COMMUNITY FACILITIES DISTRICT FINANCING PROGRAM PRESENTATION

Testimony

MISC. COMM. 358

*BUDGET (BUD)

***BUDGET (BUD) Meeting**

Meeting Date: Aug 25, 2026 @ 09:00 AM

Support: 14

Oppose: 0

I wish to comment: 0

Name:	Email:	Zip:
Glen Kaneshige	gakaneshige@nordicpcl.com	96813
Representing:	Position:	Submitted:
Nordic PCL Construction Inc	Support	Aug 21, 2026 @ 01:51 PM
Name:	Email:	Zip:
Kika Bukoski	kikabukoski@hilocal675.com	96813
Representing:	Position:	Submitted:
Plumbers and Fitters UA Local 675	Support	Aug 21, 2026 @ 07:12 PM
Name:	Email:	Zip:
Leonard Leong	lstokuhara@drhorton.com	96813
Representing:	Position:	Submitted:
Royal Contracting	Support	Aug 24, 2026 @ 12:14 PM
Name:	Email:	Zip:
Tracy Tonaki	tstonaki@drhorton.com	96813
Representing:	Position:	Submitted:
DR Horton	Support	Aug 24, 2026 @ 12:15 PM
Name:	Email:	Zip:
Mitchell Tynanes	lstokuhara@drhorton.com	96813
Representing:	Position:	Submitted:
Housing no Kakou	Support	Aug 24, 2026 @ 12:17 PM
Name:	Email:	Zip:
Micah Kim	micahk@prp-hawaii.com	96814
Representing:	Position:	Submitted:
Pacific Resource Partnership	Support	Aug 24, 2026 @ 02:21 PM
Name:	Email:	Zip:
Ana Tuiasosopo	atuiasosopo@oe3.org	96707
Representing:	Position:	Submitted:
Operating Engineers Local 3	Support	Aug 24, 2026 @ 03:49 PM
Name:	Email:	Zip:
matthew caires	mattc@jamescampbell.com	96744
Representing:	Position:	Submitted:
James Campbell Company LLC	Support	Aug 24, 2026 @ 04:10 PM

Name:	Email:	Zip:
Sam Kim	skim@hrcc-hawaii.com	96817
Representing:	Position:	Submitted:
Hawaii Regional Council of Carpenters	Support	Aug 24, 2026 @ 05:13 PM

Name:	Email:	Zip:
Brennen Brown	bbrown@wasatch-health.com	96813
Representing:	Position:	Submitted:
Laulima	Support	Aug 24, 2026 @ 09:39 PM

Testimony:

My name is Brennen Brown and I will provide oral testimony at the Information Briefing on Tuesday the 25th.

Name:	Email:	Zip:
Matthew Delaney	mdelaney@laulima.com	96813
Representing:	Position:	Submitted:
Laulima	Support	Aug 24, 2026 @ 09:42 PM

Name:	Email:	Zip:
Gino Soquena	gino@hbctc.org	96805
Representing:	Position:	Submitted:
Hawaii Building & Construction Trades Council	Support	Aug 24, 2026 @ 10:12 PM

Name:	Email:	Zip:
Kiran Polk	kiranpolk@gmail.com	96707
Representing:	Position:	Submitted:
Kapolei Chamber of Commerce	Support	Aug 24, 2026 @ 11:38 PM

Name:	Email:	Zip:
Peter Ganaban	testimonylocal368@gmail.com	96816
Representing:	Position:	Submitted:
LiUNA local 368	Support	Aug 25, 2026 @ 07:50 AM

NORDIC PCL CONSTRUCTION

TOGETHER WE BUILD SUCCESS

August 21, 2026

Councilmember Val Okimoto, Chair, Committee on Budget
Councilmember Scott Nishimoto, Vice Chair, Committee on Budget
Councilmember Radiant Cordero
Councilmember Esther Kia'aina
Councilmember Augie Tulba
Councilmember Tommy Waters

RE: Support for Community Facilities Districts ("CFD")
Hearing Date: August 25th, 2026

Aloha Chair Okimoto, Vice Chair Nishimoto & Members of the Committee on Budget,

On behalf of Nordic PCL Construction, Inc., I am submitting testimony in strong support of establishing and implementing Community Facilities Districts ("CFDs") as an additional financing tool that may be used to finance public infrastructure to expedite necessary housing, which should be fully supported by the City and County of Honolulu.

As you know, Hawai'i faces an urgent housing challenge. The State's 2024 Hawai'i Housing Planning Study estimates that Hawai'i needs **64,490 additional housing units by 2027**, including **25,710 units in the City and County of Honolulu**. Approximately 65% of the statewide need is for households earning 80% of Area Median Income (AMI) or below.

Meeting this need requires more than identifying land and approving housing in areas that are supported by the State and County. New communities require substantial upfront investment in roads, sewer, water, drainage, utilities and other public infrastructure. CFDs can provide an additional financing mechanism for the developer to use to help deliver those improvements and promote housing production.

WHY CFDs MATTER

- **Accelerate housing production** by allowing financing of eligible public infrastructure (financed 100% by the developer and its own land), needed to move planned projects

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P: 808.541.9101 F: 808.541.9108 **www.nordicpcl.com**

into construction. Note, this is possible without using any bond capacity of the State and/or County.

- **Create local jobs and economic opportunity** for construction workers, contractors, subcontractors, engineers, architects, suppliers and other Hawai'i businesses.
- **Expand Honolulu's long-term real property tax base** as land is improved and new homes and commercial properties are constructed.
- **Generate broader economic activity and State revenues,** including General Excise Tax and income taxes associated with construction, employment and business activity.
- **Deliver public infrastructure sooner,** including roads, sewer, water, drainage, utilities and other community improvements.
- **Support eligible community facilities and public improvements** serving growing neighborhoods, including parks and school-related infrastructure where authorized.
- **Use the private development assets to finance infrastructure** rather than relying on the State and/or County or traditional government funding sources.
- **Protect taxpayers outside the development area** because the CFD obligations supporting CFD financing are imposed only on properties within the "district" established within the development area, rather than on general taxpayers and property owners located outside the district and/or throughout O'ahu.
- **Preserve State/County public financing capacity** since CFD bonds are not secured by State/County/City's general taxing power. To the contrary, CFD bonds are secured by special CFD taxes levied only on properties within the district.

KEY FACTS TO CONSIDER

- Hawai'i law already authorizes counties to establish CFDs.
- Hawaii Counties have successfully utilized CFDs already and Honolulu should equally follow suit.
  - **Kaua'i County established Community Facilities District No. 2008-1 for the Kukui'ula Development Project and has issued multiple series of special tax revenue bonds (2012, 2019 & 2022) to finance public infrastructure and community improvements.**
  - **Hawai'i County subsequently established a CFD for the Kaloko Heights project to finance critical sewer infrastructure supporting housing development.**
  - These projects demonstrate that CFDs are not a new or untested concept in Hawai'i and can be successfully implemented at the County level to finance public infrastructure necessary to support development and community needs.
  - CFDs are not a substitute for traditional public financing.
  - CFDs are an **additional tool** that can help government and the private sector work together to deliver public infrastructure, housing and economic opportunity.

We respectfully encourage the City Council and Administration to complete the CFD framework that would allow qualified projects to move forward. O'ahu's housing shortage requires every responsible financing tool available.

We also support the Laulima Master-Planned Community as an appropriate candidate to become O'ahu's first Community Facilities District and help establish a successful pathway for other housing and infrastructure projects to follow. Laulima is planned to deliver approximately 2,500 new homes, together with significant public infrastructure and community improvements. Development of the community will create construction and permanent jobs, generate substantial economic activity and tax revenues, and contribute much-needed housing for O'ahu families.

Successfully establishing O'ahu's first CFD at Laulima would demonstrate how this proven CFD financing mechanism can help deliver the public infrastructure necessary to support new housing while creating a framework that can be replicated by other projects already in the development pipeline. We encourage the City and County of Honolulu to continue moving forward with implementation of the CFD program and support Laulima's efforts to become the first of what we hope will be many successful CFDs on O'ahu.

Mahalo for the opportunity to provide this testimony.

Nordic PCL Construction, Inc.

Glen Kaneshige
President

Sources: 2024 Hawai'i Housing Planning Study (HHFDC); HRS §46-80.1; County of Hawai'i Kaloko Heights CFD; County of Kaua'i Kukui'ula

The Plumbers and Fitters UA Local 675

1109 Bethel Street, Lower Level, Honolulu, Hawai`i 96813
ʻAʻohe hana nui ke alu ʻia

August 21, 2026

Honolulu City Council Committee on Budget
530 South King Street
Honolulu, Hawai`i 96813

Val A. Okimoto, Chair
Scott Y. Nishimoto, Vice Chair
Re: Informational Briefing on Community Facilities District Financing Program Presentation
Hearing Date: Tuesday, August 25, 2026 at 0900am

Aloha Chair, Vice Chair, and Committee Members;

The Plumbers and Fitters UA Local 675 ("Local 675"), on behalf of its members and their `ohana, would like to offer this testimony in support of Community Facilities District ("CFD") Financing as a method of improving much needed infrastructure to support and address the ongoing demand of affordable housing throughout Hawai`i, but more specifically here in City and County of Honolulu.

Building housing developments require upgrading or adding on external capacity for utilities, including roadways, electricity, water and sewage treatment if it does not already exist.

The lack of investment in such public infrastructure systems adds to the state's housing shortage by increasing the overall costs of construction which often times falls to private developers to pay for them, driving up construction costs even further, stalling affordable housing projects[1], and making catalytic initiatives like transit-oriented development ("TOD") created by the rail line less effective, resulting in higher prices, stalled projects, and project abandonment.[2]

[1] https://www.civilbeat.org/2025/09/beth-fukumoto-if-we-build-the-infrastructure-the-housing-will-come/
[2] https://affordablehousinghawaii.com/issues/infrastructure

The Honolulu City Council formed a Permitted Interaction Group ("PIG")[3] in 2025 to explore the potential use of tax increment financing ("TIF") as a tool to fund infrastructure, particularly in support of TOD and housing in general. In its findings and recommendations, the PIG concluded that CFD's were one of several viable pathways to fund such needs.

Unlike other options, CFD's are already allowed by law, has been used successfully in other Hawai`i municipalities, and does not adversely affect the City's bond rating.

Local 675 is in supports financing tools like CFD's that stimulate our local economy, creates local jobs for local people, and aims to reduce the cost of construction, furthering vital efforts to address Hawai`i's affordable housing needs by improving our infrastructure. To maximize its overall value, we highly encourage the use of multiple CFD's throughout the City and County of Honolulu wherever they prove useful and viable. Mahalo for your consideration.

[3] Resolution 25-56, CD1 Establishing a Permitted Interaction Group to Discuss and Explore the Potential Use of Tax Increment Financing by the City and County of Honolulu.

Leonard K.P. Leong
President

August 21, 2026

Councilmember Val Okimoto, Chair, Committee on Budget
Councilmember Scott Nishimoto, Vice Chair, Committee on Budget
Councilmember Radiant Cordero
Councilmember Esther Kia'aina
Councilmember Augie Tulba
Councilmember Tommy Waters

RE: Support for Community Facilities Districts ("CFD")
Hearing Date: August 25th, 2026

Aloha Chair Okimoto, Vice Chair Nishimoto & Members of the Committee on Budget,

On behalf of Housing No Kākou, I am writing in strong support of establishing and implementing Community Facilities Districts ("CFDs") as an additional financing tool that may be used to finance public infrastructure to expedite necessary housing, which should be fully supported by the City and County of Honolulu.

Hawai'i faces an urgent housing challenge. The State's 2024 Hawai'i Housing Planning Study estimates that Hawai'i needs **64,490 additional housing units by 2027**, including **25,710 units in the City and County of Honolulu**. Approximately 65% of the statewide need is for households earning 80% of Area Median Income or below.

Meeting this need requires more than identifying land and approving housing in areas that are supported by the State and County. New communities require substantial upfront investment in roads, sewer, water, drainage, utilities and other public infrastructure. CFDs can provide an additional financing mechanism for the developer to use to help deliver those improvements and unlock housing production.

WHY CFDs MATTER

- **Accelerate housing production** by allowing financing of eligible public infrastructure (financed 100% by the developer and its own land), needed to move planned projects into construction. Note, this is possible without using any bond capacity of the State and/or County.
- **Create local jobs and economic opportunity** for construction workers, contractors, subcontractors, engineers, architects, suppliers and other Hawai'i businesses.
- **Expand Honolulu's long-term real property tax base** as land is improved and new homes and commercial properties are constructed.

- **Generate broader economic activity and State revenues**, including General Excise Tax and income taxes associated with construction, employment and business activity.
- **Deliver public infrastructure sooner**, including roads, sewer, water, drainage, utilities and other community improvements.
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- **Use the private development assets to finance infrastructure** rather than relying on the State and/or County or traditional government funding sources.
- **Protect taxpayers outside the development area** because the CFD obligations supporting CFD financing are imposed only on properties within the "district" established within the development area, rather than on general taxpayers and property owners located outside the district and/or throughout O'ahu.
- **Preserve State/County public financing capacity** since CFD bonds are <u>not</u> secured by State/County/City's general taxing power. To the contrary, CFD bonds are secured by special CFD taxes levied only on properties within the district.

KEY FACTS

- Hawai'i law already authorizes counties to establish CFDs.
- Hawaii Counties have successfully utilized CFDs already and Honolulu should equally follow suit.
  - **Kaua'i County established Community Facilities District No. 2008-1 for the Kukui'ula Development Project and has issued multiple series of special tax revenue bonds (2012, 2019 & 2022) to finance public infrastructure and community improvements.**
  - **Hawai'i County subsequently established a CFD for the Kaloko Heights project to finance critical sewer infrastructure supporting housing development.**
  - These projects demonstrate that CFDs are not a new or untested concept in Hawai'i and can be successfully implemented at the County level to finance public infrastructure necessary to support development and community needs.
  - CFDs are not a substitute for traditional public financing.
  - CFDs are an **additional tool** that can help government and the private sector work together to deliver public infrastructure, housing and economic opportunity.

We respectfully encourage the City Council and Administration to complete the CFD framework and allow qualified projects to move forward. O'ahu's housing shortage requires every responsible financing tool available.

We also support the **Laulima Master-Planned Community as an appropriate candidate to become O'ahu's first Community Facilities District** and help establish a successful pathway for other housing and infrastructure projects to follow. Laulima is planned to

deliver approximately 2,500 new homes, together with significant public infrastructure and community improvements. Development of the community will create construction and permanent jobs, generate substantial economic activity and tax revenues, and contribute much-needed housing for O'ahu families.

Successfully establishing O'ahu's first CFD at Laulima would demonstrate how this proven CFD financing mechanism can help deliver the public infrastructure necessary to support new housing while creating a framework that can be replicated by other projects already in the development pipeline. We encourage the City and County of Honolulu to continue moving forward with implementation of the CFD program and support Laulima's efforts to become the first of what we hope will be many successful CFDs on O'ahu.

Mahalo for the opportunity to provide testimony.

Leonard K.P. Leong
President
Royal Contracting Co., Ltd

Sources: 2024 Hawai'i Housing Planning Study (HHFDC); HRS §46-80.1; County of Hawai'i Kaloko Heights CFD; County of Kaua'i Kukui'ula CFD.

D·R·HORTON®
America's Builder
HAWAII

August 24, 2026

The Honorable Val Okimoto, Chair
The Honorable Scott Nishimoto, Vice Chair
Members of the Committee on Budget
City and County of Honolulu
Honolulu, Hawaii 96813-3077

RE: **Informational Briefing – Community Facilities District Financing Program Presentation**
Meeting: August 25, 2026 @ 9:00am

Dear Chair Okimoto,

Mahalo for the opportunity to provide our **STRONG SUPPORT** of Community Facilities Districts ("CFDs") as an additional mechanism to finance critical infrastructure. CFDs have the potential to transform static infrastructure investment into a cycle of **active capital recycling** that can accelerate the delivery of much needed infrastructure and housing on Oahu.

D.R. Horton Hawaii is humbled and proud to be one of Hawaii's largest homebuilders, serving Hawaii's families for more than 53 years. We specialize in providing affordable and workforce housing opportunities across Oahu and have been focused on building out Ho'opili, our large master-planned community in East Kapolei and Ewa Beach that is entitled for up to 11,750 residential units.

Based on our experience developing Ho'opili over the past 21 years, we believe one of the greatest challenges to housing production is the increasing cost of infrastructure and the extended period of time required to recover those investments. This lengthy recovery period increases financing risk and constrains the capital available to support additional infrastructure and future housing development.

Infrastructure is inherently system-based. Water reservoirs and transmission lines, wastewater capacity upgrades and sewer systems, drainage infrastructure, electrical and telecommunications networks, and roadway improvements must generally be constructed as complete systems before the first home can be occupied. By contrast, recovery of those investments occurs incrementally as individual homes are completed and sold.

In Ho'opili's case, infrastructure serving a community of 11,750 homes must be delivered years before the full buildout is achieved. To date, we have invested approximately 75% of the community's master infrastructure budget while completing only 30% of its planned homes. As a result, a substantial portion of our infrastructure investment remains tied up for many years before it can be recovered and

redeployed. This dynamic constrains capital availability, limits reinvestment capacity and slows the pace at which additional infrastructure and housing can be delivered.

Financing mechanisms such as CFDs can help reduce this risk by leveraging long-term bond financing to fund eligible infrastructure costs. By unlocking capital currently tied up in infrastructure investments, CFDs can enable **active capital recycling** into additional infrastructure that is necessary to support future housing production.

There is no way around the need to build new infrastructure capacity if Hawaii is serious about increasing housing supply. CFDs offer a practical financing tool that can improve capital efficiency, support timely infrastructure delivery, and accelerate the production of much-needed housing for Hawaii's families.

Mahalo for your consideration and for the opportunity to provide testimony in strong support of Community Facilities Districts. Please feel free to contact me at ttonaki@drhorton.com or 808-782-4109 should you have any questions.

Sincerely,

Tracy Tonaki
President
D.R. Horton Hawaii

HOUSING NO KĀKOU
FOR EVERY HOMEBUYER. FOR EVERY HOMEOWNER.

August 24, 2026

Councilmember Val Okimoto, Chair, Committee on Budget
Councilmember Scott Nishimoto, Vice Chair, Committee on Budget
Councilmember Radiant Cordero
Councilmember Esther Kia'aina
Councilmember Augie Tulba
Councilmember Tommy Waters

RE: Support for Community Facilities Districts ("CFD")
Hearing Date: August 25th, 2026

Aloha Chair Okimoto, Vice Chair Nishimoto & Members of the Committee on Budget,

On behalf of Housing No Kākou, I am writing in strong support of establishing and implementing Community Facilities Districts ("CFDs") as an additional financing tool that may be used to finance public infrastructure to expedite necessary housing, which should be fully supported by the City and County of Honolulu.

Hawai'i faces an urgent housing challenge. The State's 2024 Hawai'i Housing Planning Study estimates that Hawai'i needs **64,490 additional housing units by 2027**, including **25,710 units in the City and County of Honolulu**. Approximately 65% of the statewide need is for households earning 80% of Area Median Income or below.

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WHY CFDs MATTER

- **Accelerate housing production** by allowing financing of eligible public infrastructure (financed 100% by the developer and its own land), needed to move planned projects into construction. Note, this is possible without using any bond capacity of the State and/or County.
- **Create local jobs and economic opportunity** for construction workers, contractors, subcontractors, engineers, architects, suppliers and other Hawai'i businesses.
- **Expand Honolulu's long-term real property tax base** as land is improved and new homes and commercial properties are constructed.
- **Generate broader economic activity and State revenues**, including General Excise Tax and income taxes associated with construction, employment and business activity.

implementation of the CFD program and support Laulima's efforts to become the first of what we hope will be many successful CFDs on O'ahu.

Mahalo for the opportunity to provide testimony.



Mitchell Tynanes
Treasurer, Housing No Kākou

Sources: 2024 Hawai'i Housing Planning Study (HHFDC); HRS §46-80.1; County of Hawai'i Kaloko Heights CFD; County of Kaua'i Kukui'ula CFD.

Dear Chair Okimoto and Members of the Committee,

Pacific Resource Partnership ("PRP") appreciates the opportunity to submit testimony in support of moving forward with the implementation of Community Facilities Districts ("CFDs") on O'ahu.

PRP is a Hawai'i-based market recovery trust fund committed to building a better future for Hawai'i by supporting economic development, quality job opportunities, environmental stewardship, and investments that improve the quality of life for Hawai'i residents.

Hawai'i continues to face significant challenges related to housing, infrastructure, and the cost of development. The cost of building the infrastructure needed to support new communities can be a significant barrier to moving otherwise viable projects forward. CFDs provide another tool to address that challenge by helping finance critical infrastructure and unlock the housing and economic development that depend on it.

By creating another pathway to fund infrastructure improvements, CFDs can help facilitate projects that generate housing, create quality jobs, support local contractors and businesses, and encourage private investment in our communities.

For these reasons, PRP supports establishing a clear and efficient CFD framework capable of evaluating and advancing multiple qualified projects when they are ready and appropriately resourced.

PRP recognizes and supports the importance of the City and State's ongoing efforts to facilitate infrastructure investment and housing development in the Iwilei-Kapālama Transit-Oriented Development area. At the same time, advancing that effort should not prevent other qualified CFD projects from being evaluated and moving forward, particularly when private applicants are prepared to provide the resources necessary to advance their projects. The goal should not be to choose between Iwilei-Kapālama and other qualified projects. The goal should be to establish a framework capable of responsibly advancing multiple qualified projects.

The benefits of doing so extend well beyond any individual development. When needed infrastructure moves forward, it can unlock new housing for Hawai'i families, create quality jobs for Hawai'i's workers, generate opportunities for local contractors and businesses, attract private investment, and deliver infrastructure that supports both new and surrounding communities. Conversely, unnecessary delays in infrastructure can also delay the housing, jobs, investment, and economic activity that depend on it.

PRP

PRP encourages the Council, Administration, and Department of Budget and Fiscal Services to work collaboratively toward a CFD framework that provides appropriate safeguards and oversight while allowing qualified and appropriately resourced projects to proceed efficiently and without unnecessary delay.

Building a better future for Hawai'i requires practical solutions to the barriers preventing housing and infrastructure from being built. We believe an effective CFD program can be one of those solutions.

For these reasons, Pacific Resource Partnership respectfully supports moving forward with the implementation of Community Facilities Districts on O'ahu.

Mahalo for the opportunity to submit testimony.

PRP
PACIFIC RESOURCE PARTNERSHIP

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WWW.PRP-HAWAII.COM

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August 24, 2026

Honorable, Val A. Okimoto, Committee on Budget, Chair
Honorable, Scott Nishimoto, Committee on Budget, Vice Chair
Honorable Members of the Honolulu City Council Committee on Budget

RE: SUPPORT FOR COMMUNITY FACILITIES DISTRICTS ("CFD")

Aloha Chair Okimoto, Vice Chair Nishimoto, and members of the Committee,

My name is Ana Tuiasosopo. I am the District Representative and Trustee for Operating Engineers Local 3. We are the largest Construction Trades Local in the United States. I and the members of Operating Engineers Local 3 **strongly support community facilities district financing program.**

Hawai'i faces an urgent housing challenge. The State's 2024 Hawai'i Housing Planning Study estimates that Hawai'i needs 64,490 additional housing units by 2027, including 25,710 units in the City and County of Honolulu. Approximately 65% of the statewide need is for households earning 80% of Area Median Income or below.

Meeting this need requires more than identifying land and approving housing in areas that are supported by the State and County. New communities require substantial upfront investment in roads, sewer, water, drainage, utilities and other public infrastructure. CFDs can provide an additional financing mechanism for the developer to use to help deliver those improvements and unlock housing production.

WHY CFDs MATTER

- Accelerate housing production by allowing financing of eligible public infrastructure (financed 100% by the developer and its own land), needed to move planned projects into construction. Note, this is possible without using any bond capacity of the State and/or County.
- Create local jobs and economic opportunity for construction workers, contractors, subcontractors, engineers, architects, suppliers and other Hawai'i businesses.
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- Generate broader economic activity and State revenues, including General Excise Tax and income taxes associated with construction, employment and business activity.
- Deliver public infrastructure sooner, including roads, sewer, water, drainage, utilities and other community improvements.

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- Support eligible community facilities and public improvements serving growing neighborhoods, including parks and school-related infrastructure where authorized.
- Use the private development assets to finance infrastructure rather than relying on the State and/or County or traditional government funding sources.
- Protect taxpayers outside the development area because the CFD obligations supporting CFD financing are imposed only on properties within the "district" established within the development area, rather than on general taxpayers and property owners located outside the district and/or throughout Oʻahu.
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KEY FACTS

- Hawaiʻi law already authorizes counties to establish CFDs.
- Hawaii Counties have successfully utilized CFDs already and Honolulu should equally follow suit.
- Kauaʻi County established Community Facilities District No. 2008-1 for the Kukuiʻula Development Project and has issued multiple series of special tax revenue bonds (2012, 2019 & 2022) to finance public infrastructure and community improvements.
- Hawaiʻi County subsequently established a CFD for the Kaloko Heights project to finance critical sewer infrastructure supporting housing development.
- These projects demonstrate that CFDs are not a new or untested concept in Hawaiʻi and can be successfully implemented at the County level to finance public infrastructure necessary to support development and community needs.
- CFDs are not a substitute for traditional public financing.
- CFDs are an additional tool that can help government and the private sector work together to deliver public infrastructure, housing and economic opportunity.

We respectfully encourage the City Council and Administration to complete the CFD framework and allow qualified projects to move forward. Oʻahu's housing shortage requires every responsible financing tool available.

We also support the Laulima Master-Planned Community as an appropriate candidate to become Oʻahu's first Community Facilities District and help establish a successful pathway for other housing and infrastructure projects to follow. Laulima is planned to deliver approximately 2,500 new homes, together with significant public infrastructure and community improvements. Development of the community will create construction and

OPERATING ENGINEERS
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FAX 808.682.0906

permanent jobs, generate substantial economic activity and tax revenues, and contribute much-needed housing for Oʻahu families.

Successfully establishing Oʻahu's first CFD at Laulima would demonstrate how this proven CFD financing mechanism can help deliver the public infrastructure necessary to support new housing while creating a framework that can be replicated by other projects already in the development pipeline. We encourage the City and County of Honolulu to continue moving forward with implementation of the CFD program and support Laulima's efforts to become the first of what we hope will be many successful CFDs on Oʻahu.

Mahalo for ~~the op~~portunity to provide testimony.

Mahalo,

Ana Tuiasosopo
Hawaii District Representative, Trustee
Hawaii Operating Engineers Local 3

JAMES CAMPBELL COMPANY

James Campbell Building
1001 Kamokila Boulevard, Suite 200
Kapolei, HI 96707
Phone: 808.674.6674
jamescampbell.com

August 24, 2026

Councilmember Val Okimoto, Chair, Committee on Budget
Councilmember Scott Nishimoto, Vice Chair, Committee on Budget

RE: Support for Community Facilities Districts ("CFDs")
Hearing Date: August 25, 2026

Aloha Chair Okimoto, Vice Chair Nishimoto & Members of the Committee on Budget,

James Campbell Company LLC ("JCC") is a Hawai'i-based real estate investment company that has stewarded lands across O'ahu for more than a century. Housing and regional infrastructure are essential components to our master planning efforts and we are in **strong support** of establishing and implementing Community Facilities Districts as an additional financing tool to fund public infrastructure and expedite needed housing production.

Delivering new housing requires substantial upfront investment in roads, sewer, water, drainage, and other infrastructure. CFDs allow developers to finance these improvements against their own land — without drawing on State or County bond capacity — and unlock projects that are otherwise stalled by infrastructure costs.

WHY CFDs MATTER

- **Accelerate housing production** by financing eligible infrastructure 100% through developer- and land-secured obligations, with no draw on State or County bond capacity.
- **Protect outside taxpayers** — CFD obligations apply only to properties within the designated district, not to general taxpayers.
- **Create jobs and expand the tax base** as construction proceeds, generating GET, income tax, and long-term property tax revenue.
- **Deliver infrastructure sooner**, including roads, sewer, water, drainage, and eligible community facilities such as parks and school-related improvements.

KEY FACTS

- Hawai'i law already authorizes counties to establish CFDs; both Kaua'i County (Kukui'ula — 2012, 2019 & 2022 bond series) and Hawai'i County (Kaloko Heights) have used them successfully to finance infrastructure.
- *CFDs are not a substitute for traditional public financing* — they are an additional tool that lets government and the private sector jointly deliver infrastructure, housing, and economic opportunity.

We respectfully encourage the City Council and Administration to build a CFD framework that would allow qualified projects to access this important tool. Mahalo for the opportunity to provide testimony.

Mahalo,

Kevin E. Penn
President & CEO
James Campbell Company LLC

HAWAII REGIONAL COUNCIL OF CARPENTERS

August 25, 2026

TO: The Honorable Val Okimoto, Chair
The Honorable Scott Nishimoto, Vice Chair
Members of the Honolulu City Council Committee on Budget

RE: TESTIMONY IN SUPPORT OF COMMUNITY FACILITIES DISTRICTS

Aloha Chair Okimoto, Vice Chair Nishimoto, and Members of the Budget Committee,

The Hawaii Regional Council of Carpenters (HRCC), representing over 6,000 union carpenters and tradespeople across the Hawaiian Islands, strongly supports the City and County of Honolulu in its use and implementation of the Community Facilities District ("CFD") financing program.

Although our members are the very people who build this island's homes, they also continue to experience great difficulty in finding a home that is truly affordable due to the sheer lack of housing inventory. The State's 2024 Hawai'i Housing Planning Study puts the shortfall at roughly 64,500 units statewide by 2027, about 25,700 of them on O'ahu, with two-thirds of that demand coming from households at or below 80% of area median income.[1]

In examining where housing production stalls, HRCC has found that the biggest bottleneck is the first dollar of investment in the infrastructure that housing development requires. Housing rarely stalls for lack of will but it stalls because someone must pay for the pipes, pumps, roads, and drainage before the first foundation is poured. Few parties can carry it, and none want to, so entitled projects can sit idle for years.

A developer who fronts infrastructure recovers it in the sales price, and the buyer then finances it over thirty years at mortgage rates. The Hawaii Perspective Winter 2025 Report finds that as much as 30% of the cost of a home is attributable to the infrastructure that had to be built before construction ever began.[2] Declining to finance infrastructure publicly does not make it free. It makes it more expensive and moves the bill to the family at the closing table.

A CFD spreads that cost over time and places it on the land that benefits. Under a CFD, a special tax is levied only on property inside the district boundary, and bonds are repaid from that revenue. The land that benefits carries the obligation. The County's general obligation capacity is untouched, its credit is not pledged, and homeowners in Kalihi or Wai'anae are not taxed for infrastructure serving a project they will never use. Rather than one lump sum demanded at the front end, the cost is amortized over decades. That is what makes the first dollar findable, and it is why the public gets roads, sewer, water, drainage, and park improvements built to public standards years earlier than it otherwise would.

Other states have used this tool to deliver housing and infrastructure at scale. California has financed public capital facilities this way since 1982 under the Mello-Roos Community Facilities Act, which the Legislature designed expressly as an alternative financing method for developing areas.[3] Florida's community

[1] Hawai'i Housing Planning Study 2024, Hawai'i Housing Finance and Development Corporation (2024).
[2] Hawaii Perspective, Winter 2025 Report (finding that up to 30% of the cost of a home is attributable to pre-construction infrastructure).
[3] Mello-Roos Community Facilities Act of 1982, Cal. Gov't Code § 53311.5.

STATE HEADQUARTERS & BUSINESS OFFICES
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HILO OFFICE: 525 Kilauea Avenue, Room 205, Hilo, Hawaii 96720-3050 • Ph. (808) 935-8575 Fax (808) 935-8576
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MAUI OFFICE: 330 Hookahi Street, Wailuku, Maui 96793-1449 • Ph. (808) 242-6891 Fax (808) 242-5961
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development districts now number in the hundreds and have built the water, sewer, and road systems beneath master-planned communities statewide, on the premise the Legislature stated plainly in Chapter 190: infrastructure costs should fall on the properties that benefit rather than on the general tax base.[4] Arizona authorizes districts to bond for sewer, water, flood control, streets, parks, and public safety facilities so long as the improvements principally benefit land inside the district.[5] Texas does the same through public improvement districts.[6] In each case the result is the same, which is housing and public infrastructure that would not otherwise have been built.

Closer to home, Kaua‘i County formed Community Facilities District No. 2008-1 for Kukui‘ula and has issued three series of special tax revenue bonds, in 2012, 2019, and 2022, to build public infrastructure.[7] Hawai‘i County followed with a CFD financing sewer capacity for Kaloko Heights. State law already gives every county this authority.[8] Honolulu is the outlier, not the pioneer.

For our members in O‘ahu, smart financing means work that allows them stay working in the place they call home. Every mile of sewer line and every housing project funded through a CFD supports wages, health coverage, and pension contributions for local families, and generates general excise and income tax revenue for the State. Delayed infrastructure does not only delay housing. It idles a trained workforce Hawai‘i cannot afford to lose to the mainland.

CFDs are not a silver bullet that will cure all the setbacks we experience as a state in our effort to build more housing. However, it will be another crucial arrow in our quiver that has been proved in the real world to be an effective tool to build more housing and infrastructure. We respectfully urge the Committee to advance the implementation of CFDs and identify and establish CFDs for qualified projects. Mahalo for the opportunity to provide testimony.

Respectfully Submitted,

Sam Kim
Government Relations
Hawaii Regional Council of Carpenters

[4] Uniform Community Development District Act of 1980, Fla. Stat. ch. 190.
[5] Ariz. Rev. Stat. § 48-701 et seq.
[6] Public Improvement District Assessment Act, Tex. Loc. Gov’t Code ch. 372.
[7] County of Kaua‘i Community Facilities District No. 2008-1 (Kukui‘ula), Special Tax Revenue Bonds, Series 2012, 2019, and 2022.
[8] Haw. Rev. Stat. § 46-80.1.

LAULIMA
HAWAII

August 24, 2026

Councilmember Val Okimoto, Chair, Committee on Budget
Councilmember Scott Nishimoto, Vice Chair, Committee on Budget
Councilmember Radiant Cordero
Councilmember Esther Kia'aina
Councilmember Augie Tulba
Councilmember Tommy Waters

RE: Support for Community Facilities Districts ("CFD")
Information Briefing Date: August 25th, 2026

Aloha Chair Okimoto, Vice Chair Nishimoto & Members of the Committee on Budget,

On behalf of the Laulima Master-Planned Community, mahalo for the opportunity to provide testimony regarding the implementation of Community Facilities District ("CFD") financing on O'ahu.

For Laulima, this discussion is not theoretical. It is about whether we can accelerate the infrastructure necessary to turn a major private investment in O'ahu into thousands of homes, jobs, public infrastructure, and a new community.

WE HAVE ALREADY MADE A SIGNIFICANT COMMITMENT TO O'AHU

We acquired the Laulima property on December 22, 2022 for approximately $95 million. Since that acquisition, we have invested more than $75 million of additional private capital to advance the Laulima Master Plan, including planning, engineering, entitlements, infrastructure, development activities, and the advancement of affordable housing.

That investment is only the beginning.

Our current estimates indicate that Laulima will require more than $400 million of infrastructure, roads, and community amenities to fully develop the master-planned

community and serve its future homeowners, renters, businesses, and the surrounding public.

Laulima is planned for approximately 2,500 homes, together with significant infrastructure and community improvements.

The challenge before us is straightforward:

Housing cannot be built without infrastructure. And infrastructure requires enormous amounts of capital long before the homes it serves are completed.

CFDs CAN HELP TURN INFRASTRUCTURE INTO HOUSING

Before families can move into a new home, developers must make substantial investments in roads, sewer, water, drainage, utilities and other infrastructure.

Much of that infrastructure must be constructed years before the development that ultimately supports the investment is completed.

That creates one of the biggest challenges to building housing in Hawai‘i: hundreds of millions of dollars must be invested in infrastructure upfront, often years before the homes can be built and that investment can be recovered.

CFD financing can help change that equation.

A properly structured CFD provides an additional mechanism to finance eligible public infrastructure using the property within the district. It can allow private development capital to be deployed more efficiently and accelerate infrastructure that otherwise may take significantly longer to construct.

For Laulima, that means the potential to unlock housing sooner.

LAULIMA
HAWAII

THIS IS ALSO ABOUT JOBS AND O‘AHU'S ECONOMY

More than $400 million of planned infrastructure, roads and amenities represents substantial economic activity.

Building Laulima will require construction workers, operating engineers, plumbers, electricians, equipment operators, contractors, subcontractors, engineers, architects, consultants, suppliers and numerous other Hawai‘i businesses.

Those investments create jobs today.

The homes and businesses will create additional jobs and economic activity tomorrow.

And as vacant or underutilized land is transformed into homes, businesses and community improvements, Laulima will contribute additional real property taxes, General Excise Tax, income taxes, payroll taxes and other economic benefits over the life of the community.

Delaying infrastructure also delays those benefits.

HONOLULU SHOULD MAKE CFD IMPLEMENTATION A PRIORITY

Hawai‘i law already provides counties with the authority to establish CFDs and they have previously been implemented on Kaua‘i and Hawai‘i Island.

It is time to make this financing tool available on O‘ahu.

We recognize the importance of the City and State's efforts in Iwilei-Kapālama and other areas of O‘ahu. Those efforts deserve support.

But Honolulu's housing and infrastructure challenges are too significant for the City to advance only one project at a time.

This should not be a choice between Iwilei-Kapālama, Laulima, or other qualified projects.

LAULIMA
HAWAII

The City should establish the staffing, resources, procedures and framework necessary to evaluate and advance multiple qualified CFD projects concurrently.

Every year of unnecessary delay means infrastructure is delayed. Housing is delayed. Construction jobs are delayed. Private investment is delayed. And the tax revenues and economic activity generated by those investments are delayed.

LAULIMA IS READY TO MOVE FORWARD

Laulima's ownership has demonstrated its commitment through the acquisition of the property and the substantial private capital already invested in the community.

We are not asking the City to build Laulima for us.

We are asking the City to complete the framework that allows us to use a financing mechanism already authorized by Hawai'i law to help us build the infrastructure necessary to deliver the community.

Laulima has the land.

We have made the investment.

We have a master plan.

We are advancing housing.

We have hundreds of millions of dollars of infrastructure and community improvements ahead of us.

And we are prepared to continue moving forward.

LAULIMA
HAWAII

What we need now is for the City and County of Honolulu to make implementation of its CFD program a priority and establish a clear pathway for qualified projects to proceed.

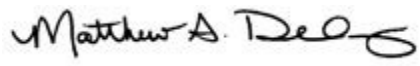
We respectfully ask the Council, the Administration, and the Department of Budget and Fiscal Services to work together to move Honolulu's CFD program from discussion to implementation.

A successful CFD at Laulima can help unlock approximately 2,500 homes, create substantial employment and economic activity, accelerate more than $400 million of planned infrastructure, roads and amenities, and establish a pathway that other qualified projects across O'ahu can follow.

O'ahu needs housing. Housing needs infrastructure. And infrastructure needs capital. CFDs can help connect all three.

Mahalo for the opportunity to provide testimony and for your continued work to address O'ahu's housing and infrastructure needs.

Respectfully submitted,



Matthew S. Delaney
CFO
Laulima Master-Planned Community

WTL Development LLC
700 Bishop Street, Suite 610
Honolulu, HI 96813
www.Laulima.com

HBCTC
HAWAII BUILDING & CONSTRUCTION TRADES COUNCIL

DOUGLAS FULP
President
Insulators Local 132

MARC YAMANE
Vice President/Recording Secretary
Elevator Constructors Local 126

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Treasurer/Financial Secretary
Operative Masons & Plasterers Local 630

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Hawaii Teamsters Local 996

SAM BARRETT, JR.
Trustee
Plumbers & Fitters Local 675

ART TOLENTINO
Sheetmetal Workers, I.A. Local 293

DOUGLAS KEMA, JR.
District Council 50
Painters & Allied Trades Local 1791
Carpet, Linoleum & Soft Tile Local 1926
Drywall, Tapers & Finishers Local 1944
Glaziers, Architectural Metal & Glassworkers Local 1889

JACOB EVENSON
Boilermakers Local 627

LEROY CHINCIO
IBEW Local 1260

LEYTON TORDA
IBEW Local 1186

PAT CORONAS
Bricklayers Local 1

VAUGHN CHONG
Roofers, Waterproofers, & Allied Workers Local 221

ANA TUIASOSOPO
Operating Engineers Local 3

JOSEPH O'DONNELL
Ironworkers Local 625

PETER GANABAN
Laborers Local 368

August 24, 2026

The Honorable Val Okimoto
Chair, Committee on Budget
Honolulu City Council

RE: Support for Community Facilities Districts ("CFDs")

Aloha Chair Okimoto, Vice Chair Nishimoto & Committee Members:

My name is Gino Soquena, Executive Director of the Hawaii Building & Construction Trades Council ("HBCTC"), which represents 18 construction unions across the State of Hawaii.

I am writing in strong support of establishing and implementing Community Facilities Districts ("CFDs") as an additional financing tool that may be used to finance public infrastructure to expedite necessary housing, which should be fully supported by the City and County of Honolulu. Hawaii faces an urgent housing challenge. The State's 2024 Hawaii Housing Planning Study estimates that Hawaii needs 64,490 additional housing units by 2027, including 25,710 units in the City and County of Honolulu. Approximately 65% of the statewide need is for households earning 80% of Area Median Income or below. Meeting this need requires more than identifying land and approving housing in areas that are supported by the State and County. New communities require substantial upfront investment in roads, sewer, water, drainage, utilities and other public infrastructure. CFDs can provide an additional financing mechanism for the developer to use to help deliver those improvements and unlock housing production.

WHY CFDs MATTER

- Accelerate housing production by allowing financing of eligible public infrastructure (financed 100% by the developer and its own land), needed to move planned projects into construction. Note, this is possible without using any bond capacity of the State and/or County.
- Create local jobs and economic opportunities for construction workers, contractors, subcontractors, engineers, architects, suppliers and other Hawaii businesses.

- Expand Honolulu's long-term real property tax base as land is improved and new homes and commercial properties are constructed.
- Generate broader economic activity and State revenues, including General Excise Tax and income taxes associated with construction, employment and business activity.
- Deliver public infrastructure sooner, including roads, sewer, water, drainage, utilities and other community improvements.
- Support eligible community facilities and public improvements serving growing neighborhoods, including parks and school-related infrastructure where authorized.
- Use the private development assets to finance infrastructure rather than relying on the State and/or County or traditional government funding sources.
- Protect taxpayers outside the development area because of the CFD obligations supporting CFD financing are imposed only on properties within the "district" established within the development area, rather than on general taxpayers and property owners located outside the district and/or throughout Oahu.
- Preserve State/County public financing capacity since CFD bonds are not secured by State/County/City's general taxing power. On the contrary, CFD bonds are secured by special CFD taxes levied only on properties within the district.

KEY FACTS

- Hawaii law already authorizes counties to establish CFDs.
- Hawaii Counties have successfully utilized CFDs already and Honolulu should equally follow suit.
- Kauai County established Community Facilities District No. 2008-1 for the Kukuiula Development Project and has issued multiple series of special tax revenue bonds (2012, 2019 & 2022) to finance public infrastructure and community improvements.
- Hawaii County subsequently established a CFD for the Kaloko Heights project to finance critical sewer infrastructure supporting housing development.
- These projects demonstrate that CFDs are not a new or untested concept in Hawaii and can be successfully implemented at the County level to finance public infrastructure necessary to support development and community needs.
- CFDs are not a substitute for traditional public financing.
- CFDs are an additional tool that can help government and the private sector work together to deliver public infrastructure, housing and economic opportunity.

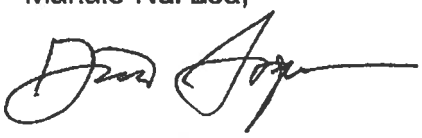
We respectfully encourage the City Council and Administration to complete the CFD framework and allow qualified projects to move forward. Oahu's housing shortage requires every responsible financing tool available.

We also support the Laulima Master-Planned Community as an appropriate candidate to become Oahu's first Community Facilities District and help establish a successful pathway for other housing and infrastructure projects to follow. Laulima is planned to deliver approximately 2,500 new homes, together with significant public infrastructure and community improvements. Development of the community will create construction and permanent jobs, generate substantial economic activity and tax revenues, and contribute much-needed housing for Oahu families. Successfully establishing Oahu's first CFD at Laulima would demonstrate how this proven CFD financing mechanism can help deliver the public infrastructure necessary to support new housing while creating a framework that can be replicated by other projects already in the development pipeline.

We encourage the City and County of Honolulu to continue moving forward with implementation of the CFD program and support Laulima's efforts to become the first of what we hope will be many successful CFDs on O'ahu.

Mahalo for the opportunity to provide testimony.

Mahalo Nui Loa,



Gino Soquena
Executive Director
Hawaii Building & Construction Trades Council

Honolulu City Council
830 S. King Street
Honolulu, Hawaii 96813

KAPOLEI
CHAMBER
of COMMERCE
Working for West Oahu

Committee on Budget
Tuesday August 25, 2026, 9:00 a.m.
City Council Chamber & via videoconference

RE: Support for Community Facilities Districts ("CFDs") – Informational Briefing on Community Facilities District Financing Program Presentation

Dear Chair Okimoto, Vice Chair Nishimoto and Committee members:

My name is Kiran Polk, and I am the Executive Director & CEO of the Kapolei Chamber of Commerce. The Kapolei Chamber represents businesses throughout the Kapolei region, including Waipahu, Kapolei, ʻEwa Beach, Nānākuli, Waiʻanae, and Mākaha. We advocate on behalf of our members and the broader business community to support economic vitality and ensure West Oʻahu continues to thrive.

The Kapolei Chamber **strongly supports establishing and implementing Community Facilities Districts** as an additional financing tool to fund public infrastructure and expedite needed housing production on Oʻahu.

West Oʻahu is the fastest-growing region in the State and is in urgent need of infrastructure that keeps pace with our growth. Delivering affordable and workforce housing requires substantial upfront investment in roads, sewer, water, drainage, utilities, parks, and other community improvements. CFDs can help finance this infrastructure through developer- and land-secured obligations without drawing on State or County bond capacity.
CFDs can:

- Accelerate affordable workforce housing by financing eligible infrastructure needed to move planned projects forward.
- Protect taxpayers outside the district because CFD obligations apply only to properties within the designated district.
- Create local jobs, expand the tax base, and generate economic activity as infrastructure and housing are constructed.
- Deliver roads, sewer, water, drainage, utilities, parks, and other eligible community facilities sooner.

Kauaʻi County has used this tool for the Kukuiʻula Development Project, and Hawaiʻi County has used it for critical sewer infrastructure supporting Kaloko Heights. CFDs are not a replacement for traditional public financing; they are an additional tool that allows government and the private sector to work together to deliver infrastructure, housing, and economic opportunity.

West Oʻahu should be strongly considered as the location for Oʻahu's first CFD. Laulima would be a strong candidate because it is a *single ownership entity* with a cohesive master plan that aligns with the purpose of a Community Facilities District. We respectfully encourage the City Council and Administration to complete a transparent, workable CFD framework and make implementation a priority.

Respectfully submitted,

Kiran Polk
Executive Director & CEO

PETER A. GANABAN
Business Manager/ Secretary-Treasurer

ALFONSO OLIVER
President

JOBY NORTH II
Vice President

TONI FIGUEROA
Recording Secretary

MARTIN ARANAYDO
Executive Board

ORLANDO PAESTE
Executive Board

JOSEPH YAW
Executive Board

ESTHER AILA
Auditor

RUSSELL NAPIHAA
Auditor

MARK TRAVALINO
Auditor

YUGAN HOTTENDORF
Sergeant-At-Arms

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LiUNA!

August 25, 2026

City and County of Honolulu
Honolulu City Council, Committee on Budget
Councilmember Val A. Okimoto, Chair
Councilmember Scott Y. Nishimoto, Vice Chair
530 South King Street, Room 202
Honolulu, HI 96813

Re: Support for Community Facilities District Financing Program and Laulima Master-Planned Community

Aloha Chair Okimoto, Vice Chair Nishimoto, and Members of the Committee on Budget:

On behalf of the Laborers' International Union of North America Local 368, representing thousands of working men and women across Hawai'i, I am writing in strong support of the City moving forward with implementation of Community Facilities Districts (CFDs) under existing State and City law as an additional financing tool for the public infrastructure needed to advance housing and economic development. We appreciate the Committee's August 25 informational briefing on the Community Facilities District Financing Program.

Implementing CFDs can create tangible benefits for working families. Accelerating infrastructure and housing construction can mean good-paying construction jobs, apprenticeship and career opportunities, and additional work for local contractors, subcontractors, suppliers, engineers, and other Hawai'i businesses. New homes and commercial development can also expand Honolulu's long-term real property tax base and support broader economic activity.

LIUNA Local 368 also supports the Laulima Master-Planned Community as an appropriate candidate to serve as Honolulu's first CFD. Laulima is planned to deliver approximately 2,500 new homes together with significant public infrastructure and community improvements. Successfully implementing a CFD at Laulima could demonstrate how this existing financing tool can help deliver needed infrastructure and create a pathway for other qualified housing projects to follow.

For these reasons, LIUNA Local 368 respectfully urges the City Council and Administration to put Honolulu's existing CFD authority to work by completing the administrative procedures and policy guidance needed for effective implementation, including consideration of Laulima as a candidate to serve as Honolulu's first Community Facilities District. This is a practical opportunity to support housing, infrastructure, local jobs, and long-term economic growth while aligning district financing costs with properties subject to the CFD special tax.

Mahalo for the opportunity to provide our testimony and support.

Sincerely,

Peter Ganaban
Business Manager/Secretary-Treasurer
Laborers' International Union of North America Local 368

Feel the Power