

City and County of Honolulu
THE EXECUTIVE PROGRAM AND BUDGET
FISCAL YEAR 2022
Volume 1 — Operating Program & Budget



Hanauma Bay Nature Preserve

Laie Loa Stream Cleaning

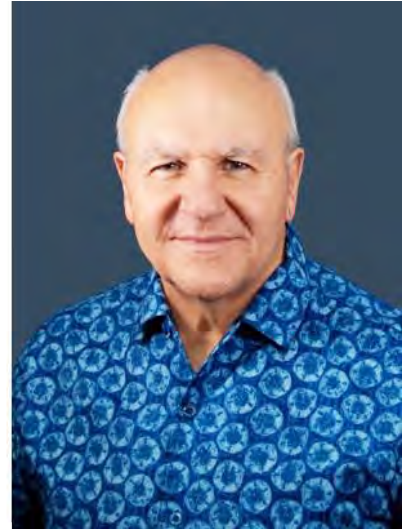


Tree Maintenance



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CITY AND COUNTY OF HONOLULU



RICK BLANGIARDI
MAYOR

MICHAEL D. FORMBY, MANAGING DIRECTOR

ANDREW T. KAWANO, DIRECTOR OF BUDGET AND FISCAL SERVICES

CITY COUNCIL

TOMMY WATERS, CHAIR

DISTRICT IV (HAWAII KAI TO ALA MOANA BEACH PARK)

COUNCILMEMBERS:

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HEIDI TSUNEYOSHI	DISTRICT II	(MILILANI MAUKA AND MOKULEIA TO KAHALUU)
ESTHER KIA'ĀINA	DISTRICT III	(AHUIMANU TO WAIMANALO)
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AUGIE TULBA	DISTRICT IX	(WAIKELE TO MAKAKILO AND MILILANI TOWN)

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RICK BLANGIARDI
MAYOR

MICHAEL D. FORMBY
MANAGING DIRECTOR

DANETTE MARUYAMA
DEPUTY MANAGING DIRECTOR
840136

March 2, 2021

The Honorable Tommy Waters
Chair and Presiding Officer
and Members
Honolulu City Council
530 South King Street, Room 202
Honolulu, Hawaii 96813

Dear Chair Waters and Councilmembers:

In accordance with Section 9-102, Revised Charter of the City and County of Honolulu, I am pleased to transmit, herewith, for the City Council's consideration the Executive Operating and Capital Programs and Budgets for Fiscal Year 2022.

Also transmitted are the bills to implement the budgets:

- Operating Budget
- Capital Budget
- General Obligation Bond Issuance and Sale Authorization
- Bill regarding the Solid Waste Special Fund
- Bill proposing an increase in the Hanauma Bay entrance fee for non-residents

In addition, the real property tax rates are transmitted in a bill in accordance with the requirements of the Charter.

A user fee report and the fare box recovery ratio report also are provided for your review, in accordance with Ordinance No. 93-01 and Resolution No. 00-29, CD1, respectively. Additionally, the calculation of the initial tax rate and the real property net revenue percent are provided pursuant to Ordinance No. 06-10 and Resolution No. 07-60, CD1, respectively.

Your favorable actions on the legislation for the Executive Operating and Capital Programs and Budgets for Fiscal Year 2022 would be appreciated. Should you have any questions, please feel free to contact Andrew T. Kawano, Director of the Department of Budget and Fiscal Services, at 768-3901.

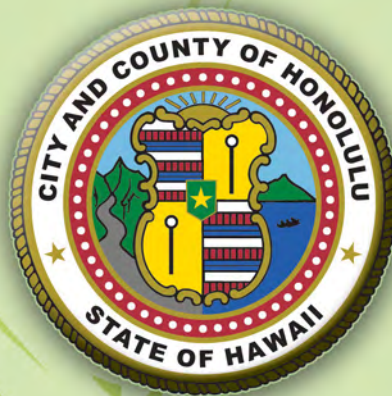
Sincerely,

A handwritten signature in black ink that reads "Rick Blangiardi". The signature is written in a cursive, flowing style.

Rick Blangiardi
Mayor

Enclosures

Table of Contents



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Table of Content

Executive Summary	A-1
Departmental Budgets	B-1
Department of Budget and Fiscal Services.....	B-3
Department of Community Services	B-17
Department of the Corporation Counsel	B-31
Department of Customer Services.....	B-39
Department of Design and Construction.....	B-47
Department of Emergency Management.....	B-55
Department of Emergency Services	B-61
Department of Enterprise Services	B-71
Department of Environmental Services	B-81
Department of Facility Maintenance	B-93
Honolulu Fire Department.....	B-103
Department of Human Resources	B-121
Department of Information Technology	B-131
Department of Land Management	B-141
Office of the Mayor.....	B-147
Office of the Managing Director	B-153
Neighborhood Commission.....	B-161
Royal Hawaiian Band.....	B-167
Department of the Medical Examiner.....	B-173
Department of Parks and Recreation.....	B-179
Department of Planning and Permitting	B-189
Honolulu Police Department	B-201
Department of the Prosecuting Attorney.....	B-215
Department of Transportation Services	B-223
Revenues.....	C-1
Detailed Statement of Revenues and Surplus	C-3
General Fund (110)	C-4
Highway Fund (120)	C-9
Highway Beautification Fund (130)	C-11
Bikeway Fund Fund (140)	C-12
Parks and Playgrounds Fund (150).....	C-13
Sewer Fund (170)	C-14
Transportation Fund (180)	C-15
Liquor Commission Fund (190)	C-16
Rental Assistance Fund (203)	C-17
Grants in Aid Fund (220).....	C-18
Hanauma Bay Nature Preserve Fund (230)	C-19
Reserve for Fiscal Stability Fund (240).....	C-20
Solid Waste Special Fund (250)	C-21
Land Conservation Fund (260)	C-23

Table of Content

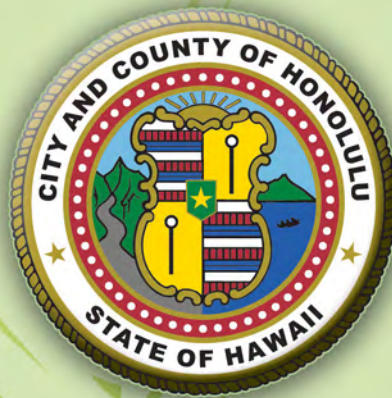
Clean Water and Natural Lands Fund (270).....	C-24
Affordable Housing Fund (280).....	C-25
Community Development Fund (310).....	C-26
Patsy T. Mink Central Oahu Regional Park Fund (321)	C-27
Waipio Peninsula Soccer Park Fund (322).....	C-28
Honolulu Zoo Fund (323)	C-29
Golf Fund (350)	C-30
Special Events Fund (360).....	C-31
Special Projects Fund (380)	C-33
Federal Grants Fund (390).....	C-34
Federal Grants Fund (390).....	C-35
Housing & Comm Dev Rehab Fund (410).....	C-36
Pauahi Project Expend, HI R-15 Fund (430)	C-37
Housing & Comm Dev Sec 8 Fund (470).....	C-38
Leasehold Conversion Fund (490)	C-39
General Improvement Bond Fund (610)	C-40
Highway Improvement Bond Fund (620)	C-41
Capital Projects Fund (640).....	C-42
Housing Development Special Fund (655).....	C-43
Sewer Revenue Bond (670)	C-44
Sld Wst Improvement Bond Fund (680).....	C-45
Departmental Revenue Summary.....	C-47
Department of Budget and Fiscal Services	C-48
Department of Community Services.....	C-51
Department of the Corporation Counsel	C-53
Department of Customer Services	C-54
Department of Design and Construction	C-56
Department of Emergency Management	C-57
Department of Emergency Services.....	C-58
Department of Enterprise Services	C-59
Department of Environmental Services	C-61
Department of Facility Maintenance	C-63
Honolulu Fire Department	C-64
Department of Human Resources.....	C-65
Department of Information Technology	C-66
Department of Land Management	C-67
Office of the Mayor	C-68
Office of the Managing Director	C-69
Neighborhood Commission	C-70
Royal Hawaiian Band	C-71
Department of the Medical Examiner	C-72
Department of Parks and Recreation	C-73

Table of Content

Department of Planning and Permitting	C-74
Honolulu Police Department.....	C-76
Department of the Prosecuting Attorney	C-78
Department of Transportation Services	C-79
Cash Projections for Trust Funds, Debt Service Funds, and Revolving Funds	C-80
Fund Definitions	C-81
Overview of Budgeted Funds.....	C-82
Appendix	D-1
Organization Chart.....	D-2
Summary of Graphs and Charts	D-4
Summary Financial Data.....	D-10
Strategic Planning Six Year Projection.....	D-12
Funding Sources by Department	D-17
Revenue Charts	D-19
Summary of Resources by Source	D-28
Debt and Financial Policies of the City	D-30
Fact Sheet on Budget Trends	D-35
City and County Profile	D-36
The Budget Process	D-37
Glossary of Terms	D-42
Summary of Provisionals	D-46
Debt Service	D-50
Statement of Legal Debt Margin	D-52

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Executive Summary



Executive Summary

Targeted Economic Recovery and Growth with a Focus on Excellence in Government and a Commitment to our Communities

Section I - Executive Program and Budget at a Glance

The key focus areas of the proposed Fiscal Year 2022 (FY22) Executive Program and Budget include funding core City & County of Honolulu (“City”) services and providing relief to those struggling to make ends meet during the current pandemic, while also executing Mayor’s priorities and focus on community resources, infrastructure, affordable housing, homelessness, public safety, parks and park facilities, government efficiencies, service to our distant and underserved communities, public transit, seamless transportation services, improved fiber-optic connectivity, climate change adaptation, sustainability and resiliency and responsible yet aggressive economic growth for Oahu’s future.

As a result of the COVID-19 pandemic, the necessary public health guidelines and restrictions, and the pandemic-induced economic recession, the City and County of Honolulu will experience lower budgeted revenues. Key revenue sources projected to decrease or remain depressed compared to FY20 actuals include real property taxes, Transient Accommodation Tax pass through from the State of Hawaii (“State”), fuel taxes and motor vehicle fees, etc. Fortunately, a strong emphasis on individual and community compliance with public health guidelines in concert with State, City and community sponsored COVID-19 vaccination programs has resulted in the reduction of daily COVID-19 infection cases and a significant lowering of the County’s positivity rate, ushering in opportunities to safely and strategically reopen and grow the County’s economy in FY22.

FY22

Employee fringe benefit and collective bargaining costs continue to grow. Budgeted employer contributions to the Employee Retirement System (“ERS”) are \$4.4 million higher in FY22 as compared with FY21 due to increases pay and “spiking” caused by excessive overtime pay for selected departments.

While the City is normally required to pay 100 percent (100%) of the annual required contribution for retirees’ health care benefits (OPEB), the City (in alignment with the State) has made the very difficult decision to defer payment of the pre-payment portion of the cost of future health benefits for retirees for FY21 and to defer a portion of the payment for FY22; a deferral of \$139.7 million in total to conserve funds for current operational needs. Further, the City has implemented a hiring freeze to level and control labor costs in these challenging times but will balance the freeze, on an exception basis, by filling vacant positions where labor is strategically needed for the Mayor’s key priorities. This fill by exception process will allow the administration to be fiscally prudent and yet have the ability to move quickly in areas where staffing is urgently needed.

The Honolulu Rail system did not commence operation in FY21 as reported in the budget submittal last year. The impact of the pandemic and the City’s withdrawal from the public-private partnership (“P3”) for the operation of Rail was unanticipated. Consequently, the initial phase of rail operations is under review by the Mayor, his current administration and HART. The FY22 budget includes the impact of the delays through FY21.

The proposed operating budget of \$2.9 billion is basically at the same level as the FY21 adopted budget and the proposed FY22 Capital Program and Budget (CIP) is approximately \$1.0 billion which is 25.8% lower than the adopted FY21 CIP budget of \$1.4 billion.

It is important to reiterate that the FY22 budget includes significant reductions in salaries across all agencies and the deferral of the pre-payment portion of the OPEB contribution for FY21 and in part for FY22 (partially offset by increased operating, maintenance and service expenditures for Rail) to appropriately fund the budget. These salary reductions and the OPEB contribution deferral will have to be addressed in the future as funding is available.

Section II – Mayor’s Priorities

Upon election, Mayor Blangiardi shared the enormous sense of responsibility he felt to confront the unprecedented health challenges facing our residents and the pandemic-induced economic recession negatively impacting the financial security of our residents, businesses and communities. Confronting these challenges by standing up a core team of experienced leaders across City departments became Job One. At the same time, the Mayor shared his strategic vision and priorities for the City, including his commitment to listen to our people and our communities, to find government efficiencies in the midst of a recession, to develop stronger relationships and alignment with our State, Federal and non-governmental organizations (NGOs) partners and to prioritize leadership, trustworthiness and decisiveness across all City operations.

The FY22 budget prioritizes the efficiency of sustained core City services in the midst of a recession, a commitment to equitable federal resource distribution to those most financially impacted by the recession, upgrades to City infrastructure (sewer, roadways, parks), expanded fiber-optic connectivity to underserved communities, adaptive traffic signal technologies supporting a seamless City-State transportation grid, climate change adaptation strategies/projects, a renewed partnership between the City and HART to deliver a functional rail transit system bridging our communities, more affordable housing opportunities including new financial models, a recommitment to the homeless, a new focus on Chinatown, its residents and businesses, and an overall commitment to do more with less by thinking smartly and creatively in full collaboration with the Honolulu City Council.

Efficiency in Sustained Core City Services

Honolulu’s sewer system is a critical component of the City’s infrastructure. The FY22 capital budget includes \$538 million to fund wastewater and global consent decree projects in addition to the \$765 million budgeted and adopted in FY21. The FY22 capital funding primarily relates to \$434 million of major Honouliuli and Sand Island wastewater treatment plan projects under the consent decree requirements of the Environmental Protection Agency, Department of Health and other special interest groups.

The focus on roads includes \$118 million of capital funds dedicated to the rehabilitation of various highways and streets, including \$30 million for the widening of Salt Lake Boulevard and \$15 million for roadway improvements on Farrington Highway, in concert with the State of Hawaii.

The Mayor also strongly supports improved maintenance of our parks and more park facility upgrades for the benefit of our residents, keiki to kupuna, and our communities. This is especially important as Oahu transitions through the tiered public health guideline system towards more open and safely-activated communities, utilizing both public outdoor and indoor recreational spaces. Accordingly, the proposed CIP budget includes \$36 million for various park improvements throughout the City. Approximately \$14.3 million is included in various bulk funds which provide the Parks Department with the needed flexibility to perform specific renovation, as well as address unforeseen situations as they arise. Approximately \$8 million is included for Hans L’Orange Neighborhood Park to construct a comfort station, parking lot and related improvements. Additionally \$6.0 million to plan, design, construct and inspect improvements for the Honolulu Zoo, \$4.6 million to plan, design, construct and inspect improvements for municipal golf courses, and \$1.2 million to design, construct and inspect wastewater improvements for Hanauma Bay Nature Preserve. Also included in the budget is \$6.5 million of Community Development Block Grant (CDBG) funds to pay for various park improvements throughout the island for eligible neighborhoods. In the operating budget, funding of \$1.2 million is included to continue the successful initiative to restore comfort stations, refurbish play courts and play apparatus systems at the parks throughout the island. \$2.9 million is included for security guard services at various parks. Included in this amount is \$250,000 for the continued security of Haiku Stairs.

Executive Summary

A Commitment to Efficient and Equitable Federal Resource Distribution

With many lessons learned from the first year of federal relief fund allocations, the Mayor is committed to allocating the resources necessary to improve both the efficiency and equitability of federal relief fund distributions, while continuing to focus on existing City operations and CIP programs that upgrade our City's infrastructure, improve our physical environment and stimulate jobs during a recession.

Optimizing Transportation Programs and Transit Operations

To ensure state-of-the-art safe and efficient vehicular travel, the City is investing in \$10.4 million to design, construct, and inspect Intelligent Transportation Systems (ITS) improvements which include installation of broadband fiber-optic networks to remote, and presently underserved, communities such as Waianae, Nanakuli and Maili. The City will invest approximately \$6.8 million in design, construction, and inspection improvements to upgrade traffic controllers, and more than \$7.1 million dollars in traffic improvements and traffic engineering and signal devices across Oahu.

With respect to HART and the continued development of the rail line from East Kapolei to Ala Moana Center, Mayor has committed to work closely and strategically with the new HART leadership team, the HART Board of Directors, our federal congressional delegation, the Honolulu City Council and the State of Hawaii to secure necessary funds, establish a productive working relationship with new administration in the Federal Transit Administration (FTA) and produce plan of action to deliver an implementable, functional and financially sound rail operation on Oahu.

With Bus and Handi-Van experiencing a significant reduction in public transit ridership during the COVID-19 pandemic, the FY22 operating budget includes \$285.2 million for bus and Handi-Van operations and services which is an decrease of \$14.5 million versus FY21's adopted budget of approximately \$300 million.

The capital budget continues to prioritize \$45.8 million for the acquisition of buses and Handi-Van vehicles. Approximately \$34.9 million of these expenditures will be covered by federal grant funds.

Addressing Climate Change, Sustainability and Resiliency

As an island community, climate change, sustainability and resiliency are critical issues, not just to the quality of our lives today, but to our long-term physical and economic survival and existence. The FY22 proposed operating budget includes \$350,000 for the FEMA funded Long Term Disaster Recovery Plan and \$500,000 for the Oahu Metropolitan Planning Organization ("OMPO") Transportation Climate Action Plan.

The FY22 capital budget includes an additional \$9.7 million for sustainable infrastructure of City facilities to support electric charging stations, and approximately \$27.7 million for various H-POWER (Solid Waste to Energy Facility Conversion Technologies) improvements.

The Mayor has also prioritized a shift in focus for our Climate Change, Sustainability and Resiliency resources towards facilitating, planning and programming adaptation CIP projects in concert with other City departments, drawing upon anticipated federal infrastructure funding opportunities in FY22. Developing a strategic pipeline of adaptation projects over a longer term fiscal window is a key priority of the Blangiardi administration.

Increasing Affordable Housing in a Constrained Budget and Combating Homelessness

The City must take a strategic approach to both affordable housing and homelessness. Currently, the City has funding of \$37.5 million for renovation and/or development of low income affordable housing, funds which can

be administered or managed by the City and County of Honolulu or, alternatively, in conjunction with the State of Hawaii, private non-profit organizations or private partners. In addition to funding resources in the Affordable Housing Trust Fund, the Mayor is also proposing new models to incentivize development of affordable housing units by private sector land owners on a low-cost per unit basis to the City.

With respect to homelessness, a challenging situation for all, especially in light of the COVID-19 pandemic, the unsheltered homeless population on Oahu has grown in excess of the sheltered homeless population. Mayor is committed to taking bold steps, beginning with an acknowledgement of the challenge by changing the Office of Housing to the Office of Housing and Homelessness, followed by a call for additional City resources to fashion new ideas, methods and models to significantly reduce the numbers of homeless on our City streets. The FY22 CIP budget includes \$1.6 million in HOME Investment Partnership Program and \$651,732 for the successful Emergency Solutions Grants (“ESG”) program.

The FY22 operating budget includes \$8.1 million (including State funds) for continuation of the successful Housing First initiative, \$1.3 million for services related to the Hale Mauiola Housing Navigation Center at Sand Island and \$900,000 for services at the Pūnāwāii Rest Stop in Iwilei. In addition, \$408,000 has been included for programs such as Landlord Engagement, and transportation to help with the housing, transporting, and treatment of Honolulu’s chronically homeless population.

Addressing Economic Revitalization

The Office of Economic Revitalization in the Managing Director’s Office adds 3.50 FTE additional positions and \$259,416 for salaries to increase staffing levels to the current: Director, Deputy Director, and two (2) Community Relations Specialists. The Office also added \$195,000 in current expenses to allow the office to fully operate in the fiscal year.

The Mayor’s Office of Culture and the Arts added one (1) Planner position, \$62,136 in salaries and \$9,000 in current expenses to add the function of Sister City Relations to the office.

The Office of Housing added two (2) Planner positions and \$87,032 in order to create an Affordable Housing Coordinator and a Homelessness Coordinator which are top priorities in the Mayor’s 90 Day Plan.

Focus on Chinatown - Its Residents and Businesses

Mayor Blangiardi has committed to the residents and businesses of Chinatown that the City will dedicate the necessary manpower, intellectual capital and funding resources necessary to clean up Chinatown and work with the many eager community partners to collectively restore Chinatown to its rightful place as one of Oahu’s historic and cultural gems. City departments will work together using available operating and CIP bulk funds to improve sidewalks and curbs, repave streets, finalize redesigned Complete Streets’ projects, replant trees and/or remove uneven and unpaved surfaces within sidewalk areas, remove graffiti and rehabilitate City properties in Chinatown. The Mayor will also work with the Honolulu Police Department (HPD) on collective efforts to reduce crime in Chinatown.

Collaborative Work with the Honolulu City Council

Mayor Blangiardi has committed to work with each and every member of the Honolulu City Council to deliver core City services and improvements to constituents in every Council District. The Mayor looks forward to a FY22 budget process that is both collaborative and productive, prioritizing the many needs of families and communities across Oahu.

Section III – Performance Metrics

The operating budget details the financing and spending program to meet the goals and objectives of the City. The City's Debt and Financial Policies (Resolution 06-222) identifies the need to show "To the extent feasible... outcome measures which reflect each programs' success in meeting established goals and objectives." To accomplish this goal, performance metrics addressing customer service were identified and established in the FY16 operating budget.

Fifteen departments continued to manage and monitor their performance metrics developed to improve customer services. Results have been collected since 2016. However, the global (COVID-19) pandemic of March 2020, initially forced closure of city offices serving the public directly, shut down parks, recreational activities- including the Neal S. Blaisdell Center, the Honolulu Zoo, Hanauma Bay; and overloaded public safety agencies such as Emergency Services and the Honolulu Police Department. Although most services have been restored while others are slow to recover, the way the City does business has been forever changed. As part of Mayor Blangiardi's commitment to improve government services, the performance metrics will undergo a comprehensive review to better align with changing conditions.

Exhibit 1 summarizes the performance metrics for the selected departments with the FY20 results.

Section IV – Summary of the Operating Budget (All Funds)

Projected Revenues and Resources

The projected operating resources for FY22 total \$3.49 billion, reflecting lower overall revenues and carryover due to the COVID-19 pandemic and resulting economic downturn. The City's largest revenue source, real property taxes, is estimated at \$1.38 billion, or 39.1% of operating resources. This reflects a slight decrease in assessed valuations which are used to calculate tax revenues, compared to FY21. The COVID-19 pandemic has significantly affected the City's revenues, due to the effects of the pandemic on the economy of the City and State. The estimated City's share of Transient Accommodations Taxes (TAT) has been reduced to \$0 for FY21 and FY22, compared to former revenues of about \$45.4 million per year. Other revenues, such as the fuel tax and bus fare revenues, are relatively higher compared to estimated FY21 revenues, but are significantly lower than FY20 actual collections.

Chart 1 summarizes all of the projected resources available to meet the proposed operating budget expenditures.

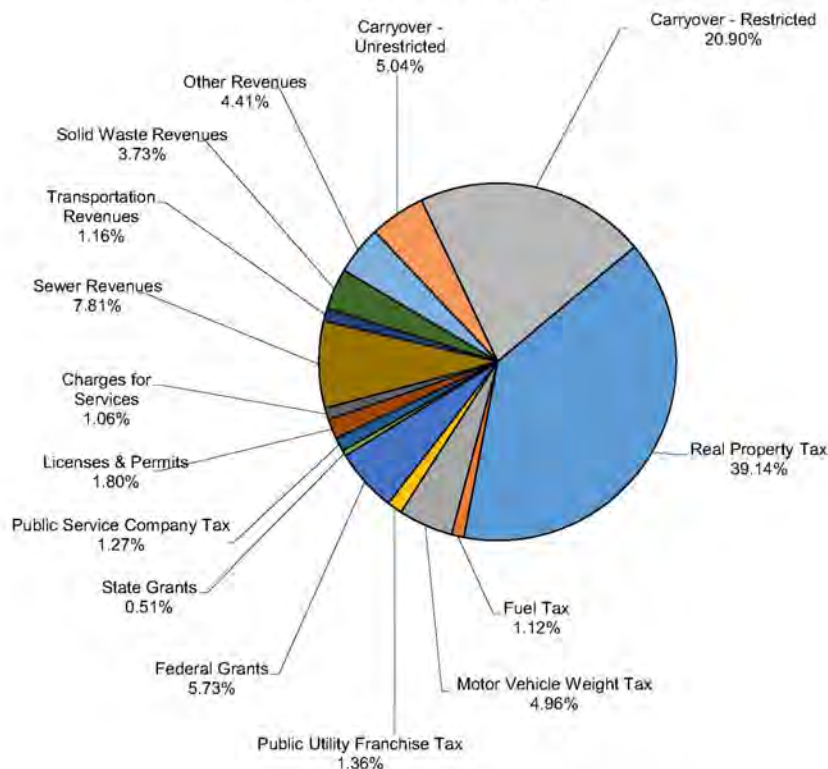
The dramatic downturn in tourism has heavily affected certain facilities, including Hanauma Bay, which usually has a majority of its visitors from outside of Hawaii. Hanauma Bay was closed for about eight months during the pandemic, and when reopened, the number of visitors decreased by about 75 percent. This has resulted in a large decrease in revenues, while the costs of maintaining the Bay and providing services has not decreased accordingly. As a result, the carryover in the fund has been used to address the revenue shortfall. In order to address the imbalance between costs and revenues of the fund, an increase in the admission fee for non-resident visitors 13 years of age and older, from \$12 to \$25 is proposed in this budget.

In order to mitigate the growing General Fund subsidy to the Solid Waste Special Fund, we are proposing a change to allow revenues from the Refuse account, H-Power account and Recycling accounts to be used for the expenses of any of these three accounts. This change recognizes that refuse collection, recycling and disposal costs and revenues are part of an integrated solid waste management program.

Where the City Gets Its Dollars

FY2022 Operating Resources

(\$3.49 Billion)



Note: This pie chart shows the different sources of funding for the City's operations. Carryover includes unappropriated and restricted fund balances.

Chart 1

Highlights of the Expenditures in the Operating Budget

The FY22 operating budget is \$2.91 billion. The notable areas of increase includes debt service and mass transit due to operating costs for rail service.

Exhibit 2 "Budget at a Glance" summarizes the expenses in the operating budget.

Chart 2 "Where the City Spends Its Dollars" displays the operating budget expenditures by function.

The largest category of expenditures at \$1.23 billion (20.63%) is the miscellaneous category which includes nondiscretionary costs such as retirement contributions for employees, healthcare benefits and other post-employment benefits (OPEB). Debt service comprises 20.59% of the operating budget at \$598.6 million. This includes principal and interest payments of \$409.6 million for general obligation bonds and \$189 million for sewer revenue bonds. Police, fire, ocean safety and other public safety programs make up 17.75% of the budget at \$516 million. Mass Transit, which is primarily for bus, rail, and Handi-Van costs is at \$392.9 million or 13.52%. Sewer and refuse collection costs are \$304.9 million or 10.49% of operating expenditures. The balance of the operating expenditures are for general government at \$223 million (7.67%), human services at \$120.1 million (4.13%), culture and recreation at \$111.8 million (3.84%), and highways and streets at \$40.1 million (1.38%).

Executive Summary

Similar to what was done in prior fiscal years, the executive agencies used the zero based budgeting method within an imposed ceiling to prepare their budget requests as a means of exercising fiscal prudence. Zero based budgeting is a method of budgeting in which all expenses must be justified for each new budget review period in contrast to incremental budgeting whereby incremental changes are considered based on need and justification. In addition to an imposed ceiling and zero based budgeting, all department current expense budgets were further reduced.

Where the City Spends Its Dollars
FY2022 Operating Expenditures
(\$2.91 Billion)

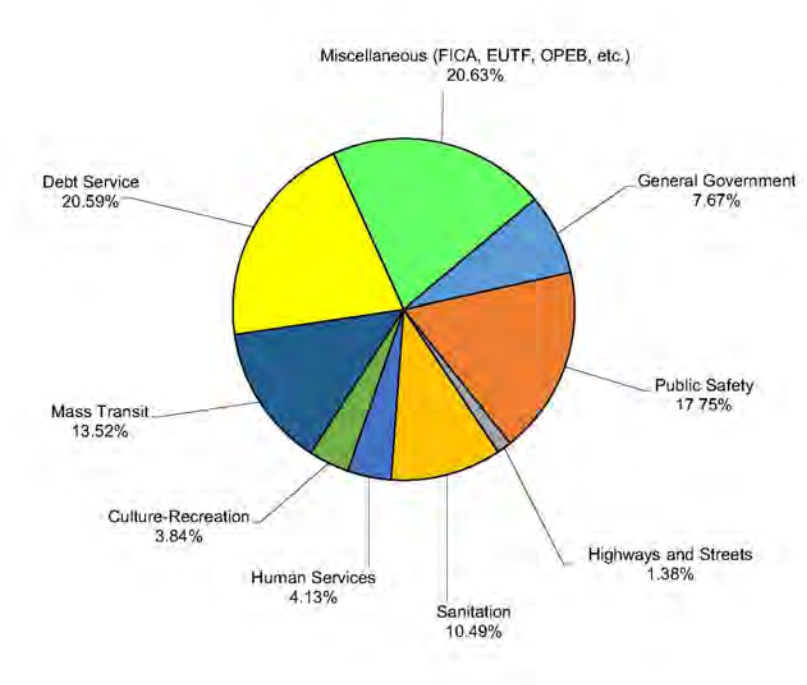


Chart 2

Note: This pie chart shows the amount spent on different types of City operations.

Exhibit 3 provides a multiyear comparison of actual and budgeted amounts for each of the executive agencies.

Section V – Highlights of the Capital Program and Budget

The FY22 Capital Program and Budget (CIP) is proposed at \$1.025 billion. The budget includes \$250 million for general improvement bond and highway improvement bond funded projects, \$109 million for solid waste bond funded projects, \$336 million for sewer revenue bond funded projects, \$202 million for sewer funded projects, \$71 million in federal funded projects and \$57 million for other funded projects. The administration focused its capital spending on core services, consistent with the operating budget.

In order to procure equipment needed to provide core City services, the administration is proposing to fund \$23 million of equipment with short-term bonds to more closely match the useful lives of the assets in accordance with the requirements of the City’s Debt and Financial Policies (Resolution 06-222). Equipment for sewer projects will continue to be paid for with sewer fund cash revenues.

Chart 3 breaks down the types of capital projects by function. The largest category of expenditure is for the Sanitation Function – mostly for refuse and sewer projects, much of which are mandated by the Global Consent Decree (61.4%), followed by Highways and Streets for improvements to bridges, roads, street lighting and other transportation related projects (11.5%), Culture and Recreation (6.3%), General Government energy conservation and sustainable facilities improvements (5.9%), Mass Transit (5.6%), Public Safety (5.3%), and Human Services (4%).

Capital Projects by Function FY2022 \$1.025 Billion

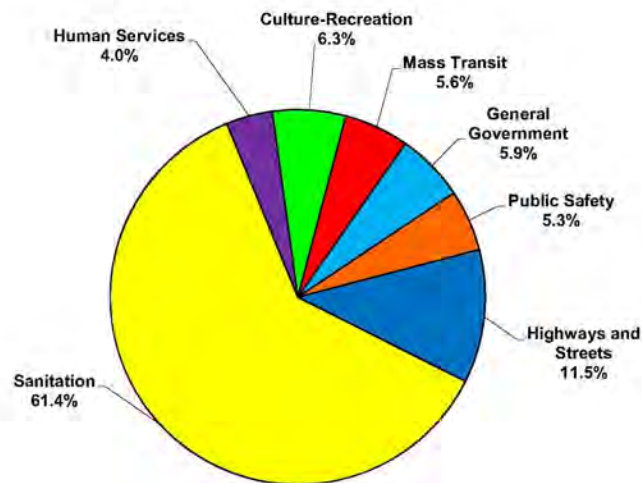


Chart 3

Much of the capital spending is included in bulk fund programs that provides flexibility to City agencies to make needed improvements to support core services or meet state and federal requirements.

Some examples are:

- \$2.5 million for Civic Center and other Municipal Facilities Improvements.
- \$3.4 million for Flood Control Improvements
- \$4.5 million for HPD Headquarter and other Police Station Building Improvements
- \$3.8 million for Fire Station Building Improvements
- \$2.1 million for Telecommunications Facilities Upgrade
- \$10.4 million for Computerized Traffic Control System
- \$6.8 million for Oahu Traffic Signal Controller Modernization

Executive Summary

- \$2.5 million for Traffic Signals at Various Locations
- \$15.3 million for Sewer Mainline and Lateral Projects
- \$14.3 million for Renovate Recreational Facilities

As in past capital budgets, the city continues to meet the requirements of the National Pollutant Elimination Discharge System (NPDES) Permit issued by the State of Hawaii Department of Health, as required by the U.S. Department of Environmental Protection Agency (EPA). NPDES improvements address reduction of the sources of pollutants and improve storm water outfalls which include green infrastructure improvements. The FY 22 capital budget includes \$21.8 million for NPDES improvements. The CIP budget also includes \$21 million for the scheduled City subsidy to the Honolulu Authority for Rapid Transportation.

PERFORMANCE METRICS

Results For Fiscal Year 2020

DEPARTMENT OF BUDGET AND FISCAL SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Real Property Assessment Division (RPAD): Reduce the response time for inquiries received through the Real Property Assessment Division's mailbox.	Respond to 90% of the inquiries within 2 days.	97% of inquiries were closed within 2 days.	97% of inquiries were closed within 2 days.
RPAD: Reduce the processing time for Board of Review appeal cases.	Close 65% of appeals for residential properties valued at less than \$1,500,000 within 6 months;	Closed 76% of 2019 appeals in this category within 6 months.	Closed 27% of 2020 appeals in this category within 6 months. NOTE: Due to the COVID-19 pandemic, starting in mid-March through August, RPAD was not able to hold the majority of the hearings. RPAD worked with DIT and COR to set up virtual hearings, establish procedures, and train RPAD staff and have been holding virtual hearings since the beginning of September.
	Close 50% of appeals for residential properties valued over \$1,500,000 within 12 months;	Closed 95% of the 2019 appeals in the category within 12 months.	Closed 58% of 2020 appeals in this category within 12 months.
	Close 50% of appeal for non-residential properties within 6 months;	Closed 75% of the 2019 appeals in this category within 6 months.	Closed 39% of 2020 appeals in this category within 6 months. NOTE: Due to the COVID-19 pandemic, starting in mid-March through August, RPAD was not able to hold the majority of the hearings. RPAD worked with DIT and COR to set up virtual hearings, establish procedures, and train RPAD staff and have been holding virtual hearings since the beginning of September.
	Close 90% of all categories within 18 months.	Closed 95% of all 2018 appeals within 18 months. Closed 96% of all 2019 appeals in the first 12 months.	Closed 99% of all 2019 appeals within 18 months.

Performance Metrics

DEPARTMENT OF BUDGET AND FISCAL SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
RPAD: Home exemption review program and financial impact.	Set goals by June 30, 2015 with goals of removing fraudulent home owner exemption claims within one year after acquiring DOTAX information.	DoTax was not able to provide filtered data. The division conducted in-county and in-state audits. 11 in-county granted claims to same owner were removed. 14 In-state duplicate claims are still under review and awaiting confirmation from neighbor islands.	DoTax hasn't returned emails or calls relating to this program effort. The 14 in-state duplicate claims were settled by retaining the latest or most recent granted claim amongst the counties. No additional duplicate claims (in-county or in-state) were found.
Purchasing: Strive for competitive solicitations.	Goods and Services solicitations to have > 2 bids.	Average 2.69 bids per solicitation	Average 3.87 bids per solicitation
Purchasing: Strive for competitive solicitations.	Construction solicitations to have > 3 bids.	Average 6.10 bids per solicitation	Average 5.09 bids per solicitation
Purchasing: Maintain approximately 250 active master agreements.	Meet goal of at least 250 master agreements per year.	370 master agreements	338 master agreements
Treasury: Maintain the rate of real property taxes collected during the same fiscal year as billed at 95% or higher.	Meet or exceed 95% target rate.	Collected \$1.276 Billion or 99.0% of Real Property Tax Billed.	Collected \$1.412 Billion or 98.0% of Real Property Tax Billed.

LIQUOR COMMISSION			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Decrease the number of days to complete investigations and reports for new license and license transfer applications.	Complete 75% of new and transfer license applications in 50 days or less (intake to preliminary hearing).	Completed 27% of NEW license applications in 50 days or less.	Completed 48% of NEW license applications in 60 days or less.
Increase regulatory and enforcement efforts in the field by decreasing the number of days it takes to investigate and close a public complaint.	Reduce the amount of days required to investigate and close a public complaint by 30%.	Average 15 working days; 66% increase from prior fiscal year.	Average 9 working days to close complaint. Goal achieved.
Decrease the number of late Gross Liquor Sales filings by licensees.	Decrease the number of annual late filings by 5%, through education and enforcement of rules.	Late filings: 71 5% of all liquor licenses	Late filings: 54 4% of all liquor licenses

DEPARTMENT OF COMMUNITY SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Decrease payment processing time to grantee receiving a Grant in Aid.	Disburse 90% of grantee payments within 30 days if undisputed, and 90% of grantee payments within 60 days if there is a dispute.	59% of payments were undisputed and made within 30 days. 14% of disputed payments were made within 60 days. 16% of disputed payments were made after 60 days. 11% of disputed payments are still being negotiated.	64% of payments were undisputed and made within 30 days. 12% of disputed payments were made within 60 days. 8% of disputed payments were made after 60 days. 16% of disputed payments are still being negotiated.

DEPARTMENT OF CUSTOMER SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Division of Motor Vehicles (DMV): No. of customers processed for renewals and new driver licenses (DL)	Increase the # of customers serviced at the window.	61% increase in the number of customers processed for renewals and new driver licenses	17% decrease for renewals & new driver licenses for DL. Shutdown since March 25 (3+ months) due to Covid-19
Division of Motor Vehicles (DMV): Road test failure rate	Decrease the % of road test failure rate of 53.8% through educational efforts.	Road test failures 44%	Road test failure rate 29%
Division of Motor Vehicles (DMV): Road Test Exams	Increase the # of road test exams given.	Road test administered 4% increase	Road test administered 22% decrease
Satellite City Hall Division Motor Vehicle Registration Renewals	Reduce the number of customers coming into a satellite to do a Motor Vehicle Registration Renewal.	MV Registration Renewals decreased by 1%	MV Registration Renewals - decreased by 30% Shutdown since March 25 (3+ months) due to Covid-19
Satellite City Hall Division Increased # of DL renewals	With the increased # of customers with expiring driver licenses, efforts are to increase # of customers served.	DL Renewals processed decreased by 0.6%	DL Renewals processed decreased by 28% Shutdown since March 25 (3+ months) due to Covid-19

DEPARTMENT OF DESIGN AND CONSTRUCTION			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Spread out distribution of the number of projects submitted to Purchasing for competitive bidding in the fiscal year to avoid year end time deadlines and reduce potential for lapsed funds.	Submit one fourth of the projects scheduled for competitive bidding each quarter.	1st Quarter=11% 2nd Quarter=13% 3rd Quarter=20% 4th Quarter=56%	1st Quarter=8% 2nd Quarter=20% 3rd Quarter=17% 4th Quarter=55%
Minimize the percent of projects lapsing that are controllable by DDC.	Less than 1.5% of total projects will lapse per fiscal year.	5%	2%
Minimize the percent of contracts with change orders greater than 10% of the contract amount.	Less than 20% of total projects completed per fiscal year will have change orders greater than 10% of the contract amount.	10%	5%
Maximize the percent of projects completed on schedule.	At least 80% of projects will be completed on schedule per year.	58%	54%

DEPARTMENT OF EMERGENCY SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Ensure that information on ambulance response and patient care is provided to receiving hospitals.	Provide completed electronic patient care reports (ePCR) to receiving hospitals 90% of the time.	Achieved	Achieved
Improve response time to emergency medical service calls.	Respond to calls in under 3 minutes, 90% of the time.	Achieved	Achieved

Performance Metrics

DEPARTMENT OF EMERGENCY SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Improve Emergency Medical Services provided to the public through the implementation of the '12 Hour' work schedule.	Decrease all leave usage by 30%;	Not achieved, sick and FML continues at a high rate, still trying continuous recruitment	Not achieved, sick and FML continues at a high rate, still trying continuous recruitment
	Decrease sick leave usage by 20%;	Not achieved	Not achieved
	Decrease all types of leave usage during observed holidays by 20%;	Achieved	Achieved
	Decrease non-holiday overtime costs by 20%;	Not achieved	Not achieved
	Reduce Unit closures to zero.	Not achieved	Not achieved
Minimize the amount of time it takes for the Health Services Branch to process medical evaluations for current and prospective City employees.	Appointments for physicals, return to work and fitness for duty shall be made within one (1) week of request.	Not achieved 100% - staff shortage	Not achieved 100% - staff shortage
	Physicals for pre-employments and employees are not to exceed one (1) hour from start to completion.	Achieved with the exception of drug screen collections that could not go within the first hours	Achieved with the exception of drug screen collections that could not go within the first hours
	Chart review by the City Physician shall be made within two (2) business days.	100%	100%
Minimize the amount of time it takes for the Health Services Branch to process medical evaluations for current and prospective City employees.	Employee notification shall be written and sent within two (2) business days.	Not achieved	Not achieved
	Blood alcohol specimens for the Driving Under the Influence program shall be run and results within five (5) business days.	100%	100%

DEPARTMENT OF ENTERPRISE SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Optimize personnel costs for work done for other divisions	Increase chargeback estimates to other DES Divisions	44% of work orders were completed for the Zoo and Golf in FY2019. Work order tracking system showed \$31,000 charged back to Zoo and \$88,174 charged back to Golf for manpower hours. Baseline chargeback for materials to be established in FY2020.	38% of work orders were completed for the Zoo and Golf in FY2020. Work order tracking system showed \$37,600 charged back to Zoo and \$52,136 charged back to Golf for manpower hours. Both Zoo and Golf purchase all materials for their facility.
Improve the customer experience for events	Reduce the number of complaints in event reviews for Building Services issues	Received 1 complaint in FY2019.	N/A, Blaisdell shut down due to the pandemic
Improve the efficiency of event set-up	Reduce the last minute set-up requests for Building Services	Work order tracking system showed 22 work order requests were submitted one day prior to the event.	N/A, Blaisdell shut down due to the pandemic

DEPARTMENT OF ENTERPRISE SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Improve the accounting of resources for the maintenance and repairs of Thomas Square	Reduce the cost and time servicing Thomas Square	In FY2019, 4,160 manpower hours were used to perform day to day maintenance and 99.5 manpower hours used for building maintenance and trades.	In FY2020, 2,496 manpower hours were used to perform day to day maintenance and 62 manpower hours used for building maintenance and trades.
Optimize customer satisfaction	Reduce the response time to complaints	All initial complaints were responded to within 3 days of notification. Improved average days to investigate and resolve complaints by 2.9%.	N/A, Blaisdell shut down due to the pandemic
Improve turn around time for completing internal repairs	Reduce the time to complete internal repairs	Average of 5.44 days to complete internal repair requests.	Average of 6.40 days to complete internal repair requests.
Develop marketing techniques to improve revenue per person for meeting room reservations	Increase revenue per person for events in the meeting rooms	Average revenue per person: Maui Room = \$8.51 Oahu Room = \$7.89 Pikake Room = \$6.24	N/A, Blaisdell shut down due to the pandemic
Optimize staff working on Event Work Orders by providing timely work orders to Building Service	Reduce the number of Event Work Order that are provided to Building Services 2 weeks prior to the date of the event	On average, 47.3% of Event Work Orders were provided to Building Services less than 2 weeks prior to the date of the event.	N/A, Blaisdell shut down due to the pandemic
Optimize the rounds played by adjusting 9 holes and twilight times	Increase the rounds played by adjusting the 9 hole and twilight times	Data collection showed that moving the 9-hole and Twilight times did not increase the rounds played.	User fee increased green fee by \$2.00 a year for the next three years. FY21 for all golf courses projected revenue: Weekday \$364,128 Weekend \$269,788 Note: Golf Courses has experienced a decrease in rounds due to the Oahu PGA golf guidelines for opening courses during the pandemic.
Improve the visitor experience at the Honolulu Zoo	Increase the numbers of visitors to the Honolulu Zoo by enhancing the visitor experience	Zoo updated signage and way finding maps and included interpretive signs for Japanese speaking visitors based on attendance and feedback .	The Honolulu Zoo experienced a decrease in the number of visitors, due in-part to the COVID-19 pandemic. However, in its effort to enhance visitor experience, the Honolulu Zoo reopened the warthog and Malayan sun bear exhibits, and welcomed two baby giraffe, a magnificent bird of paradise, and three baby lemurs.

Performance Metrics

DEPARTMENT OF ENTERPRISE SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Improve the botanical garden experience at the Honolulu Zoo	Increase the number of botanical garden tours by enhancing the visitor experience	No data collected for botanical tours in FY2019. Tours were limited to once a month to focus horticulturist efforts on exhibit, landscaping and irrigation priorities.	A total of 15 people participated in the botanical garden tours during the first seven months FY2020. Due to the COVID-19 pandemic, tours were not offered during the last five months of the fiscal year.
Improve community awareness of the Honolulu Zoo through social media	increase the number of visitors to the Honolulu Zoo through social media	Followers on Facebook increased by 21%. Zoo attendance was flat due to construction projects at numerous exhibits impacting visitors' ability to see animals.	Although the Honolulu Zoo experienced a decrease in the number of visitors, due in-part to the COVID-19 pandemic, the number of followers on Facebook increased by 8% (23,366 followers as of 6/30/2020). On average, a Facebook post reached just over 9,000 people a day.

DEPARTMENT OF ENVIRONMENTAL SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Effectively respond to service calls, minimizing response time.	Improve on-time close rate by 15%. Benchmark was 65% on-time response.	Improved on-time close rate to 94%	Improved on-time close rate to 96%
Maximize the volume and percentage of waste diverted from the landfill.	Increase diversion rate to 80%. Benchmark diversion rate was 74.5%.	Municipal Solid Waste Only: 82%	Municipal Solid Waste Only: 80%
Evaluate the operational effectiveness of the City's refuse collection program to reduce overtime usage.	Reduce overtime usage by 25%.	19% decrease in OT hours from FY13 base year. OT is result of manpower shortages and increases in bulky collection and regular collection routes.	14% decrease in OT hours from FY13 base year. OT is result of manpower shortages and increases in bulky collection and regular collection routes.

DEPARTMENT OF FACILITY MAINTENANCE			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Minimize the time to patch a pothole.	Complete a pothole patch 75% of the time within five days, 85% of the time within seven days and 95% of the time within 14 days.	Within 5 days = 30%	Within 5 days = 21 %
		Within 7 days = 35%	Within 7 days = 25%
		Within 14 days = 48%	Within 14 days = 35%
Minimize the time to repair a damaged sidewalk.	Complete 75% of interim sidewalk repairs within one month. Complete 75% of permanent sidewalk repairs within one year and 100% of sidewalk repairs within two years.	Completed 12% of interim sidewalk repairs within 30 days, and 21% within 2 years. Completed 33% of permanent repairs within one year, and 34% within two years.	Completed 14% of interim sidewalk repairs within 30 days, and 29% within 2 years. Completed 61% of permanent repairs within one year, and 61% within two years.

DEPARTMENT OF FACILITY MAINTENANCE			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Collect weekly statistics on stored property ordinance and sidewalk nuisance ordinance.	Collect data on the number of enforcement actions, bins collected, administrative hearings conducted, public complaints received and impound tickets issued. Also, collect data on the amount (in tons) of trash disposed per location.	Total Enforcement Actions 7/1/18 to 6/30/19: 1314	Total Enforcement Actions 7/1/19 to 6/30/20: 1634
		Total Bins Collected 7/1/18 to 6/30/19: 1363	Total Bins Collected 7/1/19 to 6/30/20: 2202
		Total Administrative Hearings Conducted 7/1/18 to 6/30/19: 0	Total Administrative Hearings Conducted 7/1/19 to 6/30/20 = 0
		Total Public Complaints 7/1/18 to 6/30/19: 1956	Total Public Complaints 7/1/19 to 6/30/20 = 1460
		Total Tons of Trash Disposed 7/1/18 to 6/30/19: 863.77	Total Tons of Trash Disposed 7/1/19 to 6/30/20 = 740.52
Minimize the time to begin servicing City vehicles.	Begin 90% of scheduled vehicle servicing within 24 hours and 80% of unscheduled vehicle servicing within 48 hours.	For period 07/01/2018 to 06/30/2019: Began servicing 61.1% of scheduled vehicles within 24 hours; began servicing 77.8% of unscheduled vehicles within 48 hours.	07/01/2019 to 06/30/2020: 54% of scheduled vehicles begin service within 24 hours, 82% of vehicles begin service within 48 hours.
Minimize the time to complete unscheduled servicing of City vehicles.	Complete 90% of unscheduled vehicle servicing within five days.	For period 07/01/2018 to 06/30/2019: Completed 64.5% of unscheduled servicing within 5 days.	07/01/2019 to 06/30/2020: Completed 62.9% of unscheduled servicing within 5 days
Minimize the time to repair street lights.	Complete 75% of street light repairs within seven days. Contact 75% of the callers within seven days to inform them of the street light repair.	For period 7/1/18 to 6/30/19: Completed 82% of street light repairs within seven days. Contacted 74% of callers within seven days to inform them of repair.	For period 7/1/19 to 6/30/20: Completed 83% of street light repairs within seven days. Contacted 69% of callers within seven days to inform them of repair.

HONOLULU FIRE DEPARTMENT			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Maintain the minimal time it takes a fire company to arrive on scene for medical emergency calls.	Respond to 90% of suburban medical emergency calls within 9 minutes 30 seconds.	94%	94%
Maintain the minimal time it takes a fire company to arrive on scene for fire emergency calls.	Respond to 90% of suburban fire emergency calls within 9 minutes 30 seconds.	80%	80%
Maintain the minimal time it takes an effective fire fighting force to arrive on scene for fire emergency calls.	Respond to 90% of suburban fire emergency calls with an effective fire fighting force within 16 minutes.	87%	81%
Maintain the minimal time it takes to process 911 telephone calls.	Process 90% of 911 calls within 90 seconds.	91%	88%
Increase the number of commercial occupancy inspections annually.	Conduct 40% of commercial occupancy inspections annually.	34%	28%

Performance Metrics

NEIGHBORHOOD COMMISSION OFFICE			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Obtain all Neighborhood Board member compliance with Sunshine Law Training and Certification.	Obtain 90% of the members' compliant with Sunshine Law Training and Certification.	79% of Neighborhood Board members are currently in compliance.	80% of Neighborhood Board members are currently in compliance.
Respond to and resolve community concerns transmitted to the Neighborhood Commission Office via Mayor's Representatives in a timely manner.	Respond and resolve 75% of the complaints received within 30 days.	100% complaints NCO received via Mayor's representatives were responded to within 30 days.	83% of complaints received were addressed and resolved within 30 days.
Increase Neighborhood Board voter participation	Increase Neighborhood Board return ballot rate to 12% this election year.	The 2019 election had a ballot return rate of 10.26%.	N/A

ROYAL HAWAIIAN BAND			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Obtain information from the band's requests, clients/ audiences and schedules that will reveal the amount of services and the band's diverse contribution to the varied demographics, locations and cultures in the community and the City and County of Honolulu.	Perform 90% of all requests this fiscal year.	Achieved 95+% of all requests in FY2019	Due to Covid-19 pandemic, the department cancelled all requests as of March 2020. However, by creating performance venues within Covid-19 guidelines, the department was able to achieve 366 performances in FY 2020 versus 350 performances in FY 2019

DEPARTMENT OF PARKS AND RECREATION			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Increase newly installed and refurbished playgrounds per year	Install and refurbish 18 newly installed and refurbished playgrounds	144.4% - 26 refurbished playgrounds and 6 new play apparatus	66.6% -12 refurbished playgrounds
Renovate bathroom facilities at park locations per year	Renovate 18 bathroom facilities at park locations	100% - 18 renovated comfort stations	88.9% - 16 renovated comfort stations
Resurfaced basketball, tennis, volleyball, and pickle ball courts per year	Resurface 60 court projects	125% - 75 resurfaced play courts at 21 park locations	126.7% - 76 resurfaced play courts at 16 park locations

DEPARTMENT OF PLANNING AND PERMITTING			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Improve efficiency, effectiveness and output of building permits.	Set benchmarks by December 31, 2014 with goals of decreasing permitting approval time by 10%.	Commercial Permit Issuance time (07-01-18 through 06-30-19) -Time increased from 212 days to 261 days a 24% increase. Residential Permit Issuance time (07-01-18 through 06-30-19) -Time increased from 114 days to 126 days, a 11% increase.	Commercial Permit Issuance time (07-01-19 through 06-30-20). Time decreased from 261 days to 208 days a 20% decrease. Residential Permit Issuance time (07-01-19 through 06-30-20). Time increased from 126 days to 127 days.
Increase the number of online permit issued.	Set benchmarks by December 31, 2014 with goal of issuing at least 50% of the total permits through the online system.	33.09% of all permits issued between (07-01-18 through 06-30-19) were issued online.	42.47% of all permits issued between (07-01-19 through 06-30-20) were issued online. A 9% increase of all permits issued online.

HONOLULU POLICE DEPARTMENT			
Performance Metric	Goal	FY2019 Results	FY2020 Results
To focus on transparency with the community and accountability of the department by performing an annual focused internal survey of the selected focus group.	30-40% Response rate from departmental employees.	N/A	The response rate was 30%.
Maintain community outreach by promoting the Citizens, Business, and Youth Police Academies.	Offer each academy at least once a year with a minimum class size of 20 community members.	N/A	Due to COVID-19 mandates, the various academies were postponed indefinitely. The recently revamped Citizen's Police Academy was near completion at the beginning of 2020 with 20 active community members.
Improve organizational efficiency by creating and maintaining alternate and convenient reporting systems for the public to report non-emergencies.	A minimum of 1,000 cases per month utilizing Alternative Call Servicing Program and Online Reporting System.	N/A	Average number of cases handled per month was 2,375.
Improve and expand online training course for departmental employees	Expand the number of courses offered by a minimum of two per calendar year.	N/A	Three courses were offered in FY2020: Mental Health Awareness, Rail Transit Safety, and Implicit Bias Training.

Performance Metrics

HONOLULU POLICE DEPARTMENT			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Improve employee training by implementing 21st Century Policing Training to specifically address ethics and integrity.	Number of courses incorporating the guardian mentality and lessons and/or methods identified that the guardian mentality could be adopted.	N/A	In the recruit curriculum, four one-hour blocks are dedicated to Guardian Concepts, including scenario-based training. Identified methods such as de-escalation were incorporated with the Guardian mentality.
Address homelessness and mental health issues by training departmental employees in the Crisis Intervention Team (CIT) and with Mental Health First Aid (MHFA) training.	Train all sworn and Police Radio Dispatchers in CIT and MHFA in 3 years.	N/A	Due to COVID-19 mandates and restrictions, the involved community agencies were unable to fully participate in the coordinated training for most of 2020. 58 sworn and 2 PRD personnel were trained in CIT.
Prevent and solve crime by improving the handling of Domestic Violence (DV) cases.	100% compliance for completion of the Lethality Assessment Program (LAP) for DV cases. The LAP is an intervention process used by officers to be able to provide appropriate services to those affected by DV.	N/A	98.2% compliance for DV cases.
Recruit and retain quality employees by expediting the hiring process. Modification of the Metropolitan Police Recruit (MPR) application process for efficiency.	Reduce the application processing time to 7 months.	N/A	The MPR application process was reduced by 64% from 14 months to 4-5 months.

DEPARTMENT OF TRANSPORTATION SERVICES			
Performance Metric	Goal	FY2019 Results	FY2020 Results
Minimize the time it takes to review and comment on Traffic Impact Analysis Reports (TIAR).	Complete 90% of the reviews within 30 days of receipt of TIAR.	Not Achieved	Achieved 67%
Respond to public inquiries regarding traffic engineering in a timely manner.	Follow-up on 90% of telephone calls and emails received regarding traffic engineering issues.	Achieved 93.1%	Achieved 100%
Minimize the time it takes to respond and issue work orders to traffic sign complaints.	Respond to 90% of the traffic sign complaints within eight weeks.	No requests received in FY19	No requests received in FY20.
Minimize the time it takes to respond to traffic light complaints.	Respond to 75% of the traffic light complaints within eight hours.	Achieved 95.9% response within eight hours.	Achieved 94.9%
Install a robust bike infrastructure system.	Install/implement 5 miles of bike infrastructure per year, subject to available funds.	Achieved 4.9 miles	Achieved 0.46 miles.

*N/A = Not Available

Exhibit 1

BUDGET AT A GLANCE
OPERATING BUDGET EXPENDITURES BY COST ELEMENT
Fiscal Year 2022

Department / Agency	Salaries	Current Expenses	Equipment	Total
Budget & Fiscal Services	\$21,316,359	\$3,856,647	\$895,500	\$26,068,506
Community Services	13,294,700	106,810,547	30,000	120,135,247
Corporation Counsel	8,232,124	3,997,797	-	12,229,921
Customer Services	13,787,194	11,177,172	-	24,964,366
Design and Construction	12,504,353	5,435,997	-	17,940,350
Emergency Management	1,045,915	252,843	-	1,298,758
Emergency Services	45,723,048	9,920,140	3,672,002	59,315,190
Enterprise Services	14,749,439	9,316,248	113,000	24,178,687
Environmental Services	76,613,903	228,312,864	-	304,926,767
Facility Maintenance	38,153,698	61,728,307	40,000	99,922,005
Fire	123,453,577	14,384,528	400,000	138,238,105
Human Resources	6,448,734	563,030	-	7,011,764
Information Technology	9,807,908	12,985,815	660,000	23,453,723
Land Management	1,479,019	1,760,977	-	3,239,996
Mayor	680,508	89,355	-	769,863
Managing Director	3,332,652	992,442	-	4,325,094
Neighborhood Commission	665,928	128,160	-	794,088
Royal Hawaiian Band	2,185,513	184,093	-	2,369,606
Medical Examiner	2,216,257	1,349,103	-	3,565,360
Parks and Recreation	51,818,544	33,392,380	-	85,210,924
Planning and Permitting	19,263,643	5,240,680	-	24,504,323
Police	261,646,217	38,520,557	-	300,166,774
Prosecuting Attorney	19,383,887	4,344,394	-	23,728,281
Transportation Services	157,255,927	242,326,077	1,106,000	400,688,004
	\$905,059,047	\$797,070,153	\$6,916,502	\$1,709,045,702

Debt Service	\$-	\$598,654,000	\$-	\$598,654,000
Retirement System Contributions	-	266,052,000	-	266,052,000
FICA and Pension Costs	-	36,944,000	-	36,944,000
Health Benefits Contributions	-	68,952,000	-	68,952,000
Other Post-Employment Benefits	-	149,275,000	-	149,275,000
Provision for Vacant Positions	-	17,372,385	-	17,372,385
Miscellaneous	-	60,682,000	-	60,682,000
	\$-	\$1,197,931,385	\$-	\$1,197,931,385

TOTAL EXPENDITURES	\$905,059,047	\$1,995,001,538	\$6,916,502	\$2,906,977,087
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EXECUTIVE AGENCY BUDGET AND FULL-TIME EQUIVALENT COMPARISON

Fiscal Years 2020, 2021 and 2022

				No of positions (FTE)	
Character of Expenditures	FY 2020 Actual	FY 2021 Appropriated	FY 2022 Proposed	FY 2021	FY 2022
Department of Budget and Fiscal Services					
Salaries	20,135,872	21,226,807	21,316,359		
Current Expenses	2,901,650	5,103,128	3,856,647		
Equipment	471,701	947,200	895,500		
Total	23,509,223	27,277,135	26,068,506	380.50	380.00
Department of the Corporation Counsel					
Salaries	7,668,328	8,698,291	8,232,124		
Current Expenses	2,592,956	5,007,819	3,997,797		
Equipment	0	0	0		
Total	10,261,284	13,706,110	12,229,921	108.00	106.00
Department of Community Services					
Salaries	9,524,382	15,142,795	13,294,700		
Current Expenses	93,354,607	108,227,175	106,810,547		
Equipment	749,610	20,000	30,000		
Total	103,628,599	123,389,970	120,135,247	277.30	262.00
Department of Design and Construction					
Salaries	12,916,210	11,618,995	12,504,353		
Current Expenses	4,434,298	5,989,467	5,435,997		
Equipment	61,372	60,000	0		
Total	17,411,880	17,668,462	17,940,350	196.00	196.00
Department of Enterprise Services					
Salaries	15,021,362	14,885,758	14,749,439		
Current Expenses	9,706,711	10,475,312	9,316,248		
Equipment	84,993	102,500	113,000		
Total	24,813,066	25,463,570	24,178,687	314.70	313.27
Department of Facility Maintenance					
Salaries	36,891,025	36,467,669	38,153,698		
Current Expenses	54,624,565	66,310,391	61,728,307		
Equipment	1,582,872	313,000	40,000		
Total	93,098,462	103,091,060	99,922,005	853.50	850.50
Department of Human Resources					
Salaries	6,385,856	6,368,364	6,448,734		
Current Expenses	437,146	623,235	563,030		
Equipment	0	0	0		
Total	6,823,002	6,991,599	7,011,764	87.88	88.00

Executive Agency Budget and Full-Time Equivalent Comparison

				No of positions (FTE)	
Character of Expenditures	FY 2020 Actual	FY 2021 Appropriated	FY 2022 Proposed	FY 2021	FY 2022
Department of Planning and Permitting					
Salaries	21,007,753	17,100,861	19,263,643		
Current Expenses	5,447,414	6,444,350	5,240,680		
Equipment	0	25,000	0		
Total	26,455,167	23,570,211	24,504,323	355.00	355.00
Department of Parks and Recreation					
Salaries	50,187,099	49,784,883	51,818,544		
Current Expenses	40,325,785	37,016,258	33,392,380		
Equipment	482,326	401,100	0		
Total	90,995,210	87,202,241	85,210,924	1,187.38	1,180.34
Department of Environmental Services					
Salaries	67,596,562	77,109,413	76,613,903		
Current Expenses	200,807,443	222,390,220	228,312,864		
Equipment	8,998	900,000	0		
Total	268,413,003	300,399,633	304,926,767	1,174.00	1,174.00
Department of Emergency Services					
Salaries	40,266,402	44,631,628	45,723,048		
Current Expenses	10,461,665	10,237,366	9,920,140		
Equipment	3,098,125	4,174,940	3,672,002		
Total	53,826,192	59,043,934	59,315,190	601.75	588.75
Honolulu Police Department					
Salaries	268,164,332	271,462,256	261,646,217		
Current Expenses	37,729,395	40,109,655	38,520,557		
Equipment	323,935	520,000	0		
Total	306,217,662	312,091,911	300,166,774	2,869.00	2,841.96
Office of the Mayor					
Salaries	696,875	689,472	680,508		
Current Expenses	67,266	107,400	89,355		
Equipment	0	0	0		
Total	764,141	796,872	769,863	6.00	6.00
Royal Hawaiian Band					
Salaries	2,369,130	2,272,583	2,185,513		
Current Expenses	170,222	172,063	184,093		
Equipment	22,000	10,000	0		
Total	2,561,352	2,454,646	2,369,606	41.50	41.50

Executive Agency Budget and Full-Time Equivalent Comparison

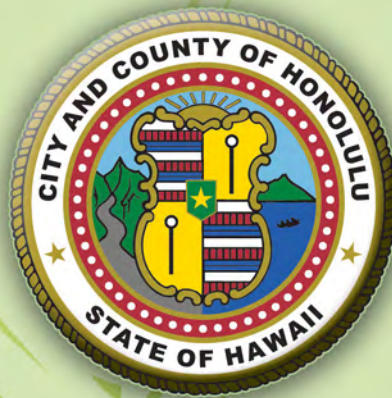
				No of positions (FTE)	
Character of Expenditures	FY 2020 Actual	FY 2021 Appropriated	FY 2022 Proposed	FY 2021	FY 2022
Department of Customer Services					
Salaries	13,486,686	12,959,812	13,787,194		
Current Expenses	11,864,005	12,279,746	11,177,172		
Equipment	32,212	0	0		
Total	25,382,903	25,239,558	24,964,366	302.50	299.50
Department of Emergency Management					
Salaries	1,230,421	1,059,493	1,045,915		
Current Expenses	380,465,569	282,498	252,843		
Equipment	8,714,106	0	0		
Total	390,410,096	1,341,991	1,298,758	15.48	15.48
Office of the Managing Director					
Salaries	3,324,214	2,860,404	3,332,652		
Current Expenses	1,302,807	1,251,074	992,442		
Equipment	0	0	0		
Total	4,627,021	4,111,478	4,325,094	41.50	48.00
Department of Information Technology					
Salaries	10,146,045	9,757,229	9,807,908		
Current Expenses	17,260,232	15,404,690	12,985,815		
Equipment	2,150,954	1,255,000	660,000		
Total	29,557,231	26,416,919	23,453,723	154.00	154.00
Department of Transportation Services					
Salaries	154,069,116	163,645,643	157,255,927		
Current Expenses	152,825,490	202,883,200	242,326,077		
Equipment	847,173	885,340	1,106,000		
Total	307,741,779	367,414,183	400,688,004	156.00	150.00
Honolulu Fire Department					
Salaries	117,406,516	126,872,347	123,453,577		
Current Expenses	19,123,805	14,531,469	14,384,528		
Equipment	592,659	355,000	400,000		
Total	137,122,980	141,758,816	138,238,105	1,189.50	1,189.50
Department of the Medical Examiner					
Salaries	2,142,598	1,784,854	2,216,257		
Current Expenses	683,341	1,559,721	1,349,103		
Equipment	60,329	48,300	0		
Total	2,886,268	3,392,875	3,565,360	25.00	25.00

Executive Agency Budget and Full-Time Equivalent Comparison

				No of positions (FTE)	
Character of Expenditures	FY 2020 Actual	FY 2021 Appropriated	FY 2022 Proposed	FY 2021	FY 2022
Department of the Prosecuting Attorney					
Salaries	19,379,274	19,076,711	19,383,887		
Current Expenses	4,850,203	4,303,082	4,344,394		
Equipment	11,135	0	0		
Total	24,240,612	23,379,793	23,728,281	301.50	298.50
Neighborhood Commission					
Salaries	603,130	542,856	665,928		
Current Expenses	131,356	328,900	128,160		
Equipment	0	0	0		
Total	734,486	871,756	794,088	14.00	14.00
Department of Land Management					
Salaries	1,170,267	951,555	1,479,019		
Current Expenses	2,334,150	2,317,668	1,760,977		
Equipment	74,741	0	0		
Total	3,579,158	3,269,223	3,239,996	28.00	28.00
Executive Agencies Summary					
Salaries	881,789,455	916,970,679	905,059,047		
Current Expenses	1,053,902,081	773,355,887	797,070,153		
Equipment	19,369,241	10,017,380	6,916,502		
Grand Total	1,955,060,777	1,700,343,946	1,709,045,702	10,679.99	10,605.30

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Departmental Budgets



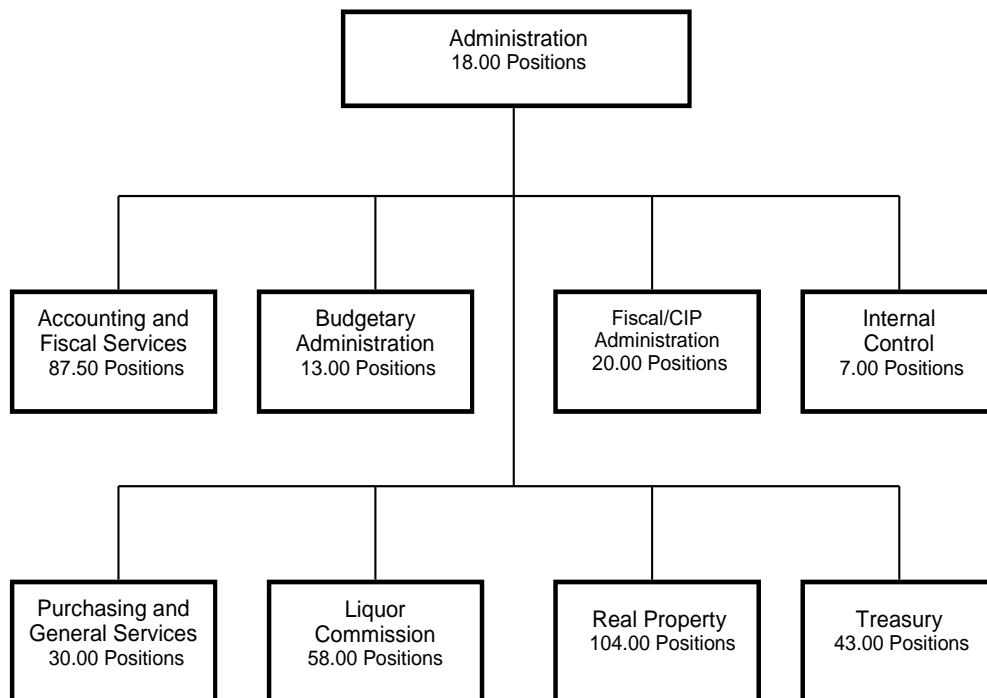
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Department of Budget and Fiscal Services



DEPARTMENT OF BUDGET AND FISCAL SERVICES (BFS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



Department of Budget and Fiscal Services

Roles and Responsibilities

The Department of Budget and Fiscal Services is the City's central financial agency. It is responsible for all aspects of the City's finances, including billing, collection, keeping accurate and complete account of receipts and disbursements, management of the City's treasury and funds, general obligation and revenue bond issuances and debt service, and preparation and maintenance of a perpetual inventory of equipment owned or controlled by the City.

It provides long-range financial planning, prepares and manages the City's operating and capital program and budget, provides information pertaining to the financial affairs of the City, reviews the manner in which public funds are received and expended, and reports to the Mayor on the integrity with which public funds are accounted for and on the financial responsibility of officers and employees administering public funds.

It provides an assessment of all real property in the City, sells real property upon which taxes are not paid within the period prescribed, and disposes of personal property not needed by any City agency, pursuant to policies established by the City Council. It purchases materials, supplies and equipment and contracts for services of independent contractors for all City agencies.

It prepares the City's payrolls and pension rolls and administers the City's risk management program. It also administratively supports the Liquor Commission, three Boards of Review, the Board of Trustees of the Police Officers, Fire Fighters and Bandmembers Pension Fund, the Pension Board of the City and County of Honolulu, and the Ethics Board of Appeals.

Spending to Make a Difference

- Investing to improve our online web services to provide taxpayers with easily accessible and understandable real property tax information which also provides public record transparency, higher compliance standards and tax relief program requirements.
- Enhancing the City's internal controls to establish a grant award infrastructure to better define management responsibilities, specify required activity reports and mitigate risks.
- Replacing the legacy Payroll Time and Attendance system with the Advantage Time and Attendance module to be fully integrated with Enterprise Resource Planning (ERP).

Budget Highlights

- Seventeen (17) positions continue to be deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.
- Continued review and evaluation to assist with monitoring of the U.S. Department of Housing and Urban Development grants which may generate more Community Development Block Grant (CDBG) program income from CDBG-funded projects, which can be used for other CDBG-eligible projects.
- Funding Phase 4 of the Liquor Commission Information System (LCIS). This phase includes the implementation of system enhancements and the development of a document management module.

Department of Budget and Fiscal Services

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	359.00	360.00	360.00	0.00	360.00
Temporary FTE	10.00	10.00	10.00	0.00	10.00
Contract FTE	8.00	10.50	10.00	0.00	10.00
Total	377.00	380.50	380.00	0.00	380.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 1,297,694	\$ 1,486,152	\$ 1,531,051	\$ 0	\$ 1,531,051
Accounting and Fiscal Services	4,713,475	6,054,724	5,929,622	0	5,929,622
Internal Control	512,057	522,466	336,337	0	336,337
Purchasing and General Services	1,940,097	1,941,784	1,781,385	0	1,781,385
Treasury	2,836,351	3,802,212	2,890,107	0	2,890,107
Real Property	6,209,303	6,118,467	6,203,301	0	6,203,301
Budgetary Administration	903,227	920,742	884,300	0	884,300
Fiscal/CIP Administration	1,448,556	1,898,369	1,959,820	0	1,959,820
Liquor Commission	3,648,463	4,532,219	4,552,583	0	4,552,583
Total	\$ 23,509,223	\$ 27,277,135	\$ 26,068,506	\$ 0	\$ 26,068,506

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 20,135,872	\$ 21,226,807	\$ 21,316,359	\$ 0	\$ 21,316,359
Current Expenses	2,901,650	5,103,128	3,856,647	0	3,856,647
Equipment	471,701	947,200	895,500	0	895,500
Total	\$ 23,509,223	\$ 27,277,135	\$ 26,068,506	\$ 0	\$ 26,068,506

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 17,953,894	\$ 18,957,392	\$ 17,613,468	\$ 0	\$ 17,613,468
Sewer Fund	403,280	489,459	515,336	0	515,336
Liquor Commission Fund	3,648,463	4,532,219	4,552,583	0	4,552,583
Grants in Aid Fund	68,940	81,422	53,638	0	53,638
Refuse Genl Operating Acct -SWSF	97,786	111,397	114,969	0	114,969
Community Development Fund	796,972	1,257,474	1,330,687	0	1,330,687
Special Events Fund	0	0	2,976	0	2,976
Special Projects Fund	4,063	0	0	0	0
Federal Grants Fund	389,185	979,366	1,014,291	0	1,014,291
Housing & Comm Dev Sec 8 Fund	135,821	166,552	172,176	0	172,176
Housing Development Special Fund	10,819	701,854	698,382	0	698,382
Total	\$ 23,509,223	\$ 27,277,135	\$ 26,068,506	\$ 0	\$ 26,068,506

Administration

Program Description

The Administration program provides department-wide leadership and coordination of department budgetary, fiscal, financial, and reporting activities. It also is responsible for citywide insurance and self-insurance programs; establishment and monitoring of insurance requirements for all City contracts; administration and coordination of claims adjusting services; and assistance to City departments in developing appropriate loss control programs and procedures. This program is also responsible for the administration of the Premium Conversion and Deferred Compensation Plans and provides administrative oversight to the Oahu Workforce Development Board that works in partnership with the Mayor to address workforce development.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	12.00	11.00	11.00	0.00	11.00
Temporary FTE	7.00	7.00	7.00	0.00	7.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	18.00	18.00	0.00	18.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,051,636	\$ 1,091,743	\$ 1,110,228	\$ 0	\$ 1,110,228
Current Expenses	246,058	394,409	420,823	0	420,823
Equipment	0	0	0	0	0
Total	\$ 1,297,694	\$ 1,486,152	\$ 1,531,051	\$ 0	\$ 1,531,051

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 935,695	\$ 954,601	\$ 969,140	\$ 0	\$ 969,140
Special Projects Fund	4,063	0	0	0	0
Federal Grants Fund	357,936	531,551	561,911	0	561,911
Total	\$ 1,297,694	\$ 1,486,152	\$ 1,531,051	\$ 0	\$ 1,531,051

Accounting and Fiscal Services

Program Description

The Accounting and Fiscal Services program is responsible for the accounting of City funds and reviewing the manner in which public funds are received and expended. To accomplish these responsibilities, it prepares financial statements, administers the central preparation of payroll, and ensures that expenditures are in accordance with the City's budget ordinances, federal grant requirements, and allotment schedules.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	82.00	82.00	82.00	0.00	82.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	3.00	4.50	5.00	0.00	5.00
Total	86.00	87.50	88.00	0.00	88.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 4,605,358	\$ 5,113,651	\$ 5,015,106	\$ 0	\$ 5,015,106
Current Expenses	108,117	271,073	244,516	0	244,516
Equipment	0	670,000	670,000	0	670,000
Total	\$ 4,713,475	\$ 6,054,724	\$ 5,929,622	\$ 0	\$ 5,929,622

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 4,210,941	\$ 4,328,082	\$ 4,203,300	\$ 0	\$ 4,203,300
Sewer Fund	185,907	253,105	261,524	0	261,524
Grants in Aid Fund	68,940	81,422	53,638	0	53,638
Refuse Genl Operating Acct -SWSF	96,487	106,397	110,514	0	110,514
Community Development Fund	4,560	48,900	55,152	0	55,152
Special Events Fund	0	0	2,976	0	2,976
Federal Grants Fund	0	388,412	391,960	0	391,960
Housing & Comm Dev Sec 8 Fund	135,821	146,552	152,176	0	152,176
Housing Development Special Fund	10,819	701,854	698,382	0	698,382
Total	\$ 4,713,475	\$ 6,054,724	\$ 5,929,622	\$ 0	\$ 5,929,622

Internal Control

Program Description

The Internal Control program objectively assesses the effectiveness of controls implemented by department heads to provide reasonable assurance of the effectiveness and efficiency of City operations; reliability of financial reporting; compliance with applicable laws, regulations, and policies; and safeguarding public funds and assets to minimize incidences of fraud, waste, and abuse. This is accomplished through risk-based examination and evaluation of both the adequacy and effectiveness of the City's systems of internal control, as well as the quality with which assigned responsibilities are performed.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 488,276	\$ 495,836	\$ 312,609	\$ 0	\$ 312,609
Current Expenses	23,781	26,630	23,728	0	23,728
Equipment	0	0	0	0	0
Total	\$ 512,057	\$ 522,466	\$ 336,337	\$ 0	\$ 336,337

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 512,057	\$ 522,466	\$ 336,337	\$ 0	\$ 336,337
Total	\$ 512,057	\$ 522,466	\$ 336,337	\$ 0	\$ 336,337

Purchasing and General Services

Program Description

The Purchasing program is responsible for the centralized procurement of all materials, supplies, equipment, construction, and services, including consultant and professional services, for City departments and agencies; maintaining inventory of all City personal property, including exchange, disposal, sale or transfer of surplus equipment. Manages the City's Sponsorship program, supports the Clean Water Natural Land Commission, administers the relocation of displaced tenants, and is the repository for all City contracts and agreements.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	30.00	30.00	30.00	0.00	30.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	30.00	30.00	30.00	0.00	30.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,875,275	\$ 1,856,824	\$ 1,727,049	\$ 0	\$ 1,727,049
Current Expenses	64,822	84,960	54,336	0	54,336
Equipment	0	0	0	0	0
Total	\$ 1,940,097	\$ 1,941,784	\$ 1,781,385	\$ 0	\$ 1,781,385

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,722,724	\$ 1,705,430	\$ 1,527,573	\$ 0	\$ 1,527,573
Sewer Fund	217,373	236,354	253,812	0	253,812
Total	\$ 1,940,097	\$ 1,941,784	\$ 1,781,385	\$ 0	\$ 1,781,385

Treasury

Program Description

This program administers the City's Cash, Investment, and Debt management programs, and general Accounts Receivable collections program. Bills, collects, and services approximately 300,000 real property tax owners and other non-real property tax revenues. Administers the tax relief and special assessment programs.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	43.00	43.00	43.00	0.00	43.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	43.00	43.00	43.00	0.00	43.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,238,899	\$ 1,946,629	\$ 2,115,603	\$ 0	\$ 2,115,603
Current Expenses	597,452	1,855,583	774,504	0	774,504
Equipment	0	0	0	0	0
Total	\$ 2,836,351	\$ 3,802,212	\$ 2,890,107	\$ 0	\$ 2,890,107

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,835,052	\$ 3,777,212	\$ 2,865,652	\$ 0	\$ 2,865,652
Refuse Genl Operating Acct -SWSF	1,299	5,000	4,455	0	4,455
Housing & Comm Dev Sec 8 Fund	0	20,000	20,000	0	20,000
Total	\$ 2,836,351	\$ 3,802,212	\$ 2,890,107	\$ 0	\$ 2,890,107

Real Property

Program Description

The Real Property Assessment Division annually updates all transactions of real property to ensure proper notification of all property assessments to the current owners. The Division processes all exemptions, dedications and assessment programs according to Chapter 8 of the Revised Ordinances of Honolulu. Subsequently approximately 300,000 assessments are validated and mailed, appeals taken and a certified list is then provided to the City Council to determine revenues for budgeting purposes.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	104.00	104.00	104.00	0.00	104.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	104.00	104.00	104.00	0.00	104.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 5,307,132	\$ 5,111,892	\$ 5,345,534	\$ 0	\$ 5,345,534
Current Expenses	850,767	979,375	857,767	0	857,767
Equipment	51,404	27,200	0	0	0
Total	\$ 6,209,303	\$ 6,118,467	\$ 6,203,301	\$ 0	\$ 6,203,301

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 6,209,303	\$ 6,118,467	\$ 6,203,301	\$ 0	\$ 6,203,301
Total	\$ 6,209,303	\$ 6,118,467	\$ 6,203,301	\$ 0	\$ 6,203,301

Budgetary Administration

Program Description

The Budgetary Administration program provides centralized budgetary services, which include the preparation and administration of the annual operating budget. It formulates and administers budgetary policies consistent with administration objectives. It also evaluates the effectiveness of individual program activities in achieving its goals and mandates and provides organizational and budgetary reviews of City programs and activities.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	12.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.00	13.00	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 889,996	\$ 901,912	\$ 867,353	\$ 0	\$ 867,353
Current Expenses	13,231	18,830	16,947	0	16,947
Equipment	0	0	0	0	0
Total	\$ 903,227	\$ 920,742	\$ 884,300	\$ 0	\$ 884,300

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 903,227	\$ 920,742	\$ 884,300	\$ 0	\$ 884,300
Total	\$ 903,227	\$ 920,742	\$ 884,300	\$ 0	\$ 884,300

Fiscal/CIP Administration

Program Description

The Fiscal/CIP Administration program is responsible for: 1) overseeing citywide financial planning and analysis, with a focus on revenues, debt and provisional costs; 2) formulation, review, preparation and implementation of the annual Capital Program and Budget; and 3) administration and monitoring of the U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG), HOME Investment Partnerships, Emergency Solutions Grant and Housing Opportunities for Persons with AIDS programs, and project oversight of CDBG funded City projects.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	17.00	17.00	17.00	0.00	17.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	20.00	20.00	20.00	0.00	20.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,167,521	\$ 1,485,781	\$ 1,460,844	\$ 0	\$ 1,460,844
Current Expenses	281,035	412,588	473,476	0	473,476
Equipment	0	0	25,500	0	25,500
Total	\$ 1,448,556	\$ 1,898,369	\$ 1,959,820	\$ 0	\$ 1,959,820

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 624,895	\$ 630,392	\$ 623,865	\$ 0	\$ 623,865
Community Development Fund	792,412	1,208,574	1,275,535	0	1,275,535
Federal Grants Fund	31,249	59,403	60,420	0	60,420
Total	\$ 1,448,556	\$ 1,898,369	\$ 1,959,820	\$ 0	\$ 1,959,820

Liquor Commission

Program Description

The Liquor Commission has the jurisdiction, power, authority and discretion to grant, suspend, and revoke any license for the manufacture, importation, or sale of liquor within the City and County of Honolulu. Its mission is to provide outstanding regulatory services to enhance the quality of life in the City and County of Honolulu, and to create a safe and healthy environment for the public.

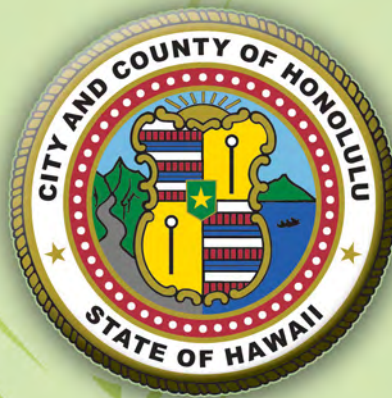
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	52.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.00	5.00	4.00	0.00	4.00
Total	56.00	58.00	57.00	0.00	57.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,511,779	\$ 3,222,539	\$ 3,362,033	\$ 0	\$ 3,362,033
Current Expenses	716,387	1,059,680	990,550	0	990,550
Equipment	420,297	250,000	200,000	0	200,000
Total	\$ 3,648,463	\$ 4,532,219	\$ 4,552,583	\$ 0	\$ 4,552,583

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Liquor Commission Fund	\$ 3,648,463	\$ 4,532,219	\$ 4,552,583	\$ 0	\$ 4,552,583
Total	\$ 3,648,463	\$ 4,532,219	\$ 4,552,583	\$ 0	\$ 4,552,583

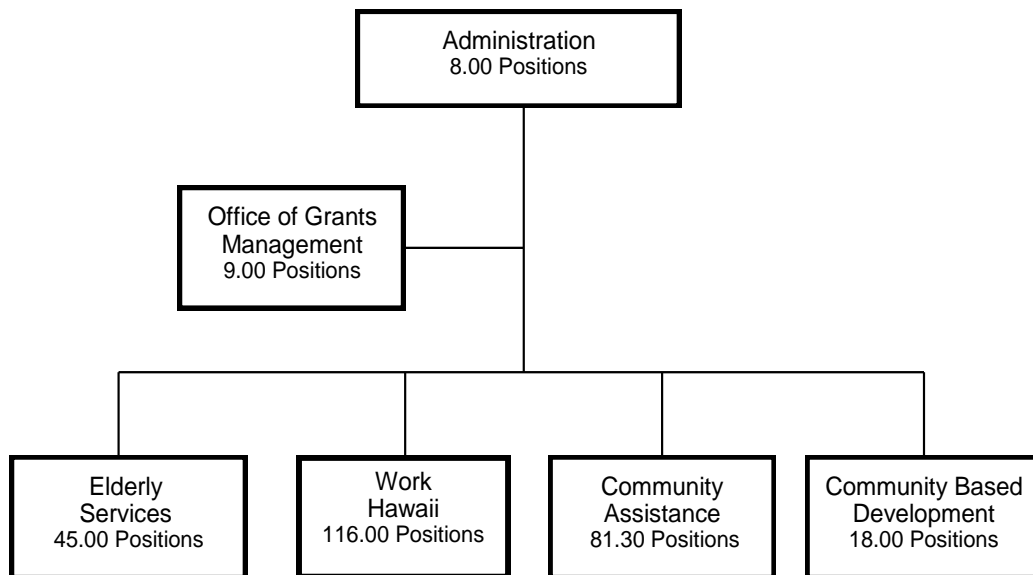
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Department of Community Services



DEPARTMENT OF COMMUNITY SERVICES (DCS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



Department of Community Services

Roles and Responsibilities

The Department of Community Services (DCS) administers programs to meet the human services, workforce, and housing needs of economically challenged individuals and families with special needs in the City and County of Honolulu (City). The department also administers state and federal funds intended to facilitate community and economic development for economically challenged neighborhoods and communities.

Spending to Make a Difference

- The Elderly Affairs Division (EAD) has completed its transition into the Aging and Disability Resource Center. As part of the Aging Network, we adhere to both the Federal Administration for Community Living guidance as well as that set forth by the State Executive Office on Aging. EAD participates in a statewide consolidated database, uses person-centered planning, and serves as an active participant in the No Wrong Door Initiative. In partnership with other state and governmental agencies, EAD staff are able to close the gap for seniors and people with disabilities, ensuring they are supported and guided to receive the information and assistance that best meets their needs.
- The Community Assistance Division (CAD) Section 8 program has continued to increase productivity with its efforts to convert customer notifications to electronic format, convert City rent payments to electronic funds transfer, streamline intake and unit inspection procedures, and improve leasing stability through project-based vouchers.
- The Community Based Development Division (CBDD), together with homeless service providers and partners, continues the City's Housing First program to address chronic homelessness across Oahu. Housing First is a national best practice focused on housing chronically homeless persons and families as a first step toward recovery. The State of Hawaii has also supported the City's efforts by providing 60 permanent supportive housing vouchers to assist those that are chronically homeless as well as homeless youth, elderly and those who are survivors or fleeing domestic violence, sexual assault, and/or human trafficking. Working with partner agencies, the division continues to support the provision of outreach and assessment; housing placement; rental assistance payments; and case management and support services to unsheltered individuals, including the construction of a hygiene center, which was opened in January 2019 as the Pūnāwāii Rest Stop. Hale Mauiola, the City's navigation center for persons and couples experiencing homelessness, continues operations and provision of shelter for up to 104 persons at a given time.
- The Office of Grants Management (OGM) continues to provide funding to support Honolulu's non-profits in serving the island's communities through needed programs and services for public benefit. In addition, OGM provides support to a number of important boards and commissions including the Mayor's Committee for People with Disabilities, Honolulu County Committee on Aging, Honolulu Committee on the Status of Women, and the Grants in Aid Advisory Commission.
- WorkHawaii continues to expand its work as a critical community partner in the area of workforce and economic development. The division operates the American Job Center of Hawaii, which provides critical connectivity between Honolulu's job seekers and employers, strengthening our community and economy. WorkHawaii also works directly in community centers throughout the island to support job readiness, youth training programs, vocational education services, and the Rent to Work program, which provides short-term rental subsidy assistance to persons experiencing homeless, who are working to increase their income through employment.

Budget Highlights

The DCS receives approximately 82% of its operating budget from federal and state grants, which is directed by the department or spent in partnership with community non-profit agencies. These mandates fund a group of programs that provide rental assistance to low-income households; emergency and transitional shelters to persons experiencing homelessness or persons with special needs; community based senior services, job training and referral services for adults and challenged youth to facilitate employment; community based economic development and neighborhood revitalization programs; and support for community based non-profit organizations, who serve economically challenged individuals in their communities.

- Overall, the Department's salary and expenses to administer the state and federal grant programs are minimally increasing over FY2021 with increases in salaries attributed to mandated collective bargaining contract

Department of Community Services

terms.

- The CBDD is continuing its Homeless Initiatives, budgeted at \$10.9 million. This includes Housing First, which aim to provide case management and permanent supportive housing for 375 chronically homeless households, transitional housing, and related supportive services. Programs also include \$1,331,422 for Hale Mauliola, a navigation center for persons and couples experiencing homelessness, \$200,000 for a landlord engagement program, \$900,000 for the Pūnāwāii Rest Stop operation, and \$208,333 for the transportation to shelter program.
- The EAD continues to provide long-term services and support to seniors with the support of state and federal funding. In fiscal year 2022, about \$10.7 million is budgeted in state funding and about \$3.9 million in federal funding for sub-recipient grants. These grants provide much needed services such as meals, transportation, personal care, attendant care, caregiver respite, education and counseling, adult daycare, homemaker, chore, housing assistance, and legal support and assistance services. These funds assist older adults to remain in their home and age in place for as long as possible.
- The CAD continues the Section 8 program with a FY 2022 projected budget of \$59 million in federally sponsored rental assistance for low income households supporting over 3,700 of Honolulu's families.
- The OGM administers the City's Grants in Aid Program, which provides funding for services to assist economically and/or socially disadvantaged populations or other specified services for public benefit. The program helps to build the capacity of Honolulu's non-profits and provide needed support for important community-based programs. Grants in Aid will have approximately \$7.8 million in its FY 2022 budget for these programs. This \$1.3 million decrease from FY 2021 is attributable to the decrease in City Special Revenue funds due to the COVID-19 pandemic.
- The WorkHawaii Division continues its mission of developing a quality workforce for businesses through the development of trained candidates, targeting people who face societal challenges while working with a FY 2022 budget for its non-City funded programs that increased by 7%.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	145.00	147.00	149.00	0.00	149.00
Temporary FTE	106.00	106.00	104.00	0.00	104.00
Contract FTE	7.00	24.30	9.00	0.00	9.00
Total	258.00	277.30	262.00	0.00	262.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 687,068	\$ 837,277	\$ 664,879	\$ 0	\$ 664,879
Office of Grants Management	9,796,448	10,141,491	8,541,628	0	8,541,628
Elderly Affairs	8,279,589	17,452,550	17,645,282	0	17,645,282
WorkHawaii	7,247,029	12,881,398	13,727,742	0	13,727,742
Community Assistance	64,321,075	67,162,975	67,179,367	0	67,179,367
Community Based Development	13,694,182	14,914,279	12,376,349	0	12,376,349
Total	\$ 104,025,391	\$ 123,389,970	\$ 120,135,247	\$ 0	\$ 120,135,247

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 9,524,382	\$ 15,142,795	\$ 13,294,700	\$ 0	\$ 13,294,700
Current Expenses	93,354,607	108,227,175	106,810,547	0	106,810,547
Equipment	749,610	20,000	30,000	0	30,000
Total	\$ 103,628,599	\$ 123,389,970	\$ 120,135,247	\$ 0	\$ 120,135,247

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 13,132,538	\$ 14,611,866	\$ 12,564,693	\$ 0	\$ 12,564,693
Rental Assistance Fund	213,986	233,000	233,000	0	233,000
Grants in Aid Fund	9,464,759	9,444,078	8,215,350	0	8,215,350
Affordable Housing Fund	114,120	447,784	445,969	0	445,969
Community Development Fund	865,123	451,244	934,784	0	934,784
Special Projects Fund	6,871,805	18,124,677	15,548,898	0	15,548,898
Federal Grants Fund	9,961,569	15,058,100	16,464,251	0	16,464,251
Housing & Comm Dev Rehab Fund	1,066,182	3,004,300	2,004,300	0	2,004,300
Housing & Comm Dev Sec 8 Fund	62,335,309	62,014,921	63,724,002	0	63,724,002
Total	\$ 104,025,391	\$ 123,389,970	\$ 120,135,247	\$ 0	\$ 120,135,247

Administration

Program Description

The Administration program provides department-wide leadership and policy guidance and oversight to enhance the performance of all departmental activities. This includes both program and project development and direction, plans of action to achieve sound community development, and administrative support to the entire department. The Department is comprised of the following divisions: Community Assistance, Community Based Development, Elderly Affairs, WorkHawaii, and the Office of Grants Management.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 670,745	\$ 662,082	\$ 639,984	\$ 0	\$ 639,984
Current Expenses	16,323	175,195	24,895	0	24,895
Equipment	0	0	0	0	0
Total	\$ 687,068	\$ 837,277	\$ 664,879	\$ 0	\$ 664,879

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 687,068	\$ 837,277	\$ 664,879	\$ 0	\$ 664,879
Total	\$ 687,068	\$ 837,277	\$ 664,879	\$ 0	\$ 664,879

Office of Grants Management

Program Description

The Office of Grants Management focuses on administering the City's Grants in Aid program to provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment, as further defined:

- Public Services
 - Funds in this category must be used to support qualified public services and programs for the target populations deemed by the City to be most vulnerable including, but not limited to, seniors, persons with disabilities, children, and victims of domestic violence, homeless persons, and those suffering from the effects of substance abuse or poor mental health.
- Arts, Culture, Community/Economic Development, and the Environment
 - Funds in this category must be used to support the sustainable improvement in the well-being and quality of life of local communities, especially low-to-moderate income areas. Projects could include, but are not limited to, the creation, development and empowerment of community based organizations, providing planning, organizational support, and technical assistance to organizations, supporting financial literacy programs and services, supporting micro-enterprise and business training, and supporting programs that promote cultural or environmental enhancement, protection, or awareness.

The division also supports other projects such as the Honolulu Committee on the Status of Women, the Mayor's Committee on Disabilities, the Grants in Aid Advisory Commission, and the City's Child Care development programs. The staff initiates the grant process, oversees existing grants, develops contracts for new grants, and monitors and ensures proper grants management.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	9.00	9.00	9.00	0.00	9.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 521,190	\$ 534,419	\$ 542,328	\$ 0	\$ 542,328
Current Expenses	9,275,258	9,607,072	7,999,300	0	7,999,300
Equipment	0	0	0	0	0
Total	\$ 9,796,448	\$ 10,141,491	\$ 8,541,628	\$ 0	\$ 8,541,628

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 331,689	\$ 697,413	\$ 326,278	\$ 0	\$ 326,278
Grants in Aid Fund	9,464,759	9,444,078	8,215,350	0	8,215,350
Total	\$ 9,796,448	\$ 10,141,491	\$ 8,541,628	\$ 0	\$ 8,541,628

Elderly Affairs

Program Description

The Elderly Affairs Division is the Area Agency on Aging for the City and County of Honolulu designated under the Older Americans Act of 1965. The division plans, coordinates, advocates for, and develops community based programs and services to meet the needs of the growing population of non-institutionalized elderly individuals and their family caregivers. It provides information and referral services and public outreach, working with Oahu's network of providers to ensure easy access and availability of services, and to ultimately prevent or delay institutionalization.

Elderly Affairs has implemented the Aging and Disability Resource Center in accordance with the federal Administration for Community Living guidance. This model increases the division's ability to attend to the needs of consumers and their families, while serving as a single entry point for access to long term support services.

Elderly Affairs contracts with private non-profit organizations to provide a wide range of supportive and long-term care services that help elders remain at home (when they prefer), enhance their quality of life, and permit aging with dignity. Services include group dining and home-delivered meals, nutrition counseling and education, transportation and assisted transportation, escort services, case management, personal care, attendant care, homemaker services, friendly visits, telephone reassurance, housing assistance, legal assistance, advocacy, counseling, interpretation and translation, caregiver respite and supplemental services, caregiver support groups, adult and caregiver education, training, recreation, and health maintenance and promotion classes.

Age-Friendly Honolulu

- In 2018, City Ordinance 18-36 was adopted to establish an age friendly city program within the City and County of Honolulu (City). Under this ordinance, the City is committed to sustain the Age Friendly Honolulu (AFH) initiative into the future through the development of programs, services, facilities, and projects that are planned, designed, operated, and maintained to create a livable community for persons of all ages and abilities. Since the initiative's inception, AFH has championed intergenerational approaches, recognizing that when kupuna and keiki interact, both generations and the community at large benefits. This engagement brings people of different generations together in purposeful, mutually beneficial programming or activities. It recognizes the value of cultural traditions, skills, and wisdom passed down from older generations to younger generations continue to strengthen our communities.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	34.00	34.00	34.00	0.00	34.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	45.00	45.00	45.00	0.00	45.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,131,145	\$ 1,720,487	\$ 1,871,772	\$ 0	\$ 1,871,772
Current Expenses	7,148,444	15,732,063	15,773,510	0	15,773,510
Equipment	0	0	0	0	0
Total	\$ 8,279,589	\$ 17,452,550	\$ 17,645,282	\$ 0	\$ 17,645,282

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 502,799	\$ 301,331	\$ 401,815	\$ 0	\$ 401,815

Department of Community Services

Special Projects Fund	3,288,177	12,296,757	12,389,822	0	12,389,822
Federal Grants Fund	4,488,613	4,854,462	4,853,645	0	4,853,645
Total	\$ 8,279,589	\$ 17,452,550	\$ 17,645,282	\$ 0	\$ 17,645,282

WorkHawaii

Program Description

WorkHawaii's mission is to develop a quality workforce for employers through the provision of trained candidates with appropriate skills and credentials. Training programs are driven to meet employer needs for talent in high growth industries and range from basic education, work readiness, and foundational skills training to on-the-job training, apprenticeship, career advancement upgrading, and post-secondary certificate and degree programs.

WorkHawaii, through a competitive procurement process, was contracted by the Oahu Workforce Development Board to operate the American Job Center Network on Oahu. Formerly known as OahuWorkLinks under the federal Workforce Investment Act, the center, now called American Job Center Hawaii under the new Workforce Innovation and Opportunity Act (WIOA) of 2014, delivers services in a coordinated network with at least 19 required partners under a customer-centered design framework.

WIOA provides local flexibility to accomplish a stronger alignment of the workforce, education and economic development systems, and an improvement of the structure and delivery to assist workers in achieving family-sustaining wages and employers in obtaining the skilled talent to compete in a global market. WorkHawaii's target populations include some of Oahu most vulnerable individuals and families such as those experiencing homelessness, individuals with disabilities, recipients of public assistance, offenders, and ex-offenders. Priority of service is given to veterans.

In addition, WorkHawaii's Youth Services assist young people up to age 24. Programs aim to encourage healthy lifestyles, prevent further involvement in the justice system, and improve educational achievement and employment prospects through alternate secondary education, job readiness and vocational training, pre-apprenticeship, tutoring, work-based learning, adult mentoring and community service.

With support from U.S Department of Housing and Urban Development funds, the Rent To Work program plans to continue to provide temporary rental subsidies to homeless individuals and families while providing case management, financial literacy training, work experience and vocational training for those who are unemployed.

With support from State of Hawaii funds and in partnership with the Honolulu Police Department, WH implements the Homeless Outreach and Navigation for Unsheltered Persons Program, a 24-hour mobile navigation unit that connects unsheltered persons to the housing, shelter or treatment program that best fits their needs.

State and Federal grant awards are from the U.S. Department of Labor, the State of Hawaii Department of Human Services: First to Work, Office of Youth Services, Vocational Rehabilitation and the Department of Health.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	36.00	36.00	36.00	0.00	36.00
Temporary FTE	67.00	67.00	67.00	0.00	67.00
Contract FTE	0.00	13.00	0.00	0.00	0.00
Total	103.00	116.00	103.00	0.00	103.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 3,159,913	\$ 7,754,763	\$ 5,662,322	\$ 0	\$ 5,662,322
Current Expenses	3,437,517	5,126,635	8,055,420	0	8,055,420
Equipment	649,599	0	10,000	0	10,000
Total	\$ 7,247,029	\$ 12,881,398	\$ 13,727,742	\$ 0	\$ 13,727,742

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 464,145	\$ 493,568	\$ 485,312	\$ 0	\$ 485,312
Community Development Fund	0	0	504,000	0	504,000
Special Projects Fund	2,945,797	4,222,773	1,758,238	0	1,758,238
Federal Grants Fund	3,837,087	8,165,057	10,980,192	0	10,980,192
Total	\$ 7,247,029	\$ 12,881,398	\$ 13,727,742	\$ 0	\$ 13,727,742

Community Assistance

Program Description

The Community Assistance Division manages programs that provide rental assistance to lower income families; preserves decent, safe and sanitary housing for low and moderate income households; and assists lower income families to achieve economic self-sufficiency and homeownership.

The Housing Choice Voucher program provides monthly rent subsidies to low income families renting dwelling units from private landlords. The Division also implements related programs including: (1) the Family Self-Sufficiency Program that promotes and encourages economic independence; (2) the Mainstream Program for Persons with Disabilities; (3) the Moderate Rehabilitation Program to assist families residing at the Academy Gardens Apartments; (4) the Project Based Assisted Housing Conversion Program which assists individuals being displaced by previously subsidized low-income housing projects whose owners discontinue assistance; (5) the Homeownership Option Program which provides Section 8 families with the opportunity to apply their rental subsidy toward mortgage payments for homeownership; (6) the Family Unification Program which assists certain youth 18-21 who have left foster care at age 16 or older and lack adequate housing; and (7) the Veteran's Administration Supportive Housing Program with a goal of ending veteran homelessness.

The City Rental Assistance Program provides limited rent subsidies on behalf of eligible lower income families at City-assisted housing projects.

Current Loan Programs include: (1) home repair loans to income-qualified homeowners who bring their units up to basic housing quality standards; (2) down payment loans to income-qualified homebuyers; (3) loans to income-qualified homeowners for the installation of solar water heating and photovoltaic systems; and (4) home repair loans to assist income-qualified homeowners adversely affected by a declared disaster.

A new function is anticipated to include an eligibility review for a bus fare for low-income riders effective in FY22.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	70.00	72.00	73.00	0.00	73.00
Temporary FTE	3.00	3.00	2.00	0.00	2.00
Contract FTE	2.00	6.30	4.00	0.00	4.00
Total	75.00	81.30	79.00	0.00	79.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 3,147,735	\$ 3,493,766	\$ 3,519,098	\$ 0	\$ 3,519,098
Current Expenses	61,073,329	63,649,209	63,640,269	0	63,640,269
Equipment	100,011	20,000	20,000	0	20,000
Total	\$ 64,321,075	\$ 67,162,975	\$ 67,179,367	\$ 0	\$ 67,179,367

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 468,266	\$ 685,026	\$ 519,733	\$ 0	\$ 519,733
Rental Assistance Fund	213,986	233,000	233,000	0	233,000
Community Development Fund	117,332	225,728	193,332	0	193,332
Federal Grants Fund	120,000	1,000,000	505,000	0	505,000
Housing & Comm Dev Rehab Fund	1,066,182	3,004,300	2,004,300	0	2,004,300
Housing & Comm Dev Sec 8 Fund	62,335,309	62,014,921	63,724,002	0	63,724,002
Total	\$ 64,321,075	\$ 67,162,975	\$ 67,179,367	\$ 0	\$ 67,179,367

Community Based Development

Program Description

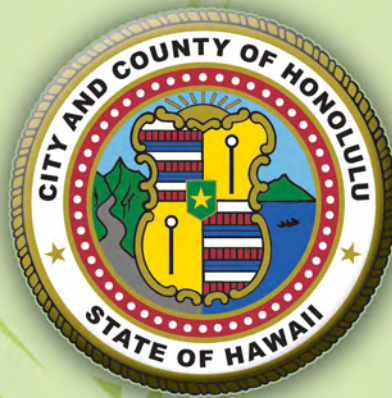
The Community Based Development Division administers programs and implements projects designed to preserve and expand the supply of affordable housing for low and moderate income households, address the shelter and service needs of the City and County of Honolulu's (City) residents who are experiencing homelessness or have special needs, supports community development initiatives, and affirmatively furthers fair housing. Funding for these activities is provided through the U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG), HOME Investment Partnerships Act (HOME), Emergency Solutions Grants, Housing Opportunities for Persons with AIDS, Housing Trust Fund, and City funded Affordable Housing Fund and other program funds. Technical assistance, grants, and loans are provided to nonprofit agencies that acquire, construct, and/or renovate existing housing projects and community facilities that provide services, shelter, and housing to persons experiencing homelessness and other special needs populations, including battered spouses, elderly and disabled persons, troubled youth, and persons with HIV/AIDS. The division is also responsible for the City's Housing First program which is designed to assist chronically homeless persons and families find and maintain permanent housing. The City's Fair Housing Program provides information and technical assistance to landlords, housing providers, housing consumers, and advocates, as well as advocacy and referrals to households confronting housing discrimination. The division also works in partnership with non-profit agencies on the acquisition, renovation, and construction of new and existing rental housing projects serving low and moderate income families and seniors; community development projects such as the construction and/or renovation of public facilities; and economic development activities. It also administers the leases of 65 City-owned properties to non-profit organizations providing shelter and services to persons and families with special needs. The division also provides Davis-Bacon labor standards support and monitoring for construction projects undertaken with federal CDBG and HOME funds.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	12.00	12.00	13.00	0.00	13.00
Temporary FTE	2.00	2.00	1.00	0.00	1.00
Contract FTE	4.00	4.00	4.00	0.00	4.00
Total	18.00	18.00	18.00	0.00	18.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 893,654	\$ 977,278	\$ 1,059,196	\$ 0	\$ 1,059,196
Current Expenses	12,403,736	13,937,001	11,317,153	0	11,317,153
Equipment	0	0	0	0	0
Total	\$ 13,297,390	\$ 14,914,279	\$ 12,376,349	\$ 0	\$ 12,376,349

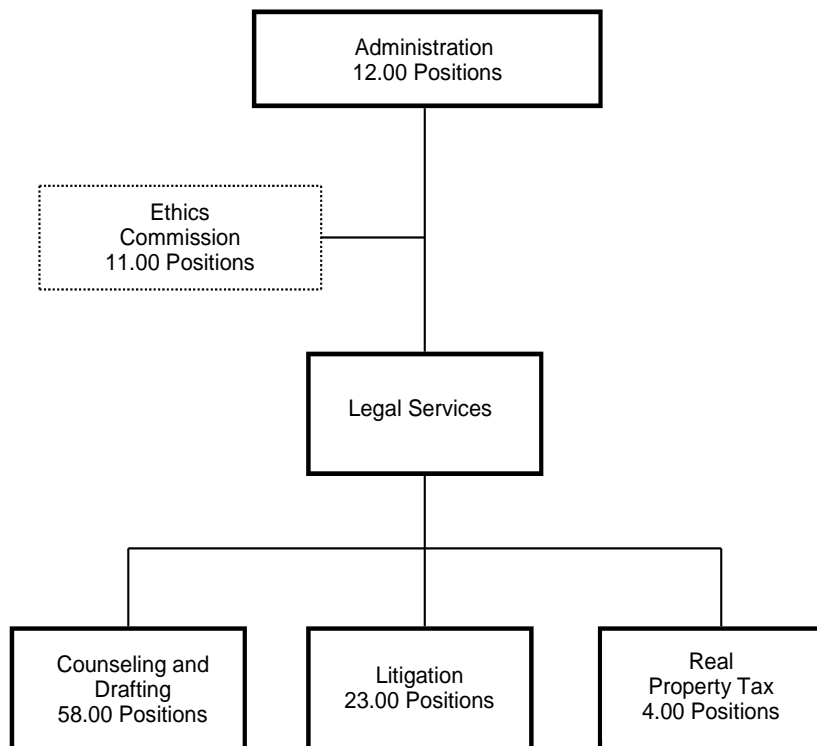
SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 10,678,571	\$ 11,597,251	\$ 10,166,676	\$ 0	\$ 10,166,676
Affordable Housing Fund	114,120	447,784	445,969	0	445,969
Community Development Fund	747,791	225,516	237,452	0	237,452
Special Projects Fund	637,831	1,605,147	1,400,838	0	1,400,838
Federal Grants Fund	1,515,869	1,038,581	125,414	0	125,414
Total	\$ 13,694,182	\$ 14,914,279	\$ 12,376,349	\$ 0	\$ 12,376,349

Department of the Corporation Counsel



DEPARTMENT OF THE CORPORATION COUNSEL (COR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



Department of the Corporation Counsel

Roles and Responsibilities

The Corporation Counsel (COR) serves as the chief legal advisor to, and legal representative of, the Mayor, the City Council, all City agencies and departments, including its semi-autonomous agencies, and all City boards and commissions in matters relating to their official powers and duties. COR represents the City in all legal proceedings and performs all other legal services as required by the Revised Charter of the City and County of Honolulu.

Spending to Make a Difference

COR Legal Services:

- Efficiency - Filling all authorized positions will promote expedient and efficient resolution of requests for legal services and legal proceedings. Hiring of experienced attorneys and participation by COR Deputies in training and development opportunities expands COR's knowledge base and allows COR to provide higher quality work-product on a consistent, cost-efficient basis.
- Cost Effective Engagement of Outside Legal Services - Recent complex litigation has highlighted the need for COR to engage external counsel in cases that are complex, including those with unique legal issues or that would consume significant amounts of time (for example, in responding to discovery requests), and in cases involving subject matter areas for which COR does not have the appropriate level of experience (for example, private public partnerships (P3) for the rail project and mixed use entertainment real estate developments, bankruptcy, criminal, admiralty, etc.).

Ethics Commission:

- Efficiency - Filling all authorized positions will promote expedient and efficient administration of ethics and lobbyist programs, including requests for legal advice, investigations, ethics education, training and outreach, ethics law and rules review and amendment, disclosure review, and lobbyist regulation.
- Cost Effective Engagement of External Professional Services - Engage external professional services, such as special investigators, hearings officers, and court reporters, for complex Ethics Commission cases with unique legal issues and conflicts of interest.

Budget Highlights

COR Legal Services

The Fiscal Year 2022 Budget reflects an 11% decrease from FY21 and includes needed funding for:

- Outside legal counsel and expert consultants required to represent the City and City officers and employees acting in the course and scope of their employment in complex or specialized litigation or matters or cases in which COR may have a conflict of interest;
- Participation by Deputies COR in virtual training and development opportunities to develop in-house expertise (e.g., federal grants programs, transit oriented development programs, etc.), to keep abreast of new legal developments (e.g., transportation network companies, online property rentals, sharing economies, small cell and distributed antenna systems, and litigation holds), and to improve professional skills through networking and webinars (e.g., International Municipal Attorneys Association webinars; Hawaii State Bar Association webinars).

Ethics Commission

The Fiscal Year 2022 Budget reflects a 14% decrease from Fiscal Year 2021 and includes needed funding for:

- 11 Ethics Commission positions, which the Commission has determined reflect the ideal staff complement needed to support its strategic plan;
- Retention of external professional services for complex Ethics Commission cases with unique legal issues or cases with conflicts of interest; and
- Participation by Ethics Commission commissioners and staff in virtual training and development opportunities to develop ethics expertise, keep abreast of best practices and ethics developments in local, state, and federal government and private industries, and improve professional skills through networking and seminars. Ethics staff has been appointed to the Council on Governmental Ethics Laws steering committee. Due to the

Department of the Corporation Counsel

on-going COVID-19 pandemic, however, travel monies are not requested as business travel has been restricted and conferences and meetings have moved to virtual online platforms.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	98.00	108.00	106.00	0.00	106.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	98.00	108.00	106.00	0.00	106.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Legal Services	\$ 9,847,364	\$ 12,949,841	\$ 11,578,853	\$ 0	\$ 11,578,853
Ethics Commission	413,920	756,269	651,068	0	651,068
Total	\$ 10,261,284	\$ 13,706,110	\$ 12,229,921	\$ 0	\$ 12,229,921

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 7,668,328	\$ 8,698,291	\$ 8,232,124	\$ 0	\$ 8,232,124
Current Expenses	2,592,956	5,007,819	3,997,797	0	3,997,797
Equipment	0	0	0	0	0
Total	\$ 10,261,284	\$ 13,706,110	\$ 12,229,921	\$ 0	\$ 12,229,921

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 9,701,369	\$ 13,099,071	\$ 11,645,093	\$ 0	\$ 11,645,093
Sewer Fund	365,938	391,791	380,780	0	380,780
Liquor Commission Fund	193,977	215,248	204,048	0	204,048
Total	\$ 10,261,284	\$ 13,706,110	\$ 12,229,921	\$ 0	\$ 12,229,921

Legal Services

Program Description

This activity includes counseling and drafting and litigation legal services.

COUNSELING AND DRAFTING

The Counseling and Drafting Division (C&D):

- Drafts, reviews, and provides legal advice on:
 - agendas and minutes of City boards and commissions; and
 - bills for an ordinance and resolutions;
 - legal documents;
- Provides legal advice to the Mayor, the City Council, all City agencies and departments, including its semi-autonomous agencies, and all City boards and commissions;
- Attends all City Council and committee meetings; meetings of the City's administration, including agencies and departments, upon request; and meetings of City boards and commissions;
- Represents the City in court and administrative and other tribunal proceedings in the State of Hawaii with regard to certain matters involving the City, such as procurement challenges, environmental matters, labor and employment matters, real property tax appeals, eminent domain proceedings, administrative appeals (including land use proceedings), foreclosures, bankruptcy actions, and interpleader actions for the return of seized property; and
- Advises and represents the Honolulu Police Department with regard to subpoenas duces tecum.

LITIGATION

The Litigation Division:

- Processes claims and represents the City, and its officers and employees acting in the course and scope of their employment, in personal injury, property damage, civil rights and certain contract and employment cases, in court and other tribunal proceedings in the State of Hawaii; and
- Prosecutes liquor law violations before the Liquor Commission.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	92.00	97.00	95.00	0.00	95.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	92.00	97.00	95.00	0.00	95.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 7,279,621	\$ 8,035,946	\$ 7,636,324	\$ 0	\$ 7,636,324
Current Expenses	2,567,743	4,913,895	3,942,529	0	3,942,529
Equipment	0	0	0	0	0
Total	\$ 9,847,364	\$ 12,949,841	\$ 11,578,853	\$ 0	\$ 11,578,853

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 9,287,449	\$ 12,342,802	\$ 10,994,025	\$ 0	\$ 10,994,025
Sewer Fund	365,938	391,791	380,780	0	380,780
Liquor Commission Fund	193,977	215,248	204,048	0	204,048
Total	\$ 9,847,364	\$ 12,949,841	\$ 11,578,853	\$ 0	\$ 11,578,853

Ethics Commission

Program Description

This activity:

- Renders advice and publishes guidelines on the City's ethics laws for City officers and employees, including elected officials, managers and supervisors, and board and commission members;
- Investigates complaints alleging violations of the ethics laws, recommends discipline to appointing authorities for violations of the ethics law, and may impose civil fines for ethics violations by elected and appointed officers and employees;
- Develops and implements educational programs and mandatory training and retraining on the City's ethics laws for all City officers and employees, including elected officials, managers and supervisors, and board and commission members;
- Recommends legislation to the City Council;
- Reviews and maintains financial disclosure and other statements of City officials with significant discretionary authority; and
- Regulates lobbying and lobbyists.

PROGRAM POSITIONS

	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	6.00	11.00	11.00	0.00	11.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	11.00	11.00	0.00	11.00

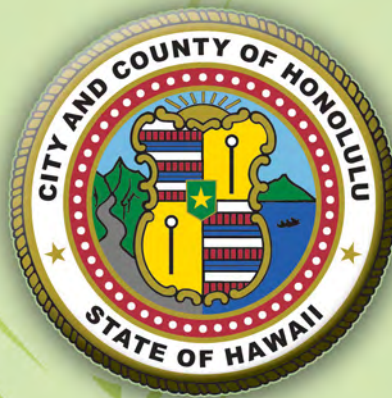
CHARACTER OF EXPENDITURES

	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 388,707	\$ 662,345	\$ 595,800	\$ 0	\$ 595,800
Current Expenses	25,213	93,924	55,268	0	55,268
Equipment	0	0	0	0	0
Total	\$ 413,920	\$ 756,269	\$ 651,068	\$ 0	\$ 651,068

SOURCE OF FUNDS

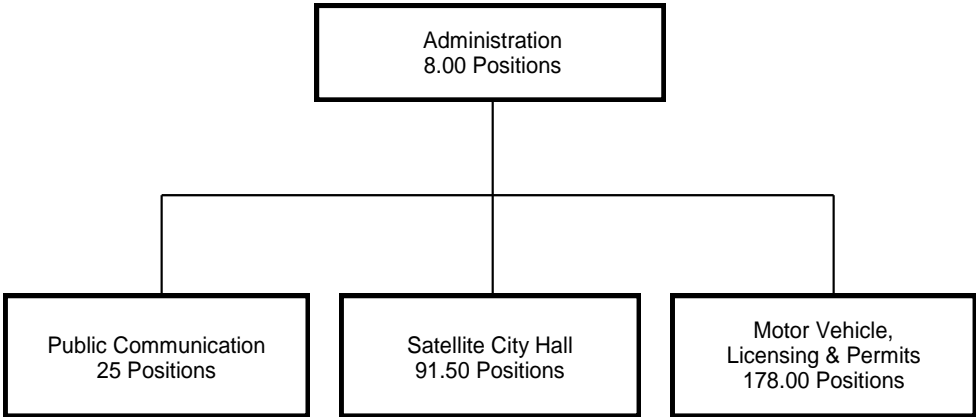
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 413,920	\$ 756,269	\$ 651,068	\$ 0	\$ 651,068
Total	\$ 413,920	\$ 756,269	\$ 651,068	\$ 0	\$ 651,068

Department of Customer Services



DEPARTMENT OF CUSTOMER SERVICES
(CSD)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021



Customer Services

Department of Customer Services

Roles and Responsibilities

The Department of Customer Services (CSD) is responsible for providing the public with information about the City and County of Honolulu's programs and managing complaint intake, runs the City's Design and Print Center, administers the Motor Vehicle Licensing and Permit program, and manages Satellite City Halls and driver licensing stations island-wide. CSD also manages the contracts for various programs such as animal control, police-initiated tows and abandoned vehicles. In addition, CSD monitors Private Transportation Companies such as taxicabs, Uber, and Lyft.

Spending to Make a Difference

- Improve Services to the Public - manage the public's wait time and backlogs created by COVID-19; improve responsiveness to public inquiries and issues; streamline operations through innovation and technology; offer additional on-line service options; expand 24 hour kiosk service; and modernize commercial vehicle registrations.
- Expand Public Information Program - continue to execute an aggressive public information program to assist the public in understanding the new rules and policies required to successfully complete their State ID applications and the Real ID program. Planned media include video, print, on-line, and social media portals.
- Create Uniform Efficiency - focus on consistent staff training to ensure proper application of procedures and uniform understanding of applicable rules and regulations.
- Innovation - continue to seek innovative ideas to better offer basic government services to the public such as online, mobile or 24/7 kiosk options.

Budget Highlights

- Modest increases over FY2021 in salaries due to mandated collective bargaining contract terms.
- Twenty positions have been deactivated to reflect a more accurate picture of the number of positions required by the Department to deliver services.

Department of Customer Services

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	286.00	289.00	289.00	0.00	289.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	13.50	13.50	10.50	0.00	10.50
Total	299.50	302.50	299.50	0.00	299.50

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 675,193	\$ 653,243	\$ 598,711	\$ 0	\$ 598,711
Public Communication	1,441,992	1,431,267	1,457,309	0	1,457,309
Satellite City Hall	4,772,949	4,446,196	4,681,917	0	4,681,917
Motor Vehicle, Licensing and Permits	18,492,769	18,708,852	18,226,429	0	18,226,429
Total	\$ 25,382,903	\$ 25,239,558	\$ 24,964,366	\$ 0	\$ 24,964,366

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 13,486,686	\$ 12,959,812	\$ 13,787,194	\$ 0	\$ 13,787,194
Current Expenses	11,864,005	12,279,746	11,177,172	0	11,177,172
Equipment	32,212	0	0	0	0
Total	\$ 25,382,903	\$ 25,239,558	\$ 24,964,366	\$ 0	\$ 24,964,366

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 22,320,302	\$ 21,824,206	\$ 21,828,617	\$ 0	\$ 21,828,617
Highway Beautification Fund	3,062,601	3,415,352	3,135,749	0	3,135,749
Total	\$ 25,382,903	\$ 25,239,558	\$ 24,964,366	\$ 0	\$ 24,964,366

Administration

Program Description

The Director and the Department Administration provide policy guidance, direction, and administrative and personnel support to the Department's three divisions: Motor Vehicle Licensing and Permitting, the Satellite City Hall, and the Public Communication.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 616,077	\$ 588,408	\$ 543,876	\$ 0	\$ 543,876
Current Expenses	59,116	64,835	54,835	0	54,835
Equipment	0	0	0	0	0
Total	\$ 675,193	\$ 653,243	\$ 598,711	\$ 0	\$ 598,711

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 675,193	\$ 653,243	\$ 598,711	\$ 0	\$ 598,711
Total	\$ 675,193	\$ 653,243	\$ 598,711	\$ 0	\$ 598,711

Public Communication

Program Description

The Public Communication Division is comprised of the Information Branch, the Design and Print Center, and the Municipal Reference and Records Center. The division oversees departmental operations related to the intake of customer complaints, as well as communication and coordination of information regarding City programs, services, policies, and accomplishments to the public and the media. The division provides onsite and in-house graphic design, printing and bindery services, manages the City's extensive collection of traditional and electronic publications and manages the long-term storage of City records.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	22.00	24.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	0.00	0.00	0.00
Total	23.00	25.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,308,210	\$ 1,269,678	\$ 1,309,794	\$ 0	\$ 1,309,794
Current Expenses	133,782	161,589	147,515	0	147,515
Equipment	0	0	0	0	0
Total	\$ 1,441,992	\$ 1,431,267	\$ 1,457,309	\$ 0	\$ 1,457,309

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,441,992	\$ 1,431,267	\$ 1,457,309	\$ 0	\$ 1,457,309
Total	\$ 1,441,992	\$ 1,431,267	\$ 1,457,309	\$ 0	\$ 1,457,309

Satellite City Hall

Program Description

This program provides essential services and information via nine storefront offices on the island of Oahu. These offices are located at Ala Moana, Downtown, Hawaii Kai, Kapalama, Kapolei, Pearlridge, Wahiawa, Waianae and Windward City.

While the Satellite City Hall offices (SCH) process motor vehicle registration and titling transactions as a primary function, the offices also offer an array of other services to the public. These services include the collection of water bills and real property tax payments, HOLO bus cards, disabled parking placards and Spay/Neuter certificates, dog tag replacements and the issuance of bicycle, and moped licenses. Permits issued by the SCH offices include picnic, loading zone and bus stop parking. SCH also provide information regarding various local government programs. Renewal and duplicate services for driver license and State IDs are also provided at four locations: Downtown, Hawaii Kai, Windward City and Pearlridge.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	89.00	87.00	87.00	0.00	87.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.50	4.50	4.50	0.00	4.50
Total	93.50	91.50	91.50	0.00	91.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 4,087,567	\$ 3,786,243	\$ 4,071,064	\$ 0	\$ 4,071,064
Current Expenses	685,382	659,953	610,853	0	610,853
Equipment	0	0	0	0	0
Total	\$ 4,772,949	\$ 4,446,196	\$ 4,681,917	\$ 0	\$ 4,681,917

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 4,772,949	\$ 4,446,196	\$ 4,681,917	\$ 0	\$ 4,681,917
Total	\$ 4,772,949	\$ 4,446,196	\$ 4,681,917	\$ 0	\$ 4,681,917

Motor Vehicle, Licensing and Permits

Program Description

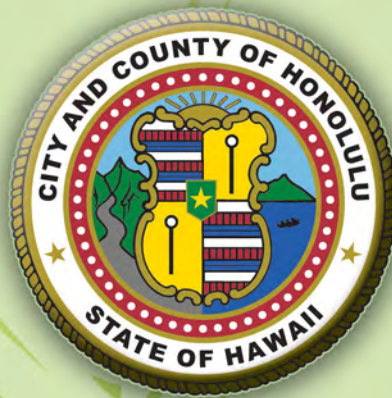
This program processes motor vehicle, trailer, bicycle, moped and animal registrations; issues driver and business licenses, and driving instruction permits; issues State of Hawaii identification cards; administers and enforces the periodic motor vehicle inspection program; administers the reconstructed vehicle program; regulates private transportation companies; administers the derelict and abandoned vehicle programs; issues other permits for such matters as disabled parking, general newsstands, publication dispensing racks in the Waikiki area; and administers the Animal Care & Control and the Spay/Neuter Certificate contracts.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	167.00	170.00	170.00	0.00	170.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	8.00	8.00	6.00	0.00	6.00
Total	175.00	178.00	176.00	0.00	176.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 7,474,832	\$ 7,315,483	\$ 7,862,460	\$ 0	\$ 7,862,460
Current Expenses	10,985,725	11,393,369	10,363,969	0	10,363,969
Equipment	32,212	0	0	0	0
Total	\$ 18,492,769	\$ 18,708,852	\$ 18,226,429	\$ 0	\$ 18,226,429

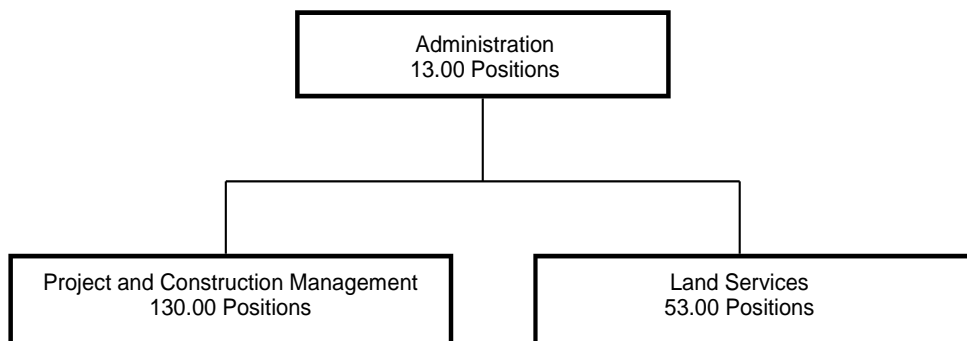
SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 15,430,168	\$ 15,293,500	\$ 15,090,680	\$ 0	\$ 15,090,680
Highway Beautification Fund	3,062,601	3,415,352	3,135,749	0	3,135,749
Total	\$ 18,492,769	\$ 18,708,852	\$ 18,226,429	\$ 0	\$ 18,226,429

Department of Design and Construction



DEPARTMENT OF DESIGN AND CONSTRUCTION (DDC) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021



Department of Design and Construction

Roles and Responsibilities

The Department of Design and Construction (DDC) is the central agency responsible for the execution of the City's Capital Improvement Program (CIP). It is responsible for coordinating the project planning, design, and construction management of CIP projects including roads, bridges, drainage, flood control, earth stabilization, and facilities supporting park, fire, police, emergency, civic, enterprise, and medical examiner operations, among others. The Department also performs land survey and land acquisition in support of all City agencies. In addition, it develops long-range energy conservation projects for general government office buildings.

Spending to Make a Difference

- Road Maintenance - the Department is focused on continuing a timely road rehabilitation program.
- Transit Oriented Development (TOD) and Affordable Housing - coordinate with departments in acquisition of properties needed for TOD and affordable housing.
- Energy Conservation - DDC is leading the effort to make energy conservation improvements and to install renewable energy systems at public building facilities. The first phase of this project is currently underway for ten (10) City facilities. The project leverages the energy savings to pay for the improvements over a twenty-year term. The photovoltaic systems will provide renewable energy to the facilities at a lower rate than purchasing electricity from the utility.
- City Facilities - DDC continues to implement critical improvements to City facilities and infrastructure to insure they are able to serve their intended purpose. These include renovation of buildings, installation of new roofs, roads, utilities, bridges, parking lots and parks. Also included is the construction of new facilities to replace obsolete facilities.

Budget Highlights

- \$1,780,000 for professional engineering services to inspect bridges to ensure safety to the public.
- \$500,000 to monitor earth movement and undertake emergency stabilization improvements if needed at various designated areas to protect City infrastructure.

Department of Design and Construction

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	196.00	196.00	196.00	0.00	196.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	196.00	196.00	196.00	0.00	196.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 2,452,218	\$ 2,404,140	\$ 2,385,450	\$ 0	\$ 2,385,450
Project and Construction Management	11,927,583	12,452,928	12,363,803	250,000	12,613,803
Land Services	3,032,079	2,811,394	2,941,097	0	2,941,097
Total	\$ 17,411,880	\$ 17,668,462	\$ 17,690,350	\$ 250,000	\$ 17,940,350

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 12,916,210	\$ 11,618,995	\$ 12,504,353	\$ 0	\$ 12,504,353
Current Expenses	4,434,298	5,989,467	5,185,997	250,000	5,435,997
Equipment	61,372	60,000	0	0	0
Total	\$ 17,411,880	\$ 17,668,462	\$ 17,690,350	\$ 250,000	\$ 17,940,350

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 10,467,489	\$ 10,685,414	\$ 10,068,540	\$ 0	\$ 10,068,540
Highway Fund	6,122,728	6,066,552	6,314,908	250,000	6,564,908
Sewer Fund	116,063	116,496	106,902	0	106,902
Federal Grants Fund	705,600	800,000	1,200,000	0	1,200,000
Total	\$ 17,411,880	\$ 17,668,462	\$ 17,690,350	\$ 250,000	\$ 17,940,350

Administration

Program Description

This program plans, directs and coordinates the activities of the Department of Design and Construction. It provides the Department with administrative services support, including personnel management, capital and operating budget preparation, administrative reports and records management, Council and legislative tracking, and project tracking and reporting.

Activities also include interagency coordination, emergency management coordination and coordination of department compliance programs associated with National Pollutant Discharge Elimination System regulatory requirements.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	13.00	13.00	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,157,551	\$ 1,067,380	\$ 1,070,396	\$ 0	\$ 1,070,396
Current Expenses	1,294,667	1,336,760	1,315,054	0	1,315,054
Equipment	0	0	0	0	0
Total	\$ 2,452,218	\$ 2,404,140	\$ 2,385,450	\$ 0	\$ 2,385,450

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,452,218	\$ 2,404,140	\$ 2,385,450	\$ 0	\$ 2,385,450
Total	\$ 2,452,218	\$ 2,404,140	\$ 2,385,450	\$ 0	\$ 2,385,450

Project and Construction Management

Program Description

This program oversees the activities relating to capital improvements to various City facilities to include roads, street lighting, bridges, municipal buildings, fire and police stations and facilities, emergency services facilities, parks facilities and enterprise facilities (such as the zoo, golf courses, Blaisdell Center and Waikiki Shell).

Activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing subdivision plans and plans for facilities to be dedicated to the City for compliance with City standards.

Also managed are construction and inspection activities for all programs within the Department.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	130.00	130.00	130.00	0.00	130.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	130.00	130.00	130.00	0.00	130.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 8,835,976	\$ 7,886,951	\$ 8,587,075	\$ 0	\$ 8,587,075
Current Expenses	3,079,517	4,565,977	3,776,728	250,000	4,026,728
Equipment	12,090	0	0	0	0
Total	\$ 11,927,583	\$ 12,452,928	\$ 12,363,803	\$ 250,000	\$ 12,613,803

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 5,277,151	\$ 5,755,264	\$ 5,033,671	\$ 0	\$ 5,033,671
Highway Fund	5,944,832	5,897,664	6,130,132	250,000	6,380,132
Federal Grants Fund	705,600	800,000	1,200,000	0	1,200,000
Total	\$ 11,927,583	\$ 12,452,928	\$ 12,363,803	\$ 250,000	\$ 12,613,803

Land Services

Program Description

This program conducts land surveys, title searches, appraisals, negotiations and acquisition of real property and easements for all City projects.

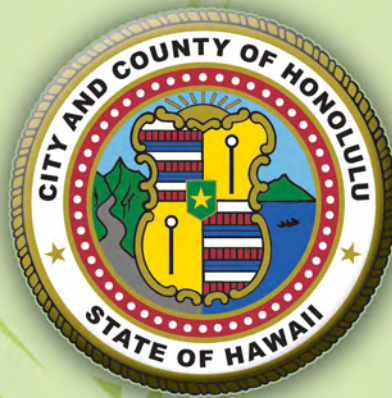
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	53.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	53.00	53.00	53.00	0.00	53.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,922,683	\$ 2,664,664	\$ 2,846,882	\$ 0	\$ 2,846,882
Current Expenses	60,114	86,730	94,215	0	94,215
Equipment	49,282	60,000	0	0	0
Total	\$ 3,032,079	\$ 2,811,394	\$ 2,941,097	\$ 0	\$ 2,941,097

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,738,120	\$ 2,526,010	\$ 2,649,419	\$ 0	\$ 2,649,419
Highway Fund	177,896	168,888	184,776	0	184,776
Sewer Fund	116,063	116,496	106,902	0	106,902
Total	\$ 3,032,079	\$ 2,811,394	\$ 2,941,097	\$ 0	\$ 2,941,097

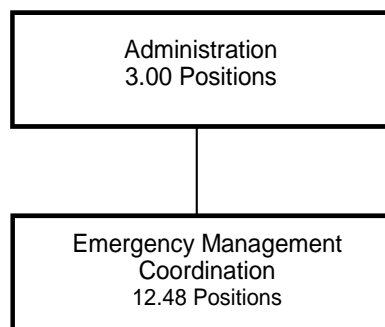
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Department of Emergency Management

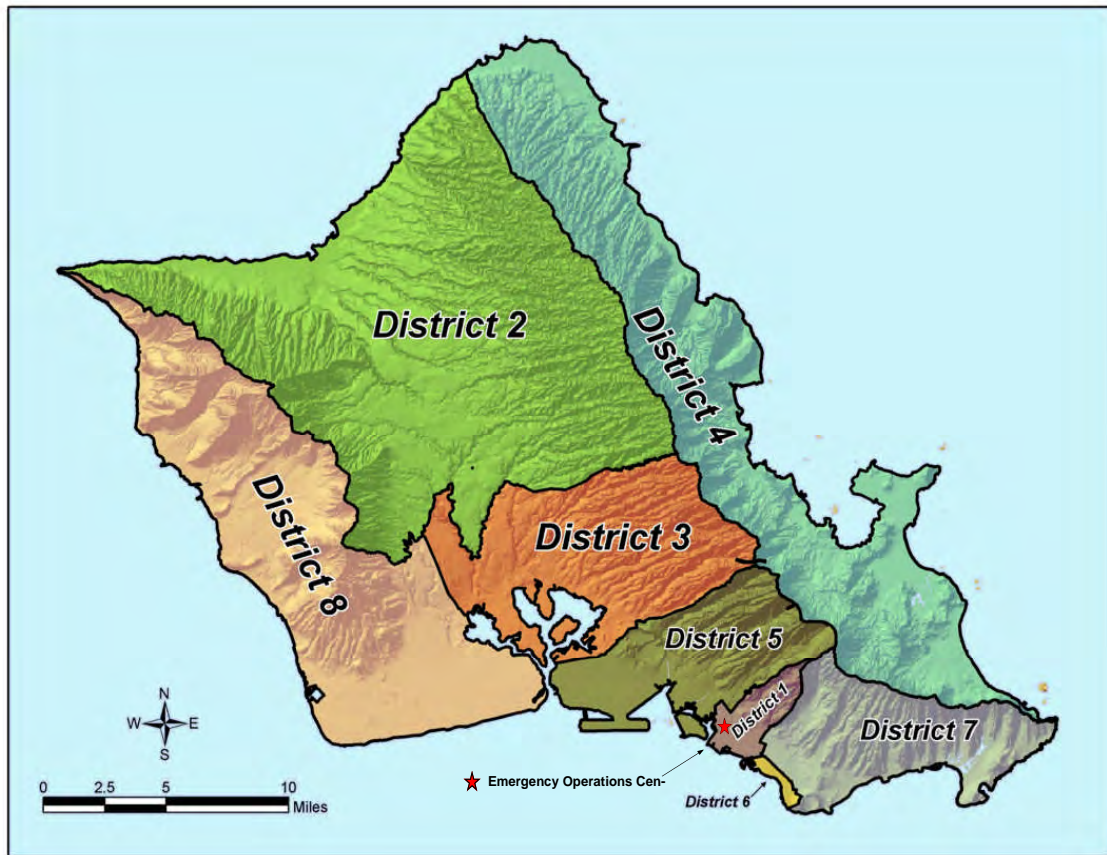


DEPARTMENT OF EMERGENCY MANAGEMENT (DEM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



DEPARTMENT OF EMERGENCY MANAGEMENT
(DEM)
EMERGENCY OPERATING DISTRICTS



EMERGENCY OPERATIONS CENTER (EOC)	FRANK F. FASI MUNICIPAL BUILDING
DISTRICT 1	CENTRAL HONOLULU
DISTRICT 2	WAIHAWA
DISTRICT 3	PEARL CITY
DISTRICT 4	KANEOHE
DISTRICT 5	KALIHI
DISTRICT 6	WAIKIKI
DISTRICT 7	EAST HONOLULU
DISTRICT 8	WAIANAE/KAPOLEI

Department of Emergency Management

Roles and Responsibilities

The Department of Emergency Management (DEM) coordinates the City's emergency management functions with state, federal, and non-government agencies to mitigate, prepare for, respond to, and recover from natural and manmade hazards. The department, in coordination with other City departments and external partners, maintains a high level of readiness, prepares and updates contingency plans, and expands awareness of response programs to meet emergency needs.

Spending to Make a Difference

- Support disaster preparedness education and outreach for the whole community.
- Inclusive public information and education. Translating emergency preparedness to make them accessible to individuals in our communities with limited English proficiency.
- Ensure DEM staff and Emergency Management Reserve Corps (EMRC) volunteers have necessary supplies and communication equipment to conduct and sustain emergency operations.
- Maintain operational readiness of all communications and emergency systems, to include outdoor warning sirens.
- Develop and maintain emergency plans to enable coordinated and effective response to natural and human-caused disasters.

Budget Highlights

- Overall slight decrease over FY21 due to decreases in salaries and current expense expenditures.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	13.48	14.48	14.48	0.00	14.48
Temporary FTE	2.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Emergency Management Coordination	\$ 390,410,096	\$ 1,341,991	\$ 1,298,758	\$ 0	\$ 1,298,758
Total	\$ 390,410,096	\$ 1,341,991	\$ 1,298,758	\$ 0	\$ 1,298,758

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,230,421	\$ 1,059,493	\$ 1,045,915	\$ 0	\$ 1,045,915
Current Expenses	380,465,569	282,498	252,843	0	252,843
Equipment	8,714,106	0	0	0	0
Total	\$ 390,410,096	\$ 1,341,991	\$ 1,298,758	\$ 0	\$ 1,298,758

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,171,765	\$ 1,306,991	\$ 1,278,258	\$ 0	\$ 1,278,258
Special Projects Fund	32,961	35,000	20,500	0	20,500
Federal Grants Fund	389,205,370	0	0	0	0
Total	\$ 390,410,096	\$ 1,341,991	\$ 1,298,758	\$ 0	\$ 1,298,758

Emergency Management Coordination

Program Description

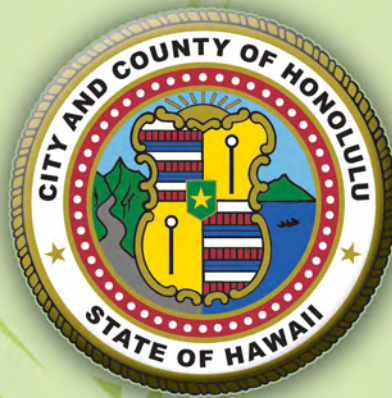
This program formulates emergency plans and procedures; coordinates the use of all available resources for the protection of life and property in the event of disaster; provides for the continuity of government operations; coordinates operational capabilities required to sustain operations in an emergency; assesses damage to public and private property; coordinates recovery activities; provides emergency information and public education; and coordinates an active volunteer program.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	13.48	14.48	14.48	0.00	14.48
Temporary FTE	2.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,230,421	\$ 1,059,493	\$ 1,045,915	\$ 0	\$ 1,045,915
Current Expenses	380,465,569	282,498	252,843	0	252,843
Equipment	8,714,106	0	0	0	0
Total	\$ 390,410,096	\$ 1,341,991	\$ 1,298,758	\$ 0	\$ 1,298,758

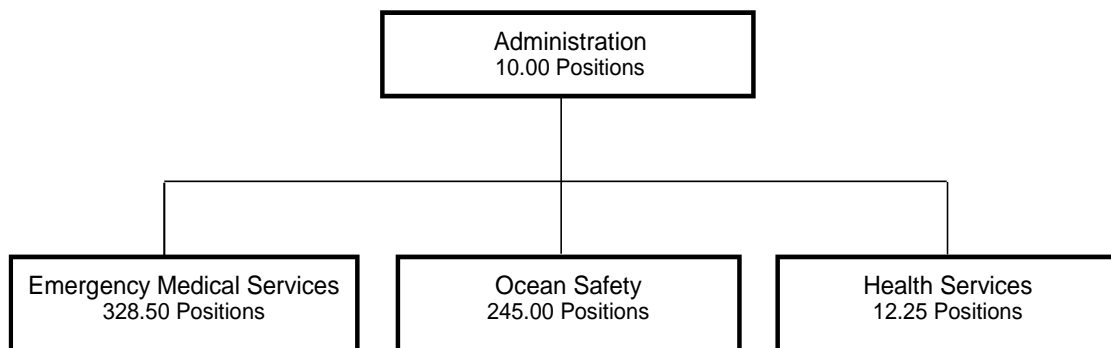
SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,171,765	\$ 1,306,991	\$ 1,278,258	\$ 0	\$ 1,278,258
Special Projects Fund	32,961	35,000	20,500	0	20,500
Federal Grants Fund	389,205,370	0	0	0	0
Total	\$ 390,410,096	\$ 1,341,991	\$ 1,298,758	\$ 0	\$ 1,298,758

Department of Emergency Services

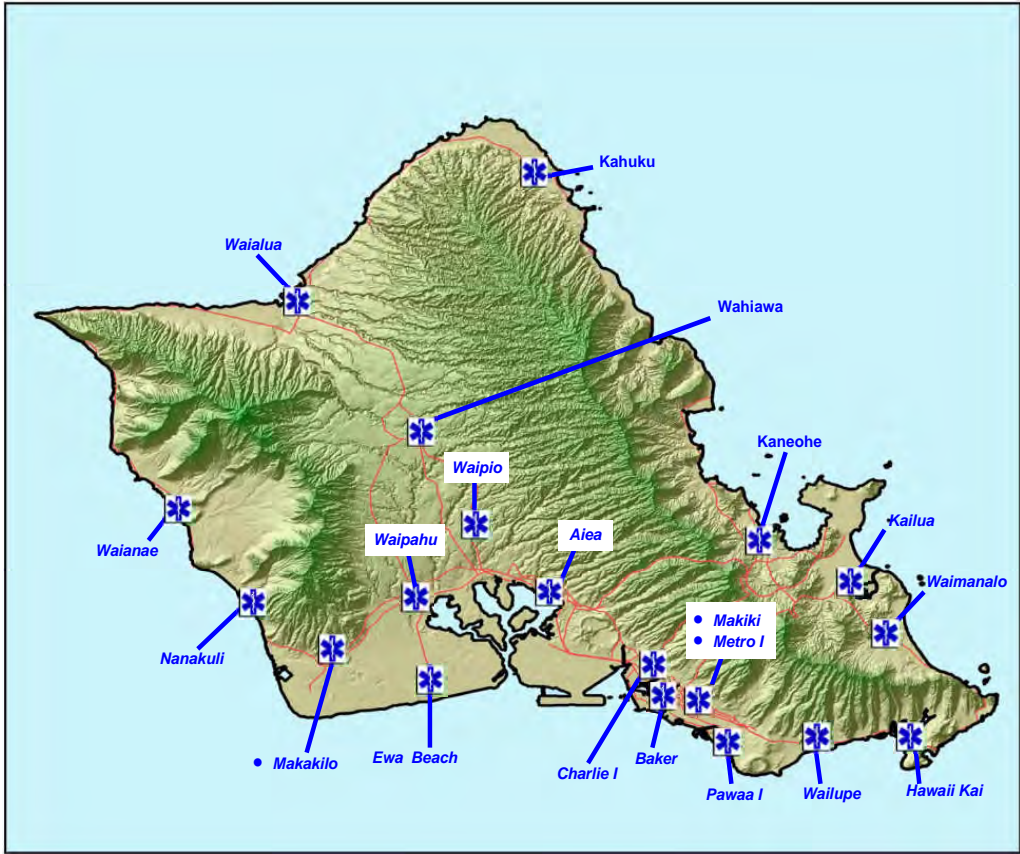


DEPARTMENT OF EMERGENCY SERVICES (ESD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.

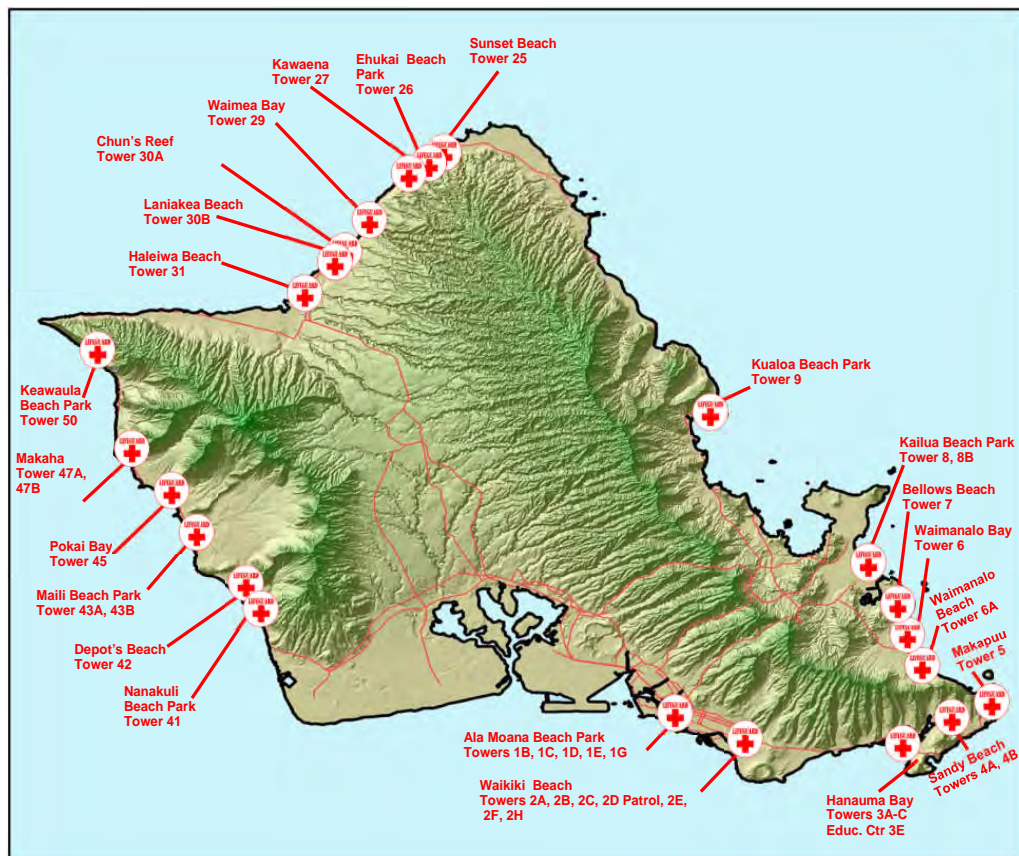


DEPARTMENT OF EMERGENCY SERVICES
(ESD)
EMERGENCY MEDICAL SERVICES UNIT LOCATIONS



 Emergency Medical Services Stations

DEPARTMENT OF EMERGENCY SERVICES
(ESD)
OCEAN SAFETY—LIFEGUARD TOWERS



Lifeguard Towers

Department of Emergency Services

Roles and Responsibilities

The Department of Emergency Services is responsible for providing an effective and efficient operation via the Emergency Medical Services (EMS) Division, the Ocean Safety (OS) and Lifeguard Services Division and the Health Services (HS) Branch. EMS provides advanced life support, pre-hospital medical response by 21 ambulance units. OS provides disaster planning and response, a comprehensive ocean safety program that includes lifeguard services at 42 towers located at various beaches including selected City beach parks, and utilizes 17 mobile patrol and 911 dispatched response units to provide service to the remaining 156 identified beaches on Oahu. The Division also performs and participates in numerous ocean and drowning related education and injury prevention programs and campaigns. HS conducts pre-employment physical and medical evaluations for all City personnel as required for their positions and/or maintenance of licensure or physical fitness standards as mandated by the City and County of Honolulu, Hawaii Occupational Safety and Health Division (HIOSH), U. S. Department of Transportation, Federal Motor Carrier Safety Administration (FMCSA) or other regulating agencies, and provides other medical assistance to other City programs, including blood draws for DUI cases as requested by the Honolulu Police Department.

Spending to Make a Difference

- Four (4) new towers for Ocean Safety beach operations.
- Actively involved with handling all COVID questions relating to the health and safety of employees as well as contact tracing for City and County personnel and family members.

Budget Highlights

- Overall slight increase over FY21 due to increases in salaries and current expense expenditures.

Department of Emergency Services

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	533.50	570.25	570.25	0.00	570.25
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	26.10	31.50	18.50	0.00	18.50
Total	559.60	601.75	588.75	0.00	588.75

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 1,499,003	\$ 860,628	\$ 914,762	\$ 0	\$ 914,762
Emergency Medical Services	35,791,336	40,125,285	40,418,253	0	40,418,253
Ocean Safety	15,600,336	17,108,547	17,144,491	0	17,144,491
Health Services	935,517	949,474	837,684	0	837,684
Total	\$ 53,826,192	\$ 59,043,934	\$ 59,315,190	\$ 0	\$ 59,315,190

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 40,266,402	\$ 44,631,628	\$ 45,723,048	\$ 0	\$ 45,723,048
Current Expenses	10,461,665	10,237,366	9,920,140	0	9,920,140
Equipment	3,098,125	4,174,940	3,672,002	0	3,672,002
Total	\$ 53,826,192	\$ 59,043,934	\$ 59,315,190	\$ 0	\$ 59,315,190

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 51,663,869	\$ 57,151,551	\$ 58,178,297	\$ 0	\$ 58,178,297
Hanauma Bay Nature Preserve Fund	1,019,858	1,409,900	1,136,893	0	1,136,893
Special Projects Fund	1,142,465	482,483	0	0	0
Total	\$ 53,826,192	\$ 59,043,934	\$ 59,315,190	\$ 0	\$ 59,315,190

Administration

Program Description

This program provides administrative support to the department in its delivery of pre-hospital emergency medical services, ocean safety and lifeguard services to the residents and visitors on the island of Oahu, and pre-employment, physical and medical evaluations for all City personnel as required for their position, maintenance of licensure, physical fitness, or other medical determination/assistance as needed.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	10.00	10.00	10.00	0.00	10.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 796,402	\$ 804,078	\$ 830,712	\$ 0	\$ 830,712
Current Expenses	583,902	56,550	84,050	0	84,050
Equipment	118,699	0	0	0	0
Total	\$ 1,499,003	\$ 860,628	\$ 914,762	\$ 0	\$ 914,762

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 852,797	\$ 860,628	\$ 914,762	\$ 0	\$ 914,762
Special Projects Fund	646,206	0	0	0	0
Total	\$ 1,499,003	\$ 860,628	\$ 914,762	\$ 0	\$ 914,762

Emergency Medical Services

Program Description

Pursuant to an annual contract between the City and County of Honolulu and the State Department of Health, this program provides all Advanced Life Support (ALS) pre-hospital emergency medical care and emergency ambulance services for the public 24-hours per day, in an expeditious and efficient manner. The Emergency Medical Services (EMS) program also promotes injury prevention, public education, and disaster planning activities.

The budget includes funding for the City's costs of performing this program, which is eligible for 100% state reimbursement. Staffing of ambulance stations and the scheduled replacement of existing equipment and ambulances are included in the proposed funding.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	301.75	315.00	315.00	0.00	315.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	10.50	13.50	13.50	0.00	13.50
Total	312.25	328.50	328.50	0.00	328.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 24,860,112	\$ 28,130,623	\$ 28,423,591	\$ 0	\$ 28,423,591
Current Expenses	8,259,003	8,489,662	8,489,662	0	8,489,662
Equipment	2,672,221	3,505,000	3,505,000	0	3,505,000
Total	\$ 35,791,336	\$ 40,125,285	\$ 40,418,253	\$ 0	\$ 40,418,253

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 35,791,336	\$ 40,125,285	\$ 40,418,253	\$ 0	\$ 40,418,253
Total	\$ 35,791,336	\$ 40,125,285	\$ 40,418,253	\$ 0	\$ 40,418,253

Ocean Safety

Program Description

This program provides comprehensive ocean safety programs; including ocean rescue, emergency medical response, prevention, and education services for the island of Oahu.

The division is the primary responder to emergencies arising on the beaches and near shore waters and has enhanced service functions.

The division continues to promote community awareness of best ocean safety practices through various programs, lectures, demonstrations, utilization of various media to disseminate educational information, and partnerships with Federal, State, non profit, for profit, and public safety agencies to ensure a comprehensive ocean safety program for the residents and visitors to the City and County of Honolulu.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	212.00	235.00	235.00	0.00	235.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	13.00	16.00	3.00	0.00	3.00
Total	225.00	251.00	238.00	0.00	238.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 13,923,927	\$ 15,002,226	\$ 15,845,834	\$ 0	\$ 15,845,834
Current Expenses	1,369,204	1,436,381	1,131,655	0	1,131,655
Equipment	307,205	669,940	167,002	0	167,002
Total	\$ 15,600,336	\$ 17,108,547	\$ 17,144,491	\$ 0	\$ 17,144,491

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 14,084,219	\$ 15,216,164	\$ 16,007,598	\$ 0	\$ 16,007,598
Hanauma Bay Nature Preserve Fund	1,019,858	1,409,900	1,136,893	0	1,136,893
Special Projects Fund	496,259	482,483	0	0	0
Total	\$ 15,600,336	\$ 17,108,547	\$ 17,144,491	\$ 0	\$ 17,144,491

Health Services

Program Description

This program conducts pre-employment and annual medical evaluations of current and prospective employees, including examinations mandated under the Hawaii Occupational Safety and Health Division (HIOSH) and U.S. Department of Transportation, Federal Motor Carrier Safety Administration (FMCSA) rules, and supports hearing conservation, respiratory protection, asbestos and blood borne pathogen programs; medically certifies commercial drivers and operators of crane and hoist equipment; and conducts and oversees programs that are designed to promote health, reduce risks and prevent injury.

Health Services is responsible for the physical health and safety of all safety sensitive workers, to include Fitness for Duty and Return to Work.

This program is responsible for the maintenance of City and County medical health services, as well as post-exposure incidents. Additionally, it administers a drug screening program for new hires and random testing for selected employees, including required medical review officer (MRO) services, and provides blood analysis for suspects arrested for driving under the influence of alcohol (DUI) for the Honolulu Police Department, including providing expert witness testimony in court.

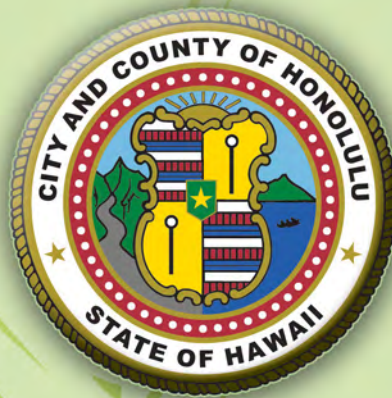
Health Services is actively involved with handling all COVID questions relating to the health and safety of the employees as well as contact tracing for City and County personnel and family members. In addition, it is a COVID collection site and in preparation for COVID testing.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	11.75	12.25	12.25	0.00	12.25
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.60	0.00	0.00	0.00	0.00
Total	12.35	12.25	12.25	0.00	12.25

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 685,961	\$ 694,701	\$ 622,911	\$ 0	\$ 622,911
Current Expenses	249,556	254,773	214,773	0	214,773
Equipment	0	0	0	0	0
Total	\$ 935,517	\$ 949,474	\$ 837,684	\$ 0	\$ 837,684

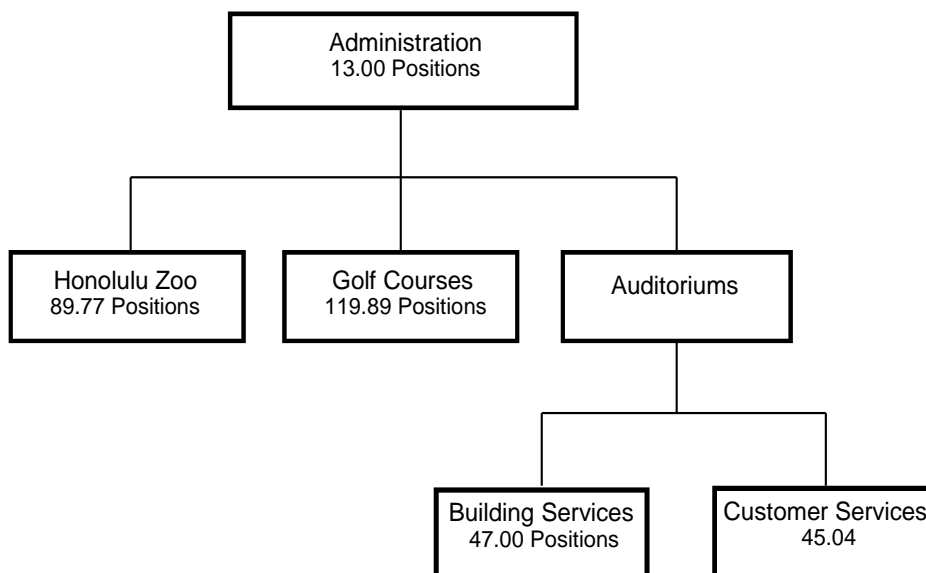
SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 935,517	\$ 949,474	\$ 837,684	\$ 0	\$ 837,684
Total	\$ 935,517	\$ 949,474	\$ 837,684	\$ 0	\$ 837,684

Department of Enterprise Services

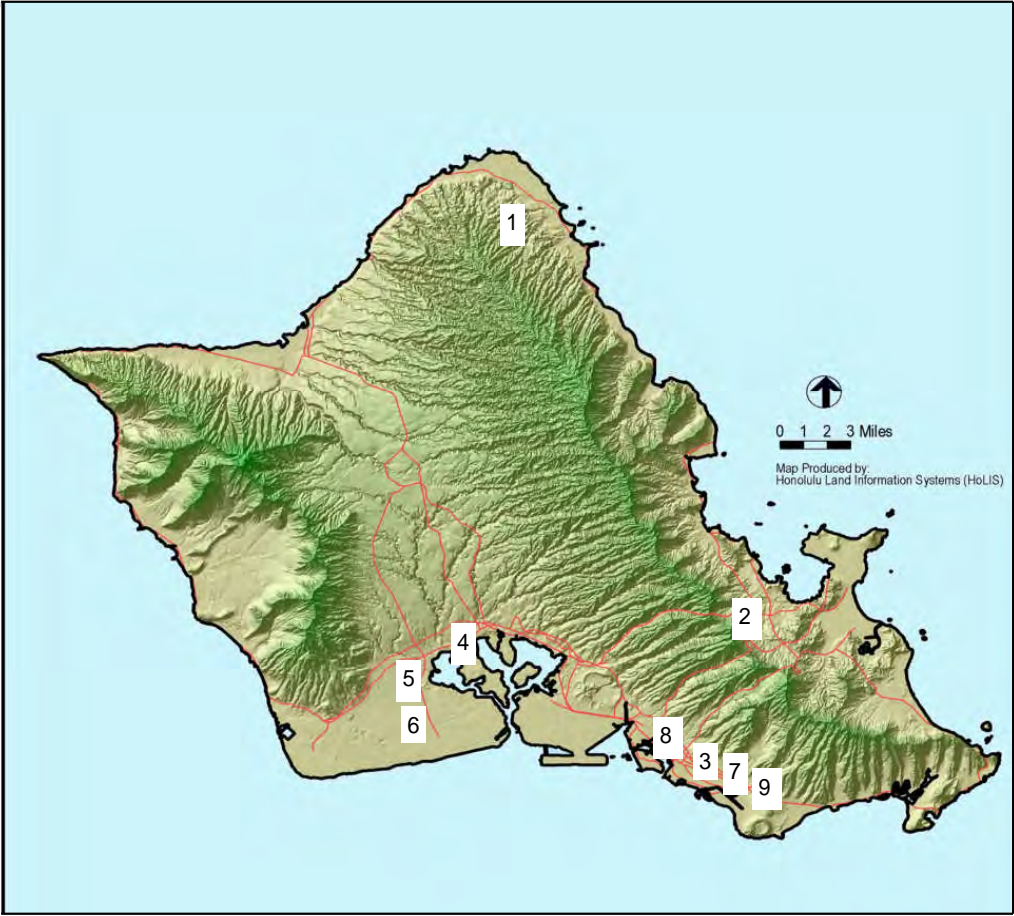


DEPARTMENT OF ENTERPRISE SERVICES (DES) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



DEPARTMENT OF ENTERPRISE SERVICES
(DES)



FACILITIES LOCATIONS

- 1 KAHUKU MUNICIPAL GOLF COURSE
- 2 PALI MUNICIPAL GOLF COURSE
- 3 ALA WAI MUNICIPAL GOLF COURSE
- 4 TED MAKALENA MUNICIPAL GOLF COURSE
- 5 WEST LOCH MUNICIPAL GOLF COURSE
- 6 EWA VILLAGES MUNICIPAL GOLF COURSE
- 7 HONOLULU ZOO
- 8 NEAL S. BLAISDELL CENTER
- 9 TOM MOFFATT WAIKIKI SHELL

Department of Enterprise Services

Roles and Responsibilities

The Department of Enterprise Services (DES) operates and maintains the Neal S. Blaisdell Center, Tom Moffatt Waikiki Shell, Honolulu Zoo, and six municipal golf courses. The Department prepares, administers, and enforces citywide concession contracts.

Spending to Make a Difference

- Address deferred maintenance needs of Blaisdell venues and campus to ensure continued service to the public.
- Maintain Honolulu Zoo operations and facilities to ensure the Association of Zoos and Aquariums (AZA) accreditation standards are met, promote conservation education of native species and improve the visitor experience.
- Maintain six municipal golf courses to ensure facilities and grounds are clean, safe and provide customer satisfaction.

Budget Highlights

- Slight increases over FY2021 in salaries due to mandated collective bargaining contract terms.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	265.40	265.40	265.40	0.00	265.40
Temporary FTE	12.51	12.51	12.51	0.00	12.51
Contract FTE	51.79	36.79	35.36	0.00	35.36
Total	329.70	314.70	313.27	0.00	313.27

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 1,020,896	\$ 740,616	\$ 913,332	\$ 0	\$ 913,332
Auditoriums	5,989,706	6,394,303	6,073,122	0	6,073,122
Honolulu Zoo	7,491,251	7,550,531	7,254,611	0	7,254,611
Golf Courses	10,311,213	10,778,120	9,937,622	0	9,937,622
Total	\$ 24,813,066	\$ 25,463,570	\$ 24,178,687	\$ 0	\$ 24,178,687

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 15,021,362	\$ 14,885,758	\$ 14,749,439	\$ 0	\$ 14,749,439
Current Expenses	9,706,711	10,475,312	9,316,248	0	9,316,248
Equipment	84,993	102,500	113,000	0	113,000
Total	\$ 24,813,066	\$ 25,463,570	\$ 24,178,687	\$ 0	\$ 24,178,687

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Honolulu Zoo Fund	\$ 7,476,946	\$ 7,550,531	\$ 7,254,611	\$ 0	\$ 7,254,611
Golf Fund	10,311,213	10,778,120	9,937,622	0	9,937,622
Special Events Fund	7,010,602	7,134,919	6,986,454	0	6,986,454
Special Projects Fund	14,305	0	0	0	0
Total	\$ 24,813,066	\$ 25,463,570	\$ 24,178,687	\$ 0	\$ 24,178,687

Administration

Program Description

The Administration program directs and coordinates the programs and activities of the Neal S. Blaisdell Center, Tom Moffatt Waikiki Shell, Honolulu Zoo, and six municipal golf courses. In addition, the program coordinates the preparation, administration, and enforcement of citywide concession contracts. This program provides staff and clerical support services in personnel, budgetary, and organization management.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	13.00	13.00	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 884,000	\$ 712,336	\$ 885,052	\$ 0	\$ 885,052
Current Expenses	136,896	28,280	28,280	0	28,280
Equipment	0	0	0	0	0
Total	\$ 1,020,896	\$ 740,616	\$ 913,332	\$ 0	\$ 913,332

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Special Events Fund	\$ 1,020,896	\$ 740,616	\$ 913,332	\$ 0	\$ 913,332
Total	\$ 1,020,896	\$ 740,616	\$ 913,332	\$ 0	\$ 913,332

Auditoriums

Program Description

The Auditoriums program manages and operates the Neal S. Blaisdell Center Arena, Concert Hall, Exhibition Hall, Arena, meeting rooms, and the Tom Moffatt Waikiki Shell to bring a diversity of entertainment, sports, expositions, cultural, and educational events to the citizens of Hawaii. The facilities are rented to individuals and groups at user fee rates set by Ordinance to cover the cost of operations. The program provides support services for these activities including: contracting, planning, marketing, preparing scaled drawings, ticketing, ushering, equipment rentals, security plans, set ups, and concession services. Some of the support services, equipment, and activities are chargeable to the tenants and those revenues contribute to covering the expenses of the operation of the facilities. The program provides overall maintenance and operation of the systems needed for the efficient use of buildings, equipment, and grounds at the Blaisdell Center and the Tom Moffatt Waikiki Shell. The program also provides trades and maintenance support to the Honolulu Zoo, some City concessions, the six municipal golf courses, and Thomas Square.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	60.00	60.00	60.00	0.00	60.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	47.04	32.04	30.61	0.00	30.61
Total	107.04	92.04	90.61	0.00	90.61

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 3,865,440	\$ 4,055,048	\$ 4,053,549	\$ 0	\$ 4,053,549
Current Expenses	2,087,174	2,314,255	2,019,573	0	2,019,573
Equipment	37,092	25,000	0	0	0
Total	\$ 5,989,706	\$ 6,394,303	\$ 6,073,122	\$ 0	\$ 6,073,122

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Special Events Fund	\$ 5,989,706	\$ 6,394,303	\$ 6,073,122	\$ 0	\$ 6,073,122
Total	\$ 5,989,706	\$ 6,394,303	\$ 6,073,122	\$ 0	\$ 6,073,122

Honolulu Zoo

Program Description

The Honolulu Zoo program plans, operates, and maintains a 42-acre integrated zoological and botanical park within the boundaries of Kapiolani Park.

The mission of the Honolulu Zoo is to inspire stewardship of our living world by providing meaningful experiences for our guests. The Zoo emphasizes Pacific Tropical ecosystems and our values of malama (caring) and ho'okipa (hospitality).

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	85.00	85.00	85.00	0.00	85.00
Temporary FTE	0.42	0.42	0.42	0.00	0.42
Contract FTE	4.35	4.35	4.35	0.00	4.35
Total	89.77	89.77	89.77	0.00	89.77

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 4,471,992	\$ 4,433,234	\$ 4,466,334	\$ 0	\$ 4,466,334
Current Expenses	3,007,955	3,104,797	2,788,277	0	2,788,277
Equipment	11,304	12,500	0	0	0
Total	\$ 7,491,251	\$ 7,550,531	\$ 7,254,611	\$ 0	\$ 7,254,611

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Honolulu Zoo Fund	\$ 7,476,946	\$ 7,550,531	\$ 7,254,611	\$ 0	\$ 7,254,611
Special Projects Fund	14,305	0	0	0	0
Total	\$ 7,491,251	\$ 7,550,531	\$ 7,254,611	\$ 0	\$ 7,254,611

Golf Courses

Program Description

The Golf Courses program operates and maintains six municipal golf courses: five eighteen-hole golf courses (Ala Wai, Pali, Ted Makalena, West Loch, and Ewa Villages) and one nine-hole golf course (Kahuku). The Golf Courses program schedules tournaments and accepts reservations for group and individual play via an automated reservation system; develops and enforces golf course rules and regulations; and collects and accounts for green, tournament, and golf cart rental fees. The Golf Courses program is also responsible for the operations of the power golf carts at the eighteen-hole courses and the rental of pull carts and golf club sets at Kahuku Golf Course. This program is responsible for renovating and maintaining the existing golf courses and for planning new municipal golf facilities. The program also monitors golf course related food and beverage, driving range, and pro shop concession contracts and makes recommendations for concession contract specifications.

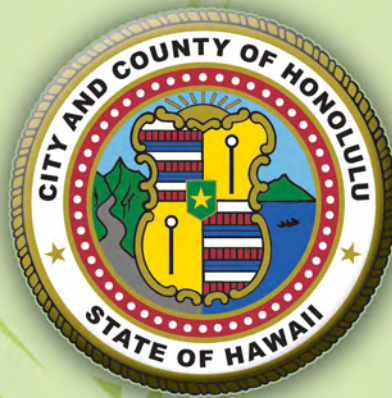
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	107.40	107.40	107.40	0.00	107.40
Temporary FTE	12.09	12.09	12.09	0.00	12.09
Contract FTE	0.40	0.40	0.40	0.00	0.40
Total	119.89	119.89	119.89	0.00	119.89

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 5,799,930	\$ 5,685,140	\$ 5,344,504	\$ 0	\$ 5,344,504
Current Expenses	4,474,686	5,027,980	4,480,118	0	4,480,118
Equipment	36,597	65,000	113,000	0	113,000
Total	\$ 10,311,213	\$ 10,778,120	\$ 9,937,622	\$ 0	\$ 9,937,622

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Golf Fund	\$ 10,311,213	\$ 10,778,120	\$ 9,937,622	\$ 0	\$ 9,937,622
Total	\$ 10,311,213	\$ 10,778,120	\$ 9,937,622	\$ 0	\$ 9,937,622

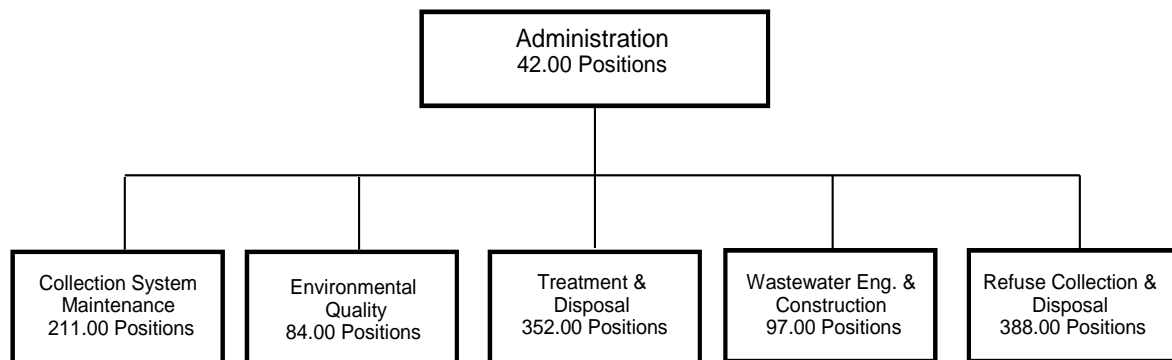
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Department of Environmental Services

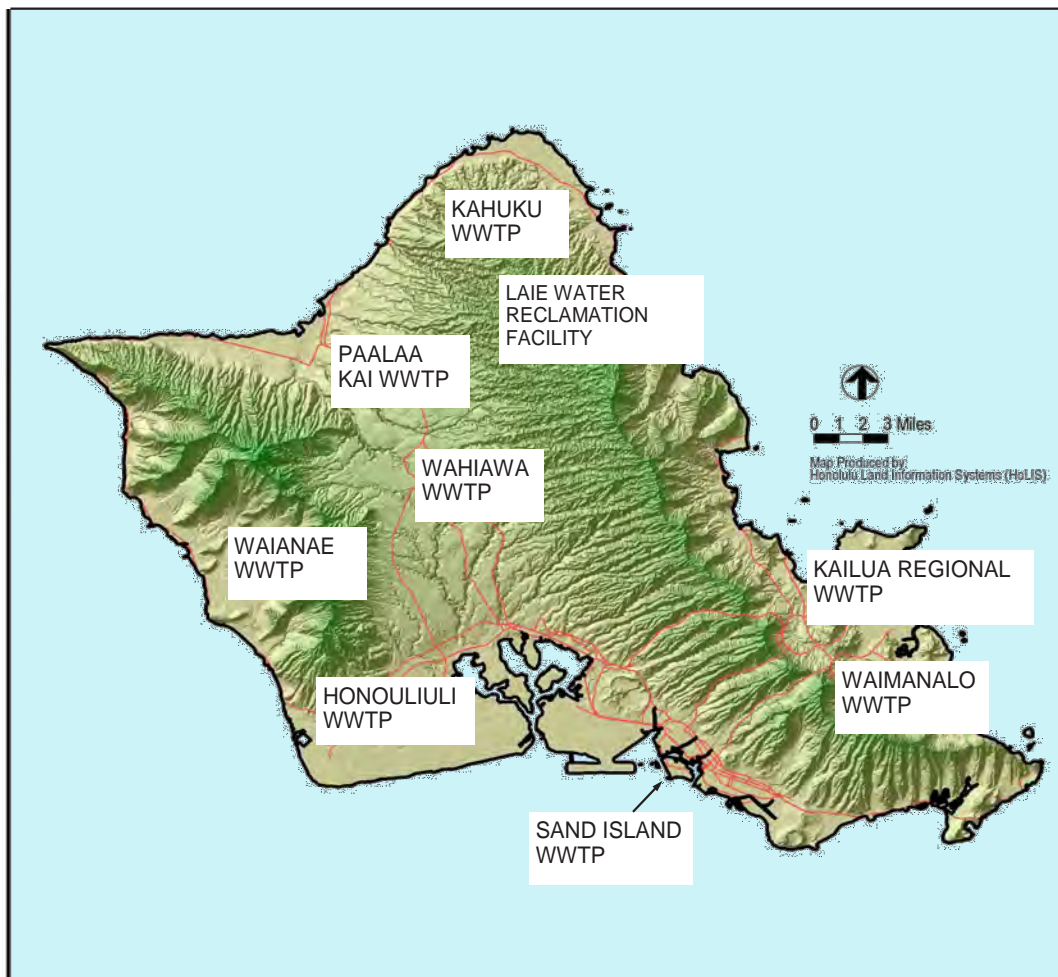


DEPARTMENT OF ENVIRONMENTAL SERVICES (ENV) ORGANIZATION CHART

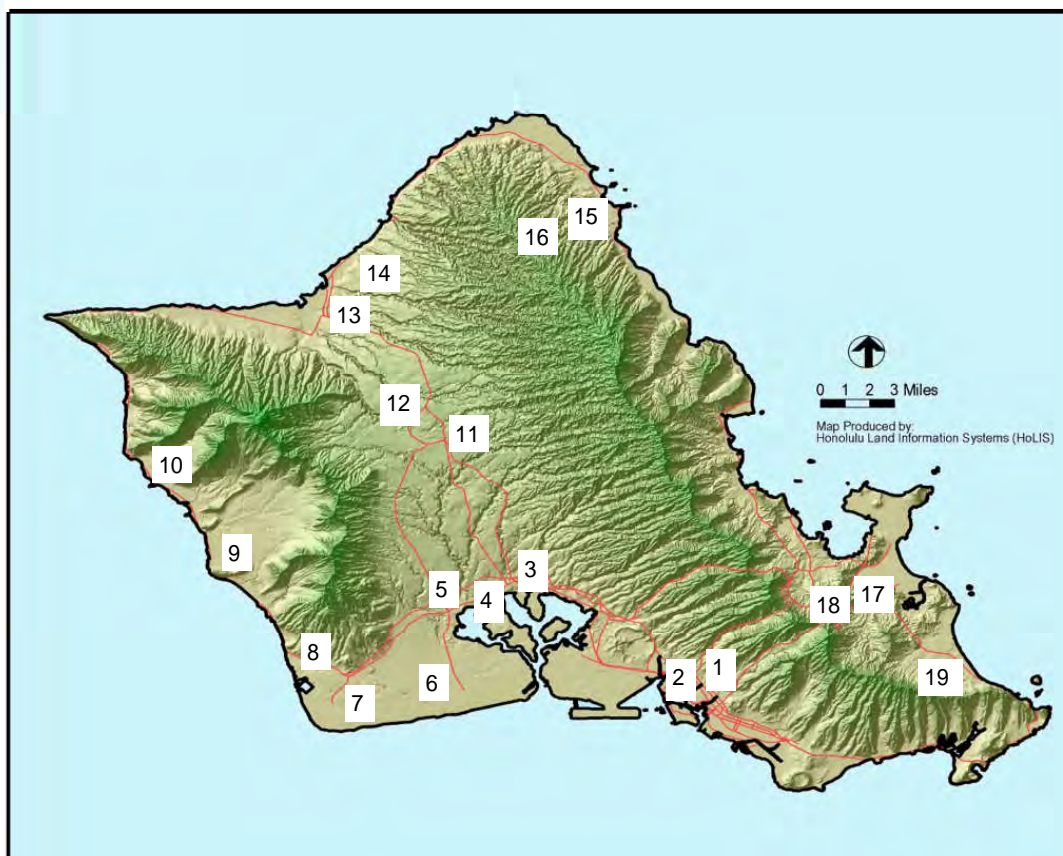
This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



**DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
WASTEWATER TREATMENT AND DISPOSAL FACILITIES**



**DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
REFUSE COLLECTION AND DISPOSAL FACILITIES**



REFUSE COLLECTION AND DISPOSAL FACILITIES LOCATIONS

- | | |
|---------------------------------|-----------------------------------|
| 1. HONOLULU CORP. YARD | 11. WAHIAWA CORP. YARD |
| 2. KEEHI TRANSFER STATION | 12. WAHIAWA CONVENIENCE CENTER |
| 3. PEARL CITY CORP. YARD | 13. WAIALUA CORP. YARD |
| 4. WAIPAHU MAINTENANCE FACILITY | 14. KAWAIILOA TRANSFER STATION |
| 5. WAIPAHU CONVENIENCE CENTER | 15. KOOLAULOA-LAIE CORP. YARD |
| 6. EWA CONVENIENCE CENTER | 16. LAIE CONVENIENCE CENTER |
| 7. H-POWER | 17. KAILUA CORP. YARD |
| 8. WAIMANALO GULCH LANDFILL | 18. KAPAA QUARRY TRANSFER STATION |
| 9. WAIANAE CORP. YARD | 19. WAIMANALO CONVENIENCE CENTER |
| 10. WAIANAE CONVENIENCE CENTER | |

Department of Environmental Services

Roles and Responsibilities

The Department of Environmental Services plans, directs, operates, and administers the City and County of Honolulu's wastewater and solid waste programs. This includes operation and maintenance of the wastewater collection, treatment and disposal system, and the management, collection, and disposal of solid waste.

Spending to Make a Difference

- Process Improvements - Continuing to execute projects pursuant to the 2010 Consent Decree. Completing requirements for the collection system and transitioning to work at the treatment plants, including the Honouliuli Wastewater Treatment Secondary Treatment project, among several other ongoing and upcoming projects.
- Sewer Enhancements - Continuing enhanced sewer cleaning program begun under the 2010 Consent Decree to reduce spills, maintain capacity, and reduce odor issues. Increasing use of cured-in-place pipe (CIPP) lining to reinforce the collection system, and using closed-circuit television (CCTV) inspections to identify areas needing maintenance and improvement.
- Refuse Service Enhancements - Implemented island wide bulky item collection appointment process. Continued focus on reducing waste going to the landfill through recycling and waste-to-energy.

Budget Highlights

- Other salary and benefit increases primarily due to mandated collective bargaining contract terms.
- Sixty positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.

Department of Environmental Services

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	1,173.00	1,173.00	1,173.00	0.00	1,173.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	1,174.00	1,174.00	1,174.00	0.00	1,174.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 9,196,271	\$ 10,704,264	\$ 13,033,179	\$ 0	\$ 13,033,179
Environmental Quality	8,153,250	6,904,225	9,138,532	0	9,138,532
Collection System Maintenance	19,874,386	27,278,892	28,220,168	0	28,220,168
Wastewater Engineering and Construction	1,212,914	2,034,185	2,105,096	0	2,105,096
Treatment and Disposal	66,845,913	84,421,346	85,593,248	0	85,593,248
Refuse Collection and Disposal	163,130,269	169,056,721	166,836,544	0	166,836,544
Total	\$ 268,413,003	\$ 300,399,633	\$ 304,926,767	\$ 0	\$ 304,926,767

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 67,596,562	\$ 77,109,413	\$ 76,613,903	\$ 0	\$ 76,613,903
Current Expenses	200,807,443	222,390,220	228,312,864	0	228,312,864
Equipment	8,998	900,000	0	0	0
Total	\$ 268,413,003	\$ 300,399,633	\$ 304,926,767	\$ 0	\$ 304,926,767

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0
Sewer Fund	105,144,117	130,961,926	137,705,191	0	137,705,191
Refuse Genl Operating Acct - SWSF	62,707,342	64,929,214	59,017,077	0	59,017,077
Sld Wst Dis Fac Acct - SWSF	88,985,909	92,963,742	96,763,412	0	96,763,412
Glass Incentive Account - SWSF	266,729	700,000	700,000	0	700,000
Recycling Account - SWSF	10,908,906	10,844,751	10,741,087	0	10,741,087
Total	\$ 268,413,003	\$ 300,399,633	\$ 304,926,767	\$ 0	\$ 304,926,767

Administration

Program Description

This program provides administrative services for the City's wastewater and solid waste programs. It provides overall development, coordination and management through program financial planning, capital program planning, scheduling and tracking, and the development and operation of the Department's enterprise asset management system. Centralized personnel, financial, information technology, asset management, employee training and administrative services for the Department are also provided.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	42.00	42.00	42.00	0.00	42.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	42.00	42.00	42.00	0.00	42.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,532,467	\$ 2,676,679	\$ 2,732,471	\$ 0	\$ 2,732,471
Current Expenses	6,654,806	8,027,585	10,300,708	0	10,300,708
Equipment	8,998	0	0	0	0
Total	\$ 9,196,271	\$ 10,704,264	\$ 13,033,179	\$ 0	\$ 13,033,179

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Sewer Fund	\$ 9,057,654	\$ 10,488,536	\$ 12,815,147	\$ 0	\$ 12,815,147
Refuse Genl Operating Acct -SWSF	138,617	215,728	218,032	0	218,032
Total	\$ 9,196,271	\$ 10,704,264	\$ 13,033,179	\$ 0	\$ 13,033,179

Environmental Quality

Program Description

This division oversees compliance with wastewater environmental regulations, insures the environmental wastewater permits issued to the Department/division are technically valid, and utilizes risk assessment to establish effective and efficient environmental compliance programs.

The division manages a variety of programs that direct, coordinate, and manage activities relating to federal, state and local environmental requirements involving wastewater pre-treatment and discharge, industrial pre-treatment, discharge permits, and air, and water quality monitoring. The division develops programs and projects for discharges to our sewer collection system to prevent or minimize negative impacts to our treatment facilities and receiving body of waters. The division engages in public outreach and education to raise awareness of the impact of chemicals and products on our natural resources. The division also investigates and enforces against illegal discharges, reviews Environmental Assessments and Environmental Impact Statements for water quality impacts, and works with other agencies to update City standards to reflect local, state and federal requirements.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	84.00	84.00	84.00	0.00	84.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	84.00	84.00	84.00	0.00	84.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 4,590,135	\$ 5,374,530	\$ 5,553,832	\$ 0	\$ 5,553,832
Current Expenses	3,563,115	1,529,695	3,584,700	0	3,584,700
Equipment	0	0	0	0	0
Total	\$ 8,153,250	\$ 6,904,225	\$ 9,138,532	\$ 0	\$ 9,138,532

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Sewer Fund	\$ 8,153,250	\$ 6,904,225	\$ 9,138,532	\$ 0	\$ 9,138,532
Total	\$ 8,153,250	\$ 6,904,225	\$ 9,138,532	\$ 0	\$ 9,138,532

Collection System Maintenance

Program Description

This program repairs, operates, and maintains the City's wastewater collection system which includes all of the gravity sewer lines, pump stations, and force mains.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	211.00	211.00	211.00	0.00	211.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	211.00	211.00	211.00	0.00	211.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 10,421,969	\$ 13,775,892	\$ 13,918,668	\$ 0	\$ 13,918,668
Current Expenses	9,452,417	13,503,000	14,301,500	0	14,301,500
Equipment	0	0	0	0	0
Total	\$ 19,874,386	\$ 27,278,892	\$ 28,220,168	\$ 0	\$ 28,220,168

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Sewer Fund	\$ 19,874,386	\$ 27,278,892	\$ 28,220,168	\$ 0	\$ 28,220,168
Total	\$ 19,874,386	\$ 27,278,892	\$ 28,220,168	\$ 0	\$ 28,220,168

Treatment and Disposal

Program Description

This program plans, directs, and coordinates the operation and maintenance of all City wastewater treatment plants in order to comply with State and Environmental Protection Agency's environmental permit standards. It also provides mechanical, electrical, building, and grounds support services for the repair of the nine wastewater facilities, four pre-treatment facilities, and seventy-one pumping stations.

Maintenance activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing architectural and engineering design plans for the aforementioned facilities that were prepared by the Division of Wastewater Engineering and Construction. The program also manages and provides construction and inspection activities for the projects that were created by the program.

Electrical engineering, under the Technical Services Branch in the Division of Wastewater Treatment and Disposal continues to upgrade the division's Supervisory Control and Data Acquisition (SCADA) allowing communication to remote sites throughout all facilities.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	351.00	351.00	351.00	0.00	351.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	352.00	352.00	352.00	0.00	352.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 21,904,724	\$ 27,111,973	\$ 27,075,024	\$ 0	\$ 27,075,024
Current Expenses	44,941,189	57,309,373	58,518,224	0	58,518,224
Equipment	0	0	0	0	0
Total	\$ 66,845,913	\$ 84,421,346	\$ 85,593,248	\$ 0	\$ 85,593,248

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Sewer Fund	\$ 66,845,913	\$ 84,256,088	\$ 85,426,248	\$ 0	\$ 85,426,248
Refuse Genl Operating Acct -SWSF	0	165,258	167,000	0	167,000
Total	\$ 66,845,913	\$ 84,421,346	\$ 85,593,248	\$ 0	\$ 85,593,248

Refuse Collection and Disposal

Program Description

This program is responsible for the planning and administration of the City's solid waste management program. This includes the planning and implementation of municipal solid waste (MSW) reduction and recycling programs, the collection and transportation of MSW from single family households islandwide, the operation and maintenance of drop-off convenience centers, transfer stations, landfills, and collection operations yards, and the management of the City's H-POWER waste-to-energy facility.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	388.00	388.00	388.00	0.00	388.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	388.00	388.00	388.00	0.00	388.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 27,674,280	\$ 27,154,084	\$ 26,531,097	\$ 0	\$ 26,531,097
Current Expenses	135,455,989	141,002,637	140,305,447	0	140,305,447
Equipment	0	900,000	0	0	0
Total	\$ 163,130,269	\$ 169,056,721	\$ 166,836,544	\$ 0	\$ 166,836,544

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0
Refuse Genl Operating Acct - SWSF	62,568,725	64,548,228	58,632,045	0	58,632,045
Sld Wst Dis Fac Acct - SWSF	88,985,909	92,963,742	96,763,412	0	96,763,412
Glass Incentive Account - SWSF	266,729	700,000	700,000	0	700,000
Recycling Account - SWSF	10,908,906	10,844,751	10,741,087	0	10,741,087
Total	\$ 163,130,269	\$ 169,056,721	\$ 166,836,544	\$ 0	\$ 166,836,544

Wastewater Engineering and Construction

Program Description

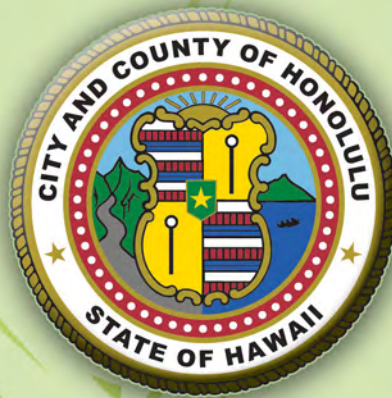
This program is responsible for the execution of the City's wastewater Capital Improvement Program. This includes the project planning, design and construction management of Capital projects and the major repair, replacement and rehabilitation of wastewater assets. Also included are the engineering support of the Program's operating functions and the maintenance of project records.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	97.00	97.00	97.00	0.00	97.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	97.00	97.00	97.00	0.00	97.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 472,987	\$ 1,016,255	\$ 802,811	\$ 0	\$ 802,811
Current Expenses	739,927	1,017,930	1,302,285	0	1,302,285
Equipment	0	0	0	0	0
Total	\$ 1,212,914	\$ 2,034,185	\$ 2,105,096	\$ 0	\$ 2,105,096

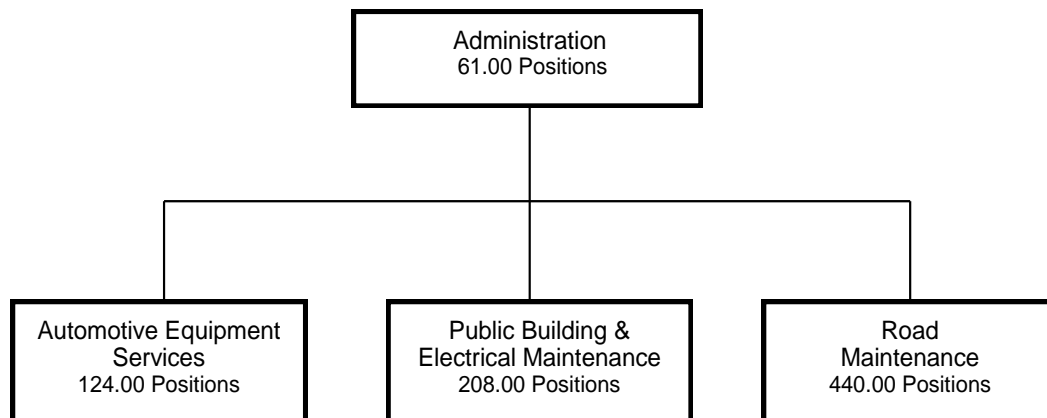
SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Sewer Fund	\$ 1,212,914	\$ 2,034,185	\$ 2,105,096	\$ 0	\$ 2,105,096
Total	\$ 1,212,914	\$ 2,034,185	\$ 2,105,096	\$ 0	\$ 2,105,096

Department of Facility Maintenance



DEPARTMENT OF FACILITY MAINTENANCE (DFM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



DEPARTMENT OF FACILITY MAINTENANCE
(DFM)



AUTOMOTIVE EQUIPMENT SERVICE
Repair and Maintenance Facilities

- A1 HALAWA
* Services all Honolulu based agencies from Aiea to Hawaii Kai
* Services Keehi Transfer Station
* Services DRM street sweeping
* Services Waianae Refuse
* Services Waialua Refuse
* Services Kailua Transfer Station
- A2 PEARL CITY
* Services Central/Leeward based agencies
- A3 KAPAA
* Services Windward based agencies from Waimanalo to Laie

ROAD MAINTENANCE
Baseyards

- B1a HALAWA (Honolulu District)
B1b HONOLULU Clean Team
B1c HONOLULU Street Sweeping
B1d HONOLULU Coning
B2 PEARL CITY (EWA)
B3 KAPOLEI (Waianae District)
B4 WAHIKAWA
B5 WAIALUA
B6 LAIE (KOOLAULOA)
B7 KANEOHE (KOOLAUPOKO)
B8 KAILUA

BUILDING AND ELECTRICAL MAINTENANCE
Baseyards

- C1 PUBLIC BUILDING and ELECTRICAL MAINTENANCE (R&M)
C2 TRAFFIC and ELECTRICAL MAINTENANCE SERVICES (TEMS)
C3 CUSTODIAL and UTILITY SERVICES (CUS)
C4 SECURITY and EMPLOYEE PARKING OPERATIONS (SEOP)

Department of Facility Maintenance

Roles and Responsibilities

The Department of Facility Maintenance (DFM) plans and administers the City's repair, renovation, and maintenance programs for roads, bridges, streams, flood control systems, sidewalks, road medians and traffic islands, City public buildings, City vehicles and construction equipment (except for vehicles/equipment belonging to the Board of Water Supply, Honolulu Authority for Rapid Transit, and the Police and Fire Departments), and for mechanical, electrical and electronic equipment and facilities, including those for parks, street lighting and communication sites. It also plans, directs, operates, and administers the City's storm water permit programs. Additionally, DFM provides heavy vehicle and equipment training, interdepartmental mail service, and enforces the City's Stored Property and Sidewalk Nuisance Ordinances (SPO/SNO).

Spending to Make a Difference

- Public Safety - Concentrate resources to improve public safety and quality of life by performing road reconstruction/repaving, sidewalk repairs, pothole patching, flood control maintenance, street lighting repairs/installations, road median and traffic island maintenance to minimize traffic hazards, and by removing improperly stored personal property from City property (which may result in impounding such property) in accordance with SPO/SNO.
- Public Buildings - Maintain and preserve the public buildings of the City and County of Honolulu to achieve the highest level of use and functionality of the buildings. Conduct preventive maintenance to maximize the life of the equipment and building while working to minimize unplanned repairs.
- Road Maintenance - Further implement the Pavement Management System (PMS) to help strategically plan the proper rehabilitation and reconstruction of roadway pavements and identify less costly treatments that will extend pavement life. Further develop the Pavement Preservation program designed to apply cost-effective treatments (such as slurry seal, seal coatings, crack sealing, and other less costly maintenance techniques) to prolong roadway life and reduce the rate of roadway deterioration. In addition, pursue a work order system to better organize and measure the performance of City road crews.
- Vehicle Maintenance - Continue ongoing implementation of improvements that align Automotive Equipment Service resources to achieve efficient delivery of vehicle repair, maintenance services and driver training for City agencies dependent on safe operable vehicles and equipment used to provide direct services to the public. Efforts are underway to advance the effectiveness of services provided by the Division of Automotive Equipment Service using available technology to implement fleet modernization practices that reduce the overall cost of vehicle ownership and improve vehicle safety, reliability and efficiency.
- Storm Water Quality Requirements - Increase public education in storm water quality programs to meet Municipal Separate Storm Sewer Systems (MS4) permit requirements and continue to develop programs related to catch basin inspection and cleaning, street cleaning, and trash reduction. Continue expansion of resources (personnel and equipment) to comply with an EPA (Environmental Protection Agency) audit report and NPDES (National Pollutant Discharge Elimination System) permit requirements to minimize pollutants reaching State waters.

Budget Highlights

- Department's budget reflects an overall reduction in FY2022 with a continued focus on core services.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	794.00	833.00	833.00	0.00	833.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	15.00	20.50	17.50	0.00	17.50
Total	809.00	853.50	850.50	0.00	850.50

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 11,053,308	\$ 11,970,728	\$ 11,212,390	\$ 0	\$ 11,212,390
Public Building and Electrical Maintenance	32,979,771	42,066,841	42,268,083	0	42,268,083
Automotive Equipment Services	19,098,903	18,505,248	17,456,600	0	17,456,600
Road Maintenance	29,966,480	30,548,243	28,984,932	0	28,984,932
Total	\$ 93,098,462	\$ 103,091,060	\$ 99,922,005	\$ 0	\$ 99,922,005

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 36,891,025	\$ 36,467,669	\$ 38,153,698	\$ 0	\$ 38,153,698
Current Expenses	54,624,565	66,310,391	61,728,307	0	61,728,307
Equipment	1,582,872	313,000	40,000	0	40,000
Total	\$ 93,098,462	\$ 103,091,060	\$ 99,922,005	\$ 0	\$ 99,922,005

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 38,016,555	\$ 41,669,804	\$ 40,696,185	\$ 0	\$ 40,696,185
Highway Fund	40,128,403	47,731,246	46,124,194	0	46,124,194
Highway Beautification Fund	1,928,292	552,591	473,791	0	473,791
Bikeway Fund	18,816	35,316	33,100	0	33,100
Sewer Fund	1,756,543	1,633,447	1,804,190	0	1,804,190
Transportation Fund	133,415	1,176,940	1,119,919	0	1,119,919
Refuse Genl Operating Acct - SWSF	5,435,623	5,145,858	4,835,313	0	4,835,313
Recycling Account - SWSF	5,618,426	5,145,858	4,835,313	0	4,835,313
Federal Grants Fund	62,389	0	0	0	0
Total	\$ 93,098,462	\$ 103,091,060	\$ 99,922,005	\$ 0	\$ 99,922,005

Administration

Program Description

The Administration program plans, directs, administers, and coordinates line and staff activities relating to facility maintenance functions and programs involving the maintenance of public roads, streets, bridges, streams, drainage and flood control systems, sidewalks, road medians and traffic islands, traffic signs and markings; street lighting and electrical systems of parks and other facilities; City public buildings; City vehicles and equipment except for Board of Water Supply, Honolulu Fire Department, Honolulu Police Department, and the Honolulu Authority for Rapid Transportation; and the enforcement of the City's Stored Property and Sidewalk Nuisances Ordinances. The program also administers the City's storm water permit programs, and provides interdepartmental mail services.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	61.00	61.00	61.00	0.00	61.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.00	1.00	1.00	0.00	1.00
Total	67.00	62.00	62.00	0.00	62.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,730,668	\$ 2,466,650	\$ 2,530,764	\$ 0	\$ 2,530,764
Current Expenses	8,322,640	9,467,078	8,641,626	0	8,641,626
Equipment	0	37,000	40,000	0	40,000
Total	\$ 11,053,308	\$ 11,970,728	\$ 11,212,390	\$ 0	\$ 11,212,390

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 9,783,873	\$ 10,315,431	\$ 9,609,506	\$ 0	\$ 9,609,506
Highway Fund	1,269,435	1,655,297	1,602,884	0	1,602,884
Total	\$ 11,053,308	\$ 11,970,728	\$ 11,212,390	\$ 0	\$ 11,212,390

Public Building and Electrical Maintenance

Program Description

The Public Building and Electrical Maintenance programs, plans, directs, coordinates, and administers the repair and maintenance programs for public buildings and appurtenant structures; custodial and utility services programs; and repair and maintenance programs for street, park, mall, outdoor and other City lighting, electrical facilities, and communication facilities under the jurisdiction of the Department of Facility Maintenance. The program also administers activities including City employees' parking; motor pool; and security for the Frank F. Fasi Municipal Building, Honolulu Hale, Kapolei Hale, Kapalama Hale, the Joint Traffic Management Center (JTMC), and certain other facilities.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	184.00	208.00	208.00	0.00	208.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.00	16.50	16.50	0.00	16.50
Total	190.00	224.50	224.50	0.00	224.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 8,596,911	\$ 9,862,687	\$ 11,105,616	\$ 0	\$ 11,105,616
Current Expenses	24,089,066	32,113,154	31,162,467	0	31,162,467
Equipment	293,794	91,000	0	0	0
Total	\$ 32,979,771	\$ 42,066,841	\$ 42,268,083	\$ 0	\$ 42,268,083

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 21,640,960	\$ 23,362,712	\$ 23,595,352	\$ 0	\$ 23,595,352
Highway Fund	11,186,580	17,508,373	17,536,047	0	17,536,047
Bikeway Fund	18,816	18,816	16,765	0	16,765
Transportation Fund	133,415	1,176,940	1,119,919	0	1,119,919
Total	\$ 32,979,771	\$ 42,066,841	\$ 42,268,083	\$ 0	\$ 42,268,083

Automotive Equipment Services

Program Description

The Automotive Equipment Service (AES) program plans, directs, coordinates, and administers the vehicle and equipment acquisition, disposal, repair, maintenance and operator training programs for the City with the exception of programs under the Board of Water Supply, Honolulu Police Department, Honolulu Fire Department, and Honolulu Authority for Rapid Transportation.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	124.00	124.00	124.00	0.00	124.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	124.00	124.00	124.00	0.00	124.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 7,767,171	\$ 7,004,459	\$ 7,571,035	\$ 0	\$ 7,571,035
Current Expenses	11,331,732	11,315,789	9,885,565	0	9,885,565
Equipment	0	185,000	0	0	0
Total	\$ 19,098,903	\$ 18,505,248	\$ 17,456,600	\$ 0	\$ 17,456,600

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,027,834	\$ 3,209,017	\$ 3,152,672	\$ 0	\$ 3,152,672
Highway Fund	3,260,477	3,371,068	2,829,112	0	2,829,112
Sewer Fund	1,756,543	1,633,447	1,804,190	0	1,804,190
Refuse Genl Operating Acct - SWSF	5,435,623	5,145,858	4,835,313	0	4,835,313
Recycling Account - SWSF	5,618,426	5,145,858	4,835,313	0	4,835,313
Total	\$ 19,098,903	\$ 18,505,248	\$ 17,456,600	\$ 0	\$ 17,456,600

Road Maintenance

Program Description

The Road Maintenance program maintains City roadways, sidewalks, storm drains, bridges, striping, signs and markings, outdoor municipal parking lots, bike paths, bus stops/shelters, road medians and traffic islands, and remnant properties. It renders pavement maintenance to private roadways open to public use, pursuant to City ordinance. The division also has the responsibility of maintaining City-owned streams, channels, ditches and other flood control facilities as well as enforcing the maintenance of privately-owned streams. It also maintains litter containers at bus stops and some pedestrian mall areas in Waikiki, removes graffiti within City roadway and drainage facilities, and enforces Stored Property/Sidewalk Nuisance Ordinances. In the rural districts, it provides dead animal pickup and oversees refuse collection services at Wahiawa, Laie, and Waialua for the Department of Environmental Services.

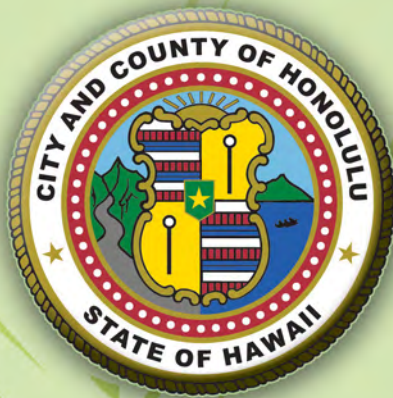
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	425.00	440.00	440.00	0.00	440.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	0.00	0.00	0.00
Total	428.00	443.00	440.00	0.00	440.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 17,796,275	\$ 17,133,873	\$ 16,946,283	\$ 0	\$ 16,946,283
Current Expenses	10,881,127	13,414,370	12,038,649	0	12,038,649
Equipment	1,289,078	0	0	0	0
Total	\$ 29,966,480	\$ 30,548,243	\$ 28,984,932	\$ 0	\$ 28,984,932

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,563,888	\$ 4,782,644	\$ 4,338,655	\$ 0	\$ 4,338,655
Highway Fund	24,411,911	25,196,508	24,156,151	0	24,156,151
Highway Beautification Fund	1,928,292	552,591	473,791	0	473,791
Bikeway Fund	0	16,500	16,335	0	16,335
Federal Grants Fund	62,389	0	0	0	0
Total	\$ 29,966,480	\$ 30,548,243	\$ 28,984,932	\$ 0	\$ 28,984,932

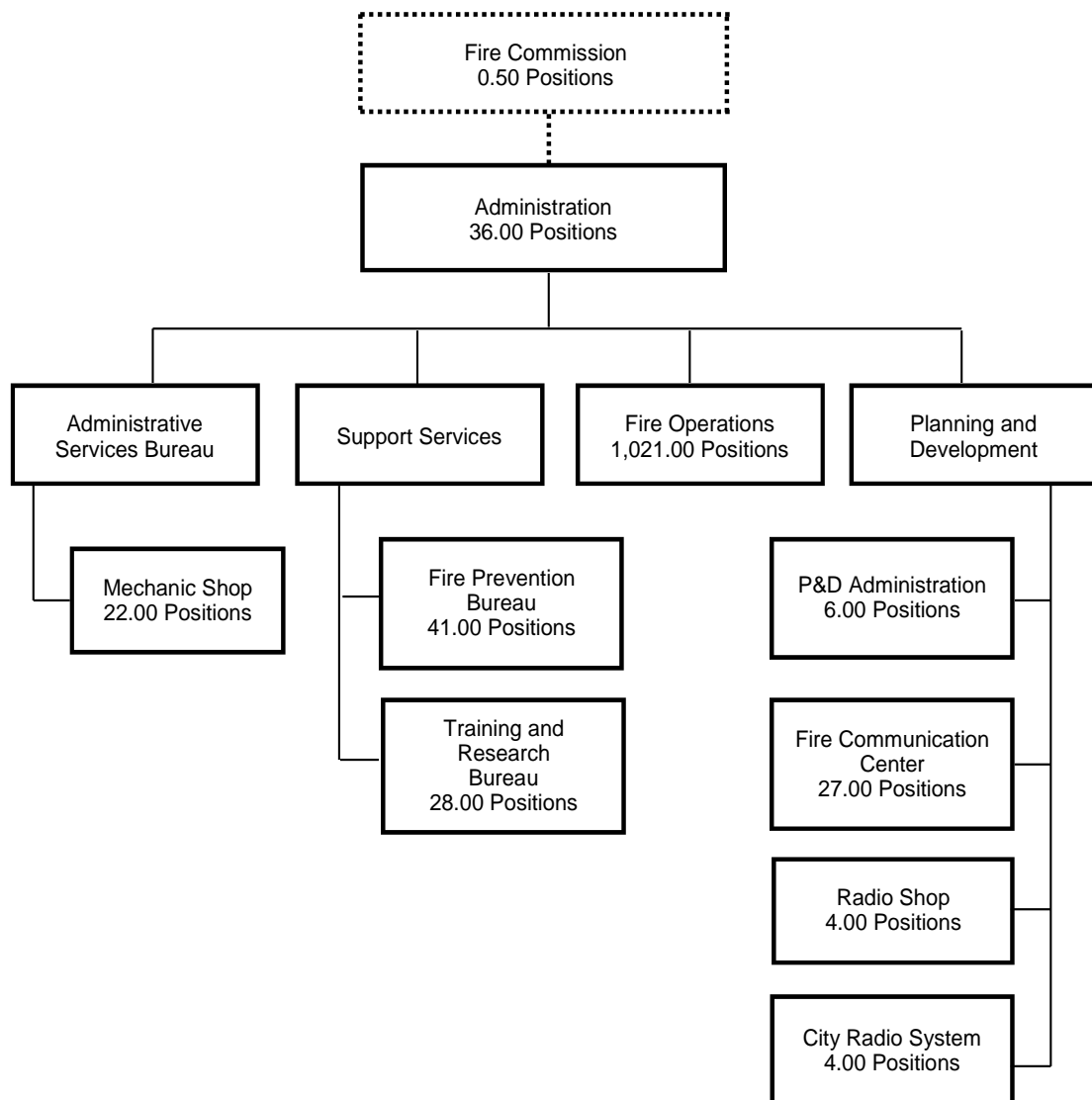
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Honolulu Fire Department

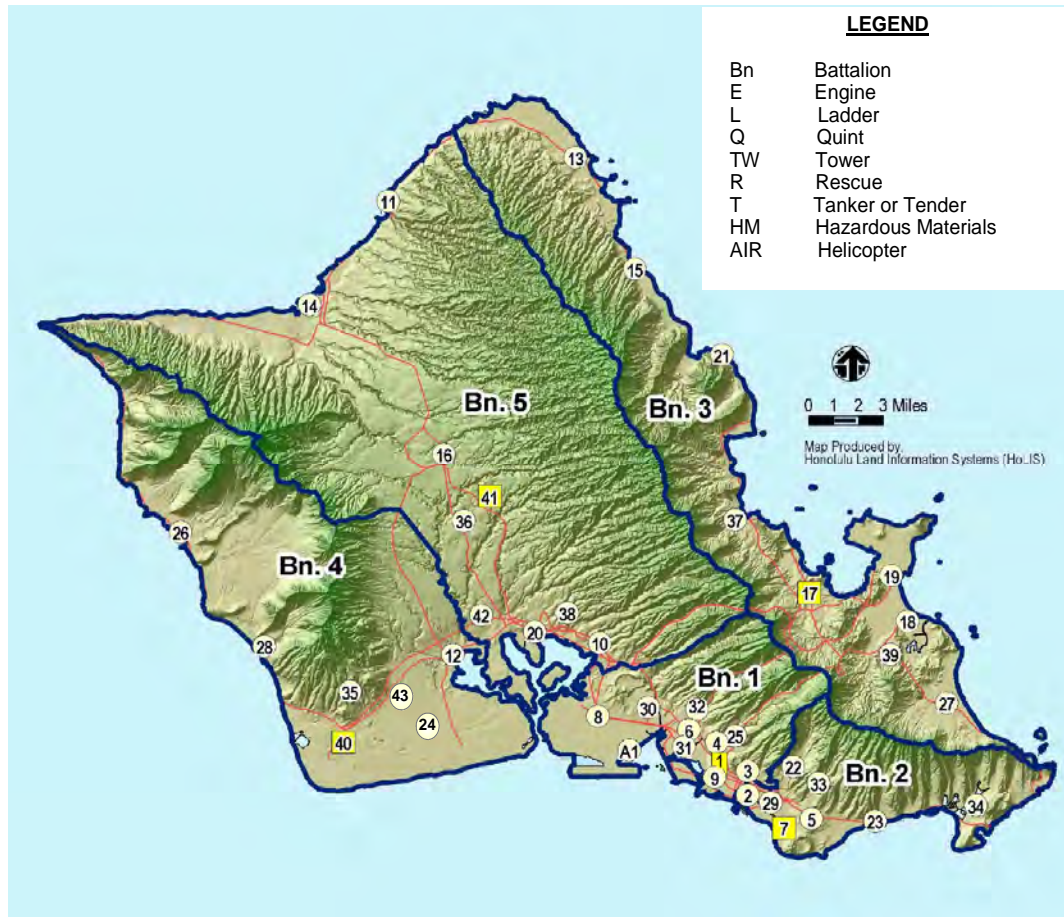


HONOLULU FIRE DEPARTMENT (HFD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021



HONOLULU FIRE DEPARTMENT
(HFD)



Station	Name	Companies	Station	Name	Companies
1	Central	BN1, E1	23	Wailupe	E23
2	Pawaa	E2, L2, R1	24	Ewa Beach	E24, Q24
3	Makiki	E3	25	Nuuanu	E25
4	Kuakini	E4, L4	26	Waianae	E26, Q26, T26
5	Kaimuki	E5, L5	27	Waimanalo	E27
6	Kalihi	E6	28	Nanakuli	E28, T28
7	Waikiki	BN2, E7, L7	29	McCully	E29, L29
8	Mokulele	E8	30	Moanalua	E30, Q30
9	Kakaako	E9, TW9	31	Kalihi Kai	E31, Q31
10	Aiea	E10	32	Kalihi Uka	E32, HM1
11	Sunset	E11	33	Palolo	E33
12	Waipahu	E12, Q12, T12	34	Hawaii Kai	E34, Q34
13	Kahuku	E13	35	Makakilo	E35
14	Waiialua	E14	36	Mililani	E36
15	Hauula	E15, T15	37	Kahaluu	E37
16	Wahiawa	E16, T16	38	Waiau	E38, Q38
17	Kaneohe	BN3, E17, L17	39	Olomana	E39
18	Kailua	E18, Q18	40	Kapolei	BN4, E40, TW40
19	Aikahi	E19, R3	41	Mililani Mauka	BN5, E41, R2
20	Pearl City	E20	41	Waikele	E42
21	Kaaawa	E21	43	E Kapolei	E43, HM2
22	Manoa	E22	A1	Aircraft	Air1, T30

Honolulu Fire Department

Roles and Responsibilities

The Honolulu Fire Department (HFD) provides for a safer community through prevention, preparation, and effective emergency response. The Department maintains a modern and technologically advanced force of fire fighting and rescue personnel and equipment through its various activities, which are administered by qualified professional leadership.

The Department provides for community risk reduction through fire code adoption, plans review, fire code inspections, fire investigations, enforcement of fire regulations, a fire and life safety education program, public communication, and pre-emergency planning.

The HFD continues to conduct and improve its various programs, such as training and education of fire fighters (FF); reliable and efficient communication systems; fire apparatus maintenance and repair; research and evaluation of the fire service's best practices, procedures, and equipment; and coordination of the City Radio System.

The Department provides fire fighting, search and rescue, emergency medical, and hazardous materials (HM) response for the City and County of Honolulu (City). These duties are performed on a wide variety of terrain that includes steep mountain ranges, wildlands, and agricultural fields, structures, which comprise a modern metropolitan city, including industrial complexes, business centers, government complexes, high-rise resorts, condominiums, and high-density urban residential dwellings, and the surrounding ocean.

Spending to Make a Difference

- The Fire Communication Center (FCC) refreshed its computer-aided dispatch system (CADS) uninterrupted power supply (UPS) units at the alternate FCC. These CADS UPS units support the alternate FCC system, which is capable of operating in parallel with the primary FCC at the Joint Traffic Management Center (JTMC).
- The Computer section continues to install fiber optic cable and improve network infrastructure at fire facilities to accommodate today's Internet Protocol device capabilities.
- The HFD completed its equipment standardization project, which began in 2017. This project streamlined our apparatus equipment packages by removing outdated/unnecessary equipment and replacing them with new and improved packages. The new equipment greatly enhanced the HFD's emergency response capabilities.
- The HFD continues to grow and develop remote fire training. This model allows the HFD to conduct training in various locations around the island to keep fire companies closer to or in their administrative areas and reduce wear and tear and fuel costs for apparatuses traveling to the Training and Research Bureau (TRB) for training. In FY 2020, remote training was conducted for self-contained breathing apparatus competency and fit testing, HM First Responder Operations, HM Technical Decontamination, high-performance cardiopulmonary resuscitation/automated external defibrillator, forcible entry, and trailering.
- Through the continued use of the TargetSolutions online training platform, the HFD was able to maintain compliance with National Registry of Emergency Medical Technicians (NREMT) recertification education requirements while reducing in-person medical refresher training from two days to one day. This increased the manpower available on an apparatus with no reduction in the quality of training or patient care provided in the community.
- The Planning and Development division (P&D) coordinated the procurement of a new upgraded Storage Area Network System to improve the HFD's transfer speeds and network security and meet the increased demands of photo and video storage.
- The Radio Shop planned and coordinated the HFD's transition from the 20-year-old 800 megahertz (MHz) trunking radio system to the new Project 25 (P25) radio system from Motorola. Approximately 1,000 Department users now have enhanced radio capabilities, i.e., voice encryption, text messaging, cell phone interfaces, Global Positioning System tracking, and user accountability features that will improve overall FF safety.

Budget Highlights

- The Fire Communication Center (FCC) will continue to receive 100% reimbursement from the State's Enhanced 9-1-1 Board for costs associated with computer-aided dispatch system (CADS)-related hardware and software.

- The FCC collaborated with the Computer section, the Community Risk Reduction section, and other internal stakeholders to create a fire station pre-alert system to reduce incident response times. This system provides additional, and often early, incident notifications to fire stations. The development of this system saved approximately \$100,000 of initial costs that would have been incurred with testing similar systems from private vendors.
- Continued funding has allowed Fire Operations division (OPS) to maintain safe staffing levels, purchase/replace equipment, and provide necessary recurring training to our personnel. Having a properly staffed, well-equipped, and highly trained workforce allows the HFD to continually provide excellent service to our community.
- In FY 2020, the HFD hit a milestone with the first Fire Fighter Recruit (FFR) II class. The 107th FFR II Class was comprised of students who held Firefighter I, Firefighter II, HM Awareness, HM Operations, and NREMT certifications. The benefit of having these certifications prior to the start of recruit training is a shorter training period, i.e., from 7.5 months to 5.5 months. The HFD is planning a second FFR II class in FY 2021.
- Due to the 2019 Novel Coronavirus (COVID-19), in-person training during the third and fourth quarters were initially cancelled in the interest of personnel safety. To maintain information flow and training efficiency, programs shifted from a predominantly classroom-based model to a hybrid online lecture delivery and shortened company-based skills-only sessions. Online lectures through TargetSolutions allowed for training to resume and expand to pre-COVID-19 levels while adhering to social distancing requirements for personnel safety.
- The HFD's FY 2021 budget allowed the P&D to coordinate our Department's onsite visit evaluation by a team of peer assessors from the Commission on Fire Accreditation International conducted an onsite visit evaluation. The HFD is in the process of attaining accreditation status for the fifth time since 2000.

Honolulu Fire Department

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	1,185.00	1,188.00	1,188.00	0.00	1,188.00
Temporary FTE	1.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	1,187.50	1,189.50	1,189.50	0.00	1,189.50

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 3,167,463	\$ 3,314,961	\$ 3,314,115	\$ 0	\$ 3,314,115
Fire Communication Center	3,910,278	4,061,542	3,984,651	0	3,984,651
Fire Prevention	6,465,069	5,799,074	5,666,830	0	5,666,830
Training and Research	3,507,577	3,716,658	3,709,693	0	3,709,693
Radio Shop	3,600,380	307,021	350,012	0	350,012
Fire Operations	111,300,902	120,042,848	116,845,036	0	116,845,036
Planning and Development	1,015,204	1,059,573	1,013,358	0	1,013,358
Fire Commission	7,123	20,676	20,008	0	20,008
City Radio System	310,784	300,507	306,842	0	306,842
Mechanic Shop	3,115,731	3,135,956	3,027,560	0	3,027,560
HFD Grants	722,469	0	0	0	0
Total	\$ 137,122,980	\$ 141,758,816	\$ 138,238,105	\$ 0	\$ 138,238,105

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 117,406,516	\$ 126,872,347	\$ 123,453,577	\$ 0	\$ 123,453,577
Current Expenses	19,123,805	14,531,469	14,384,528	0	14,384,528
Equipment	592,659	355,000	400,000	0	400,000
Total	\$ 137,122,980	\$ 141,758,816	\$ 138,238,105	\$ 0	\$ 138,238,105

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 135,595,032	\$ 141,758,816	\$ 138,238,105	\$ 0	\$ 138,238,105
Special Projects Fund	1,454,647	0	0	0	0
Federal Grants Fund	73,301	0	0	0	0
Total	\$ 137,122,980	\$ 141,758,816	\$ 138,238,105	\$ 0	\$ 138,238,105

Administration

Program Description

This program plans, directs, and coordinates fiscal resources; administers personnel services and record keeping; ensures the appropriate purchase of goods and services for the Department to protect life and property by preventing and mitigating fires and emergencies; and coordinates fire fighting, first responder assistance, and rescue services with other agencies and organizations. Administration provides the Department with administrative support to include operating and Capital Improvement Program (CIP) budget preparations; personnel and records management; administrative reports; CIP project coordination; and coordination of the maintenance, renovation, and repair of 51 fire stations and worksites. Administration also evaluates and purchases equipment and apparatuses needed by the Department; implements personnel functions; manages the activities of the Waipahu Maintenance Facility; plans, administers, and evaluates the analysis of data collection to develop programs; investigates and implements safety practices through the Occupational Safety and Health Office; and identifies national trends in order to recommend program direction.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	35.00	35.00	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	36.00	36.00	36.00	0.00	36.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,669,899	\$ 2,770,964	\$ 2,848,198	\$ 0	\$ 2,848,198
Current Expenses	497,564	543,997	465,917	0	465,917
Equipment	0	0	0	0	0
Total	\$ 3,167,463	\$ 3,314,961	\$ 3,314,115	\$ 0	\$ 3,314,115

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,167,463	\$ 3,314,961	\$ 3,314,115	\$ 0	\$ 3,314,115
Total	\$ 3,167,463	\$ 3,314,961	\$ 3,314,115	\$ 0	\$ 3,314,115

Fire Communication Center

Program Description

The FCC serves as the central communication and dispatch center for the Honolulu Fire Department (HFD) and is considered a secondary public-safety answering point (PSAP). All 911 calls are initially received by Oahu's primary PSAP, which is located at the Joint Traffic Management Center (JTMC). Each call is then transferred to the HFD's, the Honolulu Emergency Services Department's (HESD), or the Honolulu Police Department's (HPD) dispatch center also located at the JTMC.

The FCC processes 911 calls and dispatches emergency response resources through an integrated system of primary and backup equipment. The VIPER NG911 call-taking system, the Central Square CADS, and Motorola P25 radio system are primarily used to process 911 calls, dispatch emergency resources, and maintain radio communications with responding personnel. Four crews, each having six highly trained personnel (one Fire Captain, one FF III, and four FF IIs), operate as call takers, dispatchers, and radio operators.

The primary PSAP transfers the initial 911 call to the HFD through the VIPER NG911 call-taking system. The system automatically provides the caller's telephone number and location to the 911 call taker, who confirms the emergency's address and nature. This information is entered into the CADS, which identifies the fastest and most capable emergency resource(s) for response. Dispatchers then alert the selected fire station(s) and broadcast the incident information using the P25 radio system. In addition to receiving a verbal emergency dispatch, the responding company receives incident information directly from the CADS to their mobile data terminal on the apparatus and a text message on their Department-issued cellular phone. Radio operators continuously monitor and facilitate radio communications between the HFD's, the HESD's, and the HPD's dispatch centers and other City, State, and federal agencies through the tactical interoperability communication plan. To maintain continuity of operations, the FCC has backup systems at alternate sites, which are located in the Frank F. Fasi Municipal Building basement and the HFD Headquarters.

The FCC also manages nonemergency telephone calls regarding community concerns, alarm system testing, cooking notifications, controlled agricultural burns, and school fire drills. In addition, the FCC works closely with the HFD's Information Specialist to release incident fire reports and audio recordings in accordance with the Uniform Information Practices Act.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	27.00	27.00	27.00	0.00	27.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	27.00	27.00	27.00	0.00	27.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 3,275,210	\$ 3,549,776	\$ 3,462,680	\$ 0	\$ 3,462,680
Current Expenses	597,955	511,766	521,971	0	521,971
Equipment	37,113	0	0	0	0
Total	\$ 3,910,278	\$ 4,061,542	\$ 3,984,651	\$ 0	\$ 3,984,651

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,910,278	\$ 4,061,542	\$ 3,984,651	\$ 0	\$ 3,984,651
Total	\$ 3,910,278	\$ 4,061,542	\$ 3,984,651	\$ 0	\$ 3,984,651

Fire Prevention

Program Description

The Fire Prevention Bureau effectively promotes fire and life safety programs that assist the Department in accomplishing its mission of providing for a safer community. Responsibilities include reviewing and adopting fire codes, rules, and laws; conducting fire code compliance inspections; reviewing building construction plans; investigating fires to determine origin and cause; and providing fire and life safety education to the community.

The Fireworks License and Permits Program works to control the import, storage, wholesale, and retail of fireworks in the City. Collection of licenses and permits related to fireworks sales and use are managed by this office. By ordinance, this function is supported by the fees collected from these permits and licenses.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	40.00	41.00	41.00	0.00	41.00
Temporary FTE	1.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	41.00	41.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 5,358,873	\$ 5,276,799	\$ 5,179,220	\$ 0	\$ 5,179,220
Current Expenses	984,749	522,275	487,610	0	487,610
Equipment	121,447	0	0	0	0
Total	\$ 6,465,069	\$ 5,799,074	\$ 5,666,830	\$ 0	\$ 5,666,830

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 5,659,590	\$ 5,799,074	\$ 5,666,830	\$ 0	\$ 5,666,830
Special Projects Fund	805,479	0	0	0	0
Total	\$ 6,465,069	\$ 5,799,074	\$ 5,666,830	\$ 0	\$ 5,666,830

Training and Research

Program Description

The Honolulu Fire Department strives to maintain a high-level of performance by constantly keeping pace with the latest innovative techniques and equipment. The Training and Research Bureau assists with planning, coordinating, and evaluating the Department's training activities, such as fire suppression and hazardous materials techniques; emergency medical instruction and evaluation; certification testing; apparatus operations; specifications of fire apparatuses and equipment; and current educational training programs for recruits and incumbents.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 3,216,558	\$ 3,438,197	\$ 3,431,619	\$ 0	\$ 3,431,619
Current Expenses	291,019	278,461	278,074	0	278,074
Equipment	0	0	0	0	0
Total	\$ 3,507,577	\$ 3,716,658	\$ 3,709,693	\$ 0	\$ 3,709,693

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,507,577	\$ 3,716,658	\$ 3,709,693	\$ 0	\$ 3,709,693
Total	\$ 3,507,577	\$ 3,716,658	\$ 3,709,693	\$ 0	\$ 3,709,693

Radio Shop

Program Description

The Radio Shop supports island wide radio communications for dispatching and coordinating units responding to fire, medical, hazardous materials, and rescue incidents. Fire Fighters work in conjunction with other agencies, such as the Department of Emergency Management (DEM), the Honolulu Emergency Services Department (HESD), the Honolulu Police Department (HPD), the State of Hawaii Department of Land and Natural Resources, and the U.S. Coast Guard.

This activity plans and designs systems; identifies equipment specifications; performs installations, adjustments, testing, and upgrades; and maintains the HFD's main and alternate dispatch centers, public address systems, base radios, sirens, light bars, and Opticom (traffic signal control) equipment. The Radio Shop was responsible for radio software configurations, programming, and updates for the Department and the transition to the City's new Project 25 (P25)-compliant 700/800 MHz digital radio system.

The Radio Shop also assists the Department of Information Technology (DIT) by supporting mobile data terminals, which are located in fire suppression apparatuses, performing various maintenance tasks at remote radio sites, and developing individual radio programming utilized by the City's emergency support responders, who support the first responders' mission by providing manpower, equipment, and facilities during major disasters.

The Radio Shop is collaborating with the Department of Transportation Services to guide the Honolulu Authority Rapid Transit (HART) rail system into a permanent radio communications system as part of the City's P25 radio system. Through the use of radios loaned by the City, HART has been able to utilize trunking radio technology in their construction phase and is planning to move to P25 once they complete construction and move into their operation and maintenance phases.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 256,029	\$ 262,196	\$ 278,732	\$ 0	\$ 278,732
Current Expenses	3,344,351	44,825	71,280	0	71,280
Equipment	0	0	0	0	0
Total	\$ 3,600,380	\$ 307,021	\$ 350,012	\$ 0	\$ 350,012

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,600,380	\$ 307,021	\$ 350,012	\$ 0	\$ 350,012
Total	\$ 3,600,380	\$ 307,021	\$ 350,012	\$ 0	\$ 350,012

Fire Operations

Program Description

Fire Operations responds to incidents categorized into the following service types:

- Fire suppression
- Search and rescue
- Hazardous Materials (HM)
- Medical Response

Fire Operations is staffed with 1,014 uniformed response, 5 uniformed administrative, and 2 civilian personnel. There are 43 fire stations and an aircraft station. The fire stations house 43 engines, 8 ladders, 6 quints, 2 towers, 1 helicopter tender, and 5 water tankers. Special Operations companies include two heavy rescue companies, two HM companies, and two helicopters to assist with fire fighting, rescues, and reconnaissance. There are also two brush trucks; five rapid response vehicles; a mobile command center; a communications vehicle; a mass decontamination trailer; an urban search and rescue trailer; and a prime mover, which transports specialty trailers.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	1,021.00	1,021.00	1,021.00	0.00	1,021.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	1,021.00	1,021.00	1,021.00	0.00	1,021.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 100,110,409	\$ 109,048,175	\$ 105,782,098	\$ 0	\$ 105,782,098
Current Expenses	10,805,895	10,639,673	10,662,938	0	10,662,938
Equipment	384,598	355,000	400,000	0	400,000
Total	\$ 111,300,902	\$ 120,042,848	\$ 116,845,036	\$ 0	\$ 116,845,036

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 111,300,902	\$ 120,042,848	\$ 116,845,036	\$ 0	\$ 116,845,036
Total	\$ 111,300,902	\$ 120,042,848	\$ 116,845,036	\$ 0	\$ 116,845,036

Planning and Development

Program Description

The Planning and Development (P&D) manages the Department's accreditation process, which includes building the Department's Strategic Plan, Standards of Cover (SOC), and Self-Assessment Manual. The Strategic Plan identifies the Department's goals and objectives. The Standards of Cover is a comprehensive look at community and operational risks, historical response times, and services provided. Self-Assessment Manual documents and appraises each aspect of the Department. The goal of accreditation is to continuously improve all divisions within the Department to provide exemplary service to the public.

The P&D also carries out the day-to-day functions of the Grant Management Program, including researching, applying for, and executing funds from the Homeland Security Grant Program; the Urban Area Security Initiative; the State of Hawaii Department of Transportation's Safe Highways Program; the Assistance to Firefighters Grant Program; the Hazard Mitigation Grant Program; the Pre-Disaster Mitigation Program; the Port Security Grant Program; and various other programs.

The Department uses a records management system (RMS) as a repository for incident data, which is furnished to the National Fire Incident Reporting System. P&D has direct oversight of the RMS maintenance, customization, and quality assurance.

In addition, the P&D conducts sensitive internal investigations that require confidentiality. Its Assistant Chief serves as the Departmental Inspector General.

The P&D also oversees and monitors the Department's information technology and data processing systems and the Fire Communication Center and Radio Shop.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 673,851	\$ 706,313	\$ 703,585	\$ 0	\$ 703,585
Current Expenses	341,353	353,260	309,773	0	309,773
Equipment	0	0	0	0	0
Total	\$ 1,015,204	\$ 1,059,573	\$ 1,013,358	\$ 0	\$ 1,013,358

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,015,204	\$ 1,059,573	\$ 1,013,358	\$ 0	\$ 1,013,358
Total	\$ 1,015,204	\$ 1,059,573	\$ 1,013,358	\$ 0	\$ 1,013,358

Fire Commission

Program Description

The Honolulu Fire Commission acts as a liaison between the HFD and the citizens of the City. It handles all complaints against the Department and assists the HFD with obtaining sufficient resources from the City administration to complete its mission.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.50	0.50	0.00	0.50
Total	0.50	0.50	0.50	0.00	0.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 5,123	\$ 17,676	\$ 19,008	\$ 0	\$ 19,008
Current Expenses	2,000	3,000	1,000	0	1,000
Equipment	0	0	0	0	0
Total	\$ 7,123	\$ 20,676	\$ 20,008	\$ 0	\$ 20,008

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 7,123	\$ 20,676	\$ 20,008	\$ 0	\$ 20,008
Total	\$ 7,123	\$ 20,676	\$ 20,008	\$ 0	\$ 20,008

City Radio System

Program Description

The Honolulu Fire Department's (HFD) Radio Shop administers and maintains communications for City departments and divisions under its City Radio System program. This activity supports local government radio users on the 800 MHz trunking system, including coordinating and supervising radio installations; developing department-specific software radio configurations and radio programming; and assisting the Department of Emergency Management (DEM) by training and developing training materials as needed. Support will continue to be focused on equipping and training divisions from the Department of Design and Construction, the Department of Enterprise Services, the Department of Environmental Services, the Department of Facility Maintenance, and the Department of Parks and Recreation, as they have been identified as emergency support responders and play a support role to first responders during emergencies.

Older radios, made available when the Honolulu Police Department (HPD) upgraded to newer radios and when the HFD transitions to P25 radios, will be reprogrammed and distributed to City users by the Radio Shop. Use, maintenance, programming, and repair of these radios are provided to the City at no cost to end-users.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 265,499	\$ 262,072	\$ 269,500	\$ 0	\$ 269,500
Current Expenses	45,285	38,435	37,342	0	37,342
Equipment	0	0	0	0	0
Total	\$ 310,784	\$ 300,507	\$ 306,842	\$ 0	\$ 306,842

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 310,784	\$ 300,507	\$ 306,842	\$ 0	\$ 306,842
Total	\$ 310,784	\$ 300,507	\$ 306,842	\$ 0	\$ 306,842

Mechanic Shop

Program Description

The Mechanic Shop repairs and maintains the HFD's fleet of 43 engine, 6 aerial ladder, 8 quint, 2 aerial tower, 2 rescue, 2 HM, 5 tanker, 1 tender, 1 fuel/lube, and 32 relief and training apparatuses; 1 tractor; 1 command vehicle; 1 communication vehicle; approximately 102 auxiliary vehicles; 27 trailers; 17 auxiliary support equipment; and 1 ambulance. Included for water rescues are 4 rescue boats and 18 miscellaneous equipment. Other responsibilities include maintaining and repairing approximately 30,000 pieces of small equipment, fire fighting equipment, lawn tools, office furniture, and rescue power tools.

The Mechanic Shop also repairs and maintains the HPD's fleet of heavy equipment diesel vehicles above 10,000 pounds gross vehicle weight. This group consists of one special weapons vehicle, one bomb truck, three tactical trucks, two tractor/trailer equipment trucks, one heavy mobile communication trailer, one emergency management command truck, two equipment trailers, and two flatbed trucks.

The Mechanic Shop maintains all fire fighting equipment to meet National Fire Protection Association, state, and federal motor vehicle carrier standards, which include annual fire pump, compressed air foam systems, aerial and ground ladder testing, and safety inspections.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	20.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	20.00	22.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,440,860	\$ 1,540,179	\$ 1,478,937	\$ 0	\$ 1,478,937
Current Expenses	1,674,871	1,595,777	1,548,623	0	1,548,623
Equipment	0	0	0	0	0
Total	\$ 3,115,731	\$ 3,135,956	\$ 3,027,560	\$ 0	\$ 3,027,560

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,115,731	\$ 3,135,956	\$ 3,027,560	\$ 0	\$ 3,027,560
Total	\$ 3,115,731	\$ 3,135,956	\$ 3,027,560	\$ 0	\$ 3,027,560

HFD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the Department to supplement City funds to accomplish the Department's mission.

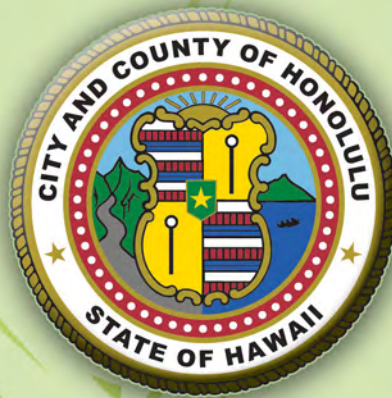
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 134,205	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	538,763	0	0	0	0
Equipment	49,501	0	0	0	0
Total	\$ 722,469	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Special Projects Fund	\$ 649,168	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	73,301	0	0	0	0
Total	\$ 722,469	\$ 0	\$ 0	\$ 0	\$ 0

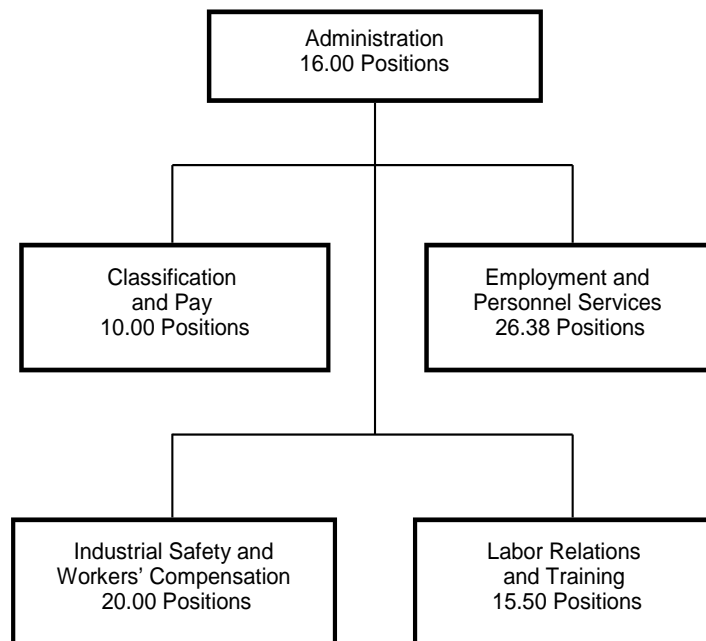
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Department of Human Resources



DEPARTMENT OF HUMAN RESOURCES (DHR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021



Department of Human Resources

Roles and Responsibilities

The Department of Human Resources (DHR) is the central personnel staff agency for the City and County of Honolulu. DHR's primary purpose, as reflected in the City Charter, is to establish a comprehensive personnel management program based on merit principles and generally accepted methods governing the classification of positions and the employment, conduct, movement and separation of public employees. The Department is charged with building a career service designed to attract, select and retain, on a merit basis, the best qualified civil servants. DHR negotiates and administers nine collective bargaining agreements covering city employees. The Department also administers programs in training, safety, workers' compensation, equal employment issues, and incentives and awards.

Spending to Make a Difference

- With a focus on succession planning and customer service, DHR continues to expand employee training and development opportunities to improve the delivery of services to the public.

Budget Highlights

- Department's budget remains relatively flat over FY2022 due to a continued focus on core services. Salary and benefit increases are due to mandated collective bargaining contract terms.

Department of Human Resources

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	81.00	81.00	81.00	0.00	81.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.88	6.88	7.00	0.00	7.00
Total	87.88	87.88	88.00	0.00	88.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 1,360,173	\$ 1,428,838	\$ 1,504,654	\$ 0	\$ 1,504,654
Employment and Personnel Services	1,921,631	1,980,328	1,809,349	0	1,809,349
Classification and Pay	818,682	835,873	849,230	0	849,230
Industrial Safety and Workers' Compensation	1,368,702	1,374,609	1,455,482	0	1,455,482
Labor Relations and Training	1,353,814	1,371,951	1,393,049	0	1,393,049
Total	\$ 6,823,002	\$ 6,991,599	\$ 7,011,764	\$ 0	\$ 7,011,764

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 6,385,856	\$ 6,368,364	\$ 6,448,734	\$ 0	\$ 6,448,734
Current Expenses	437,146	623,235	563,030	0	563,030
Equipment	0	0	0	0	0
Total	\$ 6,823,002	\$ 6,991,599	\$ 7,011,764	\$ 0	\$ 7,011,764

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 6,823,002	\$ 6,991,599	\$ 7,011,764	\$ 0	\$ 7,011,764
Total	\$ 6,823,002	\$ 6,991,599	\$ 7,011,764	\$ 0	\$ 7,011,764

Administration

Program Description

The Administration program provides department-wide leadership and coordination. Included in the Administration budget for the Department of Human Resources is the City's Equal Opportunity (EO) Program. The EO Program serves as a resource to the executive and legislative leadership of the City. While the EO Officer and staff positions are administratively assigned to the Department of Human Resources, the program operates independently across all organizational levels, activities and functions within the City. The EO Program responsibilities include monitoring compliance with federal, state and city laws dealing with employment discrimination as well as those addressing discrimination in the delivery of programs and services of the City. In addition to the EO Program, the Administration program includes the Enterprise Resource Planning (ERP) Branch that manages and executes the Human Resources functions of the City's ERP Project.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	3.00	0.00	3.00
Total	16.00	16.00	16.00	0.00	16.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,304,562	\$ 1,322,054	\$ 1,419,489	\$ 0	\$ 1,419,489
Current Expenses	55,611	106,784	85,165	0	85,165
Equipment	0	0	0	0	0
Total	\$ 1,360,173	\$ 1,428,838	\$ 1,504,654	\$ 0	\$ 1,504,654

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,360,173	\$ 1,428,838	\$ 1,504,654	\$ 0	\$ 1,504,654
Total	\$ 1,360,173	\$ 1,428,838	\$ 1,504,654	\$ 0	\$ 1,504,654

Employment and Personnel Services

Program Description

This program plans, develops and administers the City's recruitment, examination and employment services programs; recruits personnel for City jobs; evaluates candidates' qualifications and suitability for public employment; develops and administers examinations to establish eligible lists; refers names of qualified candidates to fill departmental personnel functions; researches and develops new personnel programs; supports, coordinates, and oversees compliance with the City's drug and alcohol testing programs; oversees compliance efforts related to Fair Labor Standards and information privacy; administers the City's employee recognition programs; administers audit and employee records management activities; coordinates the promulgation of personnel rules; and assists departments in resolving problems in recruitment, examinations, selection, placement, personnel transactions, benefits and related matters.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	26.00	26.00	26.00	0.00	26.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.38	0.38	3.00	0.00	3.00
Total	26.38	26.38	29.00	0.00	29.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,823,736	\$ 1,819,497	\$ 1,668,704	\$ 0	\$ 1,668,704
Current Expenses	97,895	160,831	140,645	0	140,645
Equipment	0	0	0	0	0
Total	\$ 1,921,631	\$ 1,980,328	\$ 1,809,349	\$ 0	\$ 1,809,349

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,921,631	\$ 1,980,328	\$ 1,809,349	\$ 0	\$ 1,809,349
Total	\$ 1,921,631	\$ 1,980,328	\$ 1,809,349	\$ 0	\$ 1,809,349

Classification and Pay

Program Description

This program plans, develops and administers classification and pay plans; conducts classification reviews and prepares and revises class specifications; recommends pricing for newly established classes; researches and recommends classification and pay practices; participates in state-wide meetings on repricing review activities and surveys, and in collective bargaining pay and repricing negotiations; develops salary and benefit adjustment recommendations for excluded managerial employees; and advises departments on personnel implications of reorganizations, reassignment of work, creation of new classes, and related matters.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	10.00	10.00	10.00	0.00	10.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	10.00	10.00	10.00	0.00	10.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 809,592	\$ 824,753	\$ 839,310	\$ 0	\$ 839,310
Current Expenses	9,090	11,120	9,920	0	9,920
Equipment	0	0	0	0	0
Total	\$ 818,682	\$ 835,873	\$ 849,230	\$ 0	\$ 849,230

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 818,682	\$ 835,873	\$ 849,230	\$ 0	\$ 849,230
Total	\$ 818,682	\$ 835,873	\$ 849,230	\$ 0	\$ 849,230

Industrial Safety and Workers' Compensation

Program Description

This program is responsible for the administration of a City-wide safety and accident prevention program to comply with the Hawaii Occupational Safety and Health Law and the City's self-insured workers' compensation program which is managed in accordance with the Hawaii Workers' Compensation Law.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	20.00	20.00	20.00	0.00	20.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	20.00	20.00	20.00	0.00	20.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,347,298	\$ 1,350,504	\$ 1,433,577	\$ 0	\$ 1,433,577
Current Expenses	21,404	24,105	21,905	0	21,905
Equipment	0	0	0	0	0
Total	\$ 1,368,702	\$ 1,374,609	\$ 1,455,482	\$ 0	\$ 1,455,482

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,368,702	\$ 1,374,609	\$ 1,455,482	\$ 0	\$ 1,455,482
Total	\$ 1,368,702	\$ 1,374,609	\$ 1,455,482	\$ 0	\$ 1,455,482

Labor Relations and Training

Program Description

This program plans, develops and administers the City's labor relations, personnel development and training programs; administers collective bargaining agreements; participates in collective bargaining negotiations; conducts Steps 2 and 3 grievance hearings; advocates arbitration cases; and assists departments with personnel management, contract administration, performance, discipline, and training issues.

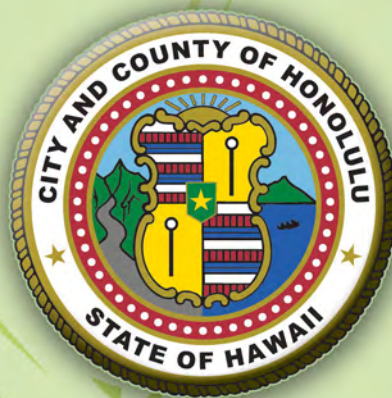
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.50	3.50	1.00	0.00	1.00
Total	15.50	15.50	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,100,668	\$ 1,051,556	\$ 1,087,654	\$ 0	\$ 1,087,654
Current Expenses	253,146	320,395	305,395	0	305,395
Equipment	0	0	0	0	0
Total	\$ 1,353,814	\$ 1,371,951	\$ 1,393,049	\$ 0	\$ 1,393,049

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,353,814	\$ 1,371,951	\$ 1,393,049	\$ 0	\$ 1,393,049
Total	\$ 1,353,814	\$ 1,371,951	\$ 1,393,049	\$ 0	\$ 1,393,049

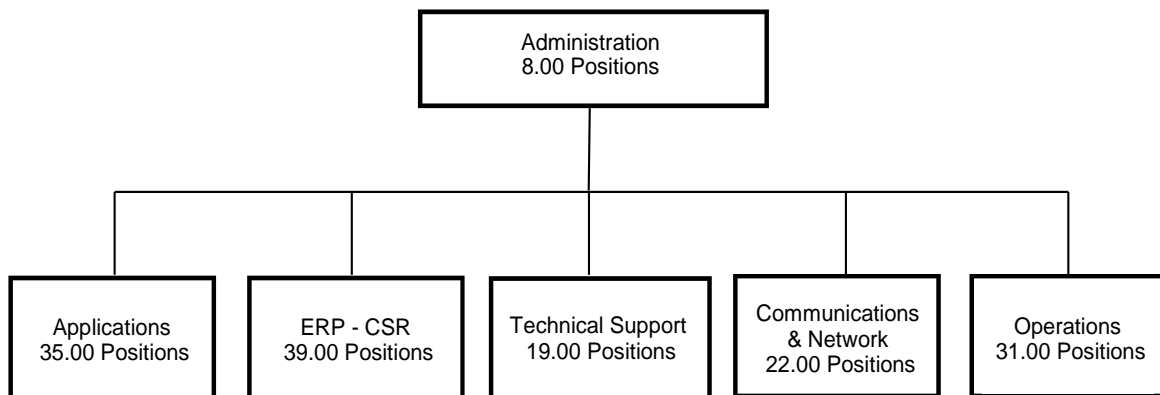
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Department of Information Technology



DEPARTMENT OF INFORMATION TECHNOLOGY (DIT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



Department of Information Technology

Roles and Responsibilities

The Department of Information Technology (DIT) manages the City's information technology program, excluding those systems maintained by semi-autonomous agencies created by ordinance. DIT sets and enforces citywide technology and data security standards and policies. In addition, the department provides technical expertise in computer and communications technologies to all branches of city government and assists the Mayor with promoting a technology industry in the City and County of Honolulu.

Spending to Make a Difference

- The City continues to improve its information technology program through DIT-developed systems:
 - Lōkahi, a centralized Intelligent Operations Center which provides integration of Workflows and Data across the Enterprise.
 - HlperCloud, an on-premises, high-performance cloud providing highly resilient and scalable compute, network, and storage capacity for containers running across multiple data centers. FY2022 projects include new systems for persistent storage and archival.
 - Motor Vehicle Registration modernization will expand the fully-digital dealer registration system to additional dealers and counties, and design of a new blockchain system will enter the workshop phase.
 - HNLpay, a centralized payment management system, will provide the public a single place for online payments, and provide the City with automated and centralized reconciliation and ERP integration.
 - HNLsign is a secure digital certificate signing initiative which has already reduced paper workflows. An expansion is planned to allow paperless accounting transactions in the ERP system.
 - PROS, the new Department of Parks and Recreation system, will be enhanced to replace current systems for camping permits and Hanauma Bay.
 - AM2 asset management will get enhanced maintenance scheduling features, and budget planning will be added as a feature.
 - DIT will prototype a new platform for content management and delivery.
- Following completion of the City's new primary data center, the remaining facilities in Operations will be rebuilt, and the department will open a new conference facility which can serve as an extension to the Emergency Operations Center.
- Legacy mainframe tools and frameworks will be migrated to the newer systems used in DIT's cloud-native development environment.
- Wide-area network fiber infrastructure is being replaced in the City Fiber project. This replaces aging fiber optic connections into the primary data center.

Budget Highlights

- The department's operating budget for FY2022 reflects a reduction of (\$2,963,196), which is a significant decrease as compared to the reduction taken in FY2021. The decrease is due to cost reductions taken to provide a lean budget in the current economic environment. In lieu of new equipment purchases, the department will concentrate on maintaining and upgrading existing equipment.

Department of Information Technology

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	152.00	152.50	152.50	0.00	152.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	1.50	1.50	0.00	1.50
Total	154.00	154.00	154.00	0.00	154.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 20,049,069	\$ 17,305,732	\$ 13,227,531	\$ 1,045,000	\$ 14,272,531
Applications	2,345,941	2,216,164	2,089,422	0	2,089,422
Operations	1,602,559	1,375,337	1,572,578	0	1,572,578
Technical Support	1,532,847	1,471,269	1,460,742	0	1,460,742
ERP-CSR	2,651,316	2,688,034	2,712,658	0	2,712,658
Communications and Network	1,375,499	1,360,383	1,345,792	0	1,345,792
Total	\$ 29,557,231	\$ 26,416,919	\$ 22,408,723	\$ 1,045,000	\$ 23,453,723

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 10,146,045	\$ 9,757,229	\$ 9,807,908	\$ 0	\$ 9,807,908
Current Expenses	17,260,232	15,404,690	11,940,815	1,045,000	12,985,815
Equipment	2,150,954	1,255,000	660,000	0	660,000
Total	\$ 29,557,231	\$ 26,416,919	\$ 22,408,723	\$ 1,045,000	\$ 23,453,723

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 28,153,396	\$ 25,892,143	\$ 21,806,994	\$ 1,045,000	\$ 22,851,994
Sewer Fund	291,761	338,152	405,685	0	405,685
Liquor Commission Fund	70,765	72,576	74,916	0	74,916
Refuse Genl Operating Acct -SWSF	37,942	55,200	55,200	0	55,200
Special Projects Fund	1,003,367	0	0	0	0
Federal Grants Fund	0	58,848	65,928	0	65,928
Total	\$ 29,557,231	\$ 26,416,919	\$ 22,408,723	\$ 1,045,000	\$ 23,453,723

Administration

Program Description

The Administration program manages and directs the department's administrative policies, procedures and plans. The activity is responsible for managing and ensuring compliance with all policies in the acquisition of equipment, software and supplies; developing and monitoring contracts for purchases and the maintenance of computer equipment and software; coordinating the annual budget preparation and administration of approved budgets; billing for data processing services; vendor contract agreements; accounts payable; transacting all departmental personnel matters; and providing centralized clerical services for all divisions within the department; and other administrative matters.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 637,883	\$ 665,170	\$ 648,148	\$ 0	\$ 648,148
Current Expenses	17,260,232	15,385,562	11,919,383	1,045,000	12,964,383
Equipment	2,150,954	1,255,000	660,000	0	660,000
Total	\$ 20,049,069	\$ 17,305,732	\$ 13,227,531	\$ 1,045,000	\$ 14,272,531

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 19,045,702	\$ 17,305,732	\$ 13,227,531	\$ 1,045,000	\$ 14,272,531
Special Projects Fund	1,003,367	0	0	0	0
Total	\$ 20,049,069	\$ 17,305,732	\$ 13,227,531	\$ 1,045,000	\$ 14,272,531

Applications

Program Description

This division develops and supports software applications, and coordinates the efforts between the department and user agencies as they relate to applications development, database administration, enterprise software license administration and contract negotiation, internet/intranet web content management, mobile computing, cloud computing, application quality and information services.

This activity conducts feasibility studies; performs system analysis, design and development; performs systems testing, user training, and detailed documentation of the developed applications; maintains implemented systems; provides file conversion support; provides data base administration; and assistance to City departments in the procurement and implementation of vendor application software; negotiates enterprise GIS software license contract; provide GIS server administration support and performs project management functions for information technology project integration and implementation.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	35.00	34.50	34.50	0.00	34.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.50	0.00	0.00	0.00
Total	35.00	35.00	34.50	0.00	34.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,345,941	\$ 2,216,164	\$ 2,089,422	\$ 0	\$ 2,089,422
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 2,345,941	\$ 2,216,164	\$ 2,089,422	\$ 0	\$ 2,089,422

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,345,941	\$ 2,216,164	\$ 2,089,422	\$ 0	\$ 2,089,422
Total	\$ 2,345,941	\$ 2,216,164	\$ 2,089,422	\$ 0	\$ 2,089,422

Operations

Program Description

The Operations Division program plans, administers, coordinates and executes the central and remote computer system operations of the City's computer facilities located island-wide. This is a 24-hour per-day, 365-day per-year operation.

This division performs enterprise scanning and shredding; develops and maintains document controls to assure accuracy of data processed; develops computer schedules of production data processing tasks; routes documents and report to and from users; coordinates software and hardware changes via a change management system; maintains offsite storage of all production datasets; develops and maintains disaster recovery planning for computer systems; manages a centralized help desk call center; coordinates the activities of support technicians; and operates, controls, and maintains the computer equipment, network, and infrastructure at the City's data centers.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	31.00	31.00	31.00	0.00	31.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	31.00	31.00	31.00	0.00	31.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,602,559	\$ 1,356,209	\$ 1,551,146	\$ 0	\$ 1,551,146
Current Expenses	0	19,128	21,432	0	21,432
Equipment	0	0	0	0	0
Total	\$ 1,602,559	\$ 1,375,337	\$ 1,572,578	\$ 0	\$ 1,572,578

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,602,559	\$ 1,316,489	\$ 1,506,650	\$ 0	\$ 1,506,650
Federal Grants Fund	0	58,848	65,928	0	65,928
Total	\$ 1,602,559	\$ 1,375,337	\$ 1,572,578	\$ 0	\$ 1,572,578

Technical Support

Program Description

The Technical Support program serves as the technical advisor internal to the Department of Information Technology and external to all of the City's departments and agencies. It provides technical support for the planning, installation and operations of citywide computer services, storage devices, cloud infrastructure, electronic mail, internet and intranet activities/transactions, access control and alarm monitoring systems (ACAMS).

The Technical Support program also plans, installs, administers, supports and maintains hardware and software for the mainframe, 86 servers and storage area networks; monitors capacity and manages upgrades; trains Applications and Operations staffs in the use of systems software; and prepares reports on systems usage and capacity requirements.

The Technical Support program is responsible to ensure the protection, security and integrity of the City's valuable information resources. To that end, the program formulates, implements, and enforces policies and procedures in the monitoring and prevention of intended and unintended attack of the City's information systems.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.50	0.00	0.50
Total	19.00	19.00	19.50	0.00	19.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,532,847	\$ 1,471,269	\$ 1,460,742	\$ 0	\$ 1,460,742
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 1,532,847	\$ 1,471,269	\$ 1,460,742	\$ 0	\$ 1,460,742

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,532,847	\$ 1,471,269	\$ 1,460,742	\$ 0	\$ 1,460,742
Total	\$ 1,532,847	\$ 1,471,269	\$ 1,460,742	\$ 0	\$ 1,460,742

ERP-CSR

Program Description

The Enterprise Resource Planning - Computer Service Representative (ERP-CSR) program performs computer systems ERP design and support, and coordinates the efforts between the department and user agencies as it relates to ERP design, Financial, Budget, Human Resource, Timekeeping and Payroll technology information services, City desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design and configuration; performs systems testing, user training and detailed documentation of the designed ERP applications; maintains implemented systems; provides interfaces and reports; provides assistance to City departments in the technical implementation of Budget, Financial, Human Resource, Timekeeping and Payroll application software; and performs project management functions for ERP IT project integration and implementation. This program also handles the City's desktop computer hardware and software deployment; assists the user agencies to plan and coordinate their data processing goals; develop forms and workflows for internal processing; and provides Computer Services Representative support services.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	37.00	38.00	38.00	0.00	38.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	1.00	1.00	0.00	1.00
Total	39.00	39.00	39.00	0.00	39.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,651,316	\$ 2,688,034	\$ 2,712,658	\$ 0	\$ 2,712,658
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 2,651,316	\$ 2,688,034	\$ 2,712,658	\$ 0	\$ 2,712,658

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,250,848	\$ 2,222,106	\$ 2,176,857	\$ 0	\$ 2,176,857
Sewer Fund	291,761	338,152	405,685	0	405,685
Liquor Commission Fund	70,765	72,576	74,916	0	74,916
Refuse Genl Operating Acct -SWSF	37,942	55,200	55,200	0	55,200
Total	\$ 2,651,316	\$ 2,688,034	\$ 2,712,658	\$ 0	\$ 2,712,658

Communications and Network

Program Description

The Communications and Network Division provides network infrastructure support for first responder communications including wired and wireless networks, telephone systems, 700MHz and 800 MHz radio, microwave and related systems. It is responsible for the management of related technology and facilities, including buildings and towers; oversees all security access both physical and electronic to the various technology systems supported by DIT. Staff participate in strategic and tactical planning for the efficient and effective use of information resources in overall City operations, and evaluates plans and proposals from other governmental agencies (e.g. Federal, State, and County) and public or quasi-public organizations for compatibility with City network systems.

This division provides project management support directing project support staff, consultants and vendors, who in turn provide ongoing support to the 700 MHz, 800MHz, Microwave, wireless, and City-wide fiber network infrastructure systems. Functions within this activity include contract preparation and management to ensure compliance with the documented strategies of the City as it relates to networks, voice systems, servers, and electronic storage components and systems.

This division manages communication tower construction, wireless construction, and fiber construction and installation projects. This division also functions as technical advisor for fiber network infrastructure planning and design in the City's new construction projects, as well as providing technical support and guidance to the City's public safety agencies in various communication operations and missions, such as Wireless Emergency 911.

PROGRAM POSITIONS

	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	22.00	22.00	22.00	0.00	22.00

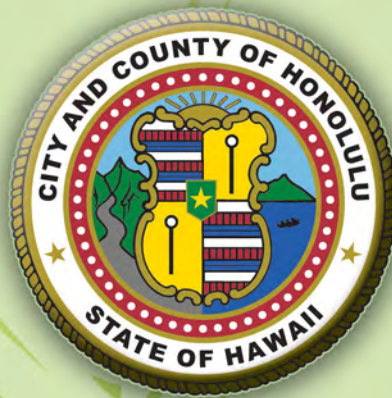
CHARACTER OF EXPENDITURES

	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,375,499	\$ 1,360,383	\$ 1,345,792	\$ 0	\$ 1,345,792
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 1,375,499	\$ 1,360,383	\$ 1,345,792	\$ 0	\$ 1,345,792

SOURCE OF FUNDS

	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,375,499	\$ 1,360,383	\$ 1,345,792	\$ 0	\$ 1,345,792
Total	\$ 1,375,499	\$ 1,360,383	\$ 1,345,792	\$ 0	\$ 1,345,792

Department of Land Management



Department of Land Management

Roles and Responsibilities

The Department of Land Management (DLM) is responsible for protecting, developing, and managing City real property interests except those under the jurisdiction of the Department of Parks and Recreation. These responsibilities include maintaining a perpetual inventory of all City real property interests, including all lands owned, leased, rented or controlled by the City. For property under the jurisdiction of other executive agencies, DLM acts in an advisory role to ensure best practices in land management are adhered to. For property not under the jurisdiction of other executive agencies, DLM will develop and implement land management plans, property management plans and conservation and stewardship plans. Most notably, DLM negotiates and reviews all real development agreements and purchase/sale agreements, and monitors all City-owned properties and conservation easements under purview of the Clean Water Natural Lands Fund (CWNL).

Spending to Make a Difference

City-wide budget restrictions imposed in FY21 and continuing into FY22 necessitated reprioritization of DLM's FY21 operating budget expenditure schedule. Planned administrative expenditures were either reduced or eliminated entirely, while still allowing DLM to fulfill its core functions of developing and managing City-owned properties; specifically, affordable rental housing properties. The DLM was further tasked to provide quarantine solutions for individuals afflicted with COVID-19. Hotel buyouts and the use of planned City-owned affordable housing rental units were utilized for this purpose. Though estimated loss of revenues to the City of approximately \$160K to \$200K was incurred, all operating expenses approximating \$3.06M were reimbursed by the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Budget Highlights

- Addressing the COVID-19 pandemic: In coordination with the State of Hawaii, Department of Health, solutions were developed to provide necessary quarantine and isolation facilities for individuals with positive COVID-19 results or awaiting testing results:
 - A newly-acquired 30-unit residential property in Iwilei was taken out of its intended use to serve as COVID-19 quarantine lodging for the homeless.
 - A newly-acquired 30-unit apartment-hotel property in Aiea was taken out of its intended use to serve as COVID-19 quarantine lodging.
 - Executed monthly group contracts, with options to extend, for exclusive use of two hotels to serve as COVID-19 quarantine lodging, thereby making an additional 210 rooms available to the public.
- Protection and development of City-owned properties:
 - Development of 806 Iwilei: The building will be developed into a 27-unit residential tower, along with a Homeless Resource Center housing a commercial kitchen and dining hall to serve roughly 1,500 meals/day to those who are experiencing or at risk of homelessness. Expected to be completed by Q4 of FY22.
 - Development of West Loch Modular: The building was constructed using primarily modular components and stacked on site to create a 58 studio-unit building with a small commercial kitchen to provide meals to low income tenants. This project is expected to be completed by Q4 of FY21.
 - Public-Private Partnership: A development project with Michael's Development is expected to begin in Q4 of FY21 in Chinatown, to build a 156-unit multistory building for the elderly whose income is at or below 80% of the area median income (AMI).
 - Development agreements: DLM has successfully negotiated and executed a development agreement to build a 123-unit project on a vacant City parcel at West Loch, for individuals and families whose income is at or below 60% AMI.
 - Development of City facilities: DLM will continue assisting City agencies with their needs to acquire properties and subsequent development of facilities. Many existing City facilities are outdated; therefore, DLM will seek new or renovated facility improvement opportunities to enhance productivity and efficiency in the provision of City services.
 - Transfer of public school sites: DLM has been working with the Department of Education to coordinate the

transfer of public school sites to the State. Per Act 206 (SLH 2017), 14 public schools on 17 parcels will be transferred and, per Act 210 (SLH 2018), 83 public schools on 103 parcels will be transferred.

- Disposition of City properties: DLM will continue working with the public to dispose remnant city-owned parcels.
- Transit-Oriented Development Studies: DLM is working with a consultant to create a conceptual design for City-owned parcels near future rail transit stations, which may be built through public-private partnership. Studies are anticipated to be completed by Q2 of FY22.
- Acquisition of CWNL conservation easements: In FY21, DLM will complete due diligence and negotiation of the City's proposed \$1.75 million acquisition of a perpetual conservation easement on the historic 17-acre Waikalua Fishpond on Kaneohe Bay. DLM will continue to pursue CWNL conservation goals and perform annual monitoring of all acquired CWNL properties.
- Management of City-owned property: DLM's active rental housing inventory currently consists of 15 residential projects for a total of 1265 permanent rental units. Four (4) additional properties comprising approximately 470 affordable rental units are anticipated to be transferred into inventory in FY22. A five-year reserve study conducted in FY20 provided revenue estimates and budgetary recommendations for rehabilitation and repair of City-owned properties. In FY21, the following was completed:
 - Harbor Village (90 units, 60% AMI and market): Completed elevator modernization, upgrading of fire panel and video security system, replacement of leaking drain pipes in the residential parking structure, and COVID-19 deep cleaning of common areas and vacant units.
 - Manoa Gardens Elderly Housing (41 units, 60% AMI): Replaced aging water heaters and completed yearly stream bank trimming. Coordinated COVID-19 vaccinations for residents, initiated Hawaii Meals on Wheels Program with no-contact delivery, and provided 500 face masks to the tenants. Co-developed the community garden which provides sustainable produce to the tenants.
 - Chinatown Gateway Plaza (200 units, 60% AMI and market): Mitigated water intrusion in the parking garage caused by faulty drainage. Finalized lease agreement with The Creative Arts Center, a non-profit behavioral health agency that provides art programs to the community.
 - Marin Towers (236 units, 60% AMI and market): Replaced outdated elevator drives and installed new carpeting in common area hallways.
 - Kanoa Apartments (14 units, 60% AMI): Replaced main sewer line; completed seal coating and re-striping of the parking lot.
 - Bachelor's Quarters (10 units, 60% AMI): Installed new roof, window frames and screens, and painted the exterior of this historic affordable housing project.
 - West Loch Elderly (150 units, 60% AMI): Installed new perimeter fence. Installed hand sanitizing stations to mitigate against the spread of COVID-19, and registered/assisted kupuna in receiving the COVID-19 vaccine. Installed new garden plots for tenants.
 - Ewa Village: Completed over thirty (30) irrigation valve replacements for antiquated R1 irrigation line, cleared bulky items from vacant City-owned lots, installed trespass deterrents, and repaired post office door in Ewa Commercial property.
 - Hale Pauahi Block A (commercial): Completed repairs of common area restrooms.
 - Hauula Civic Center (community): Replaced severely deteriorated railings along common area walkways and 365 feet of perimeter fencing.
 - Completed tree trimming and brush clearing for City-owned lots in Ewa.
- In FY20 and continuing into FY22, DLM implemented private security guard services to deter criminal activity in the North Chinatown area. This action was initiated at the request of the Chinatown Improvement District Association and subsequently authorized by Ordinances 19-13 and 20-22.

Department of Land Management

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 3,579,158	\$ 3,269,223	\$ 3,239,996	\$ 0	\$ 3,239,996
Total	\$ 3,579,158	\$ 3,269,223	\$ 3,239,996	\$ 0	\$ 3,239,996

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,170,267	\$ 951,555	\$ 1,479,019	\$ 0	\$ 1,479,019
Current Expenses	2,334,150	2,317,668	1,760,977	0	1,760,977
Equipment	74,741	0	0	0	0
Total	\$ 3,579,158	\$ 3,269,223	\$ 3,239,996	\$ 0	\$ 3,239,996

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,526,077	\$ 3,024,292	\$ 2,898,462	\$ 0	\$ 2,898,462
Clean Water and Natural Lands Fund	25,431	244,931	245,984	0	245,984
Housing Development Special Fund	27,650	0	95,550	0	95,550
Total	\$ 3,579,158	\$ 3,269,223	\$ 3,239,996	\$ 0	\$ 3,239,996

Administration

Program Description

The Department of Land Management was created when the electorate of Honolulu voted to pass Charter Amendment 8 during the 2016 General Election. This charter amendment established a department to manage all of the City and County of Honolulu's real estate interests and to negotiate real property transactions for the City. The Administration activity oversees, manages and provides administrative support to the Department of Land Management.

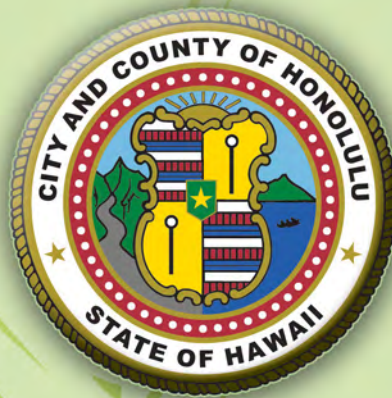
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,170,267	\$ 951,555	\$ 1,479,019	\$ 0	\$ 1,479,019
Current Expenses	2,334,150	2,317,668	1,760,977	0	1,760,977
Equipment	74,741	0	0	0	0
Total	\$ 3,579,158	\$ 3,269,223	\$ 3,239,996	\$ 0	\$ 3,239,996

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,526,077	\$ 3,024,292	\$ 2,898,462	\$ 0	\$ 2,898,462
Clean Water and Natural Lands Fund	25,431	244,931	245,984	0	245,984
Housing Development Special Fund	27,650	0	95,550	0	95,550
Total	\$ 3,579,158	\$ 3,269,223	\$ 3,239,996	\$ 0	\$ 3,239,996

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Office of the Mayor



Office of the Mayor

Roles and Responsibilities

As the Chief Executive Officer of the City and County of Honolulu (City), the Mayor sets the administration strategy, aligns the administration for optimal performance, establishes a culture that drives excellence and execution, visions for the future and builds resilience ahead of crisis. The Mayor faithfully upholds and enforces the provisions of the Revised Charter of the City and all applicable laws and statutes of the State of Hawaii. The Mayor provides bold leadership and direction for the City.

Spending to Make a Difference

- Stimulating the Economy through Better Alignment with non-City Resources - Given the City's constrained resources during the COVID-19 induced economic recession, the Mayor seeks greater alignment between City priorities/projects and Federal, State and non-governmental organization (NGO) resources. In anticipation of a significant increase in federally funded infrastructure program opportunities in FY2022, the City must work smartly with the State and NGO sectors to identify growth and development opportunities that move all Oahu communities into the 21st century, including the creation of a seamless City-State transportation grid across Oahu that incorporates state of the art adaptive traffic-signal technologies and fiber-optic connectivity to distant and often underserved communities, climate change adaptation projects, upgraded sewer and water systems, key roadways, a pedestrian bridge over the Ala Wai and a functional intermodal transit system that bridges our communities and people, all with an overarching focus on improving access to City services and community resources.
- Affordable Housing and Homelessness - Oahu continues to experience a housing crisis where demand grossly exceeds housing inventory at all income levels. The Mayor is prioritizing and expediting affordable housing plans, permits and projects within the City by focusing on efficient and streamlined processing of County, State and private-sector developments through a commitment to organizational change leading to greater efficiencies. The Mayor's administration will prioritize the acquisition and development of properties that provide a full range of housing inventory, developments that will create transit-oriented communities delivering affordable housing units and mixed-use retail where residents can live, work and play in communities with social services, service providers, businesses and access to multiple modes of transit and transportation. Mayor is also proposing an expansion of the Office of Housing with additional resources dedicated to new ideas, approaches and models to reduce Oahu's homeless population.
- Economic Revitalization - The COVID-19 public health pandemic has severely compromised businesses and economic activity, not only on Oahu, but across the State of Hawaii. In response, the Mayor is laying the foundation to reopen, rethink and, ultimately, grow the economy beyond pre-pandemic levels by working collectively and smartly with public and private stakeholders. The Mayor will aggressively pursue federal, state and NGO funding, explore opportunities for public-private partnerships, align governmental operations to take advantage of private-industry resources and maximize opportunities for local families and businesses to not only rebound from COVID-19, but set realistic growth targets for a post-pandemic future.
- Governmental Efficiencies - Oahu's communities deserve access to efficient City resources. The Mayor is working with the State, non-profits and NGOs to streamline the process for distributing relief funds to meet the urgent needs of our residents, businesses and communities. City programs that will support recovery include expanding rental and utility relief programs, childcare, job-retooling and retraining programs and job placement.

Budget Highlights

- Slight decrease over FY2021. The main expenditures for the office are salaries, which remain relatively flat over the prior Fiscal Year.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 753,817	\$ 766,872	\$ 740,458	\$ 0	\$ 740,458
Contingency Fund	10,324	30,000	29,405	0	29,405
Total	\$ 764,141	\$ 796,872	\$ 769,863	\$ 0	\$ 769,863

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 696,875	\$ 689,472	\$ 680,508	\$ 0	\$ 680,508
Current Expenses	67,266	107,400	89,355	0	89,355
Equipment	0	0	0	0	0
Total	\$ 764,141	\$ 796,872	\$ 769,863	\$ 0	\$ 769,863

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 764,141	\$ 796,872	\$ 769,863	\$ 0	\$ 769,863
Total	\$ 764,141	\$ 796,872	\$ 769,863	\$ 0	\$ 769,863

Administration

Program Description

This activity oversees City agencies, establishes policies and provides management direction for all executive departments.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 696,875	\$ 689,472	\$ 680,508	\$ 0	\$ 680,508
Current Expenses	56,942	77,400	59,950	0	59,950
Equipment	0	0	0	0	0
Total	\$ 753,817	\$ 766,872	\$ 740,458	\$ 0	\$ 740,458

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 753,817	\$ 766,872	\$ 740,458	\$ 0	\$ 740,458
Total	\$ 753,817	\$ 766,872	\$ 740,458	\$ 0	\$ 740,458

Contingency Fund

Program Description

This activity, as established by Section 5-105 of the Revised Charter of the City and County of Honolulu 1973 (2000 ed.), provides a contingency fund to be expended for such public purposes as the Mayor deems proper.

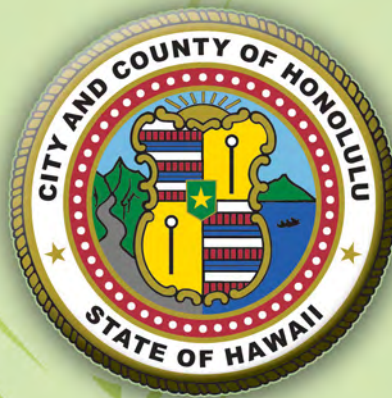
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	10,324	30,000	29,405	0	29,405
Equipment	0	0	0	0	0
Total	\$ 10,324	\$ 30,000	\$ 29,405	\$ 0	\$ 29,405

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 10,324	\$ 30,000	\$ 29,405	\$ 0	\$ 29,405
Total	\$ 10,324	\$ 30,000	\$ 29,405	\$ 0	\$ 29,405

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Office of the Managing Director



Office of the Managing Director

Roles and Responsibilities

As the lead operating officer for the City and County of Honolulu (City), with the exception of Corporation Counsel, the Managing Director (MD) sets priorities and manages the performance of all executive departments and agencies throughout the City. The MD also prescribes the standards of administrative practices and performance.

The Managing Director performs all the duties and functions required by the City Charter and provides guidance to departments in maintaining a safe, healthy and economically vibrant community.

Spending to Make a Difference

- Establishing a Culture of Excellence and Execution - Working with the Mayor, the MD establishes a culture of excellence while focusing on execution and delivery of services and resources to individuals, businesses, families and communities across Oahu. The MD works closely with the Honolulu City Council to meet and exceed the needs and expectation of constituency in all Council districts.
- Leading a Vibrant City - Under the Mayor’s leadership, the Office of the Managing Director (MDO) responds to and addresses community concerns, works on policy issues in concert with the Honolulu City Council, creates opportunities for economic development and growth, stimulates cultural awareness and cultural context for City services, engages in and monitors community feedback at community and neighborhood board meetings, manages the executive departments and agencies to ensure collaboration, fiscal responsibility and efficient operations, and prioritizes excellent customer service across all governmental sectors.
- COVID-19 Response - The MDO is guiding the City’s efforts to efficiently respond to the COVID-19 pandemic. The MD coordinates with City departments, community, NGOs and other government stakeholders to manage the City’s robust and equitable response to the needs of communities across Oahu in the distribution of Federal Coronavirus Relief funds.
- Training Our Future Leaders - While the City employs a highly-experienced workforce committed to the highest levels of excellence and customer service, the boomer generation is retiring in large numbers, creating a gap in leadership and managerial experience. The MDO is working to develop training opportunities focused on leadership development, organizational strategy and governmental efficiency.

Budget Highlights

- Slight increase over FY2021. The main expenditures for the office(s) are salaries which increase with an increase in position count over the prior Fiscal Year. Current expenses decreased to reflect the Neighborhood Commission Office non-election year in FY2022 and a decrease in consulting contract funding in the Office of Climate Change, Sustainability and Resiliency.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	35.50	40.50	40.50	6.50	47.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	36.50	41.50	41.50	6.50	48.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
City Management	\$ 2,222,337	\$ 2,117,462	\$ 2,042,954	\$ 454,416	\$ 2,497,370
Culture and the Arts	540,157	530,874	492,238	72,136	564,374
Office of Housing	177,627	179,896	178,256	87,032	265,288
Office of Climate Change, Sustainability and Resiliency	1,686,900	1,283,246	998,062	0	998,062
Total	\$ 4,627,021	\$ 4,111,478	\$ 3,711,510	\$ 613,584	\$ 4,325,094

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 3,324,214	\$ 2,860,404	\$ 2,926,068	\$ 406,584	\$ 3,332,652
Current Expenses	1,302,807	1,251,074	785,442	207,000	992,442
Equipment	0	0	0	0	0
Total	\$ 4,627,021	\$ 4,111,478	\$ 3,711,510	\$ 613,584	\$ 4,325,094

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 4,053,402	\$ 4,111,478	\$ 3,711,510	\$ 613,584	\$ 4,325,094
Special Projects Fund	573,619	0	0	0	0
Total	\$ 4,627,021	\$ 4,111,478	\$ 3,711,510	\$ 613,584	\$ 4,325,094

City Management

Program Description

Provides funds for the Office of the Managing Director. Management and coordination of the executive agencies and the Office of Economic Development are funded through this program.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	21.50	21.50	21.50	3.50	25.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	22.50	22.50	22.50	3.50	26.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,923,570	\$ 1,805,532	\$ 1,786,872	\$ 259,416	\$ 2,046,288
Current Expenses	298,767	311,930	256,082	195,000	451,082
Equipment	0	0	0	0	0
Total	\$ 2,222,337	\$ 2,117,462	\$ 2,042,954	\$ 454,416	\$ 2,497,370

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,092,197	\$ 2,117,462	\$ 2,042,954	\$ 454,416	\$ 2,497,370
Special Projects Fund	130,140	0	0	0	0
Total	\$ 2,222,337	\$ 2,117,462	\$ 2,042,954	\$ 454,416	\$ 2,497,370

Culture and the Arts

Program Description

The Mayor's Office of Culture and the Arts (MOCA) was created in 1971 after the passage of the Percent for Art law in 1967 that established the Art in City Buildings Program. MOCA promotes and increases awareness of the importance of arts and cultural heritages for the benefit of the people in the City and County of Honolulu. Through Culture and Arts Programs and a Collaborative Arts Program, MOCA provides opportunities for the development and exposure to culture and arts in all forms.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	5.00	5.00	5.00	1.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	5.00	5.00	5.00	1.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 302,797	\$ 305,604	\$ 306,288	\$ 62,136	\$ 368,424
Current Expenses	237,360	225,270	185,950	10,000	195,950
Equipment	0	0	0	0	0
Total	\$ 540,157	\$ 530,874	\$ 492,238	\$ 72,136	\$ 564,374

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 525,157	\$ 530,874	\$ 492,238	\$ 72,136	\$ 564,374
Special Projects Fund	15,000	0	0	0	0
Total	\$ 540,157	\$ 530,874	\$ 492,238	\$ 72,136	\$ 564,374

Office of Housing

Program Description

Established by the Council to ensure that agencies of the state and federal governments, private organizations, nonprofit groups, community organizations, and individuals will work in partnership to address issues regarding affordable housing, senior housing, special needs housing and homelessness.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	2.00	2.00	2.00	2.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	2.00	2.00	2.00	2.00	4.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 149,834	\$ 143,496	\$ 146,856	\$ 85,032	\$ 231,888
Current Expenses	27,793	36,400	31,400	2,000	33,400
Equipment	0	0	0	0	0
Total	\$ 177,627	\$ 179,896	\$ 178,256	\$ 87,032	\$ 265,288

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 177,627	\$ 179,896	\$ 178,256	\$ 87,032	\$ 265,288
Total	\$ 177,627	\$ 179,896	\$ 178,256	\$ 87,032	\$ 265,288

Office of Climate Change, Sustainability and Resiliency

Program Description

The Office of Climate Change, Sustainability and Resiliency was created when the electorate of Honolulu voted to pass Charter Amendment 7 during the 2016 General Election. This charter amendment established an office whose purpose is to be the central point for gathering information and working with internal and external stakeholders on issues related to climate change, resiliency and sustainability. The office also serves the newly created, five member, Climate Change Commission.

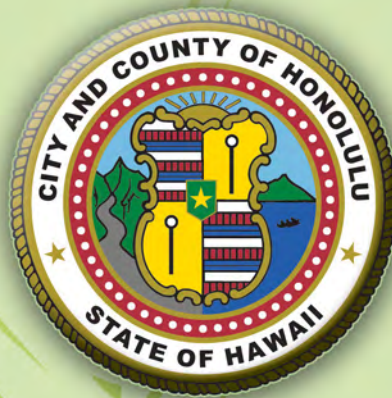
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	7.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	12.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 948,013	\$ 605,772	\$ 686,052	\$ 0	\$ 686,052
Current Expenses	738,887	677,474	312,010	0	312,010
Equipment	0	0	0	0	0
Total	\$ 1,686,900	\$ 1,283,246	\$ 998,062	\$ 0	\$ 998,062

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,258,421	\$ 1,283,246	\$ 998,062	\$ 0	\$ 998,062
Special Projects Fund	428,479	0	0	0	0
Total	\$ 1,686,900	\$ 1,283,246	\$ 998,062	\$ 0	\$ 998,062

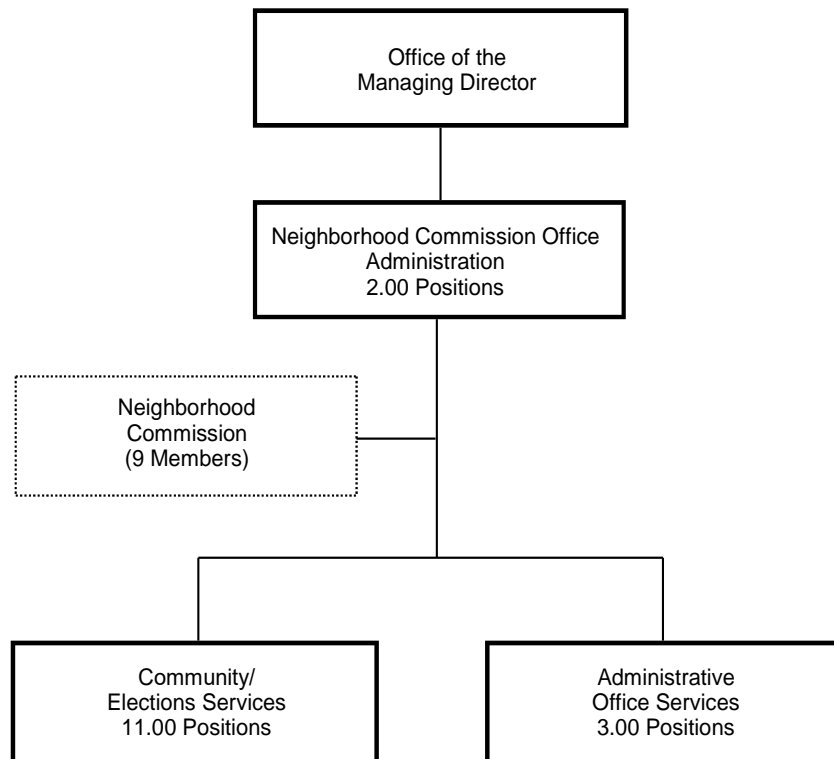
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Neighborhood Commission

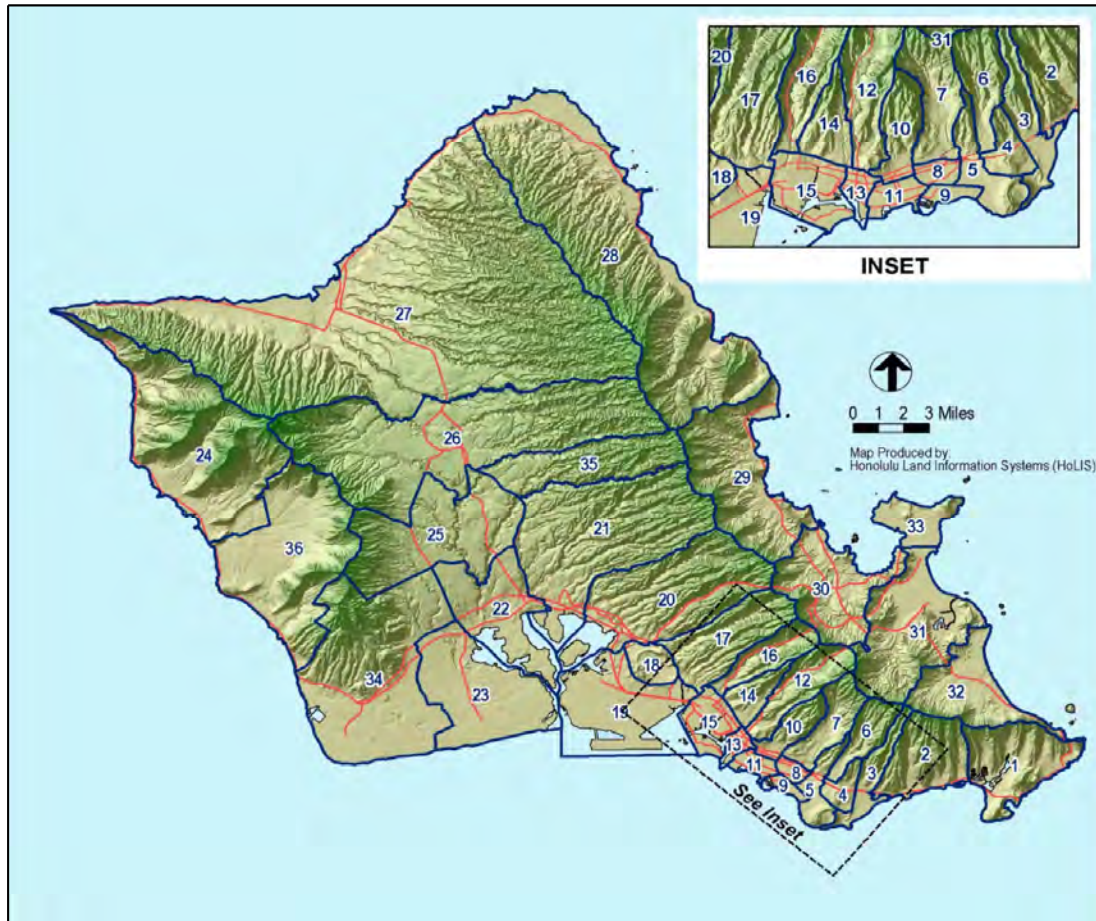


NEIGHBORHOOD COMMISSION OFFICE (NCO) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



**NEIGHBORHOOD COMMISSION OFFICE
(NCO)
NEIGHBORHOOD BOARDS BOUNDARIES**



No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD
1	HAWAII KAI	13	DOWNTOWN	25	MILILANI/WAIPIO/ MELEMANU
2	KULIOUOU-KALANI IKI	14	LILIHA/ALEWA/PUUNUI	26	WAHIAWA-WHITMORE VILLAGE
3	WAIALAE-KAHALA		KAMEHAMEHA HEIGHTS	27	NORTH SHORE
4	KAIMUKI	15	KALIHI-PALAMA	28	KOOLAULOA
5	DIAMOND HEAD/KAPAHULU/ ST. LOUIS HEIGHTS	16	KALIHI VALLEY	29	KAHALUU
6	PALOLO	17	MOANALUA (Not Formed)	30	KANEOHE
7	MANOA	18	ALIAMANU/SALT LAKE/ FOSTER VILLAGE/AIRPORT	31	KAILUA
8	MCCULLY/MOILIILI	19	AREA CONSOLIDATED INTO NB 18	32	WAIMANALO
9	WAIKIKI	20	AIEA	33	MOKAPU (Not Formed)
10	MAKIKI/LOWER PUNCHBOWL/ TANTALUS	21	PEARL CITY	34	MAKAKILO/KAPOLEI/ HONOKAI HALE
11	ALA MOANA/KAKAAKO	22	WAIPAHU	35	MILILANI MAUKA/ LAULANI VALLEY
12	NUUANU/PUNCHBOWL	23	EWA	36	NANAKULI-MAILI
		24	WAIANAE COAST		

Neighborhood Commission

Roles and Responsibilities

The Neighborhood Commission (the Commission), with assistance from the Neighborhood Commission Office (NCO), is responsible for the mandated ten-year review of the Neighborhood Plan. The Neighborhood Plan serves as the legal framework for the Neighborhood Board System. The mission of the Neighborhood Commission is to increase and assure effective citizen participation in government through the Neighborhood Board System.

The NCO provides staff support to the nine-member Neighborhood Commission and the Neighborhood Board System comprised of 33 neighborhood boards. NCO staff attends regular monthly meetings, produces meeting minutes, and provides proper public notice of all meetings of the Commission and the neighborhood boards.

Spending to Make a Difference

- Relevancy - The Executive Secretary of the NCO, working with the Neighborhood Boards, is strategizing to improve the relevancy of meetings to the broader public in an effort to drive increased awareness, civic engagement and participation.
- Technology - The NCO continually updates and improves the NCO website to modernize digital interaction with constituency. The NCO website provides resources and info-graphics about the Neighborhood Board System as well as training resources for those interested in the Sunshine Law, meeting processes and procedures. The NCO will continue to improve communication and transparency by optimizing the use of social media tools.
- Community Outreach - The NCO will continue to participate in COVID-safe ways at various community events island-wide, with a focus on engaging more residents and other members of the public. The office will host virtual and, as permitted, in-person community events to disseminate information, gain public input about the Neighborhood Board System, and attract new board members.
- Training - The NCO will develop training tools and informative memos for distribution to board members and the public at-large. The NCO will continue to increase training and certification by the National Association of Parliamentarians for staff to improve the services provided to the boards.

Budget Highlights

- Substantial decrease from FY2021 due to Neighborhood Board Elections being held biennially in odd numbered years.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	14.00	14.00	14.00	0.00	14.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	14.00	14.00	14.00	0.00	14.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Neighborhood Commission	\$ 734,486	\$ 871,756	\$ 794,088	\$ 0	\$ 794,088
Total	\$ 734,486	\$ 871,756	\$ 794,088	\$ 0	\$ 794,088

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 603,130	\$ 542,856	\$ 665,928	\$ 0	\$ 665,928
Current Expenses	131,356	328,900	128,160	0	128,160
Equipment	0	0	0	0	0
Total	\$ 734,486	\$ 871,756	\$ 794,088	\$ 0	\$ 794,088

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 734,486	\$ 871,756	\$ 794,088	\$ 0	\$ 794,088
Total	\$ 734,486	\$ 871,756	\$ 794,088	\$ 0	\$ 794,088

Neighborhood Commission

Program Description

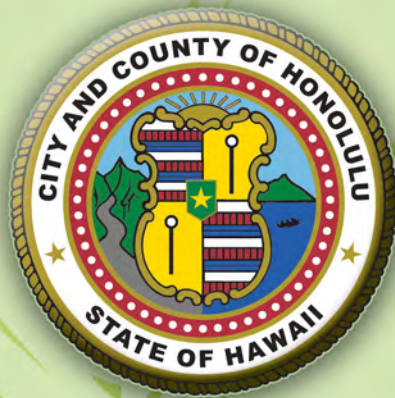
The Neighborhood Commission Office (NCO) provides administrative and technical support services to the Neighborhood Commission, 33 neighborhood boards, and the city administration.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	14.00	14.00	14.00	0.00	14.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	14.00	14.00	14.00	0.00	14.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 603,130	\$ 542,856	\$ 665,928	\$ 0	\$ 665,928
Current Expenses	131,356	328,900	128,160	0	128,160
Equipment	0	0	0	0	0
Total	\$ 734,486	\$ 871,756	\$ 794,088	\$ 0	\$ 794,088

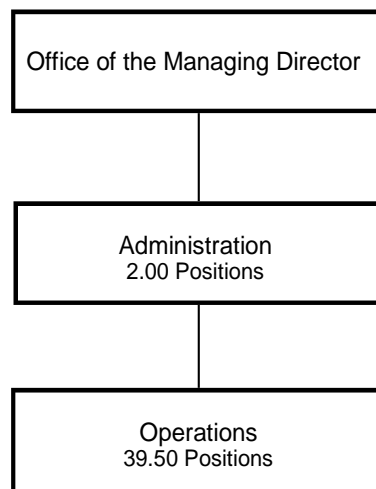
SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 734,486	\$ 871,756	\$ 794,088	\$ 0	\$ 794,088
Total	\$ 734,486	\$ 871,756	\$ 794,088	\$ 0	\$ 794,088

Royal Hawaiian Band



ROYAL HAWAIIAN BAND (RHB) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



Royal Hawaiian Band

Roles and Responsibilities

The Royal Hawaiian Band represents the City at public events, including regular concerts, official ceremonies, special programs and parades with the music and dance of Hawaii.

Spending to Make a Difference

Maintain a high standard of musical performance and efficiently manage the resources of the band.

- Provide expanded musical services to different segments of the community through a variety of programs.
- Promote the City and County of Honolulu through concerts, tours and recordings, which feature the music and dance of Hawaii.
- Expanded performances for the elderly at hospitals, nursing homes, adult day care facilities, retirement facilities and community senior programs.
- Promote and perpetuate the Hawaiian culture through the performance of traditional Hawaiian music and dance.

Budget Highlights

- Slight decrease from FY 2021 due to current vacant positions.

Royal Hawaiian Band

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	41.50	41.50	41.50	0.00	41.50

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Royal Hawaiian Band	\$ 2,561,352	\$ 2,454,646	\$ 2,369,606	\$ 0	\$ 2,369,606
Total	\$ 2,561,352	\$ 2,454,646	\$ 2,369,606	\$ 0	\$ 2,369,606

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,369,130	\$ 2,272,583	\$ 2,185,513	\$ 0	\$ 2,185,513
Current Expenses	170,222	172,063	184,093	0	184,093
Equipment	22,000	10,000	0	0	0
Total	\$ 2,561,352	\$ 2,454,646	\$ 2,369,606	\$ 0	\$ 2,369,606

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,561,352	\$ 2,454,646	\$ 2,369,606	\$ 0	\$ 2,369,606
Total	\$ 2,561,352	\$ 2,454,646	\$ 2,369,606	\$ 0	\$ 2,369,606

Royal Hawaiian Band

Program Description

This activity provides music in concerts and parades for official governmental functions and at public venues for residents and visitors.

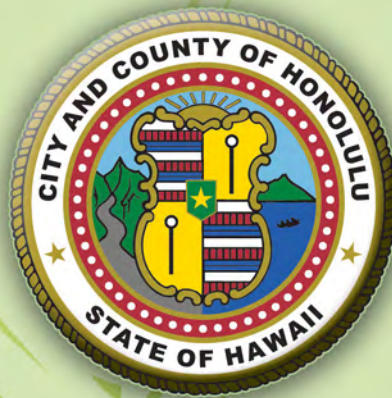
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	41.50	41.50	41.50	0.00	41.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,369,130	\$ 2,272,583	\$ 2,185,513	\$ 0	\$ 2,185,513
Current Expenses	170,222	172,063	184,093	0	184,093
Equipment	22,000	10,000	0	0	0
Total	\$ 2,561,352	\$ 2,454,646	\$ 2,369,606	\$ 0	\$ 2,369,606

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,561,352	\$ 2,454,646	\$ 2,369,606	\$ 0	\$ 2,369,606
Total	\$ 2,561,352	\$ 2,454,646	\$ 2,369,606	\$ 0	\$ 2,369,606

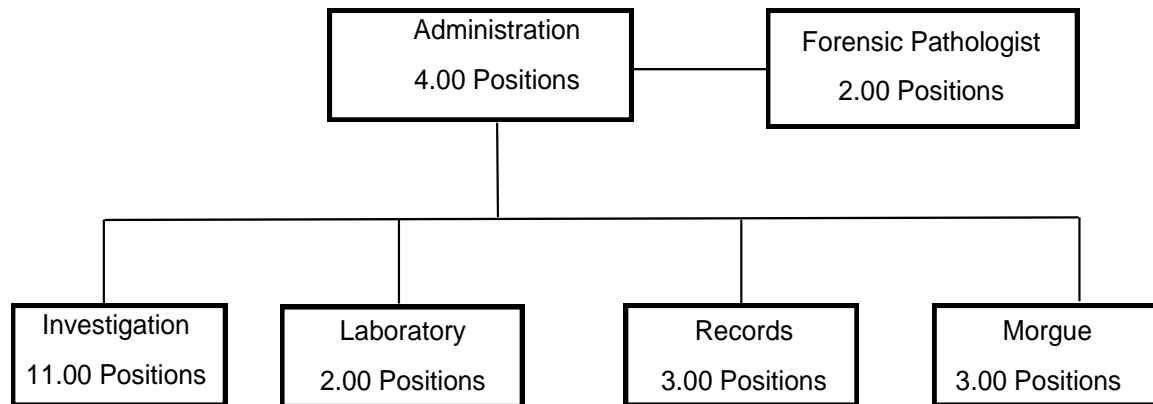
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Department of the Medical Examiner



DEPARTMENT OF THE MEDICAL EXAMINER (MED)

This Chart reflects the number of full-time equivalent positions appropriated in
Fiscal Year 2021



Department of the Medical Examiner

Roles and Responsibilities

The Department of the Medical Examiner is responsible for investigating any death occurring on Oahu by violence, accident or suicide, or suddenly when the decedent was in apparent good health or had not recently been treated by a physician, while in custody, within twenty-four hours of admission to a hospital, or in any suspicious or unusual manner. The purpose of such investigations is to discover, document and preserve the medical, anatomic and/or evidentiary findings that will allow the Department to determine the cause and manner of death, identify the deceased, help adjudicate an individual's guilt or innocence in courts of law, determine or exclude contributory or causative factors to the death, and provide expert testimony in criminal and civil litigation. The Department of the Medical Examiner also provides education and research assistance to local and national medical, legal, academic and law enforcement organizations and communities.

Spending to Make a Difference

- The Department is partnering with the Hawai'i Department of Health to enhance toxicology testing for collection of more accurate data pertaining to drug related and drug involved deaths, with special emphasis on opioid abuse.
- The Department will significantly advance the efficiency and precision of data collection and analysis with an updated decedent case management system acquired in association with its partnership with the Hawai'i Department of Health.
- New investment in technology including digital fingerprinting.
- Disaster preparedness including updated morgue equipment.

Budget Highlights

- Salary increases in FY 2022 due to negotiated collective bargaining agreement.

Department of the Medical Examiner

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	25.00	25.00	25.00	0.00	25.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	25.00	25.00	25.00	0.00	25.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Investigation of Deaths	\$ 2,886,268	\$ 3,392,875	\$ 3,565,360	\$ 0	\$ 3,565,360
Total	\$ 2,886,268	\$ 3,392,875	\$ 3,565,360	\$ 0	\$ 3,565,360

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,142,598	\$ 1,784,854	\$ 2,216,257	\$ 0	\$ 2,216,257
Current Expenses	683,341	1,559,721	1,349,103	0	1,349,103
Equipment	60,329	48,300	0	0	0
Total	\$ 2,886,268	\$ 3,392,875	\$ 3,565,360	\$ 0	\$ 3,565,360

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,886,268	\$ 3,392,875	\$ 3,565,360	\$ 0	\$ 3,565,360
Total	\$ 2,886,268	\$ 3,392,875	\$ 3,565,360	\$ 0	\$ 3,565,360

Investigation of Deaths

Program Description

This activity brings expert and independent medical evaluation to deaths that are of concern to the health, safety and welfare of the community as a whole by investigating the circumstances of any death within the jurisdiction of the Department. Jurisdictional deaths are those occurring by violence, accident or suicide, or suddenly when in apparent good health, or when not recently treated by a physician, while in custody, within twenty-four hours of admission to a hospital, or in any suspicious or unusual manner. This activity includes interview of witnesses, examination and documentation of the death scene, researching information in the field and in an office setting, and conducting postmortem and laboratory examinations that culminate in the issuance of a report setting forth the cause and manner of death.

Expert medicolegal testimony is provided in depositions, preliminary hearings, grand jury inquiries and at trial.

Identification of human remains and differentiation from non-human remains is also perform.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	25.00	25.00	25.00	0.00	25.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	25.00	25.00	25.00	0.00	25.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,142,598	\$ 1,784,854	\$ 2,216,257	\$ 0	\$ 2,216,257
Current Expenses	683,341	1,559,721	1,349,103	0	1,349,103
Equipment	60,329	48,300	0	0	0
Total	\$ 2,886,268	\$ 3,392,875	\$ 3,565,360	\$ 0	\$ 3,565,360

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,886,268	\$ 3,392,875	\$ 3,565,360	\$ 0	\$ 3,565,360
Total	\$ 2,886,268	\$ 3,392,875	\$ 3,565,360	\$ 0	\$ 3,565,360

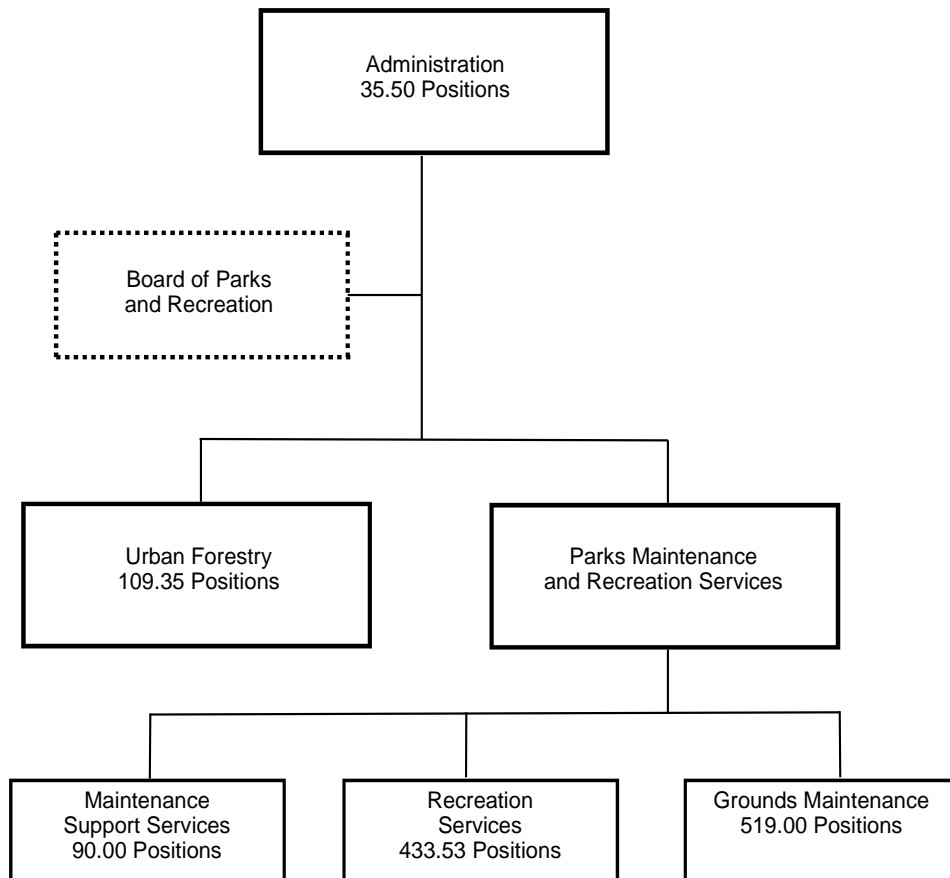
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Department of Parks and Recreation

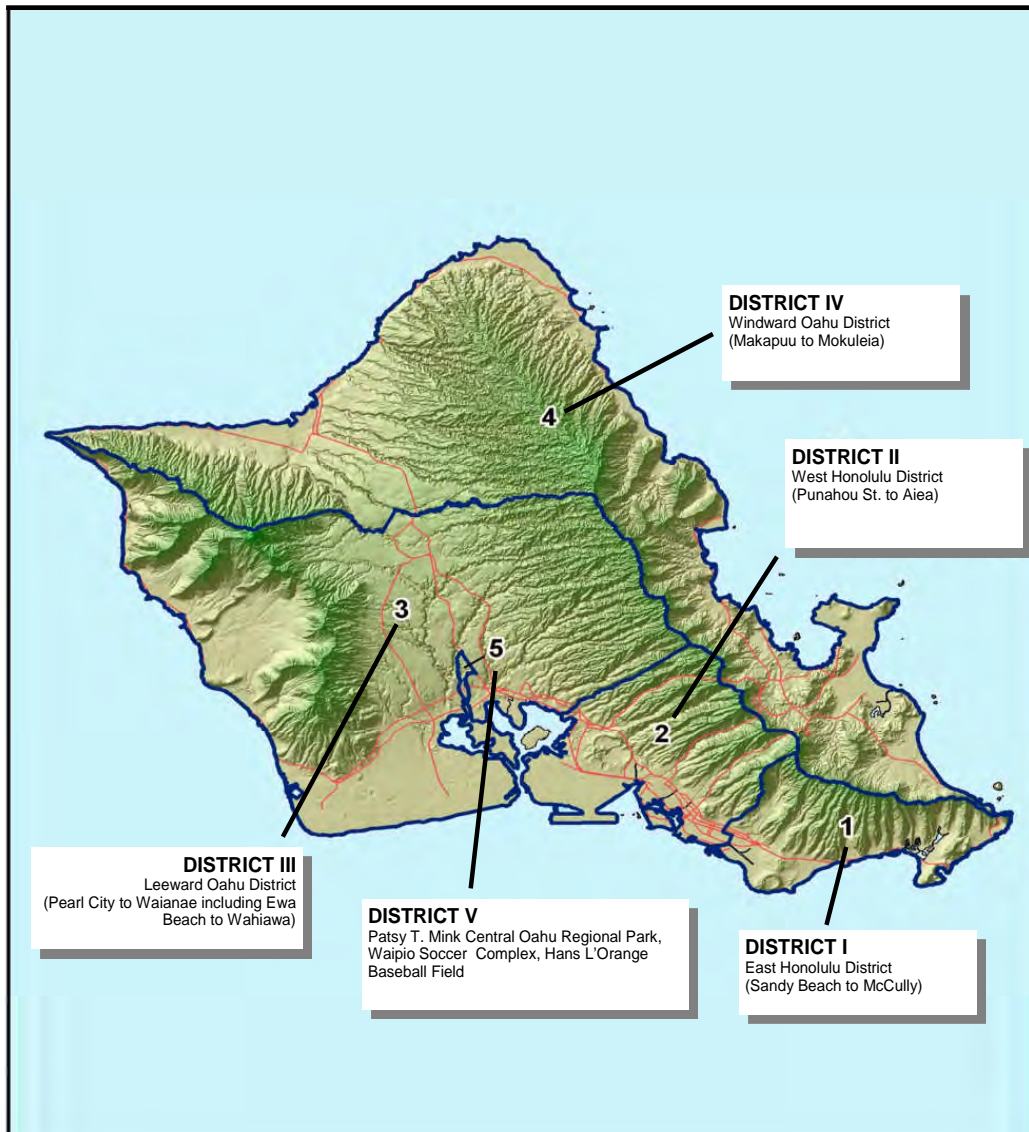


DEPARTMENT OF PARKS AND RECREATION (DPR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



DEPARTMENT OF PARKS AND RECREATION
(DPR)
ISLANDWIDE PARK SYSTEM



TOTAL NUMBER OF PARKS AND RECREATION AREAS: 393

Including:

- 36 Regional Parks and District Parks
- 62 Beach Parks
- 196 Mini, Urban, Neighborhood, Community, and Miscellaneous Parks
- 2 Nature Parks and Preserves
- 5 Botanical Gardens
- 11 Community Gardens (1,265 plots)
- 88 Beach Access Right-of-Ways
- 7 Malls

Department of Parks and Recreation

Roles and Responsibilities

The Department of Parks and Recreation (DPR) maintains and operates parks and recreational facilities under city jurisdiction; develops and implements programs for cultural, recreational and other leisure-time activities; beautifies city streets, parks and recreational facilities, including planting, pruning, and maintenance of shade trees; and maintains and operates the City’s botanical and community gardens.

The Department also provides a wide range of recreational facilities and services that are readily available to all ages, and promotes the history and the multi-ethnic culture of Hawaii; protects cultural, and archaeological resources on our properties; and fosters the visual and performing arts.

Spending to Make a Difference

- Provide enrichment opportunities to thousands of our Keiki through Summer Fun and recreation programs.
- Keeping our Kupuna connected through regular activities and senior clubs.
- Offering recreational, sports, and leisure opportunities to a million residents and millions of visitors on a year round basis through recreation programs, playing fields, botanical gardens and community forestry programs.
- Continue with high impact maintenance projects renovating comfort stations, re-surfacing sports courts, refurbishment of play apparatus systems and exercise equipment.
- Provide core services to meet the demands of improving and maintaining park facilities at more than 300 parks and nearly 100 accessways island-wide.

Budget Highlights

- Salary and benefit increases primarily due to mandated collective bargaining contract terms.
- 59.8 FTE positions have been deactivated to reflect a more accurate picture of the number of positions the department has to deliver services.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	947.70	950.70	948.70	0.00	948.70
Temporary FTE	4.65	4.65	4.65	0.00	4.65
Contract FTE	237.78	232.03	226.99	0.00	226.99
Total	1,190.13	1,187.38	1,180.34	0.00	1,180.34

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 2,560,443	\$ 2,554,889	\$ 2,628,701	\$ 0	\$ 2,628,701
Urban Forestry Program	12,046,555	11,430,777	10,974,622	0	10,974,622
Maintenance Support Services	11,087,427	8,416,404	8,098,171	0	8,098,171
Recreation Services	26,468,336	24,591,540	25,055,815	0	25,055,815
Grounds Maintenance	38,832,449	40,208,631	38,453,615	0	38,453,615
Total	\$ 90,995,210	\$ 87,202,241	\$ 85,210,924	\$ 0	\$ 85,210,924

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 50,187,099	\$ 49,784,883	\$ 51,818,544	\$ 0	\$ 51,818,544
Current Expenses	40,325,785	37,016,258	33,392,380	0	33,392,380
Equipment	482,326	401,100	0	0	0
Total	\$ 90,995,210	\$ 87,202,241	\$ 85,210,924	\$ 0	\$ 85,210,924

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 84,289,168	\$ 82,019,655	\$ 79,967,721	\$ 0	\$ 79,967,721
Highway Beautification Fund	610,000	610,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	2,869,581	3,792,686	4,278,303	0	4,278,303
Patsy T. Mink Central Oahu Regional Park Fund	501,152	444,800	34,800	0	34,800
Waipio Peninsula Soccer Park Fund	10,602	112,100	112,100	0	112,100
Special Projects Fund	2,516,245	0	0	0	0
Federal Grants Fund	198,462	223,000	208,000	0	208,000
Total	\$ 90,995,210	\$ 87,202,241	\$ 85,210,924	\$ 0	\$ 85,210,924

Administration

Program Description

The Administration directs the overall management, maintenance and operations of the City's park system and respective Division programs and services. It provides staff and clerical services in personnel, professional development, safety, planning, purchasing, budgetary and organizational management; conducts research relating to resolving management issues; administers the agency's property control, supply and equipment inventory; coordinates administrative reporting activities; monitors and submits correspondence to City Council and State Legislature on behalf of the Department, maintains the updates of Park Rules and Regulations as necessary and administers the issuance of permits for use of parks and recreational facilities and in coordination with the Honolulu Police Department enforces park rules and regulations.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	34.00	35.00	35.00	0.00	35.00
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	34.50	35.50	35.50	0.00	35.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,126,777	\$ 2,038,469	\$ 2,189,447	\$ 0	\$ 2,189,447
Current Expenses	433,666	516,420	439,254	0	439,254
Equipment	0	0	0	0	0
Total	\$ 2,560,443	\$ 2,554,889	\$ 2,628,701	\$ 0	\$ 2,628,701

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 2,541,099	\$ 2,554,889	\$ 2,628,701	\$ 0	\$ 2,628,701
Special Projects Fund	19,344	0	0	0	0
Total	\$ 2,560,443	\$ 2,554,889	\$ 2,628,701	\$ 0	\$ 2,628,701

Urban Forestry Program

Program Description

The Urban Forestry program manages the botanical garden and horticulture programs. The Honolulu Botanical Gardens encompass 650 acres including the Foster, Lili'uokalani, Koko Crater, Ho'omaluhia, and Wahiawa Botanical Gardens. The Community Gardening Program and other gardening-related recreational, environmental, conservation, and cultural public programs are also part of this unit. The horticulture programs plant, prune, trim, water, and maintain shade trees, palms, and other plants along public roadways, parks and malls; keep street lights, utility lines, traffic control devices, and rights-of-way free of imposing branches; grow plants for beautification projects and public gardens; grow and maintain ornamental plants for use in government offices and at city-sponsored events; and conduct a developmental and testing program for plant materials useful for the programs; and perform community outreach and education through the community forestry program. The Exceptional Trees Program is also part of this unit.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	104.00	104.00	104.00	0.00	104.00
Temporary FTE	2.85	2.85	2.85	0.00	2.85
Contract FTE	2.50	2.50	2.50	0.00	2.50
Total	109.35	109.35	109.35	0.00	109.35

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 4,904,794	\$ 4,585,327	\$ 4,941,344	\$ 0	\$ 4,941,344
Current Expenses	7,002,060	6,731,950	6,033,278	0	6,033,278
Equipment	139,701	113,500	0	0	0
Total	\$ 12,046,555	\$ 11,430,777	\$ 10,974,622	\$ 0	\$ 10,974,622

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 11,429,227	\$ 10,800,777	\$ 10,344,622	\$ 0	\$ 10,344,622
Highway Beautification Fund	610,000	610,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	3,000	20,000	20,000	0	20,000
Special Projects Fund	4,328	0	0	0	0
Total	\$ 12,046,555	\$ 11,430,777	\$ 10,974,622	\$ 0	\$ 10,974,622

Maintenance Support Services

Program Description

Maintenance Support Services (MSS) is responsible for providing minor and mid-sized, non-electrical repair and/or replacement services to the department's park buildings, ground facilities and equipment island-wide. MSS trades include plumbers, carpenters, masons, welders, painters and small engine repairers. The trades program are the mainstay in maintaining and repairing an inventory of aging facilities. MSS also provides heavy construction equipment support, utility crew support and a chemical unit that provides fertilizing, herbicide, and vector control to all parks. The work program, which contracts out work projects, is an integral part of the maintenance program. MSS responds to emergency repair calls on park properties and assists the City and County of Honolulu where needed.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	88.00	90.00	88.00	0.00	88.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.00	0.00	0.00	0.00
Total	89.00	90.00	88.00	0.00	88.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 4,651,987	\$ 4,509,312	\$ 4,567,726	\$ 0	\$ 4,567,726
Current Expenses	6,435,440	3,907,092	3,530,445	0	3,530,445
Equipment	0	0	0	0	0
Total	\$ 11,087,427	\$ 8,416,404	\$ 8,098,171	\$ 0	\$ 8,098,171

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 11,078,772	\$ 8,356,404	\$ 8,038,171	\$ 0	\$ 8,038,171
Hanauma Bay Nature Preserve Fund	8,655	60,000	60,000	0	60,000
Total	\$ 11,087,427	\$ 8,416,404	\$ 8,098,171	\$ 0	\$ 8,098,171

Recreation Services

Program Description

Recreation Services plans, organizes, conducts, provides and promotes recreational and community services for all segments of the population on Oahu. This unit provides direct recreational services to the public through citywide, district and community programs involving cultural, recreational and other leisure time activities and special events, including: Summer Fun for thousands of Oahu Keiki; Kupuna activities and senior clubs; major annual and cultural events, including Senior Valentine Dance and Lei Day Festival as well as sports and ocean recreation.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	208.50	209.50	212.50	0.00	212.50
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	225.28	223.53	221.49	0.00	221.49
Total	434.28	433.53	434.49	0.00	434.49

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 16,752,938	\$ 17,049,690	\$ 17,899,629	\$ 0	\$ 17,899,629
Current Expenses	9,674,705	7,516,850	7,156,186	0	7,156,186
Equipment	40,693	25,000	0	0	0
Total	\$ 26,468,336	\$ 24,591,540	\$ 25,055,815	\$ 0	\$ 25,055,815

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 21,709,868	\$ 21,875,176	\$ 21,883,699	\$ 0	\$ 21,883,699
Hanauma Bay Nature Preserve Fund	2,067,433	2,486,364	2,957,116	0	2,957,116
Patsy T. Mink Central Oahu Regional Park Fund	0	7,000	7,000	0	7,000
Special Projects Fund	2,492,573	0	0	0	0
Federal Grants Fund	198,462	223,000	208,000	0	208,000
Total	\$ 26,468,336	\$ 24,591,540	\$ 25,055,815	\$ 0	\$ 25,055,815

Grounds Maintenance

Program Description

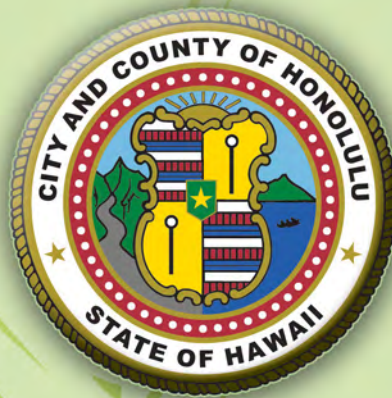
The Grounds Maintenance provides grounds keeping, custodial and maintenance services to all parks and recreation facilities on the island of Oahu.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	513.20	512.20	509.20	0.00	509.20
Temporary FTE	0.80	0.80	0.80	0.00	0.80
Contract FTE	9.00	6.00	3.00	0.00	3.00
Total	523.00	519.00	513.00	0.00	513.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 21,750,603	\$ 21,602,085	\$ 22,220,398	\$ 0	\$ 22,220,398
Current Expenses	16,779,914	18,343,946	16,233,217	0	16,233,217
Equipment	301,932	262,600	0	0	0
Total	\$ 38,832,449	\$ 40,208,631	\$ 38,453,615	\$ 0	\$ 38,453,615

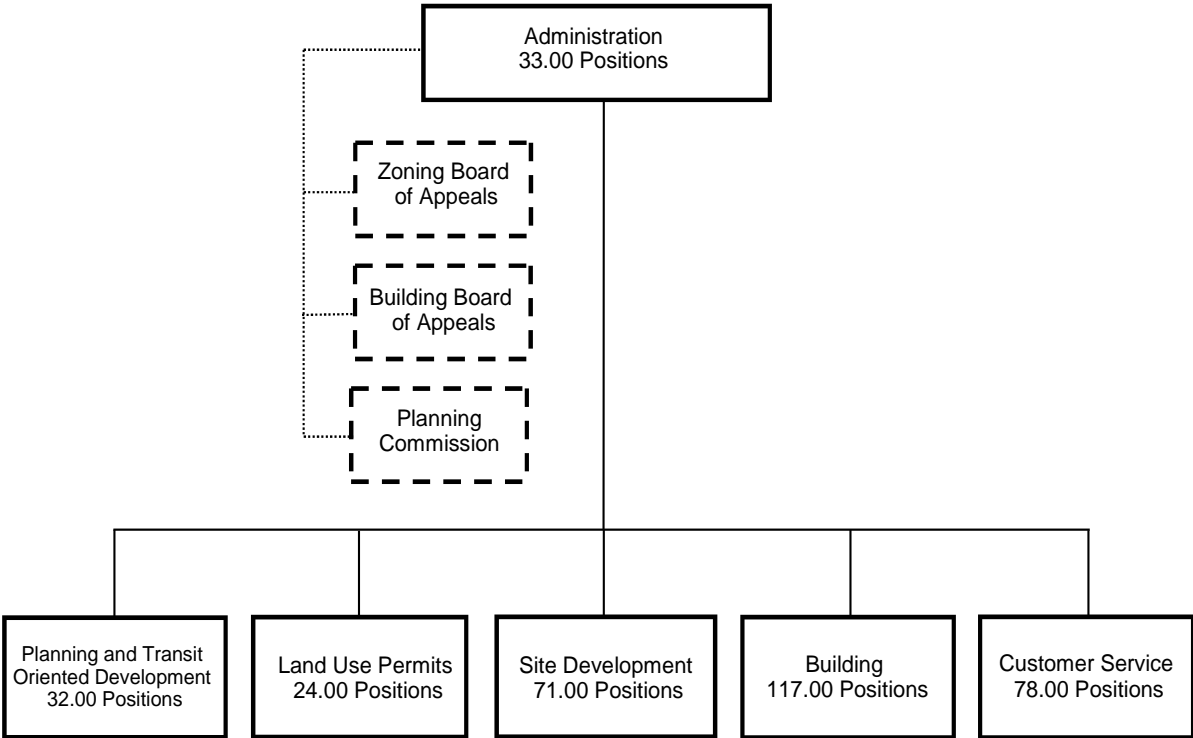
SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 37,530,202	\$ 38,432,409	\$ 37,072,528	\$ 0	\$ 37,072,528
Hanauma Bay Nature Preserve Fund	790,493	1,226,322	1,241,187	0	1,241,187
Patsy T. Mink Central Oahu Regional Park Fund	501,152	437,800	27,800	0	27,800
Waipio Peninsula Soccer Park Fund	10,602	112,100	112,100	0	112,100
Total	\$ 38,832,449	\$ 40,208,631	\$ 38,453,615	\$ 0	\$ 38,453,615

Department of Planning and Permitting



DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



Planning and Permitting

DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
DEVELOPMENT PLAN AREAS



- 1 PRIMARY URBAN CENTER
- 2 EWA
- 3 CENTRAL OAHU
- 4 EAST HONOLULU
- 5 KOOLAUPOKO
- 6 KOOLAULOA
- 7 NORTH SHORE
- 8 WAIANAE

Department of Planning and Permitting

Roles and Responsibilities

The Department of Planning and Permitting is responsible for the City's long-range and community planning efforts and for the administration and enforcement of various permits required for the development and use of land and structures. It also is involved in affordable housing and transportation policies.

Spending to Make a Difference

- Transit Oriented Development (TOD) - Public and private investment in TOD are increasing development throughout the rail corridor, revitalizing communities, and increasing affordable and workforce housing supply and property tax revenues. On-going tasks include business and community outreach; finalizing and adopting Neighborhood TOD Plans and zoning; implementing catalytic projects; coordinating targeted infrastructure investments; assisting in implementing affordable housing and climate resilience strategies; collaborating with state and federal agencies; and developing TOD supportive policies and projects.
- Planning - Updates to the City's Development Plans and Sustainable Communities Plans (SCP), as required by City Charter, are ongoing with the next revision to be the North Shore SCP which was last updated in May 2011. Efforts are also ongoing to expand upon research data, such as the categorization of employment data, for land use monitoring purposes. With over 5,000 affordable housing units anticipated to be developed in the next five years, efforts are underway to coordinate with other City agencies to centralize and streamline the processing of affordable housing data with the launching of a customized tracking software. In addition, a contract with a third party administrator to increase efficiencies in administering the City's affordable housing program will continue through FY 2021.
- Land Use Permits - Based on the outreach conducted for the Land Use Ordinance (LUO) Update, Article 6 Parking & Loading was recently amended by Council and revisions to the LUO's definitions, master use table and certain development standards are underway. The contract associated with Phase III of the LUO Update - improving the permitting processes - is signed and ready to begin. TOD zoning for new station areas will support creative, catalytic redevelopment along the rail corridor. Amendments to the shoreline regulations will better protect beaches from sea level rise.
- Building - Updating the Building Code for building, electrical, plumbing, housing, and energy. Positions are being filled to review and inspect building permits for requirements mandated by the City's National Pollutant Discharge Elimination System (NPDES) Permit.
- Customer Service - The residential permit procedures within the Permit Issuance Branch (PIB) has been updated within the relevant Branch's "standard operating procedures" manual in December of 2019. Procedures for "one-time review" (OTR) and OTR-60 has been established. The SOP also includes procedures for accessory dwelling units (ADU) on the acceptance and review of ADU applications submitted for permit issuance and issuance of on-line permits. POSSE WEB is currently being integrated within the Department and CSD was one of two Divisions that has been using the new WEB since December 2019. The PIB is working to fill all their vacant Building Plans Examiner positions and working on a training program for all levels.
- Site Development Division - Improving the subdivision dedication process. Implementing plan review options including electronic plan submittals. Streamlining document and civil engineering permit processing. Also filling positions to review plans and inspect permits for trenching and grading projects to comply with requirements mandated by the City's National Pollutant Discharge Elimination System (NPDES) Permit.
- Honolulu Land Information System (HoLIS) - Continuing to steadily invest in upgrading the technology capabilities of the Department to enable effective and efficient operations. Implementation of new user interfaces and data configurations to expand information access and content. Providing technical support services in utilizing existing systems, and assisting in the deployment of scanned hard copy documents.

Budget Highlights

- Salary and benefit increases primarily due to mandated collective bargaining contracts.
- Looking at filling vacant positions to assist in the permitting and inspection processes in Building, Customer Service and Site Development Divisions.

- Adding funds for the enforcement of illegal short-term rentals and consultants for staff training and operational improvements.
- Increased funding in Land Use Permits for the final Phase V of the upgrading of the City's Land Use Ordinance review and revision.
- Funding for a new Affordable Rental Housing Grant to incentivize construction.

Department of Planning and Permitting

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	344.00	348.00	348.00	0.00	348.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	9.00	7.00	7.00	0.00	7.00
Total	353.00	355.00	355.00	0.00	355.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 5,552,648	\$ 6,607,900	\$ 5,392,700	\$ 300,000	\$ 5,692,700
Site Development	4,326,813	3,173,185	4,488,273	0	4,488,273
Land Use Permits	1,933,998	1,572,106	1,539,887	0	1,539,887
Planning	3,603,789	3,040,365	2,783,770	0	2,783,770
Customer Service	4,070,102	3,235,214	3,415,883	0	3,415,883
Building	6,967,817	5,941,441	6,583,810	0	6,583,810
Total	\$ 26,455,167	\$ 23,570,211	\$ 24,204,323	\$ 300,000	\$ 24,504,323

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 21,007,753	\$ 17,100,861	\$ 19,263,643	\$ 0	\$ 19,263,643
Current Expenses	5,447,414	6,444,350	4,940,680	300,000	5,240,680
Equipment	0	25,000	0	0	0
Total	\$ 26,455,167	\$ 23,570,211	\$ 24,204,323	\$ 300,000	\$ 24,504,323

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 22,318,945	\$ 20,720,408	\$ 20,085,365	\$ 300,000	\$ 20,385,365
Highway Fund	2,624,844	1,537,788	2,738,942	0	2,738,942
Sewer Fund	1,172,428	1,312,015	1,380,016	0	1,380,016
Special Projects Fund	67,039	0	0	0	0
Federal Grants Fund	271,911	0	0	0	0
Total	\$ 26,455,167	\$ 23,570,211	\$ 24,204,323	\$ 300,000	\$ 24,504,323

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Planning and Permitting (DPP). It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. The Honolulu Land Information System (HoLIS), which is part of the administration program, is responsible for the management of the City's Geographic Information System (GIS) and the associated tabular data bases. It oversees the operations that maintain, protect, store and utilize geospatial data in support of citywide programs and projects. HoLIS maintains, edits, and updates the City's multipurpose cadastre and land records base maps. It produces maps and other geo-spatial data products for city departments and programs. HoLIS provides coordination and technical support in the development and design of GIS applications and software programs. It also coordinates GIS data distribution and public access programs.

HoLIS is also responsible for managing and supporting the technical operations of the department's Automated Permit Tracking and Management System (AutoPermits). The AutoPermits program, commonly referred to as POSSE, enhances methods for processing development permits, and effectively identifies the status of permit applications in the review process. This includes services to modify and update permit tracking work flows, to modify application information content, and to generate permit production reports. Integration of scanned documents and the development of the department's internet customer services are also being managed by HoLIS. The department also continues to enhance and expand the use of the ePlans program to replace or minimize the submittal of paper plans with the permit applications that will allow for the review and approval of the plans electronically.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	32.00	33.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	32.00	33.00	32.00	0.00	32.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,096,673	\$ 2,019,550	\$ 2,049,390	\$ 0	\$ 2,049,390
Current Expenses	3,455,975	4,588,350	3,343,310	300,000	3,643,310
Equipment	0	0	0	0	0
Total	\$ 5,552,648	\$ 6,607,900	\$ 5,392,700	\$ 300,000	\$ 5,692,700

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 5,408,772	\$ 6,345,078	\$ 5,130,628	\$ 300,000	\$ 5,430,628
Sewer Fund	142,634	262,822	262,072	0	262,072
Special Projects Fund	1,242	0	0	0	0
Total	\$ 5,552,648	\$ 6,607,900	\$ 5,392,700	\$ 300,000	\$ 5,692,700

Site Development

Program Description

The Site Development Division administers and enforces subdivision and grading ordinances, drainage regulations, and the National Flood Insurance Program on Oahu, and sets standards and regulates infrastructure requirements for site development. It also processes applications for subdivisions, reviews construction plans for subdivisions and improvements by private developers within City right-of-ways and easements, and conducts site inspections to ensure compliance with approved plans and City standards. The Division's responsibilities extend to new development of roads, drainage and sewer systems, street lights and signs, traffic signals, and pavement markings. The Division also processes and issues permits for both public and private projects for grading, excavation in City streets, and sewer and storm drain connections, and reviews various land development and building permit applications for adequacy of infrastructure. The Division is tasked with a portion of the City's National Pollutant Discharge Elimination System (NPDES) permit responsibilities.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	71.00	71.00	71.00	0.00	71.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	71.00	71.00	71.00	0.00	71.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 4,082,421	\$ 2,906,085	\$ 4,211,653	\$ 0	\$ 4,211,653
Current Expenses	244,392	267,100	276,620	0	276,620
Equipment	0	0	0	0	0
Total	\$ 4,326,813	\$ 3,173,185	\$ 4,488,273	\$ 0	\$ 4,488,273

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 672,175	\$ 586,204	\$ 631,387	\$ 0	\$ 631,387
Highway Fund	2,624,844	1,537,788	2,738,942	0	2,738,942
Sewer Fund	1,029,794	1,049,193	1,117,944	0	1,117,944
Total	\$ 4,326,813	\$ 3,173,185	\$ 4,488,273	\$ 0	\$ 4,488,273

Land Use Permits

Program Description

The Land Use Permits Division (LUPD) administers the Land Use Ordinance (LUO) and all regulations pertaining to land use within the City and County of Honolulu. It reviews and prepares amendments to the LUO as required, coordinates interpretations of the LUO, and reviews and processes all LUO regulated land use permits. In addition, the division administers the Special Management Area (SMA) and Shoreline Setback Ordinances for the City, and processes all required SMA Permits, shoreline setback variances and permits for minor shoreline structures. It also processes requests for affordable housing exemptions under HRS Chapter 201H-38.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	23.00	23.00	23.00	0.00	23.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	24.00	24.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,759,684	\$ 1,362,956	\$ 1,430,787	\$ 0	\$ 1,430,787
Current Expenses	174,314	209,150	109,100	0	109,100
Equipment	0	0	0	0	0
Total	\$ 1,933,998	\$ 1,572,106	\$ 1,539,887	\$ 0	\$ 1,539,887

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 1,933,998	\$ 1,572,106	\$ 1,539,887	\$ 0	\$ 1,539,887
Total	\$ 1,933,998	\$ 1,572,106	\$ 1,539,887	\$ 0	\$ 1,539,887

Planning

Program Description

The Planning Division is responsible for the preparation, evaluation and revision of the Oahu General Plan and long-range regional development plans. It processes applications for State land use boundary amendments for parcels equal to or less than 15 acres, and represents the City before the Land Use Commission for amendments larger than 15 acres. It also processes applications for Public Infrastructure Map amendments, zone changes, zoning district boundary amendments, and State Special Use Permits. The division administers affordable housing requirements, including the processing of legal documents and certifying household eligibility. It also monitors compliance with unilateral agreement conditions associated with zone changes, including affordable housing requirements. In addition, it develops community-based special area plans, prepares an annual report on current status of land use; and provides projections of population, housing, visitor units and employment for City and State land use and infrastructure planning. It provides land use and population planning assistance to the Oahu Metropolitan Planning Organization (OMPO). The division partners with the Census Bureau in revising Census geography for the county and in improving data coverage for national census purposes. The division provides special tabulations of the decennial census data as well as data from the annual American Community Survey to assist with local planning and grant application purposes. It assists infrastructure agencies in the preparation of functional plans consistent with land use plans and adopted population growth benchmark figures. Lastly, the division engages in special policy initiatives, such as important Agricultural lands, climate change and sea level rise, and age-friendly communities.

The Transit Oriented Development (TOD) Division is responsible for guiding the development around the City's proposed rail stations and route that is being built by the Honolulu Authority for Rapid Transportation (HART). TOD is also responsible for working with the City's legacy communities to promote their development consistent with their historical foundation.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	33.00	31.00	31.00	0.00	31.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	34.00	32.00	32.00	0.00	32.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,527,524	\$ 2,236,415	\$ 2,095,370	\$ 0	\$ 2,095,370
Current Expenses	1,076,265	803,950	688,400	0	688,400
Equipment	0	0	0	0	0
Total	\$ 3,603,789	\$ 3,040,365	\$ 2,783,770	\$ 0	\$ 2,783,770

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,266,081	\$ 3,040,365	\$ 2,783,770	\$ 0	\$ 2,783,770
Special Projects Fund	65,797	0	0	0	0
Federal Grants Fund	271,911	0	0	0	0
Total	\$ 3,603,789	\$ 3,040,365	\$ 2,783,770	\$ 0	\$ 2,783,770

Customer Service

Program Description

The Customer Service division is responsible for various services and functions that involve front-line interaction with the public. It operates the consolidated permit counter which is responsible for handling customer inquiries, processing minor permits over the counter, receiving permit applications for review and collecting permit fees. It also operates a consolidated permit records center which maintains the department's various historical and current property and permit records. The Customer Service Division receives and processes all complaints, and inspects to ensure the compliance of existing buildings, structures, vacant lots, and sidewalks for the purpose of eliminating unsafe and substandard conditions, and to administer the civil fine program.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	68.00	74.00	75.00	0.00	75.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.00	4.00	4.00	0.00	4.00
Total	74.00	78.00	79.00	0.00	79.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 3,917,068	\$ 3,059,264	\$ 3,257,833	\$ 0	\$ 3,257,833
Current Expenses	153,034	150,950	158,050	0	158,050
Equipment	0	25,000	0	0	0
Total	\$ 4,070,102	\$ 3,235,214	\$ 3,415,883	\$ 0	\$ 3,415,883

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 4,070,102	\$ 3,235,214	\$ 3,415,883	\$ 0	\$ 3,415,883
Total	\$ 4,070,102	\$ 3,235,214	\$ 3,415,883	\$ 0	\$ 3,415,883

Building

Program Description

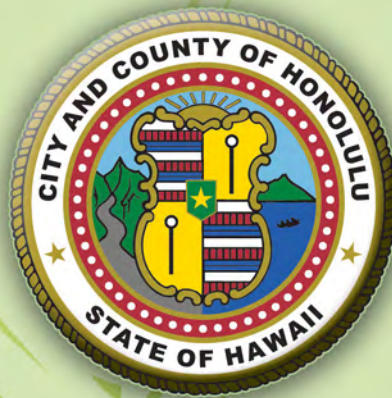
The Building Program is responsible for the administration and enforcement of the building, electrical, plumbing, building energy efficiency and housing codes. It reviews permit applications, plans, specifications, and calculations in conjunction with the issuance of building, relocation, and sign permits. The division inspects buildings, structures, sidewalks, and driveways under construction for compliance with approved plans and pertinent codes.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	117.00	116.00	116.00	0.00	116.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	118.00	117.00	117.00	0.00	117.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 6,624,383	\$ 5,516,591	\$ 6,218,610	\$ 0	\$ 6,218,610
Current Expenses	343,434	424,850	365,200	0	365,200
Equipment	0	0	0	0	0
Total	\$ 6,967,817	\$ 5,941,441	\$ 6,583,810	\$ 0	\$ 6,583,810

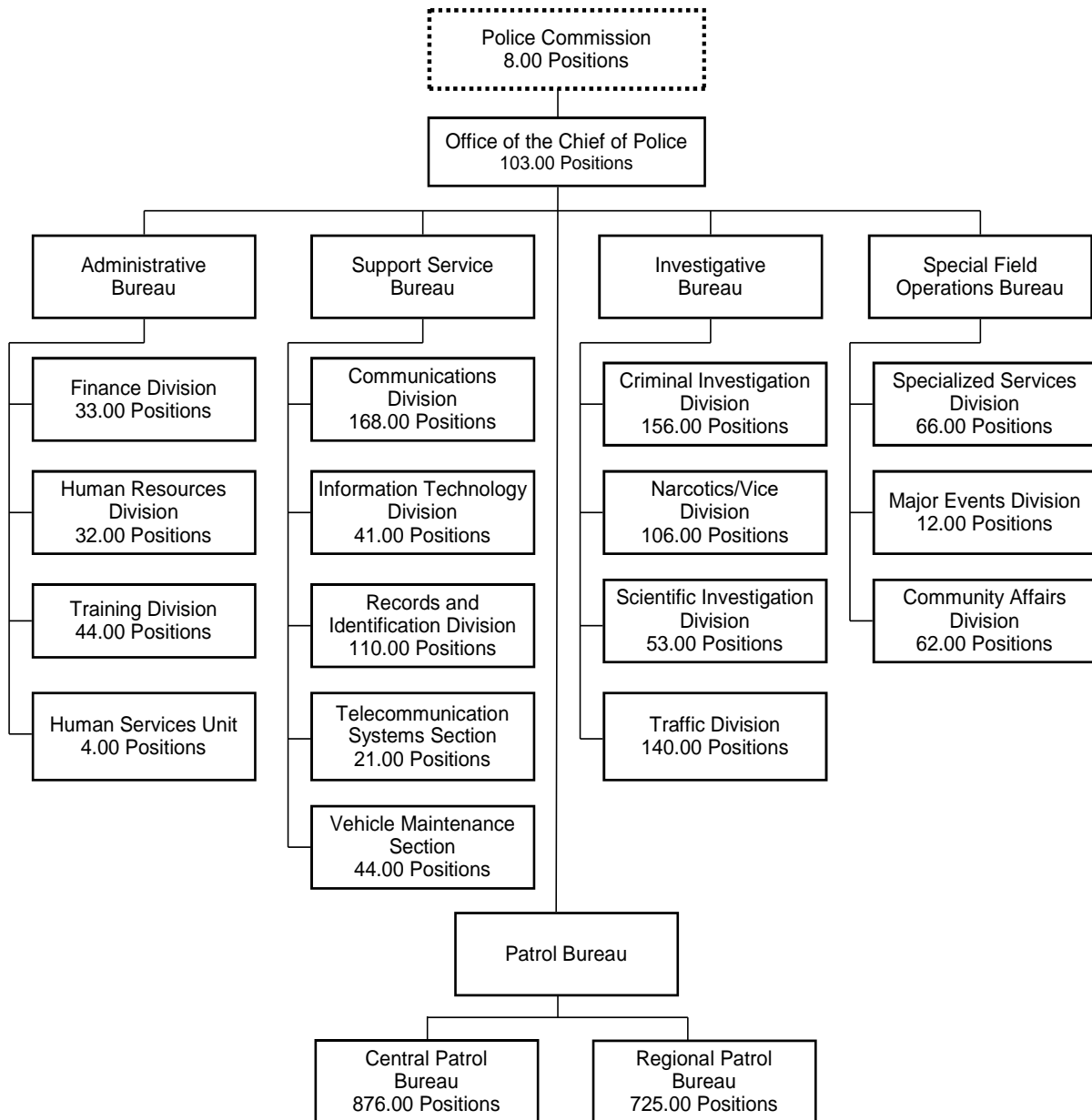
SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 6,967,817	\$ 5,941,441	\$ 6,583,810	\$ 0	\$ 6,583,810
Total	\$ 6,967,817	\$ 5,941,441	\$ 6,583,810	\$ 0	\$ 6,583,810

Honolulu Police Department

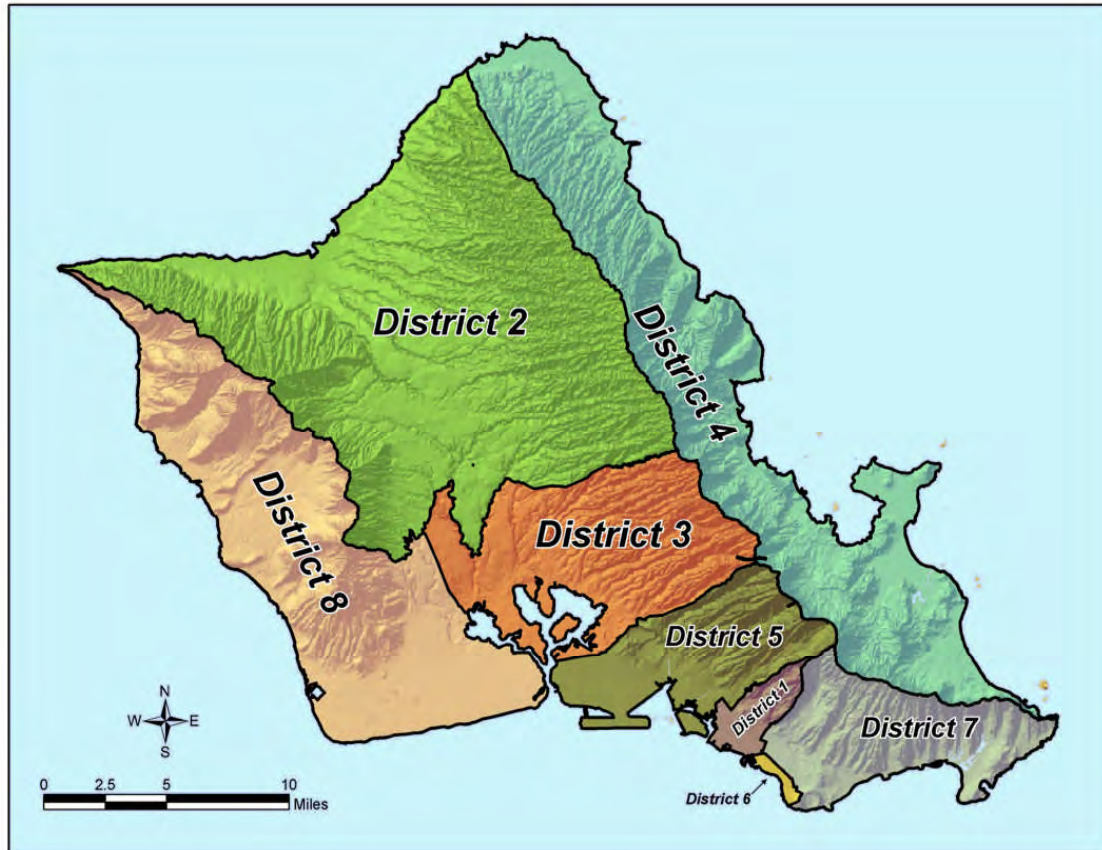


HONOLULU POLICE DEPARTMENT (HPD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



**HONOLULU POLICE DEPARTMENT
(HPD)
PATROL DISTRICTS**



	DISTRICT	POPULATION	% OF TOTAL	SQ. MILES	OFFICERS AUTHORIZED	BEATS
1	CENTRAL HONOLULU	81,700	8%	7.6	339	24
2	WAHIAWA	115,500	12%	204	129	13
3	PEARL CITY	165,900	17%	64.8	151	17
4	KANEOHE	136,000	14%	126.9	195	22
5	KALIH	138,900	14%	39.7	191	23
6	WAIKIKI	25,800	3%	1.3	171	13
7	EAST HONOLULU	157,000	16%	40.4	151	26
8	WAIANAE/KAPOLEI	153,300	16%	114.7	238	20

Honolulu Police Department

Roles and Responsibilities

The Honolulu Police Department is responsible for the preservation of the public peace, prevention of crime, detection and apprehension of law offenders, protection of the rights of persons and property, and enforcement of federal and state laws and city ordinances and regulations.

Spending to Make a Difference

The Honolulu Police Department has identified specific strategic outcomes for the Fiscal Year 2022. The Honolulu Police Department objectives include continuing to provide a high level of customer service to the public. Similar with other city departments, operational practices and procedures were adjusted to service the public safely, while being mindful of health risks to department personnel. In-person and walk-in services, such as firearm registrations and requests for copies of HPD records, were modified by using an online appointment based systems. Other areas of focus were:

- Addressing Violent Crimes Concerns - The department has addressed the community's concern over the perception that violent crimes are on the rise. Patrol initiatives, such as high visibility, increased patrol staffing, and focused concentration of resources in specific neighborhoods have been implemented. The department continues to enhance the partnership between detectives, crime reduction units, and patrol officers through active investigations.
- Traffic Safety Initiatives - Working together, the patrol districts and the Traffic Division will continue to increase traffic enforcement and safety efforts. Through the adoption of technology, the road closure times when investigating critical and fatal motor vehicle collisions will be further reduced. Recently the prevalence of pedestrian fatal collisions as well as that of drug impaired drivers has been increasing at a significant rate. The HPD will continue to partner with the DTS and HDOT and "Walk Wise Hawaii" in spreading the pedestrian safety message to pedestrians and motorists alike through the use of positive reinforcement, educational materials, and enforcement action. In response to the recent increase in drug impaired driving, the HPD will train more officers to recognize the signs and symptoms associated with drug impairment.
- Improve Family and Domestic Violence Awareness - The Child and Family Violence Detail (Criminal Investigation Division) will implement improvements in their training. They will also continue to build upon partnerships with current domestic violence providers, nonprofit organizations, and government working groups to strengthen domestic violence laws, provide a timely and comprehensive response to domestic violence incidents and support the needs of domestic violence survivors.
- Executive Management Training and Review - Train upper management on administrative responsibilities and duties, leadership and management principles, and current law enforcement issues. One such training program is the HPD's participation in the City's Advanced Management / Alaka'i Program. Additionally, in-service presentations will be given during the Commanders' Meetings.
- Fiscally Responsible Use of Overtime - Commanders will evaluate current practices on how overtime hours are being expended. The categories with the highest percentages of overtime usage will be recognized and changes to the current practices will be implemented to show a significant reduction where possible. The recording and reporting of overtime will be done regularly to identify focus areas.

Budget Highlights

- The FY2022 budget is due to mandated collective bargaining contract terms. The budget also reflects the continuation of the Body Worn Camera (BWC) project where sworn personnel performing the recovery and retention of video evidence will be replaced with civilian Computer Operator I positions. The sworn officers will return to patrol districts to resume patrol duties.
- An additional evidence warehouse was acquired to store the increasing inventory of evidentiary items needed for prosecution. Storing and securing larger items, such as recovered illegal gambling and gaming devices, overwhelmed the department's storage capacity.

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	2,701.00	2,802.00	2,802.00	0.00	2,802.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	64.00	67.00	39.96	0.00	39.96
Total	2,765.00	2,869.00	2,841.96	0.00	2,841.96

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Police Commission	\$ 552,001	\$ 624,374	\$ 580,852	\$ 0	\$ 580,852
Office of the Chief of Police	8,217,652	8,034,986	7,426,449	0	7,426,449
Patrol	174,575,966	166,762,119	162,554,627	0	162,554,627
Special Field Operations	14,407,259	15,108,245	14,118,534	0	14,118,534
Investigations	42,875,727	43,267,791	41,758,695	25,000	41,783,695
Support Services	30,324,194	34,891,192	34,264,298	0	34,264,298
Administrative Services	29,277,507	43,403,204	39,375,319	63,000	39,438,319
HPD Grants	5,987,356	0	0	0	0
Total	\$ 306,217,662	\$ 312,091,911	\$ 300,078,774	\$ 88,000	\$ 300,166,774

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 268,164,332	\$ 271,462,256	\$ 261,646,217	\$ 0	\$ 261,646,217
Current Expenses	37,729,395	40,109,655	38,432,557	88,000	38,520,557
Equipment	323,935	520,000	0	0	0
Total	\$ 306,217,662	\$ 312,091,911	\$ 300,078,774	\$ 88,000	\$ 300,166,774

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 273,697,407	\$ 283,434,803	\$ 287,311,753	\$ 88,000	\$ 287,399,753
Highway Fund	26,532,899	28,657,108	12,767,021	0	12,767,021
Special Projects Fund	2,021,842	0	0	0	0
Federal Grants Fund	3,965,514	0	0	0	0
Total	\$ 306,217,662	\$ 312,091,911	\$ 300,078,774	\$ 88,000	\$ 300,166,774

Police Commission

Program Description

The Honolulu Police Commission appoints and may remove the Chief of Police; reviews the departmental budget and makes recommendations to the Mayor; submits an annual report to the Mayor and the City Council; receives, considers, and investigates allegations brought by the public against the department or any of its members, and reports its findings to the Chief of Police; and reviews requests for legal counsel for police officers.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 447,173	\$ 471,950	\$ 425,428	\$ 0	\$ 425,428
Current Expenses	104,828	152,424	155,424	0	155,424
Equipment	0	0	0	0	0
Total	\$ 552,001	\$ 624,374	\$ 580,852	\$ 0	\$ 580,852

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 552,001	\$ 624,374	\$ 580,852	\$ 0	\$ 580,852
Total	\$ 552,001	\$ 624,374	\$ 580,852	\$ 0	\$ 580,852

Office of the Chief of Police

Program Description

The Office of the Chief of Police provides the overall administration of the Honolulu Police Department. It is responsible for the control, management and direction of its officers and civilian employees. It ensures that the department's operations are directed toward the preservation of the public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of all state laws and city ordinances.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	89.00	103.00	93.00	0.00	93.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	0.00	0.00	0.00
Total	89.00	104.00	93.00	0.00	93.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 7,496,532	\$ 7,113,961	\$ 6,621,099	\$ 0	\$ 6,621,099
Current Expenses	721,120	921,025	805,350	0	805,350
Equipment	0	0	0	0	0
Total	\$ 8,217,652	\$ 8,034,986	\$ 7,426,449	\$ 0	\$ 7,426,449

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 8,217,652	\$ 8,034,986	\$ 7,426,449	\$ 0	\$ 7,426,449
Total	\$ 8,217,652	\$ 8,034,986	\$ 7,426,449	\$ 0	\$ 7,426,449

Patrol

Program Description

The Patrol Bureau plans, directs and coordinates the operations of all field uniformed police units. The Patrol Bureau is responsible for all operations related to the prevention of crime, enforcement of the laws of the State of Hawaii and City and County of Honolulu, and the apprehension and custody of violators.

The Central Receiving Division (CRD) provides support for the patrol and investigative units through efficient processing, custodial care, and security for all persons arrested in Central and East Honolulu. The division also provides custodial care and processing for those arrestees from the regional patrol divisions who are under investigation or unable to make bail. The CRD provides for the transportation of custodial arrestees to the Honolulu District Court, Circuit Court, Family Court and the various detention facilities in Honolulu.

The CRD is also responsible for the security of the Alapai police headquarters building. This includes monitoring of all closed circuit cameras and responding to all alarms within the building, as well as screening all building visitors and coordinating their visits.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	1,555.00	1,601.00	1,601.00	0.00	1,601.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	23.00	23.00	23.00	0.00	23.00
Total	1,578.00	1,624.00	1,624.00	0.00	1,624.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 164,697,884	\$ 155,676,286	\$ 151,958,999	\$ 0	\$ 151,958,999
Current Expenses	9,878,082	11,085,833	10,595,628	0	10,595,628
Equipment	0	0	0	0	0
Total	\$ 174,575,966	\$ 166,762,119	\$ 162,554,627	\$ 0	\$ 162,554,627

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 159,960,467	\$ 151,621,288	\$ 162,554,627	\$ 0	\$ 162,554,627
Highway Fund	14,615,499	15,140,831	0	0	0
Total	\$ 174,575,966	\$ 166,762,119	\$ 162,554,627	\$ 0	\$ 162,554,627

Special Field Operations

Program Description

The Special Field Operations Bureau is comprised of the Specialized Services, Community Affairs, and Major Events Divisions and the Legislative Liaison Office.

The Specialized Services Division (SSD) is responsible for providing a coordinated tactical response to exceptionally hazardous situations such as barricaded suspects, hostage taking, and active-shooter incidents. Additional duties include dignitary and witness protection, high-risk warrant and restraining order service, fugitive searches, violent offender apprehension, bomb detail operations, and helicopter and canine services.

The mission of the Community Affairs Division (CAD) is to reduce unlawful activities by juvenile offenders through prevention, intervention and education programs. It is the liaison between HPD, Hawaii State Judiciary's Family Court, the State Department of Health's Alcohol and Drug Abuse Division, the City's Department of Community Services' Oahu Workforce Investment Board Youth Council, and the Coalition for a Tobacco Free Hawaii. This Division also runs the Drug Abuse Resistance Education (DARE) and the Police Activities League (PAL) programs. Due to COVID-19, CAD resources were redirected to assist with the COVID-19 testing sites.

The Major Events Division (MED) is responsible for preparing the department to prevent, respond to, and recover from acts or potential acts of terrorism or other hazardous events. Other duties include command or support at major events; interagency communications; coordination of threat assessments to critical infrastructure sites; and intelligence gathering, evaluation, and dissemination as appropriate. The MED planned, coordinated, and organized the sites for COVID-19 testing and later the sites for the administering of COVID-19 vaccines for City's first responders.

The Legislative Liaison Office (LLO) is concerned with legislative matters at all levels of government, in particular, matters concerning the Hawaii State Legislature and Honolulu City Council. The LLO reviews and determines if there is a departmental interest in proposed legislation and resolutions that are introduced in the legislature and council. If the proposed legislation and resolutions are deemed viable, it is referred to the appropriate element concerned for information and action.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	138.00	138.00	148.00	0.00	148.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	2.00	0.00	0.00	0.00
Total	138.00	140.00	148.00	0.00	148.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 12,670,776	\$ 12,932,184	\$ 12,345,055	\$ 0	\$ 12,345,055
Current Expenses	1,711,583	2,106,061	1,773,479	0	1,773,479
Equipment	24,900	70,000	0	0	0
Total	\$ 14,407,259	\$ 15,108,245	\$ 14,118,534	\$ 0	\$ 14,118,534

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 14,407,259	\$ 15,108,245	\$ 14,118,534	\$ 0	\$ 14,118,534
Total	\$ 14,407,259	\$ 15,108,245	\$ 14,118,534	\$ 0	\$ 14,118,534

Investigations

Program Description

The Investigative Bureau includes the Criminal Investigation, Narcotics/Vice, and Traffic Divisions, and the Scientific Investigation Section.

The Criminal Investigation Division (CID) investigates cases involving murder, robbery, sexual assault, assault, domestic violence and child abuse, financial fraud and forgery, auto theft, and white collar crimes. The division increases community involvement through programs such as CrimeStoppers and the Business Police Academy, and fosters partnerships with other law enforcement agencies.

The Narcotics/Vice Division (NVD) enforces the laws relating to gambling, prostitution, child pornography, intoxicants, and narcotics. Programs include marijuana eradication, seizure of the assets of major drug dealers, efforts to close and disrupt illegal gambling operations, addressing complaints of prostitution and narcotics violations, and investigating money laundering schemes and computer crimes against children.

The Scientific Investigation Section (SIS) operates the only full-service forensic laboratory in the State of Hawaii and provides services to Maui, Kauai and Hawaii and other city, state, federal and external jurisdictional law enforcement agencies. The SIS includes units in forensic biology, drug analysis, trace evidence, firearms and toolmark identification, questioned documents, crime scene response, facial reconstruction, composite drawings, and digital image processing. Accreditation has become nationally recognized as the standard for all forensic laboratories. To date, the Forensic Biology, Drug Analysis, Firearm and Toolmark, Questioned Documents and Trace Evidence Units in SIS have been accredited.

The Traffic Division is responsible for promoting the safe and efficient movement of traffic on the public roadways through educational programs, traffic management, and enforcement of traffic laws; investigating death and critical injury collisions and felony traffic crimes; and overseeing the investigation and completion of Category A traffic collision cases. The Traffic Division provides highway traffic management through visible presence to deter traffic violations and prompt response to address traffic problems as they occur.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	426.00	455.00	456.00	0.00	456.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	40.00	40.00	15.96	0.00	15.96
Total	466.00	495.00	471.96	0.00	471.96

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 39,733,910	\$ 39,343,097	\$ 38,019,366	\$ 0	\$ 38,019,366
Current Expenses	3,141,817	3,924,694	3,739,329	25,000	3,764,329
Equipment	0	0	0	0	0
Total	\$ 42,875,727	\$ 43,267,791	\$ 41,758,695	\$ 25,000	\$ 41,783,695

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 30,958,327	\$ 29,751,514	\$ 28,991,674	\$ 25,000	\$ 29,016,674
Highway Fund	11,917,400	13,516,277	12,767,021	0	12,767,021
Total	\$ 42,875,727	\$ 43,267,791	\$ 41,758,695	\$ 25,000	\$ 41,783,695

Support Services

Program Description

The Support Services Bureau is responsible for functions that support the HPD's overall operations and assist with the daily functions of the department. The bureau consists of the Communications, Records and Identification, and Information Technology Divisions, and Telecommunications Systems and Vehicle Maintenance Sections.

The Communications Division is the largest Public Safety Answering Point (PSAP) in the State of Hawaii and serves as the PSAP for all 9-1-1 calls placed in the City and County of Honolulu. The division also serves as the Oahu Warning Point and the alternate Hawaii State Warning Point for civil defense emergencies.

The Records and Identification Division provides a variety of functions that include centralized recordkeeping, fingerprint identification and comparisons, criminal history checks, evidence storage and disposal, firearms permit applications and registrations, legislative testimony, control and service of legal documents, sex offender registration, alarm registration, and tracking and billing of false alarms.

The Information Technology Division (ITD) provides primary information technology and research and statistical services for the department and other law enforcement agencies and supports all police operations during times of emergency and disaster.

The Telecommunications Systems Section (TSS) is responsible for the support for the City's public safety digital voice and digital microwave communication systems infrastructure. The TSS is also responsible for the maintenance of the police mobile and portable radios, emergency blue lights, and electronic sirens in the officers' sub-sidized and departmental fleet vehicles.

The Vehicle Maintenance Section (VMS) is responsible for the repair and maintenance of the department's fleet of police vehicles as well as motorcycles, support vehicles, trailers, and off-road gear. The section also includes a dispatch section and a service station that runs 24 hours a day, 7 days a week. The VMS has repair facilities located at the Alapai headquarters and the Police Training Academy in Waipahu.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	372.00	384.00	383.00	0.00	383.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	372.00	384.00	383.00	0.00	383.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 20,674,211	\$ 20,277,297	\$ 20,900,958	\$ 0	\$ 20,900,958
Current Expenses	9,649,983	14,163,895	13,363,340	0	13,363,340
Equipment	0	450,000	0	0	0
Total	\$ 30,324,194	\$ 34,891,192	\$ 34,264,298	\$ 0	\$ 34,264,298

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 30,324,194	\$ 34,891,192	\$ 34,264,298	\$ 0	\$ 34,264,298
Total	\$ 30,324,194	\$ 34,891,192	\$ 34,264,298	\$ 0	\$ 34,264,298

Administrative Services

Program Description

The Administrative Bureau consists of the Finance, Human Resources, and Training Divisions, and the Human Services Unit.

The Finance Division is responsible for the overall management and administration of the department's fiscal program. Primary responsibilities include the processing of all cash receipts and disbursements, budget and special project funds, and payroll and deductions. The division also administers, coordinates, develops, manages, and monitors approximately 44 federal and state grant awards totaling \$17.1 million. The grants focus on reducing crime, drug and gambling enforcement, predictive policing, traffic safety, domestic violence, community policing strategies, and forensic laboratory enhancement.

The Human Resources Division is responsible for the administration of all personnel matters within the Honolulu Police Department, working in conjunction with the City's Department of Human Resources. The staff is responsible for the entire employee hiring process, including contracted pre-employment psychological assessment services, personnel transfers and promotions, labor relations and Equal Employment Opportunity related issues, coordinating the drug screening program, and maintaining the department's official personnel records.

The Training Division maintains and conducts a full-scale training program with modern police methods and practices. It focuses on three main areas: recruit training, annual recall training, and specialized training for officers in units requiring specific skills, and serves as one of the primary training centers for law enforcement in the State of Hawaii. The division also maintains a training academy with multi-purpose classroom facilities, a gymnasium, outdoor training areas, buildings for training and simulations, driving and shooting simulators, and a canine facility.

The Human Services Unit (HSU) provides assessment, intervention, operational support and consultative services to the Police Department and its employees. In addition, HSU performs non-medical suitability screenings.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	113.00	113.00	113.00	0.00	113.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	114.00	114.00	114.00	0.00	114.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 21,540,922	\$ 35,647,481	\$ 31,375,312	\$ 0	\$ 31,375,312
Current Expenses	7,727,720	7,755,723	8,000,007	63,000	8,063,007
Equipment	8,865	0	0	0	0
Total	\$ 29,277,507	\$ 43,403,204	\$ 39,375,319	\$ 63,000	\$ 39,438,319

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 29,277,507	\$ 43,403,204	\$ 39,375,319	\$ 63,000	\$ 39,438,319
Total	\$ 29,277,507	\$ 43,403,204	\$ 39,375,319	\$ 63,000	\$ 39,438,319

HPD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the department to supplement city funds in the accomplishment of the department's mission.

It administers, coordinates, develops, manages, and monitors approximately 44 federal and state grant awards totaling \$17.1 million. The grant projects range from reducing crime in targeted areas of drug and gambling enforcement, traffic safety, and domestic violence; to community building, community policing, enhanced professional training, and forensic laboratory improvements.

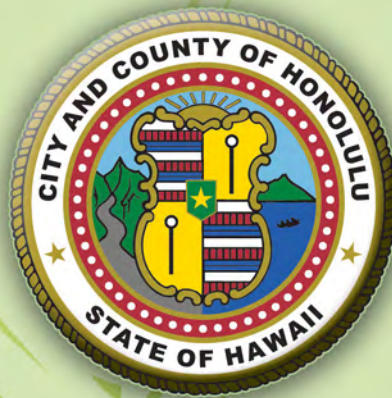
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 902,924	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	4,794,262	0	0	0	0
Equipment	290,170	0	0	0	0
Total	\$ 5,987,356	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Special Projects Fund	\$ 2,021,842	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	3,965,514	0	0	0	0
Total	\$ 5,987,356	\$ 0	\$ 0	\$ 0	\$ 0

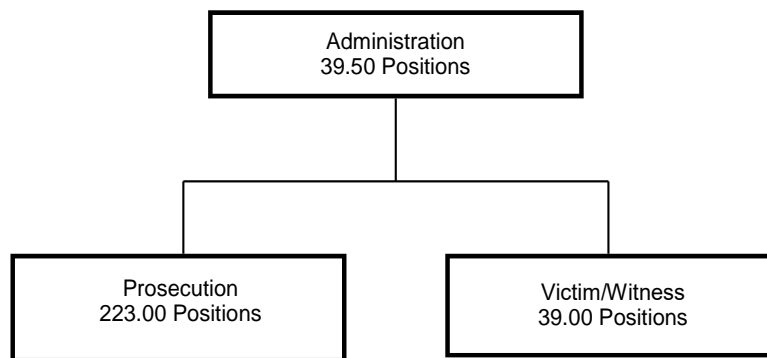
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Department of the Prosecuting Attorney



DEPARTMENT OF THE PROSECUTING ATTORNEY (PAT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



Department of the Prosecuting Attorney

Roles and Responsibilities

The Department of the Prosecuting Attorney (PAT) investigates and prosecutes violations of statutes, ordinances and regulations for which there are criminal sanctions. PAT represents the people in criminal proceedings in District, Circuit and Family courts. The Department handles appeals and other matters heard by the Hawaii Intermediate Court of Appeals and Hawaii Supreme Court, as well as the federal courts to include the United States District Court of Hawaii, the 9th Circuit Court of Appeals and the United States Supreme Court. PAT also provides services to victims of crime. The Department established the following mission statement: To promote and ensure public safety and order through effective, efficient and just prosecution.

Spending to Make a Difference

- Prosecutor by Karpel (PbK). Browser-based case management stores all events in a single database and can cross-reference a defendant's entire criminal history in a single search. PbK also allows deputy prosecutors to review their cases from laptops in court via the internet rather than having to transport bulky paper files.

Budget Highlights

- The current expense budget includes funding for the PbK Case Management System to cover annual support services and software license costs.

Department of the Prosecuting Attorney

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	261.00	264.00	262.00	0.00	262.00
Temporary FTE	29.00	25.00	27.00	0.00	27.00
Contract FTE	21.50	12.50	9.50	0.00	9.50
Total	311.50	301.50	298.50	0.00	298.50

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 5,964,416	\$ 6,043,650	\$ 5,865,310	\$ 0	\$ 5,865,310
Prosecution	15,487,842	15,170,012	15,076,467	0	15,076,467
Victim/Witness Assistance	2,788,354	2,166,131	2,786,504	0	2,786,504
Total	\$ 24,240,612	\$ 23,379,793	\$ 23,728,281	\$ 0	\$ 23,728,281

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 19,379,274	\$ 19,076,711	\$ 19,383,887	\$ 0	\$ 19,383,887
Current Expenses	4,850,203	4,303,082	4,344,394	0	4,344,394
Equipment	11,135	0	0	0	0
Total	\$ 24,240,612	\$ 23,379,793	\$ 23,728,281	\$ 0	\$ 23,728,281

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 21,255,159	\$ 21,040,236	\$ 21,620,193	\$ 0	\$ 21,620,193
Special Projects Fund	862,129	1,349,266	0	0	0
Federal Grants Fund	2,123,324	990,291	2,108,088	0	2,108,088
Total	\$ 24,240,612	\$ 23,379,793	\$ 23,728,281	\$ 0	\$ 23,728,281

Administration

Program Description

Provides overall direction over programs and activities of the department; performs fiscal budgeting, personnel, planning, legislative audio/visual, and investigative services in support of departmental programs. Establishes policies and priority programs aimed at enhancing public safety. Champions victims' rights. Engages and informs community about initiatives.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	23.00	24.00	24.00	0.00	24.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	21.50	12.50	9.50	0.00	9.50
Total	47.50	39.50	36.50	0.00	36.50

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,494,691	\$ 2,501,044	\$ 2,520,880	\$ 0	\$ 2,520,880
Current Expenses	3,469,725	3,542,606	3,344,430	0	3,344,430
Equipment	0	0	0	0	0
Total	\$ 5,964,416	\$ 6,043,650	\$ 5,865,310	\$ 0	\$ 5,865,310

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 5,964,416	\$ 6,043,650	\$ 5,865,310	\$ 0	\$ 5,865,310
Total	\$ 5,964,416	\$ 6,043,650	\$ 5,865,310	\$ 0	\$ 5,865,310

Prosecution

Program Description

Investigates and prosecutes violations of statutes, ordinances, and regulations within the City and County of Honolulu for which there are criminal sanctions.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	209.00	211.00	209.00	0.00	209.00
Temporary FTE	16.00	12.00	14.00	0.00	14.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	225.00	223.00	223.00	0.00	223.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 15,004,434	\$ 14,818,304	\$ 14,943,765	\$ 0	\$ 14,943,765
Current Expenses	483,408	351,708	132,702	0	132,702
Equipment	0	0	0	0	0
Total	\$ 15,487,842	\$ 15,170,012	\$ 15,076,467	\$ 0	\$ 15,076,467

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 14,312,965	\$ 14,088,044	\$ 14,699,733	\$ 0	\$ 14,699,733
Special Projects Fund	568,733	693,048	0	0	0
Federal Grants Fund	606,144	388,920	376,734	0	376,734
Total	\$ 15,487,842	\$ 15,170,012	\$ 15,076,467	\$ 0	\$ 15,076,467

Victim/Witness Assistance

Program Description

Provides support services for crime victims and witnesses, with emphasis on victims of violent crimes. Counselors assist victims and witnesses in obtaining help from social service agencies, help guide them through the criminal justice system, and serve as liaisons with deputy prosecutors.

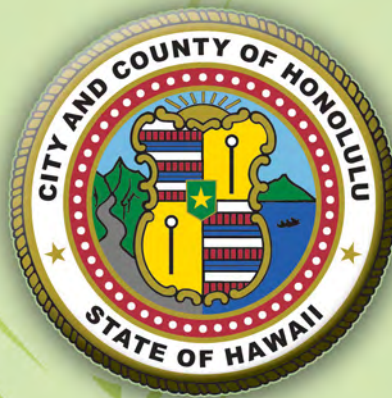
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	29.00	29.00	29.00	0.00	29.00
Temporary FTE	10.00	10.00	10.00	0.00	10.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	39.00	39.00	39.00	0.00	39.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,880,149	\$ 1,757,363	\$ 1,919,242	\$ 0	\$ 1,919,242
Current Expenses	897,070	408,768	867,262	0	867,262
Equipment	11,135	0	0	0	0
Total	\$ 2,788,354	\$ 2,166,131	\$ 2,786,504	\$ 0	\$ 2,786,504

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 977,778	\$ 908,542	\$ 1,055,150	\$ 0	\$ 1,055,150
Special Projects Fund	293,396	656,218	0	0	0
Federal Grants Fund	1,517,180	601,371	1,731,354	0	1,731,354
Total	\$ 2,788,354	\$ 2,166,131	\$ 2,786,504	\$ 0	\$ 2,786,504

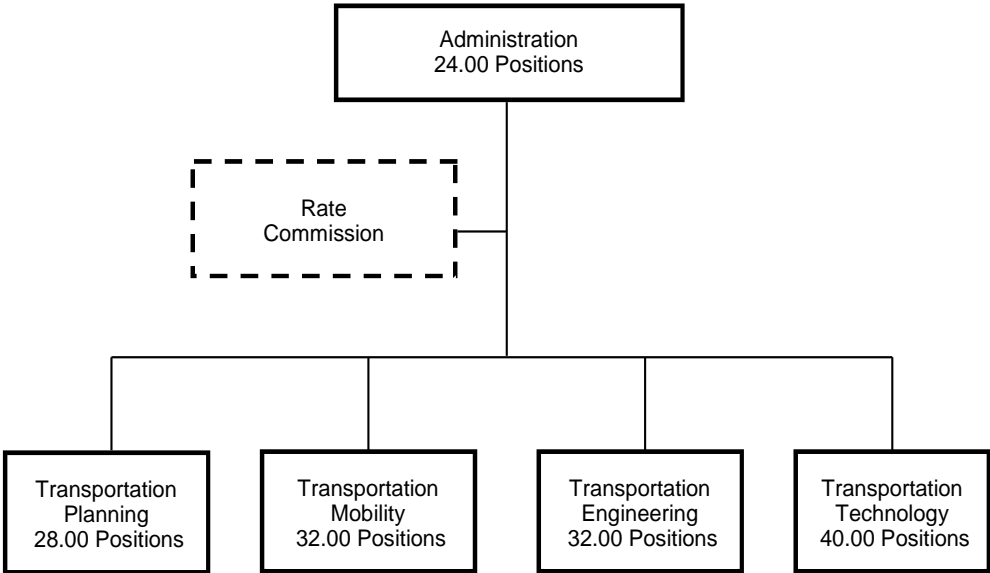
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Department of Transportation Services

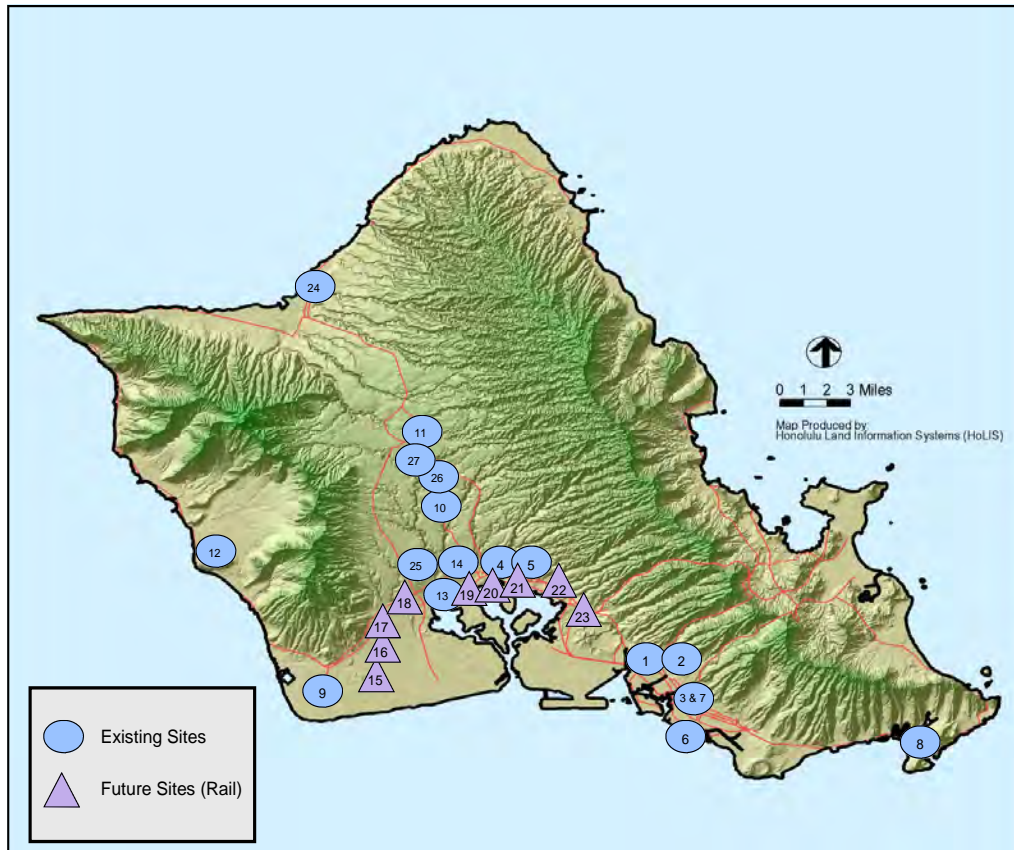


DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2021.



DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
MAJOR TRANSPORTATION FACILITIES



- | | | | |
|----|---|----|---------------------------|
| 1 | MIDDLE STREET TRANSIT CENTER AND KALIHI-PALAMA BUS FACILITY | 15 | KUALAKAI STATION |
| 2 | TRAFFIC CONTROL CENTER | 16 | KEONEAE STATION |
| 3 | JOINT TRAFFIC MANAGEMENT CENTER | 17 | HONOULIULI STATION |
| 4 | TRAFFIC SIGNAL FIELD OPERATION BRANCH | 18 | HOAEAE STATION |
| 5 | PEARL CITY BUS FACILITY | 19 | POUHALA STATION |
| 6 | ALA MOANA CENTER BUS STOPS | 20 | HALAULANI STATION |
| 7 | ALAPAI TRANSIT CENTER | 21 | WAIAWA STATION |
| 8 | HAWAII KAI PARK AND RIDE | 22 | PUULOLO STATION |
| 9 | KAPOLEI TRANSIT CENTER | 23 | HALAWA STATION |
| 10 | MILILANI TRANSIT CENTER | 24 | HALEIWA PARK AND RIDE |
| 11 | WAIHAWA TRANSIT CENTER | 25 | ROYAL KUNIA PARK AND RIDE |
| 12 | WAIANAE TRANSIT CENTER | 26 | MILILANI PARK AND RIDE |
| 13 | WAIPAHU TRANSIT CENTER | 27 | WAIHAWA PARK AND RIDE |
| 14 | RAIL OPERATIONS CENTER (ROC) | | |

Department of Transportation Services

Roles and Responsibilities

The Department of Transportation Services (DTS) facilitates the movement of people and goods in the City and County of Honolulu through effective planning, design, engineering, Complete Streets, operations and maintenance for multimodal services, and transportation technology. Thoughtful multimodal planning interfaces existing TheBus and Handi-Van services with the City’s new rail line, shared mobility, bicycle, and pedestrian facilities for unprecedented mobility options. This mobility is augmented and aided by state of the art traffic management facilities, critical traffic signal operations and maintenance, thoughtfully implemented public parking policies, and forward thinking planning and engineering programs.

DTS is well-situated to advance multimodal transportation in Honolulu through the following initiatives:

Spending to Make a Difference

- **Rail Operations:** DTS’s budget includes added funding for the operations and maintenance services for the West Project Segment, which includes the nine stations extending from East Kapolei to Aloha Stadium. The most important factor for DTS is to ensure the safety, reliability, and resilience of the rail system for the communities of Oahu.
- **Bus-Rail Integration:** Thoughtful planning and implementation of modified TheBus service to interface with rail will benefit riders along the first ten miles of rail in Kapolei, Waipahu, Pearl City, Aiea, and Halawa. Additionally, new frequent bus rapid transit service will be implemented between the Halawa Aloha Stadium Station, Downtown Honolulu, and Ala Moana to imitate the full alignment of rail currently under construction.
- **Electronic Multimodal Fare Collection System:** The HOLO card will continue to roll out to bus riders in anticipation of the opening of rail. Work is underway to allow HOLO to be used for parking, bikeshare, and other financial transactions.
- **Transit Priority:** DTS is pursuing opportunities to implement bus transit priority projects on our roadways that make bus service more efficient, attractive, and cost effective. The bus-only lane on King Street through Downtown was recently completed, and other bus lanes and signal priority strategies are underway.
- **Protected Bike Lanes:** Continue the planning, design, and construction of a protected bikeway network in the urban core. This includes the construction of protected bike facility extensions into downtown as well as adding mauka-makai routes to support demand demonstrated through results of the King Street bikeway, South Street bikeway, Pensacola Street bikeway, and the successful launch of bikeshare.
- **Bicycle Infrastructure:** In addition to the protected bike lane effort, DTS will continue to install sharrows, bike lanes and buffered bike lanes on City streets, as stand-alone contracted projects or in conjunction with the City road repaving program.
- **Shared Mobility:** Continue support of new shared mobility while maintaining order and safety on sidewalks and roads. Shared mobility, including bicycles and electric shared devices, will contribute to better mobility and accessibility to rail and other Oahu neighborhoods.
- **Complete Streets Program:** Continue to implement the City’s Complete Streets Ordinance as it relates to DTS by updating plans, policies and programs, and by planning, designing, and installing certain projects in accordance with said ordinance. The DTS Complete Streets Program also coordinates efforts between the departments of Design and Construction (DDC), Facility Maintenance (DFM), and Planning and Permitting (DPP) to install pedestrian, bicycle, transit priority, and traffic calming improvements with pavement rehabilitation, resurfacing and maintenance efforts.
- **Multimodal Transportation Planning:** Continue with the update to the 2012 Oahu Bike Plans to be used by the Complete Streets team, with the goal of creating a robust bike network while adding protected bike lanes, a new type of bike facility. Continue with the creation of the first City and County of Honolulu Pedestrian Plan for the entire island that is tasked with completing an inventory of existing facilities and the prioritization of construction projects to improve safety and accessibility for pedestrians.
- **Joint Traffic Management Center:** Operate the new Joint Traffic Management Center, a facility that provides comprehensive and coordinated transportation management by co-locating City transportation functions (active traffic management), transit monitoring systems (rail and TheBus), emergency response agencies

(police, fire, emergency services, and ocean safety) and state transportation elements (Hawaii Department of Transportation) under one roof and on one operations floor.

- Traffic Cameras: Expand the City's traffic camera program geographically to the west side, with the goal of achieving island-wide coverage, thereby increasing the effectiveness of the Joint Traffic Management Center.
- Upgrade existing Type 170e traffic signal controllers that are obsolete and no longer being manufactured with new state of the art controllers for all intersections on Oahu. This project seeks to acquire advance replacement signal controllers that will fit in existing traffic signal cabinet, able to perform bus priority and interface with future autonomous vehicle technology.
- Ala Wai Bicycle and Pedestrian Bridge Project: Continue design, engineering, and construction efforts on Ala Pono, an Ala Wai Crossing, which will provide connectivity between Waikiki, Moilili, and the University of Hawaii at Manoa.
- Human Services Transportation Coordination Program. Continue the Agency-Provided Trips program, which enables five local social service agencies to cumulatively provide about 180,400 trips to transport their program participants who would otherwise use TheHandi-Van. This provides additional trip capacity on TheHandi-Van and helps ensure the City's compliance with the requirements of the Americans with Disabilities Act.

Budget Highlights

- The Transportation Mobility program budget includes \$ 285.19 million in funding for contractual services for the operation of the City's bus and paratransit services.
- The Rail Operations and Maintenance program budget includes \$ 97.73 million to fund salaries and expenses associated with the new rail system. In addition to operating and maintaining the trains, the program includes expanded bus service to connect with rail stations, dedicated parking facilities, as well as improved pedestrian and bicycle connections.
- Other significant highlights include the following:
 - The Department budget includes two (2) full time and two (2) part time personal services contracts. One full time Human Resources Specialist to assist with the DTS Administration's personnel program, one full time Assistant Program Administrator to assist the Chief of Electrical Maintenance Services in the Transportation Technology Division and two (2) Student Aides as part of the university pass program (U-Pass) under the Transportation Mobility Division.
 - The Administration budget includes \$760,000 for rent of office lease space for transit, non-transit staffing, personal services contracts, contractors and interns during the FMB remodel of 2nd and 3rd floors. Lease negotiated by Department of Design & Construction, Facilities Division.
 - The Transportation Performance and Development budget includes \$ 2,352,085 million for the 3rd year cost of multi-year consultant services contracts for tasks including Federal Transit Administration and State of Hawaii Department of Transportation processes and requirements, programmatic planning support; and financial Plan support, and the Comprehensive Operations Analysis (COA).
 - The Transportation Mobility Division includes \$2,227,170 million for the 3rd year cost of multi-year consultant services to hire outside transportation professionals to guide and assist the agency in the implementation, activation, operation and maintenance of the rail system.
 - The Transportation Technology budget includes \$350,000 for contractual maintenance for various equipment at the Joint Traffic Management Center.
 - The Transportation Mobility budget includes \$140,850 for wayfinding and directional signage in rail stations, neighborhoods surrounding rail stations and detailed maps for routes affected by rail construction, service changes, and signs in foreign languages.
 - The Transportation Mobility, Oahu Transit Services (OTS), budget includes an additional \$ 7.10 million for collective bargaining cost increases for TheBus and TheHandi-Van. This includes \$ 4.27 million for salaries and \$ 2.83 million for current expense (fringe benefit) costs.

Department of Transportation Services

DEPARTMENT POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	134.00	146.00	146.00	0.00	146.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	12.00	10.00	4.00	0.00	4.00
Total	146.00	156.00	150.00	0.00	150.00

EXPENDITURES BY PROGRAM					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Administration	\$ 1,568,290	\$ 4,138,567	\$ 15,097,939	\$ 0	\$ 15,097,939
Transportation Engineering	4,528,017	2,474,311	2,400,724	0	2,400,724
Transportation Performance & Development	11,041,685	15,655,178	4,348,160	0	4,348,160
Transportation Technology	5,300,041	5,481,078	5,352,830	0	5,352,830
Transportation Mobility	285,303,746	339,665,049	373,488,351	0	373,488,351
Total	\$ 307,741,779	\$ 367,414,183	\$ 400,688,004	\$ 0	\$ 400,688,004

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 154,069,116	\$ 163,645,643	\$ 157,255,927	\$ 0	\$ 157,255,927
Current Expenses	152,825,490	202,883,200	242,326,077	0	242,326,077
Equipment	847,173	885,340	1,106,000	0	1,106,000
Total	\$ 307,741,779	\$ 367,414,183	\$ 400,688,004	\$ 0	\$ 400,688,004

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 4,676,241	\$ 1,015,224	\$ 724,015	\$ 0	\$ 724,015
Highway Fund	17,253,249	10,074,260	10,233,237	0	10,233,237
Bikeway Fund	573,387	611,032	634,303	0	634,303
Transportation Fund	256,068,539	263,424,587	276,420,041	0	276,420,041
Special Projects Fund	923,616	0	0	0	0
Federal Grants Fund	28,246,747	92,289,080	112,676,408	0	112,676,408
Total	\$ 307,741,779	\$ 367,414,183	\$ 400,688,004	\$ 0	\$ 400,688,004

Administration

Program Description

This program plans, directs, and coordinates the activities of DTS in accordance with the provisions of the City Charter and the guidance of the Mayor and Managing Director. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. It provides complete streets administration for City infrastructure departments, traffic and transit related media information and liaison services to the Honolulu Rate Commission. The Administration program is responsible for implementing and managing operations and maintenance services for multimodal transportation including concession agreement management and entering into other innovative business relationships.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	12.00	21.00	21.00	0.00	21.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	3.00	1.00	0.00	1.00
Total	12.00	24.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,068,030	\$ 1,896,558	\$ 1,570,752	\$ 0	\$ 1,570,752
Current Expenses	500,260	2,242,009	13,527,187	0	13,527,187
Equipment	0	0	0	0	0
Total	\$ 1,568,290	\$ 4,138,567	\$ 15,097,939	\$ 0	\$ 15,097,939

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 420,000	\$ 1,015,224	\$ 724,015	\$ 0	\$ 724,015
Highway Fund	1,148,290	995,779	1,306,735	0	1,306,735
Transportation Fund	0	2,127,564	13,067,189	0	13,067,189
Total	\$ 1,568,290	\$ 4,138,567	\$ 15,097,939	\$ 0	\$ 15,097,939

Transportation Engineering

Program Description

This program has oversight over two main aspects concerning the roads and streets of the City. The first is to provide for the safe and efficient operations of all the City's roads and streets as it relates to the movement of people and freight via both public and private vehicles, bicycles and walking. In concert with this, the division is responsible to maintain striping and signing plans; recommend and implement standards for signs, pavement markings and warning devices; receive, investigate, analyze and resolve queries from the public and government agencies regarding the operation of vehicular, pedestrian and bicycle traffic; maintain, review and revise the City's Traffic Code Ordinance; analyze and determine warrants for traffic signals; maintain worksheets of traffic control devices; operate and maintain certain municipal parking lots and on-street parking; manage the City's general street curb area in regards to freight and passenger loading zones; and administer the School Traffic Safety Committee. This division implements many of the City's Complete Streets projects in coordination with other City, State and Federal agencies.

The second main aspect of the division is to provide, administer, promote and implement various traffic improvement, safety and bikeway programs via the Capital Improvement Program, by working with consultants, community organizations, contractors and government officials. In addition, the division administers various educational promotions related to traffic and pedestrian safety (such as the Walk Wise Hawaii, Be Safe Be Seen, Ped Man, Safe Routes to School, and the production of public service media announcements); and participates in the Oahu Fleet Safety Organization.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	32.00	32.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	32.00	32.00	32.00	0.00	32.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,053,961	\$ 1,717,152	\$ 1,728,323	\$ 0	\$ 1,728,323
Current Expenses	2,474,056	757,159	672,401	0	672,401
Equipment	0	0	0	0	0
Total	\$ 4,528,017	\$ 2,474,311	\$ 2,400,724	\$ 0	\$ 2,400,724

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 578,119	\$ 0	\$ 0	\$ 0	\$ 0
Highway Fund	2,451,274	1,863,279	1,766,421	0	1,766,421
Bikeway Fund	573,387	611,032	634,303	0	634,303
Special Projects Fund	878,616	0	0	0	0
Federal Grants Fund	46,621	0	0	0	0
Total	\$ 4,528,017	\$ 2,474,311	\$ 2,400,724	\$ 0	\$ 2,400,724

Transportation Performance & Development

Program Description

The Transportation Performance and Development Division is responsible for the department level business process, change management, and monitoring of key performance indicators; provides transportation planning and coordinates federal financial funding resources; is responsible for supporting Oahu's data-driven regional modal plans that inform the City's transportation improvement project selection; represents the City and coordinates with the Oahu Metropolitan Planning Organization regarding the Oahu Regional Transportation Plan, Transportation Improvement Program, and Overall Work Program; serves as the department's clearinghouse for the review of and comment on environmental assessment and transportation impact submittals to ensure consistency with the application of national best practice multimodal principles, traffic congestion mitigation, and roadway safety elements; administers, programs, and manages the City's federal-aid transportation funding for multi-modal and complete-street initiatives including roadway, intersection, pedestrian, bikeway, and transit improvements; monitors, oversees, and regulates mandatory State and Federal funding certifications and assurances to ensure and maintain compliance as a grant recipient; regulates federal-aid compliance of the Disadvantaged Business Enterprise and Equal Employment Opportunity Programs for the City; coordinates, budgets, and programs the department's Capital Improvement Program and incorporates Federal Transit Administration (FTA) and Federal Highway Administration (FHWA) federal funding; conducts, analyzes, and organizes transportation data necessary to conduct traffic analysis, formulate capacity demands, and initiate safety measures such as traffic signals, crosswalks, and speed limits; and coordinates and implements short and long-range parking master plans, financials, and technology to maximize non-fare revenue.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	20.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	7.00	6.00	0.00	0.00	0.00
Total	27.00	28.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 1,100,346	\$ 1,105,902	\$ 1,317,094	\$ 0	\$ 1,317,094
Current Expenses	9,941,339	14,521,936	3,031,066	0	3,031,066
Equipment	0	27,340	0	0	0
Total	\$ 11,041,685	\$ 15,655,178	\$ 4,348,160	\$ 0	\$ 4,348,160

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 196,671	\$ 0	\$ 0	\$ 0	\$ 0
Highway Fund	8,529,030	1,853,059	1,928,875	0	1,928,875
Transportation Fund	0	13,802,119	2,419,285	0	2,419,285
Special Projects Fund	45,000	0	0	0	0
Federal Grants Fund	2,270,984	0	0	0	0
Total	\$ 11,041,685	\$ 15,655,178	\$ 4,348,160	\$ 0	\$ 4,348,160

Transportation Technology

Program Description

This program's goals are to effectively and efficiently manage, operate, develop, and implement Honolulu's traffic signal systems operations, Traffic Management Center activities and expansion, traffic camera coverage, traveler information program, Intelligent Transportation Systems (ITS) projects and transit applications, and management of street use permits and its related traffic management. The division is developing and establishing the next generation of smart traffic technology and ITS projects. The division optimizes the existing traffic signal operation for maximum throughput volumes with minimum delays while addressing safety, maintenance, and operational considerations. The division provides and researches real time traveler information to drivers, commuters, transit vehicles, and news media on current traffic conditions. Traffic images from the various traffic cameras are networked to the internet, Police, Civil Defense, Fire, local television and radio stations, and other transportation-related agencies for up to date traffic information.

The division includes the Street Usage Section, which reviews and issues traffic control permits for parades, special events, construction and other street usage. The section monitors the permits issued. It also coordinates and utilizes the Joint Traffic Management Center functions and special duty police, signs, barricades, cones and changeable-message displays to reroute or warn commuters and to maintain a safe construction work zone, special event, parade travel area, and supports the vaccination PODs for COVID-19.

The division will also provide oversight of the operations and management of the completed Joint Traffic Management Center; in coordination with other City, State and Federal agencies.

PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	38.00	39.00	39.00	0.00	39.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	1.00	1.00	0.00	1.00
Total	41.00	40.00	40.00	0.00	40.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 2,515,638	\$ 2,446,361	\$ 2,341,328	\$ 0	\$ 2,341,328
Current Expenses	2,713,786	2,985,717	3,011,502	0	3,011,502
Equipment	70,617	49,000	0	0	0
Total	\$ 5,300,041	\$ 5,481,078	\$ 5,352,830	\$ 0	\$ 5,352,830

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 175,386	\$ 0	\$ 0	\$ 0	\$ 0
Highway Fund	5,124,655	5,362,143	5,231,206	0	5,231,206
Federal Grants Fund	0	118,935	121,624	0	121,624
Total	\$ 5,300,041	\$ 5,481,078	\$ 5,352,830	\$ 0	\$ 5,352,830

Transportation Mobility

Program Description

This program is responsible for coordinating operations of the City's island wide public transit system, including establishing operations and maintenance policies for the fixed route and paratransit services; conducting reviews of established routes and determining adjustments required; procuring new revenue and service vehicles and equipment; overseeing the development and maintenance of transit facilities, including bus shelters and bus stops. This division oversees the contractor conducting the in-person functional assessments used for determining eligibility for paratransit services in accordance with the Americans with Disabilities Act of 1990 and the transit management services entity operating the City's public transit system, and supports human service agencies' efforts to provide transportation for their day program participants. The division will oversee the operations and maintenance of the rail transit system upon commencement of rail services, and has participated in pre-commencement inspections and testing activities.

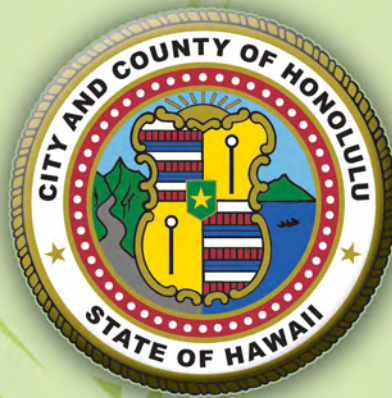
PROGRAM POSITIONS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Permanent FTE	32.00	32.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	0.00	2.00	0.00	2.00
Total	34.00	32.00	34.00	0.00	34.00

CHARACTER OF EXPENDITURES					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
Salaries	\$ 147,331,141	\$ 156,479,670	\$ 150,298,430	\$ 0	\$ 150,298,430
Current Expenses	137,196,049	182,376,379	222,083,921	0	222,083,921
Equipment	776,556	809,000	1,106,000	0	1,106,000
Total	\$ 285,303,746	\$ 339,665,049	\$ 373,488,351	\$ 0	\$ 373,488,351

SOURCE OF FUNDS					
	FY 2020 Actual	FY 2021 Appropriated	Current Svcs	Budget Issues	FY 2022 Total Budget
General Fund	\$ 3,306,065	\$ 0	\$ 0	\$ 0	\$ 0
Transportation Fund	256,068,539	247,494,904	260,933,567	0	260,933,567
Federal Grants Fund	25,929,142	92,170,145	112,554,784	0	112,554,784
Total	\$ 285,303,746	\$ 339,665,049	\$ 373,488,351	\$ 0	\$ 373,488,351

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Revenues



Revenues

Detailed Statement of Revenues and Surplus

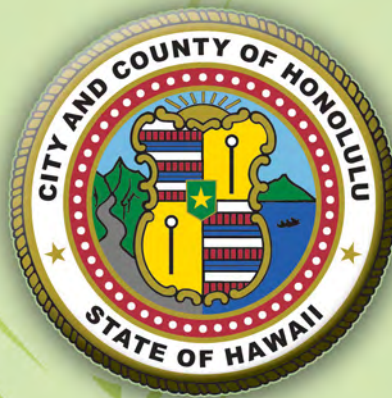
Budget Basis

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which the resources are to be spent and the means by which spending activities are controlled. The City's accounting records for the governmental funds and expendable trust and agency funds are maintained on a modified accrual basis.

Budgeted Revenues

Budgeted revenues are based on estimates of the financial resources used for financing operations and development of new facilities. Tax revenues are relatively stable and predictable. Fee schedules, historical trends, and economic and demographic patterns largely determine levels of other revenues. The comparative revenue schedules that follow generally reflect prior years' trends even though some may be irregular. In large part, revenue projections are a continuation of these trends.

Detailed Statement of Revenues and Surplus



Detailed Statement of Revenues and Surplus

General Fund (110)

This fund accounts for all financial resources except those required to be accounted for in another fund.
The major revenue source in the General Fund is the real property tax.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Taxes			
Real Property Taxes - Current Year	\$ 468,084,964	\$ 1,411,945,360	\$ 1,378,509,000
Real Property Taxes - Prior Year	7,118,615	3,000,000	3,000,000
R P T - Lock Box	456,039,213	0	0
R P T Mortgage Company	466,967,220	0	0
RPT - Epay	28,256,740	0	0
Public Svc Company Tax	42,497,745	43,175,000	44,362,000
Total - Taxes	\$ 1,468,964,497	\$ 1,458,120,360	\$ 1,425,871,000
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 4,508	\$ 1,000	\$ 1,000
Firearms	1,270	1,650	1,650
Second-Hand & Junk Dealer	9,933	8,700	8,700
Used Mtr Veh Part Dealer	798	560	560
Wreck Salv Reblld Mtr Veh	686	470	470
Peddler/Itinerant Vendor	1,847	1,070	1,070
Tear Gas/Othr Noxious Sub	200	110	110
Scrap Dealers	2,317	2,200	2,200
Pedicab License Fees	28	0	0
HPD Alarm Permits	94,079	190,000	190,000
Regis-Third Party Reviewr	4,200	23,000	23,000
Building Permits	19,213,422	21,000,000	22,000,000
Non-Storm Wtr Dischg Pmt	0	5,000	5,000
NPDES fee	606,475	800,000	800,000
Signs	20,578	28,000	28,000
Motor Vehicle Plate Fees	499,867	485,090	485,090
Mtr Veh Spc No Plate Fee	748,931	757,450	757,450
Motor Vehicle Tag Fees	356,881	363,600	363,600
Motor Veh Trfr Fee & Pen	2,427,011	2,441,800	2,441,800
Dupl Regis/Ownership Cert	150,470	152,800	152,800
Correction Fees	17,935	7,800	7,800
Mvr-Annual Fee	13,784,193	13,883,000	13,883,000
Reconstr Inspec Fees	41,655	42,740	42,740
Moped Annual License Fee	123,931	125,040	125,040
Passenger & Frt Veh Lic	253	0	0
Nonresident Vehicle Prmt	13,065	13,550	13,550
Private Trans Reg Fees	28,585	28,590	28,590
Motor Vehicle Drivers Lic	4,333,316	5,365,250	4,056,110
Dog Licenses	126,502	0	0
Dog Tag Fees	5,108	0	0
Easement Grants	106,255	80,000	80,000
Newsstands	6,718	6,720	6,720

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Dispensing Rack	153,911	173,900	173,900
Fire Code Permit & Lic	577,158	748,238	783,701
Fireworks License Fees	81,225	54,923	58,569
Camping Permits	213,880	114,200	220,000
Total - Licenses and Permits	\$ 43,757,191	\$ 46,906,451	\$ 46,742,220
Intergovernmental Revenue			
Transient Accomdtn Tax	\$ 37,852,500	\$ 0	\$ 0
Fish and Wildlife Svcs	49,762	63,483	55,980
Total - Intergovernmental Revenue	\$ 37,902,262	\$ 63,483	\$ 55,980
Charges for Services			
Duplication-Master Tapes	\$ 61,735	\$ 45,000	\$ 45,000
Data Proc Svc-State	697,139	650,000	650,000
Data Proc Svc-US Govt	1,946	1,500	1,500
Data Proc Svc-Othr County	501,241	450,000	450,000
Legal Services (BWS)	194,200	219,600	216,577
Svc Fee-Dishonored Checks	17,437	17,770	17,770
Service Fee for Card Payment	147,411	143,730	143,730
Band Collection	1,200	0	0
Sale of Gasoline and Oil	56,905	55,000	55,000
Subdivision Fees	102,750	100,000	120,000
Zoning Reg Applcn Fees	157,700	350,000	350,000
Nomination Fees	9,525	0	0
Witness Fees	18	0	0
Short-Term Rental Reg/Renewal Fees	1,100	701,800	703,600
Nonconform Certi Renewal	0	484,400	0
Plan Review Fee	1,479,992	1,500,000	1,600,000
Adm Fee-Mult-Fam Hsg Prgm	18,458	14,000	14,000
Exam Fees-Spec Inspectors	54	600	600
Reg Fees-Spec Inspectors	270	0	0
Military Hsg Fee-Lieu Rpt	989,790	998,000	990,000
Zoning/Flood Clear Fee	64,350	70,000	70,000
Charges for Publications	401	0	0
Duplicate Copy-Any Record	135,724	150,337	150,438
Abstract of Information	1,820	2,250	2,250
Typewrtn Copy-Any Record	59	0	0
Copy-Map, Plan, Diagram	575	750	750
Cert Voter Registration	1,139	0	0
Voter Registration Lists	13,505	0	0
Medical Examiner's Report	1,957	2,500	2,500
Cert-Correctness of Info	763	20	20
Survey	1,000	0	0
Prop Tax Record Search	3,209	3,200	3,200
HPD Alarm Service Charges	37,024	110,000	110,000
Attendant Services	357,627	185,000	462,500

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Spay-Neuter Service	282,435	300,350	300,350
Kitchen & Facility Usage	5,750	3,400	6,300
Other Misc Services	0	98,175	98,000
HPD Special Duty Fees	298,462	310,000	310,000
Electrical Inspection	3,400	14,000	16,000
Bldg Code Variance/Appeal	600	2,500	2,500
City Employees Parking	769,683	750,000	750,000
Kapalama Hale Parking Facility	44,148	90,000	90,000
Civic Center Parking Lot	2,679	0	0
HPD Parking Lot	140,851	125,000	125,000
Scuba and Snorkeling	21,830	11,200	21,100
Commercial Filming	75,550	33,400	62,600
Summer Fun Program	1,175	100,000	187,500
Fall and Spring Programs	62,000	0	0
Parks District V Fees	3,947	0	0
Foster Botanic Garden	137,762	70,000	84,000
Fees for Community Garden	61,559	45,000	45,000
Total - Charges for Services	\$ 6,969,855	\$ 8,208,482	\$ 8,257,785
Fines and Forfeits			
HPD Alarm Fines	\$ 130,107	\$ 220,900	\$ 225,000
Fines-Storm Water	0	25,000	25,000
Fines-Short Term Rental Civil Penalties	0	30,000	50,000
Fines-Viol Bldg Elec Etc	787,449	800,000	800,000
Liquidated Contr Damages	11,000	0	0
Forfeiture of Seized Prop	88,930	25,000	25,000
Total - Fines and Forfeits	\$ 1,017,486	\$ 1,100,900	\$ 1,125,000
Miscellaneous Revenues			
Investments	\$ (1,234,058)	\$ 0	\$ 0
Investments-Pool	17,981,410	8,547,000	1,122,000
Other Sources-Interest Earnings	849	0	0
Rental Units (City Prop)	271,440	503,840	607,599
Rental Units (Hcd Prop)	221,214	221,000	221,000
Rental-Amb Facil-Fire Stn	63,900	63,900	63,900
Other Rents Recreat Facil	860	900	1,770
Perquisite Housing	15,781	18,430	18,430
Rental of Equipment	4,393	5,000	5,000
Rental for Use of Land	522,379	393,532	394,000
Parking Stalls	80,350	283,620	287,136
Telecom Facilities Rental	199,119	412,975	414,788
Other Escheats	0	230,000	50,000
Police Department	33,000	19,500	19,500
Develop Prem-Royal Kunia	41,045	0	0
Recov of Utility Charges	12,398	12,400	12,400
Recov-Workers' Comp Paymt	700	454,208	416,453

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Recov-Overtime Inspection	19,319	0	0
Recov-Crt Odr Restitution	40	0	0
Misc Recov,Collect,Etc	11,468	0	0
Recov State-Emerg Amb Svc	42,249,316	43,361,500	46,905,348
Recov State-Hawaii State ID	632,735	754,920	881,520
Recov State-Motor Vehicle	1,056,144	1,097,030	1,208,640
Recov Work Comp-3Rd Party	61,051	73,558	150,000
Recovery-Recycled Materials	191	0	0
Recov-Off Hwy Veh Fuel Tx	14,888	0	0
Recov-State-Comml Drv Lic	264,918	639,620	694,060
Recovery-Interest-Federal Subsidy	982,403	786,153	238,694
Recov-Direct Costs HART	1,027,391	1,017,835	823,628
Reimb State-MV Insp Prgm	665,801	784,770	809,920
Reimb of Admin Cost-Ewa	17,883	40,000	40,000
Reimb State - DPP Placard	146,784	147,720	147,720
Reimb From Org. Plates	42,710	40,700	40,700
Towing Service Premiums	120,000	120,000	120,000
Disposal of Derelict Vehicles	4,312	0	0
Sund Refunds-Prior Expend	4,132,348	751,488	1,559,019
Sund Refunds-Curr Exp	1,325,166	80,000	80,000
Sundry Ref-Pcard Rebate	424,776	0	0
Vacation Accum Deposits	314,549	45,600	45,600
Misc Rev/Cash Over/Short	(2,244)	0	0
Misc Deposit Adjustments	26,810	0	0
Auction Sale-Impound Veh	245,665	245,670	245,670
Auction Sale-Unclaim Prop	60,612	37,000	37,000
Sale-Other Mtls & Suppl	158,985	250,210	250,210
Sale of Scrap Materials	2,600	2,500	2,500
Total - Miscellaneous Revenues	\$ 72,221,401	\$ 61,442,579	\$ 57,914,205
Revolving Fund Revenues			
Late Charge	\$ 12,954	\$ 27,000	\$ 27,000
Repay Dchd Loans-Others	7,646	0	0
Total - Revolving Fund Revenues	\$ 20,600	\$ 27,000	\$ 27,000
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 30,301	\$ 0	\$ 0
Miscellaneous Revenues	44,087	0	0
Total - Utilities or Other Enterprises	\$ 74,388	\$ 0	\$ 0
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	\$ 15,421,744	\$ 15,239,164	\$ 18,637,012
Recov Debt Sv-Swdf Sp Fd	27,751,426	25,928,094	31,384,434
Recov Debt Svc-Hsg Sp Fd	5,252,818	4,603,187	3,828,219
Recov Debt Svc-Swr Fund	85,308	77,817	77,698
Recov Debt Svc-HART	0	44,709,609	74,661,201
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Recov-Debt Svc Golf Fd	2,069,152	2,126,878	1,822,498
Recov D/S-Spec Events Fd	2,761,614	3,376,116	3,439,914
Recov D/S-Hanauma Bay Fd	1,174,981	1,175,297	1,173,902
Recov Debt Svc-Zoo Fund	3,425,357	3,492,161	3,044,784
Recov Debt Svc-Hwy Fund	131,072,064	127,110,287	137,908,845
Recov Case - Zoo Fund	738,200	769,300	730,700
Recov CASE-Spec Events Fd	787,600	777,700	705,700
Recov CASE-Hanauma Bay Fd	501,600	0	338,309
Recov CASE - Hwy Beaut Fd	416,000	284,100	254,800
Recov CASE - Sw Sp Fd	12,755,800	12,611,800	12,610,000
Recov CASE-Golf Fund	0	934,100	820,500
Recov CASE-Hwy Fund	15,084,600	11,526,400	13,183,000
Recov CASE-Sewer Fund	18,586,000	21,137,600	20,790,200
Recov CASE-Liquor Comm Fd	359,000	369,300	357,300
Recov CASE-Patsy T Mink Central Oahu Reg Pk Fd	26,700	22,200	1,700
Recov CASE - Bikeway Fd	80,600	82,000	52,400
Recov CASE-Waipio Peninsula Soccer Park Fund	5,600	5,600	5,600
Recov CASE-Hsg Dev Sp Fd	312,100	265,900	231,700
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	1,003,876	1,502,902	1,101,336
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Trf-Sewer Fund for Rent	472,500	472,500	472,500
Total - Non-Revenue Receipts	\$ 243,743,140	\$ 282,198,512	\$ 331,232,752
Unreserved Fund Balance	\$ 216,276,457	\$ 258,149,471	\$ 176,146,707
Interfund Transfer	\$ (354,397,627)	\$ (354,804,206)	\$ (374,175,133)
Total - General Fund	\$ 1,736,549,650	\$ 1,761,413,032	\$ 1,673,197,516

Detailed Statement of Revenues and Surplus

Highway Fund (120)

This fund accounts for the disposition of proceeds from special revenues earmarked by law for highway and related activities. Major revenue sources include the City fuel tax, vehicle weight tax, and public utility franchise tax.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Taxes			
Franchise Tax - HECO	\$ 46,192,706	\$ 43,883,000	\$ 44,761,000
Franchise Tax - GASCO	2,880,113	2,926,023	2,926,023
Fuel Tax - Current Year	47,042,605	38,994,950	39,184,731
Total - Taxes	\$ 96,115,424	\$ 85,803,973	\$ 86,871,754
Licenses and Permits			
Storm Drain Conn Fee	\$ 8,200	\$ 10,000	\$ 10,000
Grading Excavation & Fill	407,648	500,000	500,000
Motor Vehicle Weight Tax	174,262,976	173,267,340	173,267,340
DLnqt Mtr Veh Wt Tax Pen	1,081,544	1,089,080	1,089,080
Other Vehicle Weight Tax	5,282,796	5,278,090	5,278,090
DLnqt Othr Veh Wt Tax Pen	38,540	38,920	38,920
Taxi Stand Permit Fee	8,623	10,300	10,300
Taxi Stand Decals	76	90	90
Frt Curb Load Zone-Permit	449,182	449,360	449,360
Frt Curb Load Zone-Decals	75,054	75,060	75,060
Pass Loading Zone-Permit	36,556	36,570	36,570
Pass Loading Zone-Decals	6,055	6,060	6,060
Excav/Rep-St & Sidewalk	326,003	330,000	330,000
Total - Licenses and Permits	\$ 181,983,253	\$ 181,090,870	\$ 181,090,870
Charges for Services			
Witness Fees	\$ 0	\$ 15	\$ 20
Sidewalk Specs File Fee	9,011	25,000	25,000
Driveway Specs File Fee	4,800	4,000	4,000
Duplicate Copy-Any Record	199	0	0
Sidewalk Area Cleaning	0	70,000	70,000
Sidewalk Repair	145,998	10,000	10,000
Parking Placards	2,700	2,100	2,400
Street Parking Meter	4,017,743	4,284,000	4,769,450
Frm Damaged Parking Meter	2,766	2,500	2,000
Kuhio-Kaiolu Parking Lot	4,935	0	15,000
Kaimuki Parking Lot #2	172,905	235,000	235,000
Kailua Parking Lot	157,399	220,000	220,000
Kalakaua Parking Lot	193,988	225,000	225,000
Civic Center Parking Lot	38,450	58,000	58,000
Parking Chgs - Salt Lake-	37,496	46,500	46,500
Parking Charges-Palace Sq	54,511	70,000	70,000
HPD Parking Lot	12,682	16,500	16,500
Kailua Elderly Hsg P/Lot	109,899	140,000	140,000
Lamppost Banner Display	39,325	48,500	48,500

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Total - Charges for Services	\$ 5,004,807	\$ 5,457,115	\$ 5,957,370
Fines and Forfeits			
Fines-Storm Water	\$ 7,200	\$ 25,000	\$ 25,000
Total - Fines and Forfeits	\$ 7,200	\$ 25,000	\$ 25,000
Miscellaneous Revenues			
Marin Tower Pkg Garage	\$ 149,769	\$ 97,351	\$ 175,385
Harbor Court Garage	285,503	162,695	306,650
Kaimuki Parking Lot Concession	405,009	263,256	472,505
Rental for Use of Land	26,770	26,000	26,000
Kukui Plaza Garage	140,000	91,000	140,000
Smith-Beretania Parking	130,000	84,500	130,000
Recov-Damaged St Lights	278,657	45,000	45,000
Recov-Damaged Traf Signal	170,399	150,000	150,000
Recovery of Traffic Signs	32,917	0	0
Other Comp-Loss of Fixed Asset	40,424	0	0
Recov-Overhead Charges	6,999	0	0
Recov-Overtime Inspection	0	4,000	5,000
Recovery-Interest-Federal Subsidy	1,880,954	1,572,307	477,390
Reimb State-Traf Sig Main	690,684	690,000	700,000
Sund Refunds-Prior Expend	48,476	250,000	250,000
Sund Refunds-Curr Exp	910	0	0
Vacation Accum Deposits	70,491	0	0
Misc Rev/Cash Over/Short	2,458	0	0
Sale-Other Mtls & Suppl	840	5,000	5,000
Total - Miscellaneous Revenues	\$ 4,361,260	\$ 3,441,109	\$ 2,882,930
Unreserved Fund Balance	\$ 28,581,272	\$ 15,367,697	\$ 15,735
Interfund Transfer	\$ (165,983,956)	\$ (157,108,354)	\$ (156,879,119)
Total - Highway Fund	\$ 150,069,260	\$ 134,077,410	\$ 119,964,540

Detailed Statement of Revenues and Surplus

Highway Beautification Fund (130)

The Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund accounts for receipts (\$7.00 per vehicle) collected for each certificate of registration. These monies are expended primarily for the beautification of highways under the jurisdiction of the City and the disposition of abandoned vehicles.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Hwy Beautification Fees	\$ 4,523,412	\$ 4,475,490	\$ 4,475,490
Total - Charges for Services	\$ 4,523,412	\$ 4,475,490	\$ 4,475,490
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 648	\$ 0	\$ 0
Vacation Accum Deposits	15,697	0	0
Total - Miscellaneous Revenues	\$ 16,345	\$ 0	\$ 0
Unreserved Fund Balance	\$ 6,815,324	\$ 3,472,171	\$ 2,280,554
Interfund Transfer	\$ (416,000)	\$ (284,100)	\$ (254,800)
Total - Highway Beautification Fund	\$ 10,939,081	\$ 7,663,561	\$ 6,501,244

Detailed Statement of Revenues and Surplus

Bikeway Fund Fund (140)

This fund accounts for receipts from bicycle and moped registration fees, which are earmarked for operating costs and acquisition, design, construction, improvement, repair and maintenance costs related to bikeways, including the installation and repair of storm drains and bridges.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Bicycle Licenses	\$ 321,397	\$ 318,350	\$ 318,350
Moped Annual License Fee	79,925	79,930	79,930
Total - Licenses and Permits	\$ 401,322	\$ 398,280	\$ 398,280
Miscellaneous Revenues			
Sund Refunds-Curr Exp	\$ 23	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 23	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 1,273,749	\$ 84,671	\$ 192,074
Total - Non-Revenue Receipts	\$ 1,273,749	\$ 84,671	\$ 192,074
Unreserved Fund Balance	\$ 1,895,031	\$ 2,434,721	\$ 510,449
Interfund Transfer	\$ (80,600)	\$ (82,000)	\$ (52,400)
Total - Bikeway Fund	\$ 3,489,525	\$ 2,835,672	\$ 1,048,403

Detailed Statement of Revenues and Surplus

Parks and Playgrounds Fund (150)

This fund accounts for all monies received in lieu of providing land in perpetuity or dedicating land, together with facilities for park and playground purposes. These monies must be expended for the purchase of land for parks and playgrounds, purchase of park and playground equipment, and/or other improvement of existing parks and playgrounds.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Easement Grants	\$ 153,000	\$ 0	\$ 0
Total - Licenses and Permits	\$ 153,000	\$ 0	\$ 0
Miscellaneous Revenues			
Subdividers-Park/Playgrnd	\$ 964,869	\$ 515,073	\$ 0
Total - Miscellaneous Revenues	\$ 964,869	\$ 515,073	\$ 0
Unreserved Fund Balance	\$ 4,277,044	\$ 3,940,664	\$ 1,126,172
Total - Parks and Playgrounds Fund	\$ 5,394,913	\$ 4,455,737	\$ 1,126,172

Detailed Statement of Revenues and Surplus

Sewer Fund (170)

This fund accounts for all monies received pursuant to the provisions of the Federal Water Pollution Control Act amendments of 1972 and the Hawaii Revised Statutes and expended for the purposes authorized.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Sale of Gasoline and Oil	\$ 818,599	\$ 0	\$ 0
Duplicate Copy-Any Record	138	100	100
Sewer Lateral Instal	47,465	127,973	128,677
Sewer Service Charges	451,409,618	455,819,600	464,000,000
Other Sewer Chgs	40,958	175,313	15,183
Wstwr Sys Facil Chgs	9,511,395	10,902,400	10,902,400
Total - Charges for Services	\$ 461,828,173	\$ 467,025,386	\$ 475,046,360
Fines and Forfeits			
Fines-Indust Ww Discharge	\$ 0	\$ 15,000	\$ 0
Total - Fines and Forfeits	\$ 0	\$ 15,000	\$ 0
Miscellaneous Revenues			
Investments	\$ (4,901,015)	\$ 0	\$ 0
Investments-Pool	21,970,278	8,638,000	1,133,000
Rental for Use of Land	106,244	0	0
Recov-Overtime Inspection	71,625	0	0
Recovery-Interest-Federal Subsidy	2,287,381	0	0
Sund Refunds-Prior Expend	26,245	0	0
Vacation Accum Deposits	58,755	0	0
Sale of Scrap Materials	387	0	0
Total - Miscellaneous Revenues	\$ 19,619,900	\$ 8,638,000	\$ 1,133,000
Unreserved Fund Balance	\$ 999,120,826	\$ 819,661,624	\$ 524,778,683
Interfund Transfer	\$ (19,178,808)	\$ (21,722,917)	\$ (21,375,398)
Total - Sewer Fund	\$ 1,461,390,091	\$ 1,273,617,093	\$ 979,582,645

Detailed Statement of Revenues and Surplus

Transportation Fund (180)

This fund accounts for all monies generated by or received from bus, handi-van and rail, and Joint Traffic Management Center (JTMC) parking garage. The funds from the bus, handi-van and rail are used for the management, operation, maintenance and administration of the bus, handi-van and rail transportation system. JTMC parking garage revenues are used for expenses of operation, maintenance, improvement and betterment of the JTMC parking garage facilities.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
City Employees Parking	\$ 5,950	\$ 0	\$ 0
JTMC Parking	213,544	200,000	200,000
Spc Handicap Transp Fares	1,622,820	1,135,814	1,320,000
Total - Charges for Services	\$ 1,842,314	\$ 1,335,814	\$ 1,520,000
Miscellaneous Revenues			
Other Sources-Interest Earnings	\$ 34	\$ 0	\$ 0
Rental Units (City Prop)	23,075	1,775	0
Sund Refunds-Prior Expend	38,903	0	0
Misc Rev/Cash Over/Short	(646)	0	0
Total - Miscellaneous Revenues	\$ 61,366	\$ 1,775	\$ 0
Utilities or Other Enterprises			
Bus Fare	\$ 42,134,237	\$ 20,998,572	\$ 36,540,000
U-Pass	2,677,054	2,500,000	2,500,000
Recovery of Damages	92,990	0	0
Bus Advertising	141,655	126,000	72,000
Ots-Employee Parking Chge	159,281	156,240	122,400
Other Bus Transportation	22,074	0	0
Total - Utilities or Other Enterprises	\$ 45,227,291	\$ 23,780,812	\$ 39,234,400
Non-Revenue Receipts			
Bus Subsidy-General Fund	\$ 188,226,873	\$ 189,990,852	\$ 238,110,890
Bus Subsidy-Highway Fund	19,827,292	18,471,667	5,787,274
Total - Non-Revenue Receipts	\$ 208,054,165	\$ 208,462,519	\$ 243,898,164
Unreserved Fund Balance	\$ 5,906,255	\$ 4,404,540	\$ 9,166
Total - Transportation Fund	\$ 261,091,391	\$ 237,985,460	\$ 284,661,730

Detailed Statement of Revenues and Surplus

Liquor Commission Fund (190)

This fund accounts for all monies collected by as well as received on behalf of the Liquor Commission and used for the operational and administrative costs of the Liquor Commission.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Direct Wine Shipper	\$ 92,715	\$ 85,000	\$ 85,000
Personal Shipment Permit	1,890	2,250	2,250
Basic Liquor Lic(New Lic)	260,910	150,000	200,000
Liquor Applcn Filing Fee	2,920	2,500	3,000
Addtl Liqr Lic (Gr Sale)	2,815,980	2,400,000	3,100,000
Renewal Liquor License	3,005,460	2,900,000	2,700,000
Total - Licenses and Permits	\$ 6,179,875	\$ 5,539,750	\$ 6,090,250
Charges for Services			
Service Fee for Card Payment	\$ (9,202)	\$ 0	\$ 0
Liqr Licensee Change Name	2,430	3,000	3,000
Charge for Photo Id	90,580	80,000	135,000
Charges for Publications	2,015	2,500	3,000
Duplicate Copy-Any Record	2,106	1,500	1,500
City Employees Parking	7,760	7,700	7,700
Total - Charges for Services	\$ 95,689	\$ 94,700	\$ 150,200
Fines and Forfeits			
Fines-Liquor Commission	\$ 188,870	\$ 150,000	\$ 150,000
Total - Fines and Forfeits	\$ 188,870	\$ 150,000	\$ 150,000
Miscellaneous Revenues			
Vacation Accum Deposits	\$ 2,348	\$ 0	\$ 0
Misc Rev/Cash Over/Short	(10)	0	0
Total - Miscellaneous Revenues	\$ 2,338	\$ 0	\$ 0
Unreserved Fund Balance	\$ 2,697,218	\$ 2,850,210	\$ 1,434,626
Interfund Transfer	\$ (359,000)	\$ (369,300)	\$ (357,300)
Total - Liquor Commission Fund	\$ 8,804,990	\$ 8,265,360	\$ 7,467,776

Detailed Statement of Revenues and Surplus

Rental Assistance Fund (203)

This fund accounts for all net receipts from the Hale Pauahi parking structure which are expended for monthly rental assistance payments to landlords on behalf of an eligible applicant.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Parking Stalls	\$ 233,592	\$ 233,000	\$ 233,000
Total - Miscellaneous Revenues	\$ 233,592	\$ 233,000	\$ 233,000
Unreserved Fund Balance	\$ 1,871,698	\$ 1,891,304	\$ 1,898,294
Total - Rental Assistance Fund	\$ 2,105,290	\$ 2,124,304	\$ 2,131,294

Detailed Statement of Revenues and Surplus

Grants in Aid Fund (220)

This fund shall be used by the City to award grants in aid to federal income tax exempt non-profit organizations that provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Investments-Pool	\$ 165,784	\$ 70,000	\$ 9,000
Total - Miscellaneous Revenues	\$ 165,784	\$ 70,000	\$ 9,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 8,193,760	\$ 7,721,313	\$ 7,695,848
Total - Non-Revenue Receipts	\$ 8,193,760	\$ 7,721,313	\$ 7,695,848
Unreserved Fund Balance	\$ 2,553,967	\$ 2,015,339	\$ 566,917
Total - Grants in Aid Fund	\$ 10,913,511	\$ 9,806,652	\$ 8,271,765

Detailed Statement of Revenues and Surplus

Hanauma Bay Nature Preserve Fund (230)

This fund accounts for receipts from the entrance and vehicle admission fees to Hanauma Bay Nature Preserve and is earmarked primarily for the operation, maintenance, and improvement of the Nature Preserve.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Hanauma Bay Parking	\$ 137,845	\$ 66,951	\$ 432,350
Hanauma Bay-Admission	3,353,902	853,767	8,676,900
Total - Charges for Services	\$ 3,491,747	\$ 920,718	\$ 9,109,250
Miscellaneous Revenues			
Investments-Pool	\$ 144,419	\$ 51,000	\$ 7,000
Perquisite Housing	5,622	3,090	3,090
Hanauma Beach Park Conces	297,964	0	51,000
Hanauma Shuttle Bus Svc	31,081	0	0
Hanauma Snorkling Rental	1,188,266	0	520,000
Hanauma Gift Shop Concess	336,886	36,811	180,500
Automatic Teller Machines	0	450	900
Misc Rev/Cash Over/Short	(98)	0	0
Total - Miscellaneous Revenues	\$ 2,004,140	\$ 91,351	\$ 762,490
Unreserved Fund Balance	\$ 6,487,253	\$ 5,033,516	\$ 0
Interfund Transfer	\$ (1,676,581)	\$ (1,175,297)	\$ (1,512,211)
Total - Hanauma Bay Nature Preserve Fund	\$ 10,306,559	\$ 4,870,288	\$ 8,359,529

Hanauma Bay Nature Preserve Fund

Detailed Statement of Revenues and Surplus

Reserve for Fiscal Stability Fund (240)

This fund is designated as a reserve for economic and revenue downturns and emergency situations.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Easement Grants	\$ 0	\$ 38,310	\$ 1,908,092
Total - Licenses and Permits	\$ 0	\$ 38,310	\$ 1,908,092
Miscellaneous Revenues			
Investments-Pool	\$ 2,264,588	\$ 913,000	\$ 120,000
Land	47,500	341,000	957,000
Total - Miscellaneous Revenues	\$ 2,312,088	\$ 1,254,000	\$ 1,077,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 7,000,000	\$ 0	\$ 0
Total - Non-Revenue Receipts	\$ 7,000,000	\$ 0	\$ 0
Unreserved Fund Balance	\$ 120,631,267	\$ 129,943,355	\$ 131,235,665
Total - Reserve for Fiscal Stability Fund	\$ 129,943,355	\$ 131,235,665	\$ 134,220,757

Reserve for Fiscal Stability Fund

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

This fund accounts for all revenues derived from the operation of the City's Refuse Division, solid waste disposal programs, glass recycling program, and other recycling programs. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Refuse Collector-Lic	\$ 7,500	\$ 6,500	\$ 6,500
Refuse Collector-Decal	944	900	900
Glass Recycler	0	300	300
Total - Licenses and Permits	\$ 8,444	\$ 7,700	\$ 7,700
Intergovernmental Revenue			
Pynt Fr St-Glass Disp Fee	\$ 530,622	\$ 200,000	\$ 500,000
Total - Intergovernmental Revenue	\$ 530,622	\$ 200,000	\$ 500,000
Charges for Services			
Pre-Paid Coll/Disp Chgs	\$ 49,953	\$ 0	\$ 0
Business Premises	423,240	435,000	420,000
Disposal Charges	4,859,889	3,570,000	3,400,000
Disp Chgs Surcharge-Other	4,519,429	4,179,600	4,150,000
Disp Chgs Surcharge - C&C	2,538,186	2,455,200	2,500,000
Total - Charges for Services	\$ 12,390,697	\$ 10,639,800	\$ 10,470,000
Fines and Forfeits			
Fines-Unpaid Civil	\$ 4,700	\$ 0	\$ 0
Fines Miscellaneous	600	0	0
Total - Fines and Forfeits	\$ 5,300	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ (525,537)	\$ 0	\$ 0
Investments-Pool	2,369,506	982,000	129,000
Recovery-Damaged Refuse Carts	1,500	0	0
Sund Refunds-Prior Expend	39,777	0	0
Vacation Accum Deposits	58,971	0	0
Total - Miscellaneous Revenues	\$ 1,944,217	\$ 982,000	\$ 129,000
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 30,826,904	\$ 31,185,000	\$ 31,000,000
Electrical Energy Revenue	71,779,137	70,000,000	67,000,000
Tip Fees-Other	23,688,645	21,700,000	21,500,000
S/H Disposal Chrg H-Power	566,257	0	0
Total - Utilities or Other Enterprises	\$ 126,860,943	\$ 122,885,000	\$ 119,500,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 106,555,286	\$ 107,444,616	\$ 87,684,264
Total - Non-Revenue Receipts	\$ 106,555,286	\$ 107,444,616	\$ 87,684,264
Unreserved Fund Balance	\$ 67,676,051	\$ 67,506,221	\$ 57,806,874
Interfund Transfer	\$ (56,192,470)	\$ (54,042,558)	\$ (62,894,946)

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Total - Refuse Genl Operating Acct -SWSF	\$ 259,779,090	\$ 255,622,779	\$ 213,202,892

Detailed Statement of Revenues and Surplus

Land Conservation Fund (260)

The fund accounts for all gifts, voluntary contributions to the city, and all revenues designated by ordinance or resolution for deposit into the fund. All monies deposited into this fund shall be used to purchase or otherwise acquire lands or property entitlements for natural resource land conservation purposes of the city.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Unreserved Fund Balance			
Unreserved Fund Balance	\$ 220	\$ 220	\$ 220
Total - Unreserved Fund Balance	\$ 220	\$ 220	\$ 220
Total - Land Conservation Fund	\$ 220	\$ 220	\$ 220

Detailed Statement of Revenues and Surplus

Clean Water and Natural Lands Fund (270)

This fund accounts for monies transferred from real property tax revenues to be used to purchase or otherwise acquire real estate or any interest therein for land conservation in the city. The monies may be used for the purposes of: protection of watershed lands to preserve water quality and water supply; preservation of forests, beaches, coastal areas and agricultural lands; public outdoor recreation and education, including access to beaches and mountains; preservation of historic or cultural important land areas and sites; protection of significant habitats or ecosystems, including buffer zones; conservation of land in order to reduce erosion, floods, landslides, and runoff; and acquisition of public access to public land and open spaces.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Investments-Pool	\$ 494,973	\$ 203,000	\$ 27,000
Total - Miscellaneous Revenues	\$ 494,973	\$ 203,000	\$ 27,000
Non-Revenue Receipts			
Transfer Fr General Fd-RPT	\$ 7,023,620	\$ 6,709,727	\$ 6,892,545
Total - Non-Revenue Receipts	\$ 7,023,620	\$ 6,709,727	\$ 6,892,545
Unreserved Fund Balance	\$ 26,005,636	\$ 32,858,311	\$ 10,494,107
Total - Clean Water and Natural Lands Fund	\$ 33,524,229	\$ 39,771,038	\$ 17,413,652

Detailed Statement of Revenues and Surplus

Affordable Housing Fund (280)

This fund accounts for monies transferred from real property tax revenues to provide for and maintain affordable rental housing for persons earning sixty percent or less of the median household income in the city. Monies may be used for: the provision and expansion of affordable rental housing and suitable living environments in projects, which may include mixed-use, mixed-income projects, having residential units that are principally for persons of low and moderate income through land acquisition for, development of, construction of, and/or capital improvements or rehabilitation to such housing, provided that the funded housing remains affordable for at least sixty years.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Investments-Pool	\$ 712,540	\$ 239,000	\$ 31,000
Total - Miscellaneous Revenues	\$ 712,540	\$ 239,000	\$ 31,000
Non-Revenue Receipts			
Transfer Fr General Fd-RPT	\$ 7,023,620	\$ 6,709,727	\$ 6,892,545
Total - Non-Revenue Receipts	\$ 7,023,620	\$ 6,709,727	\$ 6,892,545
Unreserved Fund Balance	\$ 35,476,683	\$ 26,599,654	\$ 31,091,945
Total - Affordable Housing Fund	\$ 43,212,843	\$ 33,548,381	\$ 38,015,490

Detailed Statement of Revenues and Surplus

Community Development Fund (310)

This fund accounts for monies provided by the Federal government under the Housing and Community Development Act of 1974, as amended; the National Affordable Housing Act of 1990, as amended; monies generated as program income; and monies carried over from prior years. Funds are expended to carry out the objectives of the Acts. Funds under the HOME program are funded under the Federal Grants Projects Fund beginning in fiscal year 1977.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
CDBG, PI-93-383	\$ 0	\$ 8,018,590	\$ 8,282,358
CDBG-Program Income	185,053	525,000	525,000
US Dept of Housing and Urban Development	3,236,923	0	0
Total - Intergovernmental Revenue	\$ 3,421,976	\$ 8,543,590	\$ 8,807,358
Fines and Forfeits			
Liquidated Contr Damages	\$ 14,600	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 14,600	\$ 0	\$ 0
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 16,104	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 16,104	\$ 0	\$ 0
Total - Community Development Fund	\$ 3,452,680	\$ 8,543,590	\$ 8,807,358

Detailed Statement of Revenues and Surplus

Patsy T. Mink Central Oahu Regional Park Fund (321)

This fund accounts for monies generated from the Patsy T. Mink Central Oahu Regional Park. Funds are expended for the improvement, maintenance and repair of the Park. All appropriations from this fund must be used to supplement, and not supplant, other city fund appropriations for the Patsy T. Mink Central Oahu Regional Park.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Attendant Services	\$ 65,867	\$ 30,700	\$ 81,900
Parks District V Fees	125,591	75,700	151,300
Total - Charges for Services	\$ 191,458	\$ 106,400	\$ 233,200
Miscellaneous Revenues			
Total - Miscellaneous Revenues	\$ 0	\$ 0	\$ 0
Unreserved Fund Balance	\$ 563,670	\$ 227,276	\$ 20
Interfund Transfer	\$ (26,700)	\$ (22,200)	\$ (1,700)
Total - Patsy T. Mink Central Oahu Regional Park Fund	\$ 728,428	\$ 311,476	\$ 231,520

Detailed Statement of Revenues and Surplus

Waipio Peninsula Soccer Park Fund (322)

This fund accounts for monies generated from the Waipio Peninsula Soccer Park. Funds are expended for the improvement, maintenance and repair of the Park. All appropriations from this fund must be used to supplement, and not supplant, other city fund appropriations for the Waipio Peninsula Soccer Park.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Attendant Services	\$ 13,403	\$ 6,700	\$ 17,900
Parks District V Fees	63,514	37,600	75,200
Total - Charges for Services	\$ 76,917	\$ 44,300	\$ 93,100
Unreserved Fund Balance	\$ 207,923	\$ 268,637	\$ 198,600
Interfund Transfer	\$ (5,600)	\$ (5,600)	\$ (5,600)
Total - Waipio Peninsula Soccer Park Fund	\$ 279,240	\$ 307,337	\$ 286,100

Detailed Statement of Revenues and Surplus

Honolulu Zoo Fund (323)

This fund accounts for monies generated by operations of the Honolulu Zoo and monies transferred from real property tax revenues. The monies may be used for the operations, repair, maintenance, and improvement of the Honolulu Zoo, salaries of persons employed at the Zoo and related expenses, acquisition of zoo animals, and debt service for capital improvements at the Zoo.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Service Fee for Card Payment	\$ (1,262)	\$ 0	\$ 0
Zoo Parking Lot	993,731	733,536	848,283
Honolulu Zoo	3,338,320	1,764,769	1,600,000
Total - Charges for Services	\$ 4,330,789	\$ 2,498,305	\$ 2,448,283
Miscellaneous Revenues			
Investments-Pool	\$ 26,912	\$ 12,000	\$ 1,000
Honolulu Zoo Food Conces	288,048	103,917	146,714
Recov-Crt Odr Restitution	120	0	0
Sund Refunds-Prior Expend	8	0	0
Sund Refunds-Curr Exp	1,263	0	0
Vacation Accum Deposits	11,191	0	0
Misc Rev/Cash Over/Short	(5)	0	0
Misc Deposit Adjustments	9,811	0	0
Total - Miscellaneous Revenues	\$ 337,348	\$ 115,917	\$ 147,714
Utilities or Other Enterprises			
Recovery of Damages	\$ 120	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 120	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 2,841,176	\$ 3,579,296	\$ 5,762,313
Transfer Fr General Fd-RPT	7,023,620	6,709,727	6,892,545
Total - Non-Revenue Receipts	\$ 9,864,796	\$ 10,289,023	\$ 12,654,858
Unreserved Fund Balance	\$ 1,877,896	\$ 1,755,038	\$ 92,880
Interfund Transfer	\$ (4,163,557)	\$ (4,261,461)	\$ (3,775,484)
Total - Honolulu Zoo Fund	\$ 12,247,392	\$ 10,396,822	\$ 11,568,251

Detailed Statement of Revenues and Surplus

Golf Fund (350)

This fund accounts for all receipts derived from the operation of the City's golf facilities. All funds are expended for the management, operation and maintenance of the municipal golf courses.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Golf Course Fees	\$ 5,226,197	\$ 5,882,251	\$ 6,280,820
Total - Charges for Services	\$ 5,226,197	\$ 5,882,251	\$ 6,280,820
Miscellaneous Revenues			
Golf Course Cart Rentals	\$ 2,077,693	\$ 2,457,194	\$ 2,457,194
Rental for Use of Land	6,000	0	0
Golf Course-Pro Shops	4,802	11,607	14,702
Golf Course Food Conces	67,305	43,020	49,889
Golf Course Driving Range	315,618	275,919	299,068
Sund Refunds-Prior Expend	409	0	0
Sund Refunds-Curr Exp	2,020	0	0
Vacation Accum Deposits	3,876	0	0
Misc Rev/Cash Over/Short	62	0	0
Total - Miscellaneous Revenues	\$ 2,477,785	\$ 2,787,740	\$ 2,820,853
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 7,537,205	\$ 11,913,894	\$ 3,903,772
Total - Non-Revenue Receipts	\$ 7,537,205	\$ 11,913,894	\$ 3,903,772
Unreserved Fund Balance	\$ 2,307,546	\$ 1,104,214	\$ 4,224,533
Interfund Transfer	\$ (2,069,152)	\$ (3,060,978)	\$ (2,642,998)
Total - Golf Fund	\$ 15,479,581	\$ 18,627,121	\$ 14,586,980

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

This fund accounts for all revenues derived from the operation of the City's auditorium facilities and Waikiki Shell. All funds are expended for the operation of the Department of Enterprise Services.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Surcharge On Tickets	30,237	0	60,000
Duplicate Copy-Any Record	1	0	0
Other Misc Services	2,794	8,400	8,400
Total - Charges for Services	\$ 33,057	\$ 8,400	\$ 68,400
Miscellaneous Revenues			
Investments-Pool	\$ 53,415	\$ 30,000	\$ 4,000
Rental for Use of Land	23,273	5,000	11,636
Arena	606,039	120,000	484,800
Assembly Hall (Pikake Room)	50,161	10,000	40,128
Meeting Room	125,997	30,000	100,800
Exhibition Pavilion	414,211	100,000	313,368
Theater-Concert Hall	529,790	75,000	423,591
Waikiki Shell	34,040	30,000	49,107
Galleria (Other Area)	19,685	3,000	16,000
Riser and Chair Setup	2,250	1,500	3,600
Chair and Table Setup	141,767	2,000	113,600
Stage Setup	71,884	2,000	57,507
Moving Equipment	1,650	0	1,000
Ushering Service	235,877	60,000	188,800
Spotlight and Sound Setup	135,532	15,000	108,400
Excessive Cleanup	17,286	1,200	16,000
Piano	13,787	1,500	11,029
Box Office Service	164,350	75,000	400,000
Other Personal Services	115,015	30,000	92,000
Food Conces-Auditoriums	663,731	17,000	430,984
Parking-Auditoriums	2,082,212	1,430,000	1,722,523
Other-Auditoriums	0	0	1,000
Novelty Sales Concess-Aud	106,534	5,000	58,804
Ala Moana Conces-Waikiki	48,331	30,850	31,414
Kapiolani Beach Conces	206,740	91,600	115,093
Waikiki Beach Food Conces	142,803	45,924	108,347
Sandy Beach Mob Fd Conces	0	1,000	2,400
Waikiki Surfbld Lockr Conc	41,959	150,000	150,000
Pouring Rts-Vending Mach	86,548	25,822	32,098
Koko Head Stables Conces	7,839	7,839	7,839
Waikiki Beach Conces-Othr	1,334,927	352,482	790,474
Automatic Teller Machines	23,970	759	2,490
Sund Refunds-Curr Exp	4,211	0	0
Total - Miscellaneous Revenues	\$ 7,505,814	\$ 2,749,476	\$ 5,888,832

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 7,078,869	\$ 9,135,322	\$ 8,679,323
General Obligation Bonds	59	0	0
Total - Non-Revenue Receipts	\$ 7,078,928	\$ 9,135,322	\$ 8,679,323
Unreserved Fund Balance	\$ 2,419,062	\$ 2,822,094	\$ 182,646
Interfund Transfer	\$ (3,549,214)	\$ (4,153,816)	\$ (4,145,614)
Total - Special Events Fund	\$ 13,487,647	\$ 10,561,476	\$ 10,673,587

Detailed Statement of Revenues and Surplus

Special Projects Fund (380)

This fund accounts for all monies received under special contracts entered into, by and between the City and the State. Monies received from various sources for operating and capital improvement expenditures for which no financing has been provided in other funds, such as contributions from property owners exclusive of improvement district assessment collections, are also accounted for in this fund.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
US Dept of Justice	\$ 6,516	\$ 0	\$ 0
Mayor's Lei Day Program	29,193	0	0
Hawaii Tourism Authority	693,600	0	0
Dbedt Grant	2,249,100	0	0
State of Hawaii Act	499,000	0	0
Program On Aging-State Sh	0	535,320	535,320
LEPC Emergency Planning	32,961	20,500	20,500
Wireless Enhanced 911	2,335,952	1,300,000	1,300,000
AFC Admin Assist's Pay	245,400	245,400	245,400
State Department of Transportation	778,616	0	0
State Department of Health	1,432,152	11,818,606	11,854,502
State Department of Human Services	3,171,989	1,570,415	3,159,076
State Dept of Labor & Industrial Relations	4,063	0	0
State Dept of Land & Natural Resources	475,957	646,182	646,182
State Dept of the Attorney General	838,679	1,395,166	0
Total - Intergovernmental Revenue	\$ 12,793,178	\$ 17,531,589	\$ 17,760,980
Charges for Services			
Plan Review Fee	\$ 816,989	\$ 859,977	\$ 905,228
Total - Charges for Services	\$ 816,989	\$ 859,977	\$ 905,228
Miscellaneous Revenues			
Contributions to The City	\$ 250,897	\$ 0	\$ 0
Private Grants to The City	489,963	0	0
Recov-Crt Odr Restitution	5	0	0
Sund Refunds-Prior Expend	43,132	0	0
Sund Refunds-Curr Exp	11,450	0	0
Total - Miscellaneous Revenues	\$ 795,447	\$ 0	\$ 0
Total - Special Projects Fund	\$ 14,405,614	\$ 18,391,566	\$ 18,666,208

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

This fund accounts for all monies received from the Federal government as grants for specific projects as well as supporting monies from other sources, where such monies are not accountable in any other fund. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Federal Grants Fund - Operating			
Intergovernmental Revenue			
HOME Grant	\$ 918,904	\$ 2,405,738	\$ 1,980,738
HUD-Youthbuild Prgm	0	620,000	1,000,000
Workforce Investment Act	0	2,350,000	5,700,000
Housing Opportunity-HOPWA	19,839	19,056	19,613
Voc Rehab Svs for Blind	130,267	0	0
First to Work Program	0	2,829,234	2,829,234
Program On Aging	0	698,232	4,771,853
Federal DOT Grants	6,811	0	0
EPA Grant Projects	8,723	0	0
HOME Grant-Program Income	0	637,843	0
FTA-49 USC Chapter 53	23,538,965	92,170,145	112,686,613
FHWA Traffic Ctrl Ctr Ops	0	40,000	122,000
FHWA-Bridge Inspections	0	800,000	1,200,000
US Dept of Transportation-FHWA	170,987	0	0
Emerg Shelter Grants Prgm	51,136	51,135	52,843
Community Prosecution	2,691	0	0
US Dept of Agriculture	178,462	70,000	208,000
US Dept of Health & Human Services	792,831	0	0
US Dept of Justice	2,864,281	990,291	2,018,152
US Dept of Labor	3,097,933	1,665,319	792,000
US Dept of Transportation	946,899	0	0
US Dept of Education	108,039	161,000	162,000
Dea Marijuana Grant	67,327	0	0
US Dept of Treasury	62,040,810	0	0
US Dept of Housing and Urban Development	1,042,034	0	0
HIDTA Program	1,456,510	0	0
Juvenile Accountability	0	90,000	90,000
Homeland Security Grants	1,199,387	0	0
Total - Intergovernmental Revenue	\$ 98,642,836	\$ 105,597,993	\$ 133,633,046
Charges for Services			
Miscellaneous-Sanitation	\$ 5,528	\$ 0	\$ 0
Total - Charges for Services	\$ 5,528	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ 1,863	\$ 0	\$ 0
Sund Refunds-Prior Expend	23,405	0	0
Total - Miscellaneous Revenues	\$ 25,268	\$ 0	\$ 0
Non-Revenue Receipts			

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
State Grants	\$ 0	\$ 58,848	\$ 66,000
Federal Grants	0	81,792	81,792
Total - Non-Revenue Receipts	\$ 0	\$ 140,640	\$ 147,792
Total - Federal Grants Fund - Operating	\$ 98,673,632	\$ 105,738,633	\$ 133,780,838

Federal Grants Fund - CIP

Intergovernmental Revenue			
HOME Grant	\$ 0	\$ 430,000	\$ 1,664,359
CDBG-Program Income	27,444	0	0
Housing Opportunity-HOPWA	0	616,157	634,161
HOME Grant-Program Income	1,778,147	0	0
FTA-49 USC Chapter 53	0	48,184,800	47,046,950
FHWA Traffic Ctrl Ctr Ops	0	13,920,000	8,792,000
US Dept of Transportation-FHWA	2,400	37,860,000	6,268,000
Emerg Shelter Grants Prgm	154,463	630,673	651,732
Total - Intergovernmental Revenue	\$ 1,962,454	\$ 101,641,630	\$ 65,057,202
Total - Federal Grants Fund - CIP	\$ 1,962,454	\$ 101,641,630	\$ 65,057,202
Total - Federal Grants Fund - (390)	\$ 100,636,086	\$ 207,380,263	\$ 198,838,040

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Rehab Fund (410)

This fund makes loan monies available-primarily to low and moderate income applicants unable to secure or qualify for funds-under the Rehabilitation Loan Program sponsored by the Federal government.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Investments	\$ 78,917	\$ 0	\$ 0
Other Sources-Interest Earnings	437	0	0
Total - Miscellaneous Revenues	\$ 79,354	\$ 0	\$ 0
Revolving Fund Revenues			
Principal	\$ 650,776	\$ 3,004,300	\$ 2,004,300
Interest	16,839	0	0
Late Charge	4,213	0	0
Total - Revolving Fund Revenues	\$ 671,828	\$ 3,004,300	\$ 2,004,300
Total - Housing & Comm Dev Rehab Fund	\$ 751,182	\$ 3,004,300	\$ 2,004,300

Detailed Statement of Revenues and Surplus

Pauahi Project Expend, HI R-15 Fund (430)

This fund was created to facilitate financing of the Pauahi Project redevelopment plan providing for the acquisition, clearance, construction of site improvements, and sale or lease of home, apartment, and commercial sites to private parties for development in accordance with said plans.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Investments	\$ 20,363	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 20,363	\$ 0	\$ 0
Unreserved Fund Balance	\$ 989,803	\$ 1,010,167	\$ 1,010,167
Total - Pauahi Project Expend, HI R-15 Fund	\$ 1,010,166	\$ 1,010,167	\$ 1,010,167

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Sec 8 Fund (470)

This fund accounts for all monies received from the Federal government under the Housing and Community Development Act of 1974 for the purpose set forth under Title II of the Act.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 1,525,199	\$ 0	\$ 1,275,612
Sec 8 Mod Rehab (001)	0	187,200	187,200
Sec 8 Exstg Hsg Vou Prgm	61,560,287	62,652,920	63,039,510
Total - Intergovernmental Revenue	\$ 63,085,486	\$ 62,840,120	\$ 64,502,322
Miscellaneous Revenues			
Investments	\$ 68,410	\$ 0	\$ 0
Other Sources-Interest Earnings	27,166	0	0
Other Escheats	133,254	0	0
Sund Refunds-Prior Expend	5	0	0
Total - Miscellaneous Revenues	\$ 228,835	\$ 0	\$ 0
Total - Housing & Comm Dev Sec 8 Fund	\$ 63,314,321	\$ 62,840,120	\$ 64,502,322

Detailed Statement of Revenues and Surplus

Leasehold Conversion Fund (490)

This fund accounts for all monies to assist lessees of land upon which are situated either residential condominium, cooperative housing, or residential planned development to purchase those lands at fair and reasonable prices.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Investments	\$ 2,216	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 2,216	\$ 0	\$ 0
Unreserved Fund Balance	\$ 127,301	\$ 129,518	\$ 129,518
Total - Leasehold Conversion Fund	\$ 129,517	\$ 129,518	\$ 129,518

Detailed Statement of Revenues and Surplus

General Improvement Bond Fund (610)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for public improvements specified to be expended from this fund.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Fines and Forfeits			
Liquidated Contr Damages	\$ 36,600	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 36,600	\$ 0	\$ 0
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 122,847	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 122,847	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds	\$ 235,008,702	\$ 171,618,799	\$ 107,010,310
Total - Non-Revenue Receipts	\$ 235,008,702	\$ 171,618,799	\$ 107,010,310
Total - General Improvement Bond Fund	\$ 235,168,149	\$ 171,618,799	\$ 107,010,310

Detailed Statement of Revenues and Surplus

Highway Improvement Bond Fund (620)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for highway and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Non-Revenue Receipts			
General Obligation Bonds	\$ 65,002,503	\$ 132,576,100	\$ 142,681,000
Total - Non-Revenue Receipts	\$ 65,002,503	\$ 132,576,100	\$ 142,681,000
Total - Highway Improvement Bond Fund	\$ 65,002,503	\$ 132,576,100	\$ 142,681,000

Detailed Statement of Revenues and Surplus

Capital Projects Fund (640)

This fund accounts for monies received from sources other than the federal government, in form of grants, entitlements, shared revenues or payments in lieu of taxes, to fund capital projects, and city monies appropriated for capital projects.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Othr Share of Constr Cost	\$ 0	\$ 100,000	\$ 100,000
Total - Miscellaneous Revenues	\$ 0	\$ 100,000	\$ 100,000
Non-Revenue Receipts			
Id B&I Rdmpn Fund	\$ 219	\$ 0	\$ 0
Total - Non-Revenue Receipts	\$ 219	\$ 0	\$ 0
Total - Capital Projects Fund	\$ 219	\$ 100,000	\$ 100,000

Detailed Statement of Revenues and Surplus

Housing Development Special Fund (655)

This fund accounts for the proceeds of general obligation bonds and bond anticipation notes authorized and issued for the purpose of developing housing for sale or for rental and for the proceeds from the sale or rental of housing.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Easement Grants	\$ 73,939	\$ 60,000	\$ 60,000
Total - Licenses and Permits	\$ 73,939	\$ 60,000	\$ 60,000
Charges for Services			
Chinatown Gateway-Parking	\$ 131,505	\$ 83,655	\$ 116,850
River-Nimitz-Parking	48,444	65,000	65,000
Total - Charges for Services	\$ 179,949	\$ 148,655	\$ 181,850
Miscellaneous Revenues			
Rental Units (Hcd Prop)	\$ 29,031	\$ 0	\$ 0
Hsg Buyback-Shared Equity	2,319,863	0	0
Total - Miscellaneous Revenues	\$ 2,348,894	\$ 0	\$ 0
Revolving Fund Revenues			
Repay Dchd Loans-Others	\$ 70,183	\$ 0	\$ 0
Total - Revolving Fund Revenues	\$ 70,183	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,619,849	\$ 4,461,061	\$ 1,469,014
General Obligation Bonds	747	0	0
Total - Non-Revenue Receipts	\$ 4,620,596	\$ 4,461,061	\$ 1,469,014
Unreserved Fund Balance	\$ 2,318,853	\$ 3,998,027	\$ 3,154,987
Interfund Transfer	\$ (5,564,918)	\$ (4,869,087)	\$ (4,059,919)
Total - Housing Development Special Fund	\$ 4,047,496	\$ 3,798,656	\$ 805,932

Detailed Statement of Revenues and Surplus

Sewer Revenue Bond (670)

This fund accounts for proceeds of revenue bonds issued to pay all or part of those appropriations for improvements, repairs, and maintenance of the wastewater system.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Miscellaneous Revenues			
Investments	\$ 752,664	\$ 0	\$ 0
Investments-Pool	4,124,940	2,306,000	302,000
Total - Miscellaneous Revenues	\$ 4,877,604	\$ 2,306,000	\$ 302,000
Non-Revenue Receipts			
General Obligation Bonds	\$ 18	\$ 0	\$ 0
Sale of Sewer Rev Bonds	250,014,318	552,500,000	335,837,000
State Revolving Fund	107,826,628	0	0
Total - Non-Revenue Receipts	\$ 357,840,964	\$ 552,500,000	\$ 335,837,000
Total - Sewer Revenue Bond	\$ 362,718,568	\$ 554,806,000	\$ 336,139,000

Detailed Statement of Revenues and Surplus

Sld Wst Improvement Bond Fund (680)

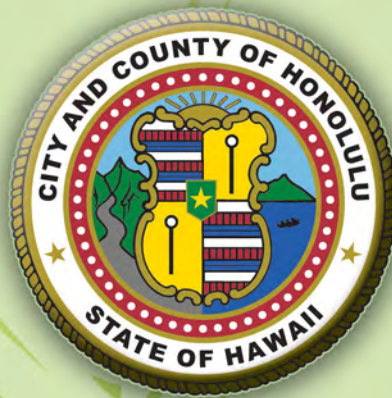
This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for solid waste disposal and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Non-Revenue Receipts			
General Obligation Bonds	\$ 25,000,507	\$ 60,959,000	\$ 108,850,000
Total - Non-Revenue Receipts	\$ 25,000,507	\$ 60,959,000	\$ 108,850,000
Total - Sld Wst Improvement Bond Fund	\$ 25,000,507	\$ 60,959,000	\$ 108,850,000

Sld Wst Improvement Bond Fund

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Departmental Revenue Summary



Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Taxes			
Real Property Taxes - Current Year	\$ 468,084,964	\$ 1,411,945,360	\$ 1,378,509,000
Real Property Taxes - Prior Year	7,118,615	3,000,000	3,000,000
R P T - Lock Box	456,039,213	0	0
R P T Mortgage Company	466,967,220	0	0
RPT - Epay	28,256,740	0	0
Public Svc Company Tax	42,497,745	43,175,000	44,362,000
Franchise Tax - HECO	46,192,706	43,883,000	44,761,000
Franchise Tax - GASCO	2,880,113	2,926,023	2,926,023
Fuel Tax - Current Year	47,042,605	38,994,950	39,184,731
Total - Taxes	\$ 1,565,079,921	\$ 1,543,924,333	\$ 1,512,742,754
Licenses and Permits			
Direct Wine Shipper	\$ 92,715	\$ 85,000	\$ 85,000
Personal Shipment Permit	1,890	2,250	2,250
Basic Liquor Lic(New Lic)	260,910	150,000	200,000
Liquor Applcn Filing Fee	2,920	2,500	3,000
Addtl Liqr Lic (Gr Sale)	2,815,980	2,400,000	3,100,000
Renewal Liquor License	3,005,460	2,900,000	2,700,000
Easement Grants	170,300	38,310	1,908,092
Total - Licenses and Permits	\$ 6,350,175	\$ 5,578,060	\$ 7,998,342
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 3,785	\$ 0	\$ 0
Sec 8 Mod Rehab (001)	900	0	0
HOME Grant	29,392	489,403	1,724,779
CDBG, PI-93-383	0	7,567,346	7,347,574
Sec 8 Exstg Hsg Vou Prgm	109,621	0	0
CDBG-Program Income	110,280	525,000	525,000
Housing Opportunity-HOPWA	0	616,157	634,161
Emerg Shelter Grants Prgm	0	630,673	651,732
US Dept of Labor	343,563	792,000	792,000
US Dept of Housing and Urban Development	630,139	0	0
Transient Accomdtn Tax	37,852,500	0	0
Fish and Wildlife Svcs	49,762	63,483	55,980
State Dept of Labor & Industrial Relations	4,063	0	0
Total - Intergovernmental Revenue	\$ 39,134,005	\$ 10,684,062	\$ 11,731,226
Charges for Services			
Duplication-Master Tapes	\$ 49,818	\$ 33,000	\$ 33,000
Svc Fee-Dishonored Checks	400	600	600
Service Fee for Card Payment	(6,629)	0	0
Liqr Licensee Change Name	2,430	3,000	3,000
Charge for Photo Id	90,580	80,000	135,000
Adm Fee-Mult-Fam Hsg Prgm	0	14,000	14,000
Military Hsg Fee-Lieu Rpt	989,790	998,000	990,000

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Publications	2,416	2,500	3,000
Duplicate Copy-Any Record	9,180	5,900	5,900
Copy-Map, Plan, Diagram	484	550	550
Cert-Correctness of Info	34	20	20
Survey	1,000	0	0
Prop Tax Record Search	3,209	3,200	3,200
City Employees Parking	7,760	7,700	7,700
Pre-Paid Coll/Disp Chgs	49,953	0	0
Miscellaneous-Sanitation	5,528	0	0
Total - Charges for Services	\$ 1,205,953	\$ 1,148,470	\$ 1,195,970
Fines and Forfeits			
Fines-Liquor Commission	\$ 188,870	\$ 150,000	\$ 150,000
Total - Fines and Forfeits	\$ 188,870	\$ 150,000	\$ 150,000
Miscellaneous Revenues			
Investments	\$ (6,494,158)	\$ 0	\$ 0
Investments-Pool	53,282,413	22,893,000	3,004,000
Rental Units (City Prop)	31,648	97,104	103,764
Rental Units (Hcd Prop)	205,613	221,000	221,000
Rental for Use of Land	421,900	305,532	306,000
Land	47,500	341,000	957,000
Other Escheats	0	230,000	50,000
Othr Share of Constr Cost	0	100,000	100,000
Subdividers-Park/Playgrnd	964,869	515,073	0
Recovery-Interest-Federal Subsidy	5,150,738	2,358,460	716,084
Recov-Direct Costs HART	1,027,391	1,017,835	823,628
Sund Refunds-Prior Expend	182,414	0	0
Sund Refunds-Curr Exp	40	0	0
Sundry Ref-Pcard Rebate	424,776	0	0
Vacation Accum Deposits	34,815	4,700	4,700
Misc Rev/Cash Over/Short	(210)	0	0
Sale-Other Mtls & Suppl	158,895	250,000	250,000
Sale of Scrap Materials	2,541	2,500	2,500
Total - Miscellaneous Revenues	\$ 55,441,185	\$ 28,336,204	\$ 6,538,676
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	\$ 15,421,744	\$ 15,239,164	\$ 18,637,012
Recov Debt Sv-Swdf Sp Fd	27,751,426	25,928,094	31,384,434
Recov Debt Svc-Hsg Sp Fd	5,252,818	4,603,187	3,828,219
Recov Debt Svc-Swr Fund	85,308	77,817	77,698
Recov Debt Svc-HART	0	44,709,609	74,661,201
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	2,069,152	2,126,878	1,822,498
Recov D/S-Spec Events Fd	2,761,614	3,376,116	3,439,914
Recov D/S-Hanauma Bay Fd	1,174,981	1,175,297	1,173,902
Recov Debt Svc-Hwy Fund	131,072,064	127,110,287	137,908,845

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Recov Case - Zoo Fund	738,200	769,300	730,700
Recov Debt Svc-Zoo Fund	3,425,357	3,492,161	3,044,784
Recov CASE-Spec Events Fd	787,600	777,700	705,700
Recov CASE-Hanauma Bay Fd	501,600	0	338,309
Recov CASE - Hwy Beaut Fd	416,000	284,100	254,800
Recov CASE - Sw Sp Fd	12,755,800	12,611,800	12,610,000
Recov CASE-Golf Fund	0	934,100	820,500
Recov CASE-Hwy Fund	15,084,600	11,526,400	13,183,000
Recov CASE-Sewer Fund	18,586,000	21,137,600	20,790,200
Recov CASE-Liquor Comm Fd	359,000	369,300	357,300
Recov CASE-Patsy T Mink Central Oahu Reg Pk Fd	26,700	22,200	1,700
Recov CASE - Bikeway Fd	80,600	82,000	52,400
Recov CASE-Waipio Peninsula Soccer Park Fund	5,600	5,600	5,600
Recov CASE-Hsg Dev Sp Fd	312,100	265,900	231,700
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	1,003,876	1,502,902	1,101,336
Transfer Fr General Fd	145,099,894	144,340,173	115,386,608
Transfer Fr General Fd-RPT	21,070,860	20,129,181	20,677,635
Bus Subsidy-General Fund	188,226,873	189,990,852	238,110,890
Bus Subsidy-Highway Fund	19,827,292	18,471,667	5,787,274
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Id B&I Rdmpn Fund	219	0	0
Trf-Sewer Fund for Rent	472,500	472,500	472,500
General Obligation Bonds	325,012,536	365,153,899	358,541,310
Sale of Sewer Rev Bonds	250,014,318	552,500,000	335,837,000
Total - Non-Revenue Receipts	\$ 1,192,995,132	\$ 1,572,784,284	\$ 1,405,573,469
Total - Department of Budget and Fiscal Services	\$ 2,860,395,241	\$ 3,162,605,413	\$ 2,945,930,437

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 1,521,414	\$ 0	\$ 1,275,612
Sec 8 Mod Rehab (001)	(900)	187,200	187,200
HOME Grant	889,512	2,346,335	1,920,318
HUD-Youthbuild Prgm	0	620,000	1,000,000
CDBG, PI-93-383	0	451,244	934,784
Workforce Investment Act	0	2,350,000	5,700,000
Sec 8 Exstg Hsg Vou Prgm	61,450,666	62,652,920	63,039,510
CDBG-Program Income	102,217	0	0
Housing Opportunity-HOPWA	19,839	19,056	19,613
Voc Rehab Svs for Blind	130,267	0	0
First to Work Program	0	2,829,234	2,829,234
Program On Aging	0	698,232	4,771,853
HOME Grant-Program Income	1,778,147	637,843	0
Emerg Shelter Grants Prgm	205,599	51,135	52,843
Community Prosecution	2,691	0	0
US Dept of Health & Human Services	177,764	0	0
US Dept of Justice	18,176	0	0
US Dept of Labor	2,754,370	873,319	0
US Dept of Education	88,039	161,000	162,000
US Dept of Housing and Urban Development	3,648,818	0	0
Juvenile Accountability	0	90,000	90,000
Program On Aging-State Sh	0	535,320	535,320
State Department of Human Services	3,141,311	1,570,415	3,159,076
State Department of Health	1,385,556	11,818,606	11,854,502
Total - Intergovernmental Revenue	\$ 77,313,486	\$ 87,891,859	\$ 97,531,865
Charges for Services			
Adm Fee-Mult-Fam Hsg Prgm	\$ 18,458	\$ 0	\$ 0
Chinatown Gateway-Parking	1,505	0	0
Total - Charges for Services	\$ 19,963	\$ 0	\$ 0
Fines and Forfeits			
Liquidated Contr Damages	\$ 14,600	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 14,600	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ 174,674	\$ 0	\$ 0
Other Sources-Interest Earnings	28,452	0	0
Rental Units (City Prop)	122,011	0	0
Rental Units (Hcd Prop)	17,324	0	0
Rental for Use of Land	2,100	0	0
Parking Stalls	233,592	233,000	233,000
Other Escheats	133,254	0	0
Sund Refunds-Prior Expend	229,562	0	0
Vacation Accum Deposits	5,770	0	0

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Hsg Buyback-Shared Equity	2,319,863	0	0
Misc Deposit Adjustments	665	0	0
Total - Miscellaneous Revenues	\$ 3,267,267	\$ 233,000	\$ 233,000
Revolving Fund Revenues			
Principal	\$ 650,776	\$ 3,004,300	\$ 2,004,300
Interest	16,839	0	0
Late Charge	4,213	0	0
Repay Dchd Loans-Others	77,829	0	0
Total - Revolving Fund Revenues	\$ 749,657	\$ 3,004,300	\$ 2,004,300
Non-Revenue Receipts			
Federal Grants	\$ 0	\$ 81,792	\$ 81,792
Total - Non-Revenue Receipts	\$ 0	\$ 81,792	\$ 81,792
Total - Department of Community Services	\$ 81,364,973	\$ 91,210,951	\$ 99,850,957

Community Services

Departmental Revenue Summary

Department of the Corporation Counsel

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Legal Services (BWS)	\$ 194,200	\$ 219,600	\$ 216,577
Duplicate Copy-Any Record	581	200	200
Total - Charges for Services	\$ 194,781	\$ 219,800	\$ 216,777
Miscellaneous Revenues			
Misc Recov,Collect,Etc	\$ 7,000	\$ 0	\$ 0
Sund Refunds-Prior Expend	37	0	0
Vacation Accum Deposits	4,870	0	0
Total - Miscellaneous Revenues	\$ 11,907	\$ 0	\$ 0
Total - Department of the Corporation Counsel	\$ 206,688	\$ 219,800	\$ 216,777

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 4,508	\$ 1,000	\$ 1,000
Firearms	400	350	350
Second-Hand & Junk Dealer	9,933	8,700	8,700
Used Mtr Veh Part Dealer	798	560	560
Wreck Salv Reblid Mtr Veh	686	470	470
Peddler/Itinerant Vendor	1,847	1,070	1,070
Tear Gas/Othr Noxious Sub	200	110	110
Scrap Dealers	2,317	2,200	2,200
Pedicab License Fees	28	0	0
Refuse Collector-Lic	7,500	6,500	6,500
Glass Recycler	0	300	300
Motor Vehicle Weight Tax	174,262,976	173,267,340	173,267,340
Motor Vehicle Plate Fees	499,867	485,090	485,090
Mtr Veh Spc No Plate Fee	748,931	757,450	757,450
Motor Vehicle Tag Fees	356,881	363,600	363,600
Motor Veh Trfr Fee & Pen	2,427,011	2,441,800	2,441,800
Dupl Regis/Ownership Cert	150,470	152,800	152,800
Dlnqt Mtr Veh Wt Tax Pen	1,081,544	1,089,080	1,089,080
Correction Fees	17,935	7,800	7,800
Mvr-Annual Fee	13,784,193	13,883,000	13,883,000
Reconstr Inspec Fees	41,655	42,740	42,740
Other Vehicle Weight Tax	5,282,796	5,278,090	5,278,090
Dlnqt Othr Veh Wt Tax Pen	38,540	38,920	38,920
Bicycle Licenses	321,397	318,350	318,350
Moped Annual License Fee	203,856	204,970	204,970
Passenger & Frt Veh Lic	253	0	0
Nonresident Vehicle Prmt	13,065	13,550	13,550
Motor Vehicle Drivers Lic	4,333,316	5,365,250	4,056,110
Private Trans Reg Fees	28,585	28,590	28,590
Dog Licenses	126,502	0	0
Dog Tag Fees	5,108	0	0
Newsstands	6,718	6,720	6,720
Taxi Stand Permit Fee	8,623	10,300	10,300
Taxi Stand Decals	76	90	90
Dispensing Rack	153,911	173,900	173,900
Frt Curb Load Zone-Permit	449,182	449,360	449,360
Frt Curb Load Zone-Decals	75,054	75,060	75,060
Pass Loading Zone-Permit	36,556	36,570	36,570
Pass Loading Zone-Decals	6,055	6,060	6,060
Total - Licenses and Permits	\$ 204,489,273	\$ 204,517,740	\$ 203,208,600
Charges for Services			
Svc Fee-Dishonored Checks	\$ 16,167	\$ 16,470	\$ 16,470
Service Fee for Card Payment	144,778	143,730	143,730

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Duplicate Copy-Any Record	40	40	40
Spay-Neuter Service	282,435	300,350	300,350
Hwy Beautification Fees	4,523,412	4,475,490	4,475,490
Total - Charges for Services	\$ 4,966,832	\$ 4,936,080	\$ 4,936,080
Miscellaneous Revenues			
Recov of Utility Charges	\$ 12,398	\$ 12,400	\$ 12,400
Recov State-Motor Vehicle	1,056,144	1,097,030	1,208,640
Recov State-Hawaii State ID	632,735	754,920	881,520
Recov-State-Comm'l Drv Lic	264,918	639,620	694,060
Reimb State-MV Insp Prgm	665,801	784,770	809,920
Reimb State - DPP Placard	146,784	147,720	147,720
Reimb From Org. Plates	42,710	40,700	40,700
Towing Service Premiums	120,000	120,000	120,000
Disposal of Derelict Vehicles	4,312	0	0
Sund Refunds-Prior Expend	5,589	0	0
Sund Refunds-Curr Exp	352	0	0
Vacation Accum Deposits	9,906	0	0
Misc Rev/Cash Over/Short	1,026	0	0
Auction Sale-Impound Veh	245,665	245,670	245,670
Sale-Other Mtls & Suppl	90	210	210
Misc Deposit Adjustments	4,649	0	0
Total - Miscellaneous Revenues	\$ 3,213,079	\$ 3,843,040	\$ 4,160,840
Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 44,087	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 44,087	\$ 0	\$ 0
Total - Department of Customer Services	\$ 212,713,271	\$ 213,296,860	\$ 212,305,520

Departmental Revenue Summary

Department of Design and Construction

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
FHWA-Bridge Inspections	\$ 0	\$ 800,000	\$ 1,200,000
Total - Intergovernmental Revenue	\$ 0	\$ 800,000	\$ 1,200,000
Charges for Services			
Witness Fees	\$ 4	\$ 0	\$ 0
Duplicate Copy-Any Record	36	0	0
Total - Charges for Services	\$ 40	\$ 0	\$ 0
Fines and Forfeits			
Liquidated Contr Damages	\$ 9,000	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 9,000	\$ 0	\$ 0
Miscellaneous Revenues			
Recovery-Recycled Materials	\$ 51	\$ 0	\$ 0
Recov-Overtime Inspection	19,841	0	0
Sund Refunds-Prior Expend	515	0	0
Vacation Accum Deposits	19,906	0	0
Total - Miscellaneous Revenues	\$ 40,313	\$ 0	\$ 0
Total - Department of Design and Construction	\$ 49,353	\$ 800,000	\$ 1,200,000

Departmental Revenue Summary

Department of Emergency Management

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
US Dept of Treasury	\$ 62,040,810	\$ 0	\$ 0
Homeland Security Grants	1,171,086	0	0
LEPC Emergency Planning	32,961	20,500	20,500
Total - Intergovernmental Revenue	\$ 63,244,857	\$ 20,500	\$ 20,500
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 361,988	\$ 0	\$ 0
Vacation Accum Deposits	9,833	0	0
Total - Miscellaneous Revenues	\$ 371,821	\$ 0	\$ 0
Total - Department of Emergency Management	\$ 63,616,678	\$ 20,500	\$ 20,500

Departmental Revenue Summary

Department of Emergency Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
Hawaii Tourism Authority	\$ 125,000	\$ 0	\$ 0
Wireless Enhanced 911	323,443	0	0
State Dept of Land & Natural Resources	475,957	646,182	646,182
Total - Intergovernmental Revenue	\$ 924,400	\$ 646,182	\$ 646,182
Charges for Services			
Abstract of Information	\$ 1,820	\$ 2,250	\$ 2,250
Total - Charges for Services	\$ 1,820	\$ 2,250	\$ 2,250
Miscellaneous Revenues			
Contributions to The City	\$ 10,500	\$ 0	\$ 0
Recov State-Emerg Amb Svc	42,249,316	43,361,500	46,905,348
Sund Refunds-Prior Expend	179,196	0	0
Sund Refunds-Curr Exp	32,724	0	0
Vacation Accum Deposits	56,713	0	0
Total - Miscellaneous Revenues	\$ 42,528,449	\$ 43,361,500	\$ 46,905,348
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 30,076	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 30,076	\$ 0	\$ 0
Total - Department of Emergency Services	\$ 43,484,745	\$ 44,009,932	\$ 47,553,780

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Service Fee for Card Payment	(1,262)	0	0
Surcharge On Tickets	30,237	0	60,000
Duplicate Copy-Any Record	1	0	0
Other Misc Services	2,794	8,400	8,400
Zoo Parking Lot	993,731	733,536	848,283
Golf Course Fees	5,226,197	5,882,251	6,280,820
Honolulu Zoo	3,338,320	1,764,769	1,600,000
Total - Charges for Services	\$ 9,590,043	\$ 8,388,956	\$ 8,797,503
Miscellaneous Revenues			
Golf Course Cart Rentals	\$ 2,077,693	\$ 2,457,194	\$ 2,457,194
Rental for Use of Land	29,273	5,000	11,636
Arena	606,039	120,000	484,800
Assembly Hall (Pikake Room)	50,161	10,000	40,128
Meeting Room	125,997	30,000	100,800
Exhibition Pavilion	414,211	100,000	313,368
Theater-Concert Hall	529,790	75,000	423,591
Waikiki Shell	34,040	30,000	49,107
Galleria (Other Area)	19,685	3,000	16,000
Riser and Chair Setup	2,250	1,500	3,600
Chair and Table Setup	141,767	2,000	113,600
Stage Setup	71,884	2,000	57,507
Moving Equipment	1,650	0	1,000
Ushering Service	235,877	60,000	188,800
Spotlight and Sound Setup	135,532	15,000	108,400
Excessive Cleanup	17,286	1,200	16,000
Piano	13,787	1,500	11,029
Box Office Service	164,350	75,000	400,000
Other Personal Services	115,015	30,000	92,000
Food Conces-Auditoriums	663,731	17,000	430,984
Golf Course-Pro Shops	4,802	11,607	14,702
Parking-Auditoriums	2,082,212	1,430,000	1,722,523
Other-Auditoriums	0	0	1,000
Novelty Sales Concess-Aud	106,534	5,000	58,804
Ala Moana Conces-Waikiki	48,331	30,850	31,414
Hanauma Beach Park Conces	297,964	0	51,000
Honolulu Zoo Food Conces	288,048	103,917	146,714
Kapiolani Beach Conces	206,740	91,600	115,093
Waikiki Beach Food Conces	142,803	45,924	108,347
Sandy Beach Mob Fd Conces	0	1,000	2,400
Waikiki Surfbld Lockr Conc	41,959	150,000	150,000
Pouring Rts-Vending Mach	86,548	25,822	32,098
Hanauma Shuttle Bus Svc	31,081	0	0

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Koko Head Stables Conces	7,839	7,839	7,839
Hanauma Snorkling Rental	1,188,266	0	520,000
Waikiki Beach Conces-Othr	1,334,927	352,482	790,474
Hanauma Gift Shop Concess	336,886	36,811	180,500
Golf Course Food Conces	67,305	43,020	49,889
Golf Course Driving Range	315,618	275,919	299,068
Automatic Teller Machines	23,970	759	2,490
Contributions to The City	8,482	0	0
Develop Prem-Royal Kunia	41,045	0	0
Recov-Crt Odr Restitution	120	0	0
Sund Refunds-Prior Expend	417	0	0
Sund Refunds-Curr Exp	7,494	0	0
Vacation Accum Deposits	15,067	0	0
Misc Rev/Cash Over/Short	57	0	0
Misc Deposit Adjustments	9,811	0	0
Total - Miscellaneous Revenues	\$ 12,144,344	\$ 5,647,944	\$ 9,603,899
Utilities or Other Enterprises			
Recovery of Damages	\$ 120	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 120	\$ 0	\$ 0
Total - Department of Enterprise Services	\$ 21,734,507	\$ 14,036,900	\$ 18,401,402

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Refuse Collector-Decal	\$ 944	\$ 900	\$ 900
Total - Licenses and Permits	\$ 944	\$ 900	\$ 900
Intergovernmental Revenue			
Pynt Fr St-Glass Disp Fee	\$ 530,622	\$ 200,000	\$ 500,000
Total - Intergovernmental Revenue	\$ 530,622	\$ 200,000	\$ 500,000
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Sale of Gasoline and Oil	818,599	0	0
Duplicate Copy-Any Record	138	100	100
Sewer Lateral Instal	47,465	127,973	128,677
Sewer Service Charges	451,409,618	455,819,600	464,000,000
Other Sewer Chgs	40,958	175,313	15,183
Wstwr Sys Facil Chgs	9,511,395	10,902,400	10,902,400
Business Premises	423,240	435,000	420,000
Disposal Charges	4,859,889	3,570,000	3,400,000
Disp Chgs Surcharge-Other	4,519,429	4,179,600	4,150,000
Disp Chgs Surcharge - C&C	2,538,186	2,455,200	2,500,000
Total - Charges for Services	\$ 474,168,942	\$ 477,665,186	\$ 485,516,360
Fines and Forfeits			
Fines-Unpaid Civil	\$ 4,700	\$ 0	\$ 0
Fines-Indust Ww Discharge	0	15,000	0
Fines Miscellaneous	600	0	0
Total - Fines and Forfeits	\$ 5,300	\$ 15,000	\$ 0
Miscellaneous Revenues			
Rental for Use of Land	\$ 106,244	\$ 0	\$ 0
Recov-Overtime Inspection	71,103	0	0
Recovery-Damaged Refuse Carts	1,500	0	0
Sund Refunds-Prior Expend	66,022	0	0
Vacation Accum Deposits	113,973	0	0
Sale of Scrap Materials	387	0	0
Total - Miscellaneous Revenues	\$ 359,229	\$ 0	\$ 0
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 30,826,904	\$ 31,185,000	\$ 31,000,000
Electrical Energy Revenue	71,779,137	70,000,000	67,000,000
Tip Fees-Other	23,688,645	21,700,000	21,500,000
S/H Disposal Chrg H-Power	566,257	0	0
Total - Utilities or Other Enterprises	\$ 126,860,943	\$ 122,885,000	\$ 119,500,000
Non-Revenue Receipts			
State Revolving Fund	\$ 107,826,628	\$ 0	\$ 0
Total - Non-Revenue Receipts	\$ 107,826,628	\$ 0	\$ 0

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Total - Department of Environmental Services	\$ 709,752,608	\$ 600,766,086	\$ 605,517,260

Departmental Revenue Summary

Department of Facility Maintenance

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Non-Storm Wtr Dischg Pmt	\$ 0	\$ 5,000	\$ 5,000
Total - Licenses and Permits	\$ 0	\$ 5,000	\$ 5,000
Intergovernmental Revenue			
US Dept of Transportation-FHWA	\$ 62,389	\$ 0	\$ 0
Total - Intergovernmental Revenue	\$ 62,389	\$ 0	\$ 0
Charges for Services			
Sale of Gasoline and Oil	\$ 56,905	\$ 55,000	\$ 55,000
Duplicate Copy-Any Record	592	0	0
Sidewalk Area Cleaning	0	70,000	70,000
Sidewalk Repair	145,998	10,000	10,000
City Employees Parking	775,621	750,000	750,000
JTMC Parking	0	200,000	200,000
Kapalama Hale Parking Facility	44,148	90,000	90,000
Civic Center Parking Lot	2,679	0	0
Lamppost Banner Display	39,325	48,500	48,500
Total - Charges for Services	\$ 1,065,268	\$ 1,223,500	\$ 1,223,500
Fines and Forfeits			
Fines-Storm Water	\$ 7,200	\$ 50,000	\$ 50,000
Liquidated Contr Damages	2,000	0	0
Total - Fines and Forfeits	\$ 9,200	\$ 50,000	\$ 50,000
Miscellaneous Revenues			
Perquisite Housing	\$ 13,651	\$ 16,830	\$ 16,830
Telecom Facilities Rental	199,119	300,000	300,000
Recov-Damaged St Lights	278,657	45,000	45,000
Recovery of Traffic Signs	32,917	0	0
Other Comp-Loss of Fixed Asset	40,424	0	0
Recov-Overhead Charges	6,999	0	0
Recov-Crt Odr Restitution	15	0	0
Recov-Off Hwy Veh Fuel Tx	14,888	0	0
Sund Refunds-Prior Expend	169,302	4,500	4,500
Sund Refunds-Curr Exp	1,169	0	0
Vacation Accum Deposits	22,203	900	900
Sale-Other Mtls & Suppl	840	5,000	5,000
Total - Miscellaneous Revenues	\$ 780,184	\$ 372,230	\$ 372,230
Total - Department of Facility Maintenance	\$ 1,917,041	\$ 1,650,730	\$ 1,650,730

Departmental Revenue Summary

Honolulu Fire Department

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Fire Code Permit & Lic	\$ 577,158	\$ 748,238	\$ 783,701
Fireworks License Fees	81,225	54,923	58,569
Total - Licenses and Permits	\$ 658,383	\$ 803,161	\$ 842,270
Intergovernmental Revenue			
US Dept of Transportation	\$ 45,000	\$ 0	\$ 0
Homeland Security Grants	28,301	0	0
Wireless Enhanced 911	330,086	0	0
AFC Admin Assist's Pay	245,400	245,400	245,400
Total - Intergovernmental Revenue	\$ 648,787	\$ 245,400	\$ 245,400
Charges for Services			
Svc Fee-Dishonored Checks	\$ 50	\$ 0	\$ 0
Service Fee for Card Payment	60	0	0
Plan Review Fee	816,989	859,977	905,228
Duplicate Copy-Any Record	361	647	748
Total - Charges for Services	\$ 817,460	\$ 860,624	\$ 905,976
Fines and Forfeits			
Liquidated Contr Damages	\$ 36,600	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 36,600	\$ 0	\$ 0
Miscellaneous Revenues			
Recovery-Recycled Materials	\$ 140	\$ 0	\$ 0
Rental-Amb Facil-Fire Str	63,900	63,900	63,900
Contributions to The City	37,484	0	0
Recov-Crt Odr Restitution	5	0	0
Misc Recov,Collect,Etc	4,468	0	0
Sund Refunds-Prior Expend	224,991	296,988	354,519
Sund Refunds-Curr Exp	217,853	0	0
Vacation Accum Deposits	31,899	0	0
Total - Miscellaneous Revenues	\$ 580,740	\$ 360,888	\$ 418,419
Total - Honolulu Fire Department	\$ 2,741,970	\$ 2,270,073	\$ 2,412,065

Departmental Revenue Summary

Department of Human Resources

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Witness Fees	\$ 10	\$ 0	\$ 0
Duplicate Copy-Any Record	236	50	50
Total - Charges for Services	\$ 246	\$ 50	\$ 50
Miscellaneous Revenues			
Recov-Workers' Comp Paymt	\$ 700	\$ 454,208	\$ 416,453
Recov-Crt Odr Restitution	25	0	0
Recov Work Comp-3Rd Party	61,051	73,558	150,000
Sund Refunds-Prior Expend	26	0	0
Vacation Accum Deposits	11,402	0	0
Total - Miscellaneous Revenues	\$ 73,204	\$ 527,766	\$ 566,453
Total - Department of Human Resources	\$ 73,450	\$ 527,816	\$ 566,503

Departmental Revenue Summary

Department of Information Technology

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Easement Grants	\$ 162,894	\$ 140,000	\$ 140,000
Total - Licenses and Permits	\$ 162,894	\$ 140,000	\$ 140,000
Intergovernmental Revenue			
Wireless Enhanced 911	\$ 843,956	\$ 1,300,000	\$ 1,300,000
Total - Intergovernmental Revenue	\$ 843,956	\$ 1,300,000	\$ 1,300,000
Charges for Services			
Duplication-Master Tapes	\$ 11,917	\$ 12,000	\$ 12,000
Data Proc Svc-State	697,139	650,000	650,000
Data Proc Svc-US Govt	1,946	1,500	1,500
Data Proc Svc-Othr County	501,241	450,000	450,000
Total - Charges for Services	\$ 1,212,243	\$ 1,113,500	\$ 1,113,500
Miscellaneous Revenues			
Rental Units (Hcd Prop)	\$ 27,308	\$ 0	\$ 0
Rental for Use of Land	123,325	60,000	60,000
Sund Refunds-Prior Expend	1,472	0	0
Vacation Accum Deposits	27,823	0	0
Total - Miscellaneous Revenues	\$ 179,928	\$ 60,000	\$ 60,000
Non-Revenue Receipts			
State Grants	\$ 0	\$ 58,848	\$ 66,000
Total - Non-Revenue Receipts	\$ 0	\$ 58,848	\$ 66,000
Total - Department of Information Technology	\$ 2,399,021	\$ 2,672,348	\$ 2,679,500

Departmental Revenue Summary

Department of Land Management

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Short-Term Rental Reg/Renewal Fees	\$ 1,100	\$ 1,800	\$ 3,600
Total - Charges for Services	\$ 1,100	\$ 1,800	\$ 3,600
Miscellaneous Revenues			
Rental Units (City Prop)	\$ 117,781	\$ 406,736	\$ 503,835
Rental for Use of Land	1,724	54,000	54,000
Parking Stalls	80,350	283,620	287,136
Telecom Facilities Rental	0	112,975	114,788
Sund Refunds-Prior Expend	4,000	0	0
Vacation Accum Deposits	10,637	0	0
Total - Miscellaneous Revenues	\$ 214,492	\$ 857,331	\$ 959,759
Total - Department of Land Management	\$ 215,592	\$ 859,131	\$ 963,359

Departmental Revenue Summary

Office of the Mayor

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Duplicate Copy-Any Record	\$ 1,556	\$ 0	\$ 0
Total - Charges for Services	\$ 1,556	\$ 0	\$ 0
Miscellaneous Revenues			
Rental for Use of Land	\$ 100	\$ 0	\$ 0
Sund Refunds-Prior Expend	38,613	0	0
Sund Refunds-Curr Exp	31,002	0	0
Misc Rev/Cash Over/Short	(19)	0	0
Total - Miscellaneous Revenues	\$ 69,696	\$ 0	\$ 0
Total - Office of the Mayor	\$ 71,252	\$ 0	\$ 0

Departmental Revenue Summary

Office of the Managing Director

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
US Dept of Justice	\$ 6,516	\$ 0	\$ 0
Hawaii Tourism Authority	85,000	0	0
Total - Intergovernmental Revenue	\$ 91,516	\$ 0	\$ 0
Miscellaneous Revenues			
Contributions to The City	\$ 41,000	\$ 0	\$ 0
Private Grants to The City	421,963	0	0
Sund Refunds-Prior Expend	1,766	0	0
Total - Miscellaneous Revenues	\$ 464,729	\$ 0	\$ 0
Total - Office of the Managing Director	\$ 556,245	\$ 0	\$ 0

Managing Director

Departmental Revenue Summary

Neighborhood Commission

Source of Receipts	FY 2019 Actual	FY 2020 Estimate	FY 2021 Estimated
Total - Neighborhood Commission	\$ 0	\$ 0	\$ 0

Neighborhood Commission

Departmental Revenue Summary

Royal Hawaiian Band

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Band Collection	\$ 1,200	\$ 0	\$ 0
Total - Charges for Services	\$ 1,200	\$ 0	\$ 0
Total - Royal Hawaiian Band	\$ 1,200	\$ 0	\$ 0

Departmental Revenue Summary

Department of the Medical Examiner

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Medical Examiner's Report	\$ 1,957	\$ 2,500	\$ 2,500
Total - Charges for Services	\$ 1,957	\$ 2,500	\$ 2,500
Total - Department of the Medical Examiner	\$ 1,957	\$ 2,500	\$ 2,500

Departmental Revenue Summary

Department of Parks and Recreation

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Camping Permits	\$ 213,880	\$ 114,200	\$ 220,000
Total - Licenses and Permits	\$ 213,880	\$ 114,200	\$ 220,000
Intergovernmental Revenue			
US Dept of Agriculture	\$ 178,462	\$ 70,000	\$ 208,000
US Dept of Education	20,000	0	0
Mayor's Lei Day Program	29,193	0	0
Hawaii Tourism Authority	183,600	0	0
Dbedt Grant	2,249,100	0	0
State Department of Human Services	30,678	0	0
Total - Intergovernmental Revenue	\$ 2,691,033	\$ 70,000	\$ 208,000
Charges for Services			
Svc Fee-Dishonored Checks	\$ 500	\$ 0	\$ 0
Duplicate Copy-Any Record	447	0	0
Attendant Services	436,897	222,400	562,300
Kitchen & Facility Usage	5,750	3,400	6,300
Hanauma Bay Parking	137,845	66,951	432,350
Scuba and Snorkeling	21,830	11,200	21,100
Commercial Filming	75,550	33,400	62,600
Summer Fun Program	1,175	100,000	187,500
Fall and Spring Programs	62,000	0	0
Parks District V Fees	193,052	113,300	226,500
Foster Botanic Garden	137,762	70,000	84,000
Hanauma Bay-Admission	3,353,902	853,767	8,676,900
Fees for Community Garden	61,559	45,000	45,000
Total - Charges for Services	\$ 4,488,269	\$ 1,519,418	\$ 10,304,550
Miscellaneous Revenues			
Other Rents Recreat Facil	\$ 860	\$ 900	\$ 1,770
Perquisite Housing	7,752	4,690	4,690
Automatic Teller Machines	0	450	900
Contributions to The City	68,431	0	0
Sund Refunds-Prior Expend	110,443	0	0
Sund Refunds-Curr Exp	985,825	0	0
Vacation Accum Deposits	40,476	0	0
Misc Rev/Cash Over/Short	(98)	0	0
Sale of Scrap Materials	59	0	0
Misc Deposit Adjustments	11,697	0	0
Total - Miscellaneous Revenues	\$ 1,225,445	\$ 6,040	\$ 7,360
Total - Department of Parks and Recreation	\$ 8,618,627	\$ 1,709,658	\$ 10,739,910

Departmental Revenue Summary

Department of Planning and Permitting

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Regis-Third Party Reviewr	\$ 4,200	\$ 23,000	\$ 23,000
Building Permits	19,213,422	21,000,000	22,000,000
Storm Drain Conn Fee	8,200	10,000	10,000
NPDES fee	606,475	800,000	800,000
Signs	20,578	28,000	28,000
Grading Excavation & Fill	407,648	500,000	500,000
Excav/Rep-St & Sidewalk	326,003	330,000	330,000
Total - Licenses and Permits	\$ 20,586,526	\$ 22,691,000	\$ 23,691,000
Intergovernmental Revenue			
EPA Grant Projects	\$ 8,723	\$ 0	\$ 0
US Dept of Transportation-FHWA	85,614	0	0
Total - Intergovernmental Revenue	\$ 94,337	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 200	\$ 500	\$ 500
Subdivision Fees	102,750	100,000	120,000
Zoning Reg Applcn Fees	157,700	350,000	350,000
Witness Fees	4	0	0
Short-Term Rental Reg/Renewal Fees	0	700,000	700,000
Nonconform Certi Renewal	0	484,400	0
Plan Review Fee	1,479,992	1,500,000	1,600,000
Exam Fees-Spec Inspectors	54	600	600
Reg Fees-Spec Inspectors	270	0	0
Zoning/Flood Clear Fee	64,350	70,000	70,000
Sidewalk Specs File Fee	9,011	25,000	25,000
Driveway Specs File Fee	4,800	4,000	4,000
Duplicate Copy-Any Record	61,132	70,000	70,000
Copy-Map, Plan, Diagram	91	200	200
Other Misc Services	0	98,175	98,000
Electrical Inspection	3,400	14,000	16,000
Bldg Code Variance/Appeal	600	2,500	2,500
Total - Charges for Services	\$ 1,884,354	\$ 3,419,375	\$ 3,056,800
Fines and Forfeits			
Fines-Short Term Rental Civil Penalties	\$ 0	\$ 30,000	\$ 50,000
Fines-Viol Bldg Elec Etc	787,449	800,000	800,000
Total - Fines and Forfeits	\$ 787,449	\$ 830,000	\$ 850,000
Miscellaneous Revenues			
Private Grants to The City	\$ 68,000	\$ 0	\$ 0
Reimb of Admin Cost-Ewa	17,883	40,000	40,000
Sund Refunds-Prior Expend	75,969	0	0
Sund Refunds-Curr Exp	75	0	0
Vacation Accum Deposits	12,925	0	0
Misc Rev/Cash Over/Short	(622)	0	0

Departmental Revenue Summary

Department of Planning and Permitting

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Misc Deposit Adjustments	5,749	0	0
Total - Miscellaneous Revenues	\$ 179,979	\$ 40,000	\$ 40,000
Total - Department of Planning and Permitting	\$ 23,532,645	\$ 26,980,375	\$ 27,637,800

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Licenses and Permits			
Firearms	\$ 870	\$ 1,300	\$ 1,300
HPD Alarm Permits	94,079	190,000	190,000
Total - Licenses and Permits	\$ 94,949	\$ 191,300	\$ 191,300
Intergovernmental Revenue			
US Dept of Health & Human Services	\$ 615,067	\$ 0	\$ 0
US Dept of Justice	925,841	0	0
US Dept of Transportation	900,769	0	0
Dea Marijuana Grant	67,327	0	0
HIDTA Program	1,456,510	0	0
Hawaii Tourism Authority	300,000	0	0
Wireless Enhanced 911	838,467	0	0
State Department of Health	46,596	0	0
Total - Intergovernmental Revenue	\$ 5,150,577	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ (5)	\$ 200	\$ 200
Duplicate Copy-Any Record	62,744	75,000	75,000
HPD Alarm Service Charges	37,024	110,000	110,000
HPD Special Duty Fees	298,462	310,000	310,000
Street Parking Meter	2,503,255	2,244,000	3,000,000
Frm Damaged Parking Meter	2,766	2,500	2,000
Kuhio-Kaiolu Parking Lot	4,935	0	15,000
Kaimuki Parking Lot #2	172,905	235,000	235,000
Kailua Parking Lot	157,399	220,000	220,000
Kalakaua Parking Lot	193,988	225,000	225,000
Civic Center Parking Lot	38,450	58,000	58,000
River-Nimitz-Parking	48,444	65,000	65,000
Parking Chgs - Salt Lake-	37,496	46,500	46,500
Parking Charges-Palace Sq	54,511	70,000	70,000
HPD Parking Lot	153,533	141,500	141,500
Kailua Elderly Hsg P/Lot	109,899	140,000	140,000
Total - Charges for Services	\$ 3,875,806	\$ 3,942,700	\$ 4,713,200
Fines and Forfeits			
HPD Alarm Fines	\$ 130,107	\$ 220,900	\$ 225,000
Forfeiture of Seized Prop	88,930	25,000	25,000
Total - Fines and Forfeits	\$ 219,037	\$ 245,900	\$ 250,000
Miscellaneous Revenues			
Investments	\$ 1,863	\$ 0	\$ 0
Rental of Equipment	4,393	5,000	5,000
Contributions to The City	85,000	0	0
Police Department	33,000	19,500	19,500
Sund Refunds-Prior Expend	2,032,492	700,000	1,450,000
Sund Refunds-Curr Exp	56,992	80,000	80,000

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Vacation Accum Deposits	11,745	40,000	40,000
Misc Rev/Cash Over/Short	29	0	0
Auction Sale-Unclaim Prop	60,612	37,000	37,000
Misc Deposit Adjustments	4,050	0	0
Total - Miscellaneous Revenues	\$ 2,290,176	\$ 881,500	\$ 1,631,500
Revolving Fund Revenues			
Late Charge	\$ 12,954	\$ 27,000	\$ 27,000
Total - Revolving Fund Revenues	\$ 12,954	\$ 27,000	\$ 27,000
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 225	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 225	\$ 0	\$ 0
Total - Honolulu Police Department	\$ 11,643,724	\$ 5,288,400	\$ 6,813,000

Departmental Revenue Summary

Department of the Prosecuting Attorney

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
US Dept of Justice	\$ 1,920,264	\$ 990,291	\$ 2,018,152
State Dept of the Attorney General	838,679	1,395,166	0
Federal DOT Grants	6,811	0	0
Total - Intergovernmental Revenue	\$ 2,765,754	\$ 2,385,457	\$ 2,018,152
Charges for Services			
Duplicate Copy-Any Record	\$ 922	\$ 0	\$ 0
Total - Charges for Services	\$ 922	\$ 0	\$ 0
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 13,815	\$ 0	\$ 0
Sund Refunds-Curr Exp	11,450	0	0
Vacation Accum Deposits	23,104	0	0
Total - Miscellaneous Revenues	\$ 48,369	\$ 0	\$ 0
Total - Department of the Prosecuting Attorney	\$ 2,815,045	\$ 2,385,457	\$ 2,018,152

Departmental Revenue Summary

Department of Transportation Services

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Intergovernmental Revenue			
FTA-49 USC Chapter 53	\$ 23,538,965	\$ 140,354,945	\$ 159,733,563
FHWA Traffic Ctrl Ctr Ops	0	13,960,000	8,914,000
US Dept of Transportation-FHWA	25,384	37,860,000	6,268,000
US Dept of Transportation	1,130	0	0
State Department of Transportation	778,616	0	0
Total - Intergovernmental Revenue	\$ 24,344,095	\$ 192,174,945	\$ 174,915,563
Charges for Services			
Svc Fee-Dishonored Checks	\$ 100	\$ 0	\$ 0
Witness Fees	0	15	20
Duplicate Copy-Any Record	199	0	0
JTMC Parking	213,544	0	0
Parking Placards	2,700	2,100	2,400
Street Parking Meter	1,514,488	2,040,000	1,769,450
Chinatown Gateway-Parking	130,000	83,655	116,850
Spc Handicap Transp Fares	1,622,820	1,135,814	1,320,000
Total - Charges for Services	\$ 3,483,851	\$ 3,261,584	\$ 3,208,720
Miscellaneous Revenues			
Other Sources-Interest Earnings	\$ 34	\$ 0	\$ 0
Rental Units (City Prop)	23,075	1,775	0
Marin Tower Pkg Garage	149,769	97,351	175,385
Harbor Court Garage	285,503	162,695	306,650
Kaimuki Parking Lot Concession	405,009	263,256	472,505
Kukui Plaza Garage	140,000	91,000	140,000
Smith-Beretania Parking	130,000	84,500	130,000
Recov-Damaged Traf Signal	170,399	150,000	150,000
Recov-Overtime Inspection	0	4,000	5,000
Reimb State-Traf Sig Main	690,684	690,000	700,000
Sund Refunds-Prior Expend	157,691	0	0
Sund Refunds-Curr Exp	23	0	0
Vacation Accum Deposits	67,237	0	0
Misc Rev/Cash Over/Short	(646)	0	0
Total - Miscellaneous Revenues	\$ 2,218,778	\$ 1,544,577	\$ 2,079,540
Utilities or Other Enterprises			
Bus Fare	\$ 42,134,237	\$ 20,998,572	\$ 36,540,000
U-Pass	2,677,054	2,500,000	2,500,000
Recovery of Damages	92,990	0	0
Bus Advertising	141,655	126,000	72,000
Ots-Employee Parking Chge	159,281	156,240	122,400
Other Bus Transportation	22,074	0	0
Total - Utilities or Other Enterprises	\$ 45,227,291	\$ 23,780,812	\$ 39,234,400
Total - Department of Transportation Services	\$ 75,274,015	\$ 220,761,918	\$ 219,438,223

Cash Projections for Trust Funds, Debt Service Funds, and Revolving Funds

FUNDS	Cash Balance (incl cash in transit)	ACTUAL FY 2020	Disbursements	Cash Balance	ESTIMATED FY2021	Disbursements	ESTIMATED FY2022	Disbursements	Estimated Cash Balance
	6/30/2019	Receipts	Disbursements	6/30/2020	Receipts	Disbursements	Receipts	Disbursements	6/30/2022
TRUST FUNDS									
General Trust Fund	\$ 51,126,191	\$ 131,598,745	\$ 133,161,495	\$ 49,563,441	\$ 103,546,585	\$ 104,398,324	\$ 108,999,536	\$ 114,350,399	\$ 43,360,839
Treasury Trust Fund	8,456,481	15,492,453	21,651,274	2,297,660	260,434	1,806,926	3,825,000	3,849,000	727,168
Real Property Tax Trust Fund	11,119,688	3,628,214	4,116,234	10,631,668	5,169,694	4,865,856	1,616,181	3,978,878	8,572,809
Total	\$ 70,702,360	\$ 150,719,412	\$ 158,929,003	\$ 62,492,769	\$ 108,976,713	\$ 111,071,106	\$ 114,440,717	\$ 122,178,277	\$ 52,660,816
DEBT SERVICE FUNDS									
General Obligation Bond and Interest Redemption Fund	\$ 45,915,240	\$ 370,493,457	\$ 342,326,213	\$ 74,082,484	\$ 312,593,997	\$ 312,593,997	\$ 351,410,711	\$ 351,410,711	\$ 74,082,484
Improvement District Bond and Interest Redemption Fund	171,489	219	219	171,489	619	0	1,312	1,106	172,314
Total	\$ 46,086,729	\$ 370,493,676	\$ 342,326,432	\$ 74,253,973	\$ 312,594,616	\$ 312,593,997	\$ 351,412,023	\$ 351,411,817	\$ 74,254,798
REVOLVING FUNDS									
Improvement District Revolving Fund	\$ 1,962,572	\$ -	\$ -	\$ 1,962,572	\$ -	\$ -	\$ -	\$ -	\$ 1,962,572
Housing and Community Development Revolving Fund	231,750	4,768	0	236,518	3,184	0	4,001	0	243,703
Total	\$ 2,194,322	\$ 4,768	\$ -	\$ 2,199,090	\$ 3,184	\$ -	\$ 4,001	\$ -	\$ 2,206,275

Fund Definitions

General Trust Fund — This fund accounts for monies received by the various agencies of the City for specific purposes, as trustee, donee, escrow agent, beneficiary, custodian or security holder, for which no special trust fund exists. This fund is distinguished from the Treasury Trust Fund in that all disbursements are made through claims vouchers.

Treasury Trust Fund — Monies of the same nature as are accounted for in the General Trust Fund but which require expeditious disbursements are deposited in this fund. In contrast with the General Trust Fund, disbursements are made from this fund through commercial checking accounts authorized by the Director of Budget and Fiscal Services instead of by claims vouchers.

Real Property Tax Trust Fund — This fund is used for the purpose of making refunds and adjustments relating to real property taxes.

General Obligation Bond and Interest Redemption Fund — This fund accounts for the payment of principal and interest on general obligation serial bonds issued by the City.

Improvement District Bond and Interest Redemption Fund — This fund accounts for the redemption of maturing City improvement district assessment bonds and collections of special assessments.

Improvement District Revolving Fund — Monies in this revolving fund are available to cover deficiencies, advance interest due, reimburse the General Fund in the event the payment of assessments are late or insufficient, and pay all expenses in connection with the sale of delinquent lots as bid for and purchased for the City by the Director of Budget and Fiscal Services.

Housing and Community Development Revolving Fund — This fund serves as a working capital fund to facilitate the expenditure of joint costs.

Revenues

Overview of Budgeted Funds

Major Funds

GOVERNMENTAL FUNDS

General Funds

Sewer Revenue Bond Fund

PROPRIETARY FUNDS

Sewer Fund

NON Major Funds

GOVERNMENTAL FUNDS

Highway Fund

Liquor Commission Fund

Bikeway Fund

Parks and Playground Fund

Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund

Special Event Fund

Honolulu Zoo Fund

Golf Fund

Hanauma Bay Nature Preserve Fund

Rental Assistance Fund

Leasehold Conversion Fund

Land Conservation Fund

Clean Water and Natural Lands Fund

Affordable Housing Fund

Transit Fund

Patsy T. Mink Central Oahu Regional Park Fund

Waipio Peninsula Soccer Park Fund

Grants in Aid Fund

Community Development Fund

Housing and Community Development Rehabilitation Loan Fund

Pauahi Project Expend. HI R-15 Fund

Housing and Community Development Section 8 Contract Fund

Federal Grants Fund

Special Projects Fund

Capital Projects Fund

General Improvement Bond Fund

Highway Improvement Bond Fund

PROPRIETARY FUNDS

Transportation Fund

Solid Waste Special Fund

Housing Development Special Fund

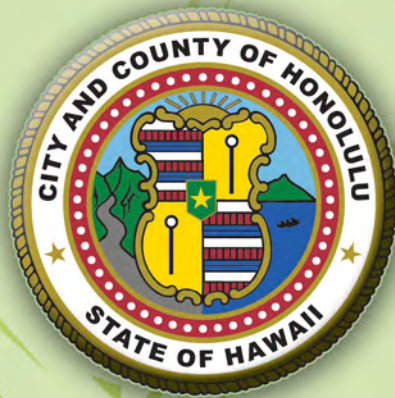
NON Major Funds (Continued)

FIDUCIARY FUNDS (NOT USED FOR BUDGET PURPOSES)

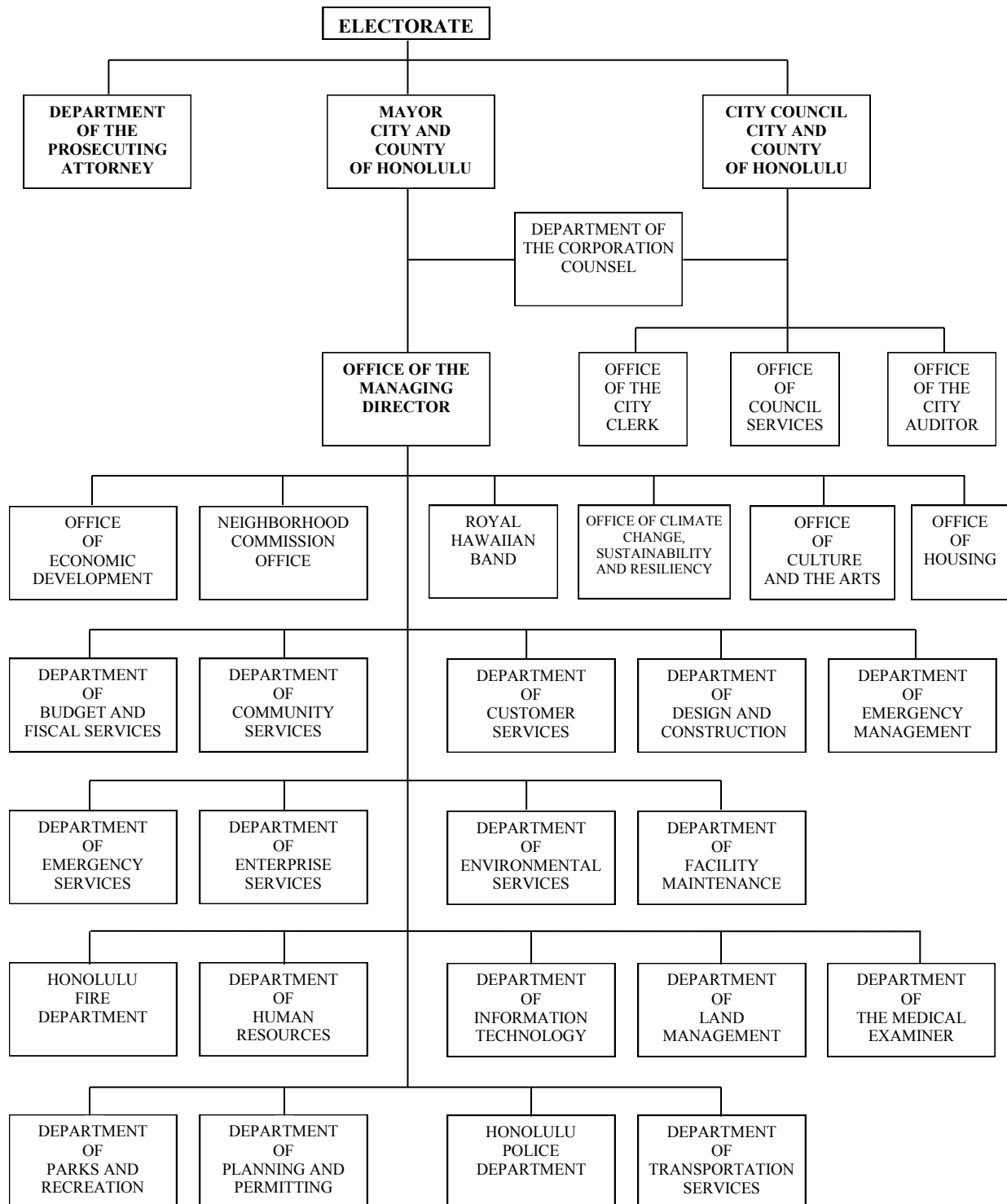
- General Trust Fund
- Treasury Trust Fund
- Real Property Tax Trust Fund
- Payroll Clearance Fund

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Appendix



CITY AND COUNTY OF HONOLULU ORGANIZATION CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City & County of Honolulu
Hawaii**

For the Fiscal Year Beginning

July 1, 2020

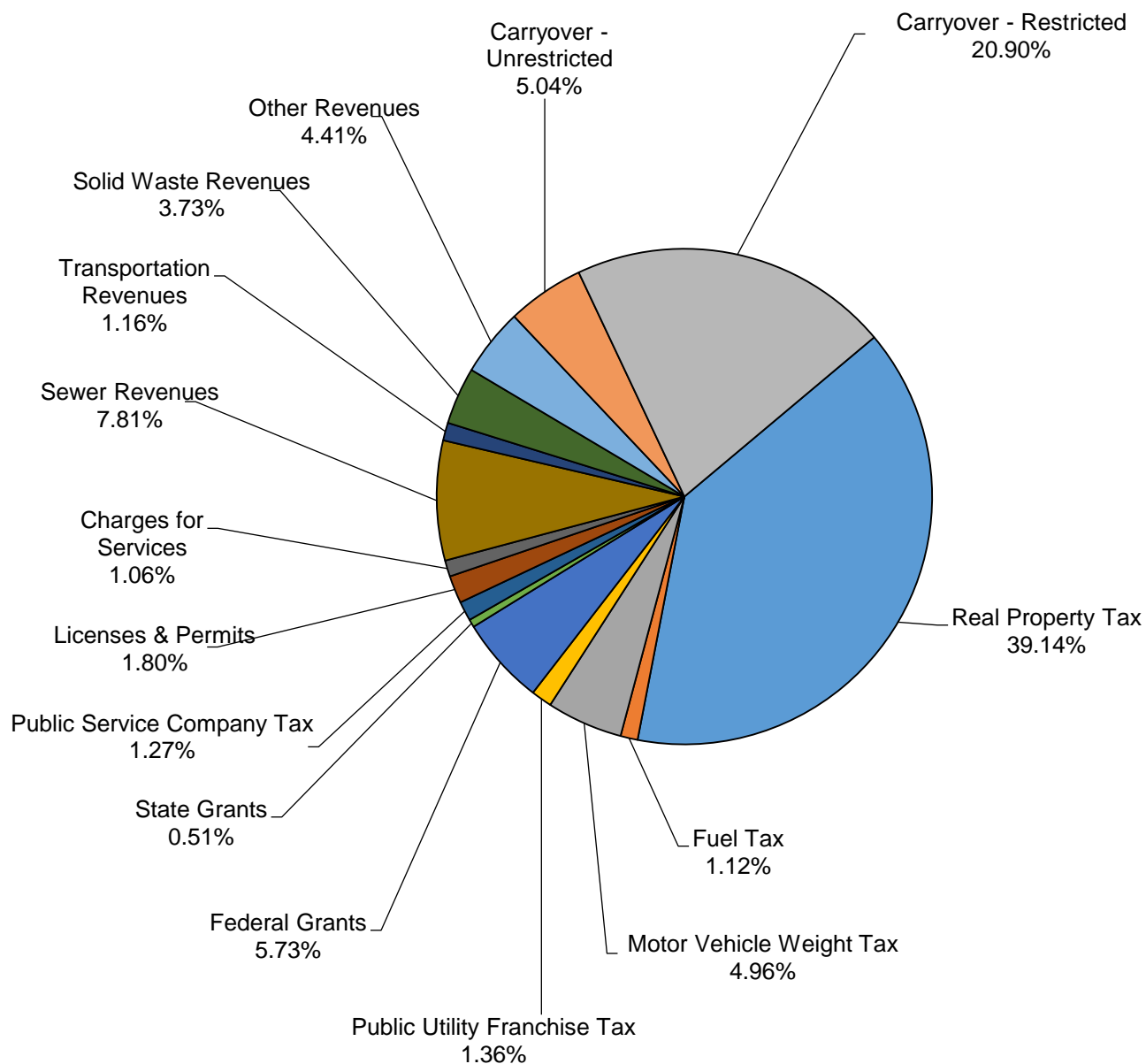
A handwritten signature in black ink that reads "Christopher P. Morill". The signature is written in a cursive, flowing style.

Executive Director

Where the City Gets Its Dollars

FY2022 Operating Resources

(\$3.49 Billion)

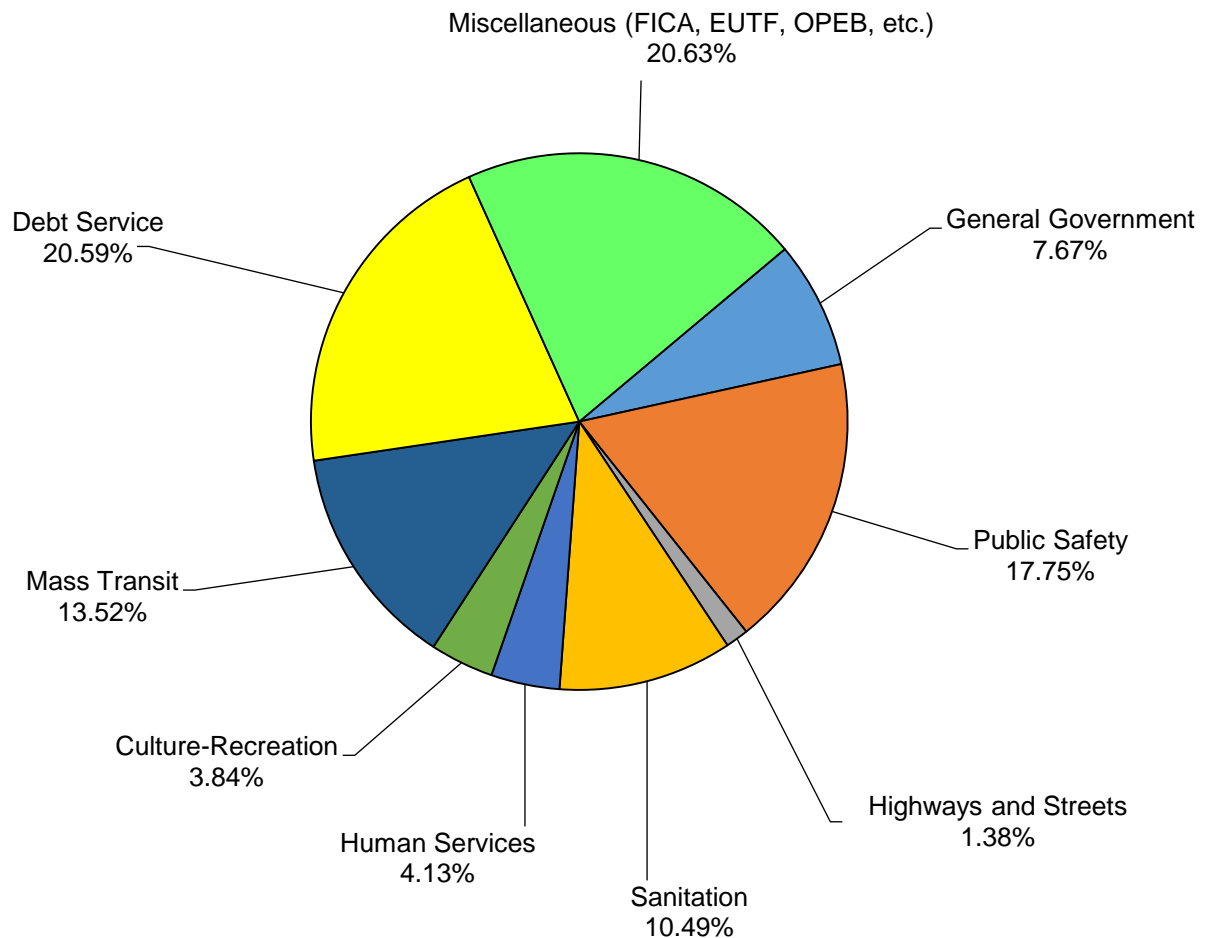


Note: This pie chart shows the different sources of funding for the City's operations. Carryover includes unappropriated and restricted fund balances.

Where the City Spends Its Dollars

FY2022 Operating Expenditures

(\$2.91 Billion)

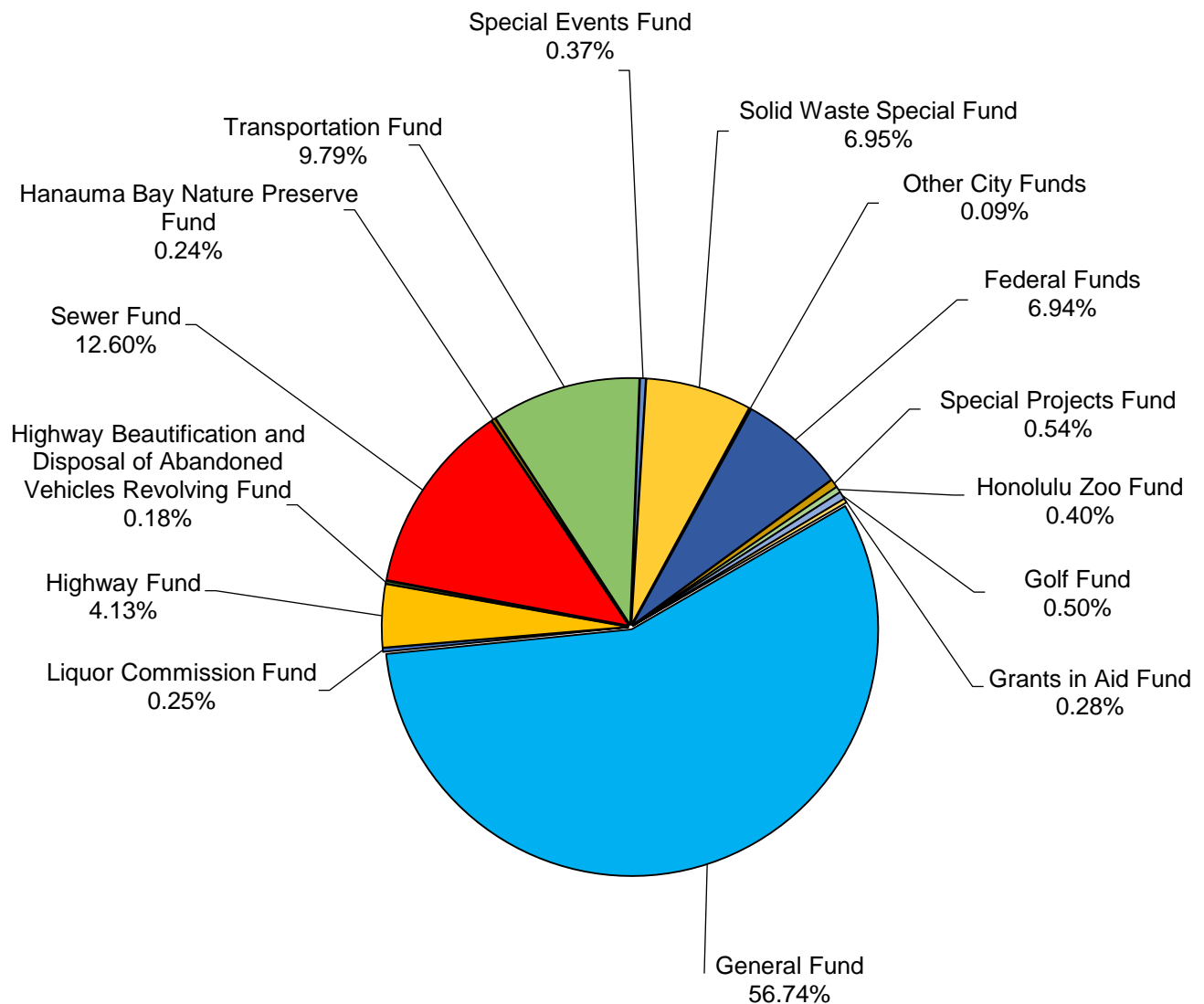


Note: This pie chart shows the amount spent on different types of City operations.

General and Special Funds

FY2022 Operating Budget

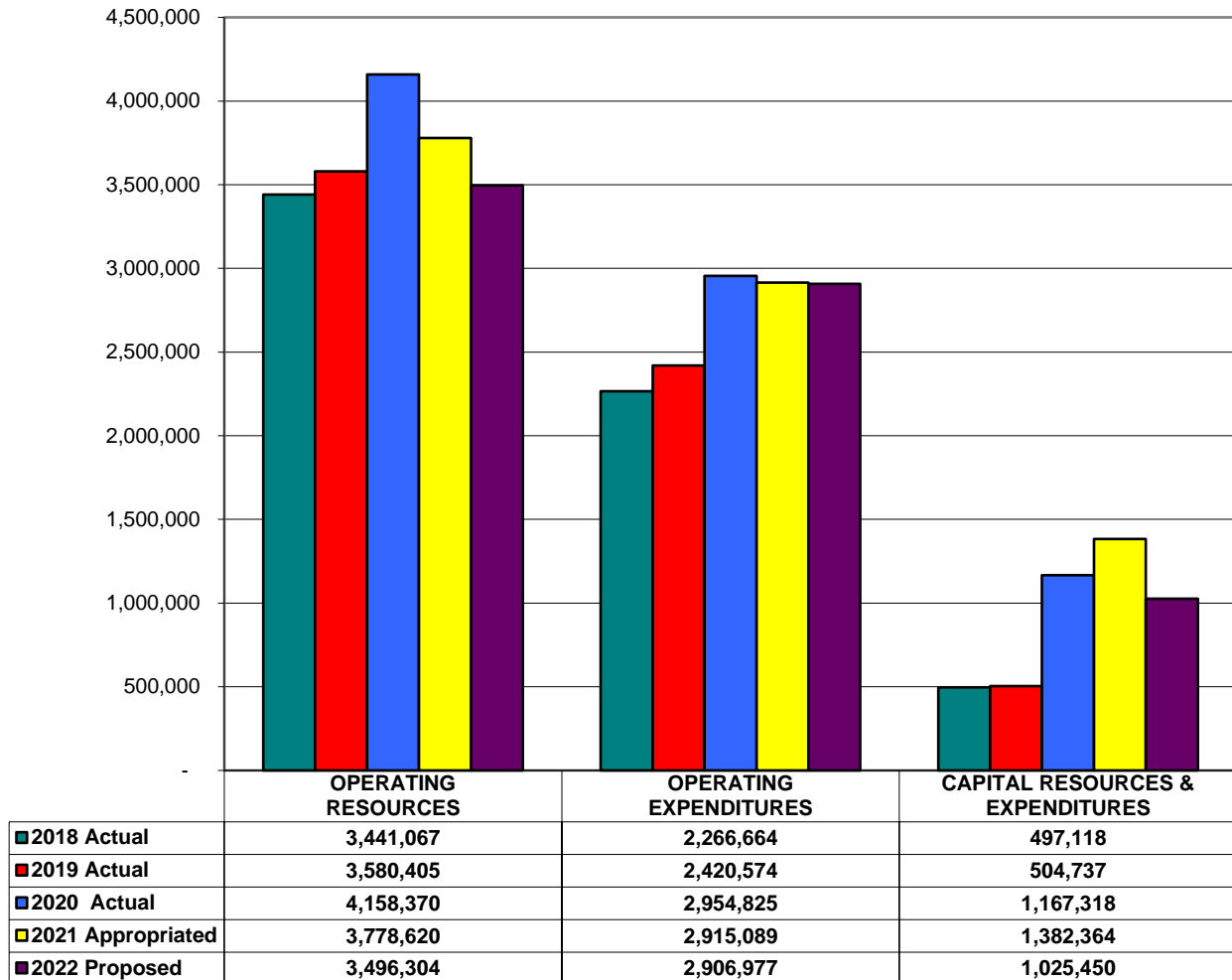
(\$2.91 Billion)



Note: This pie chart shows the different sources of funding for the City's operations.

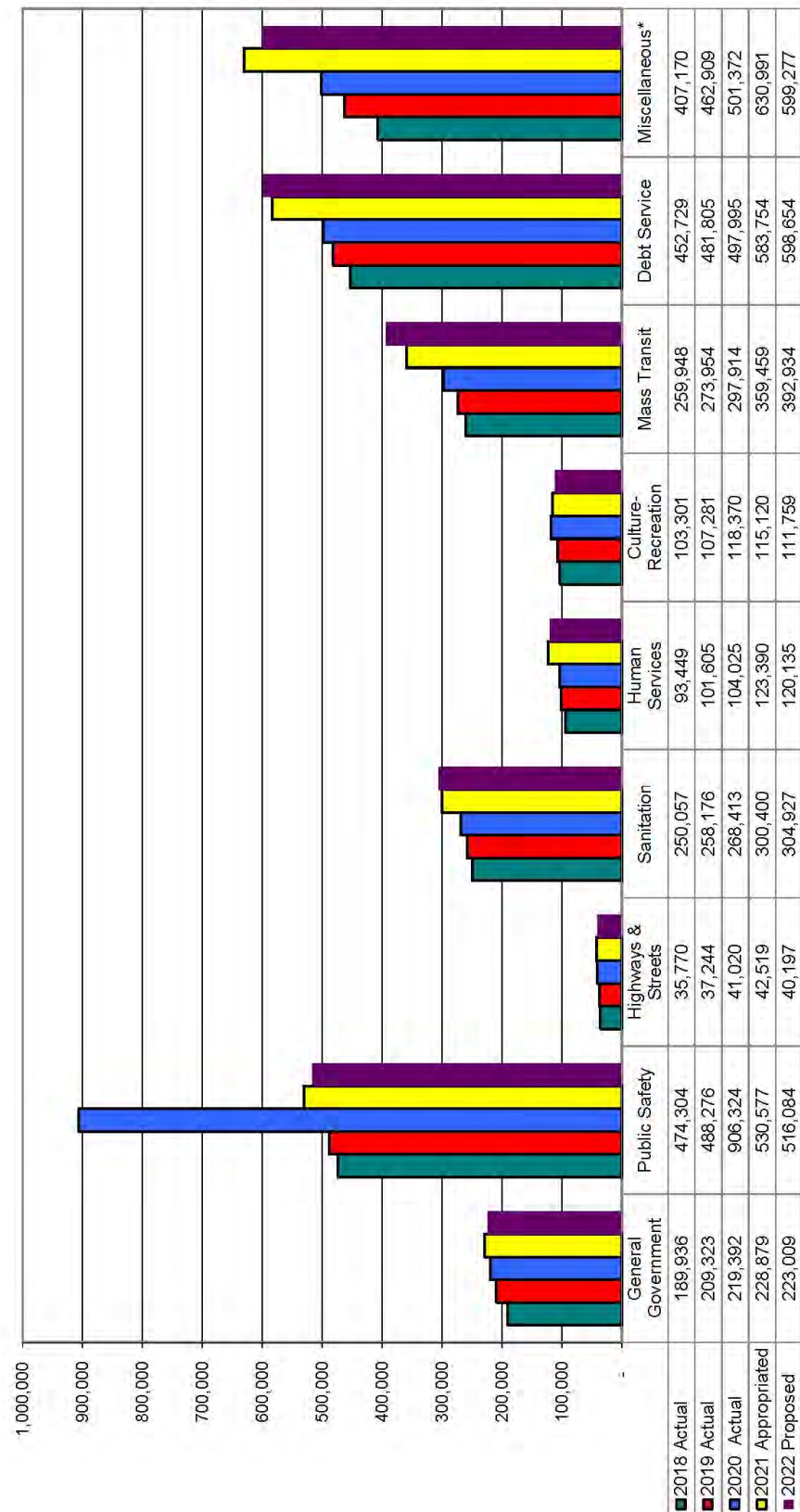
Five Year History of Resources and Expenditures

(Dollars in Thousands)



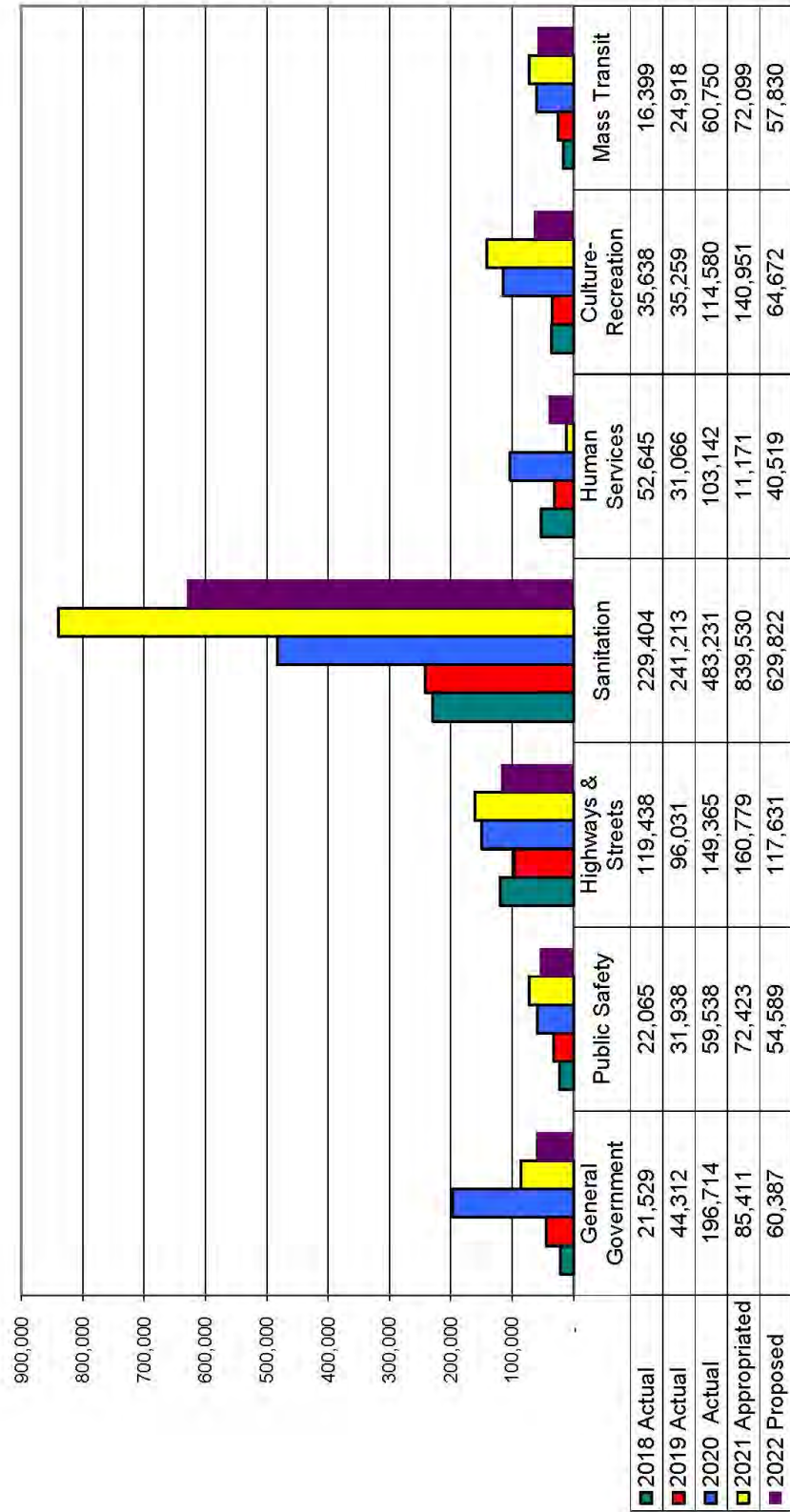
Note: 2020 Capital Resources and Expenditures reflect appropriated amounts. The 2020 Capital Budget begins on July 1, 2019 and ends on June 30, 2021

Five Year History of Executive Operating Expenditures by Function (Dollars in Thousands) ALL FUNDS



* Miscellaneous function includes 1) Provisional appropriations such as Retirement System Contributions, and 2) Transfers between funds.

Five Year History of Executive Capital Expenditures by Function (Dollars in Thousands) ALL FUNDS



Summary Financial Data

BUDGET AT A GLANCE OPERATING BUDGET EXPENDITURES BY COST ELEMENT Fiscal Year 2022

Department / Agency	Salaries	Current Expenses	Equipment	Total
Budget & Fiscal Services	\$ 21,316,359	\$ 3,856,647	\$ 895,500	\$ 26,068,506
Community Services	13,294,700	106,810,547	30,000	120,135,247
Corporation Counsel	8,232,124	3,997,797	-	12,229,921
Customer Services	13,787,194	11,177,172	-	24,964,366
Design and Construction	12,504,353	5,435,997	-	17,940,350
Emergency Management	1,045,915	252,843	-	1,298,758
Emergency Services	45,723,048	9,920,140	3,672,002	59,315,190
Enterprise Services	14,749,439	9,316,248	113,000	24,178,687
Environmental Services	76,613,903	228,312,864	-	304,926,767
Facility Maintenance	38,153,698	61,728,307	40,000	99,922,005
Fire	123,453,577	14,384,528	400,000	138,238,105
Human Resources	6,448,734	563,030	-	7,011,764
Information Technology	9,807,908	12,985,815	660,000	23,453,723
Land Management	1,479,019	1,760,977	-	3,239,996
Mayor	680,508	89,355	-	769,863
Managing Director	3,332,652	992,442	-	4,325,094
Neighborhood Commission	665,928	128,160	-	794,088
Royal Hawaiian Band	2,185,513	184,093	-	2,369,606
Medical Examiner	2,216,257	1,349,103	-	3,565,360
Parks and Recreation	51,818,544	33,392,380	-	85,210,924
Planning and Permitting	19,263,643	5,240,680	-	24,504,323
Police	261,646,217	38,520,557	-	300,166,774
Prosecuting Attorney	19,383,887	4,344,394	-	23,728,281
Transportation Services	157,255,927	242,326,077	1,106,000	400,688,004
	\$ 905,059,047	\$ 797,070,153	\$ 6,916,502	\$ 1,709,045,702
Debt Service	\$ -	\$ 598,654,000	\$ -	\$ 598,654,000
Retirement System Contributions	-	266,052,000	-	266,052,000
FICA and Pension Costs	-	36,944,000	-	36,944,000
Health Benefits Contributions	-	68,952,000	-	68,952,000
Other Post-Employment Benefits	-	149,275,000	-	149,275,000
Provision for Vacant Positions	-	17,372,385	-	17,372,385
Miscellaneous	-	60,682,000	-	60,682,000
	\$ -	\$ 1,197,931,385	\$ -	\$ 1,197,931,385
TOTAL EXPENDITURES	\$ 905,059,047	\$ 1,995,001,538	\$ 6,916,502	\$ 2,906,977,087

AT A GLANCE FY 2022
SUMMARY OF OPERATING AND CAPITAL BUDGET
Revenue, Expenditures and Unreserved Fund Balance

	General Fund	Special Revenue Funds	Enterprise Funds	Total Funds
REVENUES				
Operating Revenue	\$ 1,618,855,727	\$ 482,141,305	\$ 446,084,310	\$ 2,547,081,342
Capital Revenue	200,000	378,563,405	646,687,000	1,025,450,405
TOTAL REVENUE	\$ 1,619,055,727	\$ 860,704,710	\$ 1,092,771,310	\$ 3,572,531,747
EXPENDITURES				
Executive Operating Budget	\$ 1,649,524,412	\$ 403,814,198	\$ 853,638,477	\$ 2,906,977,087
Legislative Operating Budget	23,472,695	-	134,000	23,606,695
Executive Capital Budget	200,000	378,563,405	646,687,000	1,025,450,405
TOTAL EXPENDITURES	\$ 1,673,197,107	\$ 782,377,603	\$ 1,500,459,477	\$ 3,956,034,187
REVENUE OVER/(UNDER) EXPENDITURES	\$ (54,141,380)	\$ 78,327,107	\$ (407,688,167)	\$ (383,502,440)
NET INTERFUND TRANSFERS	\$ (122,004,918)	\$ (122,716,261)	\$ 244,721,179	\$ -
NET CHANGE IN FUND BALANCE	\$ (176,146,298)	\$ (44,389,154)	\$ (162,966,988)	\$ (383,502,440)
UNRESERVED FUND BALANCE				
Beginning	\$ 176,146,707	\$ 186,493,048	\$ 585,749,710	\$ 948,389,465
Net Change	(176,146,298)	(44,389,154)	(162,966,988)	(383,502,440)
Ending	\$ 409	\$ 142,103,894	\$ 422,782,722	\$ 564,887,025

STRATEGIC PLANNING SIX-YEAR PROJECTION BY FUNCTION
(Dollars in Millions)

	ESTIMATED					
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
OPERATING EXPENDITURES						
<i>Executive</i>						
General Government	\$ 223.0	\$ 228.1	\$ 232.9	\$ 237.1	\$ 241.8	\$ 246.5
Public Safety	516.1	520.9	533.6	545.9	559.0	573.0
Highways and Streets	40.2	41.4	43.3	44.1	45.6	46.2
Sanitation	304.9	313.9	325.3	334.9	344.7	353.8
Human Services	120.1	106.2	107.9	109.5	111.3	113.0
Culture-Recreation	111.8	112.7	115.0	117.2	119.5	121.4
Utilities or Other Enterprises (Mass Transit)	392.9	422.1	562.1	569.9	579.1	579.0
Debt Service	524.0	585.2	621.1	623.0	647.7	705.5
Retirement System Contributions	266.1	268.6	274.8	280.6	286.7	292.8
FICA and Pension Costs	36.9	37.3	38.1	38.9	39.7	40.5
Health Benefits Contributions	69.0	75.2	81.9	89.3	97.3	106.1
Other Post-Employment Benefits	149.3	188.1	199.4	211.9	219.4	227.3
Provision for Vacant Positions	17.4	17.4	17.7	18.1	18.4	18.8
Miscellaneous	60.7	61.6	62.5	63.5	64.6	65.7
<i>Legislative</i>						
General Government	23.6	24.0	24.3	24.7	25.1	25.4
TOTAL OPERATING EXPENDITURES	\$ 2,856.0	\$ 3,002.7	\$ 3,239.9	\$ 3,308.6	\$ 3,399.9	\$ 3,515.0
HART Related Debt Service	\$ 74.7	\$ 90.3	\$ 297.4	\$ 128.7	\$ 224.4	\$ 304.1

STRATEGIC PLANNING SIX-YEAR PROJECTION BY FUNCTION
(Dollars in Millions)

	ESTIMATED					
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
CAPITAL EXPENDITURES						
General Government	\$ 60.4	\$ 28.0	\$ 49.0	\$ 31.6	\$ 43.8	\$ 54.7
Public Safety	54.6	48.5	58.9	55.8	44.0	55.8
Highways and Streets	117.6	128.6	90.4	77.8	67.7	56.4
Sanitation	629.8	488.1	513.2	456.6	420.2	415.1
Human Services	40.5	10.0	10.0	10.0	10.0	10.0
Culture-Recreation	64.7	37.0	28.3	41.8	45.2	30.9
Utilities or Other Enterprises (Mass Transit)	57.8	66.0	76.3	88.3	86.3	86.3
TOTAL CAPITAL EXPENDITURES	\$ 1,025.4	\$ 806.2	\$ 826.1	\$ 761.9	\$ 717.2	\$ 709.2

Operating Expenditure Assumptions:

- Annual increase in salaries assumes no increases in FY 22 and FY 23 with 2% thereafter
- Annual increase in current expense & equipment 1.5%
- Debt service projections are based on prior year debt issuances and estimated future year debt issuances in the 6-Year CIP.
- HART General Obligation Bond debt service amounts are from the HART
- ERS – Rates in State law
- Health Benefits - 9% annual increase
- OPEB – FY 23 and thereafter if based on state law funding requirement
- Risk Management - 5% annual increase
- Other provisionals - 0% increase

SIX-YEAR PROJECTION OF RESOURCES

(Dollars in Millions)

	ESTIMATED					
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
OPERATING RESOURCES	-					
Real Property Tax	\$ 1,368.4	\$ 1,402.2	\$ 1,430.2	\$ 1,473.0	\$ 1,546.5	\$ 1,623.7
Fuel Tax	39.2	39.4	39.6	39.8	40.0	40.1
Motor Vehicle Weight Tax	173.3	173.3	173.3	173.3	173.3	173.3
Public Utility Franchise Tax	47.7	48.7	49.7	50.7	51.8	52.9
Federal Grants	200.5	113.3	111.2	111.2	111.2	111.2
State Grants	17.8	16.2	16.6	16.6	16.6	16.6
Transient Accommodations Tax	-	-	-	-	-	-
Public Service Company Tax	44.4	45.7	47.3	49.0	50.9	52.8
Licenses and Permits	63.0	60.5	60.0	60.1	61.5	61.9
Charges for Services	37.1	33.4	33.1	33.9	33.6	34.4
Sewer Revenues	273.0	188.1	180.9	70.0	131.3	270.7
Bus Transportation Revenues	40.6	46.2	46.2	56.6	56.6	56.5
Solid Waste Disposal Revenues	130.5	130.5	130.5	130.5	130.5	130.5
Other Revenues	79.4	88.5	89.6	91.6	93.2	94.0
Subtotal-Operating Resources	2,514.9	2,386.0	2,408.2	2,356.3	2,497.0	2,718.6
Carry-Over	906.8	1,029.8	1,001.7	986.9	961.3	1,108.9
TOTAL OPERATING RESOURCES	\$ 3,421.7	\$ 3,415.8	\$ 3,409.9	\$ 3,343.2	\$ 3,458.4	\$ 3,827.5
HART Reimbursement for Debt Service	\$ 74.7	\$ 90.3	\$ 297.4	\$ 128.7	\$ 224.4	\$ 304.1

SIX-YEAR PROJECTION OF RESOURCES

(Dollars in Millions)

	ESTIMATED					
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
CAPITAL RESOURCES						
General Obligation Bonds	\$ 358.5	\$ 321.3	\$ 323.2	\$ 267.1	\$ 291.6	\$ 264.7
General Fund	0.2	0.2	0.2	0.2	0.2	0.2
Bikeway Fund	0.2	0.6	0.6	0.6	0.6	0.5
Hanauma Bay Nature Preserve Fund	1.2	-	-	-	-	-
Parks and Playgrounds Fund	1.0	-	-	-	-	-
Sewer Fund	202.0	295.6	311.6	431.5	379.3	244.2
Sewer Revenue Bond Improvement Fund	335.8	121.1	127.8	7.8	-	157.0
Federal Grants Fund	65.1	52.5	45.6	37.6	28.4	28.5
Community Development Fund	6.5	-	-	-	-	-
State Funds	-	0.8	3.0	3.0	3.0	-
Utilities' Share	0.1	0.1	0.1	0.1	0.1	0.1
Clean Water and Natural Lands Fund	17.2	7.0	7.0	7.0	7.0	7.0
Affordable Housing Fund	37.6	7.0	7.0	7.0	7.0	7.0
TOTAL CAPITAL RESOURCES	\$ 1,025.4	\$ 806.2	\$ 826.1	\$ 761.9	\$ 717.2	\$ 709.2

Resource Assumptions:

- Real Property Tax increase of 1.5% in FY23, 2% in FY24, 3% in FY25, and 5% thereafter.
- FY22 Real Property Tax includes \$1,368 M. Operating Resources and \$13 M. Capital Resources amounting to \$1,381 M.
- The future year projections for the Public Service Company, Franchise and Fuel Taxes are based on the Council of Revenues projections and actual revenue trends.
- The Transient Accommodations Tax suspended indefinitely by Governor's Proclamation in response to COVID-19 economic downturn.
- All remaining multi-year projections were made by the City agencies based on their historical experience.
- Reimbursements from HART for debt service equals the amount of HART debt service for general obligation bonds.

SUMMARY OF SIX-YEAR PROJECTION OF EXPENDITURES AND RESOURCES
(Dollars in Millions)

	ESTIMATED					
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
EXPENDITURES						
OPERATING	\$ 2,856.0	\$ 3,002.7	\$ 3,239.9	\$ 3,308.6	\$ 3,399.9	\$ 3,515.0
CAPITAL	1,025.4	806.2	826.1	761.9	717.2	709.2
TOTAL EXPENDITURES	\$ 3,881.4	\$ 3,808.9	\$ 4,066.0	\$ 4,070.5	\$ 4,117.1	\$ 4,224.2
RESOURCES						
OPERATING	\$ 3,421.7	\$ 3,415.8	\$ 3,409.9	\$ 3,343.2	\$ 3,458.4	\$ 3,827.5
CAPITAL	1,025.4	806.2	826.1	761.9	717.2	709.2
TOTAL RESOURCES	\$ 4,447.2	\$ 4,222.0	\$ 4,236.0	\$ 4,105.1	\$ 4,175.6	\$ 4,536.7
DIFFERENCE	\$ 565.7	\$ 413.1	\$ 170.0	\$ 34.6	\$ 58.4	\$ 312.5
HART Related Debt Service	\$ 74.7	\$ 90.3	\$ 297.4	\$ 128.7	\$ 224.4	\$ 304.1
HART Reimbursement for Debt Service	\$ 74.7	\$ 90.3	\$ 297.4	\$ 128.7	\$ 224.4	\$ 304.1

FUNDING SOURCES BY DEPARTMENT

Funds	Departments															
	BFS	DCS	COR	CSD	DDC	DEM	ESD	DES	ENV	DFM	HFD	DHR	DIT	DLM	MAY	MDO
	NCO	RHB	MED	DPR	DPP	HPD	PAT	DTS								
GN																
HW																
SW																
BT																
LC																
BK																
HB																
SV																
PD																
ZO																
GC																
WF																
HN																
RA																
LE																
HD																
CF																
AF																
PB																
PC																
GR																
CD																
RL																
SE																
FG																
SP																

Funding Sources by Department

Funding Sources by Department – Legends

Departments:

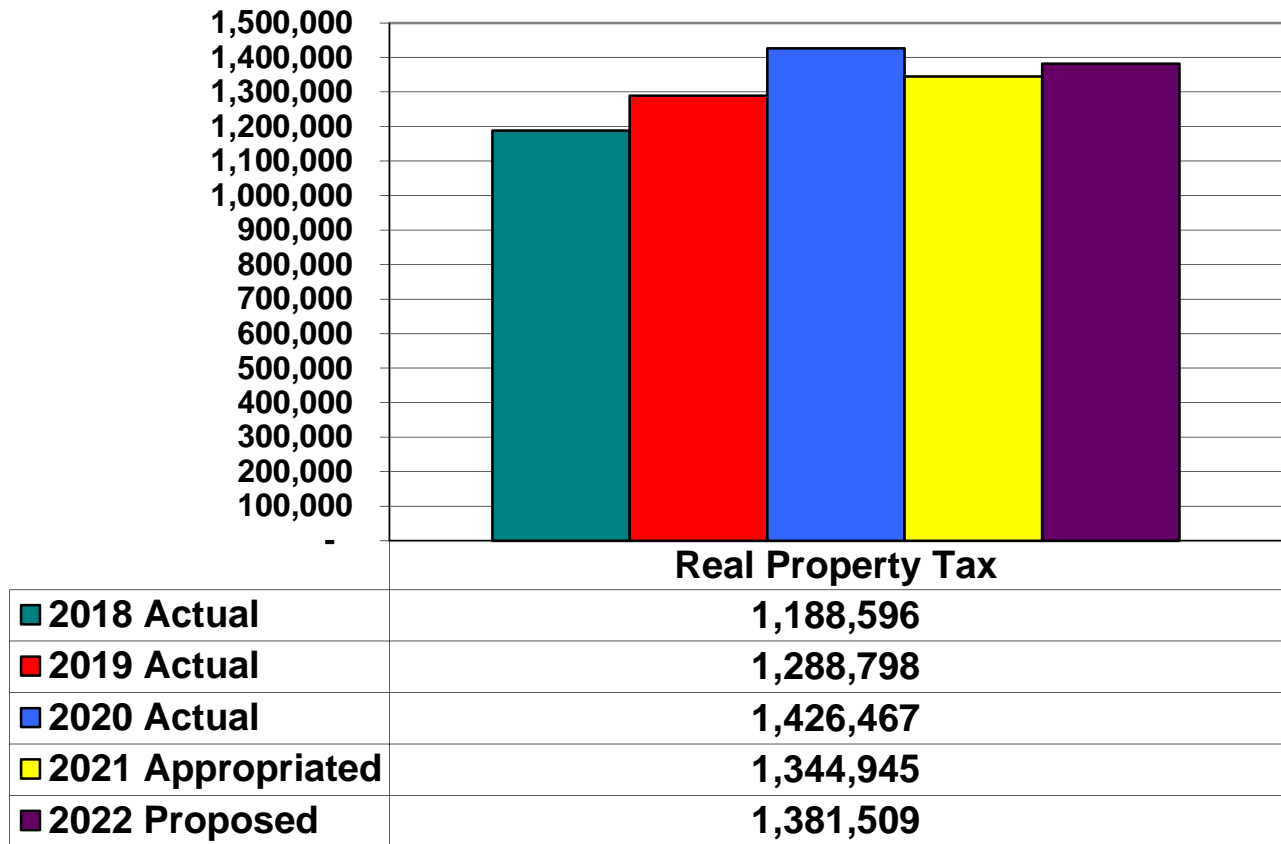
BFS	Budget and Fiscal Services
COR	Corporation Counsel
CSD	Customer Services
DCS	Community Services
DDC	Design and Construction
DEM	Emergency Management
DES	Environmental Services
DFM	Facility Maintenance
DHR	Human Resources
DIT	Information Technology
DLM	Land Management
DPP	Planning and Permitting
DPR	Parks and Recreation
DTS	Transportation Services
ENV	Environmental Services
ESD	Emergency Services
HFD	Honolulu Fire
HPD	Honolulu Police
MAY	Mayor
MDO	Managing Director
MED	Medical Examiner
NCO	Neighborhood Commission
PAT	Prosecuting Attorney
RHB	Royal Hawaiian Band

Funds:

AF	Affordable Housing Fund
BK	Bikeway Fund
BT	Transportation Fund
CF	Clean Water and Natural Lands Fund
GC	Golf Fund
GN	General Funds
GR	Grants in Aid Fund
HB	Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund
HD	Housing Development Special Fund
HN	Hanauma Bay Nature Preserve Fund
HW	Highway Fund
LC	Liquor Commission Fund
LE	Leasehold Conversion Fund
PB	Patsy T. Mink Central Oahu Regional Park Fund
PC	Waipio Peninsula Soccer Park Fund
PD	Honolulu Zoo Fund
RA	Rental Assistance Fund
SV	Special Event Fund
SW	Sewer Fund
WF	Solid Waste Special Fund
Federal Funds:	
CD	Community Development Fund
FG	Federal Grants Fund
RL	Housing and Community Development Rehabilitation Loan Fund
SE	Housing and Community Development Section 8 Contract Fund
SP	Special Projects Fund

Real Property Tax

(Dollars in Thousands)



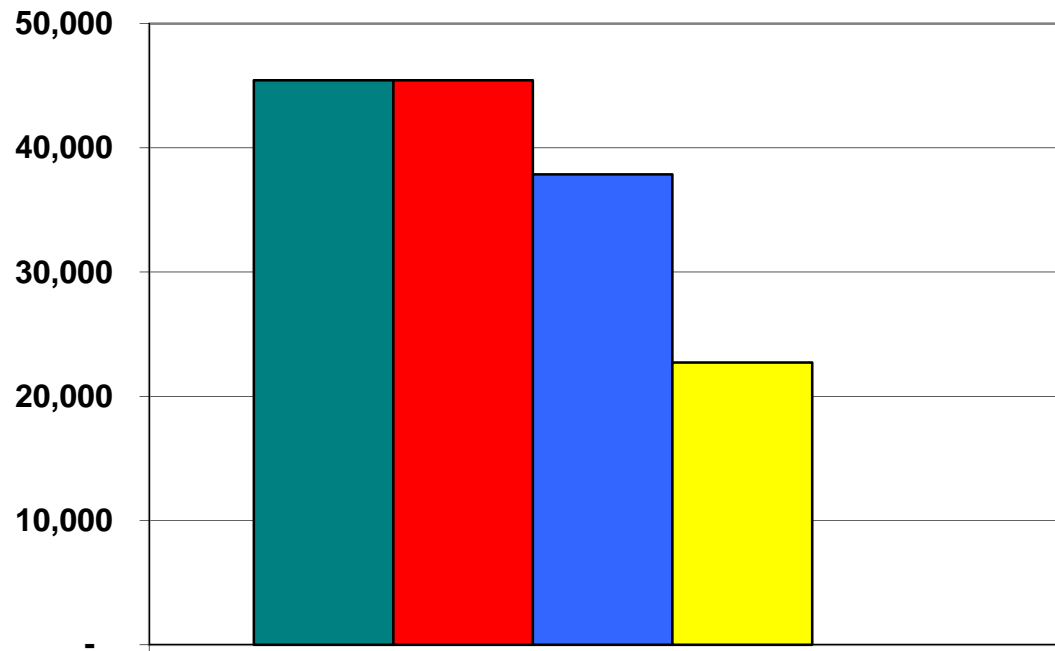
The Real Property Tax is a tax on real property (land and improvements) based on the assessed valuation at 100% of fair market value in its entirety. The exemption for owner-occupied homes is \$100,000 with a higher exemption of \$140,000 allowed for those 65 years of age and older. Rates are set for various classes of property.

The 2022 proposed revenue is based upon estimates of the assessed values by the City's Real Property Tax Division, for all classes, at proposed rates of real property.

Revenue from Real Property Tax is reflected in the General Fund.

Transient Accommodations Tax

(Dollars in Thousands)



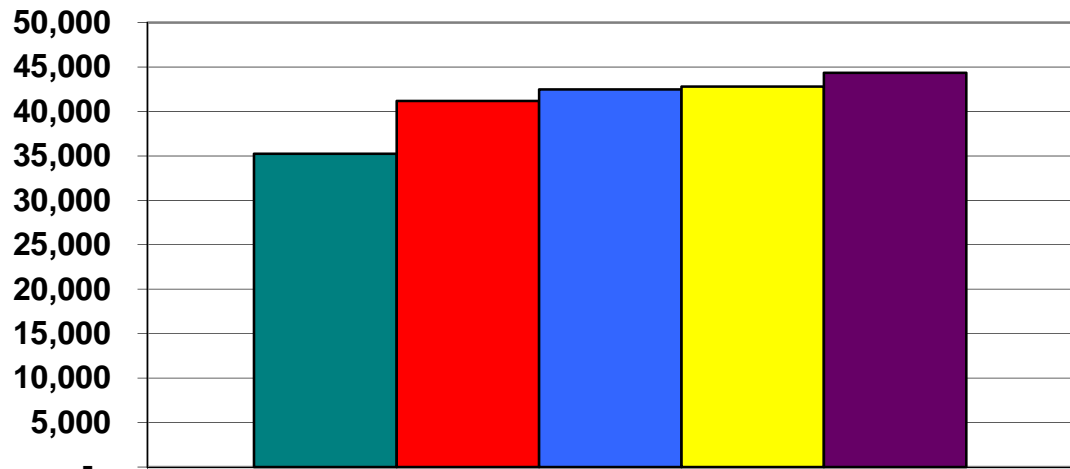
Transient Accommodations Tax	
2018 Actual	45,423
2019 Actual	45,423
2020 Actual	37,853
2021 Appropriated	22,712
2022 Proposed	-

Act 1 (2017) raised the TAT rate to 10.25% of gross proceeds received as a compensation for the furnishing of transient accommodations. The Act also increased the allocation to the counties to up to \$103 million with the City and County of Honolulu receiving up to \$45,423,000 for its 44.1% share. Due to the economic downturn caused by the COVID-19 pandemic, TAT allotments from the State have been suspended indefinitely by Governor's Emergency Proclamation.

Revenue from the Transient Accommodations Tax is reflected in the General Fund.

Public Service Company Tax

(Dollars in Thousands)



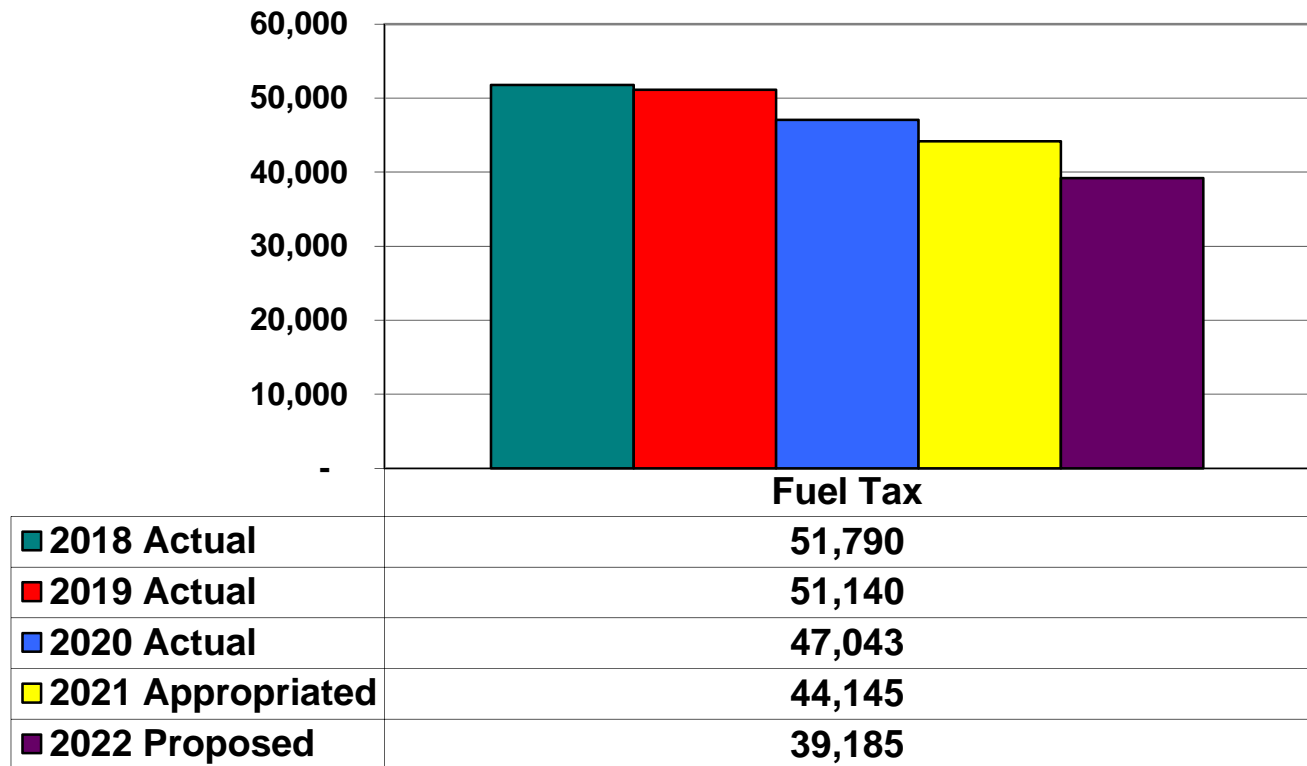
Public Service Company Tax	
■ 2018 Actual	35,234
■ 2019 Actual	41,182
■ 2020 Actual	42,498
■ 2021 Appropriated	42,809
■ 2022 Proposed	44,362

Revenue from the Public Service Company Tax reflects a 1.885 percent tax on the gross income of public service companies, as defined by Chapter 239 of the Hawaii Revised Statutes. The 2022 proposed estimate is based on growth projections in the Council on Revenue's General Fund Forecast.

Public Service Company Tax revenues is reflected in the General Fund.

Fuel Taxes

(Dollars in Thousands)

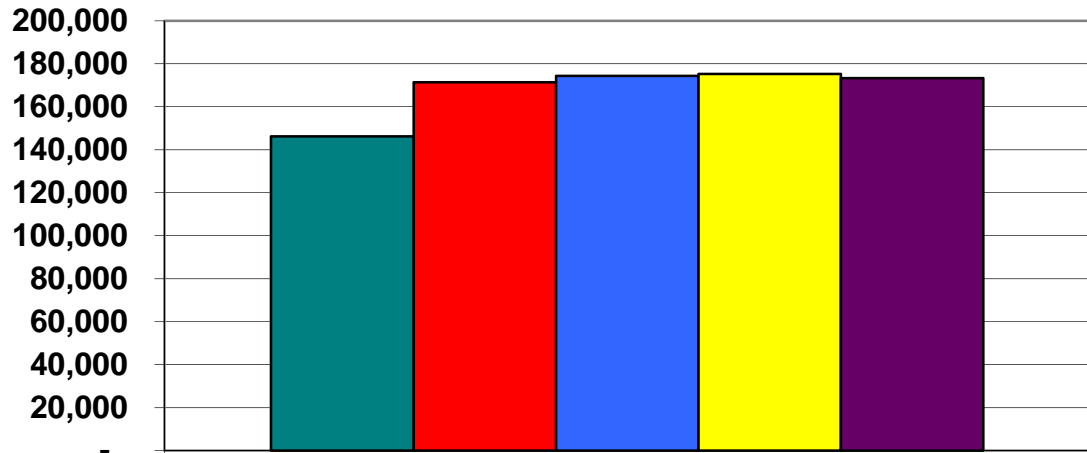


The Fuel Tax reflects a tax imposed on liquid fuels sold or used within the City's jurisdiction. The tax does not apply to aviation fuel nor diesel fuel used on non-public highways.

Revenue from Fuel Taxes is reflected in the Highway Fund.

Motor Vehicle Weight Tax

(Dollars in Thousands)



Motor Vehicle Weight Tax	
■ 2018 Actual	146,198
■ 2019 Actual	171,423
■ 2020 Actual	174,263
■ 2021 Appropriated	175,210
■ 2022 Proposed	173,267

The Motor Vehicle Weight Tax is a tax imposed on the net weight of all vehicles used on the public highways. The following tax rates have been in effect since January 1, 2019:

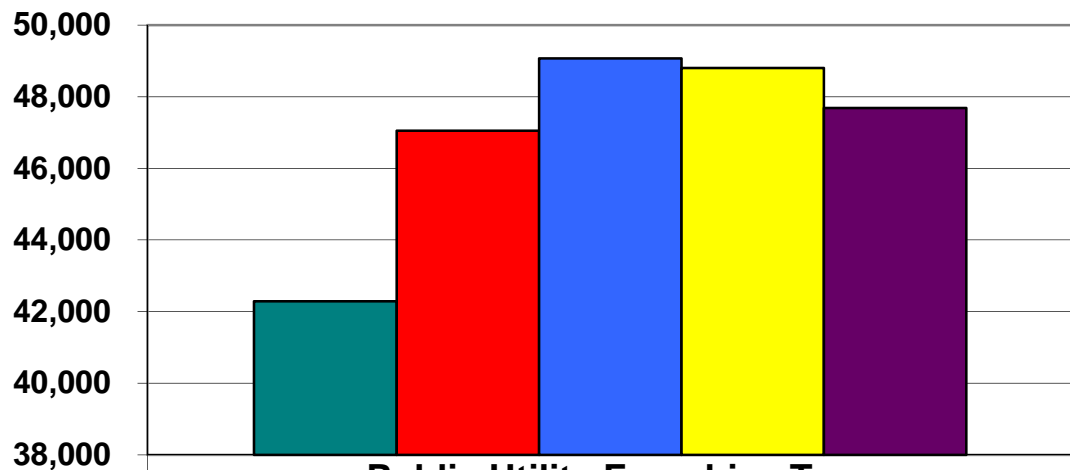
Passenger vehicles and noncommercial vehicles not exceeding 6,500 pounds (automobiles, buses and ambulances) - tax rate currently at 7 cents per pound (net weight).

Motor vehicles and other vehicles designed for other than carrying passengers (trucks, truck-tractors, road tractors, trailers and semi-trailers) - tax rate currently at 7.5 cents per pound (net weight).

Motor Vehicle Weight Tax revenue is reflected in the Highway Fund.

Public Utility Franchise Tax

(Dollars in Thousands)



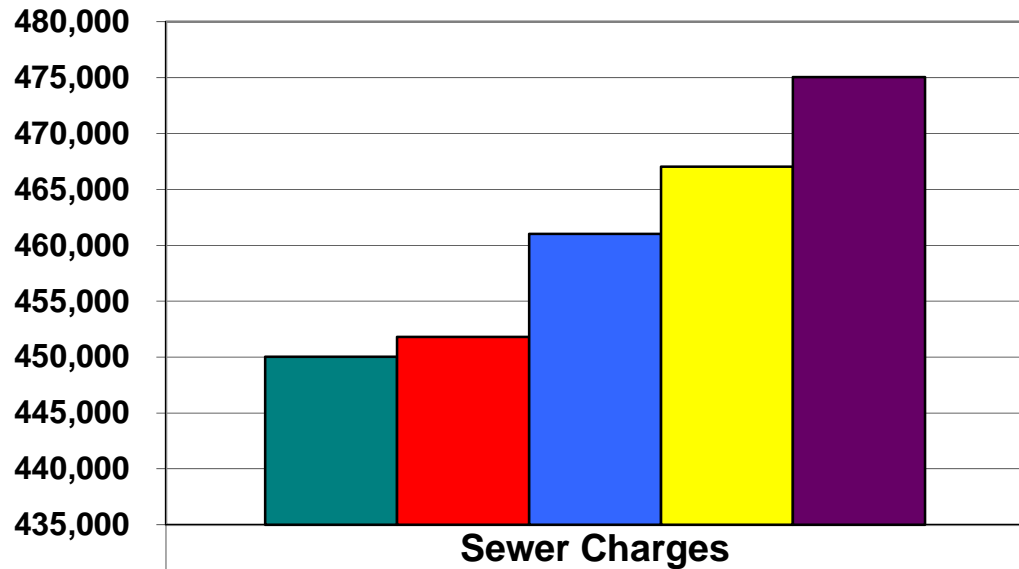
Public Utility Franchise Tax	
2018 Actual	42,285
2019 Actual	47,047
2020 Actual	49,073
2021 Appropriated	48,802
2022 Proposed	47,687

Revenue from the Public Utility Franchise Tax reflects a 2.5% tax on the gross receipts for sales of electric power and gas companies (but not telephone or cable television companies). The 2022 proposed estimate anticipates lower revenues as the economy continues to recover from the COVID-19 pandemic.

Public Utility Franchise Tax revenues are reflected in the Highway Fund.

Sewer Service Charges

(Dollars in Thousands)



■ 2018 Actual	450,019
■ 2019 Actual	451,808
■ 2020 Actual	461,009
■ 2021 Appropriated	467,025
■ 2022 Proposed	475,046

Sewer Service Charges reflect charges primarily related to the discharge of wastewater from residential dwellings and non-residential facilities. The 2022 proposed estimate is developed by the City's Department of Environmental Services and takes into account historical data, and certain additional demand requirements.

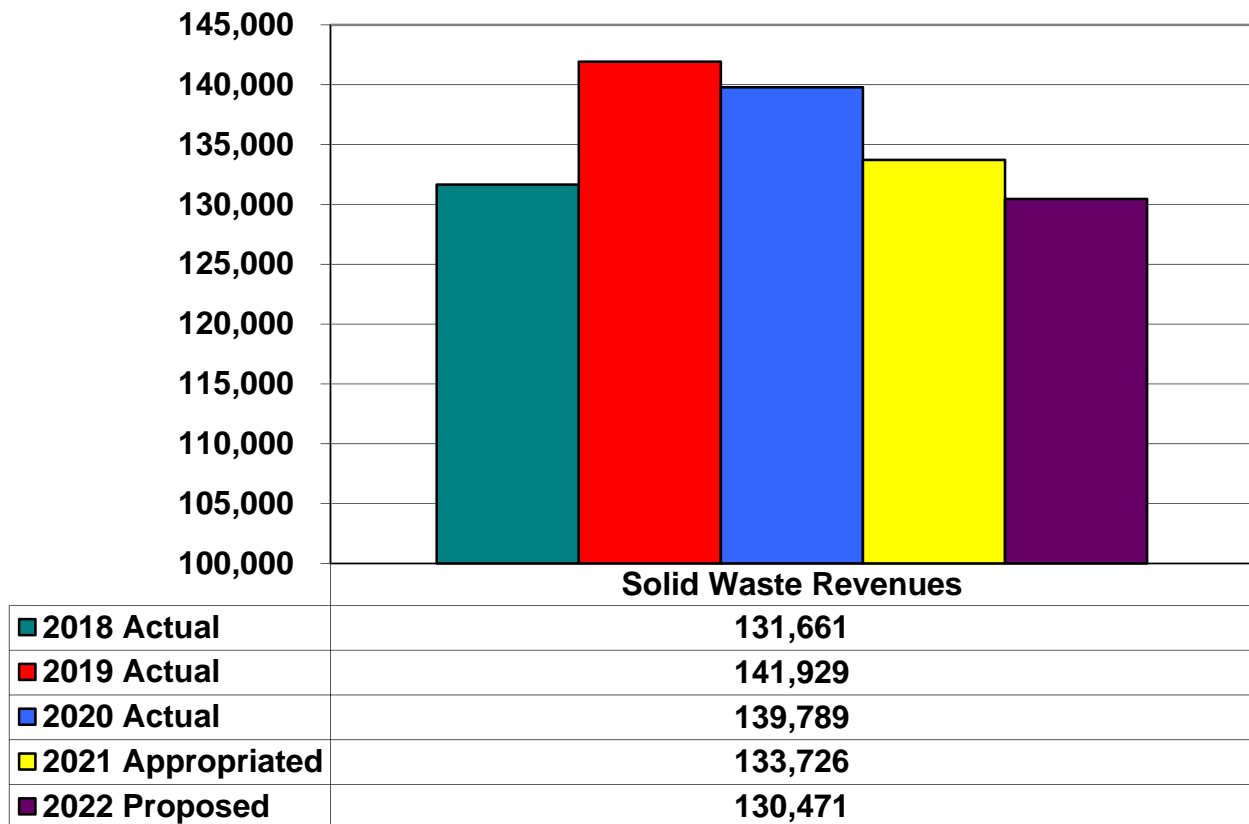
Sewer Service Charges are reflected in the Sewer Fund.

The following are the current basic Sewer Service Charges, effective July 1, 2016.

Residential - 7/1/2016	
Single family & duplex dwellings per dwelling unit per month:	
Monthly base charge	\$77.55
Monthly usage charge per 1,000 gallons of metered water consumed	\$4.63
Multiple unit dwellings per dwelling unit per month:	
Monthly base charge	\$53.32
Monthly usage charge per 1,000 gallons of metered water consumed	\$4.63
Non-Residential:	
Various rates based on water usage or wastewater discharge	

Solid Waste Revenues

(Dollars in Thousands)



Solid Waste revenues are primarily fees charged for the disposal of refuse and other solid wastes delivered to disposal facilities by any business or any federal or state agency. The 2022 proposed estimate is based upon estimates from the Department of Environmental Services.

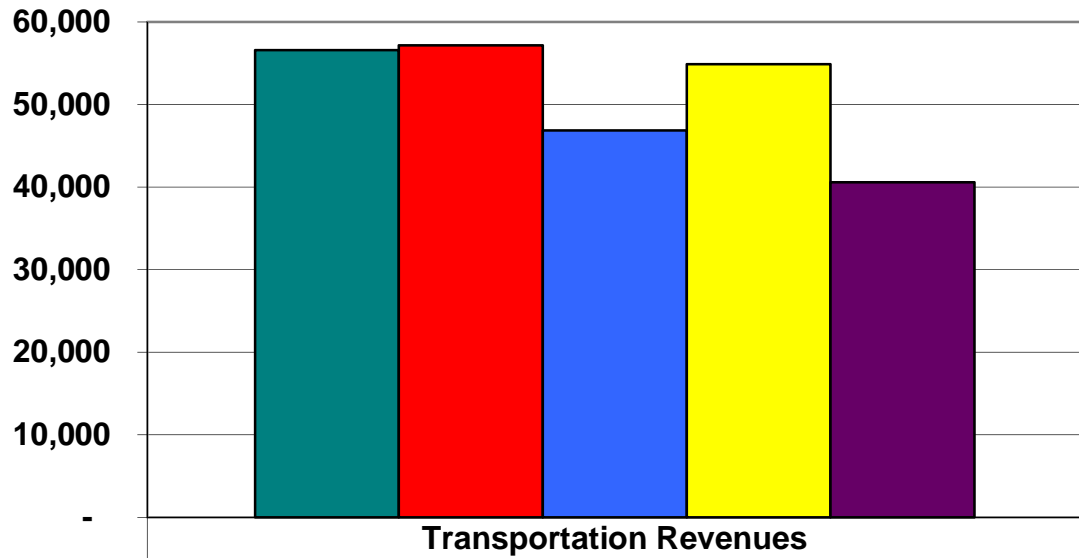
The rates below for disposal of refuse delivered to disposal facilities have been in effect since January 1, 2005:

- H-Power Facility - \$81.00 per ton
- Transfer Stations - \$110.60 per ton
- Landfills - \$81.00 per ton

Solid Waste revenues are reflected in the Solid Waste Special Fund.

Transportation Revenues

(Dollars in Thousands)



■ 2018 Actual	56,575
■ 2019 Actual	57,140
■ 2020 Actual	46,850
■ 2021 Appropriated	54,860
■ 2022 Proposed	40,554

Transportation Revenues reflect revenues collected primarily from the City's island wide public transit system. The 2022 proposed estimate is based upon estimates from the Department of Transportation Services.

Transportation revenues are reflected in the Transportation Fund.

Summarized below are the authorized fares:

Adult one-way cash fare	\$2.75
Youth one-way cash fare	1.25
Senior / Disabled one-way cash fare	1.00
Adult 1-day pass	5.50
Youth 1-day pass	2.50
Senior / Disabled 1-day pass	2.00
Adult monthly pass	70.00
Youth monthly pass	35.00
Senior / Disabled monthly pass	6.00
Adult annual pass	770.00
Youth annual pass	385.00
Senior annual pass / biennial pass	35.00 / 70.00
Disabled annual pass / biennial pass	35.00 / 70.00
Senior / Disabled ID Card	10.00

Summary of Resources by Source

SUMMARY OF RESOURCES BY SOURCE

Source	FY 2020 Actual*	FY 2021 Appropriated	FY 2022 Proposed
<i>OPERATING RESOURCES</i>			
Real Property Tax	\$ 1,412,419,512	\$ 1,332,218,621	\$ 1,368,415,863
Fuel Tax	47,042,605	44,144,818	39,184,731
Motor Vehicle Weight Tax	174,262,976	175,210,229	173,267,340
Public Utility Franchise Tax	49,072,819	48,801,737	47,687,023
Federal Grants	157,706,042	173,690,617	200,482,631
State Grants	12,786,662	24,237,928	17,826,980
Transient Accommodations Tax	37,852,500	22,711,500	-
Public Service Company Tax	42,497,745	42,808,500	44,362,000
Licenses and Permits	58,293,104	61,453,651	63,029,172
Charges for Services	30,179,097	34,344,809	37,120,076
Sewer Charges	294,508,436	227,408,746	273,046,260
Transportation Revenues	46,850,231	54,859,860	40,554,400
Solid Waste Revenues	139,788,925	133,725,700	130,470,900
Other Revenues	122,437,536	183,926,751	154,051,835
Carry-Over	1,532,671,776	1,219,076,315	906,804,602
TOTAL OPERATING RESOURCES	\$ 4,158,369,966	\$ 3,778,619,782	\$ 3,496,303,813
<i>CAPITAL RESOURCES</i>			
General Obligation Bonds			
General Obligation Bonds	\$ 644,855,938	\$ 452,827,899	\$ 358,541,310
General Fund			
Other Revenues	200,000	200,000	200,000
Highway Fund			
Other Revenues	-	-	-
Solid Waste Special Fund			
Solid Waste Revenues	-	-	-
Transportation Fund			
Transportation Revenues	-	-	-
Special Events Fund			
Other Revenues	-	-	-
Golf Fund			
Other Revenues	-	-	-
Bikeway Fund			
Other Revenues	730,000	750,000	200,000
Hanauma Bay Nature Preserve Fund			
Charges for Services	1,800,000	-	1,241,000
Parks and Playgrounds Fund			
Other Revenues	2,013,398	1,797,100	996,006
Sewer Fund			
Sewer Charges	166,501,000	239,616,540	202,000,000

Summary of Resources by Source

Source	FY 2020 Actual*	FY 2021 Appropriated	FY 2022 Proposed
Sewer Revenue Bond Improvement Fund			
Revenue Bonds	253,729,000	552,500,000	335,837,000
Other Revenues - Investments	-	-	-
Federal Grants Fund			
Federal Grants	58,328,228	101,641,630	65,057,202
Community Development Fund			
Federal Grants	7,450,772	6,834,872	6,541,887
State Funds			
State Grants	9,750,000	-	-
Developer			
Other Revenues	-	-	-
Housing Development Special Fund			
Other Revenues	-	-	-
Utilities' Share			
Other Revenues	2,600,000	100,000	100,000
Clean Water and Natural Lands Fund			
Real Property Tax	7,023,620	6,464,796	6,646,561
Other Revenues	-	476,000	27,000
Carry-Over	4,176,100	11,041,204	10,493,439
Affordable Housing Fund			
Real Property Tax	7,023,620	6,261,943	6,446,576
Other Revenues	-	736,000	31,000
Carry-Over	236,380	1,116,057	31,091,424
Ewa Highway Impact Fee			
Other Revenues	-	-	-
HCD Rehabilitation Loan Fund			
Federal Grants	-	-	-
General Trust Fund			
Other Revenues	-	-	-
TOTAL CAPITAL RESOURCES	\$ 1,166,418,056	\$ 1,382,364,041	\$ 1,025,450,405
TOTAL RESOURCES	\$ 5,324,788,022	\$ 5,160,983,823	\$ 4,521,754,218

*The capital budget for fiscal year 2020 ends on June 30, 2021.

The actuals reported for Capital Resources reflect the appropriated amounts.

Debt and Financial Policies of the City

The Debt and Financial Policies of the City and County of Honolulu is guided by Resolution No. 06-222, adopted on July 19, 2006. The policies state:

I. OPERATING BUDGET

A. OVERALL

1. The operating budget details a financing and spending program to meet the goals and objectives of the City which have been established by the City administration, the City Council and the public. It contains information and data regarding expected revenues, expected expenditures and expected service and performance outcomes. To the extent feasible, the budget also should include outcome measures which reflect each programs' success in meeting established goals and objectives.
2. Operating expenses are the costs for personnel, materials, equipment required for a government entity to function. Operating expenses are expenditures for day to day operations and exclude expenditures for capital purposes, as defined herein. Operating expenses include the cost of paying salaries and benefits to civil service employees except that salaries for employees funded with cash from the sewer fund may be included in the capital budget.
3. The City administration shall have written policies with respect to the preparation and implementation of the City's operating budget that incorporate the guidelines and definitions contained herein.
4. As a comprehensive business plan, the budget includes the following elements as recommended by the Government Finance Officers Association: public policies, financial plan, operations plan, and communications device.
5. The City's annual budget presentation should display the City's service delivery/performance plan in a public friendly format.

6. Under the Mayor's direction, the Department Directors have primary responsibility to formulate budget proposals and implement the budgets appropriated by the City Council and allotted by the Mayor.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating and capital budgets by maximizing its level of public services while minimizing its level of debt.
2. Cash balances in excess of the amount required to maintain a long-term contingency reserve shall be used to fund one-time or non-recurring costs.

C. RESERVE FOR FISCAL STABILITY FUND

1. The City shall maintain the reserve for fiscal stability fund to accommodate economic and revenue downturns and emergency situations.
2. The City shall make every effort to attain a minimal fund balance of five percent and an optimal fund balance of eight percent of annual General Fund and Highway Fund operating expenditures.
3. The City shall make every effort to replenish monies expended from the fund when conditions that necessitated the expenditure cease to exist.

D. REVENUES

1. The City shall make every effort to maintain a very high tax collection rate (over 98.5 percent) to the extent consistent with the marginal costs of collection.
2. The City shall place increased emphasis on user fees to finance municipal services.
3. The City shall seek to diversify its revenue mix to be less dependent on property tax revenues and temporary revenues.

4. The City annually shall review all revenue schedules, including taxes, rates, licenses, user fees, and other charges to determine the appropriate level of each revenue source required for the operating and capital costs of the programs they finance. Multi-year rate schedules shall be established whenever feasible.
5. The City shall maintain a sewer fee rate structure which is adequate to insure that the programs the sewer funds finance remain firmly and separately self-supporting, including the costs of operations, maintenance, and debt service; provided that this shall not preclude the use of community facilities districts, benefit districts, unilateral agreements, development agreements, user fees and impact fees to pay for sewer capital improvements.
6. The City shall make every effort to maximize investment income by achieving and maintaining a high level of prudent and legally appropriate cash investments.
7. The City diligently shall seek Federal, State and other revenues to fund its current and new programs. However, the City shall ensure that its long-term financial planning considers the eventual loss of these temporary financing sources.
8. No monies from the sale of any city property shall be budgeted as revenue in the executive operating budget unless the City has an executed contract with a realtor concerning the listing of the property and public notice of the listing of the property has been given.

E. SELF-INSURANCE PROGRAM

1. The City shall continue to set aside funding in the City's risk management account. As the City's mix and level of liabilities increase, the City should implement a cost-effective program to mitigate the expense of commercial insurance.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. Administrative costs should reflect an appropriate balance between resources allocated for direct services to the public and resources allocated to ensure sound management, internal controls, and legal compliance.

G. MULTI-YEAR ESTIMATES

1. With every annual budget, the Mayor shall propose a six-year operating and capital expenditure and revenue plan for the City which shall include estimated operating costs for future capital project proposals that are included in the Capital Program. The plan for the operating and capital components shall detail the six-year projections according to the categories of expenditures and revenues shown in tables A and B, made a part hereof, and shall show how future expenditures are to be met by existing or new revenue sources.
2. This budget data shall be presented to elected officials in a form that will facilitate annual budget decisions, based on a multi-year strategic planning perspective.

H. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the annual budget decision making process through public hearings and community meetings. Such involvement shall include assistance in establishing program and budget priorities for the City.
2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the City Council and the Mayor.

I. USER FEES

1. Whenever the City charges user fees, those fees shall be phased toward covering 100 percent of the cost of service delivery, including debt service costs, unless such amount prevents an individual from obtaining an essential service.
2. Fees may be less than 100 percent if certain factors (e.g., market forces, competitive position, etc.) need to be considered.

J. NON-PROFIT ORGANIZATIONS

1. All grants of public funds to private organizations shall be based on standards established in ordinance.

II. CAPITAL BUDGET

A. OVERALL

1. Capital costs funded in the capital budget shall be limited to costs that do not recur annually. These include equipment having a unit cost of \$5,000 or more and estimated service life of 5 years or more, except for equipment funded with cash from the sewer fund. Items such as light poles and playground equipment whose individual cost is less than \$5,000 may be funded in the capital budget if aggregated and made an integral part of a project costing \$25,000 or more and the estimated service life of every major component of the project is 5 years or more, such as a project to replace all of the light poles in neighborhood or a project to replace a park's facilities including playground equipment. To be included, improvement and replacement costs of public infrastructure must substantially expand the capacity or extend the life of the public infrastructure. Eligible capital costs would include the repaving of parking lots but not painting and slurry sealing of parking lots. It would include the installation of a new roofing surface but not spot patching of a roof. Contracts to hire engineering and design professionals under a personal services contract with a definite termination date may also be included. Costs associated with paying the salaries of civil service employees shall not be included except for salaries funded with cash from the sewer fund. Major renovations costing more than \$5,000 to existing facilities may qualify as a capital project. Routine maintenance of existing facilities, however, shall not qualify; instead, such costs shall be included in the operating budget. All other necessary costs that do not qualify for funding in the capital budget shall be included in the operating budget and deemed operational costs.
2. The City administration shall have written policies with respect to the preparation and implementation of the City's capital budget that incorporate the guidelines and definitions contained herein.
3. The preparation and adoption of the capital budget shall be coordinated with the operating budget so that the City may ensure that sufficient resources are available to operate and maintain its facilities.

B. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the capital budget should be based on a thorough analysis of each project and be as reliable as the level of detail known about the project. Project cost estimates for the six-year Capital Program may vary in reliability depending on when they are to be undertaken during the first through sixth year of the Program.
2. Capital project proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.
3. All proposals for the expenditure of capital funds shall be formulated and presented to the City Council within the framework of the capital budget.
4. Project proposals will include the project's impact on the operating budget including, but not limited to, additional personnel requirements and long-term maintenance costs necessary to support the project.
5. At the time of a contract award, each project shall include a reasonable provision for contingencies. The amount set aside for contingencies shall correspond with industry standards and should not exceed ten percent of the estimated project costs.
6. The City administration shall minimize administrative costs of the Capital Program.
7. The annual capital budget shall include those projects which can reasonably be accomplished in the time frame indicated. The capital budget shall include a projected time schedule for each project.

C. CAPITAL PROGRAM POLICIES

1. Citizen participation in the Capital Program formulation is a priority for the City. Among the activities which shall be conducted to address this need are the following:
 - a) Community meetings shall be held in a timely manner to receive community input to the Capital Program before it is submitted to the City Council.
 - b) Council deliberations on the Capital Program shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
 - c) Prior to the adoption of the Capital Program, the Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed Capital Program.
2. All projects included in the Capital Program shall be consistent with the City's General Plan and Development Plans. The goals and policies for services, facilities, and transportation should serve as guidelines for the development of the Capital Program.
3. Capital projects shall be financed when possible through user fees, impact fees, community facilities districts, benefit districts, unilateral agreements and development agreements.
4. Projects that involve intergovernmental cooperation in planning and funding shall be established by an agreement that sets forth the basic responsibilities of the parties involved.
5. The City annually shall review and establish criteria to evaluate capital project proposals. Factors to be considered for priority-ranking include the following:
 - a) Projects required to meet public health and safety needs;
 - b) Projects mandated by federal or state law;
 - c) Projects which have a positive impact on the operating budget (i.e., reduces expenditures, increases revenues);
 - d) Projects which are programmed in the operating budget multi-year estimates;

- e) Projects which can be completed or significantly advanced during the six-year Capital Program; and
- f) Projects which realistically can be initiated during the year they are scheduled.

III. DEBT POLICIES

- A. Debt shall not be used to finance ongoing operational costs as defined herein.
- B. Whenever possible, the City shall pursue alternative sources of funding in order to minimize the level of debt.
- C. When feasible, the City shall use special assessment, revenue, or reimbursable bonds in lieu of general obligation debt.
- D. Long-term general obligation debt may be incurred when necessary, based on the City's ability to pay. This debt shall be limited to those capital projects that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project also should be integrated with the City's long-term financial plan and Capital Program.
- E. The maturity date for any debt shall not exceed the reasonable expected useful life of the project so financed.
- F. The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus. A rating agency presentation/update shall be conducted at least once annually.
- G. The City shall establish affordability guidelines in order to preserve credit quality. Guidelines, which may be suspended for emergency purposes or because of unusual circumstances, are as follows:
 1. Debt service for general obligation bonds including self-supported bonds as a percentage of the City's total Operating budget, including enterprise and special revenue funds, should not exceed 20 percent.
 2. Debt service on direct debt, excluding self-supported bonds, as a percentage of General Fund revenues should not exceed 20 percent.

Debt and Financial Policies of the City

- H. The total outstanding principal of the City's variable rate debt should not exceed 120% of the City's total short-term investments.
- I. Variable rate debt should be used only as a source of interim or construction financing, financing of equipment with a useful life of five years, and short-term financing of debt service. In the event variable rate debt is used to finance debt service, the variable rate debt shall be refunded as a part of the next long-term bond issuance.
- J. Whenever possible, the City shall seek State funding for financing of qualified wastewater projects.
- K. The City continually shall review outstanding City debt and initiate refinancing when feasible.
- L. Unless the refunding of bonds is for the purpose of restructuring existing debt service on outstanding bonds or to refund outstanding bonds which bear interest at a rate or rates which shall vary from time to time, the City shall refund callable fixed rate bonds only if the present value savings which shall inure to the City as a result of the refunding shall not be less than 2%.

FACT SHEET ON BUDGET TRENDS

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022
<i>REAL PROPERTY TAX:</i>					
Net Assessed Value [a,b].	\$ 211,569,917	\$ 226,641,985	\$242,256,423	\$ 242,631,369	\$ 240,122,162
Average Rate [c]	5.62	5.69	5.89	5.54	5.75
Collections [a]	\$ 1,188,596	\$ 1,288,798	\$ 1,426,467	\$ 1,344,945	\$ 1,381,509
EXECUTIVE AND LEGISLATIVE					
<i>OPERATING BUDGETS:</i>					
Appropriations [a]	\$ 2,467,861	\$ 2,631,138	\$ 2,858,785	\$ 2,938,921	\$ 2,930,584
<i>CAPITAL BUDGET:</i>					
Appropriations [a]	\$ 1,066,772	\$ 1,009,774	\$ 1,167,318	\$ 1,382,364	\$ 1,025,450
<i>LONG-TERM DEBT:</i>					
Debt Service Charges [a]	\$ 458,291	\$ 540,896	\$ 586,253	\$ 583,754	\$ 598,654
<i>NUMBER OF POSITIONS: [d]</i>					
Police	2,709	2,715	2,765	2,869	2,842
Fire	1,170	1,172	1,188	1,190	1,190
Environmental Services	1,077	1,174	1,174	1,174	1,174
Parks and Recreation	1,156	1,154	1,190	1,187	1,180
Prosecuting Attorney	304	308	311	302	299
Other Executive Agencies	3,769	3,755	3,834	3,958	3,920
Total Executive Branch	10,185	10,278	10,462	10,680	10,605
MOTOR VEHICLE REGISTRATIONS [e,f,g]					
	793,379	793,379	793,379	793,379	793,379
RESIDENT POPULATION (July 1st) [f,g]					
	988,650	974,653	974,653	974,653	974,653

- a) Dollars in thousands
- b) Valuation 100% of fair market value
- c) Per thousand dollars
- d) Rounded; temporary and contract positions included; authorized full-time equivalent positions
- e) Calendar year
- f) Source: State of Hawaii Data Book 2019
- g) 2019 - 2022 based on estimates

CITY AND COUNTY PROFILE

Features	[unit]
Land Area *	596.7 square miles
Racial Composition based on Hawaii State Department of Health survey *	
Mixed (except Hawaiian)	26.1 percent
Hawaiian/Part Hawaiian	21.7 percent
Caucasian	14.8 percent
Japanese	21.2 percent
Filipino	9.4 percent
Chinese	4.6 percent
Korean	1.1 percent
Other	1.1 percent
Median Age *	38.4 years
Age Composition *	
Under 18 years	21.0 percent
18 - 64 years	60.7 percent
65 years and over	18.3 percent
Elections ***	
Registered Voters, Primary Election 2020	525,153
Votes Cast, Primary Election 2020	275,744
Registered Voters, General Election 2020	549,935
Votes Cast, General Election 2020	385,442
Educational Attainment of Persons 25 Years Old and Over *	
Less than High School Diploma	8.2 percent
High School Graduate or Higher	91.8 percent
Bachelor's Degree or Higher	35.2 percent
Median Household Income **	82,906
Number of Housing Units (7/1/2019) *	354,677
Building Permits Issued (Fiscal 2020) ****	
Number Issued	16,027
Estimated Value (dollars in thousands)	2,673,049
Unemployment Rate (2019) *****	2.6 percent

* 2019 State of Hawaii Data Book

** U. S. Census Bureau

*** Office of Elections

**** Honolulu Department of Planning and Permitting

***** Hawaii State Department of Labor and Industrial Relations

The Budget Process

Introduction

At first exposure, the annual budget may appear to be complicated and difficult to understand. This section describes the many facets of the budget process so that it is easier for our readers to use.

Each year, the City adopts three budgets:

- The **Executive Operating Budget** explains where the City gets its money and how it will be spent to pay for day-to-day operations of the executive branch.
- The **Legislative Budget** describes how the City Council and its activities will be funded.
- The **Capital Budget** lists and describes long-lived projects, such as highways, parks and buildings, which the City will undertake during the next six years as well as identifying in what years appropriations will be required. The Capital Budget is commonly referred to as the “CIP” for Capital Improvement Program.

The following sections explain how the budget share put together and what they contain.

The Annual Budget

The annual budget of the City and County of Honolulu establishes the City’s policies and fulfills the legal requirement that a balanced financial plan be adopted to set the spending limits of the City. The budget also estimates the revenues and other financial resources that will be used to pay for the City’s operations during the fiscal year. Honolulu’s fiscal year begins on the first day of July and ends on the last day of June of the following year.

The Mayor’s budget message identifies the City’s major goals and objectives and explains how the administration plans to achieve them.

The budget ensures that executive and legislative policies will be followed by detailing costs, making historical comparisons, and establishing performance measures against which City agencies can be evaluated throughout the year.

The budget process includes many open meetings and public hearings in order to ensure the public’s participation and input. The budget itself is a public information document providing readers with an overview of the City and its workings.

The budget is based on guidelines and restrictions established by the Hawaii Constitution, State statutes, Honolulu’s City Charter and City ordinances.

The Revised Charter of the City and County of Honolulu provides for an annual executive budget consisting of an operating budget and a capital budget including a statement of relationships between operating and capital items for the executive branch. Section 9 of the Revised Charter sets forth the contents of the budgets, the officers or agencies responsible for their preparation, and the manner and timetable of the Council’s review process. To comply with these requirements, the City administration prepares an Executive Program and Operating Budget (Volume I) and an Executive Program and Capital Budget (Volume II). The budget documents must be submitted to the City Council by March 2, 120 days before the start of the fiscal year, as required by the Charter.

In addition to the two Budget Volumes, the City administration also prepares and submits to the City Council a bill for an Operating Budget ordinance and a bill for a Capital Budget ordinance. These proposed ordinances provide for appropriations to fund the activities of the executive branch. Requirements and presentation details of the budget ordinances are set forth in Articles 17 and 18 of Section 2, Revised Ordinances of Honolulu.

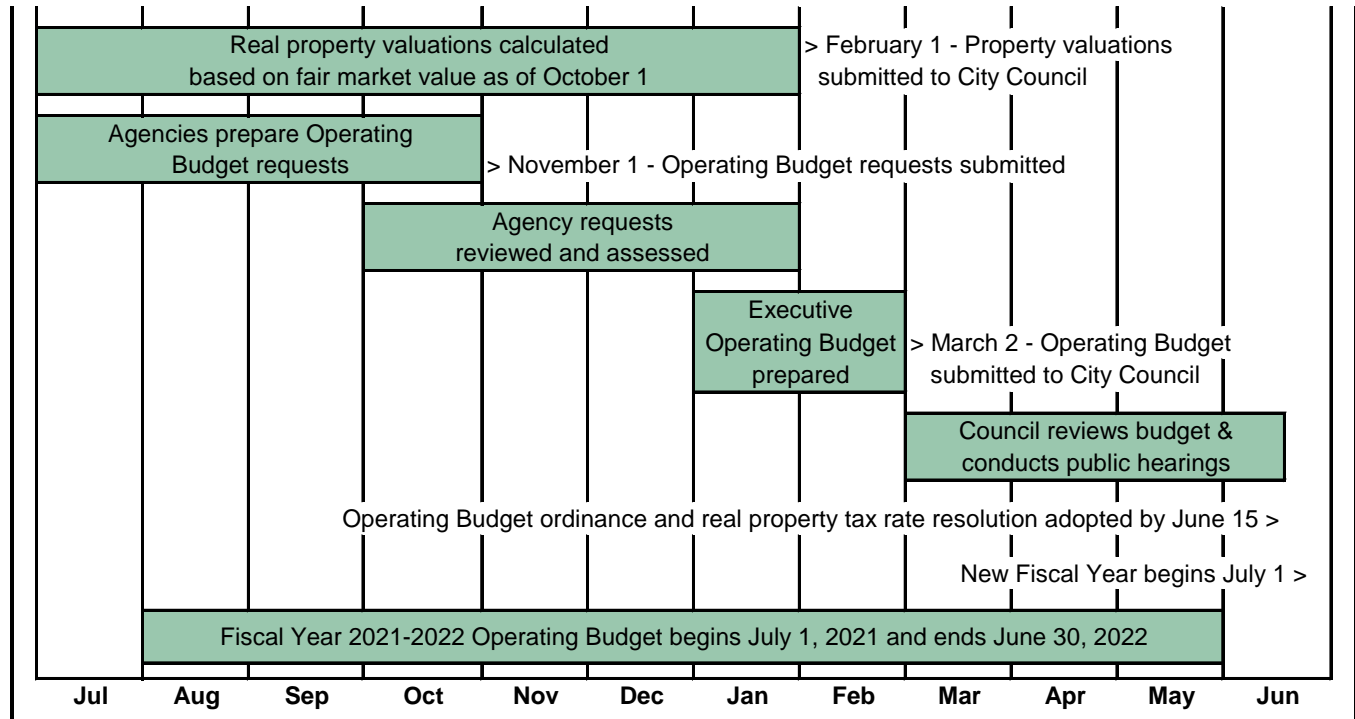
The Revised City Charter can be found on-line at www.honolulu.gov/cor/rch. The Revised Ordinances of Honolulu can be accessed at www.honolulu.gov/ocs/roh/rohononline. Additional information concerning public hearings, a synopsis of the budget ordinance, City Council actions and the budget ordinances’ status can be found at www.honolulu.gov/council. The site is maintained by the Department of Information Technology, City and County of Honolulu. To report problems, [contact www.honolulu.gov/form/website-support-form.html?view=form](http://www.honolulu.gov/form/website-support-form.html?view=form).

The Budget Process

The Operating Budget

Appropriations contained in the executive operating budget ordinances are valid only for the fiscal year for which they were made.

Any part of the appropriations which is not spent or reserved to pay for expenses lapses after June 30, the end of the fiscal year.



Revenue Estimating Process

The revenue estimating process determines how much money will be available to pay for City services during the following fiscal year. The process begins in July with an analysis of current revenue collections, Oahu's economic trends, projections of the State of Hawaii's Council on Revenues and other data. Revenue estimates for the current year are forwarded to the executive agencies in September. Based on their past experience and knowledge of factors which may affect future collections, the agencies respond in October with their estimate of revenues for the next six years.

Real property assessments are calculated throughout the year. For the purpose of determining the following fiscal year's real property tax revenues, valuations are calculated based on the fair market value as of October 1. The valuations are submitted to the City Council by February 1 in accordance with Ordinance 8-11.1(e).

The Operating Budget Preparation Process

Guidelines for the preparation of the operating budget are forwarded to the executive agencies in September. Agencies respond in November with

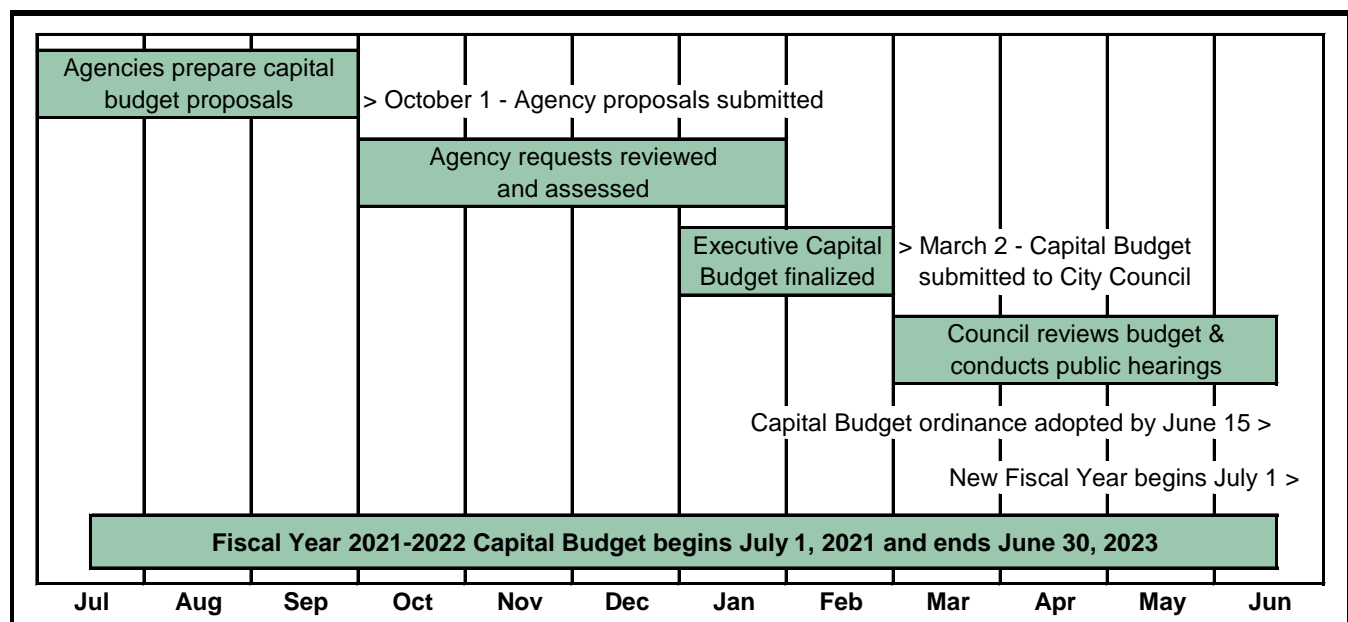
details of expenditure proposals and their justifications. Agency requests are reviewed, assessed and weighed against anticipated revenues and the requirements of non-agency expenditures such as debt service, employees' health benefit costs and retirement benefit contributions. The Mayor makes the final program decisions and submits the operating budget proposal to the City Council by March 2 in accordance with City Charter Section 9-102.1.

Appropriations in the executive capital budget ordinance are valid only for the fiscal year for which they were made and for 12 months thereafter.

Any part of the appropriations not spent or encumbered to pay expenses lapses 12 months after the end of the fiscal year. Capital budget appropriations are available for a 24 month period beginning from the first day of July until the last day of June of the succeeding fiscal year.

The Capital Budget

CAPITAL BUDGET CALENDAR



The Capital Budget Preparation Process

Budget preparation instructions are forwarded to executive agencies in July. Upon receipt, agencies prepare project proposals and submit them by October 1.

All proposed projects are reviewed and assessed by the Mayor and his staff, with the finalized proposed Capital Budget submitted to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Legislative Budget

As with the executive operating budget, legislative budget appropriations are valid only for the fiscal year for which they are made. Any part of the appropriation that has not been spent or reserved to pay expenses lapses at the end of the fiscal year. The fiscal year begins on the first day of July and ends on the last day of June of the following year.

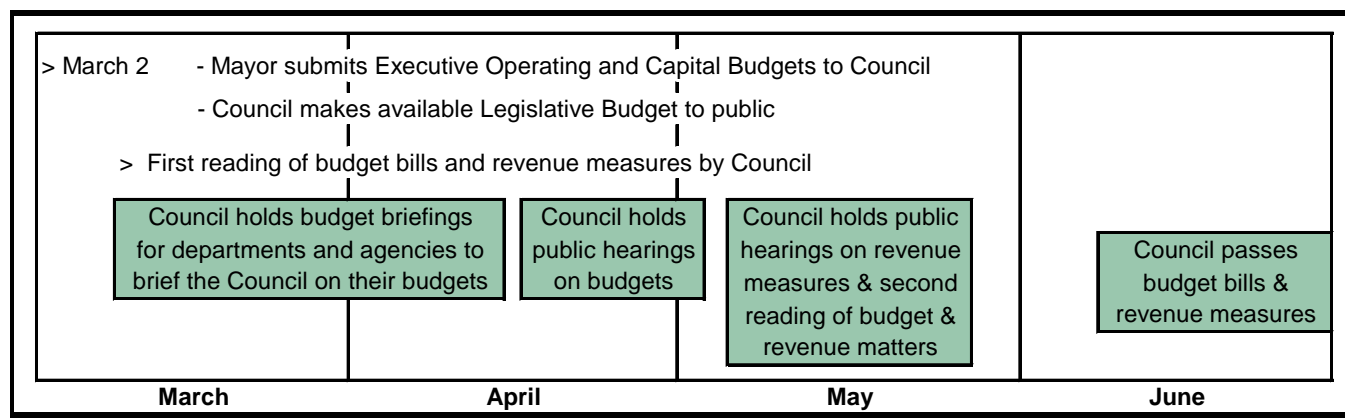
The legislative budget must be prepared and available for public review by March 2. The City Council conducts hearings and must pass the legislative budget ordinance by June 15.

Consideration and Adoption by the City Council

Upon receipt of the executive program, annual budget and proposed ordinances from the Mayor, the Council immediately notifies the public of its intention to hold public hearing on the executive submissions and also on the legislative annual budget and ordinance. Upon the conclusion of the hearings, the Council may add new items to, delete

or amend any item in the executive and legislative proposals. Like other bills, the Council adopts the executive and legislative programs and budget ordinances by majority vote after three readings on separate days. The Council must pass legislation establishing the real property tax rates and all budget ordinances by June 15. If final action is not taken on or prior to that day, the executive budget ordinances as submitted by the Mayor go into effect

COUNCIL DELIBERATION CALENDAR



The Mayor has 10 working days in which to (1) sign the ordinances, (2) veto the measures or (3) to

return the measures unsigned, in which case the measures become law as if he had approved them.

For information about how bills become law or the Council's procedures and schedules, see www.honolulu.gov/status-and-text.

Amendments to the Budget and Other Appropriations

Amendments to the executive budget ordinances and program may be submitted by the Mayor and considered by the Council under the same procedures prescribed for the enactment of the annual executive budget ordinances and program, and amendments to the legislative budget ordinance may be initiated and considered by the Council under the same procedures prescribed for the adoption of the annual legislative budget ordinance, provided that:

- No amendment shall increase the aggregate of authorized expenditures to an amount greater than the estimate of available resources for the fiscal year.

- Amendments to the capital budget ordinance shall conform to the operating and capital program, as amended.

Appropriations for items not included in the annual executive or legislative budget ordinances may be proposed by the Council or by the Mayor and enacted for the following purposes only:

- To meet contingencies which could not be anticipated when the budget ordinances were passed.
- To pay the expenses of holding special elections and elections on proposals to amend the charter.

No part of the budget ordinances can be amended, revised or repealed by the Council except by another ordinance.

Budget and Budgetary Accounting

The budgets are on a basis consistent with GAAP (generally accepted accounting practices, see GLOSSARY OF TERMS) except that encumbrances are treated as budgeted expenditures in the year the commitments are made.

Formal budgetary integration is employed (i.e., annual operating budgets are legally adopted) for the general fund and special revenue funds (except the revolving funds). Effective budgetary control for debt service, trust and agency, and revolving funds is achieved through bond indentures, contractual provisions and

legislation. Formal budgetary integration is not employed for capital projects because effective budgetary control is achieved through contractual provisions and project oversight. Flexible budgeting (i.e., the relationship of costs to revenues) is employed for enterprise funds.

The Mayor is authorized to transfer appropriations between activities within a department. To transfer appropriations between departments, the legal level of budgeting, amendment must be made to the enacted budget ordinance. Amendments to the enacted budget ordinance may be proposed only by the Mayor.

Glossary of Terms

Administration — The Executive branch of the City and County of Honolulu headed by an elected Mayor.

Activity — The smallest unit of budgetary accountability and control that encompasses specific and distinguishable lines of work performed by an organizational unit to accomplish a function for which the City is responsible.

Agency — Any department, office, board, commission or other governmental unit of the City.

Allotment — An agency's plan of estimated expenditures, revenues, cash disbursements, and cash receipts for each quarter of the fiscal year.

Appropriation — Authorization granted by the City Council to make expenditures and incur obligations for purposes specified in the appropriation ordinance.

Assessed Valuation — The value of real estate or other property used as a basis for levying real property taxes.

Authorized Positions — The maximum number of positions approved in the adopted operating budget.

Bond — A written instrument to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. The most common types of bonds are general obligation and revenue bonds that are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Bond Funds — Monies derived from the issuance of bonds used to finance authorized capital expenditures.

Budget (Proposed and Adopted) — The Mayor submits to the City Council a proposed budget reflecting the expenditure and revenue level for the coming fiscal year. When the Mayor and City Council have formally endorsed the expenditure and revenue level, the proposed budget becomes the adopted budget, appropriating funds and establishing legal expenditure limits.

Budget Issue — Items that require special management attention, including, but not limited to, proposed new programs or projects, expansion of current services, items to be delineated as an issue such as new equipment, or drastically increased costs for continuation of programs or items as they currently exist.

Budget Message — A document included with the budget through which the Mayor provides the City Council and the public with a general summary of the most important budget issues, changes from recent

fiscal years, and recommendations regarding the financial policy for the coming fiscal year(s).

Budget Ordinance — The official enactment by the City Council creating an adopted budget to establish legal authority for City officials to expend and obligate resources.

CAFR — The Comprehensive Annual Financial Report which is an audited and printed copy of the City's financial statement at the end of each fiscal year.

Capital Budget — A plan for capital expenditures to be incurred during the budget year (see "fiscal year") from funds appropriated for projects scheduled in the capital program for the first year thereof.

Capital Improvement Program (CIP) — A plan for capital expenditures to be incurred each year over a fixed period of years, specifying the full resources estimated to be available to finance the projected expenditures.

Carry-over — See Fund Balance, Unreserved.

Character of Expenditure — A classification identifying the purpose of the expenditures. The operating budget classifies expenditures as salaries, current expenses, and equipment.

City — Refers to the City and County of Honolulu.

City Council — The Legislative branch of the City consisting of nine councilmembers, each elected from one of Oahu's nine separate geographic districts; for a term of two or four years.

Contingency — Funds reserved to cover unforeseen expenditures that occur during the fiscal year.

Collective Bargaining Unit — An organized group of employees represented by a labor union for the purpose of collective decision making with public employers.

Contingency — A budgetary reserve set aside for unforeseen or large, shared expenditures that require flexibility in its allotment.

Cost Elements — See "Character of Expenditure."

Current Expenses — A Character of Expenditure. Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not classified as capitalized assets.

Current Services — The amount of budgetary resources needed to provide the existing level of services based on the current workload.

Debt Service — The principal and interest payments on an obligation resulting from the issuance of bonds and notes.

Employees' Retirement System (ERS), State of Hawaii — A statewide entity that provides retirement allowances and other benefits to State and County government employees.

Employer-Union Trust Fund (EUTF), Hawaii — A statewide entity that provides health and other benefit plans to State and County government employees and retirees.

Encumbrance — Commitments to incur obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when expended.

Enterprise Fund — A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business (a) where the intent of the governing body is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Funds included are sewer fund, solid waste special fund, housing development special fund and bus transportation fund. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Equipment — A Character of Expenditure. Expenditures to acquire new or replacement assets that are less than \$5,000 with a useful life of more than five years or more than \$5,000 with a useful life of less than five years.

Expenditures — Cost of goods delivered or services rendered, whether paid or unpaid, including expenses and capital outlays. Expenditures are distinguished from encumbrances in that expenditures relate to goods delivered or services rendered, whereas encumbrances represent commitments or obligations for goods to be delivered or services to be rendered in the future and for which no actual liability has yet been incurred.

Federal Aid — Funds received from the Federal Government.

FICA — Federal Insurance Contributions Act, a payroll expenditure representing social security tax.

Fiscal Year — The fiscal year of the City begins on the first day of July and ends on the last day of June of the succeeding year. (Appropriations in the capital

budget ordinance are valid for the fiscal year for which they are made and continue for 12 months thereafter.)

Fringe Benefits — Payments made by the City to cover social security, retirement, health insurance, workers' compensation, and other benefits for its employees and retirees.

Full-Time Equivalent Position — A number representing a part-time position converted to the decimal equivalent of a full-time position. Most full-time employees (1.00 FTE) are paid for 2,080 hours in a year. A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations.

Fund Balance, Unreserved — Actual or estimated unreserved fund balance carried over from the prior fiscal year and available for appropriation. The estimated fund balance together with the estimated revenues and inter-fund transfers for the upcoming year determine the maximum amount available for appropriation in the proposed year's budget.

General Fund — The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. General Fund revenues include all General Fund resources, excluding non-revenue receipts and unreserved fund balance.

General Obligation Bonds — Bonds for which the full faith and credit of the City are pledged for the payment of debt service.

Generally Accepted Accounting Principles (GAAP) — GAAP are the uniform minimum standards of and guidelines to financial accounting and reporting. GAAP provide a standard by which to measure financial presentations.

Goal — A broad statement of a desired end result.

Grant — A funding source that includes State, Federal and private subsidies received in aid of a public undertaking.

Honolulu, City and County — The consolidated city-county was incorporated in 1907 and consists of the entire island of Oahu. Honolulu is the 10th largest City in the United States and has a population of over 900,000. The City and County of Honolulu consists of 24 agencies and departments.

Glossary of Terms

Inter-Fund Transfer — Legally authorized transfer from a fund receiving revenues to a fund through which the resources are to be expended.

Lapse — The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.

Line-item — See “Object Code”.

Means of Financing — The source of funds from which appropriations are made.

Modified Accrual Basis of Accounting — Under this system of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Multi-Year Financial Outlook — A six-year forecast of expenditures and revenues of both the operating and capital budgets.

Object Code — A numeric code that is used to categorize the expense or revenue type of a transaction.

O'ahu — Known as “The Gathering Place”, O'ahu is the third largest of the Hawaiian Islands and most populous island in the State of Hawaii. The state capital Honolulu is located on the southeast coast. In the greatest dimension, the island is 44 miles long and 30 miles across.

Objective — A statement of the end result, product, or condition desired, for the accomplishment of which a course of action is to be taken.

Operating Budget — A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.

Operating Costs — The recurring costs of operating, supporting and maintaining authorized programs, including costs for salaries, employee fringe benefits, current expenses (supplies and materials) and equipment (including motor vehicles).

Operating Funds — Resources derived from recurring revenue sources that are used to finance ongoing operating expenditures and pay-as-you-go capital projects and are reflected in the appropriation ordinances.

Ordinance — A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with

any higher form of law, such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

Other Post-Employment Benefits (OPEB) — The Governmental Accounting Standards Board adopted Statements 43 and 45 which require state and local governments to account for the value of liabilities accrued over an employee's working lifetime and for the values of those benefits to be reported annually on the CAFR. OPEB includes medical, prescription drug, dental, vision and life insurance benefits.

Positions — The full-time equivalent of salaried personnel. Positions are categorized as Permanent, Temporary, or Contract.

Program — A group of related activities performed by one or more organizational units for the purpose of accomplishing a specific function of the City.

Program Measures — The numerical means (such as the number of persons serviced by a program) of expressing the magnitude of a program or the degree to which the program's objective is attained.

Provisional Accounts — An amount that is budgeted centrally that allows for flexibility in expenditure when an allocation by department is indeterminable.

Proviso — A condition, stipulation, or limitation inserted in a budget ordinance.

Real Property — All land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them that cannot be removed without substantial damage to such land and improvements.

Real Property, Net Taxable Valuation — The fair market value of property less exemptions provided by ordinances.

Real Property Tax Rate — A value, which when used to multiply the net taxable real property valuation, yields real property tax revenues for the City. The tax rate for Honolulu is expressed as dollars per \$1,000 of property value and is set by the City Council by adoption of a resolution.

Reserve — An account used to earmark a portion of the fund balance as legally segregated for a specific use.

Resolution — A special order of the City Council that requires less legal formality than an ordinance in terms of public notice and the number of public readings prior to approval.

Resources — Amount available for appropriation including estimated revenues, inter-fund transfers and unreserved fund balances.

Revenue Bonds — A debt instrument whereby the debt service is payable solely from the revenues generated by the operations of the facilities being financed by the bonds or by other non-tax sources.

Revolving Fund — A fund used to finance certain goods and services provided by City agencies on a self-supporting basis. It is used to pay for the cost of goods and services and is replenished through charges made for those goods or services or through transfers from other accounts or funds.

Salaries — A Character of Expenditure. The amount budgeted or paid to City employees. The amounts may include regular pay, overtime and other premium pays as required by statute and collective bargaining agreements.

Special Revenue Funds — Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund, enterprise funds and revolving and trust funds.

Special Assessment — A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Also park land or a monetary assessment fee received from new developments.

Subsidized Funds — Funds that have dedicated sources that are to be used for specific purposes or functions, but are not able to cover all operating expenses with only their dedicated sources of revenue. Subsidies from other funds such as the General Fund is required.

Supplemental Budget — An amendment to the original budget ordinance.

Tax Exempt Commercial Paper (TECP) — A short-term promissory note supported by a bank line or letter of credit used as bridge financing for bond financed projects.

Tax Revenues — The amounts collected from compulsory charges, in the form of taxes, levied by the City for the purpose of financing services performed for the public benefit. Sources of City tax revenues are the real property tax, fuel tax, vehicle weight tax, public service company tax, public utility franchise tax and excise surcharge tax-transit.

Transient Accommodations Tax (TAT) — Also known as the “hotel room tax,” the TAT is a tax on transient accommodation gross proceeds received as compensation for the furnishing of public improvements and services.

Trust Fund — A fund used to account for assets held by the City as a trustee or agent for individuals, private organizations, other governmental units, and/or other funds and which was created or established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.

Unreserved Fund Balance — See “Fund Balance, Unreserved”.

User Fees — Fees for a public service paid by the user of the service.

Valuation — See “Real Property, Net Taxable Valuation”.

Vacancy Cutback — An amount that is deducted from an agency's salary budget that is attributable to delays in hiring, employee turnover, or attrition.

Summary of Provisionals

Executive Program

The Miscellaneous Function consists of centralized accounts that cover operational costs attributable to several or all City agencies. These accounts for the

FY 2022 budget and their purposes are outlined below.

Account	Purpose
Retirement System Contributions	Funds mandatory employer's share of contributions to the State Employees' Retirement System.
Pension Contributions	Funds mandatory employer's share of pension contributions.
FICA Tax	Funds mandatory employer's share of contributions to the FICA tax.
Workers' Compensation	Funds medical, disability, and other benefits, and claims handling expenses for employees' work-related injuries and illnesses.
Unemployment Compensation	Funds mandatory employer's contribution to the State Unemployment Compensation Fund.
Health Benefits Contributions	Funds mandatory employer's contributions to the Hawaii Employer-Union Benefits Trust Fund.
Provision for Salary Adjustments and Accrued Vacation Pay	Funds salary, fringe benefit, and collective bargaining related requirements that have not been budgeted in agencies' accounts; and funds lump-sum payments for accrued vacation requirements for individuals who leave City employment.
Provision for Judgments, Settlements and Losses	Funds the City's legal liability for judgments, settlements and losses not covered by insurance.
Provision for Risk Management	Funds the City's insurance costs including premiums and deductible, and risk management information, claims adjustment, actuarial and other services required for the sound administration of the City's risk financing program.
Provision for Grants, Partnerships and Security	Funds City advances and matching funding requirements of Federal and State grants, City's participation in public-private partnerships and security services and needs for international events.
Provision for Energy Costs	Funds energy costs that exceed amounts appropriated in departmental budgets.
Provision for Other Post-Employment Benefits (OPEB)	Funds the City's costs to provide health care, life insurance and other post-employment benefits to retirees and their dependents.
Provision for Vacant Positions	Funds expenditures associated with any position vacancy and unbudgeted salary expenses incurred during the fiscal year.

Highlights of FY 2022 Provisionals

Provision for Energy Costs — The amount in the Energy Provisional remains unchanged in FY 2022 due to the uncertainty of crude oil and fuel prices along with the start of Rail operations.

Provision for Vacant Positions — Funding of vacant positions funded by the General, Highway, and subsidized funds is transferred to this provisional account. Funding for Special funds, Federal and State grants, State-reimbursed, and uniformed fire and police funded vacancies are provided within the salaries of each agency. Vacancy funding is significantly reduced in FY2022 to balance the budget.

Provision for Salary Adjustments and Accrued Vacation Pay Funding in this provisional proposed for FY 2022 is significantly reduced to balance the budget.

Retirement System Contributions — The FY 2022 budget for retirement system contributions uses rates from Act 17 (2017), which included multi-year

increases in the rates used to calculate the employer's share of payments for active members in order to address growing unfunded liabilities. The budget also includes additional payments to the Employee Retirement System for employees whose increased pay in the period prior to retirement resulted in increased retirement payments, commonly known as spiking.

Health Benefits Contributions — The FY 2022 budget for health benefits contributions includes the employer's contribution to the EUTF Trust Fund for active members. The employer's pay-as-you-go contribution for retirees is included in the Other Post-Employment Benefits appropriation.

Other Post-Employment Benefits — The FY 2022 budget for Other Post-Employment Benefits includes the employer's pay-as-you-go contribution for the City's costs of providing health care, life insurance and other post-employment benefits to retirees and their dependents, and partial pre-funding of OPEB for current employees.

Highlights of FY 2022 Provisionals

Executive Budget

Activity	Expended FY 2020	Appropriated FY 2021	Proposed Budget for Fiscal Year 2022		
			Current Services	Budget Issues	Total
Retirement System Contributions	\$ 194,313,799	\$ 261,684,000	\$ 266,052,000	\$ -	\$ 266,052,000
Pension Contributions	4,451	5,000	5,000	-	5,000
FICA Tax	30,521,145	36,486,501	36,939,000	-	36,939,000
Workers' Compensation	16,536,959	23,092,000	24,088,000	-	24,088,000
Unemployment Compensation	258,508	800,000	800,000	-	800,000
Health Benefits Contributions	56,839,382	69,234,000	68,952,000	-	68,952,000
Provision for Salary Adjustments and Accrued Vacation Pay	-	4,290,665	2,090,000	-	2,090,000
Provision for Judgments, Settlements & Losses	6,630,764	9,500,000	9,500,000	-	9,500,000
Provision for Risk Management	12,589,803	13,900,000	17,504,000	-	17,504,000
Provision for Grants, Partnerships and Security	-	3,000,000	1,200,000	-	1,200,000
Provision for Energy Costs	-	5,500,000	5,500,000	-	5,500,000
Provision for Other Post-Employment Benefits	183,677,000	190,106,000	149,275,000	-	149,275,000
Provision for Vacant Positions	-	13,392,925	17,372,385	-	17,372,385
Total	\$ 501,371,811	\$ 630,991,091	\$ 599,277,385	\$ -	\$ 599,277,385

*These provisionals are transferred to departments, and the expenditures are recorded in the departments receiving the transfers.

Note-Approximately \$10.2 million and \$20.7 million was transferred from the Provision for Salary Adjustments and the Provision for Vacant Positions, respectively, to the departments.

Highlights of FY 2022 Provisionals

Summary of Miscellaneous Function by Fund

Source of Funds	Expended FY 2020	Appropriated FY 2021	Proposed Budget for Fiscal Year 2022		
			Current Services	Budget Issues	Total
General Fund	\$ 392,444,446	\$ 491,746,164	\$ 473,056,878	\$ -	\$ 473,056,878
Highway Fund	42,831,334	52,358,577	41,536,238	-	41,536,238
Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund	1,893,947	1,103,946	876,000	-	876,000
Bikeway Fund	162,652	243,024	181,000	-	181,000
Sewer Fund	28,650,663	38,438,175	35,051,561	-	35,051,561
Transportation Fund	940,486	4,620,367	7,071,770	-	7,071,770
Liquor Commission Fund	2,047,292	2,626,537	2,314,000	-	2,314,000
Honolulu Zoo Fund	3,033,293	3,699,622	4,313,640	-	4,313,640
Special Events Fund	3,692,629	4,260,392	3,684,157	-	3,684,157
Hanauma Bay Nature Preserve Fund	1,404,081	2,034,910	1,703,000	-	1,703,000
Solid Waste Special Fund	20,095,975	24,504,298	24,839,783	-	24,839,783
Golf Fund	4,175,013	5,355,079	4,649,358	-	4,649,358
Total	\$ 501,371,811	\$ 630,991,091	\$ 599,277,385	\$ -	\$ 599,277,385

Debt Service

The City issues various types of bonds to finance long term capital projects and improvements. General obligation bonds are issued for projects funded by the General, Highway and certain special funds. The City's full faith and credit is pledged for payment of these bonds. Revenue bonds are issued for wastewater projects, and the repayment for these bonds is paid solely from the Sewer Fund, which collects fees from users of the wastewater system. Clean Water State Revolving Fund loans provide a low-interest rate alternative to bond funding for some wastewater projects. Tax exempt commercial paper is issued for bridge financing for bond financed projects. Debt service is the payment of principal and interest on the debt issued by the City. The calculation of debt service is based on the actual amortization schedules of outstanding debt as well as projections for future debt issuances. Projected debt service costs beyond fiscal year 2020 relate to the City's six-year Capital Program and Budget and are reflected in the Multi-Year Financial Outlook. Debt service expenses are included in the operating budget.

Bond Ratings

The following summarized the most recently published bond ratings.

	GENERAL FUND				SEWER FUND		
	CITY (EXCL HART)		HART		SEWER REVENUE BONDS		
	Fitch	Moody's	Fitch	Moody's	Fitch	Moody's	
Opinion Date	2020-07-10	2020-07-15	2020-02-13	2020-02-11	2020-12-04	2020-12-08	
Rating	Aa+	Aa1	Aa+	Aa1	Senior AA	Senior Aa2	
Outlook	Stable	Negative	Stable	Stable	Stable	Stable	

Executive Program Highlights for the Fiscal Year 2022

One general obligation bond issue totaling \$359 million, one sewer revenue bond issue totaling \$580 million, and Clean Water State Revolving Fund loans relating to sewer projects totaling \$30 million are programmed for fiscal year 2022. In addition, during fiscal year 2022, the City anticipates issuing approximately \$550 million in fixed rate debt to meet the cash flow requirements of the Honolulu Authority for Rapid Transportation (HART) which functions as a semi-autonomous unit of the City. Approximately \$7.6 billion in general obligation bonds and \$1.4 billion in sewer revenue bonds are authorized and unissued as of December 31, 2020.

	GENERAL FUND							
	CITY BONDS (EXCL HART)				HART			
	Interest	Principal	Total		Interest	Principal	Total	
FY 20 ACTUAL	\$129,139,204	\$191,403,775	\$320,542,979	\$21,783,234	-	-	\$21,783,234	\$150,922,438
FY 21 BUDGET	135,899,000	183,038,000	318,937,000	71,705,000	-	-	71,705,000	207,604,000
FY 22 BUDGET	140,732,349	194,277,579	335,009,929	74,661,201	-	-	74,661,201	215,393,550
FY 23 BUDGET	140,833,851	205,828,789	346,662,640	90,322,750	-	-	90,322,750	231,156,601
FY 24 BUDGET	146,144,621	221,607,995	367,752,616	99,984,000	197,430,000	297,414,000	246,128,621	419,037,995
FY 25 BUDGET	150,689,978	207,773,424	358,463,402	105,707,750	23,010,000	128,717,750	256,397,728	230,783,424
FY 26 BUDGET	154,247,125	216,835,064	371,082,189	101,332,579	123,035,000	224,367,579	255,579,704	339,870,064
FY 27 BUDGET	157,244,679	234,229,834	391,474,513	93,436,563	210,640,000	304,076,563	250,681,242	444,869,834
								695,551,076

Debt Service

	SEWER FUND			
	SEWER REVENUE BONDS			Total
	Interest	Principal		
FY 20 ACTUAL	\$82,789,107	\$94,663,223	\$177,452,330	
FY 21 BUDGET	91,770,000	101,342,000	193,112,000	
FY 22 BUDGET	80,490,437	108,489,686	188,980,123	
FY 23 BUDGET	122,183,631	116,301,087	238,484,718	
FY 24 BUDGET	132,919,253	120,411,789	253,331,042	
FY 25 BUDGET	141,993,011	122,481,021	264,474,032	
FY 26 BUDGET	149,740,645	126,863,890	276,604,535	
FY 27 BUDGET	156,172,696	157,881,993	314,054,689	

*HART related principal, interest and TECP are from HART projections.

Statement of Legal Debt Margin

December 31, 2020

Statement of Legal Debt Margin, December 31, 2020	
Gross Assessed Valuation of Real Property, January 28, 2021	\$279,290,607,000
Less Exempt Valuation	36,182,205,500
Assessor's Net Taxable Valuation	\$243,108,401,500
Less Valuation on Appeal	5,972,478,500
Taxpayers' Valuation	\$237,135,923,000
Add 50 percent of Valuations on Appeal	2,986,239,250
Net Assessed Valuation of Taxable Real Property for Rate Purposes	\$240,122,162,250
Debt Limit -- 15 percent of Net Assessed Valuation of Taxable Real Property	\$ 36,018,324,338
Less Net Funded and Other Indebtedness	3,209,693,206
Legal Debt Margin	\$ 32,808,631,132
Less Bonds Authorized and Unissued	7,625,750,895
Net Legal Debt Margin	\$ 25,182,880,237

The State Constitution limits the City's funded debt to 15 percent of the net assessed valuation of taxable real property. Based on the above figures, the ratio of net funded debt to net assessed valuation is 1.35 percent.

The City's ability to pay its debt is determined by comparing net funded and other debt to net assessed valuation of taxable real property. Funded debt is debt for which the City has pledged its full faith and credit. Net funded debt is

debt minus self-supporting debt, such as revenue bonds. Bond rating agencies recommend that net funded and other debt not exceed 5 percent of net assessed valuation. The current ratio is less than 2 percent.