City and County of Honolulu

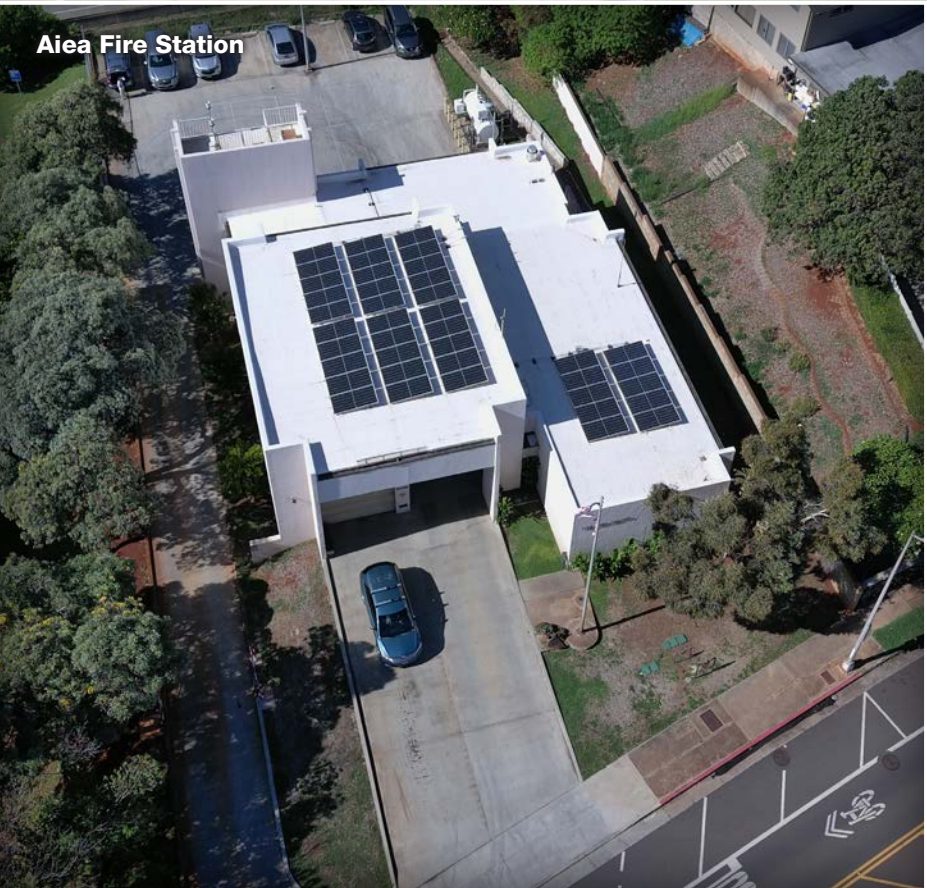
THE EXECUTIVE PROGRAM AND BUDGET

FISCAL YEAR 2024

Volume 1 — Operating Program & Budget

City Building Facilities Installation of Photovoltaic Systems:

Ewa Beach Fire Station



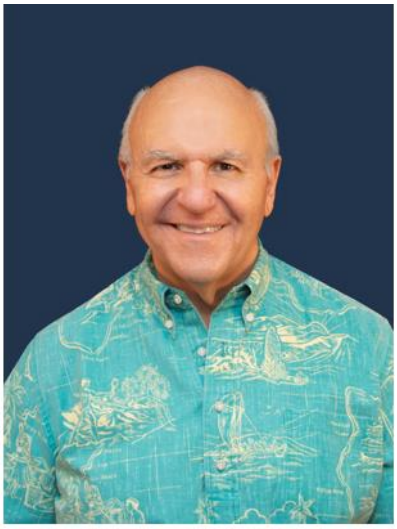
Aiea Fire Station



Waianae Neighborhood Community Center

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CITY AND COUNTY OF HONOLULU



RICK BLANGIARDI
MAYOR

MICHAEL D. FORMBY, MANAGING DIRECTOR

ANDREW T. KAWANO, DIRECTOR OF BUDGET AND FISCAL SERVICES

CITY COUNCIL

TOMMY WATERS, CHAIR
DISTRICT IV (HAWAII KAI TO ALA MOANA BEACH PARK)

COUNCILMEMBERS:

ANDRIA TUPOLA	DISTRICT I	(EWA BEACH TO MAKUA)
MATT WEYER	DISTRICT II	(MILILANI MAUKA AND MOKULEIA TO KAHALUU)
ESTHER KIA'ĀINA	DISTRICT III	(AHUIMANU TO WAIMANALO)
CALVIN SAY	DISTRICT V	(KAIMUKI TO MAKIKI)
TYLER DOS SANTOS-TAM	DISTRICT VI	(MAKIKI TO KALIHI)
RADIANT CORDERO	DISTRICT VII	(KALIHI TO HALAWA VALLEY, SAND ISLAND)
VAL OKIMOTO	DISTRICT VIII	(FORT SHAFTER TO WAIPAHU)
AUGIE TULBA	DISTRICT IX	(WAIKELE TO MAKAKILO AND MILILANI TOWN)

OFFICE OF THE MAYOR
CITY AND COUNTY OF HONOLULU

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RICK BLANGIARDI
MAYOR

MICHAEL D. FORMBY
MANAGING DIRECTOR

KRISHNA F. JAYARAM
DEPUTY MANAGING DIRECTOR

March 2, 2023

The Honorable Tommy Waters
Chair and Presiding Officer
and Members
Honolulu City Council
530 South King Street, Room 202
Honolulu, Hawaii 96813

Dear Chair Waters and Councilmembers:

In accordance with Section 9-102, Revised Charter of the City and County of Honolulu, I am pleased to transmit, herewith, for the City Council's consideration the Executive Operating and Capital Programs and Budgets for Fiscal Year 2024.

Also transmitted are the bills to implement the budgets:

- Operating Budget
- Capital Budget
- General Obligation Bond Issuance and Sale Authorization
- Bill for a Real Property Tax Credit for Homeowners

In addition, the real property tax rates are transmitted in a bill in accordance with the requirements of the Charter.

A user fee report and the fare box recovery ratio report also are provided for your review, in accordance with Ordinance No. 93-01 and Resolution No. 00-29, CD1, respectively. Additionally, the calculation of the initial tax rate and the real property net revenue percent are provided pursuant to Ordinance No. 06-10 and Resolution No. 07-60, CD1, respectively.

Your favorable actions on the legislation for the Executive Operating and Capital Programs and Budgets for Fiscal Year 2024 will be appreciated. Should you have any questions, please feel free to contact Andrew T. Kawano, Director of the Department of Budget and Fiscal Services, at 768-3901.

Sincerely,

Rick Blangiardi
Mayor

Enclosures

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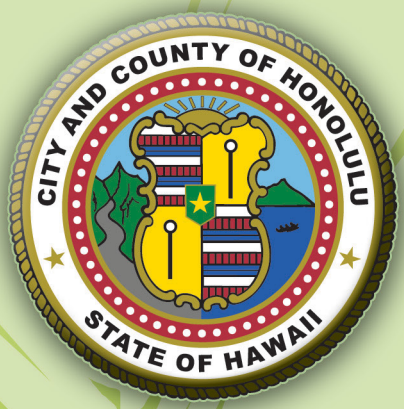
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Executive Summary



Executive Summary

Responsible Spending on City Priorities and Effective Leadership Through Innovation, Cross-sector Collaboration and Driving Execution

Section I - Executive Program and Budget at a Glance

The key focus areas of the Administration's Fiscal Year 2024 (FY24) Executive Program and Budget include:

- Investment in O'ahu's post pandemic recovery;
- Responsible spending on City & County of Honolulu (City) priorities;
- Excellence in the provision of core services to O'ahu residents and businesses;
- Modernization of government operations for greater efficiencies, accountability and excellence in service with a particular commitment to operational and organizational efficiencies in the Department of Planning and Permitting (DPP) and improved hiring and retention processes in the Department of Human Resources (DHR);
- Overall improved City alignment with the State of Hawai'i on shared priorities; and
- Increased partnering with non-profits and the private sector/industry to solve systemic problems and challenges confronting the City and County of Honolulu.

The Executive Program and Budget also emphasizes the Mayor's priorities:

- Affordable Housing and Homelessness,
- Public Safety and Public Health;
- Transit and Transportation;
- Government Efficiencies and Transformative Change;
- Climate Change and Adaptation; and
- Improved City Communication with O'ahu residents and businesses.

Included in the Mayor's priorities are funding first responders: police, firefighters, emergency medical services and ocean safety officers; intermodal operation of O'ahu's Bus/Rail/HandiVan transit system; amendment of the Federal Transit Administration (FTA) Full Funding Grant Agreement (FFGA) in furtherance of the Honolulu Authority for Rapid Transportation (HART) FTA approved 2022 Recovery Plan; investment in infrastructure projects including roadways and climate change adaptation projects; investment in parks and improved park facilities; increased fiber-optic connectivity and community-based broadband; state-of-the-art traffic signal technologies; improved public/municipal facilities; and electrification of transportation. The Mayor's budget also prioritizes taking advantage of opportunities for federal funding and training of departments on the use of federal funds is underway.

As the City continues to fully recover from the COVID-19 pandemic, the Mayor and his Administration commit to the responsible and equitable provision of Federal Recovery Funds (FRF) to O'ahu residents and businesses including, but not limited to, the City Rental and Utility Relief Program (RURP), grants to O'ahu non-profits and O'ahu businesses, agricultural grants, retraining programs and other investments in areas targeted by the Administration and the Honolulu City Council to promote economic recovery and increase resource capacity for O'ahu residents and businesses.

FY24 Budget

Key revenue sources projected to increase compared to FY23 revenues include real property tax ($1.67 billion) and O'ahu Transient Accommodations Tax (OTAT) ($94.0 million).

The Mayor has established specific goals for all City agencies to aggressively recruit and hire the talent and skilled leadership necessary to drive economic recovery, provide core services and improve the lives of O'ahu residents. The budget reflects the Mayor's commitment to reduce systemic vacancies across the City and fund the increase in workforce compensation and benefits of $100.5 million in FY24 due primarily to the retroactive settlement of collective bargaining for all unions covering the period FY22 through FY25.

Budgeted employer contributions to the Employee Retirement System (ERS) in the sum of $332.3 million is $28.2 million higher in FY24 as compared with FY23 due to current increases in accrued retirement benefits, filling required vacant positions, settlement of collective bargaining, and additional payments due to "spiking" charges based on the statutorily defined and determined excess pay over base compensation for recent retirees. The City is also committed to responsibly fund 100 percent (100%) of the annual required contribution of $190.9 million for current and future retirees' health care benefits ("OPEB").

The much-anticipated commencement of interim rail operations in Segment 1 from East Kapolei, Oʻahu, to the Aloha Stadium, forecasted for the 4th quarter of FY23, will require seamless multimodal transit operations in FY24. While the FTA approved HART's 2022 Recovery Plan incorporating a temporary terminus at the Civic Center Station in Kaka'ako and deferral of the Pearl Highlands Parking Garage in return for a fiscally constrained project and the programmed release of FFGA funds withheld since 2017, the City remains committed to a rail system that reaches Ala Moana (and beyond) and O'ahu's second city and major employment center - Kapolei Center. HART plans to submit the amended FFGA to the FTA by June 2023. The annualized operating and maintenance cost for Rail in FY24 is estimated at $85.1 million.

The proposed operating budget of $3.41 billion is 6.0% more than the FY23 adopted budget of $3.22 billion and the proposed FY24 Capital Program and Budget (CIP) is approximately $1.09 billion, which is 6.1% more than the adopted FY23 CIP budget of $1.03 billion.

The budget data set forth above provides the larger FY24 budgeted amounts that will impact the City's operating activities across all departments. While major uncertainties continue to exist due to national and international economic instability, the possibility of a mild national recession in calendar year 2023 and the significant impacts of the war in Ukraine on economies around the world, it is important to reiterate the Administration's singular focus on responsible spending, sound decision making, and effective leadership of City operations in FY24.

Section II – Mayor's Priorities

Listening to the residents and businesses on O'ahu, the Mayor sets the Administration's strategy and priorities, aligns the operating departments for optimal performance, and establishes a culture that drives excellence, innovation, cross-sector collaboration and execution, and visions for the future while building resilience ahead of crisis. The Mayor faithfully upholds and enforces the provisions of the Revised Charter of the City and County of Honolulu and all applicable laws and statutes of the State of Hawai'i.

Responsible Spending on City Priorities

Affordable Housing and Homelessness

O'ahu, like other counties and the State of Hawai'i, is in a housing crisis where demand grossly exceeds housing inventory at all income levels, especially at lower area median incomes (AMI), the most economically vulnerable among Hawai'i residents. The Mayor prioritizes the acquisition, development and

construction of affordable housing and formed an Affordable Housing Working Group (AHWG) to optimize cross-sector collaboration between the various City offices and departments with a role in affordable housing. The Mayor is also working with the Department of Planning and Permitting (DPP) to incentivize and expedite the processing of affordable housing plans, permits and projects within the City and County of Honolulu by focusing on efficient and streamlined processing of County, State and private-sector developments through project facilitation and a commitment to organizational change resulting in greater efficiencies. The Mayor's administration will continue to prioritize the acquisition and development of properties that provide a full range of housing inventory, including the development of transit-oriented communities with lower AMI affordable housing and mixed-use retail where residents can live, work and play in activated and safe communities with social services, service providers, businesses and access to multiple modes of transit and transportation. Having established the City's first Private Activity Bond program in over 20 years, the Mayor is committed to working with the development community and the State's Hawai'i Housing Finance and Development Corporation (HHFDC) to provide the necessary funding for the programmed development and redevelopment of affordable housing inventory on O'ahu. The Mayor and his administration are also committed to long-term innovative solutions that will improve the City's role in affordable housing, including new sources of funding for City infrastructure, improved regional development plans with scalable growth of infrastructure tied to the development of affordable housing inventory and a review of City affordable housing policies. Finally, the Mayor and his Affordable Housing Working Group are working with the University of Hawai'i Economic Research Organization (UHERO) and the construction private sector to better quantify, and reduce, the regulatory burden on the development of affordable housing on O'ahu. The administration has also contracted with UHERO for the aggregation of a comprehensive database of all affordable housing on O'ahu.

With respect to homelessness, the City established the highly successful and expanding Crisis Outreach Response and Engagement (CORE) continuum of care program for the homeless in late 2021. The Office of Housing is currently staffed with planners who proactively serve as resource providers and homeless coordinators in concert with the Honolulu Emergency Services Department, which operates CORE, the Department of Community Services (DCS), which oversees multiple programs, innovative ideas, approaches, shelters and low income housing programs, the State of Hawai'i, and the non-profit sector to collectively respond to and reduce O'ahu's homeless population in recognition of the multitude of factors that contribute to homelessness.

Public Safety and Public Health

The Mayor remains firmly committed to strong Public Safety and good Public Health and remains focused on working closely with first responders to maintain core services across O'ahu's geographically and culturally diverse communities. In addition to an unwavering commitment to reduce crime, restore and revitalize Chinatown, the Mayor is equally committed to work with the Prosecutor's Office, law enforcement agencies and City non-profit partners to establish Safe and Sound Waikiki, patterned after the highly successful Weed and Seed program in Chinatown. The Mayor firmly believes residents deserve the peace of mind associated with good law and order in their communities and he will continue to prioritize strong public safety across O'ahu. With a commitment to efficient operations and the aggressive hiring, training and retention of City first responders, the Mayor works closely with the Honolulu Police Department, the Honolulu Fire Department and the Honolulu Emergency Services Department (Emergency Medical Services and Ocean Safety) to ensure all first responders have a strong hiring and retention plan as the administration strives to achieve low-to-zero vacancies in all first responder agencies. With respect to good Public Health, the Mayor is committed to improving working conditions for our Emergency Medical Services and Ocean Safety first responders who, like other first responders, served and performed flawlessly during the long COVID pandemic and now find post-pandemic call volumes and demand for services at unsustainable levels within current program structures and staffing levels. Finally, the Mayor is committed, in concert with the Honolulu Board of Water Supply, the State Department of Health and the federal government to the protection of O'ahu's fresh water aquifer, including the addition of monitoring wells, new production wells and alternative sources of potable water, including desalination. The Mayor is also committed to alternate landfill siting on O'ahu that does not risk our island's fresh water aquifer.

Transit and Transportation

With a commitment to optimize federal funding opportunities, the Mayor worked closely with the Honolulu Authority for Rapid Transportation (HART), the HART Board, the Honolulu City Council and the Department of Transportation Services (DTS) to produce a Recovery Plan for the Honolulu rail project that was approved by the Federal Transit Administration (FTA) in late 2022, securing the programmed released of federal funds to the rail project between East Kapolei and Civic Center (Kaka'ako). Working with DTS, the Mayor is committed to seamless intermodal transit operations between TheBus, TheHandiVan and Rail when rail commences forecasted interim operations in the 4th quarter of FY23. Working with DTS and the State Department of Transportation (DOT), the Mayor is prioritizing a City-State coordinated transportation grid across O'ahu that incorporates state of the art adaptive traffic-signal control technologies with fiber-optic connectivity (broadband) to rural and often underserved communities, improved roadways, a pedestrian bridge over the Ala Wai Canal and activated Complete Streets, Bike and Pedestrian Plans that promote and expand complete streets (connected streets that balance the needs of all roadway users), safe biking lanes/paths and safe pedestrian corridors. The Mayor's priorities also include electrification of transportation, energy conservation and improved intermodal transit facilities.

Government Efficiencies and Transformative Change

The Mayor is a firm believer that O'ahu's residents, businesses and communities deserve and must have access to efficient City services and resources. The Mayor is working with City departments to streamline City operations and deliver consumer-focused improvements that reduce residents' and businesses' waiting time for core City services and improve the quality of life of O'ahu residents. With a focus on progressive climate change policies, such as Building Benchmarking, reasonable and balanced building codes and energy conservation programs, the City is focused on climate change adaptation, including upgraded and integrated management of storm water, wastewater, groundwater, freshwater, gray-water, and recycled water and a more centralized migration of City transportation assets to renewable/clean energy (electrification of transportation). Additional Mayoral commitments include improvement of City parks and public recreational facilities, upgraded City corporation yards to better serve our communities and improved municipal facilities including, but not limited to, municipal buildings, municipal parking lots and civic center parking. Working with the Honolulu City Council, the Mayor strongly supports the meaningful and efficient deployment of State and Local Federal Recovery Funds (SLFRF) through City programs that support post-pandemic economic recovery including, but not limited to, expansion of the City's award-winning Rental and Utility Relief Program (RURP) through key City non-profit partners (Council for Native Hawaiian Advancement and Catholic Charities), facilitating City childcare city services and early childhood education in support of the State of Hawai'i, through the addition of a City Childcare Resource Coordinator, promoting the growth of O'ahu's agricultural sector, supporting local businesses/non-profits and strengthening job-retooling, retraining and placement programs. Finally, the Mayor is also committed to transformative change in City human resource processes to improve the hiring and retention of the experienced workforce necessary to serve residents, businesses and communities across O'ahu.

Climate Change and Adaptation

In 2021, the City released its first-ever Climate Action Plan (CAP) to combat climate change, transition to clean energy and sustainable City operations including, but not limited to, clean and affordable transit/transportation, food security, sustainable waste management, improved disaster preparedness and execution of O'ahu's resilience strategy.

With competing crises confronting O'ahu residents and businesses (affordable housing, rising cost of living, etc.), the Mayor charged the Office of Climate Change, Sustainability and Resiliency (OCCSR) with two key tasks: 1) jumpstart and facilitate the City's transition from a focus on climate change policies to adaptation of City operations and infrastructure, and 2) thread the needle and strike a balance where the

implementation of bold climate change policies do not contribute to other compelling crises confronting O'ahu residents and businesses. That means being data-driven and focused on understanding the impact, intended and unintended, of climate change policies on the cost of affordable housing and cost of living as O'ahu moves toward a resilient energy future and sustainable City operations. The Mayor is proud of the collaborative approach by OCCSR and continues to work with them on increased oversight and responsibility for adaptation initiatives, including the competition for federal funds. Finally, the Administration is making progress on incorporating climate change mitigation and risk reduction justification requirements and rating criteria into the City's CIP budget process.

Improved City Communication with O'ahu Residents and Businesses

The Mayor has made effective and transparent communication with the public a strategic priority, with a focus on increasing awareness of important City and County policies and programs by providing accurate and timely information to residents, businesses and the media. The goal is to identify opportunities to share the City's message and streamline the methods by which those messages are shared with the public, all while conducting the business of the City in an open and transparent manner. Considering that the available methods for communicating with the public are ever changing, delivering a successful message to targeted audiences can no longer be accomplished with a "one size fits all" approach. The Mayor's communication strategy is designed to be fluid and to grow and change along with available technologies and social media. In a City of nearly one million residents and over 9,000 City employees, transparent, clear and consistent open communication is essential to improving public understanding of municipal operations and earning the public's trust and confidence in government.

Details Regarding the Mayor's Commitment to Efficient Core City Services and City Priorities in FY24

Honolulu's sewer system is a critical component of the City's infrastructure. The FY24 capital budget includes $506.0 million to fund wastewater capital improvement projects primarily due to compliance with the 2010 Consent Decree, approved by the Environmental Protection Agency, Department of Health, State of Hawai'i, the Sierra Club, Hawai'i Chapter, Our Children's Earth Foundation, and Hawai'i's Thousand Friends.

The FY24 budget includes a total of $226.0 million to fund the major capital improvement projects (CIP) at the Honouli'uli and Sand Island wastewater treatment plant projects.

The Administration's commitment to improved roadways includes $35.0 million of CIP funds dedicated to the rehabilitation of various highways and streets, and $11.5 million for road resurfacing in the operating budget. In concert with the State of Hawai'i, $3.5 million for bridge rehabilitation throughout the City

The Mayor will continue to support the increased maintenance of our parks and upgrades to park facilities for the benefit of our residents, keiki to kupuna, and our communities, utilizing both public outdoor and indoor recreational spaces. Accordingly, the FY24 CIP budget includes $11.9 million for various park improvements throughout the City. Approximately $10.1 million is included in various CIP bulk funds, which provides the Department of Parks and Recreation (DPR) with the needed flexibility to perform specific sustainable park improvements, as well as address unforeseen situations as they arise. Also included in the CIP budget is $5.5 million of Community Development Block Grant (CDBG) funds to complete "multi-year" park improvements throughout the island for eligible neighborhoods.

For recreational purposes, the FY24 budget includes CIP funding in the sum of $3.5 million to plan, design, construct improvements for the Honolulu Zoo (to sustain accreditation by the Association of Zoos and Aquariums), $1.8 million to plan, design, and construct improvements for municipal golf courses, and $4.0 million to design and construct sustainable and resilient "back of house" improvements at the Neal S. Blaisdell Center and Concert Hall.

In the FY24 operating budget, DPR is receiving funding of $7.3 million to address roof repairs, parking lot repaving, refurbishing of gym floors, play courts, baseball backstops, fencing, other apparatus systems

and miscellaneous repairs at the parks and recreational facilities throughout the island, $5.2 million for tree trimming, pruning services, and tree removals that include erosion mitigation, emergency, and hazard response to street and park trees, and $3.1 million is included for security guard services at various parks.

With respect to the construction of affordable housing and solutions for homelessness on O'ahu, the Mayor and the Governor are in discussions to fast track and further incentivize Ordinance 21-12, ROH, RE: Grants Incentivizing the Construction of Affordable Rental Housing ("small lot/walk-up housing") and the FY24 operating budget includes $3.0 million for such grants. DPP's Chief of Housing Policy and Strategy and his DPP team are collaborating with HHFDC to optimize the use of the City's Private Activity Bond Cap share of $125.0 million to $130.0 million per annum to help fund larger affordable multi-family rental housing projects on O'ahu.

The FY24 CIP budget includes $100.0 million under the Department of Land Management for land and property acquisition for affordable housing with flexible terms that includes mixed-used and mixed income development activities and related services, and $8.4 million in the Affordable Housing Strategic Development Program for the renovation and/or development of low income, affordable housing that may be administered or managed by the City or in conjunction with private developers or non-governmental organizations ("NGO").

The FY24 operating budget also includes approximately $15.4 million for homeless initiatives including: $11.5 million for continuation of the successful Housing First initiative and related support services, $1.5 million for services related to the Hale Mauliola Housing Navigation Center at Sand Island, $1.4 million in Home Investments Partnerships program for rental subsidies serving approximately 100 persons experiencing homelessness and $1.0 million for services at the Pūnāwai Rest Stop in Iwilei.

The Mayor's Administration is also committed to improved alignment between City priorities/projects and Federal, State and NGO resources. In anticipation of a significant increase in federally funded infrastructure program opportunities in FY24 and beyond, DTS will be tapping nearly $124.3 million of Federal Transit Administration and Federal Highway Administration formula-based and competitive federal grants to replace buses and handi-vans, rebuild bridges, roads and sidewalks, create a seamless City-State transportation grid across O'ahu that incorporates state-of-the-art adaptive traffic-signal technologies with fiber-optic connectivity to distant and often underserved communities. The FY24 CIP budget includes the City's share of $34.7 million in anticipation of these federal grants. The major highlights of DTS' CIP and operational commitments are as follows:

- $87.3 million for the acquisition of buses and handi-van vehicles versus $58.7 million in FY23. Approximately $65.8 million of these expenditures will be covered by federal grant funds;

- With regard to creating a seamless City-State transportation grid, the proposed CIP budget includes $12.0 million provision of funds to HART for the construction of the functional rail system, $1.4 million to design, construct, inspect, and provide related equipment for a sustainable and resilient traffic signal maintenance facility and $33.2 million to plan, design, construct and inspect sustainable intermodal connectivity improvements;

- $85.1 million for the interim operations and maintenance of rail; and

- $311.2 million for The-Bus and The-Handi-Van operations and services versus FY23's adopted budget of $285.8 million.

With respect to climate change, sustainability and resiliency of City operations, the FY24 CIP budget includes $10.3 million for electrification of transportation infrastructure, $1.7 million to plan, design and construct sustainable improvements including the installation of electric vehicle charging stations and renewable energy systems at various city facilities and approximately $49.1 million for various H-POWER

(Solid Waste to Energy Facility) and improvements at island convenience centers.

The Mayor‘s commitment to economic growth is evident in the Office of Economic Revitalization’s (OER) pursuit of Federal, State and NGO funding, increased opportunities for public-private partnerships, alignment with private-industry resources and the empowerment of local families and businesses to fully rebound from the COVID-19 pandemic and set realistic growth targets for a post-pandemic future. The Mayor’s priorities include implementation of a Destination Management Action Plan that aligns State and County resources, and prioritizes collaboration, engagement and proactive mitigation in redefining, rebuilding, resetting and reinvesting in O’ahu’s visitor industry and its eco-system. To effectively execute these programs and activities, the Mayor has added $534,000 to the operating budget in the areas of the Business Constituent Education Program, Regenerative Tourism Program, the Film and Entertainment Industry, and the OER Commission.

Finally, as part of a sustained commitment to Chinatown, Mayor Blangiardi and his Administration continue their coordinated and collective efforts, working alongside community partners, to beautify, revitalize and improve security and safety in Chinatown with a collective goal of restoring Chinatown to its rightful place as one of O’ahu’s historic and cultural gems. City departments overseeing design and construction, facility maintenance, land management, parks and recreation, transportation services, public safety/law enforcement, housing/community services and emergency services, work in concert using available operating and CIP bulk funds (supplemented by federal funded COVID-19 related relief and recovery programs) to improve sidewalks and curbs, repave streets, finalize redesigned Complete Streets’ projects, replant trees and/or remove uneven and unpaved surfaces within sidewalk areas, remove graffiti, reduce/eliminate criminal activity, address homelessness and rehabilitate City properties and facilities in Chinatown. There is $3.0 million in the FY24 operating budget and $1.0 million in the capital improvement budget to continue the restoration of Chinatown.

Collaborative Work with the Honolulu City Council

In calendar year 2023, Mayor Blangiardi and his Administration welcomed three new Councilmembers to the Honolulu City Council and Mayor Blangiardi and his Administration committed to work closely and collaboratively with every member of the Honolulu City Council to deliver core City services and improvements to constituents in every Council District. The Mayor looks forward to a FY24 budget process that is both collaborative and productive, prioritizing the many needs of families and communities across O’ahu.

Section III – Performance Metrics

The operating budget details the financing and spending program to meet the goals and objectives of the City. The City’s Debt and Financial Policies (Resolution 06-222) identifies the need to show “To the extent feasible…outcome measures which reflect each programs’ success in meeting established goals and objectives.” To accomplish this goal, in late FY22, all Executive Departments were asked by the Blangiardi Administration to re-examine their existing performance metrics and/or develop new metrics that will better align public service need with operational performance.

Exhibit 1 summarizes the performance metrics for all of the Executive Departments and includes FY2022 results of on-going metrics and old metrics to be phased out, new performance metrics with its FY2023 results projected, and FY2024 results proposed for public review and analysis.

Section IV – Summary of the Operating Budget (All Funds)

Projected Revenues and Resources

The projected operating resources for FY24 total $3.91 billion, reflect higher overall revenues and carryover as the recovery from the COVID-19 pandemic downturn continues. The City's largest revenue source, real property taxes, is estimated at $1.67 billion, or 42.38% of operating resources. This is due to an approximate 14.1% increase in assessed valuations which are used to calculate tax revenues, compared to FY23. The FY24 proposed budget includes a $300 real property tax credit for homeowners, in order to mitigate the effects of the unusual increase in assessed valuations for residential properties.

Additionally, the City projects $94.0 million of O'ahu transient accommodations tax revenues. Other revenues with significant increases include investment income, which increased by $42.6 million compared to estimated FY 23 revenues due to increased interest rates.

Chart 1 summarizes all of the projected resources available to meet the proposed operating budget expenditures.

Highlights of the Expenditures in the Operating Budget

The FY24 operating budget is $3.41 billion. The notable areas of increase include salaries and pension contribution to the Employee Retirement System.

Exhibit 2 "Budget at a Glance" summarizes the expenses in the operating budget.

Chart 2 "Where the City Spends Its Dollars" displays the operating budget expenditures by function.

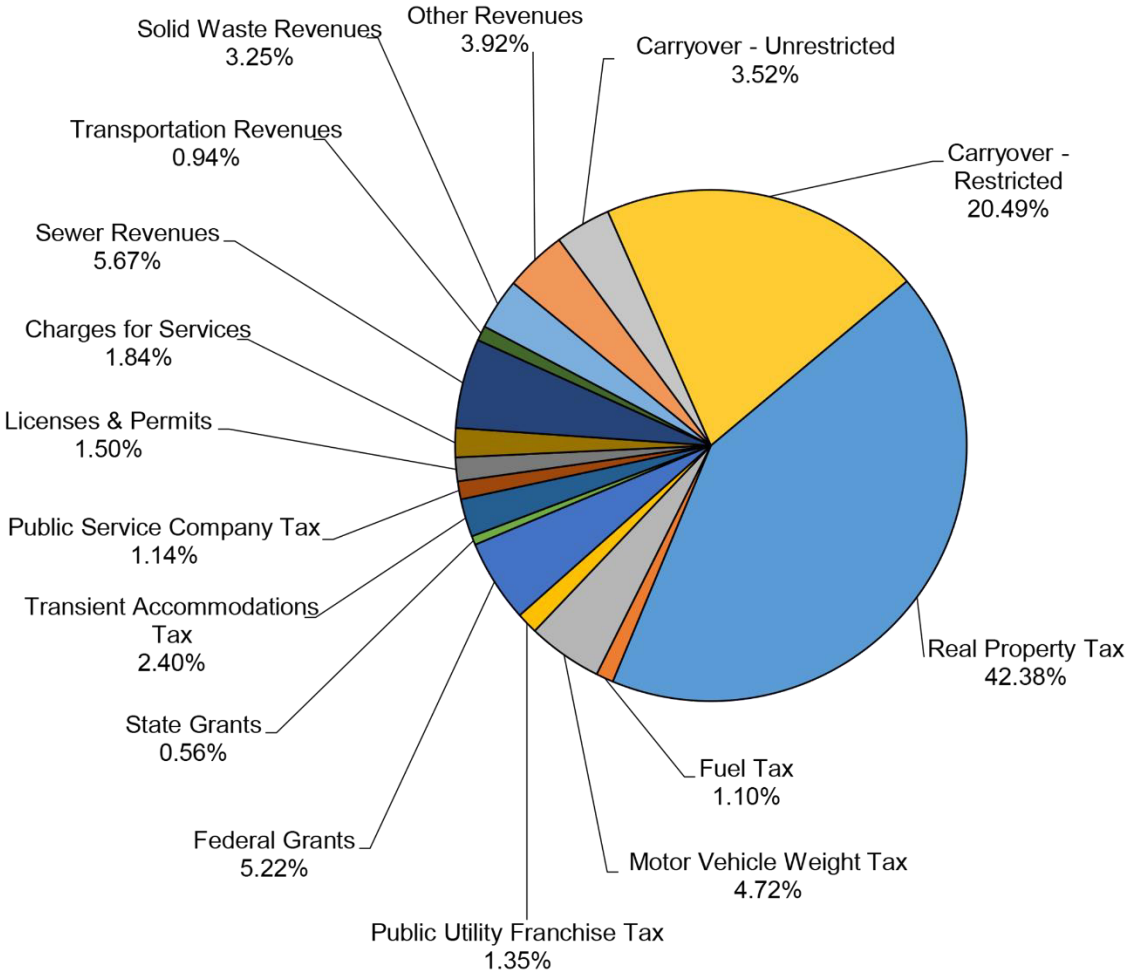
The largest category of expenditures at $783.4 million (23.0%) is the miscellaneous category, which includes nondiscretionary costs such as retirement contributions for employees, healthcare benefits and other post-employment benefits (OPEB). Debt service comprises 19.26% of the operating budget at $656.9 million. This includes principal and interest payments of $436.2 million for general obligation bonds and $220.7 million for sewer revenue bonds. Police, fire, ocean safety and other public safety programs make up 17.33% of the budget at $591.0 million. Mass Transit, which is primarily for bus, rail, and handi-van costs is at $411.3 million or 12.06% of the budget, and the remaining categories are general government at $282.6 million or 8.28%, human services at $154.1 million or 4.52%, culture and recreation at $140.6 million or 4.12%, sanitation at $326.4 million or 9.57%, and highways and streets at $64.7 million or 1.90%.

Exhibit 3 provides a multiyear comparison of actual and budgeted amounts for each of the executive agencies.

Where the City Gets Its Dollars

FY2024 Operating Resources

($3.91 Billion)



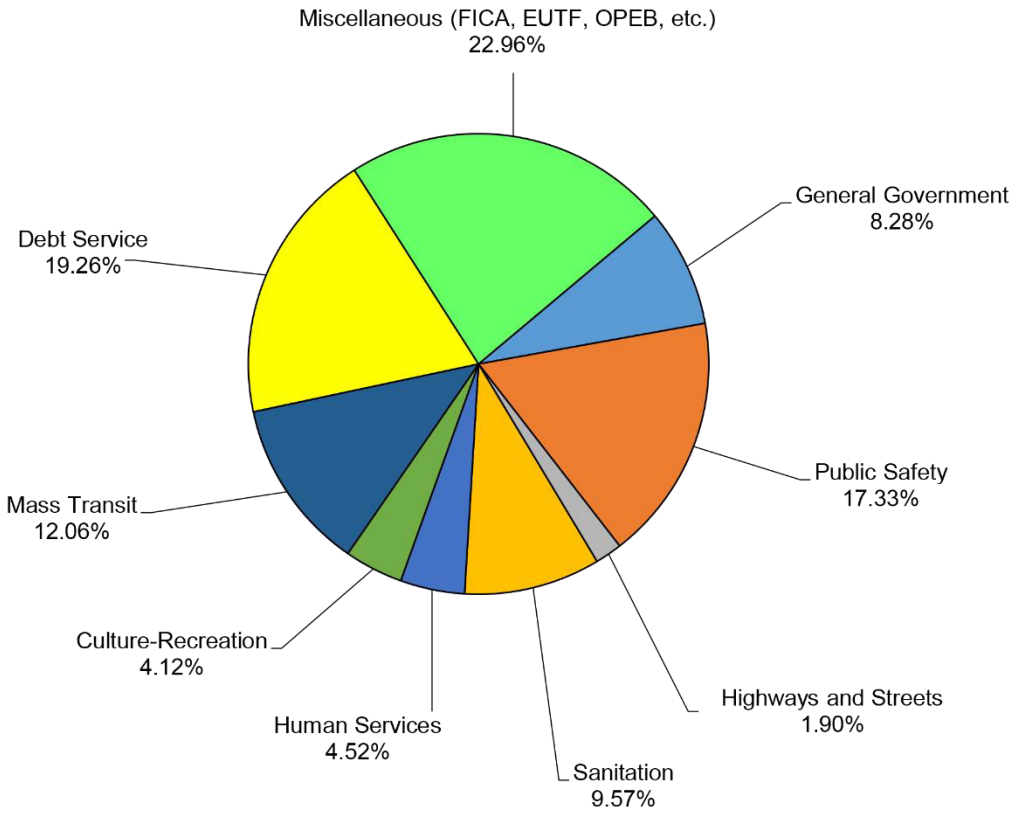
Note: This pie chart shows the different sources of funding for the City's operations. Carryover includes unappropriated and restricted fund balances.

Chart 1

Where the City Spends Its Dollars

FY2024 Operating Expenditures

($3.41 Billion)



Note: This pie chart shows the amount spent on different types of City operations.

Chart 2

Section V – Highlights of the Capital Program and Budget

The FY24 Capital Program and Budget (CIP) is proposed at $1.09 billion. The budget includes $309 million for general improvement bond and highway improvement bond funded projects, $73 million for solid waste bond funded projects, $270 million for sewer revenue bond funded projects, $236 million for sewer-funded projects, $133 million in federal funded projects and $71 million for other funded projects. The Administration focused its capital spending on core services, consistent with the operating budget.

In order to procure equipment needed to provide core City services, the Administration is proposing to fund $14 million of equipment with short-term bonds to more closely match the useful life of the assets in accordance with the requirements of the City's Debt and Financial Policies (Resolution 06-222), and $17 million in cash. Equipment for sewer projects will continue to be paid for with sewer fund cash revenues.

Chart 3 breaks down the types of capital projects by function. The largest category of expenditure is for the Sanitation Function – mostly for refuse and sewer projects, much of which are mandated by the Global Consent Decree (51.7%), followed by Highways and Streets for improvements to bridges, roads, street lighting and other transportation related projects (10.8%), Human Services (10.2%), Mass Transit (8.4%), General Government energy conservation and sustainable facilities improvements (6.8%), Public Safety (6.2%), and Culture and Recreation (5.9%).

Much of the capital spending is included in bulk fund programs that provide flexibility to City agencies to make needed improvements to support core services or meet State and Federal requirements.

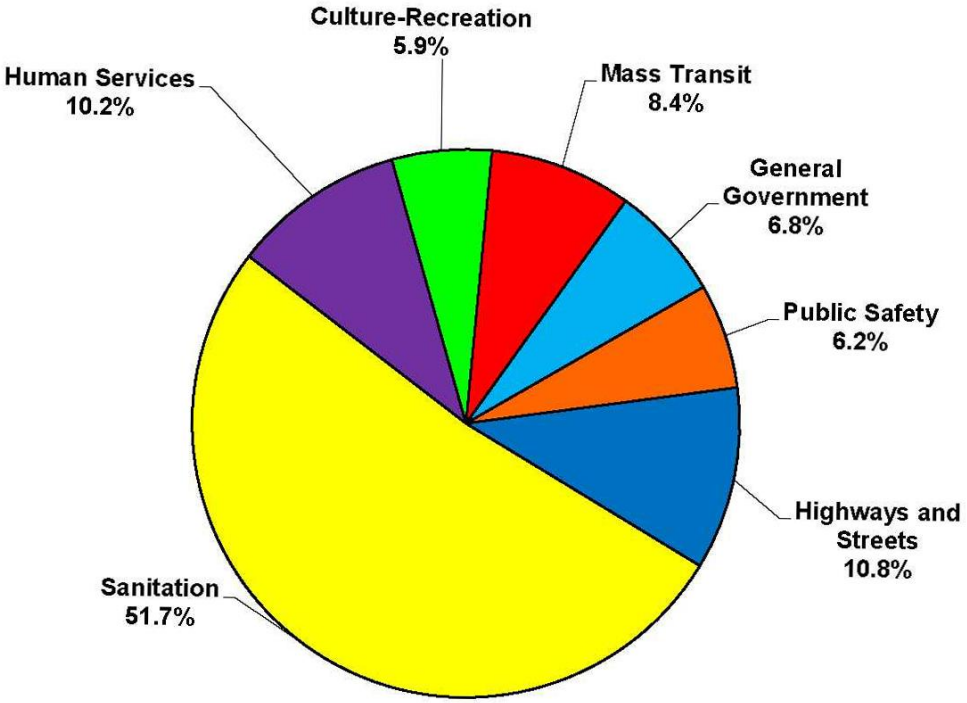
Some examples are:

- $1.7 million for Energy Conservation Improvements
- $1 million for Municipal Facilities Improvements
- $5.0 million for Fire Station Building Improvements
- $7.5 million for HPD Headquarter and other Police Station Building Improvements
- $6.9 million for O'ahu Traffic Signal Controller Modernization
- $1.6 million for Traffic Engineering Devices at Various Locations
- $4.0 million for Flood Control Improvements at Various Locations
- $6.6 million for Telecommunications Facilities Upgrade
- $3.9 million for Bikeway Improvements
- $2.0 million for Reconstruction of Sidewalks
- $33.2 million for Intermodal Connectivity Improvements

- $10.3 million for Electrification of Transportation Infrastructure
- $3.5 million for Bridge Rehabilitation at Various Locations
- $19.8 million for Drainage and Erosion Control Improvements at Various Locations
- $2.0 million for Refuse Facilities Improvements at Various Locations
- $17.4 million for Wastewater Equipment
- $6.5 million for Traffic Signals and Traffic Improvements at Various Locations
- $7.1 million for Computerized Traffic Control System
- $26.3 million for Sewer Mainline and Lateral Projects
- $16.6 million for Wastewater Treatment Plant, Pump Station, and Force Main Projects
- $8.4 million for Affordable Housing Strategic Development Program
- $100 million for Affordable Housing
- $5.3 million for Renovate Recreational Facilities
- $35.0 million for Rehabilitation of Streets

As in past capital budgets, the City continues to meet the requirements of the National Pollutant Elimination Discharge System (NPDES) Permit issued by the State of Hawai'i Department of Health, as required by the U.S. Department of Environmental Protection Agency (EPA). NPDES improvements address reduction of the sources of pollutants and improve storm water outfalls, which include green infrastructure improvements. The FY 24 capital budget includes $9 million for NPDES improvements. The CIP budget also includes $12 million for the scheduled City subsidy to the Honolulu Authority for Rapid Transportation.

Capital Projects by Function
FY2024



$1.09 Billion

Chart 3

PERFORMANCE METRICS

Results For Fiscal Year 2022

DEPARTMENT OF BUDGET AND FISCAL SERVICES				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Accounting & Fiscal Services: Reduce paper use and eliminate the need to store paper documents on site. Eliminate redundancies in the process such as printing digital submissions from departments, processing the payment and then scanning the processed invoice to make a digital copy.	Go 100% paperless for 60% of the City's departments for operating expenditures, excluding Pcards. (FY2023 - Convert the remaining 40% of departments to the paperless process for operating expenditures, excluding Pcards and 100% of all CIP invoices to the paperless process. FY2024 - Convert Pcard submissions to paperless processing for all departments.)	New Performance Metric-Not Yet Implemented	Currently only 6 of 20 departments are set up to process invoice/ payments digitally (30%), and only 1 department (DIT) is 100% digital (5%).	For FY2024, our proposed goal will be to have 12 departments, or 60% of all departments set up to process invoices digitally and at least 5 departments, or 25% processing 100% digitally for operating invoices excluding Pcards.
Internal Control: This function has had a lot of turnover in recent years. The institutional knowledge in audit and other work files need to be better organized and archived for easier research and retrieval going forward. All current staff need more professional training to be proficient in their roles.	Reorganize and back-up all important work and permanent files for the internal audit function; discard all unnecessary and redundant files.	New Performance Metric-Not Yet Implemented	25% complete. Developed a process to reorganize prior and current Internal Audit files into an electronic storage system. Began discarding hard copy files according to the City's retention schedule.	Projected to be 100% complete. Complete the reorganization of all Internal Audit files into an electronic storage system. Complete the discarding of hard copy files according to the City's retention schedule.
Internal Control: This function has had a lot of turnover in recent years. The institutional knowledge in audit and other work files need to be better organized and archived for easier research and retrieval going forward. All current staff need more professional training to be proficient in their roles.	Establish professional training program for all staff with certifications that can support growth and job enrichment.	New Performance Metric-Not Yet Implemented	25% complete. Develop professional training programs and promote the professional development of the Internal Audit staff through networking, certifications, continuing professional education, and training.	Projected to be 100% complete. Revise professional training programs, as necessary. Monitor and track the professional development of the Internal Audit staff.
Purchasing: Strive for competitive solicitations.	Goods and Services solicitations to have greater than or equal to 2 bids.	Average 2.38 bids per solicitation	On schedule to be 2 bids per solicitation	Projected to be 2 bids per solicitation

Exhibit 1

Performance Metrics

Purchasing: Strive for competitive solicitations.	Construction solicitations to have greater than or equal to 3 bids.	Average 4 bids per solicitation	On schedule to be 3 bids per solicitation	Projected to be 3 bids per solicitation
Purchasing: Maintain approximately 250 active master agreements.	Meet goal of at least 250 master agreements per year.	222 master agreements	On schedule to be 250 master agreements	Projected to be 250 master agreements
Purchasing: Focus on staffing and training to serve all City agencies to minimize lapsing of year end appropriations for purchases at fiscal year end. (Assumptions: Purchasing is operating under normal conditions and is fully staffed.)	Execute 92% or more goods and services procurement requests that are set to lapse in the current fiscal year and that have been submitted by the submission deadline for procurement requests as established under Budget and Fiscal Services Policy Index Code 05.1.C., Submission Deadlines.	New Performance Metric-Not Yet Implemented	On schedule to be 92%	Projected to be 92%
Treasury: Maintain the rate of real property taxes collected during the same fiscal year as billed at 95% or higher.	Meet or exceed 95% target rate.	98.3% of Real Property Tax collected.	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Treasury: Strive to maximize the collection of real property taxes on the amount billed to taxpayers.	Meet or exceed a collection rate of 99%. Tax collections of approximately $1,400,000,000, or more.	New Performance Metric-Not Yet Implemented	On schedule to be 98.3%	Projected to be 98.3%
Real Property Assessment Division: Reduce the response time for inquiries received through the Real Property Assessment Divisions mailbox.	Respond to 90% of inquiries within 2 days.	98% of inquiries were closed within 2 days.	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Real Property Assessment Division: Reduce the processing time for Board of Review appeal cases.	Close 65% of appeals for residential properties valued at less than $1,500,000 within 6 months.	Closed 52% of FY2022 appeals in this category within 6 months.	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Real Property Assessment Division: Reduce the processing time for Board of Review appeal cases.	Close 50% of appeals for residential properties valued over $1,500,000 within 12 months.	Closed 43% of FY2022 appeals in this category within 12 months.	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Real Property Assessment Division: Reduce the processing time for Board of Review appeal cases.	Close 50% of appeal for non-residential properties within 6 months.	Closed 39% of FY2022 appeals in this category within 6 months.	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued

Exhibit 1

Real Property Assessment Division: Reduce the processing time for Board of Review appeal cases.	Close 90% of all categories within 18 months.	Closed 94% of all FY2021 appeals in this category within 18 months.	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Real Property Assessment Division: Home exemption review program and financial impact.	Set goals by June 30, 2015 with goals of removing fraudulent home owner exemption claims within one year after acquiring DOTAX information.	No response from DOTAX to date.	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Real Property Assessment Division: Improve service to taxpayer by reducing the backlog of active property tax appeals that have been growing during the pandemic due to technological challenges during on-line appeal hearings.	Assuming in-person appeal hearings by February 1, 2023, improve the appeal settlement rate to 90% by the 4th quarter of FY2024.	New Performance Metric-Not Yet Implemented	On schedule to be 90%	Projected to be 90%
Budget Administration: Promote communication and interaction	Budget analyst to meet with each agency at least twice per budget cycle.	New Performance Metric-Not Yet Implemented	On schedule to meet requirement	Projected to meet requirement
Budget CIP: Respond to Neighborhood Board questions in a shorter period than the three weeks required by the Neighborhood Board Commission Office in order to allow more time to prepare responses on questions for the next neighborhood board meeting and to ask follow-up questions, if necessary.	Provide responses to Neighborhood Board questions for approval by Director within 7 working days of receiving the questions, provided that CIP section is fully staffed.	New Performance Metric-Not Yet Implemented	On schedule to meet requirement	Projected to meet requirement
Budget/FGU: Work with DCS, DCC and other agencies and offices to meet HUD CDBG annual timeliness requirement.	Expend 100% of the CDBG funding amount needed to meet the timeliness goal for the year. (Cash balance less than the Current CDBG Grant Amount x 1.5)	New Performance Metric-Not Yet Implemented	On schedule to meet requirement	Projected to meet requirement

Exhibit 1

Performance Metrics

Risk Management: Identify opportunities to build resilience into risk management planning and resourcing to achieve risk reduction in advance of a hazard, as well as mitigate the impact of experienced losses.	Accomplish the following goals annually: Procure up-to-date Cyber Security program and Aviator Training and conduct 3 Hazard Inspections.	Completed	On schedule to meet requirement	Projected to meet requirement
Liquor Commission: Increase regulatory and enforcement efforts in the field by decreasing the number of days it takes to investigate and close a public complaint.	Investigate and close public complaints within 10 working days.	8 working days (average)	On schedule to be 8 working days (average)	Projected to be 7 working days (average)
Liquor Commission: As established in Act 76 (SLH 2022), improve processing time for liquor license applications.	Establish baseline average processing time for license applications.	New Performance Metric-Not Yet Implemented	New Performance Metric-In Progress	Baseline average processing time to be established.

DEPARTMENT OF THE CORPORATION COUNSEL

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Improve and expand training for COR personnel	Yearly personnel review of COR's training program, goal that COR's training will be consistently meeting or exceeding expectations.	New Performance Metric-Not Yet Implemented	In Progress - During the calendar year ending 12/31/22, all COR deputies completed at least 3 hours of Continuing Legal Education. As a member of the International Municipal Lawyers Association, COR deputies are able to take advantage of online webinars in a wide variety of topics.	Projected to meet requirement

Exhibit 1

Improve and track personnel satisfaction with COR leadership by creating a 360 review process	Yearly review of supervisory attorneys, goal that supervisors will be consistently meeting or exceeding expectations.	New Performance Metric-Not Yet Implemented	In Progress - Communicating with staff and deputies, including new deputy reviews, periodic status checks, and exit interviews, COR implemented meaningful suggestions. We also reorganized both our Counseling and Drafting and Litigation Divisions to enhance and provide for the most effective leadership.	Projected to meet requirement
Standardize and conduct regular client-agency training	Conduct basic litigation training once a year. Specialized topics as requested by clients. Solicit feedback regularly.	New Performance Metric-Not Yet Implemented	In Progress - COR conducted specialized training as requested by clients and will continue to work with the departments to develop and provide additional training.	Projected to meet requirement
Improve responsiveness to client-agency requests for legal services RLS	Set up system to track and ensure initial response upon receipt and clients are contacted prior to any looming deadlines.	New Performance Metric-Not Yet Implemented	In Progress - COR implemented a tracking system for requests for legal services and continues to improve and revise the processes to improve our response time and to ensure effective and efficient legal services to Council and the departments.	Projected to meet requirement

DEPARTMENT OF COMMUNITY SERVICES

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Decrease payment processing time to grantee receiving a Grant in Aid.	Disburse 90% of grantee payments within 30 days if undisputed, and 90% of grantee payments within 60 days if there is a dispute.	70% of payments were undisputed and made within 30 days. 12% of disputed payments were made within 60 days. 12% of disputed payments were made after 60 days. 6% of disputed payments are still being negotiated.	Old Performance Metric - Discontinued.	Old Performance Metric - Discontinued.

Exhibit 1

Performance Metrics

DCS Goal (internal): Improve DCS systems, processes and/or SOPs that contribute to operational effectiveness and efficiency.	Update at least five (5) policies/ procedures with 80% implementation attained by/before end of FY22. Updated policies/procedures will pertain to DCS' five program divisions and/ or administrative area. (Focus: Internal)	DCS continued to exceed the stated goal. The department has implemented approximately 50 new or updated policies/ procedures across DCS' five program divisions. These policies/procedures more clearly define duties and expectations as well as address myriad operational contingencies.	Currently, the department has implemented approximately 20 new or updated policies/ procedures across DCS' five program divisions. These policies/procedures more clearly define duties and expectations as well as address myriad operational contingencies.	It is anticipated, with the addition of new programs coming to DCS (e.g., HONU) we expect that the department will continue to exceed the stated goal. These policies/procedures will continue to update and clearly define employee duties, expectations as well as address myriad operational contingencies.
WorkHawaii Division (WHD): Increase economic opportunities for low-income and/or vulnerable population via workforce development efforts.	Promote workforce development needs via partnerships with at least 1,000 employers and/or businesses. Partnership scope to include but not limited to referrals, job-placement, training, subsidized or unsubsidized employment, etc. (Focus: Economic Revitalization)	New Performance Metrics - Not yet implemented	Currently, WorkHawaii connected with 425 employers to link them to individuals seeking employment, internships or work experience opportunities.	It is anticipated, with the continuous implementation of in-person and virtual hiring events, we propose at least 1,000 employers/ businesses workforce development needs will be addressed.
Elderly Affairs Division (EAD): Promote quality care to low-income and/or vulnerable kupuna (elderly) and enable them to live independently.	Provide 1,000 older adults with in-home care services by supporting them with living in their own homes and communities. Quality care to be provided via EAD community partners and networks.	New Performance Metrics - Not yet implemented	Currently, provided 1,180 older adults with in-home care services by supporting them with living in their own homes and communities. Quality care to be provided via EAD community partners and networks.	It is anticipated, to provide 1,000 older adults with in-home care services by supporting them with living in their own homes and communities. Quality care to be provided via EAD community partners and networks.

DEPARTMENT OF DESIGN AND CONSTRUCTION

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Minimize the percent lapsing of Administration approved bulk funds and line item funded projects unless due to cost underruns.	Less than 5% of lapses per fiscal year.	4%	On schedule. *Lapses only occur at the end of a fiscal year. CIP funds are encumbered when contracts are executed, which primarily occurs in the second half of the fiscal year.	Projected <5%
Minimize the percent of completed projects with change orders greater than 10% of the contract amount.	Less than 20% of total projects completed per fiscal year will have change orders greater than 10% or contract amount.	4%	On schedule to meet 6%	Projected <20%

Exhibit 1

Maximize the number of projects closed out in a fiscal year within 365 days of the contractual finish date.	At least 33% of projects closed within 365 days of contractual finish date.	51%	On schedule to meet 43%	Projected >33%

DEPARTMENT OF ENTERPRISE SERVICES

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Create program initiatives to increase revenues for the six (6) golf courses.	Increase revenues over FY21 by 5%. Improve pace of play/decrease overall round of golf time by 5 percent for Ala Wai and Ted Makalena.	FY21 revenues = $9,247,765; FY22 revenues = $11,564,110 (increase of 25%). Maintained pace of play with higher rounds of golf.	FY23 revenues are projected to increase by 5% from FY22 revenues. Maintained pace of play with 15.5% increase in rounds of golf at Ala Wai and Ted Makalena.	Projected to increase revenues over FY23 by 5%. Improve pace of play/decrease overall round of golf time by 5% for Ewa Villages and Pali.
Optimize operations to be more efficient and effective.	Track and report number of complimentary tickets requested by the promoter. Respond to customer complaints within three business days when received at the Neal S. Blaisdell and Tom Moffatt Waikiki Shell.	Average of 24 complimentary tickets were distributed per event, as requested by the promoter. Customer complaints were responded to within three business day when received at the Neal S. Blaisdell and Tom Moffatt Waikiki Shell.	100% tracking and reporting of all complimentary tickets. Average of 133 complimentary tickets distributed per event, as requested by the promoter. 6 events exceeded 5%. 13 of 16 complaints, an equivalent of 81.25% were responded to within three business days.	Projected to be 100% tracking and reporting of all complimentary tickets. 85% response to complaints within three business days.
Increase education awareness to improve the visitor experience.	Annual review and update of graphics and messaging at exhibits. Increase viewers of live cams at exhibits at the Honolulu Zoo to see animals.	All graphics reviewed and working to initiate a contract with graphic design company to create new graphics and messaging. All live cams up and running now and promoted to guest via HZS and Honolulu Zoo web site. Received 74,637 views.	Approximately 20% of zoo graphics were changed or updated. 2 live cameras required repair and were offline for 3 months. Live cam views decreased by 0.74%.	Projected to secure a graphic design contractor. Add two live cameras. Increase viewers of live cam by 2%.
Decrease employee injuries.	Conduct quarterly safety awareness training to improve guidelines and decrease on the job injuries. Assess safety to ensure decrease in cases biannually.	Completed quarterly safety training meetings. 48.4% decrease in recordable injuries over FY21. 100% of work injury claims were promptly investigated and reviewed.	Completed 2 out of 4 quarterly safety training meetings, on target to complete all four quarters. 6% increase in recordable injuries over FY22. 100% of work injury claims were promptly investigated and reviewed.	Projected to complete quarterly safety awareness training every quarter. 2% decrease in recordable injuries. Investigate 100% of work injury claims.

Exhibit 1

Performance Metrics

DEPARTMENT OF FACILITY MAINTENANCE				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Minimize the time to patch a pothole.	Complete a pothole patch 75% of the time within five days.	Within 5 days = 28%	In progress- complete within 5 days = 28%	Projected to meet goal
	Complete a pothole patch 85% of the time within seven days.	Within 7 days = 32%	In progress- complete within 7 days = 32%	Projected to meet goal
	Complete a pothole patch 95% of the time within fourteen days.	Within 14 days = 46%	In progress- complete within 14 days = 46%	Projected to meet goal
Minimize the time to repair a damaged sidewalk.	Complete 75% of interim sidewalk repairs within one month.	Within 1 month = 32%	In progress- complete within 1 month = 32%	Projected to meet goal
	Complete 75% of permanent sidewalk repairs within one year.	Within 1 year = 32%	In progress- complete within 1 year = 32%	Projected to meet goal
	Complete 100% of sidewalk repairs within two years.	Within 2 years = 32%	In progress- complete within 2 years = 32%	Projected to meet goal
Minimize the time to complete unscheduled servicing of City vehicles.	Complete 90% of unscheduled vehicle servicing within five days.	Within 5 days = 67%	In progress- complete within 5 days = 67%	Projected to meet goal
Minimize the time to repair street lights.	Complete 75% of street light repairs within seven days.	Completed within 7 days = 77%	In progress- complete within 7 days = 75%	Projected to meet goal
	Contact 75% of the callers within seven days to inform them of the street light repair.	Contacted within 7 days = 94%	In progress- complete within 7 days = 80%	Projected to meet goal
Timely response to storm drainage complaints.	Respond to 85% of complaints of illicit discharges that enters the City owned storm drainage system received by Storm Water Quality Division within 3 working days.	New Performance Metric - Not Yet Implemented.	In progress to respond to 200 discharge complaints with a response time of 3 working days or less = 85%.	Projected to respond to 300 discharge complaints with a response time of 3 working days or less = 90%.
Maximize street sweeping.	Conduct street sweeping of 3,000 lane miles of roads per month.	New Performance Metric - Not Yet Implemented.	In progress to sweep 3,000 lane miles per month.	Projected to sweep 3,000 lane miles per month.
Maximize inspections and clean-up of storm drain facilities.	Inspect and clean 15,000 linear feet of drainage pipes per month.	New Performance Metric - Not Yet Implemented.	In progress to inspect and clean 190,000 linear feet of drainage pipes per year.	Projected to inspect and clean 190,000 linear feet of drainage pipes per year.
	Inspect and clean 1,150 catchbasins/ manholes per month.	New Performance Metric - Not Yet Implemented.	In progress to inspect and clean 1,167 catchbasins/manholes per month.	Projected to inspect and clean 1,167 catchbasins/manholes per month.

Exhibit 1

DEPARTMENT OF HUMAN RESOURCES				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Maintain a ratio of workers' compensation claims open vs. workers' compensation claims closed during a fiscal year.	1:1 (i.e. as one case opens, another case closes).	1.0 : 0.9	On schedule to be 1.0:1.0.	Projected to be 1.0:1.0.
Decrease the number of days to approve and close eforms (vacant, filled, create) upon the C&P's receipt of an eform.	Approve and close with in 45 calendar days, 75% of the time.	87.4%	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Create efficiency in the hiring process by decreasing the number of days it takes DHR to advertise, screen and send departments their lists of eligible applicants.	Decrease the number of days from receipt of requisition on NeoGov (request to open a recruitment from a Department) until the referral of the list of eligibles to departments from a weighted average of 49 days (FY22) to weighted average of 25 days.	New Performance Metric-Not Yet Implemented	On schedule to be 25.	Projected to be 25.
Create and maintain efficiency in the internal hiring process that requires Departments to seek approval from BFS and DHR to fill positions.	Improve the average time it takes DHR Classification and Pay Division (C & P) to approve and close Requests to Fill, Requests to Reallocate and Fill, Requests to Revise PD and Fill --from the time of receipt of the eforms by C & P until the time they close the eform -- by maintaining a weighted average of 6 days for all BF129 Fill requests.	New Performance Metric-Not Yet Implemented	In progress to be 10.	Projected to be 6.
Decrease the number of vacancies across the City.	Create Net Positive employee growth of 100 or more based on the number of new hires compared to the separations (losing employees through retirement, terminations, resignations and other separations).	New Performance Metric-Not Yet Implemented	In progress to be 50.	Projected to be 100.

Exhibit 1

Performance Metrics

Manage City's caseload by maintaining a reasonable ratio of workers' compensation claims opened vs. workers' compensation claims closed during a fiscal year.	Maintain National Standard ratio of 1:1 (i.e. as one case opens, another case closes).	New Performance Metric-Not Yet Implemented	On schedule to be 1:1.	Projected to be 1:1.

DEPARTMENT OF PLANNING AND PERMITTING

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Improve efficiency, effectiveness and output of building permits.	Decrease permitting approval time by 10%.	Commercial Permit Issuance time (07-01-21 through 06-30-22): Time increased from 222 days to 257 days, a 15.8% increase. Residential Permit Issuance time (07-01-21 through 06-30-22): Time decreased from 131 days to 129 days, a 1.5% decrease.	Currently, on track to meet goal.	Projected to meet goal.
Increase the number of online permits issued.	Issue at least 50% of the total permits through the online system.	54% of all permits issued between 07-01-21 through 06-30-22 were issued online, a 9% increase.	Currently, on track to meet goal.	Projected to meet goal.

DEPARTMENT OF PARKS AND RECREATION

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Increase newly installed and refurbished playgrounds per year.	Install and refurbish 18 newly installed and refurbished playgrounds.	20	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Renovate bathroom facilities at park locations per year.	Renovate 18 bathroom facilities at park locations.	20	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued
Resurface basketball, tennis, volleyball, and pickle ball courts per year.	Resurface 60 court projects.	93	Old Performance Metric-Discontinued	Old Performance Metric-Discontinued

Exhibit 1

Increase community support and care for parks and activation of park areas though department and community service projects. Increase departmental skilled maintenance and repair of park and garden buildings, recreational and educational improvements.	30 renovations, restorations, replacements, or significant repairs that require skilled tradespeople completed annually each Fiscal Year to park or garden buildings or other large recreational improvements such as replacing ballfield backstops, gymnasium bleachers and basketball backboards.	New Performance Metric-Not Yet Implemented	In progress. Completed 5 comfort station makeovers. Renovated 4 parking lots. Replaced 7 baseball backstops. Completed Kahua O Waikalua Dog Park. Completed repairs to 3 gym backboards. Anticipate completing an additional 16 projects in FY2023 for total of 35 projects.	Projected to complete 35 projects in FY2024.
Create social, community based spaces within our parks and gardens to bring the community outdoors.	Install, replace or restore 30 outdoor amenities that are accessible and invite people to enter and use park or garden areas for passive recreation or educational purposes, such as park benches and picnic tables, planting new or rehabilitating shade trees and landscaping areas or expanding community gardens, annually each Fiscal Year.	New Performance Metric-Not Yet Implemented	In progress. Complete installation of 168 benches and 80 tables. Total 248.	Projected to install 197 benches and 219 tables in 61 parks and 1 botanical garden by 12/31/23. Total 416.
Improve facility signage to be welcoming and consistent throughout the City Parks.	Each year experiment with one new form of signage, designed to encourage compliance with a particular DPR rule where violations are causing conflict and user dissatisfaction; Install them across districts, monitor results and apply lessons to following year signage.	New Performance Metric-Not Yet Implemented	In progress. Coordinated with external City Department to install new sign islandwide to educate the No Chicken Feeding Rule. 1 signage done in FY2023.	Projected to create and implement 1 new sign.
Increase community engagement through volunteer programs including community service days, Adopt A Park (AAP) program, one-time service projects, Botanical Garden volunteer days and other formal volunteer methods used across the department.	By end of FY27, return to pre-COVID level of community engagement through volunteer programs (57,000 hours and 15,000 number of volunteers).	New Performance Metric-Not Yet Implemented	In progress. Total hours: 50,000; Total Participants: 12,500.	Projected total hours: 57,000; Projected total Participants: 15,000.

Exhibit 1

Performance Metrics

Increase the quantity of Oahu residents serviced by DPR programming; Increase the quality of DPR programming. Increase participant registration in Spring and Fall general recreation programs and classes through greater number and/ or variation of classes/ programs, identified as desirable by local communities.	Increase and maintain participant registration for Fall and Spring classes to an average of 14,000 per season by the end of FY27, which include utilizing technology to provide virtual and hybrid options.	New Performance Metric-Not Yet Implemented	In progress. Fall: 13,098; Spring: 13,000. Estimated Fall and Spring participants 26,098.	Projected to increase Fall and Spring participation to 26,000.
Summer Fun youth programs and activities designed to support the Recreational Refresh (RR) newly identified program outcomes: leadership; health & wellness, and; sense of place.	Implement a minimum of five redesigned and newly designed programs aligned to DPR's program outcomes over the next five fiscal years. FY 22-23: (1) Spring class (1) Spring Complex event & ALL Summer Fun designed to align to outcomes; FY 23-24: (1) Program; FY 24-25: (1) Program; FY 25-26: (1) Program; FY 26-27: (1) Program.	New Performance Metric-Not Yet Implemented	In progress. (1) Spring class or Complex event & ALL Summer Fun designed to align to outcomes.	Projected (1) New Program designed to align to program outcomes implemented.
Steadily increase Summer Fun enrollment to 10,000 by FY27-FY28.	Implement annual program changes to attract and support greater enrollment, particularly in the Title I communities, such as full-workday coverage; enrichment activities; partnerships with area service providers; greater community outreach, to steadily increase enrollment to 10,000 youth by Summer FY27-FY28.	New Performance Metric-Not Yet Implemented	In progress- 9,000.	Projected to be 10,000.
Strengthen DPR staff capacity. Recreation Staff empowered to deliver high quality Summer Fun, Youth Development, Adult, and Senior programs intentionally designed to meet program outcomes.	100+ Recreation staff trained in program outcomes and backwards design (program design approach) by June 30, 2023.	New Performance Metric-Not Yet Implemented	In progress. Recreation Staff complete Phase 2 of Backwards Design Training estimated 125 staff to be trained.	Projected goals. Recreation Staff complete Phase 3 of Backwards Design Training approximately 100 staff.

Exhibit 1

Prepare for generational changes by building capacity of new and existing Supervisors and Managers.	Administrators and Managers to enroll all Division Supervisors and themselves in at least 1 management training class provided by DHR annually; DPR work with DHR to develop park/garden relevant supervisory/ management training online or video.	New Performance Metric-Not Yet Implemented	In progress. All Supervisory level staff enrolled into at least 1 leadership training held by DHR.	Projected to have Administrators and Managers enroll all Division Supervisors and themselves in at least 1 management training class provided by DHR annually.
Keep Oahu cool by maintaining and enhancing the community forest (trees in areas outside of the Conservation District). Increased urban tree canopy cover on Oahu.	1,000 City trees planted along City streets and in City parks and gardens each Fiscal Year.	New Performance Metric-Not Yet Implemented	In progress to be 850 trees.	Projected to be 1,000 trees.
Increase public knowledge and support of the value of trees and planting trees. Increased outreach to and engagement with the general public and with community-based organizations.	Engage with at least 1,500 community members through events, lessons, and programming.	New Performance Metric-Not Yet Implemented	On schedule to be 1,500 participants.	Projected to be 1,500 participants.

DEPARTMENT OF ENVIRONMENTAL SERVICES

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Effectively respond to service calls, minimizing response time.	Improve on-time close rate by 15%. Benchmark was 65% on-time response.	Maintained on-time close rate at 96%	In Progress- On-time close rate at 97%	Projected- On-time close rate at 97% or more
Maximize the volume and percentage of waste diverted from the landfill.	Increase diversion rate to 80%. Benchmark diversion rate was 74.5%.	Municipal Solid Waste Only: 84%	In Progress- Municipal Solid Waste Only: 85%	Projected- Municipal Solid Waste Only: 85% or more
Evaluate the operational effectiveness of the City's refuse collection program to reduce overtime usage.	Reduce overtime usage by 25%.	Maintained a 14% decrease in OT hours from FY13 base year. OT is result of manpower shortages due to hiring freeze and restrictive labor agreements.	In Progress- 15% decrease in OT hours from FY13 base year.	Projected- 15% or more decrease in OT hours from FY13 base year.
Replacement of damaged/missing curbside carts (gray, blue, green)	Repair/replace carts within 3 days of receiving request	New Performance Metric-Not Yet Implemented	In Progress - On-time close rate at 90%	Projected- On-time close rate at 95%
Net revenue from KWH exported from HPOWER to HECO	Generate at least $15M annual net revenues from HECO	$16.5M	In Progress - Greater than $15M	Projected- Greater than $15M

Exhibit 1

Performance Metrics

Establish a City E-Waste Program	Maximize e-waste collection by sponsoring at least 6 events per year hosted by Going Green and 3 Rs Recycling Drives and executing a City contract to recycle e-waste.	New Performance Metric-Not Yet Implemented	New Performance Metric-Not Yet Implemented	E-waste contract executed and funds available to sponsor and advertise e-waste events.
Increase Mandatory Business Recycling Inspections by 25%	Inspect at least 30 businesses per month	Inspection ceased due to the pandemic.	In Progress - On track to meet 30 inspections per month since the City lifted the pandemic restrictions.	On track to meet 30 inspection per month.
Establish a Rechargeable Battery Collection	Collect rechargeable batteries at City disposal sites.	New Performance Metric-Not Yet Implemented	New Performance Metric-Not Yet Implemented	Contract amended to collect rechargeable batteries at Disposal Sites.
Clean the equivalent of 30% of the City's gravity sewer main network every fiscal year	Maintain cleaning about 500 miles of pipe a year as described in the consent decree	679.60 miles	In Progress - Currently at 433.60 miles, on track to clean	Projected- at least 500 miles
Reduce City Sanitary Sewer Overflows in the Collection System Network	Reduce City Sanitary Sewer Overflows by 5% until we reach 1 spill for 100 miles of pipe.	45 - City Spills in FY 2022, a reduction of 25%	In Progress - Currently at 14 City Spills	Projected- target is 21 City spills
Evaluate Operations and Maintenance Processes to reduce odor levels	Receive less than 24 odor complaints per year (2 per month), total related to the 9 WWTPs, the 71 pump stations, and the collection system.	New Performance Metric-Not Yet Implemented	New Performance Metric-Not Yet Implemented	Projected- 24 or less complaints
Inspection of grease trap devices	Inspect 95% of all devices by end of each fiscal year	100% (3,853 grease traps inspected)	In Progress - On track to 95%; Currently at 45% (1,760 of 3,883 grease traps inspected)	Projected- Inspect 95% of all grease traps
Inspection of undergrounds inspection tank	Inspect 24 underground storage tanks each fiscal year	New Performance Metric-Not Yet Implemented	New Performance Metric-Not Yet Implemented	Projected- 24 inspections

DEPARTMENT OF EMERGENCY SERVICES				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Ensure that information on ambulance response and patient care is provided to receiving hospitals.	Provide completed electronic patient care reports (ePCR) to receiving hospitals 90% of the time.	Achieved	In progress to achieve	Projected to achieve
Improve response time to emergency medical service calls.	Respond to calls in under 3 minutes, 90% of the time.	Achieved	In progress to achieve	Projected to achieve

Exhibit 1

Improve Emergency Medical Services provided to the public through the implementation of the "12 Hour" work schedule.	Decrease all leave usage by 30%;	In progress, high leave usage, pending recruitments	In progress, high leave usage, pending recruitments	Projected to achieve
	Decrease sick leave usage by 20%;	In progress, high leave usage, pending recruitments	In progress, high leave usage, pending recruitments	Projected to achieve
	Decrease all types of leave usage during observed holidays by 20%;	In progress, high leave usage, pending recruitments	In progress, high leave usage, pending recruitments	Projected to achieve
	Decrease non-holiday overtime costs by 20%;	In progress, high leave usage, pending recruitments	In progress, high leave usage, pending recruitments	Projected to achieve
	Reduce Unit closures to zero.	In progress, high leave usage, pending recruitments	In progress, high leave usage, pending recruitments	Projected to achieve
Minimize the amount of time it takes for the Health Services Branch to process medical evaluations for current and prospective City employees.	Appointments for physicals, return to work and fitness for duty shall be made within one (1) week of request.	In progress, high leave usage, pending recruitments	In progress, high leave usage, pending recruitments	Projected to achieve
	Physicals for pre-employments and employees are not to exceed one (1) hour from start to completion.	Achieved	In progress to achieve	Projected to achieve
	Chart review by the City Physician shall be made within two (2) business days.	Achieved	In progress to achieve	Projected to achieve
	Employee notification shall be written and sent within two (2) business days.	Not met due to staffing shortages and high leave usage	In progress to achieve	Projected to achieve
	Blood alcohol specimens for the Driving Under the Influence program shall be run and results within five (5) business days.	Not met due to staffing shortages and high leave usage	In progress to achieve	Projected to achieve

Exhibit 1

Performance Metrics

HONOLULU POLICE DEPARTMENT				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
To focus on transparency with the community and accountability of the department by performing an annual focused internal survey of the selected focus group.	30-40% Response rate from departmental employees.	The survey was suspended for this year.	On track to meet goal. 1100 return 50%	Projected to meet goal. More element specific / internal climate survey
Maintain community outreach by promoting the Citizens, Business, and Youth Police Academies.	Offer each academy at least once a year with a minimum class size of 20 community members.	Due to continued COVID-19 mandates, the various academies continued to be suspended through the end of 2021.Â Personnel assigned to these details were reassigned to COVID-19 assignments such as patrol, Alternative Call Servicing (ACS), Community Outreach Unit (COU), and Major Events Division (MED).Â	Goal in progress. Recovering from COVID impact 40-60 Explorers	Projected to meet goal. Citizens Police Academies/Explorers
Improve organizational efficiency by creating and maintaining alternate and convenient reporting systems for the public to report non-emergencies.	A minimum of 1,000 cases per month utilizing Alternative Call Servicing Program and Online Reporting System.	The average number of cases handled per month was 1,733.	On track to meet goal. 1738 / month	Projected to exceed goal. 1799 / month

Exhibit 1

Improve and expand online training course for departmental employees	Expand the number of courses offered by a minimum of two per calendar year.	Courses offered in FY2022 to both sworn and civilian personnel: Family Violence, Offenses Against Family and Incompetents, Peer Intervention Unit, Responding to First Amendment: Protected Events - The Role of State and Local Law Enforcement Officers, Ethical Policing is Courageous, Alzheimer Training, and Preventing Violence Against Law Enforcement Officers and Ensuring Officer Resilience and Survivability - Crisis Intervention. Domestic Violence training was revamped.	On track to meet goal. Dementia Alzheimer's. Prevention of SH (POSH)	Projected to meet goal.
Improve employee training by implementing 21st Century Policing Training to specifically address ethics and integrity.	Number of courses incorporating the guardian mentality and lessons and/or methods identified that the guardian mentality could be adopted.	In the recruit and incumbent curriculum, all employees (sworn and civilian) receive Customer Services in Law Enforcment training to reinforce and address current themes and scenarios involving courtesy and demeanor.	On track to meet goal. In the recruit and incumbent curriculum, all employees (sworn and civilian) receive Customer Services in Law Enforcement training to reinforce and address current themes and scenarios involving courtesy and demeanor.	Projected to meet goal. In the recruit and incumbent curriculum, all employees (sworn and civilian) receive Customer Services in Law Enforcement training to reinforce and address current themes and scenarios involving courtesy and demeanor.
Address homelessness and mental health issues by training departmental employees in the Crisis Intervention Team (CIT) and with Mental Health First Aid (MHFA) training.	Train all sworn and Police Radio Dispatchers in CIT and MHFA in 3 years.	In FY2022, there were 50 officers trained in CIT.	Goal in progress. 49 (CIT) All recruit classes will be trained in MHFA (52 recruits)	Projected to meet goal. 80 (CIT) MHFA begin incumbents (60) and 100% recruits
Prevent and solve crime by improving the handling of Domestic Violence (DV) cases.	100% compliance for completion of the Lethality Assessment Program (LAP) for DV cases. The LAP is an intervention process used by officers to be able to provide appropriate services to those affected by DV.	96.5 percent compliance for DV cases	Goal in progress. 97%	Projected to meet goal.

Exhibit 1

Performance Metrics

Recruit and retain quality employees by expediting the hiring process. Modification of the Metropolitan Police Recruit (MPR) application process for efficiency.	Reduce the application processing time to 7 months.	The MPR application process was reduced by 62 percent from 14 months to 5.25 months.	On track to meet goal. 4-5 months	Projected to meet goal. 4-5 months

ROYAL HAWAIIAN BAND

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Return of Community Outreach to demographics serviced prior to the pandemic	Provision of artistic services to Community, Cultural, Governmental events including Educational, Care Facility and Traditional venues through outreach and processing of requests.	As Covid-19 protocols changed, The department made when possible the transition back to full band performances. Totals for 2022 were 398 small ensembles, 143 Glee Club, and 112 Full band services.	In progress- the Band provided musical services for more than 80% of performance requests. These venues included Community and Cultural Events, Governmental Functions, School Concerts, and recently resumed performances at retirement communities.	Project the Department will continue to communicate with venues in order to reestablish performances at pre-pandemic locations and events
Fill vacant positions through both interdepartmental Competitive Examinations (IDCE) and open recruitment.	Fill at least 95% of vacant positions	Hiring freeze continued. Department was allowed 2 hires.	In progress- as of 1/25/2023 6 of 7 vacancies listed in the 2/2022 vacancy report have been filled through either open recruitments or IDCE.	Project the Department will continue to fill positions.
Improvement of Music Library Storage.	Improve our historically rich music library's capacity and security through an updated music storage system. Remove contents of the present library into temporary storage - Work with DFM to modify existing facility to specifications needed to accept the new system - Complete installation.	Costs are submitted and approved to budget for FY23.	In progress- the Music Storage system is in procurement stage. Encumbering of funds moved to Q3 and supplemented to adjust for increased costs from original estimates. Once vendor selection is completed and Installation specs are determined, we will work with DFM for planned Installation completion by end of FY23.	Library will be evaluated for further improvements if needed to ensure security of Music Collection.

Exhibit 1

Annual large scale, themed formal concert.	Partnering with prominent local artists, produce a large scale formal concert at the Blaisdell Center or Hawaii Theater. Possible themes to include Christmas or Special Events. This live concert may be recorded for TV and/ or Online Broadcast.	Funding acquired through outside non-profit support. Production planning initiated for Q1 FY23	Goal already achieved as RHB produced the "E Kani Mau" concert at the Hawaii Theater on 10/14/2022. The concert featured various local artists and was funded with the assistance from the non profit entity "the Creative City".	Future large scale concert event proposed for 12/2023.

DEPARTMENT OF CUSTOMER SERVICES

Performance Metric	Goal	FY2022 Results (Actual)	FY2023 Results (Projected)	FY2024 Results (Proposed)
Address backlog of Drivers Licenses (DL) and State IDs (SID)	Eliminate backlog of 2020 Expired DLs and SIDs (90,000)	Achieved. Renewal backlog has been eliminated and Drivers License and Satellite City Hall locations have capacity to serve those in need of renewal services.	Achieved for FY23. The need to accommodate walk-ins has been reduced as we opened more appointments in Aloha Q, including next day slots.	Continue to accept walk-ins and open more appointments to eliminate any potential backlog of DLs and SIDs.
Address Motor Vehicle Registration (MVR) and Renewal Backlog	Reduce wait time for Mailed in MVR Renewals to 10 business days and continue to maintain 2 week turnaround time. Eliminate Dealer Registration backlog completely and return to in person dealer transactions	Achieved. Backlog of dealer transactions is no more than 6 days.	Achieved for FY23. Backlog of dealer transactions is no more than 6 days.	Continue to maintain mailed in MVR renewals to 10 business days. Continue to maintain dealer transaction turnaround time to 6 days.
Increase use of DMV Now Kiosks and Online Renewals of MVR Renewals	65% of MVR Renewals Online or at DMV Now Kiosks (15% increase)	55% of renewals are completed online or at DMV Now Kiosks. (Increase due to office closures during COVID)	In progress- 51% of renewals are being completed online or at DMV Now Kiosk. (Decrease due to office openings after COVID)	Project- 65% of renewals to be completed online at DMV Now Kiosks.
County Real ID Compliance	Achieve 95% Real ID compliance estimated at qualifying 48,000 Driver Licenses and State IDs	87% of Oahu residents are REAL ID compliant.	In progress- 89% of Oahu residents are REAL ID compliant.	Project- 93% of Oahu residents are REAL ID compliant.

Exhibit 1

Performance Metrics

DEPARTMENT OF EMERGENCY MANAGEMENT				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Staff readiness: Continuous professional development and training of emergency management staff.	100% of DEM employees meet or exceed minimum of 40 hours of professional development annually.	100.00%	100.00%	100.00%
Departmental Emergency Coordinators (DECs) readiness: Portion of DECs completing required emergency operations information management system training.	90% of DECs completing required training.	Results Not Available	95.00%	95.00%

DEPARTMENT OF INFORMATION TECHNOLOGY				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Number of online transactions using HNL Pay (centralized payment facility)	Increase the number of online transactions using HNL Pay from 36,660 to 42,159.	Number of HNL Pay transactions for the period 12/1/2021 to 6/30/2022: 37,800	Number of HNL Pay transactions for the period 8/1/2022 to 11/30/2022: 36,660	Number of HNL Pay transactions for the period 7/1/2023 to 6/30/2024: 50,000
Number of citizens using online services via HNL Info	Increase the number of citizens accessing HNL Info to obtain online services from 99,591 to 114,529.	48,019 hnl.info accounts	99,591 hnl.info accounts	114,600 hnl.info accounts
Number of training and learning courses available in Honolulu U (HONU)	Increase number of training and learning courses for City employees, Board members, and commission members available in HONU from 498 to 548.	New Performance Metrics - Not yet implemented.	There are currently 498 "Active" trainings available in HONU.	550 "Active" trainings available in HONU.
Time duration to process invoices	Reduction in time to process invoices using RPA (Robotic Process Automation) from 200 hours to 60 hours.	New Performance Metrics - Not yet implemented.	BFS Accounts Payable section currently spends 150 to 200 hours per month processing 400+ invoices.	3 hours to process 400 invoices
Number of City staff that failed simulated email phishing attack	Reduction in the number of City staff failing DIT's simulated email phishing test to less than 914 employees.	New Performance Metrics - Not yet implemented.	Avg 7.88% or about 600 employees	under 600 employees

Exhibit 1

DEPARTMENT OF TRANSPORTATION SERVICES				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Increase on-time or early arrivals on TheHandi-Van.	Maintain TheHandi-Van on-time or early arrivals at an annual rate of at least 90%.	Achieved 95.40%	In progress- 85.00%	Projected to be 90.00%
Minimize the number of complaints received concerning TheHandi-Van service.	Reduce ratio of total complaints per 1,000 boarding to 1.25.	Achieved 1.24%	In progress- 3.00%	Projected to be 2.50%
Provide on-time trips on TheBus.	Increase on-time arrivals at an annual rate of at least 80%.	Achieved 72.50%	In progress- 70.00%	Projected to be 80.00%
Maintain a well-operating bus fleet by performing preventative maintenance on time.	Achieve 100% of bus inspections on-time (i.e. every 6,000 miles).	Achieved 99.00%	On schedule to be 100.00%	Projected to be 100.00%
Maintain a well-operating fleet by reducing the age of the buses.	In four years, reduce the average age of the bus fleet to less than eight years old.	Achieved 11 years	In progress- 10.2 years	Projected to be 11 years
Operate a zero-emission bus fleet.	In four years, electrify 20% of the bus fleet.	Achieved 3.33%	In progress- 3.54%	Projected to be 7.71%
Improve safety and reduce the number of major collisions by The Bus.	Reduce collision rate to fewer than one major collision for every 400,000 miles driven.	Achieved 425,179 miles/major collision	On schedule to be 500,000 miles/major collision	Projected to be 450,000 miles/major collision

HONOLULU FIRE DEPARTMENT				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Maintain the minimal time it takes a fire company to arrive on scene for medical emergency calls.	Respond to 90% of suburban medical emergency calls within 9 minutes 30 seconds.	91.66%	91.73%	92.00%
Maintain the minimal time it takes a fire company to arrive on scene for fire emergency calls.	Respond to 90% of suburban fire emergency calls within 9 minutes 30 seconds.	79.40%	78.66%	81.00%
Maintain the minimal time it takes an effective fire fighting force to arrive on scene for fire emergency calls.	Respond to 90% of suburban fire emergency calls with an effective fire fighting force within 16 minutes.	68.42%	67.86%	75.00%
Maintain the minimal time it takes to process 911 telephone calls.	Process 90% of 911 calls within 90 seconds.	92.88%	92.69%	95.00%
Increase the number of commercial occupancy inspections annually.	Conduct 40% of commercial occupancy inspections annually.	39.39%	32.43%	40.00%

Exhibit 1

Performance Metrics

DEPARTMENT OF THE MEDICAL EXAMINER				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Improve the completion of autopsy reports in a timely manner.	Complete 90% of autopsy reports within 90 days of performing the autopsy.	55.6%	27.7%	50.0%
Improve the completion of investigative reports in a timely manner.	Complete 90% of investigative reports within 45 days of the day jurisdiction is assumed.	75.2%	74.3%	75.0%
Decrease the number of cases that are backlogged.	Complete at least 100 backlogged autopsy reports per year.	17	106	200

DEPARTMENT OF LAND MANAGEMENT				
Performance Metric	**Goal**	**FY2022 Results (Actual)**	**FY2023 Results (Projected)**	**FY2024 Results (Proposed)**
Increase occupancy in City-owned affordable housing properties.	Occupancy should not be lower than 80% in any of the managed properties and overall blended occupancy rate for all properties not lower than 95%.	New Performance Metrics - Not yet implemented.	Currently, DLM is on target to meet its goal to increase occupancy in City owned affordable housing properties by having a 98% blended occupancy for its units at properties that are deemed to be leasable to qualifying households and no lower than an 80% occupancy in any of its managed properties.	Projected to meet requirement.
Increase rent collection efforts and reduce account receivable balances for all properties.	Develop SOP to work with property management companies to increase collections and accountability and reduce overall receivable balance for all properties by at least 20%. Coordinate with BFS to monitor timely/accurate payments.	New Performance Metrics - Not yet implemented.	Currently, DLM is on target to meet its goal of increasing rents collection efforts, while reducing accounts receivable balances, at Cityâ¿□Owned properties.	Projected to meet our goal to continue to work with property management companies and continue to coordinate with BFS to monitor timely/accurate payments.
Identify City-owned lands for affordable housing and transit oriented development.	Obtain list of City lands from BFS. Review and maintain inventory of City lands and identify 3-5 sites for possible development of affordable housing projects.	New Performance Metrics - Not yet implemented.	Currently, DLM has identified more than five (5) sites that could be possibly developed with affordable housing, and has begun conducting preliminary studies to determine feasibility.	Projected to identify 3-5 sites for possible development of affordable housing projects.

Exhibit 1

Increase involvement in Clean Water Natural Lands (CWNL) monitoring and project completion efforts.	Work with BFS to increase amount of CWNL projects by 20% per year and use more of the allocated CWNL funds.	New Performance Metrics - Not yet implemented.	Currently, DLM has increased involvement in Clean Water and Natural Land (CWNL) monitoring and project completion efforts by conducting annual monitoring site visits on each property acquired using CWNL monies. In addition, DLM is conducting due diligence review of two (2) transactions that were approved by the CWNL Advisory Commission and the City Council.	Projected to meet our goal to continue to work with BFS to increase amount of CWNL projects and expend allocated CWNL funds.

*N/A = Not Available

Exhibit 1

BUDGET AT A GLANCE
OPERATING BUDGET EXPENDITURES BY COST ELEMENT
Fiscal Year 2024

Department / Agency	Salaries	Current Expenses	Equipment	Total
Budget & Fiscal Services	$25,747,810	$5,593,932	$828,000	$32,169,742
Community Services	16,815,776	137,282,506	20,000	154,118,282
Corporation Counsel	10,803,733	4,151,341	-	14,955,074
Customer Services	15,912,726	14,110,015	140,250	30,162,991
Design and Construction	15,236,098	9,978,550	-	25,214,648
Emergency Management	1,172,436	398,843	-	1,571,279
Emergency Services	52,650,751	9,773,503	4,200,000	66,624,254
Enterprise Services	17,935,677	10,543,749	674,000	29,153,426
Environmental Services	85,166,547	241,227,286	-	326,393,833
Facility Maintenance	53,732,410	75,338,839	192,000	129,263,249
Fire	130,254,896	16,023,878	648,300	146,927,074
Human Resources	7,131,250	598,865	-	7,730,115
Information Technology	12,028,560	21,332,996	1,949,643	35,311,199
Land Management	2,494,224	5,257,711	-	7,751,935
Mayor	857,028	104,355	-	961,383
Managing Director	5,186,564	2,783,364	-	7,969,928
Neighborhood Commission	900,380	155,820	-	1,056,200
Royal Hawaiian Band	2,928,798	206,463	30,000	3,165,261
Medical Examiner	3,294,128	1,410,135	28,000	4,732,263
Parks and Recreation	63,137,424	44,646,073	542,000	108,325,497
Planning and Permitting	27,190,203	7,448,556	11,000	34,649,759
Police	305,466,961	47,410,354	-	352,877,315
Prosecuting Attorney	22,895,466	5,428,712	-	28,324,178
Transportation Services	173,536,216	244,982,662	2,812,484	421,331,362
	$1,052,476,062	**$906,188,508**	**$12,075,677**	**$1,970,740,247**
Debt Service	$-	$656,871,000	$-	$656,871,000
Retirement System Contributions	-	332,325,000	-	332,325,000
FICA and Pension Costs	-	43,839,000	-	43,839,000
Health Benefits Contributions	-	79,615,000	-	79,615,000
Other Post-Employment Benefits	-	190,911,000	-	190,911,000
Provision for Vacant Positions	-	3,469,091	-	3,469,091
Miscellaneous	-	133,204,000	-	133,204,000
	$-	**$1,440,234,091**	**$-**	**$1,440,234,091**
TOTAL EXPENDITURES	**$1,052,476,062**	**$2,346,422,599**	**$12,075,677**	**$3,410,974,338**

Exhibit 2

EXECUTIVE AGENCY BUDGET AND FULL-TIME EQUIVALENT COMPARISON

Fiscal Years 2022, 2023 and 2024

Character of Expenditures	FY 2022 Actual	FY 2023 Appropriated	FY 2024 Proposed	No of positions (FTE) FY 2023	No of positions (FTE) FY 2024
Department of Budget and Fiscal Services					
Salaries	19,162,776	21,065,043	25,747,810		
Current Expenses	2,944,877	5,359,566	5,593,932		
Equipment	200,000	823,000	828,000		
Total	**22,307,653**	**27,247,609**	**32,169,742**	**388.99**	**388.99**
Department of the Corporation Counsel					
Salaries	8,226,425	9,141,447	10,803,733		
Current Expenses	1,455,110	3,996,077	4,151,341		
Equipment	0	0	0		
Total	**9,681,535**	**13,137,524**	**14,955,074**	**108.00**	**111.00**
Department of Community Services					
Salaries	10,172,890	13,360,933	16,815,776		
Current Expenses	113,080,900	118,984,805	137,282,506		
Equipment	0	26,000	20,000		
Total	**123,253,790**	**132,371,738**	**154,118,282**	**267.00**	**278.00**
Department of Design and Construction					
Salaries	12,102,961	11,952,925	15,236,098		
Current Expenses	5,062,660	10,959,056	9,978,550		
Equipment	0	0	0		
Total	**17,165,621**	**22,911,981**	**25,214,648**	**197.00**	**197.00**
Department of Enterprise Services					
Salaries	16,047,239	14,223,326	17,935,677		
Current Expenses	11,148,732	9,779,519	10,543,749		
Equipment	113,848	12,000	674,000		
Total	**27,309,819**	**24,014,845**	**29,153,426**	**313.36**	**307.61**
Department of Facility Maintenance					
Salaries	35,708,282	35,893,506	53,732,410		
Current Expenses	55,205,397	68,178,936	75,338,839		
Equipment	52,671	1,000,000	192,000		
Total	**90,966,350**	**105,072,442**	**129,263,249**	**903.00**	**854.00**
Department of Human Resources					
Salaries	6,129,847	6,238,667	7,131,250		
Current Expenses	483,591	622,306	598,865		
Equipment	0	0	0		
Total	**6,613,438**	**6,860,973**	**7,730,115**	**88.00**	**92.00**
Department of Planning and Permitting					

Exhibit 3

Budget at a Glance Operating Budget Expenditures by Cost Element

Character of Expenditures	FY 2022 Actual	FY 2023 Appropriated	FY 2024 Proposed	No of positions (FTE) FY 2023	No of positions (FTE) FY 2024
Salaries	18,396,612	20,086,187	27,190,203		
Current Expenses	4,191,797	5,921,073	7,448,556		
Equipment	0	0	11,000		
Total	**22,588,409**	**26,007,260**	**34,649,759**	**396.00**	**406.00**
Department of Parks and Recreation					
Salaries	48,245,683	51,419,416	63,137,424		
Current Expenses	32,521,885	39,682,846	44,646,073		
Equipment	0	0	542,000		
Total	**80,767,568**	**91,102,262**	**108,325,497**	**1,194.57**	**1,199.89**
Department of Environmental Services					
Salaries	62,773,305	75,833,062	85,166,547		
Current Expenses	193,929,152	224,707,842	241,227,286		
Equipment	0	0	0		
Total	**256,702,457**	**300,540,904**	**326,393,833**	**1,174.00**	**1,174.00**
Department of Emergency Services					
Salaries	45,097,341	46,623,857	52,650,751		
Current Expenses	8,564,741	9,020,740	9,773,503		
Equipment	344,480	999,002	4,200,000		
Total	**54,006,562**	**56,643,599**	**66,624,254**	**626.25**	**658.25**
Honolulu Police Department					
Salaries	250,443,949	269,353,235	305,466,961		
Current Expenses	40,056,540	41,682,069	47,410,354		
Equipment	266,393	1,281,000	0		
Total	**290,766,882**	**312,316,304**	**352,877,315**	**2,841.96**	**2,841.96**
Office of the Mayor					
Salaries	828,054	666,432	857,028		
Current Expenses	64,177,735	89,355	104,355		
Equipment	0	0	0		
Total	**65,005,789**	**755,787**	**961,383**	**6.00**	**7.00**
Royal Hawaiian Band					
Salaries	2,179,156	2,324,420	2,928,798		
Current Expenses	94,193	246,304	206,463		
Equipment	0	13,000	30,000		
Total	**2,273,349**	**2,583,724**	**3,165,261**	**41.50**	**41.50**
Department of Customer Services					
Salaries	13,221,153	13,380,114	15,912,726		
Current Expenses	10,921,660	12,151,262	14,110,015		
Equipment	64,424	0	140,250		
Total	**24,207,237**	**25,531,376**	**30,162,991**	**299.50**	**303.50**

Exhibit 2

Character of Expenditures	FY 2022 Actual	FY 2023 Appropriated	FY 2024 Proposed	No of positions (FTE) FY 2023	No of positions (FTE) FY 2024
Department of Emergency Management					
Salaries	1,385,483	935,700	1,172,436		
Current Expenses	1,655,285	296,843	398,843		
Equipment	960,600	0	0		
Total	**4,001,368**	**1,232,543**	**1,571,279**	**15.47**	**15.47**
Office of the Managing Director					
Salaries	2,853,073	2,958,414	5,186,564		
Current Expenses	34,178,522	2,942,905	2,783,364		
Equipment	0	0	0		
Total	**37,031,595**	**5,901,319**	**7,969,928**	**49.00**	**65.00**
Department of Information Technology					
Salaries	9,428,798	9,394,073	12,028,560		
Current Expenses	14,091,074	16,008,039	21,332,996		
Equipment	239,537	850,000	1,949,643		
Total	**23,759,409**	**26,252,112**	**35,311,199**	**156.00**	**163.00**
Department of Transportation Services					
Salaries	149,759,550	157,686,268	173,536,216		
Current Expenses	156,410,993	246,048,836	244,982,662		
Equipment	655,805	508,500	2,812,484		
Total	**306,826,348**	**404,243,604**	**421,331,362**	**177.00**	**177.95**
Honolulu Fire Department					
Salaries	118,850,984	123,453,674	130,254,896		
Current Expenses	15,112,839	15,454,773	16,023,878		
Equipment	462,971	330,000	648,300		
Total	**134,426,794**	**139,238,447**	**146,927,074**	**1,191.50**	**1,189.50**
Department of the Medical Examiner					
Salaries	2,174,396	2,196,134	3,294,128		
Current Expenses	1,077,780	1,433,519	1,410,135		
Equipment	0	65,000	28,000		
Total	**3,252,176**	**3,694,653**	**4,732,263**	**27.00**	**30.00**
Department of the Prosecuting Attorney					
Salaries	18,439,053	19,345,648	22,895,466		
Current Expenses	4,488,298	5,056,724	5,428,712		
Equipment	0	0	0		
Total	**22,927,351**	**24,402,372**	**28,324,178**	**304.00**	**309.40**
Neighborhood Commission					
Salaries	547,714	745,776	900,380		
Current Expenses	120,402	325,160	155,820		
Equipment	0	0	0		
Total	**668,116**	**1,070,936**	**1,056,200**	**14.00**	**16.00**

Exhibit 2

Budget at a Glance Operating Budget Expenditures by Cost Element

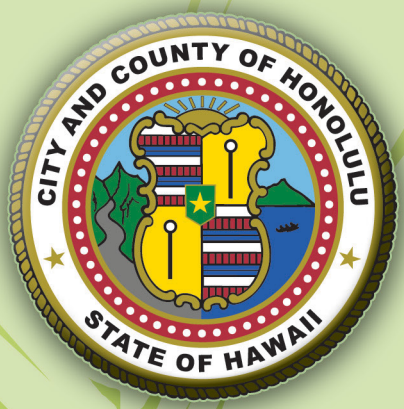
Character of Expenditures	FY 2022 Actual	FY 2023 Appropriated	FY 2024 Proposed	No of positions (FTE) FY 2023	No of positions (FTE) FY 2024
Department of Land Management					
Salaries	1,162,631	889,230	2,494,224		
Current Expenses	1,542,461	2,392,705	5,257,711		
Equipment	0	0	0		
Total	**2,705,092**	**3,281,935**	**7,751,935**	**28.00**	**30.00**
Executive Agencies Summary					
Salaries	**853,337,355**	**909,167,487**	**1,052,476,062**		
Current Expenses	**772,516,624**	**841,341,260**	**906,188,508**		
Equipment	**3,360,729**	**5,907,502**	**12,075,677**		
Grand Total	**1,629,214,708**	**1,756,416,249**	**1,970,740,247**	**10,807.10**	**10,857.02**

Exhibit 2

Departmental Budgets

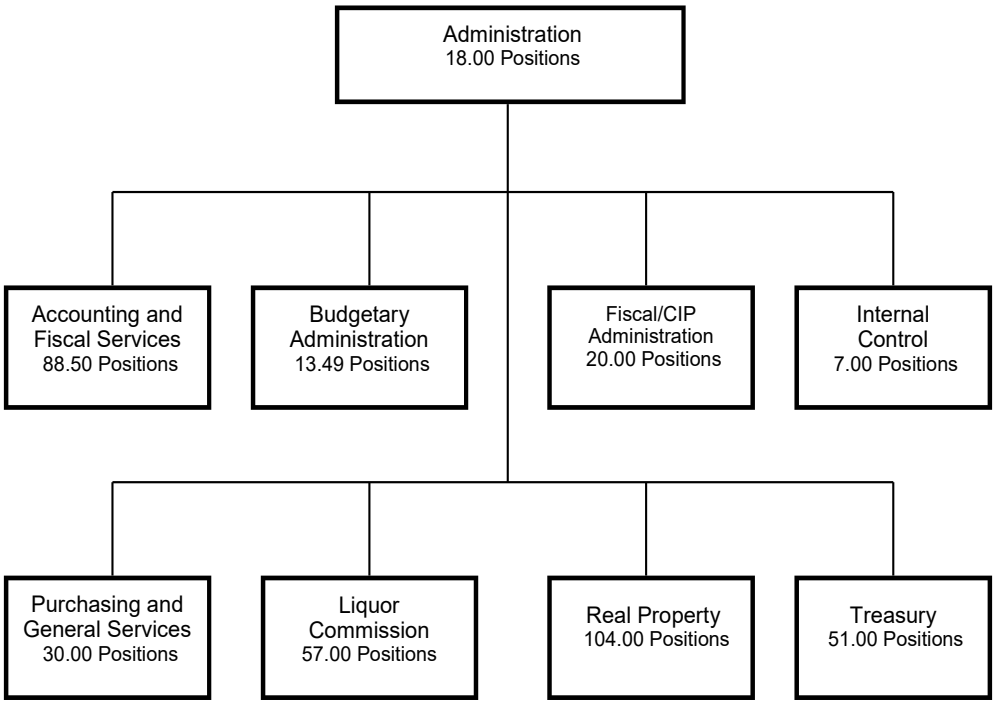
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Department of Budget and Fiscal Services



DEPARTMENT OF BUDGET AND FISCAL SERVICES (BFS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023



Department of Budget and Fiscal Services

Roles and Responsibilities

The Department of Budget and Fiscal Services (BFS) is the City's central financial agency. It is responsible for all aspects of the City's budgets and finances, including billing, collection, keeping accurate and complete account of receipts and disbursements; management of the City's treasury and funds; mass real property appraisals, and dedications, exemptions and tax appeals for the real property tax program; general obligation and revenue bond issuances and debt service; and preparation and maintenance of a perpetual inventory of equipment owned or controlled by the City; and the annual comprehensive financial report of the City.

It provides long-range financial planning, prepares and manages the City's operating and capital program and budget, provides information pertaining to the financial affairs of the City, reviews the manner in which public funds are received and expended, and reports to the Mayor on the integrity with which public funds are accounted for and on the financial responsibility of officers and employees administering public funds.

It bills and collects real property taxes, administers foreclosure sales of real property upon which taxes were not paid within the period prescribed; and disposes of personal property not needed by any City agency pursuant to policies established by the City Council. It purchases materials, supplies and equipment, and manages the request for contracts for services of independent contractors for City agencies excluding Board of Water Supply and Honolulu Authority for Rapid Transportation.

It prepares the City's payrolls and pension rolls and administers the City's risk management program. It also administratively supports the Liquor Commission, three Boards of Review for Real Property Tax Appeals, the Clean Water and Natural Lands Advisory Commission (in collaboration with Department of Land Management), the Oahu Workforce Development Board, and the Ethics Board of Appeals.

Effective Use of Public Resources

- Continuous upgrading and development of the real property tax assessment and billing and collection systems and team of appraisers to enhance the efficiency and effectiveness of the key revenue source of the City's General Fund. Investing to improve our online web services to provide taxpayers with easily accessible and understandable real property tax information for more transparency and service to our taxpayers.
- Replacing the legacy Payroll Time and Attendance system with the Advantage Time and Attendance module to be fully integrated with Enterprise Resource Planning (ERP).
- Enhancing and re-staffing the City's Internal Control Division to drive improvements to internal accounting controls within BFS and selected agencies based on rigorous risks assessments and responding to requests for support from agencies.

Budget Highlights

- Seventeen (17) positions continue to be deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.
- Funding of $904,560 for the Transient Accommodations Tax (TAT) Section of the Treasury Division. Our TAT team of four (4) FTE is partnering with Avenu Insights & Analytics to administer this revenue program budgeted at $94.0 million. The new and improved software and services solution is responsible for the administration, collection, compliance and enforcement of transient accommodations taxes from nearly 8,300 Oahu registered filers representing more than 70,000 transactions annually.
- Funding of $243,648 for four (4) FTE to increase staffing levels for four (4) key Purchasing Sections to support the increase in federally-funded procurements and to provide training to department customers on procurement requirements to allow for greater efficiency and superior contracts.
- Funding of $500,000 to conduct an empty homes study related to Bill 9 (22) intended to assess the taxation of vacant residential properties and develop a new revenue source.
- Funding of approximately $250,000 for planned consultant services to maximize interest earnings in safe, liquid investments of idle City Funds.
- Funding of $125,000 for Phase 6 of the Liquor Commission Information System (LCIS). This phase includes the continued implementation of system enhancements and the document management module.

Department of Budget and Fiscal Services

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	360.00	364.00	364.00	4.00	368.00
Temporary FTE	10.00	10.00	10.00	0.00	10.00
Contract FTE	10.00	14.99	10.99	0.00	10.99
Total	**380.00**	**388.99**	**384.99**	**4.00**	**388.99**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 1,313,548	$ 1,565,055	$ 1,745,023	$ 0	$ 1,745,023
Accounting and Fiscal Services	4,760,219	6,120,334	6,862,596	0	6,862,596
Internal Control	244,398	245,795	545,824	0	545,824
Purchasing and General Services	1,743,884	1,673,934	2,239,356	243,648	2,483,004
Treasury	2,833,833	4,061,386	4,555,408	0	4,555,408
Real Property	5,869,011	6,395,993	7,614,407	500,000	8,114,407
Budgetary Administration	755,880	855,828	1,162,705	0	1,162,705
Fiscal/CIP Administration	1,452,861	1,777,140	1,958,733	0	1,958,733
Liquor Commission	3,334,019	4,552,144	4,742,042	0	4,742,042
Total	**$ 22,307,653**	**$ 27,247,609**	**$ 31,426,094**	**$ 743,648**	**$ 32,169,742**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 19,162,776	$ 21,065,043	$ 25,504,162	$ 243,648	$ 25,747,810
Current Expenses	2,944,877	5,359,566	5,093,932	500,000	5,593,932
Equipment	200,000	823,000	828,000	0	828,000
Total	**$ 22,307,653**	**$ 27,247,609**	**$ 31,426,094**	**$ 743,648**	**$ 32,169,742**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 16,927,858	$ 18,809,615	$ 22,571,042	$ 743,648	$ 23,314,690
Sewer Fund	504,865	517,494	556,727	0	556,727
Liquor Commission Fund	3,334,019	4,552,144	4,742,042	0	4,742,042
Grants in Aid Fund	33,715	85,408	91,941	0	91,941
Refuse Genl Operating Acct -SWSF	70,799	62,391	119,165	0	119,165
Community Development Fund	803,715	1,260,279	1,260,279	0	1,260,279
Special Events Fund	39,974	39,540	43,068	0	43,068
Federal Grants Fund	444,488	1,049,624	1,156,639	0	1,156,639
Housing & Comm Dev Sec 8 Fund	147,351	172,732	186,809	0	186,809
Housing Development Special Fund	869	698,382	698,382	0	698,382
Total	**$ 22,307,653**	**$ 27,247,609**	**$ 31,426,094**	**$ 743,648**	**$ 32,169,742**

Administration

Program Description

The Administration program provides department-wide leadership and coordination of department budgetary, fiscal, financial, and reporting activities. It also is responsible for citywide insurance programs, with predetermined retention or deductible exposures; establishment and monitoring of insurance requirements for all City contracts; administration and coordination of claims adjusting services; and assistance to City departments in developing appropriate loss control programs and procedures. This program is also responsible for the administration of the Premium Conversion and Deferred Compensation Plans and provides administrative support to the Oahu Workforce Development Board that works in partnership with the Mayor to govern workforce development programs and activities under the federal Workforce Innovation and Opportunity Act of 2014 and Workforce Development Division, State of Hawaii.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	7.00	7.00	7.00	0.00	7.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**18.00**	**18.00**	**18.00**	**0.00**	**18.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,082,935	$ 1,106,243	$ 1,245,267	$ 0	$ 1,245,267
Current Expenses	230,613	458,812	499,756	0	499,756
Equipment	0	0	0	0	0
Total	**$ 1,313,548**	**$ 1,565,055**	**$ 1,745,023**	**$ 0**	**$ 1,745,023**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 948,732	$ 964,836	$ 1,093,581	$ 0	$ 1,093,581
Federal Grants Fund	364,816	600,219	651,442	0	651,442
Total	**$ 1,313,548**	**$ 1,565,055**	**$ 1,745,023**	**$ 0**	**$ 1,745,023**

Accounting and Fiscal Services

Program Description

The Accounting and Fiscal Services program is responsible for the accounting of City funds and reviewing the manner in which public funds are received and expended to comply with the City budget ordinances. To accomplish these responsibilities, it prepares financial statements, administers the central preparation of payroll, and ensures that expenditures are authorized, processed and recorded in accordance with the City's budget ordinances and federal grant requirements.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	82.00	82.00	82.00	0.00	82.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	5.00	5.50	5.50	0.00	5.50
Total	**88.00**	**88.50**	**88.50**	**0.00**	**88.50**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 4,641,992	$ 5,143,672	$ 5,864,960	$ 0	$ 5,864,960
Current Expenses	118,227	306,662	327,636	0	327,636
Equipment	0	670,000	670,000	0	670,000
Total	**$ 4,760,219**	**$ 6,120,334**	**$ 6,862,596**	**$ 0**	**$ 6,862,596**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 4,170,545	$ 4,348,127	$ 4,916,379	$ 0	$ 4,916,379
Sewer Fund	256,829	260,451	281,327	0	281,327
Grants in Aid Fund	33,715	85,408	91,941	0	91,941
Refuse Genl Operating Acct -SWSF	67,774	57,936	119,165	0	119,165
Community Development Fund	45,779	86,653	98,628	0	98,628
Special Events Fund	39,974	39,540	43,068	0	43,068
Federal Grants Fund	1,907	391,105	446,897	0	446,897
Housing & Comm Dev Sec 8 Fund	142,827	152,732	166,809	0	166,809
Housing Development Special Fund	869	698,382	698,382	0	698,382
Total	**$ 4,760,219**	**$ 6,120,334**	**$ 6,862,596**	**$ 0**	**$ 6,862,596**

Internal Control

Program Description

The Internal Control program objectively assesses the effectiveness of controls implemented by department heads to provide reasonable assurance of the effectiveness and efficiency of City operations; reliability of financial reporting; compliance with applicable laws, regulations, and policies; and safeguarding of public funds and assets to minimize incidences of fraud, waste, and abuse. This is accomplished through risk-based examination and evaluation of both the adequacy and effectiveness of the City's systems of internal controls, and providing professional education and training opportunities to all staff in the program.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**7.00**	**7.00**	**7.00**	**0.00**	**7.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 227,109	$ 222,461	$ 521,324	$ 0	$ 521,324
Current Expenses	17,289	23,334	24,500	0	24,500
Equipment	0	0	0	0	0
Total	**$ 244,398**	**$ 245,795**	**$ 545,824**	**$ 0**	**$ 545,824**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 244,398	$ 245,795	$ 545,824	$ 0	$ 545,824
Total	**$ 244,398**	**$ 245,795**	**$ 545,824**	**$ 0**	**$ 545,824**

Purchasing and General Services

Program Description

The Purchasing program is responsible for the centralized procurement of all materials, supplies, equipment, construction, and services, including consultant and professional services, for City departments and agencies; maintaining inventory of all City personal property; including exchange, disposal, sale or transfer of surplus equipment. This program is also responsible to manage the City's Sponsorship program, support the Department of Land Management in services provided to the Clean Water Natural Land Commission, administer the relocation of displaced tenants, and is also responsible for the repository of all City contracts and agreements.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	30.00	30.00	30.00	4.00	34.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**30.00**	**30.00**	**30.00**	**4.00**	**34.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,690,140	$ 1,619,598	$ 2,181,740	$ 243,648	$ 2,425,388
Current Expenses	53,744	54,336	57,616	0	57,616
Equipment	0	0	0	0	0
Total	**$ 1,743,884**	**$ 1,673,934**	**$ 2,239,356**	**$ 243,648**	**$ 2,483,004**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,495,848	$ 1,416,891	$ 1,963,956	$ 243,648	$ 2,207,604
Sewer Fund	248,036	257,043	275,400	0	275,400
Total	**$ 1,743,884**	**$ 1,673,934**	**$ 2,239,356**	**$ 243,648**	**$ 2,483,004**

Treasury

Program Description

The Treasury program administers the City's cash, investment, and debt management programs, and general accounts receivable collections program. It bills, collects, and services over 300,000 real property tax owners, provides administration and collection of the transient accommodations tax (TAT) for approximately 7,000 Oahu TAT taxpayers, and other non-real property tax revenues. The program also administers the tax relief and special assessment programs.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	43.00	47.00	47.00	0.00	47.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	4.00	0.00	0.00	0.00
Total	**43.00**	**51.00**	**47.00**	**0.00**	**47.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,107,828	$ 2,291,682	$ 2,818,419	$ 0	$ 2,818,419
Current Expenses	726,005	1,769,704	1,736,989	0	1,736,989
Equipment	0	0	0	0	0
Total	**$ 2,833,833**	**$ 4,061,386**	**$ 4,555,408**	**$ 0**	**$ 4,555,408**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,826,284	$ 4,036,931	$ 4,535,408	$ 0	$ 4,535,408
Refuse Genl Operating Acct -SWSF	3,025	4,455	0	0	0
Housing & Comm Dev Sec 8 Fund	4,524	20,000	20,000	0	20,000
Total	**$ 2,833,833**	**$ 4,061,386**	**$ 4,555,408**	**$ 0**	**$ 4,555,408**

Real Property

Program Description

The Real Property Assessment Division annually determines real property values as of October 1st, using the mass appraisal methodology based on market data that is adjusted for equitable fair market valuations in proper property classifications, and provides notices of the real property assessments to the current owners for the City's ad valorem real property tax program. The Division processes all exemptions, dedications and assessments in accordance with Chapter 8 of the Revised Ordinances of Honolulu. Consequently, more than 300,000 parcels are classified, valued, validated and property assessments are mailed by December 15th of each year, and a certified list is then provided to the City Council by January 31st of each year to determine property tax revenues for budgeting purposes. This division represents the Director on any real property tax appeals that are allowed to be filed from December 15th through January 15th, with an option to appeal to the Board of Review of the City or to the Tax Appeal Court of the State of Hawaii.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	104.00	104.00	104.00	0.00	104.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**104.00**	**104.00**	**104.00**	**0.00**	**104.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 5,042,244	$ 5,229,426	$ 6,557,107	$ 0	$ 6,557,107
Current Expenses	826,767	1,166,567	1,057,300	500,000	1,557,300
Equipment	0	0	0	0	0
Total	**$ 5,869,011**	**$ 6,395,993**	**$ 7,614,407**	**$ 500,000**	**$ 8,114,407**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 5,869,011	$ 6,395,993	$ 7,614,407	$ 500,000	$ 8,114,407
Total	**$ 5,869,011**	**$ 6,395,993**	**$ 7,614,407**	**$ 500,000**	**$ 8,114,407**

Budgetary Administration

Program Description

The Budgetary Administration year-round program provides centralized budgetary services to all City Agencies except for the Board of Water Supply and Honolulu Authority for Rapid Transportation that include the preparation and administration of the annual operating budget. It formulates and administers budgetary policies consistent with administration objectives. It also evaluates the effectiveness of individual program activities in achieving its goals and mandates, and provides organizational and budgetary reviews of City programs and activities.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.49	0.49	0.00	0.49
Total	**13.00**	**13.49**	**13.49**	**0.00**	**13.49**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 751,013	$ 838,821	$ 1,145,698	$ 0	$ 1,145,698
Current Expenses	4,867	17,007	17,007	0	17,007
Equipment	0	0	0	0	0
Total	**$ 755,880**	**$ 855,828**	**$ 1,162,705**	**$ 0**	**$ 1,162,705**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 755,880	$ 855,828	$ 1,162,705	$ 0	$ 1,162,705
Total	**$ 755,880**	**$ 855,828**	**$ 1,162,705**	**$ 0**	**$ 1,162,705**

Fiscal/CIP Administration

Program Description

The Fiscal/CIP Administration program is responsible for: 1) overseeing citywide financial planning and analysis, with a focus on revenues, debt and provisional costs; 2) formulation, review, preparation and implementation of the annual Capital Improvement Program and Budget; and 3) administration and monitoring of the U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG), HOME Investment Partnerships, Emergency Solutions Grant and Housing Opportunities for Persons with AIDS programs, and project and reporting oversight for the CDBG funded City projects and activities.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	17.00	17.00	17.00	0.00	17.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	**20.00**	**20.00**	**20.00**	**0.00**	**20.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,144,256	$ 1,282,326	$ 1,648,255	$ 0	$ 1,648,255
Current Expenses	308,605	466,814	277,478	0	277,478
Equipment	0	28,000	33,000	0	33,000
Total	**$ 1,452,861**	**$ 1,777,140**	**$ 1,958,733**	**$ 0**	**$ 1,958,733**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 617,160	$ 545,214	$ 738,782	$ 0	$ 738,782
Community Development Fund	757,936	1,173,626	1,161,651	0	1,161,651
Federal Grants Fund	77,765	58,300	58,300	0	58,300
Total	**$ 1,452,861**	**$ 1,777,140**	**$ 1,958,733**	**$ 0**	**$ 1,958,733**

Liquor Commission

Program Description

The Liquor Commission has the jurisdiction, power, authority and discretion to grant, suspend, and revoke any license for the manufacture, importation, or sale of liquor within the City and County of Honolulu. Its mission is to provide outstanding regulatory services to enhance the quality of life in the City and County of Honolulu, and to create a safe and healthy environment for the public.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	53.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.00	4.00	4.00	0.00	4.00
Total	**57.00**	**57.00**	**57.00**	**0.00**	**57.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,475,259	$ 3,330,814	$ 3,521,392	$ 0	$ 3,521,392
Current Expenses	658,760	1,096,330	1,095,650	0	1,095,650
Equipment	200,000	125,000	125,000	0	125,000
Total	**$ 3,334,019**	**$ 4,552,144**	**$ 4,742,042**	**$ 0**	**$ 4,742,042**

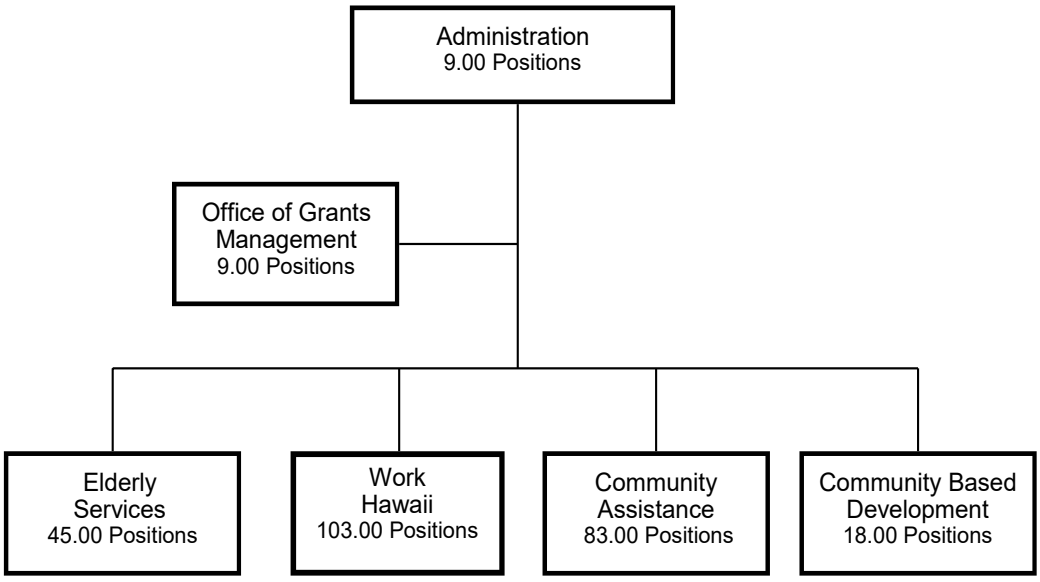
SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Liquor Commission Fund	$ 3,334,019	$ 4,552,144	$ 4,742,042	$ 0	$ 4,742,042
Total	**$ 3,334,019**	**$ 4,552,144**	**$ 4,742,042**	**$ 0**	**$ 4,742,042**

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Department of Community Services

DEPARTMENT OF COMMUNITY SERVICES (DCS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



Department of Community Services

Roles and Responsibilities

The Department of Community Services (DCS) administers programs to meet the human services, workforce, and housing needs of economically challenged individuals and families with special needs in the City and County of Honolulu (City). The department also administers state and federal funds intended to facilitate community and economic development for economically challenged neighborhoods and communities.

Spending to Make a Difference

- The Elderly Affairs Division (EAD) recently completed its transition into the Aging and Disability Resource Center in accordance with federal guidelines. As part of the Aging Network, we adhere to both the Federal Administration for Community Living guidance as well as that set forth by the State Executive Office on Aging. EAD participates in a statewide consolidated database, uses person-centered planning, and serves as an active participant in the No Wrong Door Initiative. In partnership with other state and governmental agencies, EAD staff are able to close the gap for seniors and people with disabilities, ensuring they are supported and guided to receive the information and assistance that best meets their needs.
- The Community Assistance Division (CAD) Section 8 program has continued to increase productivity with its efforts to convert customer notifications to electronic format, convert City rent payments to electronic funds transfer, streamline intake and unit inspection procedures, and improve leasing stability through project-based vouchers.
- The Community Based Development Division (CBDD), together with homeless service providers and partners, continues the City's Housing First program to address chronic homelessness across Oahu. Housing First is a national best practice focused on housing chronically homeless persons and families as a first step toward recovery. The State of Hawaii and the U.S. Department of Housing and Urban Development has also supported the City's efforts by providing a total of 160 permanent supportive housing vouchers to assist those that are chronically homeless as well as homeless youth, elderly and those who are survivors or fleeing domestic violence, sexual assault, and/or human trafficking. Working with partner agencies, the division continues to support the provision of outreach and assessment; housing placement; rental assistance payments; and case management and support services to unsheltered individuals, including the construction of a hygiene center, which was opened in January 2019 as the Pūnāwaii Rest Stop. Hale Mauliola, the City's navigation center for persons and couples experiencing homelessness, continues operations and provision of shelter for up to 107 persons at a given time.
- The Office of Grants Management (OGM) continues to provide funding to support Honolulu's non-profits in serving the island's communities through needed programs and services for public benefit. In addition, OGM provides support to a number of important boards and commissions including the Mayor's Committee for People with Disabilities, Honolulu County Committee on Aging, Honolulu Committee on the Status of Women, the Grants in Aid Advisory Commission. OGM also increased engagement on early childhood education.
- WorkHawaii continues to expand its work as Honolulu's lead agency and community partner in the area of workforce development. The division operates the American Job Center of Hawaii, which provides critical connectivity between Honolulu's job seekers and employers, strengthening our community and economy. WorkHawaii also works directly in community centers throughout the island to support job readiness, youth development and re-training individuals for new jobs and careers. WorkHawaii's Rent to Work program provides short-term rental subsidy assistance to persons experiencing homeless, who are working to increase their income through employment.

Budget Highlights

The DCS receives approximately 82% of its operating budget from structured federal and state grants. Another 7% of its operating budget is restricted as to use by ordinance for grants in aid and another 7% is for continuing homeless initiatives with service providers. The remaining 4% of city funding, leaves very little for discretional use, after salaries. These mandates fund a group of programs that provide rental assistance to low-income households; emergency and transitional shelters to persons experiencing homelessness or persons with special needs; community based senior services, job training and referral services for adults and challenged youth to facilitate employment; community based economic development and neighborhood revitalization programs; and support for community based non-profit organizations, who serve economically challenged individuals in their

communities.

- Overall, the Department's budget has increased due in large part to the $15.9 million increase in funding for the Section 8 housing voucher program.
- The CBDD is continuing its Homeless Initiatives, budgeted at $14 million, which includes a combination of City, Federal and State funds. This includes Housing First, which aims to provide case management and permanent supportive housing for 375 chronically homeless households, transitional housing, and related supportive services. It also includes $1.5 million for Hale Mauliola, a navigation center for persons and couples experiencing homelessness, $400,000 for a landlord engagement program, $250,000 for an outreach navigation program, $1.0 million to operate the Pūnāwaii Rest Stop, and $250,000 for shelter transportation services. In addition, $1.4 million from the U.S. Department of Urban and Housing Development for rental subsidies has been budgeted in FY 2024.
- The EAD continues to provide long-term services and support to seniors with the support of state and federal funding. In FY 2024, about $12.9 million is budgeted in state funding and about $4.4 million in federal funding for sub-recipient grants. These grants provide much needed services such as meals, transportation, personal care, attendant care, caregiver respite, education and counseling, adult daycare, homemaker, chore, housing assistance, and legal support and assistance services. These funds assist older adults to remain in their home and age in place for as long as possible.
- The CAD continues the Section 8 program with a FY 2024 projected budget of $73 million in federally sponsored rental assistance for low income households supporting over 3,900 low income households in Honolulu. The division also started a new voucher program in FY 2022, Emergency Housing Vouchers, which targets families experiencing homelessness.
- The OGM administers the City's Grants in Aid Program, which provides funding for services to assist economically and/or socially disadvantaged populations or other specified services for public benefit. The program provides Honolulu's non-profits the needed support for important community-based programs. Grants in Aid will have approximately $9.9 million available in its FY2024 budget to award to these programs.
- The WorkHawaii Division continues its mission of developing a quality workforce for businesses through the development of trained candidates, while targeting people who face societal challenges the FY 2024 budget for its non-City funded programs that increased by 5.7%.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	149.00	147.00	148.00	0.00	148.00
Temporary FTE	104.00	104.00	103.00	0.00	103.00
Contract FTE	11.50	16.00	25.00	2.00	27.00
Total	**264.50**	**267.00**	**276.00**	**2.00**	**278.00**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 689,425	$ 733,529	$ 811,280	$ 0	$ 811,280
Office of Grants Management	9,233,400	9,997,452	11,430,621	162,812	11,593,433
Elderly Affairs	11,481,805	17,898,977	17,981,178	0	17,981,178
WorkHawaii	14,080,127	11,753,908	12,832,529	0	12,832,529
Community Assistance	66,799,520	75,348,678	91,569,094	3,390	91,572,484
Community Based Development	20,969,513	16,639,194	18,052,878	1,274,500	19,327,378
Total	**$ 123,253,790**	**$ 132,371,738**	**$ 152,677,580**	**$ 1,440,702**	**$ 154,118,282**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 10,172,890	$ 13,360,933	$ 16,399,244	$ 416,532	$ 16,815,776
Current Expenses	113,080,900	118,984,805	136,258,336	1,024,170	137,282,506
Equipment	0	26,000	20,000	0	20,000
Total	**$ 123,253,790**	**$ 132,371,738**	**$ 152,677,580**	**$ 1,440,702**	**$ 154,118,282**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 12,871,492	$ 15,086,322	$ 15,414,703	$ 1,437,312	$ 16,852,015
Transportation Fund	0	0	60,912	3,390	64,302
Rental Assistance Fund	167,781	233,000	233,000	0	233,000
Grants in Aid Fund	8,966,574	9,649,250	11,010,362	0	11,010,362
Affordable Housing Fund	58,672	376,212	417,735	0	417,735
Community Development Fund	818,113	1,699,081	1,699,081	0	1,699,081
Special Projects Fund	7,893,178	15,662,427	17,767,531	0	17,767,531
Federal Grants Fund	26,739,866	15,763,974	16,278,529	0	16,278,529
Housing & Comm Dev Rehab Fund	591,577	2,004,300	2,004,300	0	2,004,300
Housing & Comm Dev Sec 8 Fund	65,146,537	71,897,172	87,791,427	0	87,791,427
Total	**$ 123,253,790**	**$ 132,371,738**	**$ 152,677,580**	**$ 1,440,702**	**$ 154,118,282**

Administration

Program Description

The Administration program provides department-wide leadership and policy guidance and oversight to enhance the performance of all departmental activities. This includes both program and project development and direction, plans of action to achieve sound community development, and administrative support to the entire department. The Department is comprised of the following divisions: Community Assistance, Community Based Development, Elderly Affairs, WorkHawaii, and the Office of Grants Management.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	1.00	0.00	1.00
Total	**8.00**	**9.00**	**9.00**	**0.00**	**9.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 677,240	$ 699,444	$ 776,460	$ 0	$ 776,460
Current Expenses	12,185	34,085	34,820	0	34,820
Equipment	0	0	0	0	0
Total	**$ 689,425**	**$ 733,529**	**$ 811,280**	**$ 0**	**$ 811,280**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 689,425	$ 733,529	$ 811,280	$ 0	$ 811,280
Total	**$ 689,425**	**$ 733,529**	**$ 811,280**	**$ 0**	**$ 811,280**

Office of Grants Management

Program Description

The Office of Grants Management focuses on administering the City's Grants in Aid program to provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment, as further defined:

- Public Services
  - Funds in this category must be used to support qualified public services and programs for the target populations deemed by the City to be most vulnerable including, but not limited to, seniors, persons with disabilities, children, and victims of domestic violence, homeless persons, and those suffering from the effects of substance abuse or poor mental health.
- Arts, Culture, Community/Economic Development, and the Environment
  - Funds in this category must be used to support the sustainable improvement in the well-being and quality of life of local communities, especially low-to-moderate income areas. Projects could include, but are not limited to, the creation, development and empowerment of community based organizations, providing planning, organizational support, and technical assistance to organizations, supporting financial literacy programs and services, supporting micro-enterprise and business training, and supporting programs that promote cultural or environmental enhancement, protection, or awareness.

The division also supports other projects such as the Honolulu Committee on the Status of Women, the Mayor's Committee on Disabilities, the Grants in Aid Advisory Commission, and the City's Child Care development programs. The staff initiates the grant process, oversees existing grants, develops contracts for new grants, and monitors and ensures proper grants management.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	2.00	3.00
Total	**9.00**	**9.00**	**9.00**	**2.00**	**11.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 511,567	$ 553,835	$ 640,364	$ 155,532	$ 795,896
Current Expenses	8,721,833	9,443,617	10,790,257	7,280	10,797,537
Equipment	0	0	0	0	0
Total	**$ 9,233,400**	**$ 9,997,452**	**$ 11,430,621**	**$ 162,812**	**$ 11,593,433**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 266,826	$ 348,202	$ 420,259	$ 162,812	$ 583,071
Grants in Aid Fund	8,966,574	9,649,250	11,010,362	0	11,010,362
Total	**$ 9,233,400**	**$ 9,997,452**	**$ 11,430,621**	**$ 162,812**	**$ 11,593,433**

Elderly Affairs

Program Description

The Elderly Affairs Division is the Area Agency on Aging for the City and County of Honolulu designated under the Older Americans Act of 1965. The division plans, coordinates, advocates for, and develops community based programs and services to meet the needs of the growing population of non-institutionalized elderly individuals and their family caregivers. It provides information and referral services and public outreach, working with Oahu's network of providers to ensure easy access and availability of services, and to ultimately prevent or delay institutionalization.

Elderly Affairs has implemented the Aging and Disability Resource Center in accordance with the federal Administration for Community Living guidance. This model increases the division's ability to attend to the needs of consumers and their families, while serving as a single entry point for access to long term support services.

Elderly Affairs contracts with private non-profit organizations to provide a wide range of supportive and long-term care services that help elders remain at home (when they prefer), enhance their quality of life, and permit aging with dignity. Services include group dining and home-delivered meals, nutrition counseling and education, transportation and assisted transportation, escort services, case management, personal care, attendant care, homemaker services, friendly visits, telephone reassurance, housing assistance, legal assistance, advocacy, counseling, interpretation and translation, caregiver respite and supplemental services, caregiver support groups, adult and caregiver education, training, recreation, and health maintenance and promotion classes.

Age-Friendly Honolulu

- In 2018, City Ordinance 18-36 was adopted to establish an age friendly city program within the City and County of Honolulu (City). Under this ordinance, the City is committed to sustain the Age Friendly Honolulu (AFH) initiative into the future through the development of programs, services, facilities, and projects that are planned, designed, operated, and maintained to create a livable community for persons of all ages and abilities. Since the initiative's inception, AFH has championed intergenerational approaches, recognizing that when kupuna and keiki interact, both generations and the community at large benefits. This engagement brings people of different generations together in purposeful, mutually beneficial programming or activities. It recognizes the value of cultural traditions, skills, and wisdom passed down from older generations to younger generations continue to strengthen our communities.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	34.00	34.00	34.00	0.00	34.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**45.00**	**45.00**	**45.00**	**0.00**	**45.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,284,252	$ 1,765,838	$ 2,270,563	$ 0	$ 2,270,563
Current Expenses	10,197,553	16,133,139	15,710,615	0	15,710,615
Equipment	0	0	0	0	0
Total	**$ 11,481,805**	**$ 17,898,977**	**$ 17,981,178**	**$ 0**	**$ 17,981,178**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 383,286	$ 335,354	$ 683,462	$ 0	$ 683,462

Special Projects Fund	5,551,451	12,710,284	12,944,393	0	12,944,393
Federal Grants Fund	5,547,068	4,853,339	4,353,323	0	4,353,323
Total	**$ 11,481,805**	**$ 17,898,977**	**$ 17,981,178**	**$ 0**	**$ 17,981,178**

WorkHawaii

Program Description

WorkHawaii's mission is to develop a quality workforce for employers through the provision of trained candidates with appropriate skills and credentials. Training programs are driven to meet employer needs for talent in high growth industries and range from basic education, work readiness, and foundational skills training to on-the-job training, apprenticeship, career advancement upgrading, and post-secondary certificate and degree programs.

WorkHawaii, through a competitive procurement process, was contracted by the Oahu Workforce Development Board to operate the American Job Center Network on Oahu. Formerly known as OahuWorkLinks under the federal Workforce Investment Act, the center, now called American Job Center Hawaii under the new Workforce Innovation and Opportunity Act (WIOA) of 2014, delivers services in a coordinated network with at least 19 required partners under a customer-centered design framework.

WIOA provides local flexibility to accomplish a stronger alignment of the workforce, education and economic development systems, and an improvement of the structure and delivery to assist workers in achieving family-sustaining wages and employers in obtaining the skilled talent to compete in a global market. WorkHawaii's target populations include some of Oahu most vulnerable individuals and families such as those experiencing homelessness, individuals with disabilities, recipients of public assistance, offenders, and ex-offenders. Priority of service is given to veterans.

In addition, WorkHawaii's Youth Services assist young people up to age 24. Programs aim to encourage healthy lifestyles, prevent further involvement in the justice system, and improve educational achievement and employment prospects through alternate secondary education, job readiness and vocational training, pre-apprenticeship, tutoring, work-based learning, adult mentoring and community service.

With support from U.S Department of Housing and Urban Development funds, the Rent To Work program plans to continue to provide temporary rental subsidies to homeless individuals and families while providing case management, financial literacy training, work experience and vocational training for those who are unemployed.

Other state and federal grant awards are from the U.S. Department of Labor, the State of Hawaii Departments of Health, Human Services and Labor and Industrial Relations.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	36.00	36.00	36.00	0.00	36.00
Temporary FTE	67.00	67.00	67.00	0.00	67.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**103.00**	**103.00**	**103.00**	**0.00**	**103.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 3,605,771	$ 5,489,001	$ 5,989,018	$ 0	$ 5,989,018
Current Expenses	10,474,356	6,258,907	6,843,511	0	6,843,511
Equipment	0	6,000	0	0	0
Total	**$ 14,080,127**	**$ 11,753,908**	**$ 12,832,529**	**$ 0**	**$ 12,832,529**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 465,410	$ 536,737	$ 665,032	$ 0	$ 665,032
Community Development Fund	387,329	530,000	530,000	0	530,000
Special Projects Fund	1,258,348	1,653,724	1,811,258	0	1,811,258
Federal Grants Fund	11,969,040	9,033,447	9,826,239	0	9,826,239
Total	**$ 14,080,127**	**$ 11,753,908**	**$ 12,832,529**	**$ 0**	**$ 12,832,529**

Community Assistance

Program Description

The Community Assistance Division manages programs that provide rental assistance to lower income families; preserves decent, safe and sanitary housing for low and moderate income households; and assists lower income families to achieve economic self-sufficiency and homeownership.

The Housing Choice Voucher program provides monthly rent subsidies to low income families renting dwelling units from private landlords. The Division also implements related programs including: (1) the Family Self-Sufficiency Program that promotes and encourages economic independence; (2) the Mainstream Program for Persons with Disabilities; (3) the Moderate Rehabilitation Program to assist families residing at the Academy Gardens Apartments; (4) the Project Based Assisted Housing Conversion Program which assists individuals being displaced by previously subsidized low-income housing projects whose owners discontinue assistance; (5) the Homeownership Option Program which provides Section 8 families with the opportunity to apply their rental subsidy toward mortgage payments for homeownership; (6) the Family Unification Program which assists certain youth 18-21 who have left foster care at age 16 or older and lack adequate housing; and (7) the Veteran's Administration Supportive Housing Program with a goal of ending veteran homelessness.

The City Rental Assistance Program provides limited rent subsidies on behalf of eligible lower income families at City-assisted housing projects.

Current Loan Programs include home repair loans to income-qualified homeowners who bring their units up to basic housing quality standards and down payment loans to income-qualified homebuyers. A new function is anticipated to include an eligibility review for a bus fare for low-income riders effective in FY22.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	73.00	71.00	72.00	0.00	72.00
Temporary FTE	2.00	2.00	1.00	0.00	1.00
Contract FTE	4.00	10.00	19.00	0.00	19.00
Total	**79.00**	**83.00**	**92.00**	**0.00**	**92.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 3,326,875	$ 3,778,945	$ 5,433,488	$ 0	$ 5,433,488
Current Expenses	63,472,645	71,549,733	86,115,606	3,390	86,118,996
Equipment	0	20,000	20,000	0	20,000
Total	**$ 66,799,520**	**$ 75,348,678**	**$ 91,569,094**	**$ 3,390**	**$ 91,572,484**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 465,292	$ 470,327	$ 766,123	$ 0	$ 766,123
Transportation Fund	0	0	60,912	3,390	64,302
Rental Assistance Fund	167,781	233,000	233,000	0	233,000
Community Development Fund	193,333	193,332	193,332	0	193,332
Federal Grants Fund	235,000	550,547	520,000	0	520,000
Housing & Comm Dev Rehab Fund	591,577	2,004,300	2,004,300	0	2,004,300
Housing & Comm Dev Sec 8 Fund	65,146,537	71,897,172	87,791,427	0	87,791,427
Total	**$ 66,799,520**	**$ 75,348,678**	**$ 91,569,094**	**$ 3,390**	**$ 91,572,484**

Community Based Development

Program Description

The Community Based Development Division administers programs and implements projects designed to preserve and expand the supply of affordable housing for low and moderate income households, address the shelter and service needs of the City and County of Honolulu's (City) residents who are experiencing homelessness or have special needs, supports community development initiatives, and affirmatively furthers fair housing. Funding for these activities is provided through the U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG), HOME Investment Partnerships Act (HOME), Emergency Solutions Grants (ESG), Housing Opportunities for Persons with AIDS (HOPWA), Housing Trust Fund (HTF), and City funded Affordable Housing Fund and other program funds. Technical assistance, grants, and loans are provided to nonprofit agencies that acquire, construct, and/or renovate existing housing projects and community facilities that provide services, shelter, and housing to persons experiencing homelessness and other special needs populations, including battered spouses, elderly and disabled persons, troubled youth, and persons with HIV/AIDS. The division is also responsible for the City's Housing First program which is designed to assist chronically homeless persons and families find and maintain permanent housing. The City's Fair Housing Program provides information and technical assistance to landlords, housing providers, housing consumers, and advocates, as well as advocacy and referrals to households confronting housing discrimination. The division also works in partnership with non-profit agencies on the acquisition, renovation, and construction of new and existing rental housing projects serving low and moderate income families and seniors; community development projects such as the construction and/or renovation of public facilities; and economic development activities. It also administers the leases of 72 City-owned properties to non-profit organizations providing shelter and services to persons and families with special needs. The division also provides Davis-Bacon labor standards support and monitoring for construction projects undertaken with federal CDBG and HOME funds.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	6.50	4.00	4.00	0.00	4.00
Total	**20.50**	**18.00**	**18.00**	**0.00**	**18.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 767,185	$ 1,073,870	$ 1,289,351	$ 261,000	$ 1,550,351
Current Expenses	20,202,328	15,565,324	16,763,527	1,013,500	17,777,027
Equipment	0	0	0	0	0
Total	**$ 20,969,513**	**$ 16,639,194**	**$ 18,052,878**	**$ 1,274,500**	**$ 19,327,378**

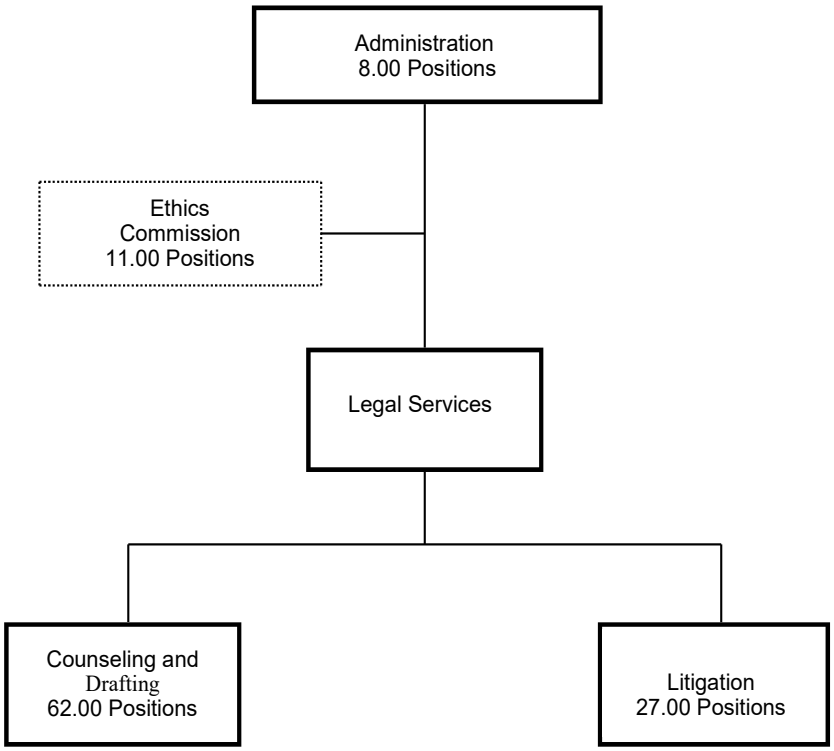
SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 10,601,253	$ 12,662,173	$ 12,068,547	$ 1,274,500	$ 13,343,047
Affordable Housing Fund	58,672	376,212	417,735	0	417,735
Community Development Fund	237,451	975,749	975,749	0	975,749
Special Projects Fund	1,083,379	1,298,419	3,011,880	0	3,011,880
Federal Grants Fund	8,988,758	1,326,641	1,578,967	0	1,578,967
Total	**$ 20,969,513**	**$ 16,639,194**	**$ 18,052,878**	**$ 1,274,500**	**$ 19,327,378**

Department of the Corporation Counsel

DEPARTMENT OF THE CORPORATION COUNSEL (COR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



Department of the Corporation Counsel

Roles and Responsibilities

The Corporation Counsel (COR) serves as the chief legal advisor to, and legal representative of, the Mayor, the City Council, all City agencies and departments, including its semi-autonomous agencies, and all City boards and commissions in matters relating to their official powers and duties. COR represents the City in all legal proceedings and performs all other legal services as required by the Revised Charter of the City and County of Honolulu.

Spending to Make a Difference

COR Legal Services:

- Efficiency - Filling all authorized positions will promote expedient and efficient resolution of requests for legal services and legal proceedings. Hiring of experienced attorneys and participation by COR Deputies in training and development opportunities expands COR's knowledge base and allows COR to provide higher quality work-product on a consistent, cost-efficient basis.
- Cost Effective Engagement of Outside Legal Services - Recent complex litigation has highlighted the need for COR to engage external counsel in cases that are complex, including those with unique legal issues or that would consume significant amounts of time (for example, in responding to discovery requests), and in cases involving subject matter areas for which COR does not have the appropriate level of experience (for example, private public partnerships (P3) for the rail project and mixed use entertainment real estate developments, bankruptcy, criminal, admiralty, etc.).

Ethics Commission:

- Cost Effective Engagement of External Professional Services - Engage external professional services, such as special investigators, hearings officers, and court reporters, for complex Ethics Commission cases with unique legal issues and conflicts of interest.

Budget Highlights

COR Legal Services

The FY2024 Budget reflects a 14% increase from FY23 and includes needed funding for:

- 55 Deputy Corporation Counsel positions at salaries commensurate with their level of expertise and at rates competitive within the legal profession. COR continues to recruit candidates with needed expertise to satisfy the City's legal workload requirements.
- Salary funds for two new Claims Management Specialist positions to support the City's claims process and address the backlog of claims; and a Para Legal Assistant III position to support the City's e-Discovery process.
- Outside legal counsel and consultants required to represent the City and City officers and employees acting in the course and scope of their employment in complex or specialized litigation or matters or cases in which COR may have a conflict of interest;
- Furniture and fixtures for the COR Library Office renovation to provide sufficient office space for authorized COR Deputy positions.
- Participation by Deputies COR in training and development opportunities to develop in-house expertise (e.g., federal grant programs, transit oriented development programs, etc.), to keep abreast of new legal developments (e.g., transportation network companies, online property rentals, sharing economies, small cell and distributed antenna systems, and litigation holds), and to improve professional skills through networking and seminars (e.g., International Municipal Attorneys Association conferences and seminars, Hawaii State Bar Association seminars, etc.).

Ethics Commission

- Salary increases for the Commission's Executive Director and Legal Counsel (EDLC), Assistant Executive Director and Legal Counsel (Assistant EDLC), Associates Legal Counsel (ALC), and Private Secretary II positions for parity with other executive legal and private secretary II positions within the City;
- Retention of external professional services for complex Ethics Commission cases with unique legal issues or

cases with conflicts of interest;

- Participation by Ethics Commission staff in training and development opportunities to develop ethics expertise, keep abreast of best practices and ethics developments in local, state, and federal government and private industries, and improve professional skills through networking and seminars (e.g., Society of Corporate Compliance and Ethics conference and webinars; Council on Governmental Ethics Laws conference and webinars). Cost is offset by decrease in online research costs resulting from COR's renegotiation of a multi-year contract and inclusion of license seats for Ethics Commission staff in contract pricing.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	108.00	108.00	108.00	3.00	111.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**108.00**	**108.00**	**108.00**	**3.00**	**111.00**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Legal Services	$ 8,949,265	$ 12,300,184	$ 13,818,837	$ 173,892	$ 13,992,729
Ethics Commission	732,270	837,340	962,345	0	962,345
Total	**$ 9,681,535**	**$ 13,137,524**	**$ 14,781,182**	**$ 173,892**	**$ 14,955,074**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 8,226,425	$ 9,141,447	$ 10,629,841	$ 173,892	$ 10,803,733
Current Expenses	1,455,110	3,996,077	4,151,341	0	4,151,341
Equipment	0	0	0	0	0
Total	**$ 9,681,535**	**$ 13,137,524**	**$ 14,781,182**	**$ 173,892**	**$ 14,955,074**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 9,087,205	$ 12,504,267	$ 14,109,868	$ 173,892	$ 14,283,760
Sewer Fund	386,780	412,891	438,749	0	438,749
Liquor Commission Fund	207,550	220,366	232,565	0	232,565
Total	**$ 9,681,535**	**$ 13,137,524**	**$ 14,781,182**	**$ 173,892**	**$ 14,955,074**

Legal Services

Program Description

This activity includes counseling and drafting and litigation legal services.

COUNSELING AND DRAFTING

The Counseling and Drafting Division (C&D):

- Drafts, reviews, and provides legal advice on:
  - agendas and minutes of City boards and commissions;
  - bills for an ordinance and resolutions;
  - legal documents;
- Provides legal advice to the Mayor, the City Council, all City agencies and departments, including its semi-autonomous agencies, and all City boards and commissions;
- Attends all City Council and committee meetings; meetings of the City's administration, including agencies and departments, upon request; and meetings of City boards and commissions;
- Represents the City in court and administrative and other tribunal proceedings in the State of Hawaii with regard to certain matters involving the City, such as procurement challenges, environmental matters, labor and employment matters, real property tax appeals, eminent domain proceedings, administrative appeals (including land use proceedings), foreclosures, bankruptcy actions, and interpleader actions for the return of seized property; and
- Advises and represents the Honolulu Police Department with regard to subpoenas duces tecum.

LITIGATION

The Litigation Division:

- Processes claims and represents the City, and its officers and employees acting in the course and scope of their employment, in personal injury, property damage, civil rights and certain contract and employment cases, in court and other tribunal proceedings in the State of Hawaii; and
- Prosecutes liquor law violations before the Liquor Commission.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	97.00	97.00	97.00	3.00	100.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**97.00**	**97.00**	**97.00**	**3.00**	**100.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 7,521,213	$ 8,365,055	$ 9,742,408	$ 173,892	$ 9,916,300
Current Expenses	1,428,052	3,935,129	4,076,429	0	4,076,429
Equipment	0	0	0	0	0
Total	**$ 8,949,265**	**$ 12,300,184**	**$ 13,818,837**	**$ 173,892**	**$ 13,992,729**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 8,354,935	$ 11,666,927	$ 13,147,523	$ 173,892	$ 13,321,415
Sewer Fund	386,780	412,891	438,749	0	438,749
Liquor Commission Fund	207,550	220,366	232,565	0	232,565
Total	**$ 8,949,265**	**$ 12,300,184**	**$ 13,818,837**	**$ 173,892**	**$ 13,992,729**

Ethics Commission

Program Description

This activity:

- Renders advice and publishes guidelines on the City's ethics laws for City officers and employees, including elected officials, managers and supervisors, and board and commission members;
- Investigates complaints alleging violations of the ethics laws, recommends discipline to appointing authorities for violations of the ethics law, and may impose civil fines for ethics violations by elected and appointed officers and employees;
- Develops and implements educational programs and mandatory training and retraining on the City's ethics laws for all City officers and employees, including elected officials, managers and supervisors, and board and commission members;
- Recommends legislation to the City Council;
- Reviews and maintains financial disclosure and other statements of City officials with significant discretionary authority; and
- Regulates lobbying and lobbyists.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**11.00**	**11.00**	**11.00**	**0.00**	**11.00**

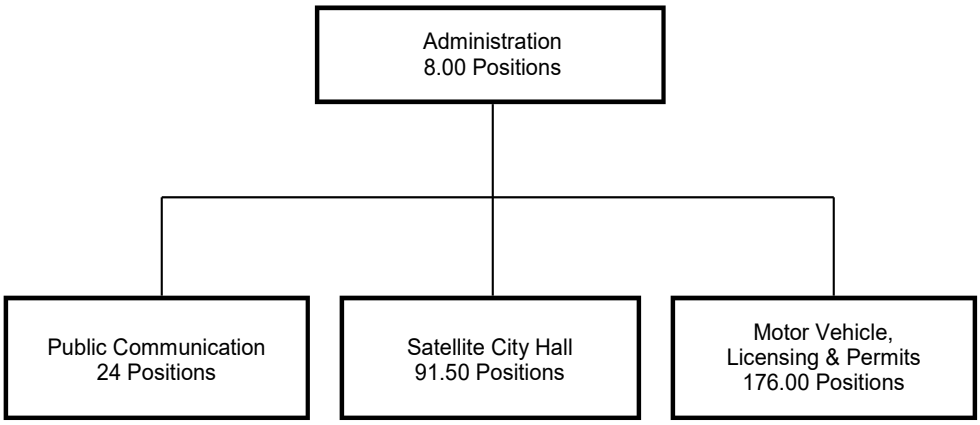
CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 705,212	$ 776,392	$ 887,433	$ 0	$ 887,433
Current Expenses	27,058	60,948	74,912	0	74,912
Equipment	0	0	0	0	0
Total	**$ 732,270**	**$ 837,340**	**$ 962,345**	**$ 0**	**$ 962,345**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 732,270	$ 837,340	$ 962,345	$ 0	$ 962,345
Total	**$ 732,270**	**$ 837,340**	**$ 962,345**	**$ 0**	**$ 962,345**

Department of Customer Services

DEPARTMENT OF CUSTOMER SERVICES (CSD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023



Department of Customer Services

Roles and Responsibilities

The Department of Customer Services (CSD) is responsible for providing the public with information about the City and County of Honolulu's programs and managing complaint intake, runs the City's Design and Print Center, administers the Motor Vehicle Licensing and Permit program, and manages Satellite City Halls and driver licensing stations island-wide. CSD also manages the contracts for various programs such as animal control, police-initiated tows and abandoned vehicles. In addition, CSD monitors Private Transportation Companies such as taxicabs, Uber, and Lyft.

Spending to Make a Difference

- Improve Services to the Public - continue to reduce the public's wait time for driver license and road test appointments; reduce turnaround time to complete motor vehicle registration services; increase responsiveness to public inquiries and issues; and streamline operations through process improvement, innovation and technology.
- IT Modernization and Innovation Effort - in collaboration with the Department of Information Technology, streamline and improve convenience for residents and expand online services. Improve navigation and ease of use of information on the CSD website, and work towards implementing innovative tools such as a voice activated artificial intelligence system to provide callers with easier to access to information.
- Expand Public Information Program - continue to execute an aggressive public information program, including use of social media, to assist the public in understanding rules and policies required to successfully complete their driver license, State ID, road test applications and obtain a form of Real ID identification.
- Create Uniform Efficiency and Provide High Levels of Customer Service - focus on consistent staff training to ensure proper application of procedures and uniform understanding of applicable rules and regulations. To complement employee technical skills, invest in customer service training to develop a service-oriented organizational culture that exceeds the public's expectations. Pilot new approaches to training and orienting employees to increase employee satisfaction and retention.

Budget Highlights

- Funding for four positions ($153,312) to provide for increased staffing levels, and a $36,576 increase for postage and supplies to cover costs associated with new passport intake services at Satellite City Hall locations.
- $49,920 to provide security guard services at Satellite City Hall locations.
- $372,150 in additional funding to provide outsourced call center services to answer 800-900 calls per day from the public relating to driver licensing and motor vehicle registration questions.
- $1,263,474 for increased support for animal care services.
- $191,000 cost increase for reflective license plate production.
- $12,000 to provide for janitorial services at the Sheridan Park road test office.
- Sixteen positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.

Department of Customer Services

DEPARTMENT POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	289.00	289.00	293.00	0.00	293.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	10.50	10.50	10.50	0.00	10.50
Total	**299.50**	**299.50**	**303.50**	**0.00**	**303.50**

EXPENDITURES BY PROGRAM	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 553,221	$ 588,606	$ 701,373	$ 0	$ 701,373
Public Communication	1,405,826	1,511,696	1,747,487	0	1,747,487
Satellite City Hall	4,616,048	4,625,093	5,270,228	0	5,270,228
Motor Vehicle, Licensing and Permits	17,632,142	18,805,981	22,443,903	0	22,443,903
Total	**$ 24,207,237**	**$ 25,531,376**	**$ 30,162,991**	**$ 0**	**$ 30,162,991**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 13,221,153	$ 13,380,114	$ 15,912,726	$ 0	$ 15,912,726
Current Expenses	10,921,660	12,151,262	14,110,015	0	14,110,015
Equipment	64,424	0	140,250	0	140,250
Total	**$ 24,207,237**	**$ 25,531,376**	**$ 30,162,991**	**$ 0**	**$ 30,162,991**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 20,960,515	$ 22,453,272	$ 26,522,726	$ 0	$ 26,522,726
Highway Beautification Fund	2,940,050	3,078,104	3,640,265	0	3,640,265
Community Development Fund	306,672	0	0	0	0
Total	**$ 24,207,237**	**$ 25,531,376**	**$ 30,162,991**	**$ 0**	**$ 30,162,991**

Administration

Program Description

The Director and the Department Administration provide policy guidance, direction, and administrative and personnel support to the Department's three divisions: Motor Vehicle Licensing and Permitting, Satellite City Hall, and Public Communication.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**8.00**	**8.00**	**8.00**	**0.00**	**8.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 501,910	$ 568,356	$ 680,623	$ 0	$ 680,623
Current Expenses	51,311	20,250	20,750	0	20,750
Equipment	0	0	0	0	0
Total	**$ 553,221**	**$ 588,606**	**$ 701,373**	**$ 0**	**$ 701,373**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 553,221	$ 588,606	$ 701,373	$ 0	$ 701,373
Total	**$ 553,221**	**$ 588,606**	**$ 701,373**	**$ 0**	**$ 701,373**

Public Communication

Program Description

The Public Communication Division is comprised of the Information Branch, the Design and Print Center, and the Municipal Reference and Records Center. The division oversees departmental operations related to the intake of customer complaints, as well as communication and coordination of information regarding City programs, services, policies, and accomplishments to the public and the media. The division provides onsite and in-house graphic design, printing and bindery services, manages the City's extensive collection of traditional and electronic publications and manages the long-term storage of City records.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**24.00**	**24.00**	**24.00**	**0.00**	**24.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,313,541	$ 1,355,898	$ 1,599,225	$ 0	$ 1,599,225
Current Expenses	92,285	155,798	148,262	0	148,262
Equipment	0	0	0	0	0
Total	**$ 1,405,826**	**$ 1,511,696**	**$ 1,747,487**	**$ 0**	**$ 1,747,487**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,405,826	$ 1,511,696	$ 1,747,487	$ 0	$ 1,747,487
Total	**$ 1,405,826**	**$ 1,511,696**	**$ 1,747,487**	**$ 0**	**$ 1,747,487**

Satellite City Hall

Program Description

This program provides essential services and information via nine storefront offices on the island of Oahu. These offices are located at Ala Moana, Downtown, Hawaii Kai, Kapalama, Kapolei, Pearlridge, Wahiawa, Waianae and Windward City.

While the Satellite City Hall offices (SCH) process motor vehicle registration and titling transactions as a primary function, the offices also offer an array of other services to the public. These services include the collection of water bills and real property tax payments, HOLO bus cards, disabled parking placards and Spay/Neuter certificates, dog tag replacements and the issuance of bicycle, and moped licenses. Passport intake processing is a new service that was added in 2022 at the Ala Moana and Kapolei locations. Permits issued by the SCH offices include picnic, loading zone and bus stop parking. SCH also provide information regarding various local government programs. Renewal and duplicate services for driver license and State IDs are also provided at four locations: Downtown, Hawaii Kai, Windward City and Pearlridge.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	87.00	87.00	91.00	0.00	91.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.50	4.50	4.50	0.00	4.50
Total	**91.50**	**91.50**	**95.50**	**0.00**	**95.50**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 4,012,435	$ 4,014,240	$ 4,630,018	$ 0	$ 4,630,018
Current Expenses	603,613	610,853	640,210	0	640,210
Equipment	0	0	0	0	0
Total	**$ 4,616,048**	**$ 4,625,093**	**$ 5,270,228**	**$ 0**	**$ 5,270,228**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 4,616,048	$ 4,625,093	$ 5,270,228	$ 0	$ 5,270,228
Total	**$ 4,616,048**	**$ 4,625,093**	**$ 5,270,228**	**$ 0**	**$ 5,270,228**

Motor Vehicle, Licensing and Permits

Program Description

This program processes motor vehicle, trailer, bicycle, moped and animal registrations; issues driver and business licenses, and driving instruction permits; issues State of Hawaii identification cards; administers and enforces the periodic motor vehicle inspection program; administers the reconstructed vehicle program; regulates private transportation companies; administers the derelict and abandoned vehicle programs; issues other permits for such matters as disabled parking, general newsstands, publication dispensing racks in the Waikiki area; and administers the Animal Care & Control and the Spay/Neuter Certificate contracts.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	170.00	170.00	170.00	0.00	170.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.00	6.00	6.00	0.00	6.00
Total	**176.00**	**176.00**	**176.00**	**0.00**	**176.00**

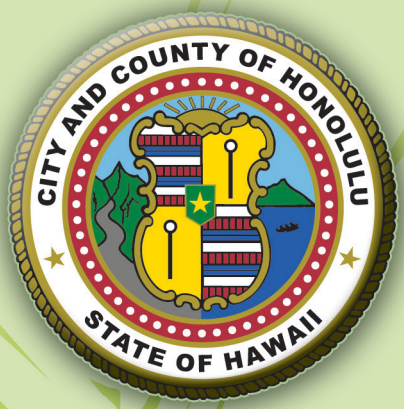
CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 7,393,267	$ 7,441,620	$ 9,002,860	$ 0	$ 9,002,860
Current Expenses	10,174,451	11,364,361	13,300,793	0	13,300,793
Equipment	64,424	0	140,250	0	140,250
Total	**$ 17,632,142**	**$ 18,805,981**	**$ 22,443,903**	**$ 0**	**$ 22,443,903**

SOURCE OF FUNDS

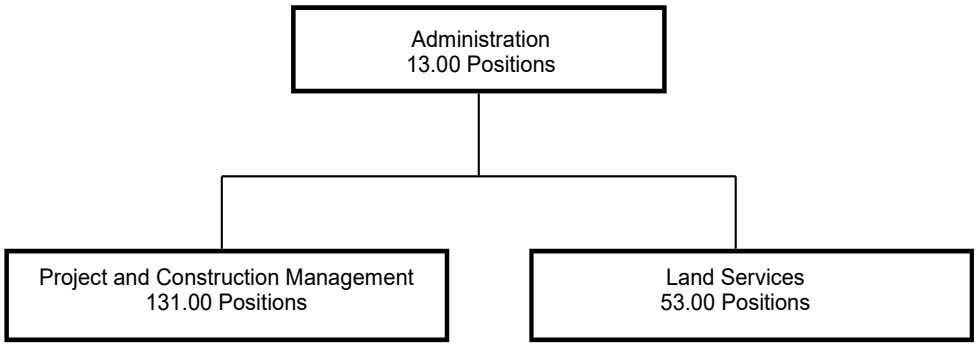
	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 14,385,420	$ 15,727,877	$ 18,803,638	$ 0	$ 18,803,638
Highway Beautification Fund	2,940,050	3,078,104	3,640,265	0	3,640,265
Community Development Fund	306,672	0	0	0	0
Total	**$ 17,632,142**	**$ 18,805,981**	**$ 22,443,903**	**$ 0**	**$ 22,443,903**

Department of Design and Construction



DEPARTMENT OF DESIGN AND CONSTRUCTION (DDC) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023



Department of Design and Construction

Roles and Responsibilities

The Department of Design and Construction (DDC) is the central agency responsible for the execution of the City's Capital Improvement Program (CIP). It is responsible for coordinating the project planning, design, and construction management of CIP projects including roads, bridges, drainage, flood control, earth stabilization, and facilities supporting park, fire, police, emergency, civic, enterprise, and medical examiner operations, among others. The Department also performs land survey and land acquisition in support of all City agencies. In addition, it develops long-range energy conservation projects for general government office buildings.

Spending to Make a Difference

- Transit Oriented Development (TOD) and Affordable Housing - coordinate with departments in acquisition of properties needed for TOD and affordable housing.
- Energy Conservation - DDC is leading the effort to implement Strategy 6 of the City's Climate Action Plan (CAP) to maximize energy efficiency and renewable energy throughout City Operations. Phase 1 of the Citywide Energy Service Performance Contract (ESPC) was substantially completed in December 2022. Phase 2 of the ESPC project that includes energy conservation measures (ECMs) at an additional eighty (80) public building is on-going and should be completed by the end of 2023. The project leverages the energy savings to pay for the improvements over a twenty-year term. Photovoltaic systems at twenty-seven (27) sites were brought on line in 2022. The photovoltaic systems will provide renewable energy to the facilities at a lower rate than purchasing electricity from the utility.
- City Facilities - DDC continues to implement critical improvements to City facilities and infrastructure to insure they are able to serve their intended purpose. These include renovation of buildings, installation of new roofs, roads, drainage systems, utilities, bridges, parking lots and parks. Also included is the construction of new facilities to replace obsolete facilities.

Budget Highlights

- $4,822,000 for City-wide Energy Service Performance Contract (ESPC) to implement Strategy 6 of the City's Climate Action Plan (CAP) to maximize Energy Service Performance Contract
- $1,850,000 for professional engineering services to inspect bridges to ensure safety to the public
- $1,500,000 for the Removal of Haiku Stairs
- $400,000 to monitor earth movement and undertake emergency stabilization improvements if needed at various designated areas to protect City infrastructure
- $74,124 for an Information Specialist III position to coordinate with City Administration and other agencies to address matters pertaining to CIP projects, CDBG, community and emergency events

Department of Design and Construction

DEPARTMENT POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	196.00	196.00	197.00	0.00	197.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	0.00	0.00	0.00
Total	**196.00**	**197.00**	**197.00**	**0.00**	**197.00**

EXPENDITURES BY PROGRAM	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 1,735,140	$ 1,324,673	$ 1,524,557	$ 0	$ 1,524,557
Project and Construction Management	12,574,305	18,622,592	20,245,890	0	20,245,890
Land Services	2,856,176	2,964,716	3,444,201	0	3,444,201
Total	**$ 17,165,621**	**$ 22,911,981**	**$ 25,214,648**	**$ 0**	**$ 25,214,648**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 12,102,961	$ 11,952,925	$ 15,236,098	$ 0	$ 15,236,098
Current Expenses	5,062,660	10,959,056	9,978,550	0	9,978,550
Equipment	0	0	0	0	0
Total	**$ 17,165,621**	**$ 22,911,981**	**$ 25,214,648**	**$ 0**	**$ 25,214,648**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 8,954,488	$ 13,560,296	$ 16,437,797	$ 0	$ 16,437,797
Highway Fund	6,153,312	6,845,561	7,660,951	0	7,660,951
Sewer Fund	57,821	106,124	115,900	0	115,900
Federal Grants Fund	2,000,000	2,400,000	1,000,000	0	1,000,000
Total	**$ 17,165,621**	**$ 22,911,981**	**$ 25,214,648**	**$ 0**	**$ 25,214,648**

Administration

Program Description

This program plans, directs and coordinates the activities of the Department of Design and Construction. It provides the Department with CIP project tracking and reporting, administrative services support, including personnel management, capital and operating budget preparation, administrative reports and records management, Council and legislative tracking.

Activities also include interagency coordination, emergency management coordination and coordination of department compliance programs associated with National Pollutant Discharge Elimination System (NPDES) regulatory requirements and participation in working groups related to federal funding and climate change.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	13.00	13.00	14.00	0.00	14.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**13.00**	**13.00**	**14.00**	**0.00**	**14.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,176,094	$ 1,199,203	$ 1,341,472	$ 0	$ 1,341,472
Current Expenses	559,046	125,470	183,085	0	183,085
Equipment	0	0	0	0	0
Total	**$ 1,735,140**	**$ 1,324,673**	**$ 1,524,557**	**$ 0**	**$ 1,524,557**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,735,140	$ 1,300,913	$ 1,500,797	$ 0	$ 1,500,797
Highway Fund	0	23,760	23,760	0	23,760
Total	**$ 1,735,140**	**$ 1,324,673**	**$ 1,524,557**	**$ 0**	**$ 1,524,557**

Project and Construction Management

Program Description

This program oversees the activities relating to capital improvements to various City facilities to include roads, street lighting, bridges, drainage, municipal buildings, fire and police stations and facilities, emergency services facilities, parks facilities and enterprise facilities (such as the Zoo, golf courses, Blaisdell Center and Waikiki Shell).

Activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing subdivision plans and plans for facilities to be dedicated to the City for compliance with City standards.Also managed are construction and inspection activities for all programs within the Department.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	130.00	130.00	130.00	0.00	130.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	0.00	0.00	0.00
Total	**130.00**	**131.00**	**130.00**	**0.00**	**130.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 8,133,352	$ 7,898,761	$ 10,566,580	$ 0	$ 10,566,580
Current Expenses	4,440,953	10,723,831	9,679,310	0	9,679,310
Equipment	0	0	0	0	0
Total	**$ 12,574,305**	**$ 18,622,592**	**$ 20,245,890**	**$ 0**	**$ 20,245,890**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 4,603,780	$ 9,583,823	$ 11,808,323	$ 0	$ 11,808,323
Highway Fund	5,970,525	6,638,769	7,437,567	0	7,437,567
Federal Grants Fund	2,000,000	2,400,000	1,000,000	0	1,000,000
Total	**$ 12,574,305**	**$ 18,622,592**	**$ 20,245,890**	**$ 0**	**$ 20,245,890**

Land Services

Program Description

This program conducts land surveys, title searches, appraisals, negotiations and acquisition of real property and easements for all City projects.

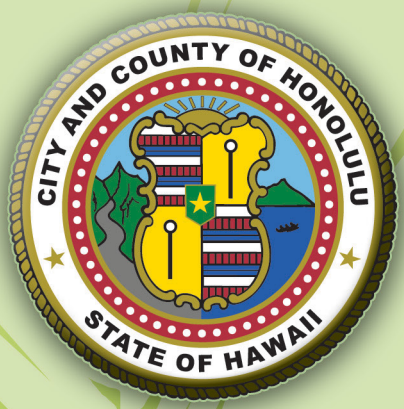
PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	53.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**53.00**	**53.00**	**53.00**	**0.00**	**53.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,793,515	$ 2,854,961	$ 3,328,046	$ 0	$ 3,328,046
Current Expenses	62,661	109,755	116,155	0	116,155
Equipment	0	0	0	0	0
Total	**$ 2,856,176**	**$ 2,964,716**	**$ 3,444,201**	**$ 0**	**$ 3,444,201**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,615,568	$ 2,675,560	$ 3,128,677	$ 0	$ 3,128,677
Highway Fund	182,787	183,032	199,624	0	199,624
Sewer Fund	57,821	106,124	115,900	0	115,900
Total	**$ 2,856,176**	**$ 2,964,716**	**$ 3,444,201**	**$ 0**	**$ 3,444,201**

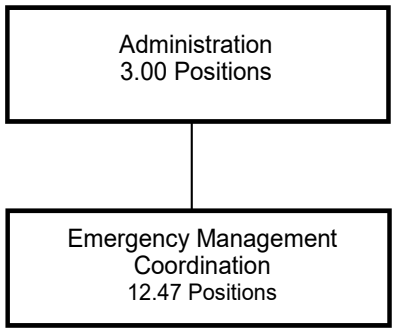
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Department of Emergency Management

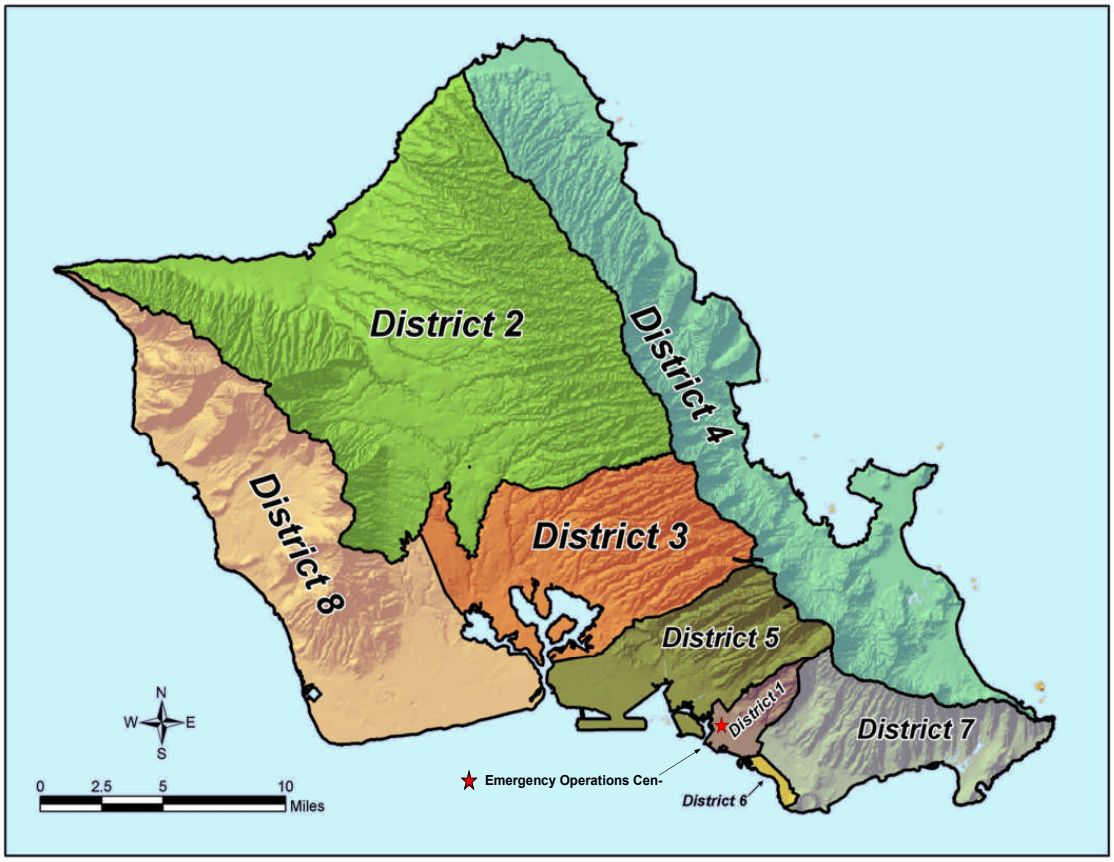


DEPARTMENT OF EMERGENCY MANAGEMENT (DEM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



DEPARTMENT OF EMERGENCY MANAGEMENT
(DEM)
EMERGENCY OPERATING DISTRICTS



EMERGENCY OPERATIONS CENTER (EOC)	FRANK F. FASI MUNICIPAL BUILDING
DISTRICT 1	CENTRAL HONOLULU
DISTRICT 2	WAHIAWA
DISTRICT 3	PEARL CITY
DISTRICT 4	KANEOHE
DISTRICT 5	KALIHI
DISTRICT 6	WAIKIKI
DISTRICT 7	EAST HONOLULU
DISTRICT 8	WAIANAE/KAPOLEI

Department of Emergency Management

Roles and Responsibilities

The Department of Emergency Management (DEM) coordinates the City's emergency management functions with state, federal, and non-government agencies to mitigate, prepare for, respond to, and recover from natural and manmade hazards. The department, in coordination with other City departments and external partners, maintains a high level of readiness, prepares and updates contingency plans, and expands awareness of response programs to meet emergency needs.

Spending to Make a Difference

- Support disaster preparedness education and outreach for the whole community.
- Inclusive public information and education. Translating emergency preparedness to make them accessible to individuals in our communities with limited English proficiency.
- Ensure DEM staff and Emergency Management Reserve Corps (EMRC) volunteers have necessary supplies and communication equipment to conduct and sustain emergency operations.
- Maintain operational readiness of all communications and emergency systems, to include outdoor warning sirens.
- Develop and maintain emergency plans to enable coordinated and effective response to natural and human-caused disasters.

Budget Highlights

- Overall increase over FY23 due to increase in salaries and current expenses.
- $100,000 to procure a new mass notification system to improve the City's ability to consistently and reliably provide timely messages to the public during emergencies.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	14.48	14.47	14.47	0.00	14.47
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**15.48**	**15.47**	**15.47**	**0.00**	**15.47**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Emergency Management Coordination	$ 4,001,368	$ 1,232,543	$ 1,571,279	$ 0	$ 1,571,279
Total	**$ 4,001,368**	**$ 1,232,543**	**$ 1,571,279**	**$ 0**	**$ 1,571,279**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,385,483	$ 935,700	$ 1,172,436	$ 0	$ 1,172,436
Current Expenses	1,655,285	296,843	398,843	0	398,843
Equipment	960,600	0	0	0	0
Total	**$ 4,001,368**	**$ 1,232,543**	**$ 1,571,279**	**$ 0**	**$ 1,571,279**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,142,957	$ 1,165,043	$ 1,503,779	$ 0	$ 1,503,779
Special Projects Fund	85,785	67,500	67,500	0	67,500
Federal Grants Fund	2,772,626	0	0	0	0
Total	**$ 4,001,368**	**$ 1,232,543**	**$ 1,571,279**	**$ 0**	**$ 1,571,279**

Emergency Management Coordination

Program Description

This program formulates emergency plans and procedures; coordinates the use of all available resources for the protection of life and property in the event of disaster; provides for the continuity of government operations; coordinates operational capabilities required to sustain operations in an emergency; assesses damage to public and private property; coordinates recovery activities; provides emergency information and public education; and coordinates an active volunteer program.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	14.48	14.47	14.47	0.00	14.47
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**15.48**	**15.47**	**15.47**	**0.00**	**15.47**

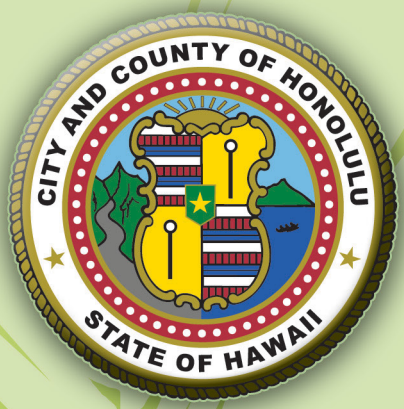
CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,385,483	$ 935,700	$ 1,172,436	$ 0	$ 1,172,436
Current Expenses	1,655,285	296,843	398,843	0	398,843
Equipment	960,600	0	0	0	0
Total	**$ 4,001,368**	**$ 1,232,543**	**$ 1,571,279**	**$ 0**	**$ 1,571,279**

SOURCE OF FUNDS

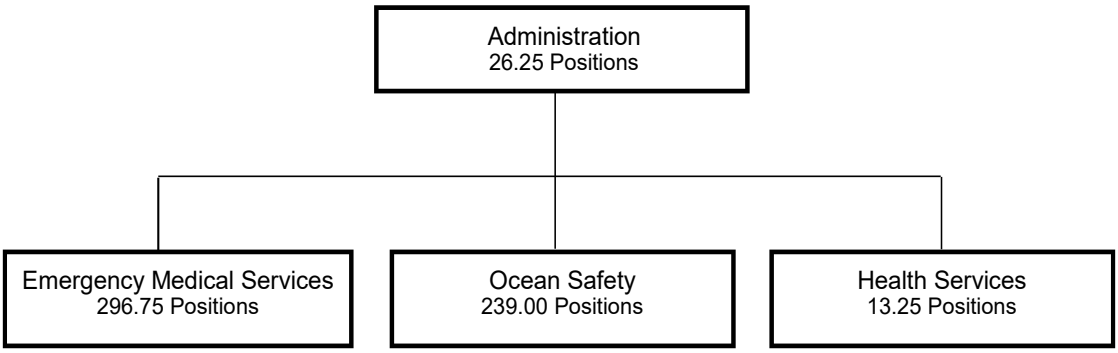
	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,142,957	$ 1,165,043	$ 1,503,779	$ 0	$ 1,503,779
Special Projects Fund	85,785	67,500	67,500	0	67,500
Federal Grants Fund	2,772,626	0	0	0	0
Total	**$ 4,001,368**	**$ 1,232,543**	**$ 1,571,279**	**$ 0**	**$ 1,571,279**

Department of Emergency Services

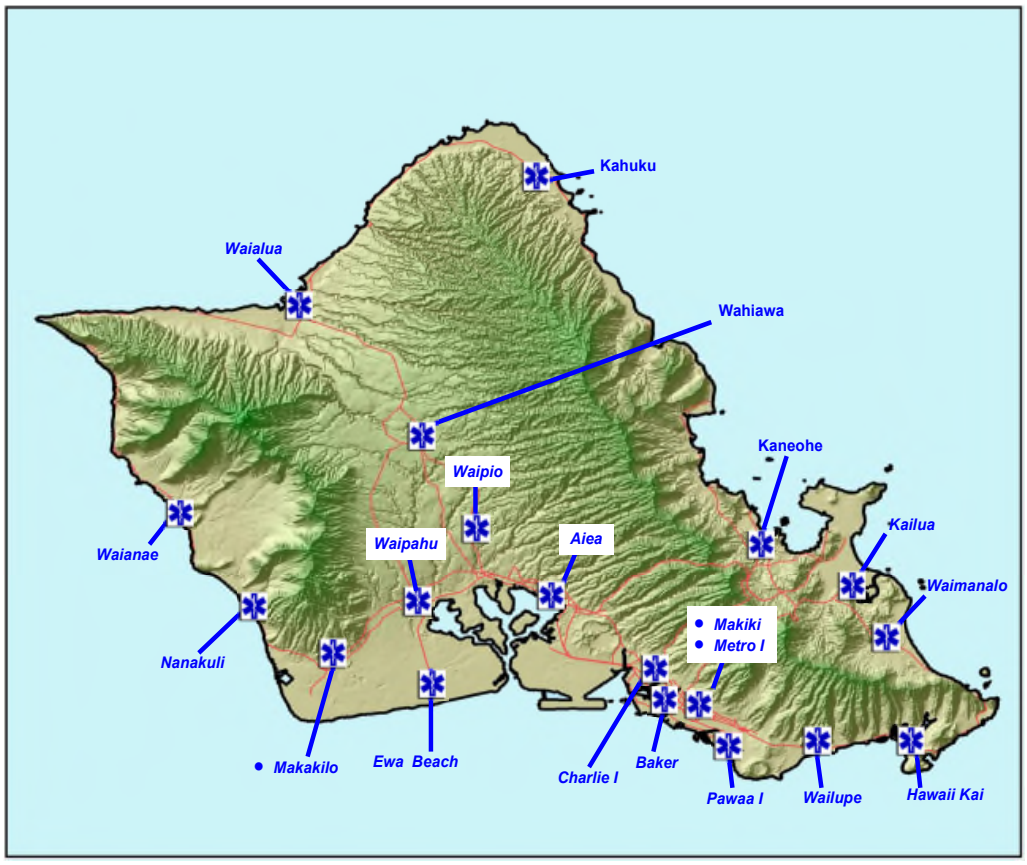


DEPARTMENT OF EMERGENCY SERVICES (ESD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.

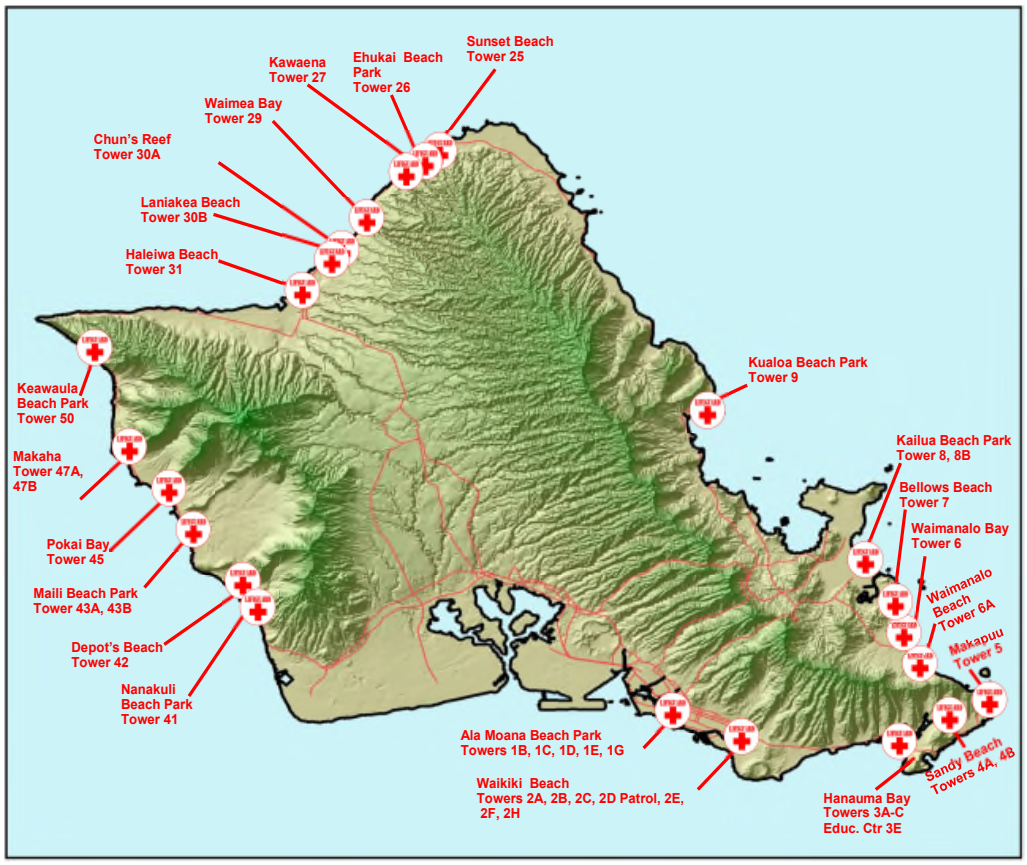


DEPARTMENT OF EMERGENCY SERVICES
(ESD)
EMERGENCY MEDICAL SERVICES UNIT LOCATIONS



Emergency Medical Services Stations

DEPARTMENT OF EMERGENCY SERVICES
(ESD)
OCEAN SAFETY—LIFEGUARD TOWERS



Lifeguard Towers

Department of Emergency Services

Roles and Responsibilities

The Department of Emergency Services is responsible for providing an effective and efficient operation via the Emergency Medical Services (EMS) Division, the Ocean Safety (OS) and Lifeguard Services Division and the Health Services (HS) Branch. EMS provides advanced life support, pre-hospital medical response by 21 ambulance units. OS provides disaster planning and response, a comprehensive ocean safety program that includes lifeguard services at 42 towers located at various beaches including selected City beach parks, and utilizes 17 mobile patrol and 911 dispatched response units to provide service to the remaining 156 identified beaches on Oahu. The Division also performs and participates in numerous ocean and drowning related education and injury prevention programs and campaigns. HS conducts pre-employment physical and medical evaluations for all City personnel as required for their positions and/or maintenance of licensure or physical fitness standards as mandated by the City and County of Honolulu, Hawaii Occupational Safety and Health Division (HIOSH), U. S. Department of Transportation, Federal Motor Carrier Safety Administration (FMCSA) or other regulating agencies, and provides other medical assistance to other City programs, including blood draws for DUI cases as requested by the Honolulu Police Department.

Spending to Make a Difference

- Transition the maintenance of the rights, powers, functions, and duties of the Department of Health, to the City and County of Honolulu for the county emergency medical services system.
- Continue the handling of all COVID questions relating to the health and safety of employees as well as contact tracing for City and County personnel and family members.
- Address specialized medicine to include collaboration with the Mayor's Office of Housing and Homelessness and the Crisis Outreach Response and Engagement program.
- Expand the Ocean Safety and Lifeguard Services Division staffing for the Extended Hours Program.

Budget Highlights

- Fourteen (14) Water Safety Officer I positions to staff the Extended Hours Program.
- Fourteen (14) positions to expand EMS services with a new station and establish an ambulance fleet maintenance unit.
- Twelve (12) positions to staff the CORE program to address Mayor's priority to homeless.
- Additional $550,000 for third party billing for EMS services and to support the CORE program.

Department of Emergency Services

DEPARTMENT POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	570.25	575.25	575.25	31.00	606.25
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	18.50	51.00	43.00	9.00	52.00
Total	**588.75**	**626.25**	**618.25**	**40.00**	**658.25**

EXPENDITURES BY PROGRAM	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 1,243,183	$ 3,394,706	$ 4,033,926	$ 680,388	$ 4,714,314
Emergency Medical Services	34,237,225	32,487,835	38,048,405	937,176	38,985,581
Ocean Safety	17,500,369	19,820,358	20,854,583	803,578	21,658,161
Health Services	1,025,785	940,700	1,266,198	0	1,266,198
Total	**$ 54,006,562**	**$ 56,643,599**	**$ 64,203,112**	**$ 2,421,142**	**$ 66,624,254**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 45,097,341	$ 46,623,857	$ 50,358,499	$ 2,292,252	$ 52,650,751
Current Expenses	8,564,741	9,020,740	9,729,613	43,890	9,773,503
Equipment	344,480	999,002	4,115,000	85,000	4,200,000
Total	**$ 54,006,562**	**$ 56,643,599**	**$ 64,203,112**	**$ 2,421,142**	**$ 66,624,254**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 51,343,231	$ 55,433,625	$ 62,946,817	$ 2,421,142	$ 65,367,959
Hanauma Bay Nature Preserve Fund	1,059,828	1,068,322	1,114,319	0	1,114,319
Special Projects Fund	1,603,503	141,652	141,976	0	141,976
Total	**$ 54,006,562**	**$ 56,643,599**	**$ 64,203,112**	**$ 2,421,142**	**$ 66,624,254**

Administration

Program Description

This program provides administrative support to the department in its delivery of pre-hospital emergency medical services, ocean safety and lifeguard services to the residents and visitors on the island of Oahu, and pre-employment, physical and medical evaluations for all City personnel as required for their position, maintenance of licensure, physical fitness, or other medical determination/assistance as needed.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	8.00	26.25	26.25	3.00	29.25
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	1.00	9.00	10.00
Total	**10.00**	**28.25**	**27.25**	**12.00**	**39.25**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 776,688	$ 2,110,656	$ 2,200,376	$ 680,388	$ 2,880,764
Current Expenses	466,495	1,284,050	1,833,550	0	1,833,550
Equipment	0	0	0	0	0
Total	**$ 1,243,183**	**$ 3,394,706**	**$ 4,033,926**	**$ 680,388**	**$ 4,714,314**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 842,967	$ 3,394,706	$ 4,033,926	$ 680,388	$ 4,714,314
Special Projects Fund	400,216	0	0	0	0
Total	**$ 1,243,183**	**$ 3,394,706**	**$ 4,033,926**	**$ 680,388**	**$ 4,714,314**

Emergency Medical Services

Program Description

Pursuant to an annual contract between the City and County of Honolulu and the State Department of Health, this program provides all Advanced Life Support (ALS) pre-hospital emergency medical care and emergency ambulance services for the public 24-hours per day, in an expeditious and efficient manner. The Emergency Medical Services (EMS) program also promotes injury prevention, public education, and disaster planning activities.

Staffing of ambulance stations and the scheduled replacement of existing equipment and ambulances are included in the proposed funding.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	315.00	296.75	296.75	14.00	310.75
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	13.50	5.00	6.00	0.00	6.00
Total	**328.50**	**301.75**	**302.75**	**14.00**	**316.75**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 27,587,853	$ 26,162,371	$ 28,381,224	$ 937,176	$ 29,318,400
Current Expenses	6,512,556	6,325,464	6,447,181	0	6,447,181
Equipment	136,816	0	3,220,000	0	3,220,000
Total	**$ 34,237,225**	**$ 32,487,835**	**$ 38,048,405**	**$ 937,176**	**$ 38,985,581**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 34,237,225	$ 32,487,835	$ 38,048,405	$ 937,176	$ 38,985,581
Total	**$ 34,237,225**	**$ 32,487,835**	**$ 38,048,405**	**$ 937,176**	**$ 38,985,581**

Ocean Safety

Program Description

This program provides comprehensive ocean safety programs; including ocean rescue, emergency medical response, prevention, and education services for the island of Oahu.

The division is the primary responder to emergencies arising on the beaches and near shore waters and has enhanced service functions.

The division continues to promote community awareness of best ocean safety practices through various programs, lectures, demonstrations, utilization of various media to disseminate educational information, and partnerships with Federal, State, non profit, for profit, and public safety agencies to ensure a comprehensive ocean safety program for the residents and visitors to the City and County of Honolulu.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	235.00	239.00	239.00	14.00	253.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	44.00	34.00	0.00	34.00
Total	**238.00**	**283.00**	**273.00**	**14.00**	**287.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 15,908,473	$ 17,624,903	$ 18,762,806	$ 674,688	$ 19,437,494
Current Expenses	1,384,232	1,196,453	1,196,777	43,890	1,240,667
Equipment	207,664	999,002	895,000	85,000	980,000
Total	**$ 17,500,369**	**$ 19,820,358**	**$ 20,854,583**	**$ 803,578**	**$ 21,658,161**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 15,237,254	$ 18,610,384	$ 19,598,288	$ 803,578	$ 20,401,866
Hanauma Bay Nature Preserve Fund	1,059,828	1,068,322	1,114,319	0	1,114,319
Special Projects Fund	1,203,287	141,652	141,976	0	141,976
Total	**$ 17,500,369**	**$ 19,820,358**	**$ 20,854,583**	**$ 803,578**	**$ 21,658,161**

Health Services

Program Description

This program conducts pre-employment and annual medical evaluations of current and prospective employees, including examinations mandated under the Hawaii Occupational Safety and Health Division (HIOSH) and U.S. Department of Transportation, Federal Motor Carrier Safety Administration (FMCSA) rules, and supports hearing conservation, respiratory protection, asbestos and blood borne pathogen programs; medically certifies commercial drivers and operators of crane and hoist equipment; and conducts and oversees programs that are designed to promote health, reduce risks and prevent injury.

Health Services is responsible for the physical health and safety of all safety sensitive workers, to include Fitness for Duty and Return to Work.

This program is responsible for the maintenance of City and County medical health services, as well as post-exposure incidents. Additionally, it administers a drug screening program for new hires and random testing for selected employees, including required medical review officer (MRO) services, and provides blood analysis for suspects arrested for driving under the influence of alcohol (DUI) for the Honolulu Police Department, including providing expert witness testimony in court.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	12.25	13.25	13.25	0.00	13.25
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	2.00	0.00	2.00
Total	**12.25**	**13.25**	**15.25**	**0.00**	**15.25**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 824,327	$ 725,927	$ 1,014,093	$ 0	$ 1,014,093
Current Expenses	201,458	214,773	252,105	0	252,105
Equipment	0	0	0	0	0
Total	**$ 1,025,785**	**$ 940,700**	**$ 1,266,198**	**$ 0**	**$ 1,266,198**

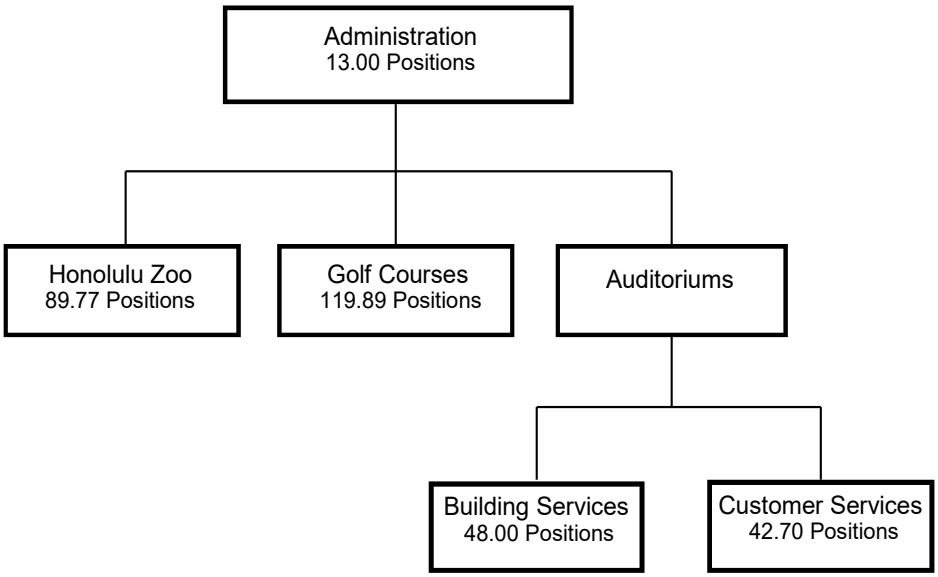
SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,025,785	$ 940,700	$ 1,266,198	$ 0	$ 1,266,198
Total	**$ 1,025,785**	**$ 940,700**	**$ 1,266,198**	**$ 0**	**$ 1,266,198**

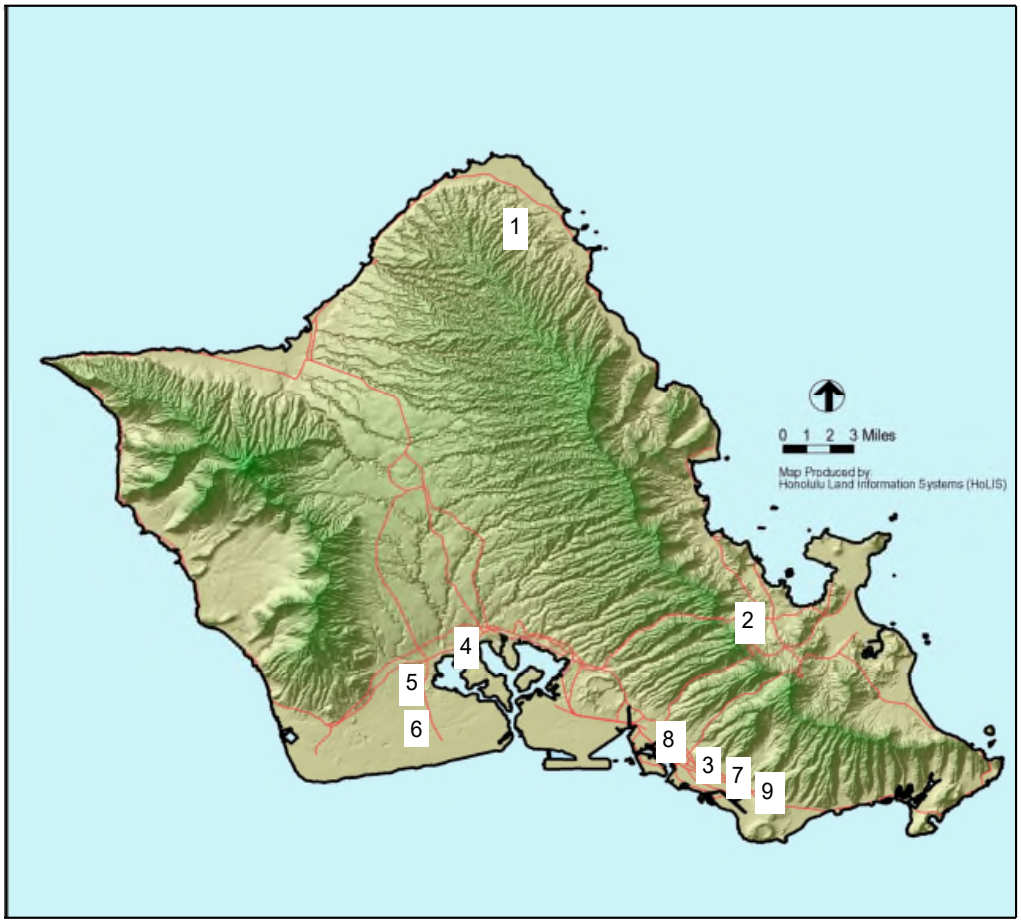
Department of Enterprise Services

DEPARTMENT OF ENTERPRISE SERVICES (DES) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



DEPARTMENT OF ENTERPRISE SERVICES (DES)



FACILITIES LOCATIONS

1	KAHUKU MUNICIPAL GOLF COURSE
2	PALI MUNICIPAL GOLF COURSE
3	ALA WAI MUNICIPAL GOLF COURSE
4	TED MAKALENA MUNICIPAL GOLF COURSE
5	WEST LOCH MUNICIPAL GOLF COURSE
6	EWA VILLAGES MUNICIPAL GOLF COURSE
7	HONOLULU ZOO
8	NEAL S. BLAISDELL CENTER
9	TOM MOFFATT WAIKIKI SHELL

Department of Enterprise Services

Roles and Responsibilities

The Department of Enterprise Services (DES) operates and maintains the Neal S. Blaisdell Center, Tom Moffatt Waikiki Shell, Honolulu Zoo, and six municipal golf courses. The Department prepares, administers, and enforces citywide concession contracts.

Spending to Make a Difference

- Address deferred maintenance needs of Blaisdell venues and campus to ensure continued service to the public.
- Maintain Honolulu Zoo operations and facilities to ensure the Association of Zoos and Aquariums (AZA) accreditation standards are met, promote conservation education of native species, and improve the visitor experience.
- Maintain six municipal golf courses to ensure facilities and grounds are clean, safe and provide customer satisfaction.

Budget Highlights

- Modest increases over FY2023 in salaries due to mandated collective bargaining contract terms.
- Slight increase over FY2023 in current expenses for safety and modernization improvements.
- $445,000 for improvements, maintenance, and equipment repairs to address health and safety issues at the Zoo; maintain AZA accreditation and United States Department of Agriculture (USDA) standards.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	265.40	265.00	265.00	0.00	265.00
Temporary FTE	12.51	12.91	12.91	0.00	12.91
Contract FTE	35.36	35.45	29.70	0.00	29.70
Total	**313.27**	**313.36**	**307.61**	**0.00**	**307.61**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 894,469	$ 869,208	$ 1,028,522	$ 0	$ 1,028,522
Auditoriums	9,516,290	5,842,334	7,232,109	0	7,232,109
Honolulu Zoo	7,008,899	7,347,489	8,888,185	0	8,888,185
Golf Courses	9,890,161	9,955,814	12,004,610	0	12,004,610
Total	**$ 27,309,819**	**$ 24,014,845**	**$ 29,153,426**	**$ 0**	**$ 29,153,426**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 16,047,239	$ 14,223,326	$ 17,935,677	$ 0	$ 17,935,677
Current Expenses	11,148,732	9,779,519	10,543,749	0	10,543,749
Equipment	113,848	12,000	674,000	0	674,000
Total	**$ 27,309,819**	**$ 24,014,845**	**$ 29,153,426**	**$ 0**	**$ 29,153,426**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Honolulu Zoo Fund	$ 7,008,711	$ 7,347,489	$ 8,888,185	$ 0	$ 8,888,185
Golf Fund	9,890,161	9,955,814	12,004,610	0	12,004,610
Special Events Fund	5,826,364	6,711,542	8,260,631	0	8,260,631
Special Projects Fund	188	0	0	0	0
Federal Grants Fund	4,584,395	0	0	0	0
Total	**$ 27,309,819**	**$ 24,014,845**	**$ 29,153,426**	**$ 0**	**$ 29,153,426**

Administration

Program Description

The Administration program directs and coordinates the programs and activities of the Neal S. Blaisdell Center, Tom Moffatt Waikiki Shell, Honolulu Zoo, and six municipal golf courses. In addition, the program coordinates the preparation, administration, and enforcement of citywide concession contracts. This program provides staff and clerical support services in personnel, budgetary, and organization management.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**13.00**	**13.00**	**13.00**	**0.00**	**13.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 875,532	$ 837,933	$ 998,272	$ 0	$ 998,272
Current Expenses	18,937	31,275	30,250	0	30,250
Equipment	0	0	0	0	0
Total	**$ 894,469**	**$ 869,208**	**$ 1,028,522**	**$ 0**	**$ 1,028,522**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Special Events Fund	$ 894,469	$ 869,208	$ 1,028,522	$ 0	$ 1,028,522
Total	**$ 894,469**	**$ 869,208**	**$ 1,028,522**	**$ 0**	**$ 1,028,522**

Auditoriums

Program Description

The Auditoriums program manages and operates the Neal S. Blaisdell Center Arena, Concert Hall, Exhibition Hall, Arena, meeting rooms, and the Tom Moffatt Waikiki Shell to bring a diversity of entertainment, sports, expositions, cultural, and educational events to the citizens of Hawaii. The facilities are rented to individuals and groups at user fee rates set by Ordinance to cover the cost of operations. The program provides support services for these activities including: contracting, planning, marketing, preparing scaled drawings, ticketing, ushering, equipment rentals, security plans, set ups, and concession services. Some of the support services, equipment, and activities are chargeable to the tenants and those revenues contribute to covering the expenses of the operation of the facilities. The program provides overall maintenance and operation of the systems needed for the efficient use of buildings, equipment, and grounds at the Neal S. Blaisdell Center and the Tom Moffatt Waikiki Shell. The program also provides trades and maintenance support to the Honolulu Zoo, some City concessions, and the six municipal golf courses.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	60.00	60.00	60.00	0.00	60.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	30.61	30.70	26.30	0.00	26.30
Total	**90.61**	**90.70**	**86.30**	**0.00**	**86.30**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 5,672,204	$ 3,722,957	$ 4,847,133	$ 0	$ 4,847,133
Current Expenses	3,844,086	2,119,377	2,233,976	0	2,233,976
Equipment	0	0	151,000	0	151,000
Total	**$ 9,516,290**	**$ 5,842,334**	**$ 7,232,109**	**$ 0**	**$ 7,232,109**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Special Events Fund	$ 4,931,895	$ 5,842,334	$ 7,232,109	$ 0	$ 7,232,109
Federal Grants Fund	4,584,395	0	0	0	0
Total	**$ 9,516,290**	**$ 5,842,334**	**$ 7,232,109**	**$ 0**	**$ 7,232,109**

Honolulu Zoo

Program Description

The Honolulu Zoo program plans, operates, and maintains a 42-acre integrated zoological and botanical park within the boundaries of Kapiolani Park.

The mission of the Honolulu Zoo is to inspire stewardship of our living world by providing meaningful experiences for our guests. The Zoo emphasizes Pacific Tropical ecosystems and our values of malama (caring) and ho`okipa (hospitality).

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	85.00	85.00	85.00	0.00	85.00
Temporary FTE	0.42	0.42	0.42	0.00	0.42
Contract FTE	4.35	4.35	3.00	0.00	3.00
Total	**89.77**	**89.77**	**88.42**	**0.00**	**88.42**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 4,120,365	$ 4,448,940	$ 5,461,676	$ 0	$ 5,461,676
Current Expenses	2,888,534	2,886,549	3,391,509	0	3,391,509
Equipment	0	12,000	35,000	0	35,000
Total	**$ 7,008,899**	**$ 7,347,489**	**$ 8,888,185**	**$ 0**	**$ 8,888,185**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Honolulu Zoo Fund	$ 7,008,711	$ 7,347,489	$ 8,888,185	$ 0	$ 8,888,185
Special Projects Fund	188	0	0	0	0
Total	**$ 7,008,899**	**$ 7,347,489**	**$ 8,888,185**	**$ 0**	**$ 8,888,185**

Golf Courses

Program Description

The Golf Courses program operates and maintains six municipal golf courses: five eighteen-hole golf courses (Ala Wai, Pali, Ted Makalena, West Loch, and Ewa Villages) and one nine-hole golf course (Kahuku). The Golf Courses program schedules tournaments and accepts reservations for group and individual play via an automated reservation system; develops and enforces golf course rules and regulations; and collects and accounts for green, tournament, and golf cart rental fees. The Golf Courses program is also responsible for the operations of the power golf carts at the eighteen-hole courses and the rental of pull carts and golf club sets at Kahuku Golf Course. This program is responsible for renovating and maintaining the existing golf courses and for planning new municipal golf facilities. The program also monitors golf course related food and beverage, driving range, and pro shop concession contracts and makes recommendations for concession contract specifications.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	107.40	107.00	107.00	0.00	107.00
Temporary FTE	12.09	12.49	12.49	0.00	12.49
Contract FTE	0.40	0.40	0.40	0.00	0.40
Total	**119.89**	**119.89**	**119.89**	**0.00**	**119.89**

CHARACTER OF EXPENDITURES

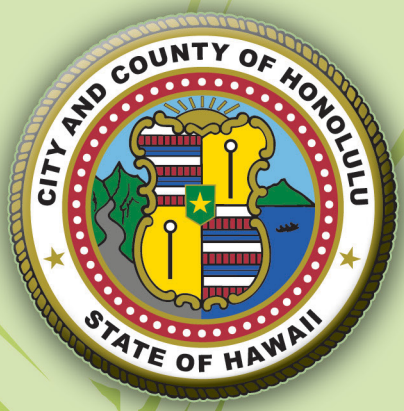
	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 5,379,138	$ 5,213,496	$ 6,628,596	$ 0	$ 6,628,596
Current Expenses	4,397,175	4,742,318	4,888,014	0	4,888,014
Equipment	113,848	0	488,000	0	488,000
Total	**$ 9,890,161**	**$ 9,955,814**	**$ 12,004,610**	**$ 0**	**$ 12,004,610**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Golf Fund	$ 9,890,161	$ 9,955,814	$ 12,004,610	$ 0	$ 12,004,610
Total	**$ 9,890,161**	**$ 9,955,814**	**$ 12,004,610**	**$ 0**	**$ 12,004,610**

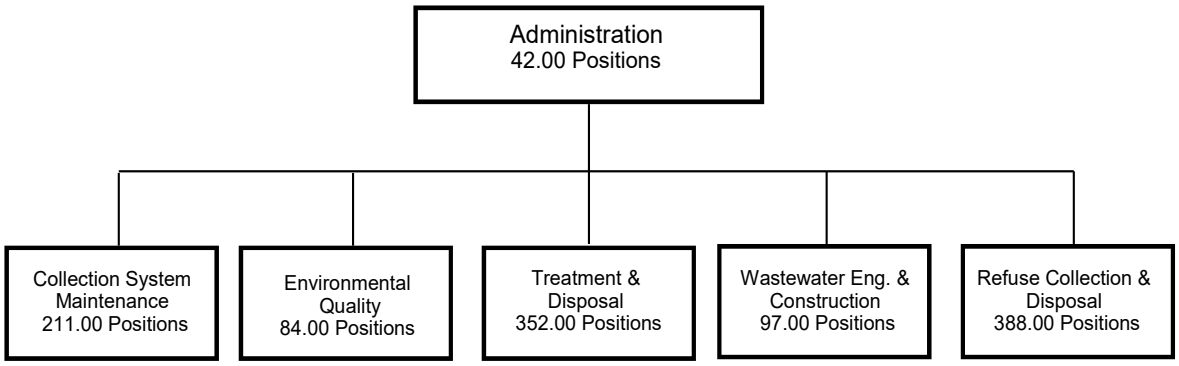
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Department of Environmental Services

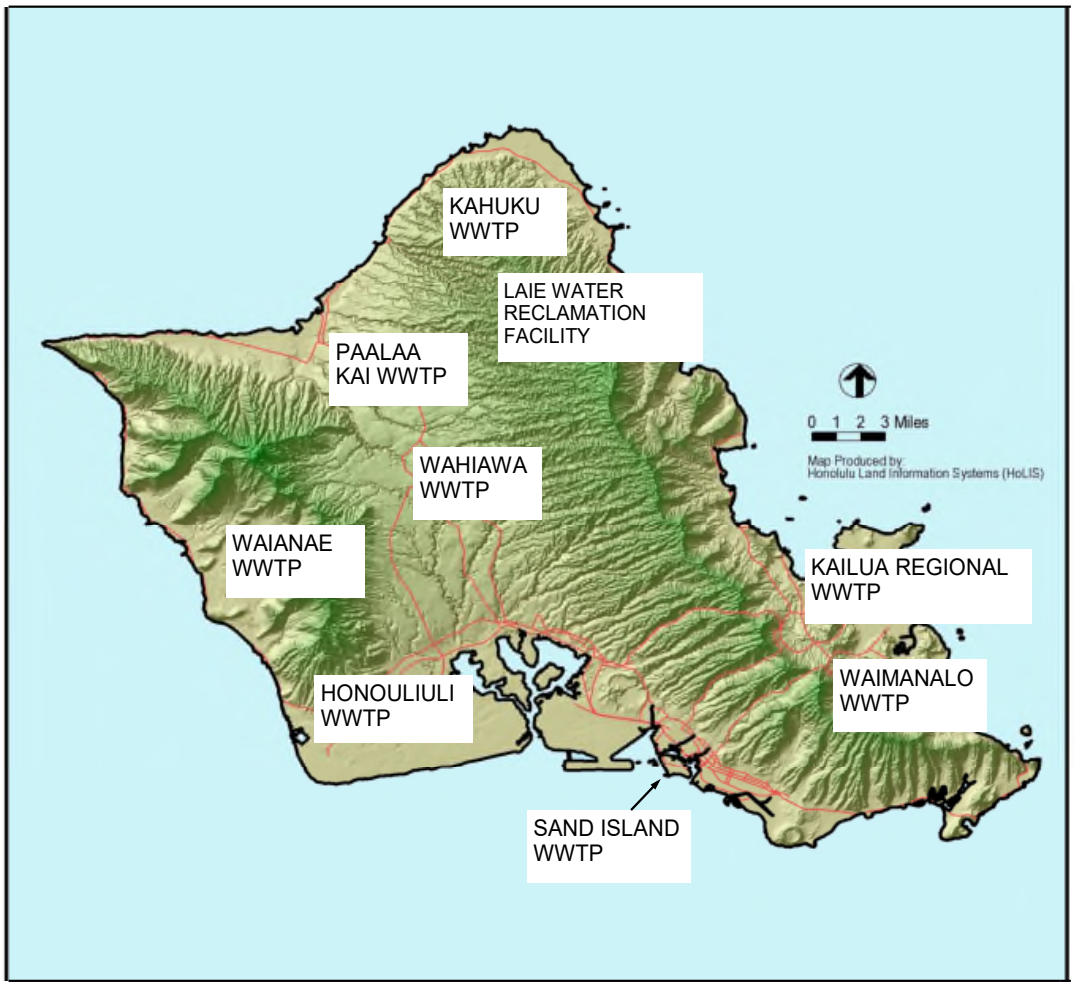


DEPARTMENT OF ENVIRONMENTAL SERVICES (ENV) ORGANIZATION CHART

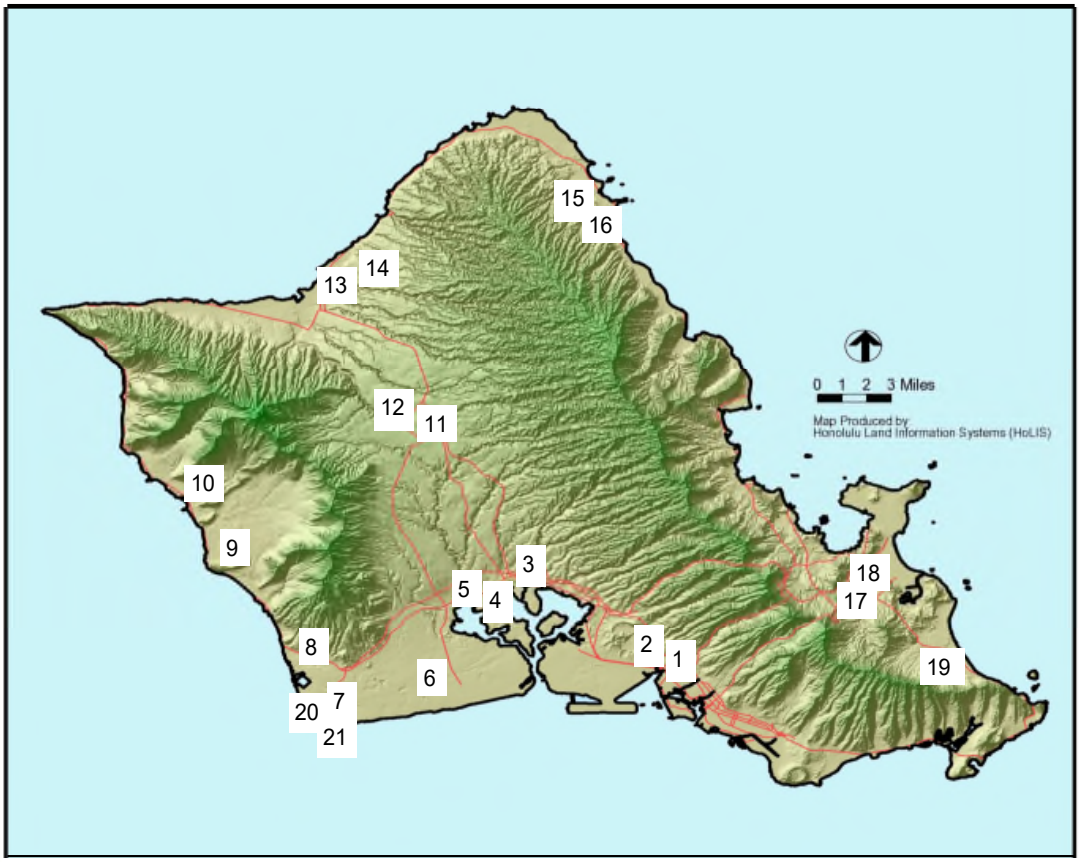
This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
WASTEWATER TREATMENT AND DISPOSAL FACILITIES



DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
REFUSE COLLECTION AND DISPOSAL FACILITIES



REFUSE COLLECTION AND DISPOSAL FACILITIES LOCATIONS

1. HONOLULU CORP. YARD
2. KEEHI TRANSFER STATION
3. PEARL CITY CORP. YARD
4. WAIPAHU MAINTENANCE FACILITY
5. WAIPAHU CONVENIENCE CENTER
6. EWA CONVENIENCE CENTER
7. H-POWER
8. WAIMANALO GULCH LANDFILL
9. WAIANAE CORP. YARD
10. WAIANAE CONVENIENCE CENTER
11. WAHIAWA CORP. YARD
12. WAHIAWA CONVENIENCE CENTER
13. WAIALUA CORP. YARD
14. KAWAILOA TRANSFER STATION
15. KOOLAULOA-LAIE CORP. YARD
16. LAIE CONVENIENCE CENTER
17. KAILUA CORP. YARD
18. KAPAA QUARRY TRANSFER STATION
19. WAIMANALO CONVENIENCE CENTER
20. ENHANCED MATERIALS RECOVERY FACILITY
21. KAPOLEI CONVENIENCE CENTER

Department of Environmental Services

Roles and Responsibilities

The Department of Environmental Services plans, directs, operates, and maintains the City and County of Honolulu's wastewater and solid waste programs. The wastewater and solid waste systems consist of 2,100 miles of sewer lines, 72 wastewater pump stations, nine wastewater treatment plants, three solid waste transfer stations, six refuse and recycling convenience centers, seven solid waste collection base yards, one active landfill, and one waste-to-energy facility (H-POWER).

Spending to Make a Difference

- Wastewater Treatment Process Improvements - Continuing to execute projects pursuant to the 2010 Consent Decree. Completed requirements for the collection system and transitioned to work at the treatment plants, including major upgrades to the Honouliuli and Sand Island Wastewater Treatment Plants, among several other ongoing and upcoming projects.
- Sewer Enhancements - Continuing enhanced sewer cleaning program begun under the 2010 Consent Decree to reduce spills, maintain capacity and reduce odor issues. Increasing use of cured-in-place pipe (CIPP) lining to reinforce the collection system and using closed-circuit television (CCTV) inspections to identify areas needing maintenance and improvement.
- Solid Waste Service Enhancements - Continuing to reduce waste going to the landfill through source reduction, recycling and waste-to-energy. Focusing on overall reduction of waste through implementation of existing programs and development of new programs.

Budget Highlights

- Includes several initiatives to increase energy efficiency at wastewater treatment plants, maximize renewable energy generation, and create waste resource efficiency.
- Other salary and benefit increases primarily due to mandated collective bargaining contract terms.
- Sixty positions have been deactivated to reflect a more accurate picture of the number of positions requiredby the department to deliver services.

Department of Environmental Services

DEPARTMENT POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	1,173.00	1,173.00	1,173.00	0.00	1,173.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**1,174.00**	**1,174.00**	**1,174.00**	**0.00**	**1,174.00**

EXPENDITURES BY PROGRAM	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 10,584,033	$ 11,716,717	$ 12,552,582	$ 1,100,000	$ 13,652,582
Environmental Quality	5,568,902	7,730,486	8,295,646	0	8,295,646
Collection System Maintenance	20,012,685	28,476,536	31,306,607	0	31,306,607
Wastewater Engineering and Construction	516,655	1,765,309	1,847,399	0	1,847,399
Treatment and Disposal	64,726,471	74,964,698	88,101,763	0	88,101,763
Refuse Collection and Disposal	155,293,711	175,887,158	182,689,836	500,000	183,189,836
Total	**$ 256,702,457**	**$ 300,540,904**	**$ 324,793,833**	**$ 1,600,000**	**$ 326,393,833**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 62,773,305	$ 75,833,062	$ 85,166,547	$ 0	$ 85,166,547
Current Expenses	193,929,152	224,707,842	239,627,286	1,600,000	241,227,286
Equipment	0	0	0	0	0
Total	**$ 256,702,457**	**$ 300,540,904**	**$ 324,793,833**	**$ 1,600,000**	**$ 326,393,833**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Sewer Fund	$ 101,181,447	$ 124,177,746	$ 141,689,997	$ 1,100,000	$ 142,789,997
Refuse Genl Operating Acct -SWSF	59,563,058	63,338,700	70,939,888	0	70,939,888
Sld Wst Dis Fac Acct - SWSF	85,416,464	101,217,588	97,639,946	0	97,639,946
Glass Incentive Account - SWSF	289,495	700,000	700,000	0	700,000
Recycling Account - SWSF	10,251,993	11,106,870	13,824,002	500,000	14,324,002
Total	**$ 256,702,457**	**$ 300,540,904**	**$ 324,793,833**	**$ 1,600,000**	**$ 326,393,833**

Administration

Program Description

This program provides administrative services for the City's wastewater and solid waste programs. It provides overall development, coordination and management through program financial planning, capital program planning, scheduling and tracking, and the development and operation of the Department's enterprise asset management system. Centralized personnel, financial, information technology, asset management, employee training and administrative services for the Department are also provided by this program.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	42.00	42.00	42.00	0.00	42.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**42.00**	**42.00**	**42.00**	**0.00**	**42.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,239,317	$ 2,669,017	$ 3,081,968	$ 0	$ 3,081,968
Current Expenses	8,344,716	9,047,700	9,470,614	1,100,000	10,570,614
Equipment	0	0	0	0	0
Total	**$ 10,584,033**	**$ 11,716,717**	**$ 12,552,582**	**$ 1,100,000**	**$ 13,652,582**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Sewer Fund	$ 10,370,570	$ 11,420,717	$ 12,263,582	$ 1,100,000	$ 13,363,582
Refuse Genl Operating Acct -SWSF	213,463	296,000	289,000	0	289,000
Total	**$ 10,584,033**	**$ 11,716,717**	**$ 12,552,582**	**$ 1,100,000**	**$ 13,652,582**

Environmental Quality

Program Description

This program oversees compliance with wastewater environmental regulations, monitors compliance with environmental wastewater permits issued to the Department/division and utilizes risk assessment to establish effective and efficient environmental compliance programs.

This program manages a variety of programs that direct, coordinate, and manage activities relating to federal, state and local environmental requirements involving wastewater pre-treatment and discharge, air non-covered and covered source air permits, underground storage tank permits, and water quality and biosolids monitoring. This program issues and administers a permitting and enforcement program to oversee discharges to the City's sewer collection system to prevent or minimize negative impacts to the City's collection system, treatment facilities and receiving water bodies. This program also investigates and enforces against illegal discharges, reviews Environmental Assessments and Environmental Impact Statements for water quality impacts, and works with other agencies to update City standards to reflect local, state and federal requirements.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	84.00	84.00	84.00	0.00	84.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**84.00**	**84.00**	**84.00**	**0.00**	**84.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 4,181,180	$ 5,450,322	$ 5,744,721	$ 0	$ 5,744,721
Current Expenses	1,387,722	2,280,164	2,550,925	0	2,550,925
Equipment	0	0	0	0	0
Total	**$ 5,568,902**	**$ 7,730,486**	**$ 8,295,646**	**$ 0**	**$ 8,295,646**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Sewer Fund	$ 5,568,902	$ 7,730,486	$ 8,295,646	$ 0	$ 8,295,646
Total	**$ 5,568,902**	**$ 7,730,486**	**$ 8,295,646**	**$ 0**	**$ 8,295,646**

Collection System Maintenance

Program Description

This program repairs, operates, and maintains the City's wastewater collection system which includes all of the gravity sewer lines, pump stations, and force mains.

This program provides all engineering and technical support activities related to the gravity collection system operations and preventive maintenance. This program is also responsible for the 24/7 operation and maintenance of all wastewater pumping facilities and force mains including emergency response to any system problems.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	211.00	211.00	211.00	0.00	211.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**211.00**	**211.00**	**211.00**	**0.00**	**211.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 9,792,257	$ 13,892,536	$ 15,007,248	$ 0	$ 15,007,248
Current Expenses	10,220,428	14,584,000	16,299,359	0	16,299,359
Equipment	0	0	0	0	0
Total	**$ 20,012,685**	**$ 28,476,536**	**$ 31,306,607**	**$ 0**	**$ 31,306,607**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Sewer Fund	$ 20,012,685	$ 28,476,536	$ 31,306,607	$ 0	$ 31,306,607
Total	**$ 20,012,685**	**$ 28,476,536**	**$ 31,306,607**	**$ 0**	**$ 31,306,607**

Treatment and Disposal

Program Description

This program plans, directs, and coordinates the operation and maintenance of all City wastewater treatment plants in order to comply with State and Environmental Protection Agency's environmental permit standards. It also provides mechanical, electrical, building, and grounds support services for the maintenance and repair of the nine wastewater facilities, four pre-treatment facilities, and seventy-one pumping stations, including the Supervisory Control and Data Acquisition (SCADA) allowing communication to remote sites throughout all facilities.

Maintenance activities include in-house preparation of architectural and engineering design plans. Other activities include reviewing architectural and engineering design plans for the aforementioned facilities that were prepared by ENV's Division of Wastewater Engineering and Construction.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	351.00	351.00	351.00	0.00	351.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**352.00**	**352.00**	**352.00**	**0.00**	**352.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 18,940,911	$ 25,916,098	$ 28,190,766	$ 0	$ 28,190,766
Current Expenses	45,785,560	49,048,600	59,910,997	0	59,910,997
Equipment	0	0	0	0	0
Total	**$ 64,726,471**	**$ 74,964,698**	**$ 88,101,763**	**$ 0**	**$ 88,101,763**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Sewer Fund	$ 64,712,635	$ 74,784,698	$ 87,976,763	$ 0	$ 87,976,763
Refuse Genl Operating Acct -SWSF	13,836	180,000	125,000	0	125,000
Total	**$ 64,726,471**	**$ 74,964,698**	**$ 88,101,763**	**$ 0**	**$ 88,101,763**

Refuse Collection and Disposal

Program Description

This program is responsible for the planning and administration of the City's solid waste management program. This includes the planning and implementation of municipal solid waste ("MSW") source reduction and recycling programs, the collection and transportation of MSW from approximately 180,000 single family households island wide, the operation and maintenance of refuse and recycling convenience centers, transfer stations, landfills, and collection operations yards, and the management of the City's H-POWER facility.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	388.00	388.00	388.00	0.00	388.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**388.00**	**388.00**	**388.00**	**0.00**	**388.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 27,243,080	$ 27,222,350	$ 32,403,880	$ 0	$ 32,403,880
Current Expenses	128,050,631	148,664,808	150,285,956	500,000	150,785,956
Equipment	0	0	0	0	0
Total	**$ 155,293,711**	**$ 175,887,158**	**$ 182,689,836**	**$ 500,000**	**$ 183,189,836**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Refuse Genl Operating Acct -SWSF	$ 59,335,759	$ 62,862,700	$ 70,525,888	$ 0	$ 70,525,888
Sld Wst Dis Fac Acct - SWSF	85,416,464	101,217,588	97,639,946	0	97,639,946
Glass Incentive Account - SWSF	289,495	700,000	700,000	0	700,000
Recycling Account - SWSF	10,251,993	11,106,870	13,824,002	500,000	14,324,002
Total	**$ 155,293,711**	**$ 175,887,158**	**$ 182,689,836**	**$ 500,000**	**$ 183,189,836**

Wastewater Engineering and Construction

Program Description

This program is responsible for the execution of the City's wastewater Capital Improvement Program. This includes the project planning, design and construction management of Capital projects and the major repair, replacement and rehabilitation of wastewater assets. This program also provides engineering support to ENV's other wastewater operating programs.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	97.00	97.00	97.00	0.00	97.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**97.00**	**97.00**	**97.00**	**0.00**	**97.00**

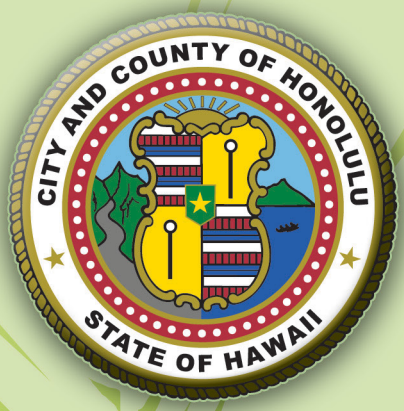
CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 376,560	$ 682,739	$ 737,964	$ 0	$ 737,964
Current Expenses	140,095	1,082,570	1,109,435	0	1,109,435
Equipment	0	0	0	0	0
Total	**$ 516,655**	**$ 1,765,309**	**$ 1,847,399**	**$ 0**	**$ 1,847,399**

SOURCE OF FUNDS

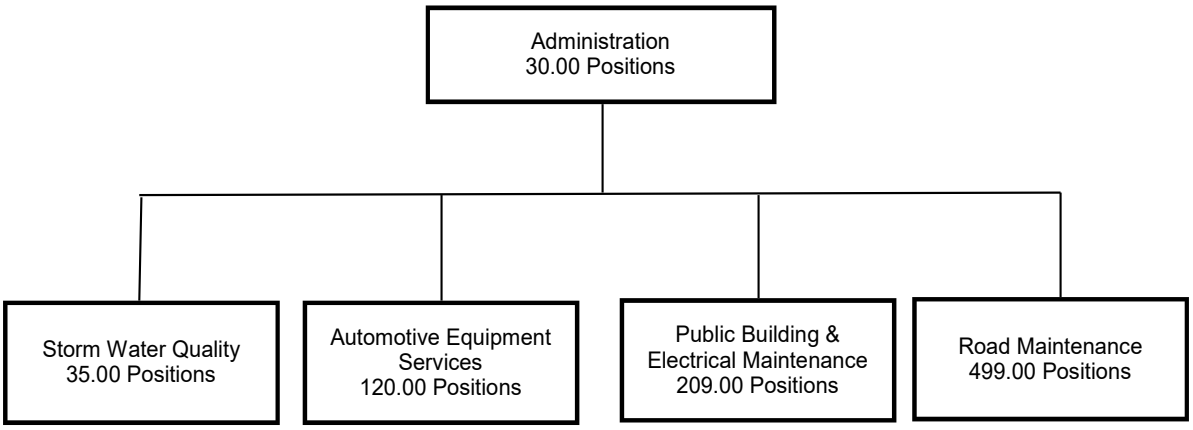
	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Sewer Fund	$ 516,655	$ 1,765,309	$ 1,847,399	$ 0	$ 1,847,399
Total	**$ 516,655**	**$ 1,765,309**	**$ 1,847,399**	**$ 0**	**$ 1,847,399**

Department of Facility Maintenance

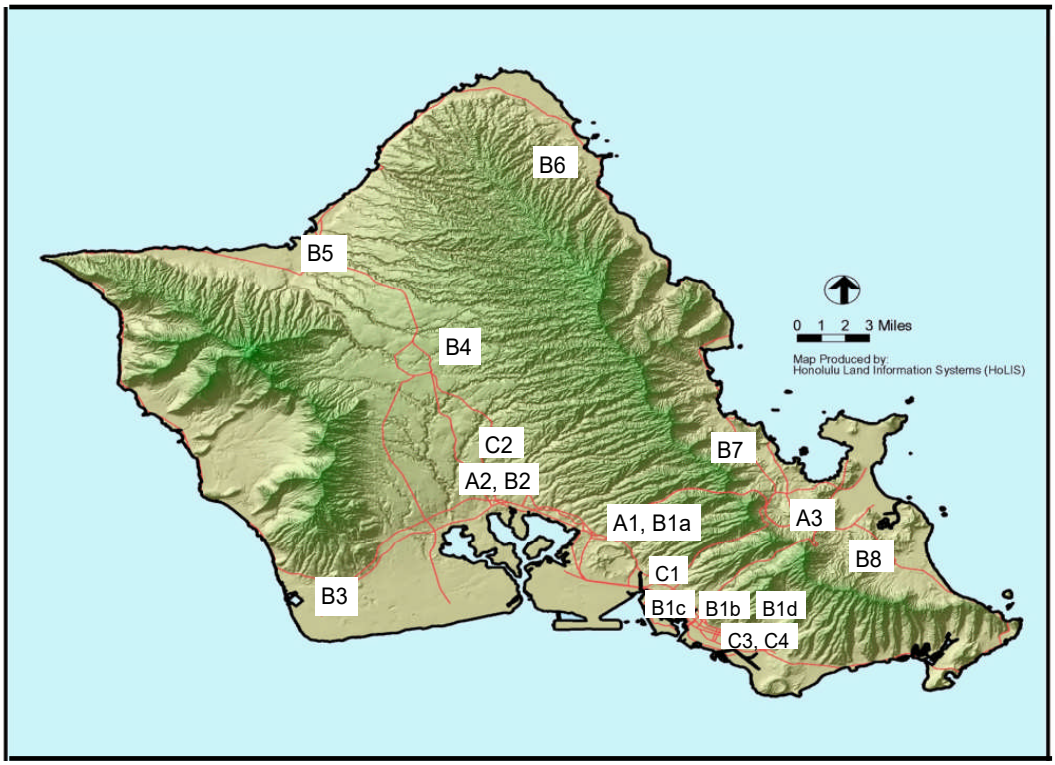


DEPARTMENT OF FACILITY MAINTENANCE (DFM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



DEPARTMENT OF FACILITY MAINTENANCE (DFM)



AUTOMOTIVE EQUIPMENT SERVICE Repair and Maintenance Facilities	ROAD MAINTENANCE Baseyards
A1 HALAWA * Services all Honolulu based agencies from Aiea to Hawaii Kai * Services Keehi Transfer Station * Services DRM street sweeping * Services Waianae Refuse * Services Waialua Refuse * Services Kawailoa Transfer Station	B1a HALAWA (Honolulu District) B1b HONOLULU Clean Team B1c HONOLULU Street Sweeping B1d HONOLULU Coning B2 PEARL CITY (EWA) B3 KAPOLEI (Waianae District) B4 WAHIAWA B5 WAIALUA B6 LAIE (KOOLAULOA) B7 KANEOHE (KOOLAUPOKO) B8 KAILUA
A2 PEARL CITY * Services Central/Leeward based agencies	
A3 KAPAA * Services Windward based agencies from Waimanalo to Laie	

BUILDING AND ELECTRICAL MAINTENANCE Baseyards
C1 PUBLIC BUILDING and ELECTRICAL MAINTENANCE (R&M)
C2 TRAFFIC and ELECTRICAL MAINTENANCE SERVICES (TEMS)
C3 CUSTODIAL and UTILITY SERVICES (CUS)
C4 SECURITY and EMPLOYEE PARKING OPERATIONS (SEOP)

Department of Facility Maintenance

Roles and Responsibilities

The Department of Facility Maintenance (DFM) plans and administers the City's repair, renovation, and maintenance programs for City roads, bridges, streams, flood control systems, sidewalks, road medians and traffic islands, City public buildings, City vehicles and construction equipment (except for vehicles/equipment belonging to the Board of Water Supply, Honolulu Authority for Rapid Transit, and the Police and Fire Departments), and for mechanical, electrical and electronic equipment and facilities, including those for parks, street lighting and communication sites. It also plans, directs, operates, and administers the City's storm water permit programs. Additionally, DFM provides heavy vehicle driver and equipment operator training, interdepartmental mail service, and enforces the City's Stored Property and Sidewalk Nuisance Ordinances (SPO/SNO).

Spending to Make a Difference

- Public Safety - Concentrate resources to improve public safety and quality of life by performing road reconstruction/repaving, sidewalk repairs, pothole patching, flood control maintenance, street lighting repairs/installations, road median and traffic island maintenance to minimize traffic hazards, and by removing improperly stored personal property from City property (which may result in impounding such property) in accordance with SPO/SNO.
- Public Buildings - Maintain and preserve the public buildings of the City and County of Honolulu to achieve the highest level of use and functionality of the buildings. Conduct preventive maintenance to maximize the life of the equipment and building while working to minimize unplanned repairs.
- Road Maintenance - Further implement the Pavement Management System (PMS) to help strategically plan the proper rehabilitation and reconstruction of roadway pavements and identify less costly treatments that will extend pavement life. Further develop the Pavement Preservation program designed to apply cost-effective treatments (such as slurry seal, seal coatings, crack sealing, and other less costly maintenance techniques) to prolong roadway life and reduce the rate of roadway deterioration. In addition, pursue a work order system to better organize and measure the performance of City road crews.
- Vehicle Maintenance - Continue ongoing implementation of improvements that align Automotive Equipment Service resources to achieve efficient delivery of vehicle repair, maintenance services and driver training for City agencies dependent on safe operable vehicles and equipment used to provide direct services to the public. Efforts are underway to advance the effectiveness of services provided by the Division of Automotive Equipment Service using available technology to implement fleet modernization practices that reduce the overall cost of vehicle ownership and improve vehicle safety, reliability and efficiency.
- Storm Water Quality Requirements - Increase public education in storm water quality programs to meet Municipal Separate Storm Sewer Systems (MS4) permit requirements and continue to develop programs related to catch basin inspection and cleaning, street cleaning, and trash reduction. Continue expansion of resources (personnel and equipment) to comply with an EPA (Environmental Protection Agency) audit report and NPDES (National Pollutant Discharge Elimination System) permit requirements to minimize pollutants reaching State waters.

Budget Highlights

- Department's budget reflects an overall increase in FY2024 with a continued focus on core services.
- The Division of Road Maintenance street resurfacing mill and fill contract totals $11.5 million in FY 2024.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	833.00	893.00	844.00	0.00	844.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	22.50	10.00	10.00	0.00	10.00
Total	**855.50**	**903.00**	**854.00**	**0.00**	**854.00**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 10,863,283	$ 13,106,495	$ 15,931,017	$ 0	$ 15,931,017
Public Building and Electrical Maintenance	35,310,459	46,503,038	42,341,161	0	42,341,161
Automotive Equipment Services	18,383,654	19,125,246	22,202,259	0	22,202,259
Road Maintenance	26,408,954	26,337,663	48,788,812	0	48,788,812
Total	**$ 90,966,350**	**$ 105,072,442**	**$ 129,263,249**	**$ 0**	**$ 129,263,249**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 35,708,282	$ 35,893,506	$ 53,732,410	$ 0	$ 53,732,410
Current Expenses	55,205,397	68,178,936	75,338,839	0	75,338,839
Equipment	52,671	1,000,000	192,000	0	192,000
Total	**$ 90,966,350**	**$ 105,072,442**	**$ 129,263,249**	**$ 0**	**$ 129,263,249**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 39,881,577	$ 44,835,033	$ 49,325,687	$ 0	$ 49,325,687
Highway Fund	39,557,876	47,968,293	65,984,039	0	65,984,039
Highway Beautification Fund	218,331	245,500	267,500	0	267,500
Bikeway Fund	1,620	33,100	33,100	0	33,100
Sewer Fund	1,856,578	2,193,616	2,360,011	0	2,360,011
Transportation Fund	272,594	126,744	126,744	0	126,744
Refuse Genl Operating Acct -SWSF	4,561,420	4,835,078	5,583,084	0	5,583,084
Recycling Account - SWSF	4,607,635	4,835,078	5,583,084	0	5,583,084
Special Projects Fund	8,719	0	0	0	0
Total	**$ 90,966,350**	**$ 105,072,442**	**$ 129,263,249**	**$ 0**	**$ 129,263,249**

Administration

Program Description

The department administration, also known as the Office of the Director and Chief Engineer (CEO) directs and oversees administrative programs and services, including budget, fiscal, personnel/human resources, and inter-departmental mail services. The CEO also oversees the health and safety and heavy vehicle and equipment training programs.

The Storm Water Quality Division's (SWQ) mission is to empower and provide guidance on minimizing impacts to water quality in order to protect public health and the environment. SWQ works with City departments as well as public businesses, agencies, and individuals to foster shared responsibility for protection of our water. SWQ is responsible for implementing stormwater management requirements and controls to protect and safeguard the general health, safety, and welfare of the public residing in watersheds within the City, which is done through over-seeing and enforcing compliance with the National Pollutant Discharge and Elimination System (NPDES) permit requirements for the Municipal Separate Storm Sewer System (MS4) under NPDES Permit no. HI S000002.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	61.00	65.00	64.00	0.00	64.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	**62.00**	**66.00**	**65.00**	**0.00**	**65.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,499,200	$ 2,891,790	$ 4,236,252	$ 0	$ 4,236,252
Current Expenses	8,333,777	10,214,705	11,694,765	0	11,694,765
Equipment	30,306	0	0	0	0
Total	**$ 10,863,283**	**$ 13,106,495**	**$ 15,931,017**	**$ 0**	**$ 15,931,017**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 9,695,024	$ 11,735,173	$ 14,571,502	$ 0	$ 14,571,502
Highway Fund	1,159,540	1,371,322	1,359,515	0	1,359,515
Special Projects Fund	8,719	0	0	0	0
Total	**$ 10,863,283**	**$ 13,106,495**	**$ 15,931,017**	**$ 0**	**$ 15,931,017**

Public Building and Electrical Maintenance

Program Description

The Public Building and Electrical Maintenance programs, plans, directs, coordinates, and administers the repair and maintenance programs for public buildings and appurtenant structures; custodial and utility services programs; and repair and maintenance programs for street, park, mall, outdoor and other City lighting, electrical facilities, and communication facilities under the jurisdiction of the Department of Facility Maintenance. The program also administers activities including City employees' parking; motor pool; and security for the Frank F. Fasi Municipal Building, Honolulu Hale, Kapolei Hale, Kapalama Hale, the Joint Traffic Management Center (JTMC), and certain other facilities.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	208.00	209.00	208.00	0.00	208.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	16.50	8.00	8.00	0.00	8.00
Total	**224.50**	**217.00**	**216.00**	**0.00**	**216.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 9,382,959	$ 9,818,836	$ 12,835,710	$ 0	$ 12,835,710
Current Expenses	25,921,748	36,684,202	29,415,451	0	29,415,451
Equipment	5,752	0	90,000	0	90,000
Total	**$ 35,310,459**	**$ 46,503,038**	**$ 42,341,161**	**$ 0**	**$ 42,341,161**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 22,429,889	$ 24,387,784	$ 26,339,073	$ 0	$ 26,339,073
Highway Fund	12,607,976	21,988,510	15,875,344	0	15,875,344
Transportation Fund	272,594	126,744	126,744	0	126,744
Total	**$ 35,310,459**	**$ 46,503,038**	**$ 42,341,161**	**$ 0**	**$ 42,341,161**

Automotive Equipment Services

Program Description

The Automotive Equipment Service (AES) program plans, directs, coordinates, and administers the vehicle and equipment acquisition, disposal, repair, and maintenance programs for the City with the exception of programs under the Board of Water Supply, Honolulu Police Department, Honolulu Fire Department, and Honolulu Authority for Rapid Transportation.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	124.00	120.00	119.00	0.00	119.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**124.00**	**120.00**	**119.00**	**0.00**	**119.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 6,942,827	$ 7,113,268	$ 8,981,687	$ 0	$ 8,981,687
Current Expenses	11,433,972	11,011,978	13,138,572	0	13,138,572
Equipment	6,855	1,000,000	82,000	0	82,000
Total	**$ 18,383,654**	**$ 19,125,246**	**$ 22,202,259**	**$ 0**	**$ 22,202,259**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 4,541,748	$ 4,186,049	$ 4,365,383	$ 0	$ 4,365,383
Highway Fund	2,816,273	3,075,425	4,310,697	0	4,310,697
Sewer Fund	1,856,578	2,193,616	2,360,011	0	2,360,011
Refuse Genl Operating Acct -SWSF	4,561,420	4,835,078	5,583,084	0	5,583,084
Recycling Account - SWSF	4,607,635	4,835,078	5,583,084	0	5,583,084
Total	**$ 18,383,654**	**$ 19,125,246**	**$ 22,202,259**	**$ 0**	**$ 22,202,259**

Road Maintenance

Program Description

The Road Maintenance program maintains City roadways, sidewalks, storm drains, bridges, striping, signs and markings, outdoor municipal parking lots, bike paths, bus stops/shelters, road medians and traffic islands, and remnant properties. It renders pavement maintenance to private roadways open to public use, pursuant to City ordinance. The division also has the responsibility of maintaining City-owned streams, channels, ditches and other flood control facilities as well as enforcing the maintenance of privately-owned streams. It also maintains litter containers at bus stops and some pedestrian mall areas in Waikiki, removes graffiti within City roadway and drainage facilities, and enforces Stored Property/Sidewalk Nuisance Ordinances. In the rural districts, it provides dead animal pickup and oversees refuse collection services at Wahiawa, Laie, and Waialua for the Department of Environmental Services.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	440.00	499.00	453.00	0.00	453.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	5.00	1.00	1.00	0.00	1.00
Total	**445.00**	**500.00**	**454.00**	**0.00**	**454.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 16,883,296	$ 16,069,612	$ 27,678,761	$ 0	$ 27,678,761
Current Expenses	9,515,900	10,268,051	21,090,051	0	21,090,051
Equipment	9,758	0	20,000	0	20,000
Total	**$ 26,408,954**	**$ 26,337,663**	**$ 48,788,812**	**$ 0**	**$ 48,788,812**

SOURCE OF FUNDS

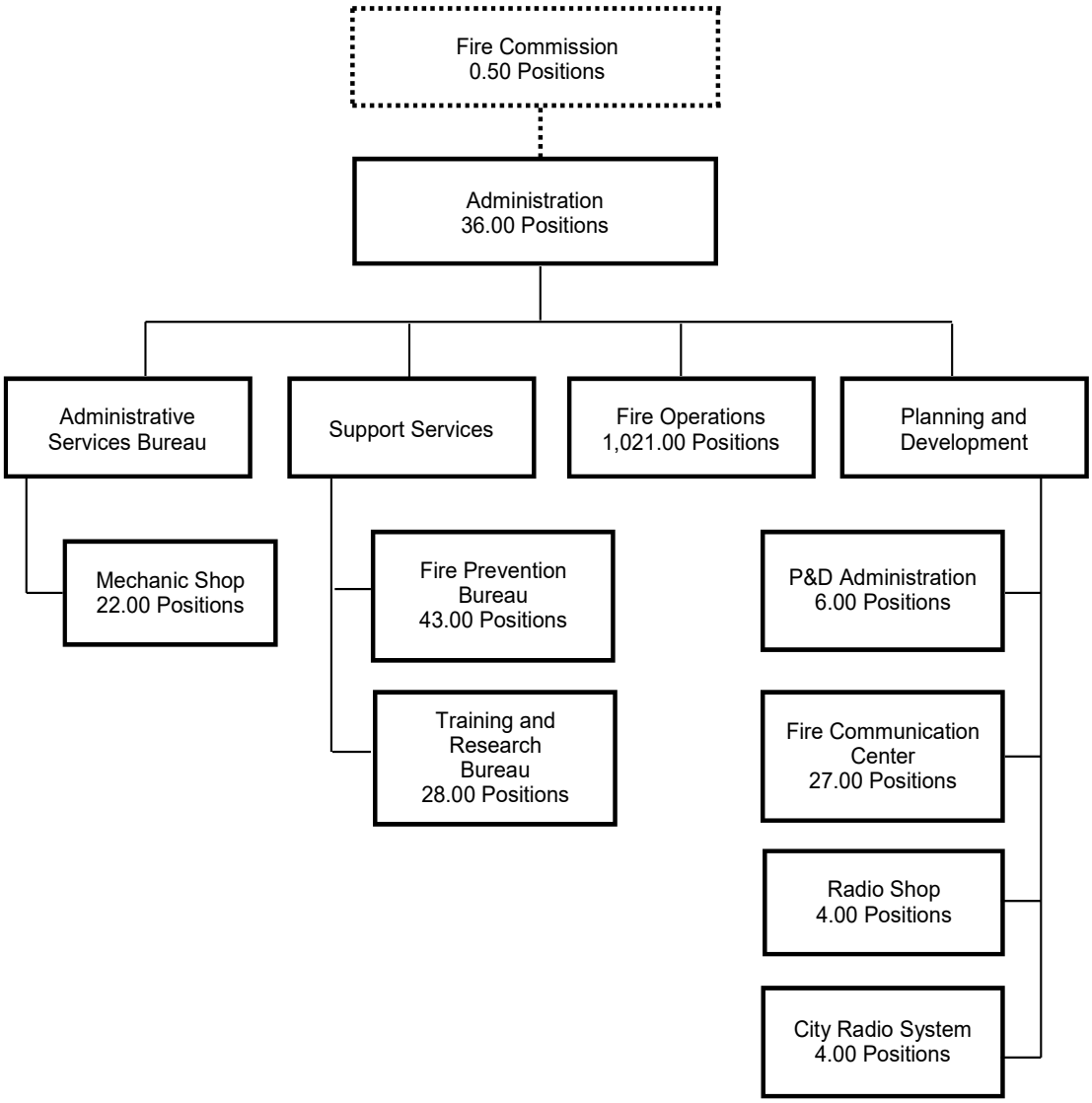
	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 3,214,916	$ 4,526,027	$ 4,049,729	$ 0	$ 4,049,729
Highway Fund	22,974,087	21,533,036	44,438,483	0	44,438,483
Highway Beautification Fund	218,331	245,500	267,500	0	267,500
Bikeway Fund	1,620	33,100	33,100	0	33,100
Total	**$ 26,408,954**	**$ 26,337,663**	**$ 48,788,812**	**$ 0**	**$ 48,788,812**

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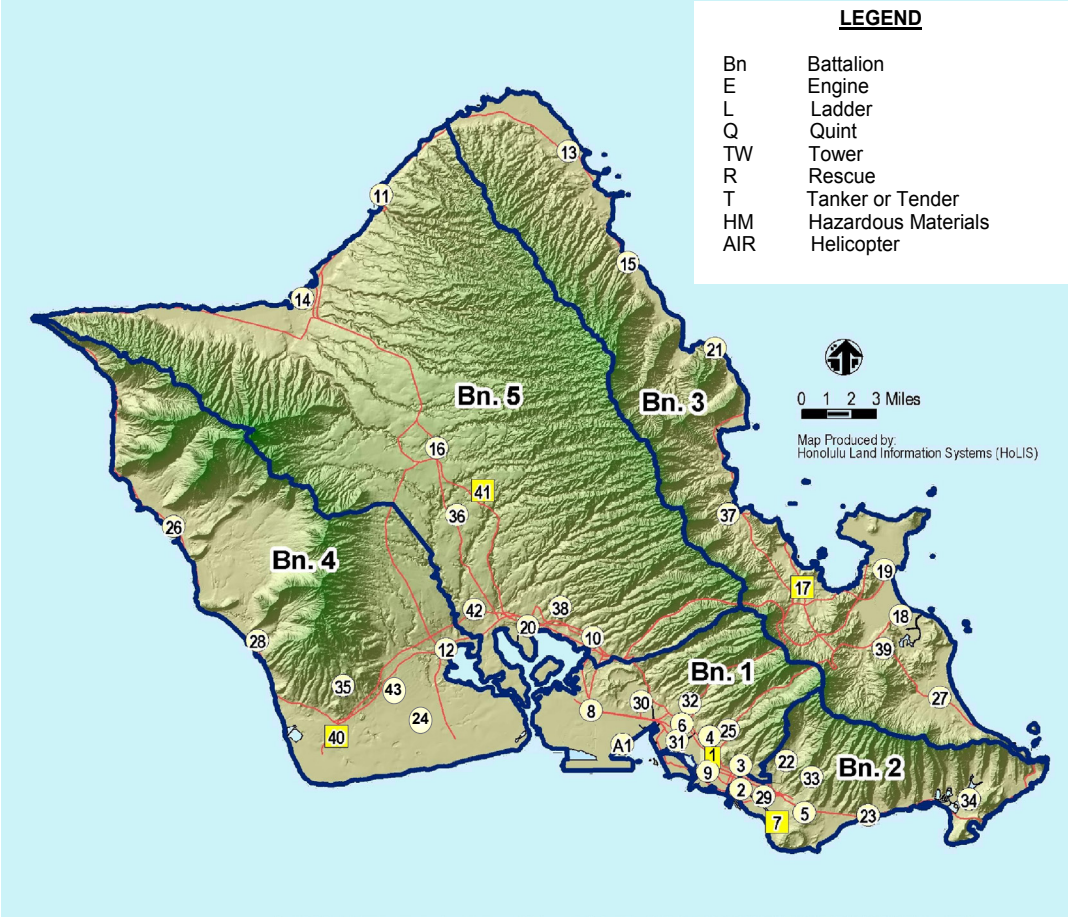
Honolulu Fire Department

HONOLULU FIRE DEPARTMENT (HFD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023



HONOLULU FIRE DEPARTMENT
(HFD)



Station	Name	Companies
1	Central	BN1, E1
2	Pawaa	E2, L2, R1
3	Makiki	E3
4	Kuakini	E4, L4
5	Kaimuki	E5, L5
6	Kalihi	E6
7	Waikiki	BN2, E7, L7
8	Mokulele	E8
9	Kakaako	E9, TW9
10	Aiea	E10
11	Sunset	E11
12	Waipahu	E12, Q12, T12
13	Kahuku	E13
14	Waialua	E14
15	Hauula	E15, T15
16	Wahiawa	E16, T16
17	Kaneohe	BN3, E17, L17
18	Kailua	E18, Q18
19	Aikahi	E19
20	Pearl City	E20
21	Kaaawa	E21
22	Manoa	E22

Station	Name	Companies
23	Wailupe	E23
24	Ewa Beach	E24, Q24
25	Nuuanu	E25
26	Waianae	E26, Q26, T26
27	Waimanalo	E27
28	Nanakuli	E28, T28
29	McCully	E29, L29
30	Moanalua	E30, Q30
31	Kalihi Kai	E31, Q31, R2
32	Kalihi Uka	E32, HM1
33	Palolo	E33
34	Hawaii Kai	E34, Q34
35	Makakilo	E35
36	Mililani	E36
37	Kahaluu	E37
38	Waiau	E38, Q38
39	Olomana	E39
40	Kapolei	BN4, E40, TW40
41	Mililani Mauka	BN5, E41
41	Waikele	E42
43	E Kapolei	E43, HM2
A1	Aircraft	Air1, T30

Honolulu Fire Department

Roles and Responsibilities

The Honolulu Fire Department (HFD) provides for a safer community through prevention, preparedness, and effective emergency response. The Department maintains a modern and technologically advanced force of fire fighting and rescue personnel and equipment through its various activities, which are administered by qualified professional leadership.

The Department provides for community risk reduction through fire code adoption, plans review, fire code inspections, fire investigations, enforcement of fire regulations, a fire and life safety education program, public communication, and preemergency planning.

The HFD continues to conduct and improve its various programs, such as training and education of fire fighters (FF); reliable and efficient communication systems; fire apparatus maintenance and repair; research and evaluation of the fire service's best practices, procedures, and equipment; and coordination of the City and County of Honolulu (City) Radio System.

The Department provides fire fighting, search and rescue, emergency medical, and hazardous materials (HM) response for the City. These duties are performed on a wide variety of terrain that includes steep mountain ranges, wildlands, and agricultural fields; structures, which comprise a modern metropolitan city, including industrial complexes, business centers, government complexes, high-rise resorts, condominiums, and high-density urban residential dwellings; and the surrounding ocean.

Spending to Make a Difference

- The HFD Computer section continues to install fiber optic cable and improve network infrastructure at HFD facilities to accommodate today's Internet Protocol device capabilities; install hardware tied to the preAlert notification system at fire stations to improve emergency response times; and upgrade critical servers to improve file storage and other software programs, including our records management system (RMS) and Overtime Recall System
- Fire Operations division (OPS) personnel received training in two specific disciplines on a Departmentwide level. Forcible entry focused on the techniques and equipment used in forcible entry, and ground ladders reviewed the techniques and safety aspects of using hand-carried ladders. These disciplines are part of the basic fire fighting skillset which every FF should know. The HFD understands that we must continually train in all fire fighting skills, especially those that are perishable
- The HFD's fire extinguisher program was reviewed and later determined to be an area of potential improvement. We found that a 2.5 gallon water extinguisher (water can) is not only prevalent in the industry, it is highly effective and cost efficient. The design and portability of a water extinguisher can improve the environment of a fire that is already deteriorating. This translates into a higher victim and FF survival rate. It is another example of how the HFD is tracking the advancements in technology and fire fighting techniques.
- The HM program acquired two MX-908 portable mass spectrometers via Homeland Security grants. These spectrometers were acquired to specifically deal with the growing Fentanyl problem, as they can identify trace sample amounts that cannot be seen by the naked eye. Funds are also being used to equip all HFD fire engines with a portable combustible gas detector to protect first responders and the public at incidents.
- The Department is in the process of procuring one twin-engine helicopter, two tankers, three compressed air foam system (CAFS) pumpers, and one quint aerial apparatus to replace high-mileage, aging apparatuses and vehicles within the HFD's fleet. The replacement vehicles will be manufactured with enhanced response, storage, and safety capabilities.
- The HFD received and placed in service, seven CAFS pumper apparatuses, which replaced aging apparatuses in the HFD's fleet. CAFS capabilities will provide improved fire protection services to the community and save City funds by reducing repair and maintenance costs.
- The Fire Communication Center (FCC) will be refreshing its dispatch (non-computer-aided dispatch system [CADS]) computers. These computers run software that provide additional capabilities to HFD call taker/dispatchers, including: Deccan LIVEMUM, a relocation program that assists HFD dispatchers in maintaining islandwide coverage and recommends unit movement to cover gaps in areas where apparatuses are at incidents or out of service for administrative or mechanical reasons; Access to traffic cameras to locate/identify

incidents; Exacom Recorder, a program to retrieve tactical radio transmission and E911 recordings; Rapid SOS, a program that produces the E911 caller's location through the phone's coordinates instead of cell tower triangulation; Prepared LIVE, a program that allows an E911 caller to send video/pictures to the dispatcher.

- The FCC is in the process of certifying its personnel through the Association of Public-Safety Communication Officials (APCO) Public Safety Telecommunicator Program. APCO is the international leader that is committed to providing public safety communications expertise and the originator of many E911 standards found today. In order to receive their certification, FCC personnel must demonstrate effective communication skills and call-taking and radio techniques. This training exceeds industry and accepted national basic training standards.

Budget Highlights

- The OPS finalized the Master Equipment List (MEL) which strategically schedules replacement to ensure adequate and dependable fire fighting equipment are available for personnel to use during emergencies. Having adequate and dependable equipment is critical to protecting and saving life and property. The MEL uses a replacement schedule based on the service life and required quantities of each item so future budgets for equipment remain manageable.
- The Fire Prevention Bureau's (FPB) Arson Accelerant Detection Canine (AADC) Program received a $25,000 gift from State Farm to acquire an accelerant detection canine and training. To date, the AADC has responded to 147 fire-related incidents with 85 alerts, 24 of which were confirmed positive accelerant alerts.
- The budget allowed the Planning and Development division (P&D) to maintain critical information technology by replacing outdated, uninterruptible power supply equipment at fire stations to protect sensitive electronics during power surges and blackouts; replace printers at fire stations; and upgrade aging, end-of-life servers to newly supported versions to maintain performances at optimum capacities. The budget also allowed the P&D to update its internal web portal to provide improved accessibility to Department documents and programs and its public facing website to improve public relations and provide the community with the latest fire and life safety information.
- The FCC continues to receive 100% reimbursement from the State of Hawaii's (State) Enhanced 9-1-1 Board for costs associated with the CADS and Intrado. The reimbursement now includes costs incurred for initial and continual training with such systems and certifying communications personnel under APCO's Public Safety Telecommunicator Program. The amount of reimbursement estimated for fiscal year 2024 exceeds $500,000.
- The 5.5% increase in the HFD's FY2024 Salary Budget is attributed to the CBA salary increases for all Bargaining Units. A majority of this increase is for Uniformed Personnel who received a 3% increase on July 2022 and will receive a 4% increase on July 2023.

Honolulu Fire Department

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	1,188.00	1,188.00	1,188.00	0.00	1,188.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	3.50	1.50	0.00	1.50
Total	**1,189.50**	**1,191.50**	**1,189.50**	**0.00**	**1,189.50**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 3,140,718	$ 3,358,011	$ 3,560,733	$ 0	$ 3,560,733
Fire Communication Center	3,886,731	3,956,627	4,131,134	0	4,131,134
Fire Prevention	6,189,432	5,910,141	5,949,821	0	5,949,821
Training and Research	3,874,612	3,843,189	4,139,926	0	4,139,926
Radio Shop	343,840	368,003	644,052	0	644,052
Fire Operations	112,213,782	117,449,966	123,625,096	0	123,625,096
Planning and Development	868,920	1,011,555	1,007,152	0	1,007,152
Fire Commission	1,306	20,008	21,700	0	21,700
City Radio System	268,246	313,914	336,111	0	336,111
Mechanic Shop	2,837,507	3,007,033	3,511,349	0	3,511,349
HFD Grants	801,700	0	0	0	0
Total	**$ 134,426,794**	**$ 139,238,447**	**$ 146,927,074**	**$ 0**	**$ 146,927,074**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 118,850,984	$ 123,453,674	$ 130,254,896	$ 0	$ 130,254,896
Current Expenses	15,112,839	15,454,773	16,023,878	0	16,023,878
Equipment	462,971	330,000	648,300	0	648,300
Total	**$ 134,426,794**	**$ 139,238,447**	**$ 146,927,074**	**$ 0**	**$ 146,927,074**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 132,918,490	$ 139,238,447	$ 146,927,074	$ 0	$ 146,927,074
Special Projects Fund	1,443,812	0	0	0	0
Federal Grants Fund	64,492	0	0	0	0
Total	**$ 134,426,794**	**$ 139,238,447**	**$ 146,927,074**	**$ 0**	**$ 146,927,074**

Administration

Program Description

This program plans, directs, and coordinates fiscal resources; administers personnel services and record keeping; ensures the appropriate purchase of goods and services for the Department to protect life and property by preventing and mitigating fires and emergencies; and coordinates fire fighting, first responder assistance, and rescue services with other agencies and organizations. Administration provides the Department with administrative support to include operating and Capital Improvement Program (CIP) budget preparations; personnel and records management; administrative reports; CIP project coordination; and coordination of the maintenance, renovation, and repair of 50 fire stations and worksites. Administration also evaluates and purchases equipment and apparatuses needed by the Department; implements personnel functions; manages the activities of the Waipahu Maintenance Facility; plans, administers, and evaluates the analysis of data collection to develop programs; investigates and implements safety practices through the Occupational Safety and Health Office; and identifies national trends in order to recommend program direction.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	35.00	35.00	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	**36.00**	**36.00**	**36.00**	**0.00**	**36.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,675,448	$ 2,823,439	$ 2,973,827	$ 0	$ 2,973,827
Current Expenses	465,270	534,572	586,906	0	586,906
Equipment	0	0	0	0	0
Total	**$ 3,140,718**	**$ 3,358,011**	**$ 3,560,733**	**$ 0**	**$ 3,560,733**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 3,140,718	$ 3,358,011	$ 3,560,733	$ 0	$ 3,560,733
Total	**$ 3,140,718**	**$ 3,358,011**	**$ 3,560,733**	**$ 0**	**$ 3,560,733**

Fire Communication Center

Program Description

The Fire Communication Center (FCC) serves as the central communication and dispatch center for the Honolulu Fire Department (HFD) and is considered a secondary public-safety answering point (PSAP). All 911 calls are initially received by Oahu's primary PSAP, which is located at the Joint Traffic Management Center (JTMC). Each call is then transferred to the HFD's, the Honolulu Emergency Services Department's (HESD), or the Honolulu Police Department's (HPD) dispatch center also located at the JTMC.

The FCC processes 911 calls and dispatches emergency response resources through an integrated system of primary and backup equipment. The VIPER NG911 call-taking system, the Central Square CADS, and Motorola P25 radio system are primarily used to process 911 calls, dispatch emergency resources, and maintain radio communications with responding personnel. Four crews, each having six highly trained personnel (one Fire Captain, one FF III, and four FF IIs), operate as call takers, dispatchers, and radio operators.

The primary PSAP transfers the initial 911 call to the HFD through the VIPER NG911 call-taking system. The system automatically provides the caller's telephone number and location to the 911 call taker, who confirms the emergency's address and nature. This information is entered into the CADS, which identifies the fastest and most capable emergency resource(s) for response. Dispatchers then alert the selected fire station(s) and broadcast the incident information using the P25 radio system. In addition to receiving a verbal emergency dispatch, the responding company receives incident information directly from the CADS to their mobile data terminal on the apparatus and a text message on their Department-issued cellular phone. Radio operators continuously monitor and facilitate radio communications between the HFD's, the HESD's, and the HPD's dispatch centers and other City, State, and federal agencies through the tactical interoperability communication plan. To maintain continuity of operations, the FCC has backup systems at alternate sites, which are located in the Frank F. Fasi Municipal Building basement and the HFD Headquarters.

The FCC also manages nonemergency telephone calls regarding community concerns, alarm system testing, cooking notifications, controlled agricultural burns, and school fire drills. In addition, the FCC works closely with the HFD's Information Specialist to release incident fire reports and audio recordings in accordance with the Uniform Information Practices Act.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	27.00	27.00	27.00	0.00	27.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**27.00**	**27.00**	**27.00**	**0.00**	**27.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 3,366,339	$ 3,432,726	$ 3,615,553	$ 0	$ 3,615,553
Current Expenses	520,392	523,901	515,581	0	515,581
Equipment	0	0	0	0	0
Total	**$ 3,886,731**	**$ 3,956,627**	**$ 4,131,134**	**$ 0**	**$ 4,131,134**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 3,886,731	$ 3,956,627	$ 4,131,134	$ 0	$ 4,131,134
Total	**$ 3,886,731**	**$ 3,956,627**	**$ 4,131,134**	**$ 0**	**$ 4,131,134**

Fire Prevention

Program Description

The Fire Prevention Bureau (FPB) effectively promotes fire and life safety programs that assist the Department in accomplishing its mission to provide for a safer community. Responsibilities include reviewing and adopting fire codes, rules, and laws; conducting fire code compliance inspections; reviewing building construction plans; investigating fires to determine the origin and cause; and providing fire and life safety education to the community.

The Fireworks License and Permits Program works to control the import, storage, wholesale, and retail of fireworks in the City. Collection of licenses and permits related to fireworks sales and use are managed by this office. By ordinance, this function is supported by the fees collected from these permits and licenses.

The FPB's Arson Accelerant Detection Canine (AADC) Program provides an essential resource for Fire Investigators; improves public education and community awareness; and elevates communication and collaboration with law enforcement agencies. Fire incidents determined to be incendiary by Fire Investigators may also have a positive impact on the community by minimizing insurance fraud. The acquisition of an accelerant detection canine and initial training is supported by a gift to the City from State Farm.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	41.00	41.00	41.00	0.00	41.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	2.00	0.00	0.00	0.00
Total	**41.00**	**43.00**	**41.00**	**0.00**	**41.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 5,308,787	$ 5,318,632	$ 5,445,389	$ 0	$ 5,445,389
Current Expenses	880,645	591,509	504,432	0	504,432
Equipment	0	0	0	0	0
Total	**$ 6,189,432**	**$ 5,910,141**	**$ 5,949,821**	**$ 0**	**$ 5,949,821**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 5,482,828	$ 5,910,141	$ 5,949,821	$ 0	$ 5,949,821
Special Projects Fund	706,604	0	0	0	0
Total	**$ 6,189,432**	**$ 5,910,141**	**$ 5,949,821**	**$ 0**	**$ 5,949,821**

Training and Research

Program Description

The Honolulu Fire Department strives to maintain the highest level of performance by staying abreast of the latest innovative techniques and equipment. The Training and Research Bureau (TRB) initiates, guides, and assists with planning, developing, coordinating, instructing, and evaluating the Department's training activities. The TRB's efforts involve various disciplines necessary to support fire operations including fire suppression; hazardous materials techniques; emergency medical instruction and evaluation; certification and career development; apparatus operations; fire apparatuses and equipment specifications; documentation and record keeping; required continuing education for incumbent personnel; and new hire Fire Fighter Recruit training.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**28.00**	**28.00**	**28.00**	**0.00**	**28.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 3,602,989	$ 3,550,304	$ 3,841,675	$ 0	$ 3,841,675
Current Expenses	271,623	292,885	298,251	0	298,251
Equipment	0	0	0	0	0
Total	**$ 3,874,612**	**$ 3,843,189**	**$ 4,139,926**	**$ 0**	**$ 4,139,926**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 3,874,612	$ 3,843,189	$ 4,139,926	$ 0	$ 4,139,926
Total	**$ 3,874,612**	**$ 3,843,189**	**$ 4,139,926**	**$ 0**	**$ 4,139,926**

Radio Shop

Program Description

The Radio Shop provides support to the City's P25 radio system's end-users. The island wide P25 radio system and dispatch consoles at the Joint Traffic Management Center (JTMC) direct dispatching of fire units responding to fire, medical, hazardous materials, and rescue incidents. The Honolulu Fire Department (HFD) collaborates with other first responder agencies, such as the Department of Emergency Management (DEM), the Honolulu Emergency Services Department (HESD), the Honolulu Police Department (HPD), the State Department of Land and Natural Resources, and the U.S. Coast Guard.

This activity plans and configures radio networks; identifies equipment specifications; performs installations, adjustments, testing, and upgrades; and maintains the HFD's main and alternate dispatch centers. Also included in the scope of work is maintaining public address systems and base radios at 43 fire stations and 5 other HFD facilities and sirens, light bars, mobile two-way radios and Opticom (traffic signal control) equipment in approximately 75 fire apparatuses.

The Radio Shop assists the Department of Information Technology (DIT) by supporting mobile data terminals (MDTs), which are located in fire suppression apparatuses, and performing various maintenance tasks at remote radio sites. The City's emergency support responders, who support the first responders' mission by providing manpower, equipment, and facilities during major disasters, also rely on radio programming and maintenance support from this section.

The Radio Shop is collaborating with the Department of Transportation Services to guide the Honolulu Authority Rapid Transit (HART) rail system into a permanent radio communications system as part of the City's P25 radio system. Through the use of radios loaned by the City, HART has been able to utilize trunking radio technology in their construction phase and is planning to move to P25 once they complete construction and move into their operation and maintenance phase. The Radio Shop developed radio programming specific to the rail's mission that will accommodate a seamless transition to the new P25 radio system.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**4.00**	**4.00**	**4.00**	**0.00**	**4.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 284,394	$ 283,220	$ 306,662	$ 0	$ 306,662
Current Expenses	59,446	84,783	78,090	0	78,090
Equipment	0	0	259,300	0	259,300
Total	**$ 343,840**	**$ 368,003**	**$ 644,052**	**$ 0**	**$ 644,052**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 343,840	$ 368,003	$ 644,052	$ 0	$ 644,052
Total	**$ 343,840**	**$ 368,003**	**$ 644,052**	**$ 0**	**$ 644,052**

Fire Operations

Program Description

The Fire Operations (OPS) responds to incidents categorized into the following service types:

- Fire suppression
- Technical Rescue
- Water Rescue
- Hazardous Materials (HM)
- Emergency Medical
- Wildland Fire

The OPS is staffed with 1,014 uniformed response, 5 uniformed administrative, and 2 civilian personnel. There are 43 fire stations and an aircraft station. The fire stations house 43 engines, 8 ladders, 6 quints, 2 towers, 1 helicopter tender, and 5 water tankers. Special Operations companies include 2 heavy rescue companies, 2 HM companies, and 3 helicopters to assist with fire fighting, rescues, and reconnaissance. There are also 2 brush trucks; 16 rapid response vehicles; a mobile command center; a communications vehicle; a mass decontamination trailer; an urban search and rescue trailer; and a prime mover, which transports specialty trailers.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	1,021.00	1,021.00	1,021.00	0.00	1,021.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**1,021.00**	**1,021.00**	**1,021.00**	**0.00**	**1,021.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 101,157,688	$ 105,664,752	$ 111,250,394	$ 0	$ 111,250,394
Current Expenses	10,657,615	11,455,214	11,985,702	0	11,985,702
Equipment	398,479	330,000	389,000	0	389,000
Total	**$ 112,213,782**	**$ 117,449,966**	**$ 123,625,096**	**$ 0**	**$ 123,625,096**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 112,213,782	$ 117,449,966	$ 123,625,096	$ 0	$ 123,625,096
Total	**$ 112,213,782**	**$ 117,449,966**	**$ 123,625,096**	**$ 0**	**$ 123,625,096**

Planning and Development

Program Description

The Planning and Development (P&D) manages the Department's accreditation process, which includes building the Department's Strategic Plan, Community Risk Assessment-Standards of Cover (CRA-SOC), and the Self-Assessment Manual. The Strategic Plan identifies the Department's goals and objectives; the CRA-SOC is a comprehensive look at community and operational risks, historical response times, and services provided; and the Self-Assessment Manual documents and appraises each aspect of the Department. The goal of accreditation is to continuously improve all divisions within the Department to provide exemplary service to the public.

The P&D also carries out the day-to-day functions of the Grant Management Program, including researching, applying for, and executing funds from the Homeland Security Grant Program, the Urban Area Security Initiative, the State Department of Transportation's Safe Highways Program, the Assistance to Firefighters Grant Program, the Hazard Mitigation Grant Program, the Pre-Disaster Mitigation Program, the Port Security Grant Program; and various other programs.

The Department uses a records management system (RMS) as a repository for incident data, which is furnished to the National Fire Incident Reporting System. The P&D has direct oversight of the RMS' maintenance, customization, and quality assurance.

The P&D oversees and monitors the Department's information technology and data processing systems, the Fire Communication Center, and the Radio Shop.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**6.00**	**6.00**	**6.00**	**0.00**	**6.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 568,782	$ 723,637	$ 688,392	$ 0	$ 688,392
Current Expenses	300,138	287,918	318,760	0	318,760
Equipment	0	0	0	0	0
Total	**$ 868,920**	**$ 1,011,555**	**$ 1,007,152**	**$ 0**	**$ 1,007,152**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 868,920	$ 1,011,555	$ 1,007,152	$ 0	$ 1,007,152
Total	**$ 868,920**	**$ 1,011,555**	**$ 1,007,152**	**$ 0**	**$ 1,007,152**

Fire Commission

Program Description

The Honolulu Fire Commission acts as a liaison between the Honolulu Fire Department (HFD) and the citizens of the City. It appoints and may remove the Fire Chief; reviews the annual budget prepared by the Fire Chief and makes recommendations thereon to the Mayor and the Council; reviews the Department's operations, as deemed necessary, for the purpose of recommending improvements to the Fire Chief; evaluates at least annually the performance of the Fire Chief and submits a report to the Mayor and the Council; hears complaints of citizens concerning the Department or its personnel and, if deemed necessary, makes recommendations to the Fire Chief on appropriate corrective actions; submits an annual report to the Mayor and the Council on its activities; and assists the HFD with obtaining sufficient resources from the City's administration to complete its mission.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.50	0.50	0.00	0.50
Total	**0.50**	**0.50**	**0.50**	**0.00**	**0.50**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,185	$ 19,008	$ 20,700	$ 0	$ 20,700
Current Expenses	121	1,000	1,000	0	1,000
Equipment	0	0	0	0	0
Total	**$ 1,306**	**$ 20,008**	**$ 21,700**	**$ 0**	**$ 21,700**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,306	$ 20,008	$ 21,700	$ 0	$ 21,700
Total	**$ 1,306**	**$ 20,008**	**$ 21,700**	**$ 0**	**$ 21,700**

City Radio System

Program Description

The Honolulu Fire Department's (HFD) Radio Shop maintains and monitors communications for City departments and divisions under its City Radio System program. This activity supports local government radio users on the 800 megahertz (MHz) trunking system, including coordinating and supervising radio installations; developing department-specific software radio configurations and radio programming; and assisting the Department of Emergency Management by training and developing training materials as needed. Support will continue to be focused on equipping and training divisions from the Department of Design and Construction, the Department of Enterprise Services, the Department of Environmental Services, the Department of Facility Maintenance, and the Department of Parks and Recreation, as they have been identified as emergency support responders and play a support role to first responders during emergencies.

With all of the City's local government sections still reliant upon the aging 800 MHz Enhanced Digital Access Communications System (EDACS) trunking radio system, which no longer has manufacturer support and a very limited spare parts supply, plans are being made to transition all users to the P25 system. The Radio Shop, in cooperation with the Department of Information Technology, will systematically move approximately 2,000 City EDACS users to P25 by utilizing radios made available, as first responders upgrade to the next generation of radios. Repurposing of those radios with program development and configuration will be provided to the City at no cost to end-users.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**4.00**	**4.00**	**4.00**	**0.00**	**4.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 239,695	$ 276,572	$ 297,356	$ 0	$ 297,356
Current Expenses	28,551	37,342	38,755	0	38,755
Equipment	0	0	0	0	0
Total	**$ 268,246**	**$ 313,914**	**$ 336,111**	**$ 0**	**$ 336,111**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 268,246	$ 313,914	$ 336,111	$ 0	$ 336,111
Total	**$ 268,246**	**$ 313,914**	**$ 336,111**	**$ 0**	**$ 336,111**

Mechanic Shop

Program Description

The Mechanic Shop repairs and maintains the HFD's fleet of 43 engine, 8 aerial ladder, 6 quint, 2 aerial tower, 2 rescue, 2 HM, 5 tanker, 1 tender, 1 fuel/lube, and 49 relief and training apparatuses; 1 tractor; 1 command vehicle; 1 communication vehicle; approximately 100 auxiliary vehicles; 25 trailers; and 19 auxiliary support equipment. Included for water rescues are 4 rescue boats and 17 miscellaneous equipment. Other responsibilities include maintaining and repairing approximately 30,000 pieces of small equipment, fire fighting equipment, lawn tools, office furniture, and rescue power tools.

The Mechanic Shop also repairs and maintains the Honolulu Police Department's (HPD) fleet of heavy equipment diesel vehicles above 10,000 pounds gross vehicle weight. This group consists of one special weapons vehicle, one bomb truck, three tactical trucks, two tractor/trailer equipment trucks, one heavy mobile communication trailer, one emergency management command truck, two equipment trailers, and two flatbed trucks.

The Mechanic Shop maintains all fire fighting equipment to meet National Fire Protection Association, state, and federal motor vehicle carrier standards, which include annual fire pump, compressed air foam systems (CAFS), aerial and ground ladder testing, and safety inspections.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**22.00**	**22.00**	**22.00**	**0.00**	**22.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,436,234	$ 1,361,384	$ 1,814,948	$ 0	$ 1,814,948
Current Expenses	1,401,273	1,645,649	1,696,401	0	1,696,401
Equipment	0	0	0	0	0
Total	**$ 2,837,507**	**$ 3,007,033**	**$ 3,511,349**	**$ 0**	**$ 3,511,349**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,837,507	$ 3,007,033	$ 3,511,349	$ 0	$ 3,511,349
Total	**$ 2,837,507**	**$ 3,007,033**	**$ 3,511,349**	**$ 0**	**$ 3,511,349**

HFD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the Department to supplement City funds to accomplish the Department's mission.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 209,443	$ 0	$ 0	$ 0	$ 0
Current Expenses	527,765	0	0	0	0
Equipment	64,492	0	0	0	0
Total	**$ 801,700**	**$ 0**	**$ 0**	**$ 0**	**$ 0**

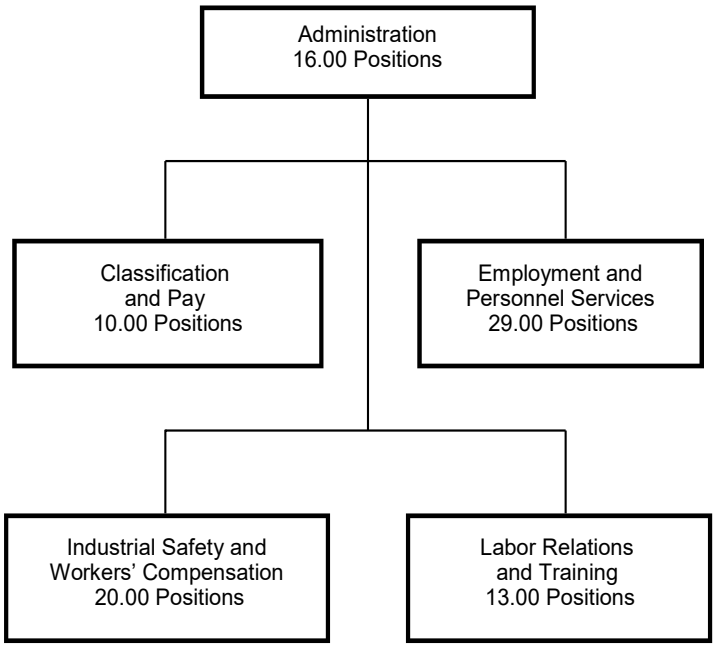
SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Special Projects Fund	$ 737,208	$ 0	$ 0	$ 0	$ 0
Federal Grants Fund	64,492	0	0	0	0
Total	**$ 801,700**	**$ 0**	**$ 0**	**$ 0**	**$ 0**

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Department of Human Resources

DEPARTMENT OF HUMAN RESOURCES (DHR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023



Department of Human Resources

Roles and Responsibilities

The Department of Human Resources (DHR) is the central personnel staff agency for the City and County of Honolulu. DHR's primary purpose, as reflected in the City Charter, is to establish a comprehensive personnel management program based on merit principles and generally accepted methods governing the classification of positions and the employment, conduct, movement and separation of public employees. The Department is charged with building a career service designed to attract, select and retain, on a merit basis, the best qualified civil servants. DHR negotiates and administers nine collective bargaining agreements covering city employees. The Department also administers programs in training, safety, workers' compensation, equal employment issues, and incentives and awards.

Spending to Make a Difference

- The City's current workforce vacancy rate is impacting the City's ability to effectively and efficiently provide municipal services to our residents and visitors. DHR is focused and committed in the short and long term to re-engineering its internal processes, and working with the City departments, to create efficiencies and improve outcomes in its recruitment, hiring, and retention of employees and develop a more robust City workforce.

Budget Highlights

- Department's budget slightly increased over FY23 due to the addition of 6 civil services positions to support the hiring initiatives and operations. Two of the six positions were previously included in past FY budgets as contract positions but are being converted to civil service. Additionally, salary increases mandated by collective bargaining agreements, as applied to DHR employees via Mayor's directives, further contributed to the increase of the department's budget.

Department of Human Resources

DEPARTMENT POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	81.00	81.00	81.00	6.00	87.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	7.00	7.00	5.00	0.00	5.00
Total	**88.00**	**88.00**	**86.00**	**6.00**	**92.00**

EXPENDITURES BY PROGRAM	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 1,416,277	$ 1,410,687	$ 1,556,262	$ 147,876	$ 1,704,138
Employment and Personnel Services	1,776,714	1,878,969	2,015,976	129,468	2,145,444
Classification and Pay	842,777	850,386	894,382	52,068	946,450
Industrial Safety and Workers' Compensation	1,316,506	1,291,993	1,430,106	0	1,430,106
Labor Relations and Training	1,261,164	1,428,938	1,503,977	0	1,503,977
Total	**$ 6,613,438**	**$ 6,860,973**	**$ 7,400,703**	**$ 329,412**	**$ 7,730,115**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 6,129,847	$ 6,238,667	$ 6,801,838	$ 329,412	$ 7,131,250
Current Expenses	483,591	622,306	598,865	0	598,865
Equipment	0	0	0	0	0
Total	**$ 6,613,438**	**$ 6,860,973**	**$ 7,400,703**	**$ 329,412**	**$ 7,730,115**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 6,513,438	$ 6,860,973	$ 7,400,703	$ 329,412	$ 7,730,115
Special Projects Fund	100,000	0	0	0	0
Total	**$ 6,613,438**	**$ 6,860,973**	**$ 7,400,703**	**$ 329,412**	**$ 7,730,115**

Administration

Program Description

The Administration program provides department-wide leadership and coordination. Included in the Administration budget for the Department of Human Resources is the City's Equal Opportunity (EO) Program. The EO Program serves as a resource to the executive and legislative leadership of the City. While the EO Officer and staff positions are administratively assigned to the Department of Human Resources, the program operates independently across all organizational levels, activities and functions within the City. The EO Program responsibilities include monitoring compliance with federal, state and city laws dealing with employment discrimination as well as those addressing discrimination in the delivery of programs and services of the City. In addition to the EO Program, the Administration program includes the Enterprise Resource Planning (ERP) Branch that manages and executes the Human Resources functions of the City's ERP Project.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	13.00	13.00	13.00	3.00	16.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	1.00	0.00	1.00
Total	**16.00**	**16.00**	**14.00**	**3.00**	**17.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,298,917	$ 1,329,246	$ 1,467,961	$ 147,876	$ 1,615,837
Current Expenses	117,360	81,441	88,301	0	88,301
Equipment	0	0	0	0	0
Total	**$ 1,416,277**	**$ 1,410,687**	**$ 1,556,262**	**$ 147,876**	**$ 1,704,138**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,316,277	$ 1,410,687	$ 1,556,262	$ 147,876	$ 1,704,138
Special Projects Fund	100,000	0	0	0	0
Total	**$ 1,416,277**	**$ 1,410,687**	**$ 1,556,262**	**$ 147,876**	**$ 1,704,138**

Employment and Personnel Services

Program Description

This program plans, develops and administers the City's recruitment, examination and employment services programs; recruits personnel for City jobs; evaluates candidates' qualifications and suitability for public employment; develops and administers examinations to establish eligible lists; refers names of qualified candidates to fill departmental personnel functions; researches and develops new personnel programs; supports, coordinates, and oversees compliance with the City's drug and alcohol testing programs; oversees compliance efforts related to Fair Labor Standards and information privacy; administers the City's employee recognition programs; administers audit and employee records management activities; coordinates the promulgation of personnel rules; and assists departments in resolving problems in recruitment, examinations, selection, placement, personnel transactions, benefits and related matters.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	26.00	26.00	26.00	2.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	3.00	0.00	3.00
Total	**29.00**	**29.00**	**29.00**	**2.00**	**31.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,672,629	$ 1,675,324	$ 1,846,032	$ 129,468	$ 1,975,500
Current Expenses	104,085	203,645	169,944	0	169,944
Equipment	0	0	0	0	0
Total	**$ 1,776,714**	**$ 1,878,969**	**$ 2,015,976**	**$ 129,468**	**$ 2,145,444**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,776,714	$ 1,878,969	$ 2,015,976	$ 129,468	$ 2,145,444
Total	**$ 1,776,714**	**$ 1,878,969**	**$ 2,015,976**	**$ 129,468**	**$ 2,145,444**

Classification and Pay

Program Description

This program plans, develops and administers classification and pay plans; conducts classification reviews and prepares and revises class specifications; recommends pricing for newly established classes; researches and recommends classification and pay practices; participates in state-wide meetings on repricing review activities and surveys, and in collective bargaining pay and repricing negotiations; develops salary and benefit adjustment recommendations for excluded managerial employees; and advises departments on personnel implications of reorganizations, reassignment of work, creation of new classes, and related matters.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	10.00	10.00	10.00	1.00	11.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**10.00**	**10.00**	**10.00**	**1.00**	**11.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 835,715	$ 840,466	$ 884,462	$ 52,068	$ 936,530
Current Expenses	7,062	9,920	9,920	0	9,920
Equipment	0	0	0	0	0
Total	**$ 842,777**	**$ 850,386**	**$ 894,382**	**$ 52,068**	**$ 946,450**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 842,777	$ 850,386	$ 894,382	$ 52,068	$ 946,450
Total	**$ 842,777**	**$ 850,386**	**$ 894,382**	**$ 52,068**	**$ 946,450**

Industrial Safety and Workers' Compensation

Program Description

This program is responsible for the administration of a City-wide safety and accident prevention program to comply with the Hawaii Occupational Safety and Health Law and the City's self-insured workers' compensation program which is managed in accordance with the Hawaii Workers' Compensation Law.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	20.00	20.00	20.00	0.00	20.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**20.00**	**20.00**	**20.00**	**0.00**	**20.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,295,725	$ 1,270,088	$ 1,404,801	$ 0	$ 1,404,801
Current Expenses	20,781	21,905	25,305	0	25,305
Equipment	0	0	0	0	0
Total	**$ 1,316,506**	**$ 1,291,993**	**$ 1,430,106**	**$ 0**	**$ 1,430,106**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,316,506	$ 1,291,993	$ 1,430,106	$ 0	$ 1,430,106
Total	**$ 1,316,506**	**$ 1,291,993**	**$ 1,430,106**	**$ 0**	**$ 1,430,106**

Labor Relations and Training

Program Description

This program plans, develops and administers the City's labor relations, personnel development and training programs; administers collective bargaining agreements; participates in collective bargaining negotiations; conducts Steps 2 and 3 grievance hearings; advocates arbitration cases; and assists departments with personnel management, contract administration, performance, discipline, and training issues.

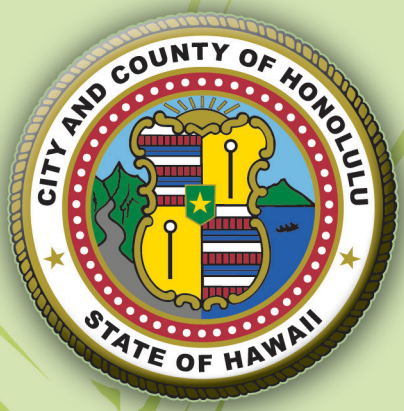
PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	**13.00**	**13.00**	**13.00**	**0.00**	**13.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,026,861	$ 1,123,543	$ 1,198,582	$ 0	$ 1,198,582
Current Expenses	234,303	305,395	305,395	0	305,395
Equipment	0	0	0	0	0
Total	**$ 1,261,164**	**$ 1,428,938**	**$ 1,503,977**	**$ 0**	**$ 1,503,977**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,261,164	$ 1,428,938	$ 1,503,977	$ 0	$ 1,503,977
Total	**$ 1,261,164**	**$ 1,428,938**	**$ 1,503,977**	**$ 0**	**$ 1,503,977**

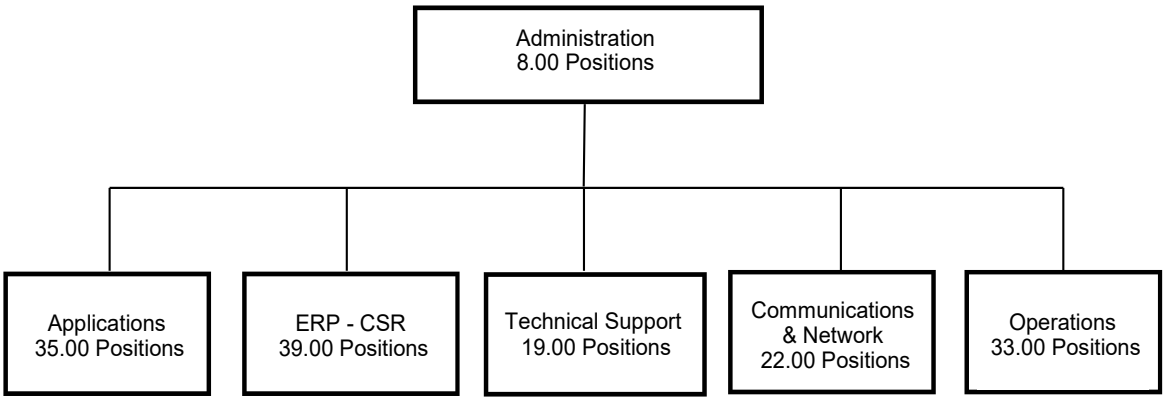
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Department of Information Technology



DEPARTMENT OF INFORMATION TECHNOLOGY (DIT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



Department of Information Technology

Roles and Responsibilities

The Department of Information Technology (DIT) manages the City's information technology program, excluding those systems maintained by semi-autonomous agencies created by ordinance. DIT sets and enforces citywide technology and data security standards and policies. In addition, the department provides technical expertise in computer and communications technologies to all branches of city government and assists the Mayor with promoting a technology industry in the City and County of Honolulu.

Spending to Make a Difference

- The City continues to improve its information technology program through DIT-developed systems:
  - A new mobile driver license is being developed to allow drivers to store digital credentials on their mobile devices.
  - The Motor Vehicle (MV) Registration for dealerships is being expanded to include new registration lease vehicles, dealership owner transfers and new registration with electric vehicle plates. The MV Registration is being expanded to include digital new registration for lease vehicles. The MV System will enable dealerships to submit digital owner transfers. The MV application program interface for dealer new registration will allow for electric vehicles.
  - Work with the State of Hawaii's vendor to re-develop the Periodic Motor Vehicle Inspection data flow on the mainframe to an Application Programming Interface enabling real-time data updates.
  - Re-develop mainframe reports to a modernized web based platform.
  - HNLPay, an application program interface for online payment, will be optimized to use a single merchant account and expanded to service additional departments.
  - HNLsign, a secure digital certificate signing initiative, has been expanded into paperless payable transactions and has reduced the number of printed vendor invoices.
  - HNLinfo Alerts was expanded to handle immediate emergency messages to the public. This application will be further enhanced on its admin features.
  - DPR Camping Permit will be streamlined into PROS system and integrated with HNLPay processing.
  - AM2 asset management expanded maintenance scheduling features, more extensive handling of equipment for first responders, and allowed the elimination of an expensive off-the-shelf asset management system used for the City's real property assets. Additional features will be added to increase usability and manageability on additional tasks related to assets.
  - Case Management, an application that will assist DCS WorkHawaii to manage their clients and partners.
  - Summer Student Aids, a system that helps DHR and DPR facilitate the hiring processes for their summer student aids program.
  - A modernized honolulu.gov platform, went into production. It will provide a City agencies with a more consistent, modern web site design.
  - The department developed an emulation platform that enables expensive mainframe applications to be run on cloud infrastructure without the use of expensive licensed software or extensive rewriting.
  - The City's CRM (Constituent Relationship Manager) system lets you see how and why your residents interact with you and brings your departments together to address their needs.
  - The City's network needs its switches and routers updated to avoid hardware failure and vulnerability to hacking and other software exploits.
  - The City's fiber optic wide-area-network continues to grow at an average of around 4-5 sites a year as more facilities are added to the network.
  - Our current Wireless Controllers are over 13 years old and need to be replaced to avoid network outages.
  - The City's wireless backhaul requires more periodic replacement since this equipment is often outdoors

and exposed to the elements.

- The increase in daily backups means an increase in long-term backup requirements. This is related to the City's ability to produce information for ediscovery and for litigation holds. Not being able to provide this data opens up the City to fines or not being able to defend themselves in court.
- Costs are increasing for the City's mainframes which are provided via managed services - Mainframe As A Service. The vendor announced end of support for changes to the existing hardware so it needs to be refreshed. Failure to fund this means that if an application requires modification or a new application needs to be installed, and the modification/new installation require changes to the mainframe, the application/installation cannot be implemented.
- The City's private cloud infrastructure needs to be expanded at FMB, Kapolei and JTMC data centers for redundancy and availability. Our applications that service both the City and public run on the City's private cloud.
- The City needs additional servers at FMB, Kapolei and JTMC data centers to support critical systems for all City departments.
- The City's existing analog voice gateways which support analog systems such as fax machines, alarm systems, credit card processing machines, and postage systems have reached end of support from the vendor and need to be replaced. Failure to replace them would mean that when the gateways fail, all the analog systems they support will not work.
- The City's Enterprise Resource Planning System is being upgraded to a new version that provides an enhanced user experience and the latest cloud technology. The currently separate applications of Financials, Human Resource Management/Payroll and Budgeting will be merged into a single platform. The upgrade includes plans to implement previously unused features in modules like Accounts Receivables, Grant Management, Organization Charting, and Timekeeping. The software includes embedded analytics on the application pages, including reports, dashboards, and a powerful tool for custom reports.

Budget Highlights

- The department's operating budget for FY2024 reflects an increase of $9,059,087. This is due to City Administration agreeing with Department executives that past funding has led to a degradation in the City's Computing and IT systems. Together they have worked to increase funding to provide for the modernization of IT systems and the security measures that protect the various systems.
  - This increase is due to an increase in equipment funds of $1,099,643. This allows the department to purchase additional servers needed to allow for the increased computing capacity that the City needs to be able to move to cloud computing. This also includes purchases of additional network equipment which needs to be replaced on a routine cycle to allow for better and more efficient data traffic through the City network while also allowing for increased security protocols that are built into the new equipment.
  - The Current Expenses increased by $5,324,957. This is primarily due to the Mainframe as a Service and Storage as a Service contracts being input into our Operating Budget as continuing expenditures. Initial contract was purchased using SLFRF funds.
  - Finally, Salaries increased by $2,634,487. This can be accounted for through the pay raises from the Collective Bargaining Agreements, additional costs for shortage differentials in our Applications Division, and the costs of additional contract personnel in our CSR Branch.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	152.50	153.00	153.00	5.00	158.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	3.00	3.00	2.00	5.00
Total	**154.00**	**156.00**	**156.00**	**7.00**	**163.00**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 14,969,087	$ 17,461,907	$ 23,916,788	$ 0	$ 23,916,788
Applications	2,143,104	2,121,535	2,900,807	60,912	2,961,719
Operations	1,523,263	1,565,657	1,958,816	0	1,958,816
Technical Support	1,439,025	1,309,646	1,517,538	0	1,517,538
ERP-CSR	2,346,398	2,444,013	2,859,655	337,320	3,196,975
Communications and Network	1,338,532	1,349,354	1,759,363	0	1,759,363
Total	**$ 23,759,409**	**$ 26,252,112**	**$ 34,912,967**	**$ 398,232**	**$ 35,311,199**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 9,428,798	$ 9,394,073	$ 11,630,328	$ 398,232	$ 12,028,560
Current Expenses	14,091,074	16,008,039	21,332,996	0	21,332,996
Equipment	239,537	850,000	1,949,643	0	1,949,643
Total	**$ 23,759,409**	**$ 26,252,112**	**$ 34,912,967**	**$ 398,232**	**$ 35,311,199**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 22,309,804	$ 25,664,758	$ 34,353,649	$ 398,232	$ 34,751,881
Sewer Fund	246,455	391,622	358,292	0	358,292
Liquor Commission Fund	64,004	74,916	65,916	0	65,916
Refuse Genl Operating Acct -SWSF	55,200	57,420	62,666	0	62,666
Special Projects Fund	1,083,946	0	0	0	0
Federal Grants Fund	0	63,396	72,444	0	72,444
Total	**$ 23,759,409**	**$ 26,252,112**	**$ 34,912,967**	**$ 398,232**	**$ 35,311,199**

Administration

Program Description

The Administration Division manages and directs the department's administrative policies, procedures and plans. The activity is responsible for managing and ensuring compliance with all policies in the acquisition of Current Expenses and Equipment; coordinating the annual budget preparation and administration of approved budgets; administering the use of funds (General, CIP, and Federal Grant); billing for data processing services; vendor contract agreements; accounts payable; administering and compliance with Civil Service Rules, as well as Department of Human Resources Policies and Procedure; transacting all departmental personnel matters; and providing centralized clerical services for all divisions within the department; and other administrative matters.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**8.00**	**8.00**	**8.00**	**0.00**	**8.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 638,476	$ 624,472	$ 659,985	$ 0	$ 659,985
Current Expenses	14,091,074	15,987,435	21,307,160	0	21,307,160
Equipment	239,537	850,000	1,949,643	0	1,949,643
Total	**$ 14,969,087**	**$ 17,461,907**	**$ 23,916,788**	**$ 0**	**$ 23,916,788**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 13,885,141	$ 17,461,907	$ 23,916,788	$ 0	$ 23,916,788
Special Projects Fund	1,083,946	0	0	0	0
Total	**$ 14,969,087**	**$ 17,461,907**	**$ 23,916,788**	**$ 0**	**$ 23,916,788**

Applications

Program Description

This division develops, maintains, and supports in-house software applications, and coordinates the efforts between the department and user agencies as they relate to applications development, database administration, development software license administration, internet/intranet web content management, mobile computing, cloud computing, application quality and information services.

This activity conducts feasibility studies; performs system analysis, design and development; performs systems testing, user training, and detailed documentation of the developed applications; maintains implemented systems; provides Application Programming Interface (API) services and file conversion support; provides database administration; and assistance to City departments in the procurement and implementation of vendor application software; negotiates enterprise GIS software license contract; provide GIS server administration support and performs project management functions for information technology project integration and implementation.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	34.50	35.00	36.00	1.00	37.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**34.50**	**35.00**	**36.00**	**1.00**	**37.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,143,104	$ 2,121,535	$ 2,900,807	$ 60,912	$ 2,961,719
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	**$ 2,143,104**	**$ 2,121,535**	**$ 2,900,807**	**$ 60,912**	**$ 2,961,719**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,143,104	$ 2,121,535	$ 2,900,807	$ 60,912	$ 2,961,719
Total	**$ 2,143,104**	**$ 2,121,535**	**$ 2,900,807**	**$ 60,912**	**$ 2,961,719**

Operations

Program Description

The Operations Division plans, administers and coordinates the Department of Information Technology (DIT) central and backup computer systems, including mainframes, servers, centralized printers, scanners and data entry devices; develops and maintains monetary and document controls to ensure accuracy of processed data; develops computer schedules, routes documents and reports to and from users; provides the initial phase of troubleshooting and incident categorization; monitors security access and camera alarm systems for key radio and microwave sites; communicates both critical and routine technology updates in a timely manner; coordinates software and hardware changes with user agencies; provides diagnostic services on telecommunications and computer networks; acts as network controller by coordinating installation and de-installation of operations center based equipment; supports the Emergency Operations Center, providing key direction and technical advice to City agencies during a disaster; and coordinates plans and activities for data and system recovery within DIT in the event of a disaster.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	31.00	31.00	31.00	0.00	31.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	2.00	2.00	0.00	2.00
Total	**31.00**	**33.00**	**33.00**	**0.00**	**33.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,523,263	$ 1,545,053	$ 1,932,980	$ 0	$ 1,932,980
Current Expenses	0	20,604	25,836	0	25,836
Equipment	0	0	0	0	0
Total	**$ 1,523,263**	**$ 1,565,657**	**$ 1,958,816**	**$ 0**	**$ 1,958,816**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,523,263	$ 1,502,261	$ 1,886,372	$ 0	$ 1,886,372
Federal Grants Fund	0	63,396	72,444	0	72,444
Total	**$ 1,523,263**	**$ 1,565,657**	**$ 1,958,816**	**$ 0**	**$ 1,958,816**

Technical Support

Program Description

The Technical Support program provides infrastructure services for all of the City's departments and agencies, including the Department of Information Technology (DIT). It provides the planning, installation and operations of infrastructure services such as enterprise storage, servers, cloud infrastructure, electronic mail, and backup and recovery.

The Technical Support program also plans, installs, administers, and maintains hardware and software for the mainframe which houses critical statewide applications like Driver's License and Motor Vehicle. It provides reports and works closely with DIT's Application and Operation staff to ensure the applications are compatible and the mainframe is monitored.

The Technical Support program also provides cyber security to protect the City's information resources. It provides the formulation and implementation of security policies and procedures to help protect against accidental or intentional loss, destruction, or misuse of City resources and data as well as plan, install and maintain security controls such as firewalls, proxies and endpoint protection The program also provides the infrastructure for building access control and alarm monitoring systems (ACAMS).

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.00	0.00	0.00	0.00
Total	**19.50**	**19.00**	**19.00**	**0.00**	**19.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,439,025	$ 1,309,646	$ 1,517,538	$ 0	$ 1,517,538
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	**$ 1,439,025**	**$ 1,309,646**	**$ 1,517,538**	**$ 0**	**$ 1,517,538**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,439,025	$ 1,309,646	$ 1,517,538	$ 0	$ 1,517,538
Total	**$ 1,439,025**	**$ 1,309,646**	**$ 1,517,538**	**$ 0**	**$ 1,517,538**

ERP-CSR

Program Description

The Enterprise Resource Planning - Computer Service Representative (ERP-CSR) program performs computer systems ERP design and support, and coordinates the efforts between the department and user agencies as it relates to ERP design, Financial, Budget, Human Resource, Timekeeping and Payroll technology information services, City desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design and configuration; performs systems testing, user training and detailed documentation of the designed ERP applications; maintains implemented systems; provides interfaces and reports; provides assistance to City departments in the technical implementation of Budget, Financial, Human Resource, Timekeeping and Payroll application software; and performs project management functions for ERP IT project integration and implementation. This program also handles the City's desktop computer hardware and software deployment; assists the user agencies to plan and coordinate their data processing goals; develop forms and workflows for internal processing; and provides Computer Services Representative support services.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	38.00	38.00	37.00	4.00	41.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	2.00	3.00
Total	**39.00**	**39.00**	**38.00**	**6.00**	**44.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,346,398	$ 2,444,013	$ 2,859,655	$ 337,320	$ 3,196,975
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	**$ 2,346,398**	**$ 2,444,013**	**$ 2,859,655**	**$ 337,320**	**$ 3,196,975**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,980,739	$ 1,920,055	$ 2,372,781	$ 337,320	$ 2,710,101
Sewer Fund	246,455	391,622	358,292	0	358,292
Liquor Commission Fund	64,004	74,916	65,916	0	65,916
Refuse Genl Operating Acct -SWSF	55,200	57,420	62,666	0	62,666
Total	**$ 2,346,398**	**$ 2,444,013**	**$ 2,859,655**	**$ 337,320**	**$ 3,196,975**

Communications and Network

Program Description

The Communications and Network Division provides network infrastructure support for first responder communications including wired and wireless networks, telephone systems, Project 25 (P25) radio, microwave and related systems. It is responsible for the management of related technology and facilities, including buildings and towers; oversees all security access both physical and electronic to the various technology systems supported by the Department of Information Technology (DIT). Staff participate in strategic and tactical planning for the efficient and effective use of information resources in overall City operations, and evaluates plans and proposals from other governmental agencies (e.g. Federal, State, and County) and public or quasi-public organizations for compatibility with City network systems.

This division provides project management support directing project support staff, consultants and vendors, who in turn provide ongoing support to the Project 25 (P25) radio, microwave, wireless, and City-wide fiber network infrastructure systems. Functions within this activity include contract preparation and management to ensure compliance with the documented strategies of the City as it relates to networks, voice systems, servers, and electronic storage components and systems.

This division manages communication tower construction, wireless construction, and fiber construction and installation projects. This division also functions as technical advisor for fiber network infrastructure planning and design in the City's new construction projects, as well as providing technical support and guidance to the City's public safety agencies in various communication operations and missions, such as Wireless Emergency 911.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**22.00**	**22.00**	**22.00**	**0.00**	**22.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,338,532	$ 1,349,354	$ 1,759,363	$ 0	$ 1,759,363
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	**$ 1,338,532**	**$ 1,349,354**	**$ 1,759,363**	**$ 0**	**$ 1,759,363**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,338,532	$ 1,349,354	$ 1,759,363	$ 0	$ 1,759,363
Total	**$ 1,338,532**	**$ 1,349,354**	**$ 1,759,363**	**$ 0**	**$ 1,759,363**

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Department of Land Management

Department of Land Management

Roles and Responsibilities

The Department of Land Management (DLM) protects, develops, and manages the City and County of Honolulu's real property interests, except those under the jurisdiction of the Department of Parks and Recreation (DPR). These responsibilities include: maintaining a perpetual inventory of all City real property interests; creating plans and advising on best practices in land management, property management, and conservation and stewardship; and negotiating real property transactions.

Spending to Make a Difference

DLM's FY24 operating budget and expenditure schedule were reprioritized, planned administrative expenditures were either reduced or delayed, while still allowing DLM to fulfill its core function to protect, develop, and manage City-owned properties. In order to reduce expenses when determining a property's feasibility for acquisition, DLM reduced the number of contracted consultants and increased departmental responsibilities in performance of acquisition due diligence review. In addition, DLM has reduced the need to utilize contracted consultants as it consults with, and advises executive departments and agencies on best practices in land management, property management, and conservation and stewardship with respect to city real property interests under the jurisdiction of executive departments and agencies.

Budget Highlights

- Acquisitions
  - Waikiki Vista - On October 27, 2022, DLM acquired the Waikiki Vista building in Moiliili utilizing using money from the Coronavirus State and Local Recovery Funds program -- which was part of the American Rescue Plan Act of 2021. This project adds 108 affordable rental housing units to the City's inventory. This 19-floor, 172,036-square-foot building is the largest and most significant affordable housing acquisition ever made by the City. After May of 2023, the City's Department of Community Services (DCS) will solicit a contract for the rehabilitation and renovation of the residential portion of the building through a development agreement with an affordable housing developer, who would then rent and manage the building to eligible individuals and communities impacted by and disproportionately impacted by the COVID-19 pandemic including, but not limited to, populations below 30 percent and 50 percent AMI; survivors of domestic violence; and those at risk of or currently experiencing homelessness.
  - Other Acquisitions - DLM is assessing the feasibility of strategically acquiring assets into the City's real estate portfolio for City operational needs and priorities, including affordable housing and transit-oriented development projects.
- Conservation & Protection Projects - DLM has increased its involvement in Clean Water and Natural Lands (CWNL) monitoring, advocacy, expansion, and project completion efforts. DLM was the principle drafter of amendment language to the City Charter in the November ballot to expand the use of the CWNL fund for land maintenance, which the voters approved. DLM advocated in support of two (2) CWNL acquisitions before the City Council, and is currently conducting due diligence review of four (4) transactions that were approved by the CWNL Advisory Commission and the City Council.
- Development of City-owned properties:
  - Homeless Resource Center - Construction was substantially completed and a jurisdictional transfer to the Department of Community Services (DCS) was approved in November 2022. DCS will be issuing a solicitation for an operator that will provide services to individuals who are chronically homeless or at risk of becoming homeless.
  - Halewaiolu Senior Residences - The City entered into a public-private partnership with a developer for construction and operation of the Halewaiolu Senior Residences, an affordable housing project. The selected developer has commenced construction of a 156-unit multistory building on City-owned property located in Chinatown, for the elderly whose income is at or below 80% AMI. Construction is projected to be completed in the summer of 2023.
  - Kaleimao Village - The City entered into a public-private partnership with a developer for construction and operation of Kaleimao Village (formerly West Loch Affordable Project), an affordable housing project. The selected developer has secured an HRS Chapter 201H approval and is in the process of securing

financing for development of the 127-unit project on City-owned property located in Ewa Beach, for individuals and families whose income is at or below 60% AMI.

- Kapolei 6&7 - The City entered into a public-private partnership with a developer for construction and operation of an affordable housing project on Kapolei Parkway Lots 6 and 7. The selected developer is seeking entitlements and financing for development of the 401-unit project on City-owned property located in Kapolei, for individuals and families whose income is between 30% and 60% AMI.
- Halewiliko Highlands - The City entered into a public-private partnership with a developer for construction and operation of Halewiliko Highlands (formerly Aiea Sugar Mill), and affordable housing project. The selected developer is seeking entitlements and financing for a development of the 139-unit project on City-owned property located in Aiea, for individuals and families whose income is between 30% and 60% AMI.
- 1615 Ala Wai Boulevard - The City initiated an eminent domain lawsuit to acquire this property to renovate and/or develop affordable housing. DLM procured planning and design services, and the City intends to enter into a public-private partnership with a developer to develop an affordable housing project.
- Planning and Design - DLM procured a consultant to assist the City with feasibility, planning, and conceptual design analyses for the development of affordable housing projects on various City-owned properties.

- Department Requests - DLM assists other City departments with use requests of City real property interests, including requests for grants of easements, licenses, rights-of-entry; inter/intra-departmental memorandums of understanding; disposals; and preparation of use plans, including best management practices for land management, property management, and conservation and stewardship.
- Management of City-owned property - DLM's rental housing inventory currently consists of 23 residential projects, with a total of 1,454 permanent rental units. A 5-year reserve study completed in FY20 provided revenue estimates and budgetary recommendations for rehabilitation and repair of City-owned properties. In FY22/FY23, the following were completed:
  - Harbor Village (90 units, 60% AMI and market) - Replaced old appliances with energy efficient appliances in 30 residential units and replaced old toilets with water conserving toilets in 40 units.
  - Chinatown Gateway Plaza (200 units, 60% AMI and market) - Prepared a solicitation for a Master Lease with for an operator to run a Cultural and Arts Center in the commercial spaces. Replaced the trash chutes for the entire building.
  - Marin Towers (236 units, 60% AMI and market) - Completed upgrades to fire alarm and sprinkler system.
  - Kanoa Apartments (14 units, 60% AMI) - Completed roof repairs and replaced interior and exterior lighting with energy efficient LED lights to reduce costs in common area expenses.
  - Bachelor's Quarters (10 units, 60% AMI) - In support of safety, the trimming of a large mango tree and monkey pod trees were completed so they would avoid touching electric wires on the property.
  - West Loch Elderly (150 units, 60% AMI) - Nineteen (19) additional parking stalls were added for the use of the tenants. Landscape maintenance services and roof gutter cleaning were completed in FY23.
  - Chinatown Gateway Plaza (200 units, 60% AMI and market) - Removed existing landscaping and drained water feature to mitigate continuous leaks into the parking garage. Completed elevator and plumbing repairs. Hired a consultant to provide schematic designs to upgrade landscaped areas and repairs to irrigation systems.
  - Marin Towers (236 units, 60% AMI and market) - In the process of replacing air conditioning units and chiller systems.
  - Kanoa Apartments (14 units, 60% AMI) - Completed upgrades to exterior lighting and repaired water leaks in 2 units. Currently working on roof repairs.
  - Bachelor's Quarters (10 units, 60% AMI) - Completed necessary work to ADA wheel chair ramp and upgraded exterior lighting. Installed no parking signs and replaced expired water heaters in units.
  - West Loch Elderly (150 units, 60% AMI) - Installed additional security cameras on property and continue to have scheduled pest control and ground termite treatment for the entire property. Continue to provide

landscape maintenance services for the property.

- Ewa Villages - Completed tree trimming and brush clearing in Varona Village. Removed bulky items off the property.
- Hauula Civic Center (community) - Roof repairs are currently in process.
- Winston Hale (100 units, 60%AMI) - In the process of renovating 23 units that are in need of new shower pans, cabinets and flooring. Completed a new office space for the property manager at the entrance of the building.

- In FY23 and continuing into FY24, DLM funded $260,000 for private security guard services to deter criminal activity in North Chinatown area. This action was initiated at the request of the Chinatown Improvement District Association and subsequently authorized by Ordinances 19-13 and 20-22.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	28.00	28.00	28.00	2.00	30.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**28.00**	**28.00**	**28.00**	**2.00**	**30.00**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 2,705,092	$ 3,281,935	$ 4,715,259	$ 3,036,676	$ 7,751,935
Total	**$ 2,705,092**	**$ 3,281,935**	**$ 4,715,259**	**$ 3,036,676**	**$ 7,751,935**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,162,631	$ 889,230	$ 2,287,548	$ 206,676	$ 2,494,224
Current Expenses	1,542,461	2,392,705	2,427,711	2,830,000	5,257,711
Equipment	0	0	0	0	0
Total	**$ 2,705,092**	**$ 3,281,935**	**$ 4,715,259**	**$ 3,036,676**	**$ 7,751,935**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,612,916	$ 2,905,723	$ 4,297,524	$ 3,036,676	$ 7,334,200
Clean Water and Natural Lands Fund	37,176	376,212	417,735	0	417,735
Housing Development Special Fund	55,000	0	0	0	0
Total	**$ 2,705,092**	**$ 3,281,935**	**$ 4,715,259**	**$ 3,036,676**	**$ 7,751,935**

Administration

Program Description

The Department of Land Management was created when the electorate of Honolulu voted to pass Charter Amendment 8 during the 2016 General Election. This charter amendment established a department to manage all of the City and County of Honolulu's real estate interests and to negotiate real property transactions for the City. The Administration activity oversees, manages and provides administrative support to the Department of Land Management.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	28.00	28.00	28.00	2.00	30.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**28.00**	**28.00**	**28.00**	**2.00**	**30.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,162,631	$ 889,230	$ 2,287,548	$ 206,676	$ 2,494,224
Current Expenses	1,542,461	2,392,705	2,427,711	2,830,000	5,257,711
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Total	**$ 2,705,092**	**$ 3,281,935**	**$ 4,715,259**	**$ 3,036,676**	**$ 7,751,935**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,612,916	$ 2,905,723	$ 4,297,524	$ 3,036,676	$ 7,334,200
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Housing Development Special Fund	55,000	0	0	0	0
Total	**$ 2,705,092**	**$ 3,281,935**	**$ 4,715,259**	**$ 3,036,676**	**$ 7,751,935**

Office of the Mayor

Office of the Mayor

Roles and Responsibilities

As the Chief Executive Officer of the City and County of Honolulu (City), the Mayor sets the administration's strategy and priorities, visions for the City's future, aligns the City administration for optimal performance, establishes a culture that collectively drives execution, excellence, and transformative change and builds resilience ahead of crisis. The Mayor faithfully upholds and enforces the provisions of the Revised Charter of the City and County of Honolulu and all applicable laws and statutes of the State of Hawaii. The Mayor provides bold leadership and direction for the City and County of Honolulu.

Responsible Spending on City Priorities

Affordable Housing and Homelessness

- Oahu is in a housing crisis where demand grossly exceeds housing inventory at all income levels, especially at lower area median incomes (AMI), the most economically vulnerable among Hawaii residents. The Mayor prioritizes the acquisition, development and construction of affordable housing and formed an Affordable Housing Working Group to optimize cross-sector collaboration between the various City offices and departments with a role in affordable housing. The Mayor is also actively working with the Department of Planning and Permitting (DPP) to incentivize and expedite the processing of affordable housing plans, permits and projects within the City and County of Honolulu by focusing on efficient and streamlined processing of County, State and private-sector developments through project facilitation and a commitment to organizational change resulting in greater efficiencies. The Mayor's administration will continue to prioritize the acquisition and development of properties that provide a full range of housing inventory, including the development of transit-oriented communities with lower AMI affordable housing and mixed-use retail where residents can live, work and play in activated communities with social services, service providers, businesses and access to multiple modes of transit and transportation. Having established the City's first Private Activity Bond program in over 20 years, the Mayor is committed to working with the development community and the State Hawaii Housing Finance and Development Corporation (HHFDC) to provide the necessary funding for the programmed development and redevelopment of affordable housing inventory on Oahu. Finally, the Mayor and his Affordable Housing Working Group are working with the University of Hawaii Economic Research Organization (UHERO) and the construction private sector to better quantify, and reduce, the regulatory burden on the development of affordable housing on Oahu. The administration has also contracted with UHERO for the aggregation of a comprehensive database of all affordable housing on Oahu.
- With respect to homelessness, having established the highly successful Crisis Outreach Response and Engagement (CORE) continuum of care program for the homeless in late 2021, the Office of Housing is currently staffed with planners who aggressively serve as resource providers and homeless coordinators in concert with the Honolulu Emergency Services Department, which operates CORE, the Department of Community Services (DCS), which oversees multiple programs, ideas, approaches, shelters and low income housing programs and the non-profit sector to collectively respond to and reduce Oahu's homeless population in recognition of the many factors that contribute to homelessness.

Public Safety and Public Health

- The Mayor entered office with a strong commitment to Public Safety and Public Health and remains focused on working closely with first responders to maintain strong public safety and good public health across Oahu's geographically and culturally diverse communities. In addition to an unwavering commitment to reduce crime, restore and revitalize Chinatown, the Mayor is equally committed to work with the Prosecutor's Office, law enforcement agencies and City non-profit partners to establish Safe and Sound Waikiki, patterned after the highly successful Weed and Seed program in Chinatown. The Mayor firmly believes residents deserve the peace of mind associated with good law and order and he will continue to prioritize strong public safety on Oahu. With a commitment to efficient operations and the aggressive hiring, training and retention of City first responders, the Mayor works closely with the Honolulu Police Department, the Honolulu Fire Department and the Honolulu Emergency Services Department (Emergency Medical Services and Ocean Safety) to ensure all first responders have a strong hiring and retention plan over the next few years as we strive to achieve low-to-zero vacancies in our first responder agencies. With respect to good Public Health, the Mayor is committed to improving working conditions for our Emergency Medical Services and Ocean Safety first responders who served and performed flawlessly during the long COVID pandemic and now find post-pandemic call volumes

and demand for services at unsustainable levels within current program structures and staffing levels. Finally, the Mayor is committed, in concert with the Honolulu Board of Water Supply, the State Department of Health and the federal government to the protection of Oahu's fresh water aquifer, including the addition of monitoring wells, new production wells and alternative sources of potable water, including desalination. The Mayor is also committed to alternate landfill siting on Oahu that does not risk our island's fresh water aquifer.

Transit and Transportation

- With a commitment to optimize federal funding opportunities, the Mayor worked closely with the Honolulu Authority for Rapid Transportation (HART), the HART Board, the Honolulu City Council and the Department of Transportation Services (DTS) to produce a Recovery Plan for the Honolulu rail project that was approved by the Federal Transit Administration (FTA) in late 2022, securing the programmed released of federal funds to the rail project between East Kapolei and Civic Center (Kakaako). Working with DTS, the Mayor is committed to seamless intermodal transit operations between TheBus, TheHandiVan and rail when rail commences forecasted interim operations mid-2023. Working with DTS and the State Department of Transportation (DOT), the Mayor is prioritizing a City-State coordinated transportation grid across Oahu that incorporates state of the art adaptive traffic-signal control technologies with fiber-optic connectivity to rural and often underserved communities, improved roadways, a pedestrian bridge over the Ala Wai Canal and activated Complete Streets, Bike and Pedestrian Plans that promote and expand complete streets (connected streets that balance the needs of all roadway users), safe biking lanes/paths and safe pedestrian corridors. The Mayor's priorities also include electrification of transportation, energy conservation and improved intermodal transit facilities.

Governmental Efficiencies and Transformative Change

- Oahu's residents and communities deserve and must have access to efficient City services and resources. The Mayor is working with City departments to streamline City operations and deliver consumer-focused improvements that reduce residents' and businesses' waiting time for core City services and improve the quality of life of Oahu residents. With a focus on progressive climate change policies, such as Building Benchmarking, reasonable and balanced building codes and energy conservation programs, the City is focused on climate change adaptation, including upgraded and integrated management of stormwater, wastewater, groundwater, freshwater, gray-water, and recycled water and a more centralized migration of City transportation assets to renewable/clean energy. Additional Mayoral commitments include improvement of City parks and public recreational facilities, City corporation yards to better serve our communities and improved municipal facilities including, but not limited to, municipal buildings, municipal parking lots and civic center parking. Working with the Honolulu City Council, the Mayor strongly supports the meaningful and efficient deployment of State and Local Federal Recovery Funds (SLFRF) through City programs that support post-pandemic economic recovery including, but not limited to, expansion of the City's award-winning Rental and Utility Relief Program (RURP) through key City non-profit partners (Council for Native Hawaiian Advancement and Catholic Charities), facilitating childcare city-coordinated services with the addition of a City Childcare Resource Coordinator, promoting the growth of Oahu's agricultural sector, supporting local businesses/non-profits and strengthening job-retooling, retraining and placement programs. Finally, the Mayor is also committed to transformative change in City human resource processes to improve the hiring and retention of the experienced workforce necessary to serve residents, businesses and communities across Oahu

Strengthening the City's Communications Strategy

- The Mayor has made effective communication with the public a strategic priority, with a focus on increasing awareness of important City and County policies and programs by providing accurate and timely information to residents, businesses and the media. The goal is to identify opportunities to share the City's message and streamline the methods by which those messages are shared with the public, all while conducting the business of the City in an open and transparent manner. Considering that the available methods for communicating with the public are ever changing, delivering a successful message to targeted audiences can no longer be accomplished with a "one size fits all" approach. The Mayor's communication strategy is designed to be fluid and to grow and change along with available technologies and social media. In a City of nearly one million residents and over 8,500 City employees, transparent, clear and consistent open communication is essential to improving public understanding of municipal operations and restoring the public's trust and confidence in government.

Budget Highlights

- The main expenditures for the Mayor's office are salaries, which remain relatively consistent over the prior

Fiscal Year.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	6.00	6.00	6.00	1.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**6.00**	**6.00**	**6.00**	**1.00**	**7.00**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 64,986,826	$ 725,787	$ 771,383	$ 150,000	$ 921,383
Contingency Fund	18,963	30,000	40,000	0	40,000
Total	**$ 65,005,789**	**$ 755,787**	**$ 811,383**	**$ 150,000**	**$ 961,383**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 828,054	$ 666,432	$ 707,028	$ 150,000	$ 857,028
Current Expenses	64,177,735	89,355	104,355	0	104,355
Equipment	0	0	0	0	0
Total	**$ 65,005,789**	**$ 755,787**	**$ 811,383**	**$ 150,000**	**$ 961,383**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 777,089	$ 755,787	$ 811,383	$ 150,000	$ 961,383
Federal Grants Fund	64,228,700	0	0	0	0
Total	**$ 65,005,789**	**$ 755,787**	**$ 811,383**	**$ 150,000**	**$ 961,383**

Administration

Program Description

This activity oversees City agencies, establishes policies and provides management direction for all executive departments.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	6.00	6.00	6.00	1.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**6.00**	**6.00**	**6.00**	**1.00**	**7.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 828,054	$ 666,432	$ 707,028	$ 150,000	$ 857,028
Current Expenses	64,158,772	59,355	64,355	0	64,355
Equipment	0	0	0	0	0
Total	**$ 64,986,826**	**$ 725,787**	**$ 771,383**	**$ 150,000**	**$ 921,383**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 758,126	$ 725,787	$ 771,383	$ 150,000	$ 921,383
Federal Grants Fund	64,228,700	0	0	0	0
Total	**$ 64,986,826**	**$ 725,787**	**$ 771,383**	**$ 150,000**	**$ 921,383**

Contingency Fund

Program Description

This activity, as established by Section 5-105 of the Revised Charter of the City and County of Honolulu 1973 (2000 ed.), provides a contingency fund to be expended for such public purposes as the Mayor deems proper.

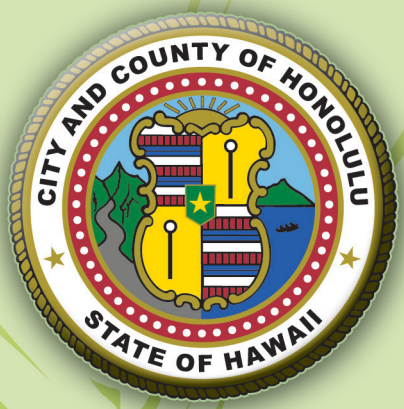
PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0
Current Expenses	18,963	30,000	40,000	0	40,000
Equipment	0	0	0	0	0
Total	**$ 18,963**	**$ 30,000**	**$ 40,000**	**$ 0**	**$ 40,000**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 18,963	$ 30,000	$ 40,000	$ 0	$ 40,000
Total	**$ 18,963**	**$ 30,000**	**$ 40,000**	**$ 0**	**$ 40,000**

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Office of the Managing Director



Office of the Managing Director

Roles and Responsibilities

As the principal management aide of the Mayor, lead operating officer for the City and County of Honolulu (City) and supervisor of executive departments and agencies, with the exception of Corporation Counsel, the Managing Director (MD) sets priorities and manages the performance of all executive departments and agencies throughout the City. The MD also prescribes the standards of administrative practices and performance.

The Managing Director performs all the duties and functions as set forth in the City Charter and provides guidance to departments in maintaining efficient, transparent, safe and proactive operations that stimulate and drive economically vibrant communities through the provision of high-functioning government services. Aligned with the Mayor on all of Mayor's priorities and commitments, the Managing Director prioritizes responsible spending aligned with City priorities and transformative change that will significantly improve City processes across all departments, with the ultimate goal of improving the City's services to our residents, businesses and communities. The Managing Director demands and expects strong community engagement, government accountability, greater transparency and equity in government operations. The Managing Director is assisted in his operational duties through the expert and professional services of a Deputy Managing Director.

Responsible Spending on City Priorities

Affordable Housing and Homelessness

- Oahu is in a housing crisis where demand grossly exceeds housing inventory at all income levels, especially at lower area median incomes (AMI), the most economically vulnerable among Hawaii residents. The Managing Director works with the Mayor in prioritizing the acquisition, development and construction of affordable housing and co-chairs, with the Mayor, an Affordable Housing Working Group to optimize cross-sector collaboration between the various City offices and departments with a role in affordable housing, including the Department of Land Management (DLM). The Managing Director is also actively working with the Department of Planning and Permitting (DPP) to incentivize and expedite the processing of affordable housing plans, permits and projects through efficient and streamlined processing of County, State and private-sector developments. The Managing Director works with City departments on administration of the City's first Private Activity Bond program in over 20 years to facilitate the funding of programmed development and redevelopment of affordable housing inventory on Oahu. Finally, the Managing Director oversees the City review of affordable housing policies and plans and actively works with City departments to think outside-the-box and learn through execution, innovation and reasonable risk-taking where prior and existing plans have not solved long-standing challenges confronting our communities.
- With respect to homelessness, the Managing Director works alongside the Mayor to establish and execute on new and improved programs to increase the City's continuum of care to those experiencing homelessness including, but not limited to, the Crisis Outreach Response and Engagement (CORE) continuum of care program for the homeless first established in late 2021. The Managing Director also oversees the Office of Housing which is currently staffed with planners who aggressively serve as resource providers and homeless coordinators in concert with the Honolulu Emergency Services Department, which operates CORE, the Department of Community Services (DCS), which oversees multiple programs, ideas, approaches, shelters and low income housing programs and the non-profit sector to collectively respond to and reduce Oahu's homeless population in recognition of the many factors that contribute to homelessness.

Public Safety and Public Health

- The Managing Director fully aligns with the Mayor in his strong commitment to Public Safety and Public Health and remains focused on working closely with first responders to maintain strong public safety and good public health across Oahu's geographically and culturally diverse communities. From work with the Mayor, the Prosecutor's Office and law enforcement agencies on the Weed and Seed program in Chinatown and the newly activated Safe and Sound Waikiki program, the Managing Director works closely with the Mayor to reduce crime in all Oahu communities. With respect to good Public Health, the Managing Director is committed with the Mayor to improving working conditions for all of Oahu's first responders, but especially our Emergency Medical Services and Ocean Safety first responders who served and performed selflessly during the long COVID pandemic and now find post-pandemic call volumes and demand for services at unsustainable levels within current program structures and staffing levels. Finally, the Managing Director joins the Mayor in his commitment to the protection of Oahu's fresh water aquifer, including the addition of monitoring

wells, new production wells and alternative sources of potable water, including desalination. The Managing Director is also assisting the Mayor and City department in the siting of an alternate landfill on Oahu that does not risk our island's fresh water aquifer.

Transit and Transportation

- With Mayor, the Managing Director is committed to optimizing federal funding opportunities. To that end, the Mayor and Managing Director worked closely with the Honolulu Authority for Rapid Transportation (HART), the HART Board, the Honolulu City Council and the Department of Transportation Services (DTS) to produce a Recovery Plan for the Honolulu rail project that was approved by the Federal Transit Administration (FTA) in late 2022, securing the programmed released of federal funds to the rail project between East Kapolei and Civic Center (Kakaako). Working with DTS, the Managing Director is committed to seamless intermodal transit operations between TheBus, TheHandiVan and rail when rail commences forecasted interim operations mid-2023. Also working with DTS and the State Department of Transportation (DOT), the Managing Director is prioritizing a City-State coordinated transportation grid across Oahu that incorporates state of the art adaptive traffic-signal control technologies with fiber-optic connectivity to rural and often underserved communities, improved roadways, a pedestrian bridge over the Ala Wai Canal and activated Complete Streets, Bike and Pedestrian Plans that promote and expand complete streets (connected streets that balance the needs of all roadway users), safe biking lanes/paths and safe pedestrian corridors. The Managing Director's priorities also include electrification of transportation, energy conservation and improved intermodal transit facilities.

Governmental Efficiencies and Transformative Change

- Working with the Mayor, the Managing Director prioritizes efficient City services and improved municipal resources. The Managing Director is working with City departments to streamline City operations and deliver consumer-focused improvements that reduce the waiting time for core City services and improve the quality of life of Oahu residents. With a focus on progressive climate change policies, such as Building Benchmarking, reasonable and balanced building codes and energy conservation programs, the City is focused on climate change adaptation, including upgraded and integrated management of stormwater, wastewater, groundwater, freshwater, gray-water, and recycled water and a more centralized migration of City transportation assets to renewable/clean energy. Additional Managing Director priorities include the improvement of City parks and public recreational facilities, improved City corporation yards to better serve our communities and improved municipal facilities including, but not limited to, municipal buildings, municipal parking lots and civic center parking. In concert with the Honolulu City Council, the Managing Director works with City departments to execute on the meaningful and efficient deployment of State and Local Federal Recovery Funds (SLFRF) through City programs that support post-pandemic economic recovery including, but not limited to, expansion of the City's award-winning Rental and Utility Relief Program (RURP) through key City non-profit partners (Council for Native Hawaiian Advancement and Catholic Charities), facilitating childcare city-coordinated services with the addition of a City Childcare Resource Coordinator, promoting the growth of Oahu's agricultural sector, supporting local businesses/non-profits and strengthening job-retooling, retraining and placement programs. Finally, the Managing Director is prioritizes transformative change in City human resource processes to improve the hiring and retention of the experienced workforce necessary to serve residents, businesses and communities across Oahu.

Strengthening the City's Communications Strategy

- The Managing Director prioritizes effective communication with the public understanding that transparent, clear and consistent open communication is essential to improving the public's trust and confidence in government.

Budget Highlights

- Increase in General Funds over FY2023. The main expenditures for the office(s) are salaries and current expenses; which includes transition from American Rescue Plan Act (ARPA) funded positions in the Office of Economic Revitalization (OER) and Office Climate Change Sustainability and Resiliency (OCCSR) to general funded positions, funding for Mayor's Office Culture and Arts to support The Festival of Pacific Arts and Culture.

Office of the Managing Director

DEPARTMENT POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	47.00	47.00	47.00	17.00	64.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	2.00	1.00	0.00	0.00	0.00
Total	**50.00**	**49.00**	**48.00**	**17.00**	**65.00**

EXPENDITURES BY PROGRAM	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
City Management	$ 35,150,812	$ 3,158,962	$ 2,851,335	$ 928,203	$ 3,779,538
Culture and the Arts	519,906	608,024	649,260	270,552	919,812
Office of Housing	161,297	205,500	387,556	527,028	914,584
Office of Climate Change, Sustainability and Resiliency	1,199,580	1,928,833	1,970,510	385,484	2,355,994
Total	**$ 37,031,595**	**$ 5,901,319**	**$ 5,858,661**	**$ 2,111,267**	**$ 7,969,928**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,853,073	$ 2,958,414	$ 3,663,756	$ 1,522,808	$ 5,186,564
Current Expenses	34,178,522	2,942,905	2,194,905	588,459	2,783,364
Equipment	0	0	0	0	0
Total	**$ 37,031,595**	**$ 5,901,319**	**$ 5,858,661**	**$ 2,111,267**	**$ 7,969,928**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 3,784,176	$ 5,901,319	$ 5,858,661	$ 2,111,267	$ 7,969,928
Special Projects Fund	97,419	0	0	0	0
Federal Grants Fund	33,150,000	0	0	0	0
Total	**$ 37,031,595**	**$ 5,901,319**	**$ 5,858,661**	**$ 2,111,267**	**$ 7,969,928**

City Management

Program Description

Provides funds for the Office of the Managing Director. Management and coordination of the executive agencies and the Office of Economic Revitalization are funded through this program.

The Office of Economic Revitalization (OER) centralizes many of the responsibilities to create a more diverse economy through a professional line-agency in the Mayor's office directly under the Managing Director to function as a policy-making and coordinating agency for the City and County of Honolulu (City) with respect to immediate economic recovery and developing a more sustainable and resilient long-term economy.

OER shall oversee, coordinate, and direct the city's economic response and recovery from economic disruptions and align with state and federal agencies to capture funding, leverage efforts, and execute response programs for the purposes of economic revitalization. For the equitable benefit of the people of the City, OER will collaborate and direct the development, preparation and implementation of plans and programs relating to economic development, small business support, and investment in innovative industries and services that serve our people and protect our place. OER directly assists Oahu residents to find job training and businesses to find technical assistance.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	25.00	25.00	25.00	10.00	35.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	2.00	1.00	0.00	0.00	0.00
Total	**28.00**	**27.00**	**26.00**	**10.00**	**36.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,672,147	$ 1,790,484	$ 2,245,380	$ 839,744	$ 3,085,124
Current Expenses	33,478,665	1,368,478	605,955	88,459	694,414
Equipment	0	0	0	0	0
Total	**$ 35,150,812**	**$ 3,158,962**	**$ 2,851,335**	**$ 928,203**	**$ 3,779,538**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,990,318	$ 3,158,962	$ 2,851,335	$ 928,203	$ 3,779,538
Special Projects Fund	10,494	0	0	0	0
Federal Grants Fund	33,150,000	0	0	0	0
Total	**$ 35,150,812**	**$ 3,158,962**	**$ 2,851,335**	**$ 928,203**	**$ 3,779,538**

Culture and the Arts

Program Description

The Mayor's Office of Culture and the Arts (MOCA) was created in 1971 after the passage of the Percent for Art law in 1967 that established the Art in City Buildings Program. MOCA promotes and increases awareness of the importance of arts and cultural heritages for the benefit of the people in the City and County of Honolulu. Through Culture and Arts Programs and a Collaborative Arts Program, MOCA provides opportunities for the development and exposure to culture and arts in all forms.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	6.00	6.00	6.00	1.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**6.00**	**6.00**	**6.00**	**1.00**	**7.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 324,625	$ 352,524	$ 383,760	$ 70,552	$ 454,312
Current Expenses	195,281	255,500	265,500	200,000	465,500
Equipment	0	0	0	0	0
Total	**$ 519,906**	**$ 608,024**	**$ 649,260**	**$ 270,552**	**$ 919,812**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 519,906	$ 608,024	$ 649,260	$ 270,552	$ 919,812
Total	**$ 519,906**	**$ 608,024**	**$ 649,260**	**$ 270,552**	**$ 919,812**

Office of Housing

Program Description

Established by the Council to ensure that agencies of the state and federal governments, private organizations, nonprofit groups, community organizations, and individuals will work in partnership to address issues regarding affordable housing, senior housing, special needs housing and homelessness.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	4.00	4.00	4.00	2.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**4.00**	**4.00**	**4.00**	**2.00**	**6.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 150,233	$ 172,200	$ 344,256	$ 227,028	$ 571,284
Current Expenses	11,064	33,300	43,300	300,000	343,300
Equipment	0	0	0	0	0
Total	**$ 161,297**	**$ 205,500**	**$ 387,556**	**$ 527,028**	**$ 914,584**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 161,297	$ 205,500	$ 387,556	$ 527,028	$ 914,584
Total	**$ 161,297**	**$ 205,500**	**$ 387,556**	**$ 527,028**	**$ 914,584**

Office of Climate Change, Sustainability and Resiliency

Program Description

The Office of Climate Change, Sustainability and Resiliency was created when the electorate of Honolulu voted to pass Charter Amendment 7 during the 2016 General Election. This charter amendment established an office whose purpose is to be the central point for gathering information and working with internal and external stakeholders on issues related to climate change, resiliency and sustainability. The office also serves the newly created, five member, Climate Change Commission.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	12.00	12.00	12.00	4.00	16.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**12.00**	**12.00**	**12.00**	**4.00**	**16.00**

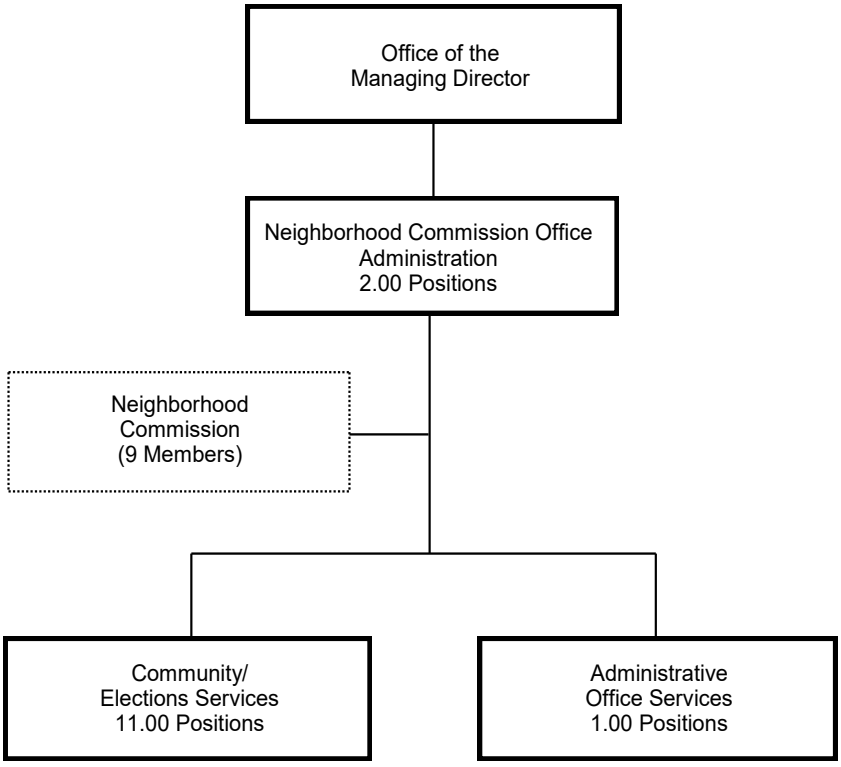
CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 706,068	$ 643,206	$ 690,360	$ 385,484	$ 1,075,844
Current Expenses	493,512	1,285,627	1,280,150	0	1,280,150
Equipment	0	0	0	0	0
Total	**$ 1,199,580**	**$ 1,928,833**	**$ 1,970,510**	**$ 385,484**	**$ 2,355,994**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,112,655	$ 1,928,833	$ 1,970,510	$ 385,484	$ 2,355,994
Special Projects Fund	86,925	0	0	0	0
Total	**$ 1,199,580**	**$ 1,928,833**	**$ 1,970,510**	**$ 385,484**	**$ 2,355,994**

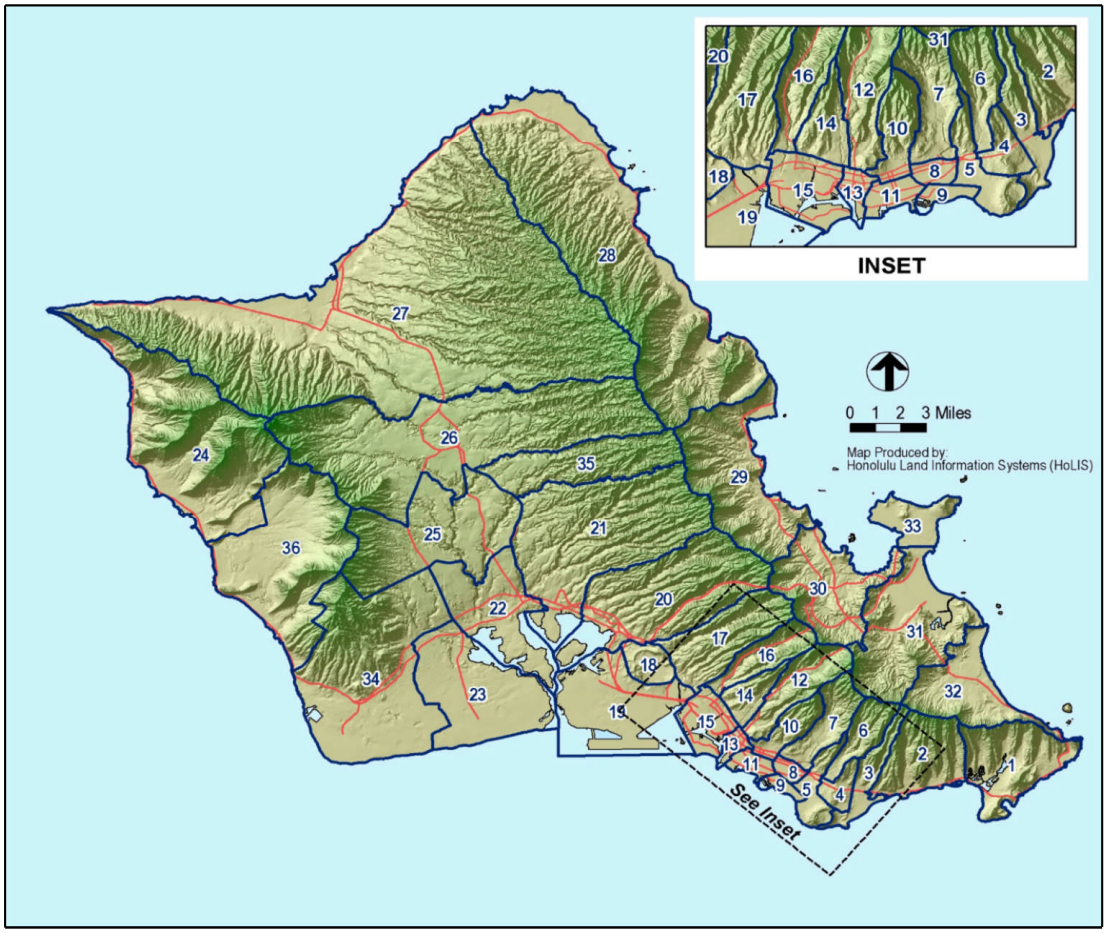
Neighborhood Commission

NEIGHBORHOOD COMMISSION OFFICE (NCO) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



NEIGHBORHOOD COMMISSION OFFICE (NCO) NEIGHBORHOOD BOARDS BOUNDARIES



No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD
1	HAWAII KAI	13	DOWNTOWN	25	MILILANI/WAIPIO/ MELEMANU
2	KULIOUOU-KALANI IKI	14	LILIHA/ALEWA/PUUNUI KAMEHAMEHA HEIGHTS	26	WAHIAWA-WHITMORE VILLAGE
3	WAIALAE-KAHALA	15	KALIHI-PALAMA	27	NORTH SHORE
4	KAIMUKI	16	KALIHI VALLEY	28	KOOLAULOA
5	DIAMOND HEAD/KAPAHULU/ ST. LOUIS HEIGHTS	17	MOANALUA (Not Formed)	29	KAHALUU
6	PALOLO	18	ALIAMANU/SALT LAKE/ FOSTER VILLAGE/AIRPORT	30	KANEOHE
7	MANOA	19	AREA CONSOLIDATED INTO NB 18	31	KAILUA
8	MCCULLY/MOILIILI	20	AIEA	32	WAIMANALO
9	WAIKIKI	21	PEARL CITY	33	MOKAPU (Not Formed)
10	MAKIKI/LOWER PUNCHBOWL/ TANTALUS	22	WAIPAHU	34	MAKAKILO/KAPOLEI/ HONOKAI HALE
11	ALA MOANA/KAKAAKO	23	EWA	35	MILILANI MAUKA/ LAULANI VALLEY
12	NUUANU/PUNCHBOWL	24	WAIANAE COAST	36	NANAKULI-MAILI

Neighborhood Commission

Roles and Responsibilities

The Neighborhood Commission (the Commission), with assistance from the Neighborhood Commission Office (NCO), is responsible for the mandated ten-year review of the Neighborhood Plan. The Neighborhood Plan serves as the legal framework for the Neighborhood Board System. The mission of the Neighborhood Commission is to increase and assure effective citizen participation in government through the Neighborhood Board System.

The NCO provides staff support to the nine-member Neighborhood Commission and the Neighborhood Board System comprised of 33 neighborhood boards. NCO staff attends regular monthly meetings, produces meeting minutes, and provides proper public notice of all meetings of the Commission and the neighborhood boards.

Spending to Make a Difference

- Relevancy - The Executive Secretary of the NCO, working with the Neighborhood Boards, is strategizing to improve the relevancy of meetings to the broader public in an effort to drive increased awareness, civic engagement and participation.
- Technology - The NCO continually updates and improves the NCO website to modernize digital interaction with constituency. The NCO website provides resources and info-graphics about the Neighborhood Board System as well as training resources for those interested in the Sunshine Law, meeting processes and procedures. The NCO will continue to improve communication and transparency by optimizing the use of social media tools.
- Community Outreach - The NCO will continue to participate in COVID-safe ways at various community events island-wide, with a focus on engaging more residents and other members of the public. The office will host virtual and, as permitted, in-person community events to disseminate information, gain public input about the Neighborhood Board System, and attract new board members.
- Training - The NCO will develop training tools and informative memos for distribution to board members and the public at-large. The NCO will continue to increase training and certification by the National Association of Parliamentarians for staff to improve the services provided to the boards.

Budget Highlights

- Additional Neighborhood Assistant position and Community Relations Specialist II to provide further Neighborhood Commission Office support. These positions will increase public awareness and input for monthly Neighborhood Boards, and providing proper public notice for all meetings, and community involvement across the 33 Neighborhood Boards.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	14.00	14.00	14.00	2.00	16.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**14.00**	**14.00**	**14.00**	**2.00**	**16.00**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Neighborhood Commission	$ 668,116	$ 1,070,936	$ 916,028	$ 140,172	$ 1,056,200
Total	**$ 668,116**	**$ 1,070,936**	**$ 916,028**	**$ 140,172**	**$ 1,056,200**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 547,714	$ 745,776	$ 785,868	$ 114,512	$ 900,380
Current Expenses	120,402	325,160	130,160	25,660	155,820
Equipment	0	0	0	0	0
Total	**$ 668,116**	**$ 1,070,936**	**$ 916,028**	**$ 140,172**	**$ 1,056,200**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 668,116	$ 1,070,936	$ 916,028	$ 140,172	$ 1,056,200
Total	**$ 668,116**	**$ 1,070,936**	**$ 916,028**	**$ 140,172**	**$ 1,056,200**

Neighborhood Commission

Program Description

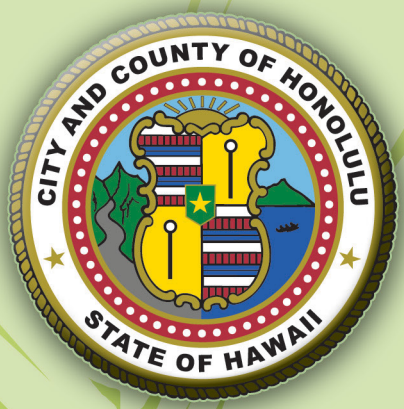
The Neighborhood Commission Office (NCO) provides administrative and technical support services to the Neighborhood Commission, 33 neighborhood boards, and the city administration.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	14.00	14.00	14.00	2.00	16.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**14.00**	**14.00**	**14.00**	**2.00**	**16.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 547,714	$ 745,776	$ 785,868	$ 114,512	$ 900,380
Current Expenses	120,402	325,160	130,160	25,660	155,820
Equipment	0	0	0	0	0
Total	**$ 668,116**	**$ 1,070,936**	**$ 916,028**	**$ 140,172**	**$ 1,056,200**

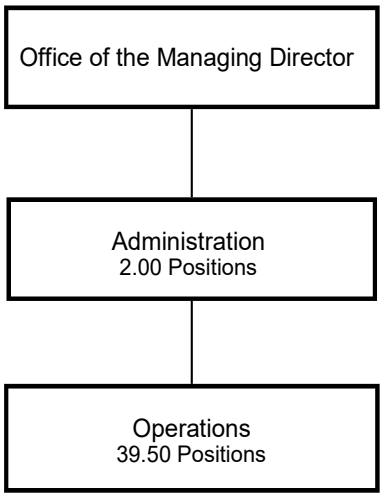
SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 668,116	$ 1,070,936	$ 916,028	$ 140,172	$ 1,056,200
Total	**$ 668,116**	**$ 1,070,936**	**$ 916,028**	**$ 140,172**	**$ 1,056,200**

Royal Hawaiian Band



ROYAL HAWAIIAN BAND
(RHB)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



Royal Hawaiian Band

Roles and Responsibilities

The Royal Hawaiian Band represents the City at public events, including regular concerts, official ceremonies, special programs and parades with the music and dance of Hawaii.

Spending to Make a Difference

Maintain a high standard of musical performance and efficiently manage the resources of the band.

- Provide expanded musical services to different segments of the community through a variety of programs.
- Promote the City and County of Honolulu through concerts, tours and recordings, which feature the music and dance of Hawaii.
- Expanded performances for the elderly at hospitals, nursing homes, adult day care facilities, retirement facilities and community senior programs.
- Promote and perpetuate the Hawaiian culture through the performance of traditional Hawaiian music and dance.

Budget Highlights

- Increase over FY2023 due to the modest expansion of core services. Increases in service to the elderly in conjunction with the mayor's initiative of an age friendly city.
- Salary increase due to the current collective bargaining agreement.

Royal Hawaiian Band

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	**41.50**	**41.50**	**41.50**	**0.00**	**41.50**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Royal Hawaiian Band	$ 2,273,349	$ 2,583,724	$ 3,115,261	$ 50,000	$ 3,165,261
Total	**$ 2,273,349**	**$ 2,583,724**	**$ 3,115,261**	**$ 50,000**	**$ 3,165,261**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,179,156	$ 2,324,420	$ 2,928,798	$ 0	$ 2,928,798
Current Expenses	94,193	246,304	156,463	50,000	206,463
Equipment	0	13,000	30,000	0	30,000
Total	**$ 2,273,349**	**$ 2,583,724**	**$ 3,115,261**	**$ 50,000**	**$ 3,165,261**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,273,349	$ 2,583,724	$ 3,115,261	$ 50,000	$ 3,165,261
Total	**$ 2,273,349**	**$ 2,583,724**	**$ 3,115,261**	**$ 50,000**	**$ 3,165,261**

Royal Hawaiian Band

Program Description

This activity provides music in concerts and parades for official governmental functions and at public venues for residents and visitors.

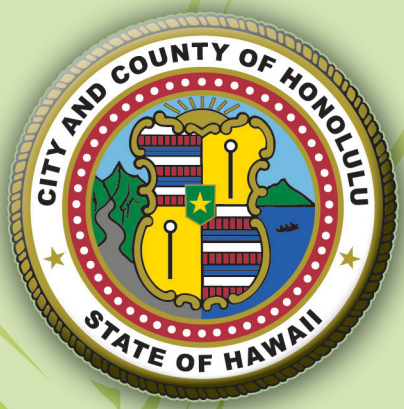
PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	**41.50**	**41.50**	**41.50**	**0.00**	**41.50**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,179,156	$ 2,324,420	$ 2,928,798	$ 0	$ 2,928,798
Current Expenses	94,193	246,304	156,463	50,000	206,463
Equipment	0	13,000	30,000	0	30,000
Total	**$ 2,273,349**	**$ 2,583,724**	**$ 3,115,261**	**$ 50,000**	**$ 3,165,261**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,273,349	$ 2,583,724	$ 3,115,261	$ 50,000	$ 3,165,261
Total	**$ 2,273,349**	**$ 2,583,724**	**$ 3,115,261**	**$ 50,000**	**$ 3,165,261**

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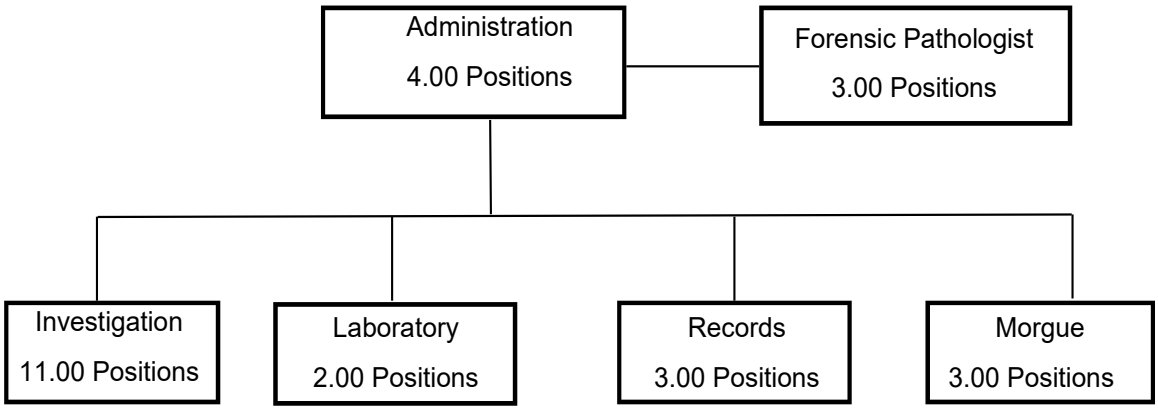
Department of the Medical Examiner



DEPARTMENT OF THE MEDICAL EXAMINER

(MED)

This Chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



Department of the Medical Examiner

Roles and Responsibilities

The Department of the Medical Examiner is responsible for investigating any death occurring on Oahu by violence, accident or suicide, or suddenly when the decedent was in apparent good health or had not recently been treated by a physician, while in custody, within twenty-four hours of admission to a hospital, or in any suspicious or unusual manner. The purpose of such investigations is to discover, document and preserve the medical, anatomic and/or evidentiary findings that will allow the Department to determine the cause and manner of death, identify the deceased, help adjudicate an individual's guilt or innocence in courts of law, determine or exclude contributory or causative factors to the death, and provide expert testimony in criminal and civil litigation. The Department of the Medical Examiner also provides education and research assistance to local and national medical, legal, academic and law enforcement organizations and communities.

Spending to Make a Difference

- The Department is partnering with the Hawai'i Department of Health to enhance toxicology testing for collection of more accurate data pertaining to drug related and drug involved deaths, with special emphasis on opioid abuse.
- New investment in technology including digital fingerprinting will decrease the time it takes to identify decedents and notify next of kin.
- Power grid upgrades will accommodate higher voltage load needed for the mortuary trailers and Lodox X-Ray machine. Installation of a transformer will give MED the ability to run both trailers and Lodox simultaneously.
- Investment in a hybrid vehicle and charging station for electric vehicles at MED will reduce carbon footprint.
- Investment in an electric forklift will enable staff to move bodies quickly and efficiently in the renovated facility new rack type storage system, while preventing workplace related lifting/carrying type injuries.

Budget Highlights

- Current expense increases in FY 2024 for increasing caseload and reducing backlog.
- Two (2) Medicolegal Investigator I positions to support increasing caseload.
- One (1) Senior Clerk Typist contract position to support increasing caseload.

Department of the Medical Examiner

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	25.00	26.00	26.00	2.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	1.00	1.00	2.00
Total	**25.00**	**27.00**	**27.00**	**3.00**	**30.00**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Investigation of Deaths	$ 3,252,176	$ 3,694,653	$ 4,597,707	$ 134,556	$ 4,732,263
Total	**$ 3,252,176**	**$ 3,694,653**	**$ 4,597,707**	**$ 134,556**	**$ 4,732,263**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,174,396	$ 2,196,134	$ 3,159,572	$ 134,556	$ 3,294,128
Current Expenses	1,077,780	1,433,519	1,410,135	0	1,410,135
Equipment	0	65,000	28,000	0	28,000
Total	**$ 3,252,176**	**$ 3,694,653**	**$ 4,597,707**	**$ 134,556**	**$ 4,732,263**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 3,149,663	$ 3,694,653	$ 4,597,707	$ 134,556	$ 4,732,263
Federal Grants Fund	102,513	0	0	0	0
Total	**$ 3,252,176**	**$ 3,694,653**	**$ 4,597,707**	**$ 134,556**	**$ 4,732,263**

Investigation of Deaths

Program Description

This activity brings expert and independent medical evaluation to deaths that are of concern to the health, safety and welfare of the community as a whole by investigating the circumstances of any death within the jurisdiction of the Department. Jurisdictional deaths are those occurring by violence, accident or suicide, or suddenly when in apparent good health, or when not recently treated by a physician, while in custody, within twenty-four hours of admission to a hospital, or in any suspicious or unusual manner. This activity includes interview of witnesses, examination and documentation of the death scene, researching information in the field and in an office setting, and conducting postmortem and laboratory examinations that culminate in the issuance of a report setting forth the cause and manner of death.

Expert medicolegal testimony is provided in depositions, preliminary hearings, grand jury inquiries and at trial.

Identification of human remains and differentiation from non-human remains is also performed.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	25.00	26.00	26.00	2.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	1.00	1.00	2.00
Total	**25.00**	**27.00**	**27.00**	**3.00**	**30.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,174,396	$ 2,196,134	$ 3,159,572	$ 134,556	$ 3,294,128
Current Expenses	1,077,780	1,433,519	1,410,135	0	1,410,135
Equipment	0	65,000	28,000	0	28,000
Total	**$ 3,252,176**	**$ 3,694,653**	**$ 4,597,707**	**$ 134,556**	**$ 4,732,263**

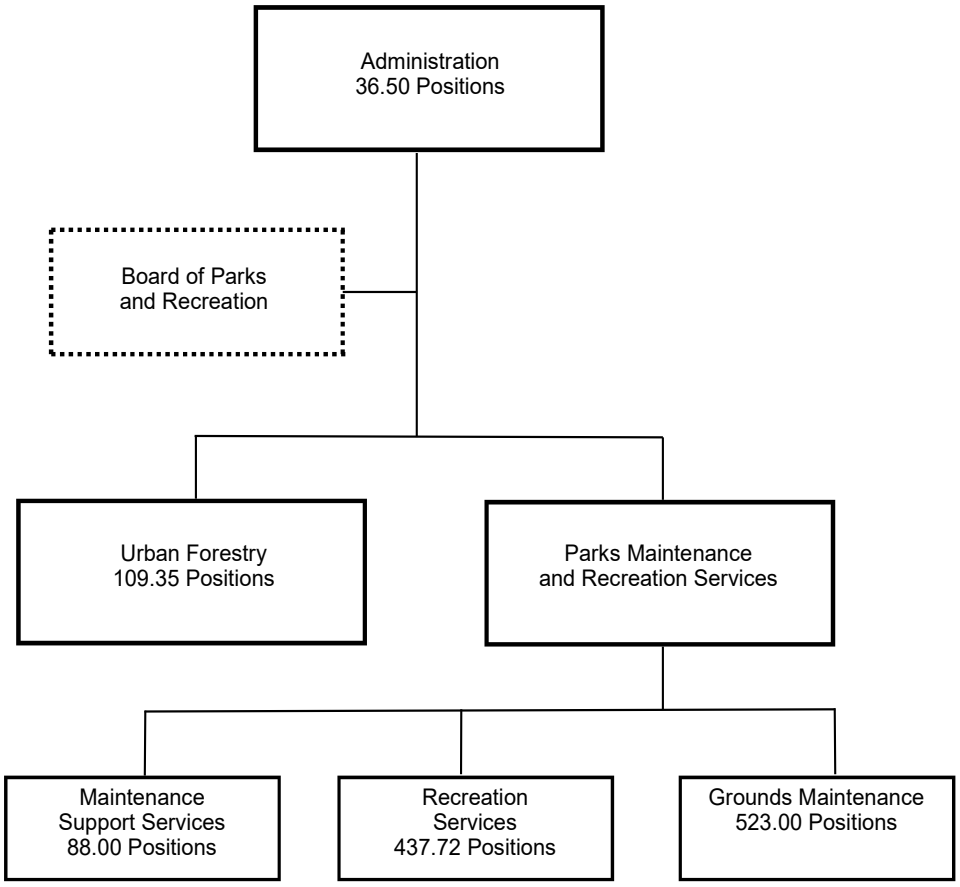
SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 3,149,663	$ 3,694,653	$ 4,597,707	$ 134,556	$ 4,732,263
Federal Grants Fund	102,513	0	0	0	0
Total	**$ 3,252,176**	**$ 3,694,653**	**$ 4,597,707**	**$ 134,556**	**$ 4,732,263**

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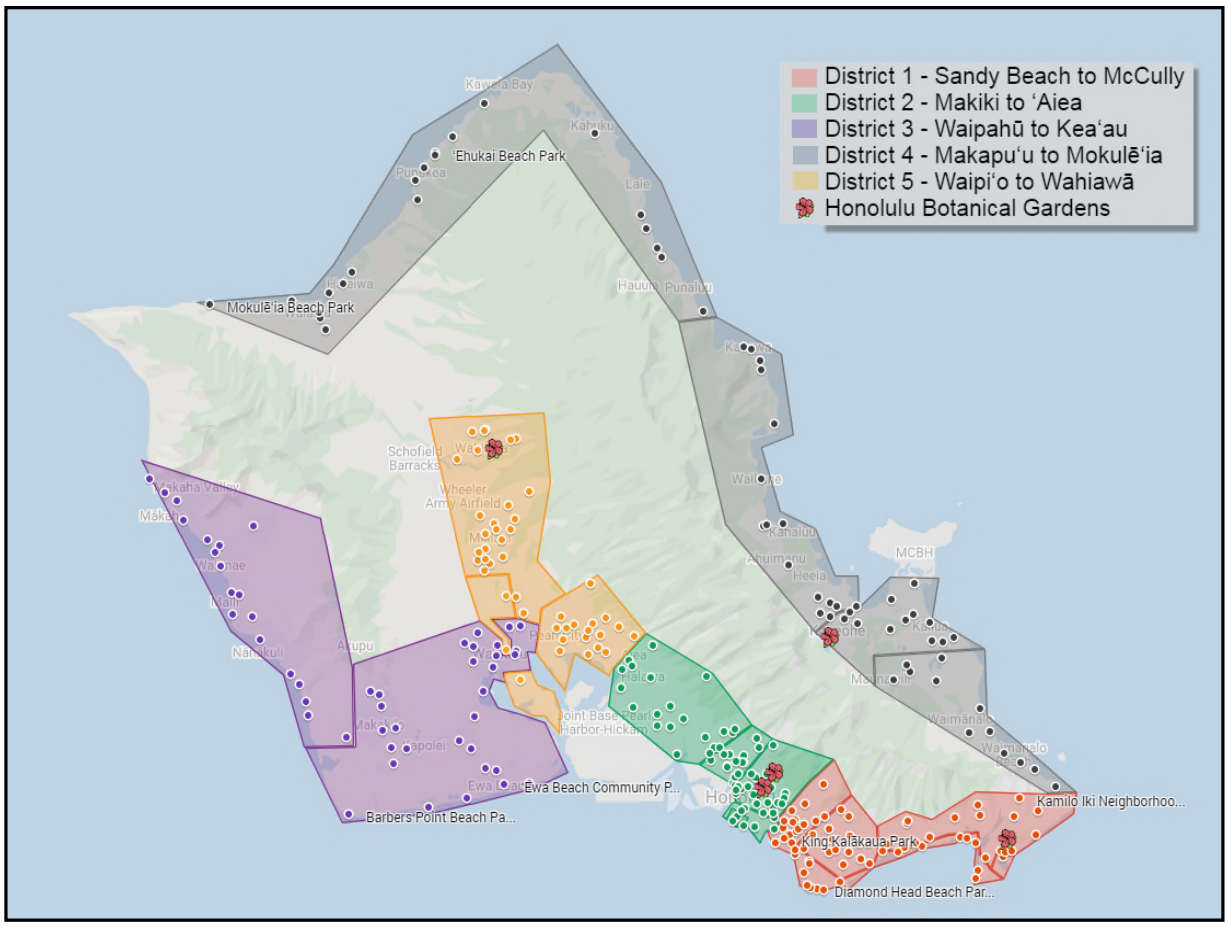
Department of Parks and Recreation

DEPARTMENT OF PARKS AND RECREATION (DPR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



DEPARTMENT OF PARKS AND RECREATION
(DPR)
ISLANDWIDE PARK SYSTEM



TOTAL NUMBER OF PARKS AND RECREATION PROPERTIES: 402

Including:
- 62 Beach Parks
- 89 Beach Right-of-Ways
- 5 Botanical Gardens
- 50 Community Parks
- 27 District Parks
- 32 Mini-Parks
- 2 Nature Preserves
- 80 Neighborhood Parks
- 7 Pedestrian Malls
- 9 Regional Parks
- 18 Urban Parks
- 21 Miscellaneous Facilities

Department of Parks and Recreation

Roles and Responsibilities

The Department of Parks and Recreation (DPR) maintains and operates parks and recreational facilities under City jurisdiction; develops and implements programs for cultural, recreational and other leisure-time activities; beautifies City streets, parks and recreational facilities, including planting, pruning, and maintenance of shade trees; and maintains and operates the City's botanical and community gardens.

The Department also provides a wide range of recreational facilities and services that are readily available to all ages, and promotes the history and the multi-ethnic culture of Hawaii; protects cultural, and archaeological resources on our properties; and fosters the visual and performing arts.

Spending to Make a Difference

- Provide enrichment opportunities to thousands of our Keiki through Summer Fun and recreation programs.
- Keeping our Kupuna connected through regular activities and senior clubs.
- Offering recreational, sports, and leisure opportunities to a million residents and millions of visitors on a year round basis through recreation programs, playing fields, festivals, regattas, international competitions, botanical gardens, community forestry programs.
- Improving park facilities by renovating, restoring, repairing, and improving park facilities through our Maintenance Support Services Division.
- Provide core services to meet the demands of improving and maintaining park and garden facilities at more than 300 parks, 5 Botanical Gardens and nearly 100 accessways island-wide.
- Maintains approximately 250,000 street trees and trees in parks across the island of Oahu, enhancing the environment and keeping the island cool; initiates and supports a variety of urban and community forestry programs; and, plants new trees to increase our island's tree canopy.
- Respond to emergencies by staffing shelters and tree clearing pre and post storm.

Budget Highlights

- Increase the Maintenance Support Services (MSS) budget for improvement to park facilities and infrastructure and addition of one (1) Administrative Specialist I position to assist with administrative duties to support MSS Work Program to provide a safe, clean, and well-maintained public parks and gardens.
- Addition of one (1) Human Resources Specialist V position to focus primarily on filling positions, training, and staff retention.
- Addition of one (1) Community Forester I position to achieve the City Strategic Priorities by facilitating and encouraging the planting and care of trees island wide to mitigate climate change impacts.
- Funding for the DPR lease payment for Energy Services Performance Contract, verification of guaranteed saving, and maintenance of weather based irrigation controls and on site chlorine generation solutions.
- Funding for professional planning contract to develop an island-wide asset management database for park facility roofs, train the DPR staff to manage, operate and implement the asset management system.
- Funding for professional planning contract to develop an island-wide Park Plan for Climate Change and Erosion to identify existing unimproved park lands to offset to loss of Windward and North Shore parks, as well as, park improvements and modifications to offset increasing heat in the urban core and West side of the island.
- Funding for a study to determine suitability for a joint DPR and HESD facility on the North Shore for ambulance, life guards, and expansion of recreation opportunities.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	948.70	959.70	959.70	3.00	962.70
Temporary FTE	4.65	4.65	4.80	0.00	4.80
Contract FTE	234.99	230.22	232.39	0.00	232.39
Total	**1,188.34**	**1,194.57**	**1,196.89**	**3.00**	**1,199.89**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 2,648,082	$ 2,542,947	$ 6,376,429	$ 1,212,434	$ 7,588,863
Urban Forestry Program	10,767,627	11,794,533	14,722,627	55,200	14,777,827
Maintenance Support Services	7,832,482	12,067,304	13,134,876	56,280	13,191,156
Recreation Services	22,832,302	25,460,277	28,164,789	0	28,164,789
Grounds Maintenance	36,687,075	39,237,201	44,602,862	0	44,602,862
Total	**$ 80,767,568**	**$ 91,102,262**	**$ 107,001,583**	**$ 1,323,914**	**$ 108,325,497**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 48,245,683	$ 51,419,416	$ 62,945,760	$ 191,664	$ 63,137,424
Current Expenses	32,521,885	39,682,846	43,513,823	1,132,250	44,646,073
Equipment	0	0	542,000	0	542,000
Total	**$ 80,767,568**	**$ 91,102,262**	**$ 107,001,583**	**$ 1,323,914**	**$ 108,325,497**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 77,142,581	$ 85,368,761	$ 101,271,378	$ 1,323,914	$ 102,595,292
Highway Beautification Fund	610,000	610,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	2,814,784	4,476,325	4,563,805	0	4,563,805
Patsy T. Mink Central Oahu Regional Park Fund	0	34,800	34,800	0	34,800
Waipio Peninsula Soccer Park Fund	0	112,100	112,100	0	112,100
Special Projects Fund	21,303	0	0	0	0
Federal Grants Fund	178,900	500,276	409,500	0	409,500
Total	**$ 80,767,568**	**$ 91,102,262**	**$ 107,001,583**	**$ 1,323,914**	**$ 108,325,497**

Administration

Program Description

The Administration directs the overall management, maintenance and operations of the City's park system and respective Division programs and services. It provides staff and clerical services in personnel, professional development, safety, planning, purchasing, budgetary and organizational management; conducts research relating to resolving management issues; administers the agency's property control, supply and equipment inventory; coordinates administrative reporting activities; monitors and submits correspondence to City Council and State Legislature on behalf of the Department, maintains the updates of Park Rules and Regulations as necessary and administers the issuance of permits for use of parks and recreational facilities and in coordination with the Honolulu Police Department enforces park rules and regulations.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	35.00	36.00	36.00	1.00	37.00
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	5.00	0.00	0.00	0.00	0.00
Total	**40.50**	**36.50**	**36.50**	**1.00**	**37.50**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,202,608	$ 2,103,693	$ 2,471,300	$ 80,184	$ 2,551,484
Current Expenses	445,474	439,254	3,905,129	1,132,250	5,037,379
Equipment	0	0	0	0	0
Total	**$ 2,648,082**	**$ 2,542,947**	**$ 6,376,429**	**$ 1,212,434**	**$ 7,588,863**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,637,579	$ 2,542,947	$ 6,376,429	$ 1,212,434	$ 7,588,863
Special Projects Fund	10,503	0	0	0	0
Total	**$ 2,648,082**	**$ 2,542,947**	**$ 6,376,429**	**$ 1,212,434**	**$ 7,588,863**

Urban Forestry Program

Program Description

The Urban Forestry program manages the botanical garden and horticulture programs. The Honolulu Botanical Gardens encompass 650 acres including the Foster, Lili`uokalani, Koko Crater, Ho`omaluhia, and Wahiawa Botanical Gardens. The Community Gardening Program and other gardening-related recreational, environmental, conservation, and cultural public programs are also part of this unit. The horticulture programs plant, prune, trim, water, and maintain shade trees, palms, and other plants along public roadways, parks and malls; keep street lights, utility lines, traffic control devices, and rights-of-way free of imposing branches; grow plants for beautification projects and public gardens; grow and maintain ornamental plants for use in government offices and at City-sponsored events; and conduct a developmental and testing program for plant materials useful for the programs; and perform community outreach and education through the community forestry program. The Exceptional Trees Program is also part of this unit.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	104.00	104.00	104.00	1.00	105.00
Temporary FTE	2.85	2.85	3.00	0.00	3.00
Contract FTE	5.50	2.50	2.50	0.00	2.50
Total	**112.35**	**109.35**	**109.50**	**1.00**	**110.50**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 4,753,786	$ 5,188,759	$ 6,830,050	$ 55,200	$ 6,885,250
Current Expenses	6,013,841	6,605,774	7,817,577	0	7,817,577
Equipment	0	0	75,000	0	75,000
Total	**$ 10,767,627**	**$ 11,794,533**	**$ 14,722,627**	**$ 55,200**	**$ 14,777,827**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 10,139,097	$ 11,161,533	$ 14,089,627	$ 55,200	$ 14,144,827
Highway Beautification Fund	610,000	610,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	18,530	23,000	23,000	0	23,000
Total	**$ 10,767,627**	**$ 11,794,533**	**$ 14,722,627**	**$ 55,200**	**$ 14,777,827**

Maintenance Support Services

Program Description

Maintenance Support Services (MSS) is responsible for providing minor and mid-sized, non-electrical repair and/or replacement services to the department's park buildings, ground facilities and equipment island-wide. MSS trades include plumbers, carpenters, masons, welders, painters and small engine repairers. The trades program are the mainstay in maintaining and repairing an inventory of aging facilities. MSS also provides heavy construction equipment support, utility crew support and a chemical unit that provides fertilizing, herbicide, and vector control to all parks. The work program, which contracts out work projects, is an integral part of the maintenance program. MSS responds to emergency repair calls on park properties and assists the City and County of Honolulu where needed.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	88.00	88.00	89.00	1.00	90.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**88.00**	**88.00**	**89.00**	**1.00**	**90.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 4,365,634	$ 4,520,254	$ 5,859,826	$ 56,280	$ 5,916,106
Current Expenses	3,466,848	7,547,050	7,018,050	0	7,018,050
Equipment	0	0	257,000	0	257,000
Total	**$ 7,832,482**	**$ 12,067,304**	**$ 13,134,876**	**$ 56,280**	**$ 13,191,156**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 7,832,482	$ 12,007,304	$ 13,074,876	$ 56,280	$ 13,131,156
Hanauma Bay Nature Preserve Fund	0	60,000	60,000	0	60,000
Total	**$ 7,832,482**	**$ 12,067,304**	**$ 13,134,876**	**$ 56,280**	**$ 13,191,156**

Recreation Services

Program Description

Recreation Services plans, organizes, conducts, provides and promotes recreational and community services for all segments of the population on Oahu. This unit provides direct recreational services to the public through citywide, district and community programs involving cultural, recreational and other leisure time activities and special events, including: Summer Fun for thousands of Oahu Keiki; Kupuna activities and senior clubs; major annual and cultural events, including Senior Valentine Dance and Lei Day Festival as well as sports and ocean recreation.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	212.50	212.50	212.50	0.00	212.50
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	221.49	224.72	226.89	0.00	226.89
Total	**434.49**	**437.72**	**439.89**	**0.00**	**439.89**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 15,740,264	$ 17,145,744	$ 20,344,785	$ 0	$ 20,344,785
Current Expenses	7,092,038	8,314,533	7,820,004	0	7,820,004
Equipment	0	0	0	0	0
Total	**$ 22,832,302**	**$ 25,460,277**	**$ 28,164,789**	**$ 0**	**$ 28,164,789**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 20,374,233	$ 21,751,037	$ 24,502,441	$ 0	$ 24,502,441
Hanauma Bay Nature Preserve Fund	2,268,369	3,201,964	3,245,848	0	3,245,848
Patsy T. Mink Central Oahu Regional Park Fund	0	7,000	7,000	0	7,000
Special Projects Fund	10,800	0	0	0	0
Federal Grants Fund	178,900	500,276	409,500	0	409,500
Total	**$ 22,832,302**	**$ 25,460,277**	**$ 28,164,789**	**$ 0**	**$ 28,164,789**

Grounds Maintenance

Program Description

The Grounds Maintenance provides grounds keeping, custodial and maintenance services to all parks and recreation facilities on the island of Oahu. This unit is directly responsible for the cleaning and maintenance of all park facilities which include gymnasiums, recreation centers, pools, comfort stations, play courts, fields, camp sites, dog parks, play apparatus structures, malls, canoe halau, beach showers, Beach Right of Ways (BROWS) and the Hanauma Bay Nature Preserve. The mowing units are responsible for mowing all parks, medial strips and triangle parks. Refuse crew units provides refuse collection from park to park and transportation to the City and County landfill.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	509.20	519.20	518.20	0.00	518.20
Temporary FTE	0.80	0.80	0.80	0.00	0.80
Contract FTE	3.00	3.00	3.00	0.00	3.00
Total	**513.00**	**523.00**	**522.00**	**0.00**	**522.00**

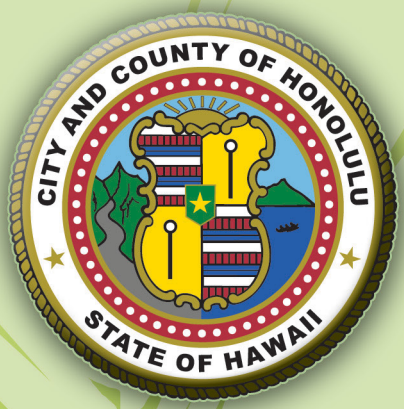
CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 21,183,391	$ 22,460,966	$ 27,439,799	$ 0	$ 27,439,799
Current Expenses	15,503,684	16,776,235	16,953,063	0	16,953,063
Equipment	0	0	210,000	0	210,000
Total	**$ 36,687,075**	**$ 39,237,201**	**$ 44,602,862**	**$ 0**	**$ 44,602,862**

SOURCE OF FUNDS

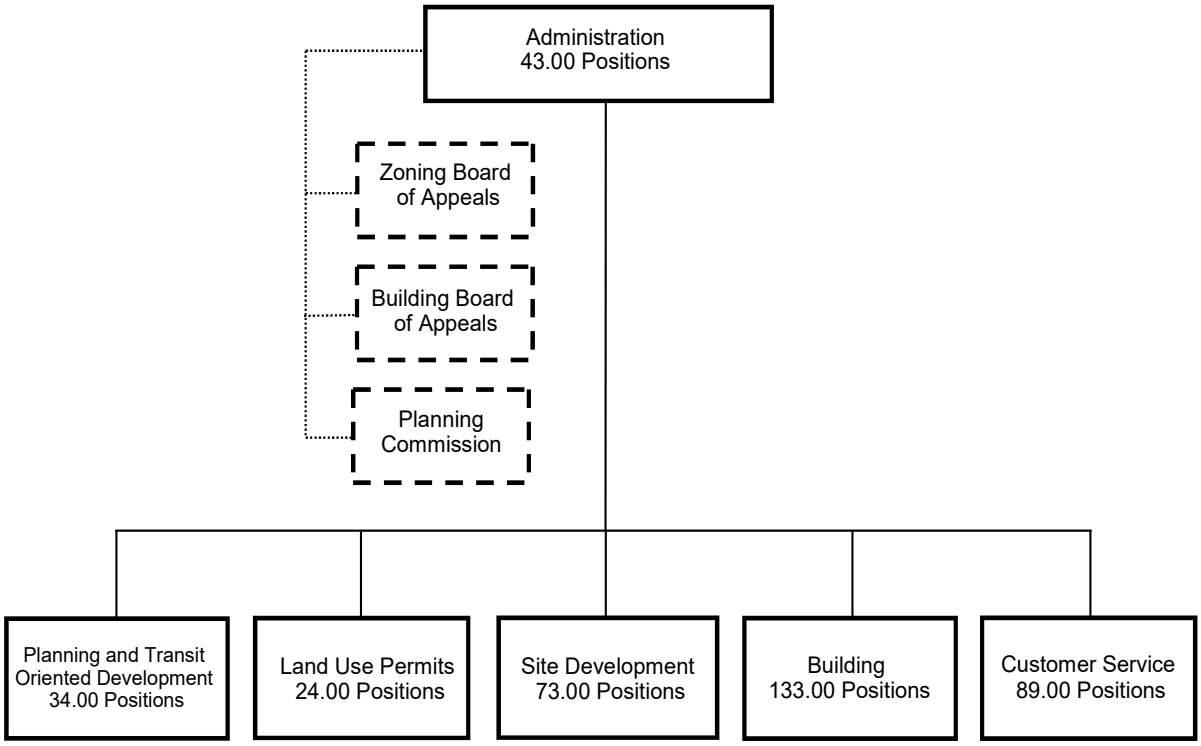
	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 36,159,190	$ 37,905,940	$ 43,228,005	$ 0	$ 43,228,005
Hanauma Bay Nature Preserve Fund	527,885	1,191,361	1,234,957	0	1,234,957
Patsy T. Mink Central Oahu Regional Park Fund	0	27,800	27,800	0	27,800
Waipio Peninsula Soccer Park Fund	0	112,100	112,100	0	112,100
Total	**$ 36,687,075**	**$ 39,237,201**	**$ 44,602,862**	**$ 0**	**$ 44,602,862**

Department of Planning and Permitting

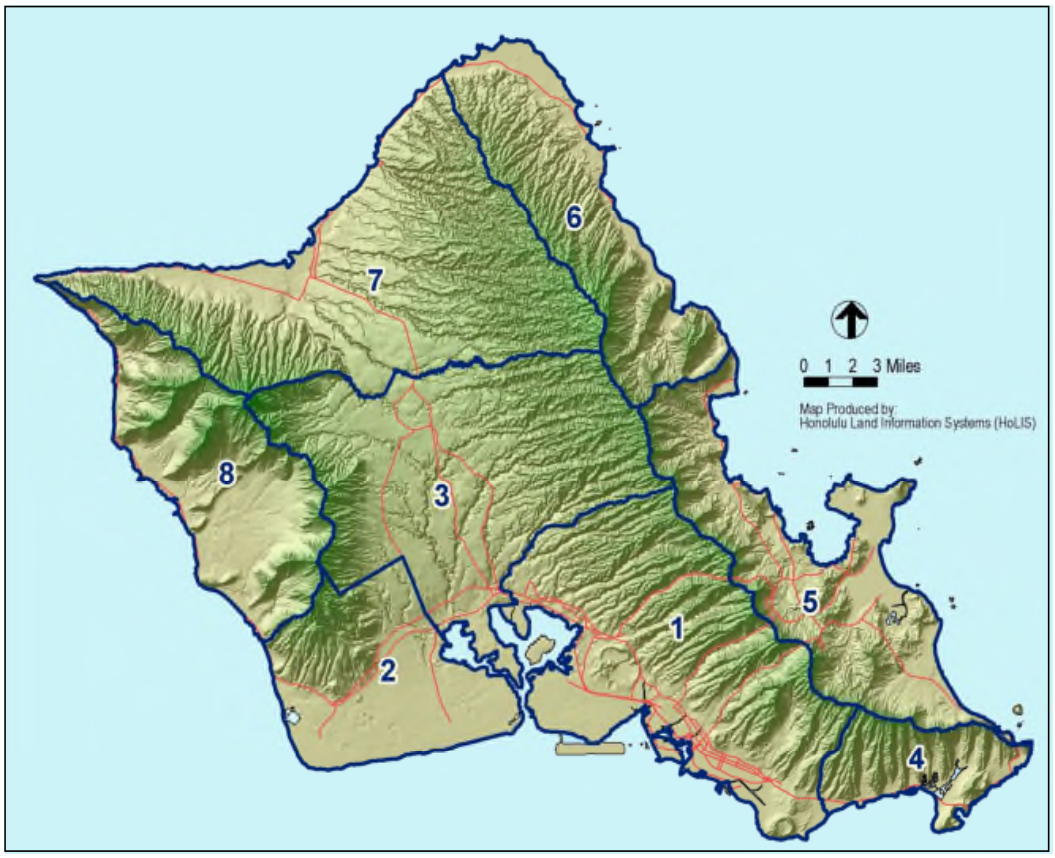


DEPARTMENT OF PLANNING AND PERMITTING (DPP) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
DEVELOPMENT PLAN AREAS



1 PRIMARY URBAN CENTER

2 EWA

3 CENTRAL OAHU

4 EAST HONOLULU

5 KOOLAUPOKO

6 KOOLAULOA

7 NORTH SHORE

8 WAIANAE

Department of Planning and Permitting

Roles and Responsibilities

The Department of Planning and Permitting reviews proposed commercial and residential construction projects for conformance with design standards, develops long-range community plans, enforces building and land use codes, and supports the City's affordable housing efforts through investigation of illegal short-term vacation rentals and approving projects for affordable housing grants. It also manages the City's official geographic information system and fosters transit-oriented development.

Spending to Make a Difference

- Building - Updating the Building Code for building, electrical, plumbing, housing, and energy. Positions are being filled to support commercial plan reviews of building permits.
- Customer Service - Upgraded permit review software to include robotic automation, allowing for dramatically improved screening times and giving plans examiners more time to focus on the critical elements of code requirements. Added the Short-term Rental Enforcement Branch to find and cite illegal vacation rentals to increase the supply of affordable housing, and secured a collection agency to obtain overdue payments. The division is working to fill add additional capacity for plans review and enforcement.
- Honolulu Land Information System (HOLIS) - Improving the City's mapping and response capabilities with investments in new platforms to provide the most accurate geographic information possible to enable effective and efficient operations. Providing technical support services for existing systems and continuing the transition to an all-electronic filing system for permits and associated documents.
- Land Use Permits - Implementing improvements to the City's permit process through the updated Land Use Ordinance. TOD zoning for new station areas will support creative, catalytic redevelopment along the rail corridor. Amendments to the shoreline regulations will better protect beaches from sea level rise.
- Planning - Efforts are also ongoing to expand upon research data, such as the categorization of employment data, for land use monitoring purposes, and multiple long-range community plans are being updated. With over 5,000 affordable housing units anticipated to be developed in the next five years, efforts are underway to coordinate with other City agencies to centralize and streamline the processing of affordable housing data with the launching of a customized tracking software with integrated invoicing systems.
- Site Development Division - Improving the subdivision dedication process. Implementing plan review options including electronic plan submittals. Streamlining document and civil engineering permit processing. Also filling positions to review plans and inspect permits for trenching and grading projects to comply with requirements mandated by the City's National Pollutant Discharge Elimination System (NPDES) Permit and Federal Emergency Management Agency (FEMA) certification.
- Transit Oriented Development (TOD) - Public and private investment in TOD are increasing development throughout the rail corridor, revitalizing communities, and increasing affordable and workforce housing supply and property tax revenues. On-going tasks include business and community outreach; finalizing and adopting Neighborhood TOD Plans and zoning; implementing catalytic projects; coordinating targeted infrastructure investments; assisting in implementing affordable housing and climate resilience strategies; collaborating with state and federal agencies; and developing TOD supportive policies and projects.

Budget Highlights

- Add capacity to the Department through innovative recruiting and retention efforts, focusing on structured training, developing career paths, and implementing flexible work programs.
- As improvements are made to the building permit application process, volume of permits processed will increase based on having a more transparent and predictable permit process. This will increase construction value, construction jobs, and ultimately increases in real property tax revenues being generated from new development projects.
- Continue automation efforts through consultant services and coordination with the Department of Information Technology.
- Fully staff mandated programs such as Short-term Rental Enforcement, Private Activity Bonds, and the Oahu Historic Preservation Committee.

- Maximize net revenues by improving the electronic payment process and utilizing collection agencies to collect long-overdue debts to the City.
- Spur development of affordable housing on Oahu by issuing $3,000,000 in grants for development projects housing low-income residents.

Department of Planning and Permitting

DEPARTMENT POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	348.00	387.00	387.00	0.00	387.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	7.00	9.00	10.00	9.00	19.00
Total	**355.00**	**396.00**	**397.00**	**9.00**	**406.00**

EXPENDITURES BY PROGRAM	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 4,706,383	$ 6,423,744	$ 5,760,597	$ 2,700,000	$ 8,460,597
Site Development	4,390,365	4,619,576	5,888,266	0	5,888,266
Land Use Permits	1,405,691	1,485,322	1,813,222	0	1,813,222
Planning	2,627,226	2,654,210	3,572,928	0	3,572,928
Customer Service	2,996,055	3,565,457	5,003,396	432,936	5,436,332
Building	6,462,689	7,258,951	9,478,414	0	9,478,414
Total	**$ 22,588,409**	**$ 26,007,260**	**$ 31,516,823**	**$ 3,132,936**	**$ 34,649,759**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 18,396,612	$ 20,086,187	$ 26,757,267	$ 432,936	$ 27,190,203
Current Expenses	4,191,797	5,921,073	4,748,556	2,700,000	7,448,556
Equipment	0	0	11,000	0	11,000
Total	**$ 22,588,409**	**$ 26,007,260**	**$ 31,516,823**	**$ 3,132,936**	**$ 34,649,759**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 18,702,644	$ 21,933,113	$ 26,301,914	$ 3,132,936	$ 29,434,850
Highway Fund	2,650,925	2,670,007	3,684,039	0	3,684,039
Sewer Fund	1,234,840	1,404,140	1,530,870	0	1,530,870
Total	**$ 22,588,409**	**$ 26,007,260**	**$ 31,516,823**	**$ 3,132,936**	**$ 34,649,759**

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Planning and Permitting (DPP). It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. The Honolulu Land Information System (HoLIS), which is part of the administration program, is responsible for the management of the City's Geographic Information System (GIS) and the associated tabular databases. It oversees the operations that maintain, protect, store and utilize geospatial data in support of citywide programs and projects. HoLIS maintains, edits, and updates the City's multipurpose cadastre and land records base maps. It produces maps and other geo-spatial data products for city departments and programs. HoLIS also provides coordination and technical support in the development and design of GIS applications and software programs, and it coordinates GIS data distribution and public access programs.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	32.00	41.00	41.00	0.00	41.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	2.00	3.00	0.00	3.00
Total	**32.00**	**43.00**	**44.00**	**0.00**	**44.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,969,582	$ 2,318,491	$ 3,223,716	$ 0	$ 3,223,716
Current Expenses	2,736,801	4,105,253	2,525,881	2,700,000	5,225,881
Equipment	0	0	11,000	0	11,000
Total	**$ 4,706,383**	**$ 6,423,744**	**$ 5,760,597**	**$ 2,700,000**	**$ 8,460,597**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 4,536,945	$ 6,159,509	$ 5,487,111	$ 2,700,000	$ 8,187,111
Sewer Fund	169,438	264,235	273,486	0	273,486
Total	**$ 4,706,383**	**$ 6,423,744**	**$ 5,760,597**	**$ 2,700,000**	**$ 8,460,597**

Site Development

Program Description

The Site Development Division administers and enforces subdivision and grading ordinances, drainage regulations, and the National Flood Insurance Program on Oahu, and sets standards and regulates infrastructure requirements for site development. It also processes applications for subdivisions, reviews construction plans for subdivisions and improvements by private developers within City right-of-ways and easements, and conducts site inspections to ensure compliance with approved plans and City standards. The Division's responsibilities extend to new development of roads, drainage and sewer systems, street lights and signs, traffic signals, and pavement markings. The Division also processes and issues permits for both public and private projects for grading, excavation in City streets, and sewer and storm drain connections, and reviews various land development and building permit applications for adequacy of infrastructure. The Division is tasked with a portion of the City's National Pollutant Discharge Elimination System (NPDES) permit responsibilities.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	71.00	73.00	73.00	0.00	73.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**71.00**	**73.00**	**73.00**	**0.00**	**73.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 4,164,748	$ 4,329,945	$ 5,503,024	$ 0	$ 5,503,024
Current Expenses	225,617	289,631	385,242	0	385,242
Equipment	0	0	0	0	0
Total	**$ 4,390,365**	**$ 4,619,576**	**$ 5,888,266**	**$ 0**	**$ 5,888,266**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 674,038	$ 809,664	$ 946,843	$ 0	$ 946,843
Highway Fund	2,650,925	2,670,007	3,684,039	0	3,684,039
Sewer Fund	1,065,402	1,139,905	1,257,384	0	1,257,384
Total	**$ 4,390,365**	**$ 4,619,576**	**$ 5,888,266**	**$ 0**	**$ 5,888,266**

Land Use Permits

Program Description

The Land Use Permits Division (LUPD) administers the Land Use Ordinance (LUO) and regulations pertaining to land use within the City and County of Honolulu. It reviews and prepares amendments to the LUO as required, coordinates interpretations of the LUO, and reviews and processes LUO regulated land use permits. In addition, the division administers the Special Management Area (SMA) and Shoreline Setback Ordinances for the City, and processes required SMA Permits, Shoreline Setback Variances and permits for minor shoreline structures. It also processes requests for affordable housing exemptions under HRS Chapter 201H-38.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	23.00	23.00	23.00	0.00	23.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	**24.00**	**24.00**	**24.00**	**0.00**	**24.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,300,788	$ 1,401,222	$ 1,721,049	$ 0	$ 1,721,049
Current Expenses	104,903	84,100	92,173	0	92,173
Equipment	0	0	0	0	0
Total	**$ 1,405,691**	**$ 1,485,322**	**$ 1,813,222**	**$ 0**	**$ 1,813,222**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,405,691	$ 1,485,322	$ 1,813,222	$ 0	$ 1,813,222
Total	**$ 1,405,691**	**$ 1,485,322**	**$ 1,813,222**	**$ 0**	**$ 1,813,222**

Planning

Program Description

The Planning Division is responsible for the preparation, evaluation and revision of the Oahu General Plan and long-range regional development plans. It processes applications for State land use boundary amendments for parcels equal to or less than 15 acres, and represents the City before the Land Use Commission for amendments larger than 15 acres. It also processes applications for Public Infrastructure Map amendments, zone changes, zoning district boundary amendments, and State Special Use Permits. The division administers affordable housing requirements, including the processing of legal documents and certifying household eligibility. It also monitors compliance with unilateral agreement conditions associated with zone changes, including affordable housing requirements. In addition, it develops community-based special area plans, prepares an annual report on current status of land use; and provides projections of population, housing, visitor units and employment for City and State land use and infrastructure planning. It provides land use and population planning assistance to the Oahu Metropolitan Planning Organization (OMPO). The division partners with the Census Bureau in revising Census geography for the county and in improving data coverage for national census purposes. The division provides special tabulations of the decennial census data as well as data from the annual American Community Survey to assist with local planning and grant application purposes. It assists infrastructure agencies in the preparation of functional plans consistent with land use plans and adopted population growth benchmark figures. Lastly, the division engages in special policy initiatives, such as important Agricultural lands, climate change and sea level rise, and age-friendly communities.

The Transit Oriented Development (TOD) Division is responsible for guiding the development around the City's proposed rail stations and route that is being built by the Honolulu Authority for Rapid Transportation (HART). TOD is also responsible for working with the City's legacy communities to promote their development consistent with their historical foundation.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	31.00	33.00	33.00	0.00	33.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	**32.00**	**34.00**	**34.00**	**0.00**	**34.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,982,354	$ 1,835,810	$ 2,627,378	$ 0	$ 2,627,378
Current Expenses	644,872	818,400	945,550	0	945,550
Equipment	0	0	0	0	0
Total	**$ 2,627,226**	**$ 2,654,210**	**$ 3,572,928**	**$ 0**	**$ 3,572,928**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,627,226	$ 2,654,210	$ 3,572,928	$ 0	$ 3,572,928
Total	**$ 2,627,226**	**$ 2,654,210**	**$ 3,572,928**	**$ 0**	**$ 3,572,928**

Customer Service

Program Description

The Customer Service division is responsible for functions that involve "front line" interaction with the public. It operates the consolidated permit counter which is responsible for handling customer inquiries, processing minor permits over the counter, receiving permit applications for review and collecting permit fees. It also operates a consolidated permit records center which maintains the department's various historical and current property and permit records. The Customer Service Division receives and processes all complaints, and inspects to ensure the compliance of existing buildings, structures, vacant lots, and sidewalks for the purpose of eliminating unsafe and substandard conditions, and administers the civil fine program. It also investigates vacation rentals for compliance with ordinances to increase the supply of affordable housing on the island.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	75.00	85.00	79.00	0.00	79.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.00	4.00	4.00	9.00	13.00
Total	**79.00**	**89.00**	**83.00**	**9.00**	**92.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,856,960	$ 3,368,630	$ 4,644,546	$ 432,936	$ 5,077,482
Current Expenses	139,095	196,827	358,850	0	358,850
Equipment	0	0	0	0	0
Total	**$ 2,996,055**	**$ 3,565,457**	**$ 5,003,396**	**$ 432,936**	**$ 5,436,332**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 2,996,055	$ 3,565,457	$ 5,003,396	$ 432,936	$ 5,436,332
Total	**$ 2,996,055**	**$ 3,565,457**	**$ 5,003,396**	**$ 432,936**	**$ 5,436,332**

Building

Program Description

The Building Program is responsible for the administration and enforcement of the building, electrical, plumbing, building energy efficiency and housing codes. It reviews permit applications, plans, specifications, and calculations in conjunction with the issuance of building, relocation, and sign permits. The division inspects buildings, structures, sidewalks, and driveways under construction for compliance with approved plans and pertinent codes.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	116.00	132.00	138.00	0.00	138.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	**117.00**	**133.00**	**139.00**	**0.00**	**139.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 6,122,180	$ 6,832,089	$ 9,037,554	$ 0	$ 9,037,554
Current Expenses	340,509	426,862	440,860	0	440,860
Equipment	0	0	0	0	0
Total	**$ 6,462,689**	**$ 7,258,951**	**$ 9,478,414**	**$ 0**	**$ 9,478,414**

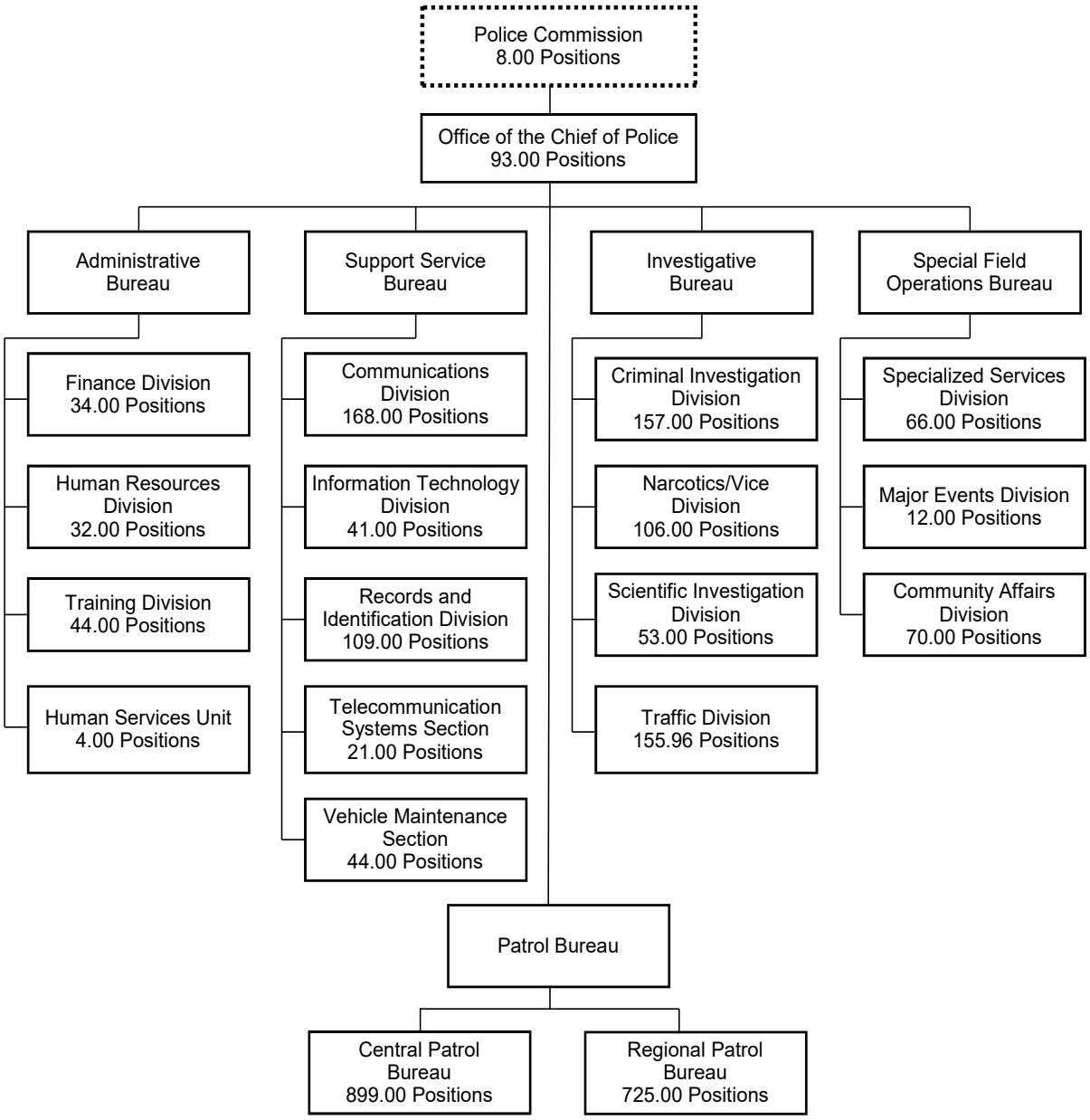
SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 6,462,689	$ 7,258,951	$ 9,478,414	$ 0	$ 9,478,414
Total	**$ 6,462,689**	**$ 7,258,951**	**$ 9,478,414**	**$ 0**	**$ 9,478,414**

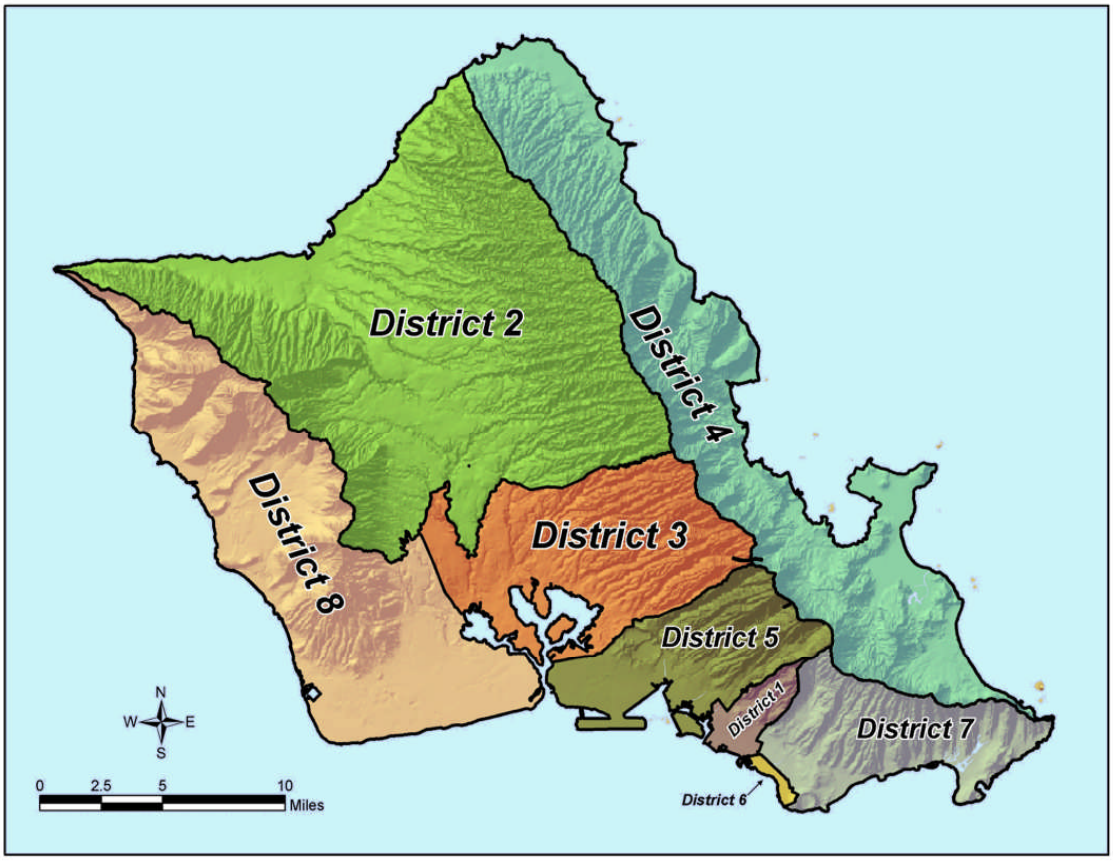
Honolulu Police Department

HONOLULU POLICE DEPARTMENT (HPD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



HONOLULU POLICE DEPARTMENT
(HPD)
PATROL DISTRICTS



	DISTRICT	POPULATION	% OF TOTAL	SQ. MILES	OFFICERS AUTHORIZED	BEATS
1	CENTRAL HONOLULU	81,700	8%	7.6	339	24
2	WAHIAWA	115,500	12%	204	129	13
3	PEARL CITY	165,900	17%	64.8	151	17
4	KANEOHE	136,000	14%	126.9	195	22
5	KALIHI	138,900	14%	39.7	191	23
6	WAIKIKI	25,800	3%	1.3	171	13
7	EAST HONOLULU	157,000	16%	40.4	151	26
8	WAIANAE/KAPOLEI	153,300	16%	114.7	238	20

Honolulu Police Department

Roles and Responsibilities

The Honolulu Police Department is responsible for the preservation of the public peace, prevention of crime, detection and apprehension of law offenders, protection of the rights of persons and property, and enforcement of federal and state laws and city ordinances and regulations.

Spending to Make a Difference

The Honolulu Police Department strategic outcomes for Fiscal Year 2024 include robust recruitment strategies to fill position vacancies. The Honolulu Police Department strives in providing a high level of customer service to the public using modified operational practices and procedures to service the public safely. To minimize health risks to department personnel, in-person and walk-in services, such as sex offender registry and requests for copies of HPD records using an online appointment based systems. Other areas of focus were:

- Addressing Violent Crimes Concerns - The department has addressed the community's concern over the perception that violent crimes are on the rise. Patrol initiatives, such data driven policing, addressing crime trends, add to current strategies like high visibility, increased patrol staffing, and focused concentration of resources in specific neighborhoods. The department continues to enhance the partnership between detectives, crime reduction units, and patrol officers to improve the investigative process.
- Traffic Safety Initiatives - Working together, the patrol districts and the Traffic Division will continue to increase traffic enforcement and safety efforts. Through the adoption of technology, the road closure times when investigating critical and fatal motor vehicle collisions will be further reduced. Plans to deter bad driving habits and reduce serious collisions by coordinating with the Departments of Transportation and Transportation Services to increase public awareness through educational campaigns. The HPD will continue to partner with the HDOT and DTS in spreading the pedestrian safety message to pedestrians and motorists alike through the use of positive reinforcement, educational materials, and enforcement action.
- Improve Family and Domestic Violence Awareness - The Child and Family Violence Detail (Criminal Investigation Division) will implement improvements in their training. They will also continue to build upon partnerships with current domestic violence providers, nonprofit organizations, and government working groups to strengthen domestic violence laws, provide a timely and comprehensive response to domestic violence incidents and support the needs of domestic violence survivors.
- Executive Management Training and Review - Train upper management on administrative responsibilities and duties, leadership and management principles, and current law enforcement issues through executive leadership programs such as the Federal Bureau of Investigation National Academy and the City's Advanced Management / Alakai Program. Additionally, The HPD plan to improve communication to convey information department wide and through obtain personnel feedback in annual surveys and evaluations.
- Fiscally Responsible Use of Overtime - Commanders are provided with overtime reports to assist with management of overtime hours and expenditures. The categories with the highest percentages of overtime usage will be recognized and changes to the current practices will be implemented to show a significant reduction where possible. The recording and reporting of overtime will be done regularly to identify focus areas. An overtime digitization submission process should be implemented department wide in Fiscal Year 2024.

Budget Highlights

- The FY2024 budget includes to mandated collective bargaining contract terms, including bonuses and retro pay. The budget also reflects equipment needed to replace aging existing equipment that are being utilized well beyond its recommended use. These include upgrades in fuel management equipment for the department vehicles and fuel distribution points.
- Body Worn Camera (BWC) technology continues to advance in hardware and data storage. The department is looking toward expanding the technology to vehicles and upgrading currently issued BWCs with updated versions.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	2,802.00	2,802.00	2,802.00	0.00	2,802.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	39.96	39.96	39.96	0.00	39.96
Total	**2,841.96**	**2,841.96**	**2,841.96**	**0.00**	**2,841.96**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Police Commission	$ 557,811	$ 596,632	$ 754,458	$ 0	$ 754,458
Office of the Chief of Police	7,364,617	6,758,872	10,687,885	75,000	10,762,885
Patrol	160,880,808	165,869,104	200,524,748	0	200,524,748
Special Field Operations	14,040,095	14,717,974	18,814,274	0	18,814,274
Investigations	39,718,613	42,825,338	55,023,167	0	55,023,167
Support Services	33,145,546	35,660,936	42,170,634	0	42,170,634
Administrative Services	28,426,716	45,887,448	20,927,149	3,900,000	24,827,149
HPD Grants	6,632,676	0	0	0	0
Total	**$ 290,766,882**	**$ 312,316,304**	**$ 348,902,315**	**$ 3,975,000**	**$ 352,877,315**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 250,443,949	$ 269,353,235	$ 305,466,961	$ 0	$ 305,466,961
Current Expenses	40,056,540	41,682,069	43,435,354	3,975,000	47,410,354
Equipment	266,393	1,281,000	0	0	0
Total	**$ 290,766,882**	**$ 312,316,304**	**$ 348,902,315**	**$ 3,975,000**	**$ 352,877,315**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 272,944,356	$ 298,956,287	$ 332,872,018	$ 3,975,000	$ 336,847,018
Highway Fund	11,144,595	13,360,017	16,030,297	0	16,030,297
Special Projects Fund	2,716,007	0	0	0	0
Federal Grants Fund	3,961,924	0	0	0	0
Total	**$ 290,766,882**	**$ 312,316,304**	**$ 348,902,315**	**$ 3,975,000**	**$ 352,877,315**

Police Commission

Program Description

The Honolulu Police Commission appoints and may remove the Chief of Police; reviews the departmental budget and makes recommendations to the Mayor; submits an annual report to the Mayor and the City Council; receives, considers, and investigates allegations brought by the public against the department or any of its members, and reports its findings to the Chief of Police; and reviews requests for legal counsel for police officers.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**8.00**	**8.00**	**8.00**	**0.00**	**8.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 441,579	$ 425,167	$ 534,152	$ 0	$ 534,152
Current Expenses	116,232	171,465	220,306	0	220,306
Equipment	0	0	0	0	0
Total	**$ 557,811**	**$ 596,632**	**$ 754,458**	**$ 0**	**$ 754,458**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 557,811	$ 596,632	$ 754,458	$ 0	$ 754,458
Total	**$ 557,811**	**$ 596,632**	**$ 754,458**	**$ 0**	**$ 754,458**

Office of the Chief of Police

Program Description

The Office of the Chief of Police provides the overall administration of the Honolulu Police Department. It is responsible for the control, management, and direction of its officers and civilian employees. It ensures that the Department's operations are directed toward the preservation of the public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of all state laws and city ordinances.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	93.00	93.00	93.00	0.00	93.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**93.00**	**93.00**	**93.00**	**0.00**	**93.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 6,831,230	$ 5,901,975	$ 9,834,178	$ 0	$ 9,834,178
Current Expenses	533,387	856,897	853,707	75,000	928,707
Equipment	0	0	0	0	0
Total	**$ 7,364,617**	**$ 6,758,872**	**$ 10,687,885**	**$ 75,000**	**$ 10,762,885**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 7,364,617	$ 6,758,872	$ 10,687,885	$ 75,000	$ 10,762,885
Total	**$ 7,364,617**	**$ 6,758,872**	**$ 10,687,885**	**$ 75,000**	**$ 10,762,885**

Patrol

Program Description

The Patrol Bureau plans, directs and coordinates the operations of all field uniformed police units. The Patrol Bureau is responsible for all operations related to the prevention of crime, enforcement of the laws of the State of Hawaii and City and County of Honolulu, and the apprehension and custody of violators.

The Central Receiving Division (CRD) provides support for the patrol and investigative units through efficient processing, custodial care, and security for all persons arrested in Central and East Honolulu. The division also provides custodial care and processing for those arrestees from the regional patrol divisions who are under investigation or unable to make bail. The CRD provides for the transportation of custodial arrestees to the Honolulu District Court, Circuit Court, Family Court and the various detention facilities in Honolulu.

The CRD is also responsible for the security of the Alapai police headquarters building. This includes monitoring of all closed circuit cameras and responding to all alarms within the building, as well as screening all building visitors and coordinating their visits.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	1,601.00	1,600.00	1,600.00	0.00	1,600.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	23.00	23.00	23.00	0.00	23.00
Total	**1,624.00**	**1,623.00**	**1,623.00**	**0.00**	**1,623.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 149,883,069	$ 154,541,870	$ 189,191,783	$ 0	$ 189,191,783
Current Expenses	10,997,739	11,327,234	11,332,965	0	11,332,965
Equipment	0	0	0	0	0
Total	**$ 160,880,808**	**$ 165,869,104**	**$ 200,524,748**	**$ 0**	**$ 200,524,748**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 160,835,553	$ 165,869,104	$ 200,524,748	$ 0	$ 200,524,748
Federal Grants Fund	45,255	0	0	0	0
Total	**$ 160,880,808**	**$ 165,869,104**	**$ 200,524,748**	**$ 0**	**$ 200,524,748**

Special Field Operations

Program Description

The Special Field Operations Bureau is comprised of the Specialized Services, Community Affairs, and Major Events Divisions, and the Legislative Liaison Office.

The Specialized Services Division (SSD) is responsible for providing a coordinated tactical response to exceptionally hazardous situations such as barricaded suspects, hostage taking, and active-shooter incidents. Additional duties include dignitary and witness protection, high-risk warrant and restraining order service, fugitive searches, violent offender apprehension, bomb detail operations, and helicopter and canine services.

The mission of the Community Affairs Division (CAD) is to reduce unlawful activities by juvenile offenders through prevention, intervention, and education programs. It is the liaison between HPD, Hawaii State Judiciary's Family Court, the State Department of Health's Alcohol and Drug Abuse Division, the City's Department of Community Services' Oahu Workforce Investment Board Youth Council, and the Coalition for a Tobacco Free Hawaii. This Division also runs the Drug Abuse Resistance Education (DARE) and the Police Activities League (PAL) programs. Due to COVID-19, CAD resources were redirected to assist with the COVID-19 testing sites.

The Major Events Division (MED) is responsible for preparing the department to prevent, respond to, and recover from acts or potential acts of terrorism or other hazardous events. Other duties include command or support at major events; interagency communications; coordination of threat assessments to critical infrastructure sites; and intelligence gathering, evaluation, and dissemination as appropriate.

The Legislative Liaison Office (LLO) is concerned with legislative matters at all levels of government, in particular, matters concerning the Hawaii State Legislature and Honolulu City Council. The LLO reviews and determines if there is a departmental interest in proposed legislation and resolutions that are introduced in the legislature and council. If the proposed legislation and resolutions are deemed viable, it is referred to the appropriate element concerned for information and action.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	148.00	148.00	148.00	0.00	148.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**148.00**	**148.00**	**148.00**	**0.00**	**148.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 12,455,090	$ 12,815,145	$ 16,822,562	$ 0	$ 16,822,562
Current Expenses	1,585,005	1,821,829	1,991,712	0	1,991,712
Equipment	0	81,000	0	0	0
Total	**$ 14,040,095**	**$ 14,717,974**	**$ 18,814,274**	**$ 0**	**$ 18,814,274**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 14,040,095	$ 14,717,974	$ 18,814,274	$ 0	$ 18,814,274
Total	**$ 14,040,095**	**$ 14,717,974**	**$ 18,814,274**	**$ 0**	**$ 18,814,274**

Investigations

Program Description

The Investigative Bureau includes the Criminal Investigation, Narcotics/Vice, and Traffic Divisions, and the Scientific Investigation Section.

The Criminal Investigation Division (CID) investigates cases involving murder, robbery, sexual assault, assault, domestic violence and child abuse, financial fraud and forgery, auto theft, and white collar crimes. The division increases community involvement through programs such as CrimeStoppers and the Business Police Academy, and fosters partnerships with other law enforcement agencies.

The Narcotics/Vice Division (NVD) enforces the laws relating to gambling, prostitution, child pornography, intoxicants, and narcotics. Programs include marijuana eradication, seizure of the assets of major drug dealers, efforts to close and disrupt illegal gambling operations, addressing complaints of prostitution and narcotics violations, and investigating money laundering schemes and computer crimes against children.

The Scientific Investigation Section (SIS) operates the only full-service forensic laboratory in the State of Hawaii and provides services to Maui, Kauai and Hawaii and other city, state, federal and external jurisdictional law enforcement agencies. The SIS includes units in forensic biology, drug analysis, trace evidence, firearms and toolmark identification, questioned documents, crime scene response, facial reconstruction, composite drawings, and digital image processing. The SIS added Criminalist positions for fingerprint and other unique imprint analysis, comparison, and identification using advanced technology methods. Accreditation has become nationally recognized as the standard for all forensic laboratories. To date, the Forensic Biology, Drug Analysis, Firearm and Toolmark, Questioned Documents and Trace Evidence and Crime Scene Response Units in SIS have been accredited.

The Traffic Division is responsible for promoting the safe and efficient movement of traffic on the public roadways through educational programs, traffic management, and enforcement of traffic laws; investigating death and critical injury collisions and felony traffic crimes; and overseeing the investigation and completion of Category A traffic collision cases. The Traffic Division provides highway traffic management through visible presence to deter traffic violations and prompt response to address traffic problems as they occur.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	456.00	456.00	456.00	0.00	456.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	15.96	15.96	15.96	0.00	15.96
Total	**471.96**	**471.96**	**471.96**	**0.00**	**471.96**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 36,712,581	$ 38,615,718	$ 50,341,128	$ 0	$ 50,341,128
Current Expenses	3,006,032	4,209,620	4,682,039	0	4,682,039
Equipment	0	0	0	0	0
Total	**$ 39,718,613**	**$ 42,825,338**	**$ 55,023,167**	**$ 0**	**$ 55,023,167**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 28,574,018	$ 29,465,321	$ 38,992,870	$ 0	$ 38,992,870
Highway Fund	11,144,595	13,360,017	16,030,297	0	16,030,297
Total	**$ 39,718,613**	**$ 42,825,338**	**$ 55,023,167**	**$ 0**	**$ 55,023,167**

Support Services

Program Description

The Support Services Bureau is responsible for functions that support the HPD's overall operations and assist with the daily functions of the department. The bureau consists of the Communications, Records and Identification, and Information Technology Divisions, and Telecommunications Systems and Vehicle Maintenance Sections.

The Communications Division is the largest Public Safety Answering Point (PSAP) in the State of Hawaii and serves as the PSAP for all 9-1-1 calls placed in the City and County of Honolulu. The division also serves as the Oahu Warning Point and the alternate Hawaii State Warning Point for civil defense emergencies.

The Records and Identification Division provides a variety of functions that include centralized recordkeeping, fingerprint identification and comparisons, criminal history checks, evidence storage and disposal, firearms permit applications, firearms registrations, concealed carry permit applications, legislative testimony, control and service of legal documents, sex offender registration, alarm registration, and tracking and billing of false alarms.

The Information Technology Division (ITD) provides primary information technology and research and statistical services for the department and other law enforcement agencies and supports all police operations during times of emergency and disaster.

The Telecommunications Systems Section (TSS) is responsible for the support for the City's public safety digital voice and digital microwave communication systems infrastructure. The TSS is also responsible for the maintenance of the police mobile and portable radios, emergency blue lights, and electronic sirens in the officers' subsidized and departmental fleet vehicles.

The Vehicle Maintenance Section (VMS) is responsible for the repair and maintenance of the department's fleet of police vehicles as well as motorcycles, support vehicles, trailers, and off-road gear. The section also includes a dispatch section and a service station that runs 24 hours a day, 7 days a week. The VMS has repair facilities located at the Alapai headquarters and the Police Training Academy in Waipahu.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	383.00	384.00	384.00	0.00	384.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**383.00**	**384.00**	**384.00**	**0.00**	**384.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 21,136,324	$ 20,058,765	$ 27,509,318	$ 0	$ 27,509,318
Current Expenses	12,003,600	14,402,171	14,661,316	0	14,661,316
Equipment	5,622	1,200,000	0	0	0
Total	**$ 33,145,546**	**$ 35,660,936**	**$ 42,170,634**	**$ 0**	**$ 42,170,634**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 33,145,546	$ 35,660,936	$ 42,170,634	$ 0	$ 42,170,634
Total	**$ 33,145,546**	**$ 35,660,936**	**$ 42,170,634**	**$ 0**	**$ 42,170,634**

Administrative Services

Program Description

The Administrative Bureau consists of the Finance, Human Resources, and Training Divisions, and the Human Services Unit.

The Finance Division is responsible for the overall management and administration of the Department's fiscal program. Primary responsibilities include the processing of all cash receipts and disbursements, budget and special project funds, and payroll and deductions. The division also administers, coordinates, develops, manages, and monitors approximately federal and state grant awards. The grants focus on reducing crime, drug and gambling enforcement, predictive policing, traffic safety, domestic violence, community policing strategies, and forensic laboratory enhancement.

The Human Resources Division is responsible for the administration of all personnel matters within the Honolulu Police Department, working in conjunction with the City's Department of Human Resources. The staff is responsible for the entire employee hiring process, including contracted pre-employment psychological assessment services, personnel transfers and promotions, labor relations and Equal Employment Opportunity related issues, coordinating the drug screening program, and maintaining the Department's official personnel records.

The Training Division maintains and conducts a full-scale training program with modern police methods and practices. It focuses on three main areas: recruit training, annual recall training, and specialized training for officers in units requiring specific skills, and serves as one of the primary training centers for law enforcement in the State of Hawaii. The division also maintains a training academy with multi-purpose classroom facilities, a gymnasium, outdoor training areas, buildings for training and simulations, use of force simulators, and a canine facility.

The Human Services Unit (HSU) provides assessment, intervention, operational support and consultative services to the Police Department and its employees. In addition, HSU performs non-medical suitability screenings.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	113.00	113.00	113.00	0.00	113.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	**114.00**	**114.00**	**114.00**	**0.00**	**114.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 19,763,467	$ 36,994,595	$ 11,233,840	$ 0	$ 11,233,840
Current Expenses	8,592,912	8,892,853	9,693,309	3,900,000	13,593,309
Equipment	70,337	0	0	0	0
Total	**$ 28,426,716**	**$ 45,887,448**	**$ 20,927,149**	**$ 3,900,000**	**$ 24,827,149**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 28,426,716	$ 45,887,448	$ 20,927,149	$ 3,900,000	$ 24,827,149
Total	**$ 28,426,716**	**$ 45,887,448**	**$ 20,927,149**	**$ 3,900,000**	**$ 24,827,149**

HPD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the Department to supplement city funds in the accomplishment of the Department's mission.

It administers, coordinates, develops, manages, and monitors approximately 77 federal and state grant awards totaling $19,892,626. The grant projects range from reducing crime in targeted areas of drug and gambling enforcement, traffic safety, and domestic violence; to community building, community policing, enhanced professional training, and forensic laboratory improvements.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 3,220,609	$ 0	$ 0	$ 0	$ 0
Current Expenses	3,221,633	0	0	0	0
Equipment	190,434	0	0	0	0
Total	**$ 6,632,676**	**$ 0**	**$ 0**	**$ 0**	**$ 0**

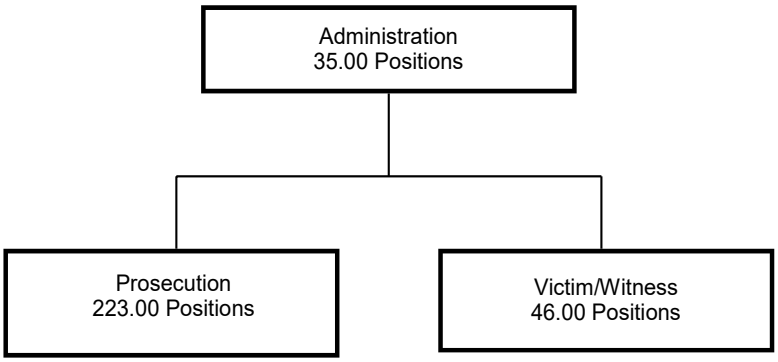
SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Special Projects Fund	$ 2,716,007	$ 0	$ 0	$ 0	$ 0
Federal Grants Fund	3,916,669	0	0	0	0
Total	**$ 6,632,676**	**$ 0**	**$ 0**	**$ 0**	**$ 0**

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Department of the Prosecuting Attorney

DEPARTMENT OF THE PROSECUTING ATTORNEY (PAT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



Department of the Prosecuting Attorney

Roles and Responsibilities

The Department of the Prosecuting Attorney (PAT) investigates and prosecutes violations of statutes, ordinances and regulations for which there are criminal sanctions. PAT represents the people in criminal proceedings in District, Circuit and Family courts. The Department handles appeals and other matters heard by the Hawaii Intermediate Court of Appeals and Hawaii Supreme Court, as well as the federal courts to include the United States District Court of Hawaii, the 9th Circuit Court of Appeals and the United States Supreme Court. PAT also provides services to victims of crime. Over 70% of the crimes in the State of Hawaii are prosecuted by the Department of the Prosecuting Attorney.

Spending to Make a Difference

- Prosecutor by Karpel (PbK). Browser-based case management stores all events in a single database and can cross-reference a defendant's entire criminal history in a single search. PbK also allows deputy prosecutors to review their cases from laptops in court via the internet rather than having to transport bulky paper files.

Budget Highlights

- The current expense budget includes funding for the PbK Case Management System to cover annual support services and software license costs.

Department of the Prosecuting Attorney

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	262.00	262.00	262.00	0.00	262.00
Temporary FTE	27.00	27.00	27.00	0.00	27.00
Contract FTE	9.50	15.00	15.40	5.00	20.40
Total	**298.50**	**304.00**	**304.40**	**5.00**	**309.40**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 5,507,468	$ 6,337,767	$ 6,845,693	$ 0	$ 6,845,693
Prosecution	14,441,950	15,035,860	18,414,042	261,840	18,675,882
Victim/Witness Assistance	2,977,933	3,028,745	2,802,603	0	2,802,603
Total	**$ 22,927,351**	**$ 24,402,372**	**$ 28,062,338**	**$ 261,840**	**$ 28,324,178**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 18,439,053	$ 19,345,648	$ 22,633,626	$ 261,840	$ 22,895,466
Current Expenses	4,488,298	5,056,724	5,428,712	0	5,428,712
Equipment	0	0	0	0	0
Total	**$ 22,927,351**	**$ 24,402,372**	**$ 28,062,338**	**$ 261,840**	**$ 28,324,178**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 20,703,534	$ 21,586,567	$ 25,537,833	$ 261,840	$ 25,799,673
Special Projects Fund	165,404	904,074	1,232,084	0	1,232,084
Federal Grants Fund	2,058,413	1,911,731	1,292,421	0	1,292,421
Total	**$ 22,927,351**	**$ 24,402,372**	**$ 28,062,338**	**$ 261,840**	**$ 28,324,178**

Administration

Program Description

Provides overall direction over programs and activities of the department; performs fiscal budgeting, personnel, planning, legislative audio/visual, and investigative services in support of departmental programs. Establishes policies and priority programs aimed at enhancing public safety. Champions victims' rights. Engages and informs community about initiatives.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	9.50	8.00	10.00	0.00	10.00
Total	**36.50**	**35.00**	**37.00**	**0.00**	**37.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,153,103	$ 2,458,617	$ 2,508,635	$ 0	$ 2,508,635
Current Expenses	3,354,365	3,879,150	4,337,058	0	4,337,058
Equipment	0	0	0	0	0
Total	**$ 5,507,468**	**$ 6,337,767**	**$ 6,845,693**	**$ 0**	**$ 6,845,693**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 5,507,468	$ 6,087,767	$ 6,845,693	$ 0	$ 6,845,693
Federal Grants Fund	0	250,000	0	0	0
Total	**$ 5,507,468**	**$ 6,337,767**	**$ 6,845,693**	**$ 0**	**$ 6,845,693**

Prosecution

Program Description

Investigates and prosecutes violations of statutes, ordinances, and regulations within the City and County of Honolulu for which there are criminal sanctions.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	209.00	208.00	208.00	0.00	208.00
Temporary FTE	14.00	14.00	14.00	0.00	14.00
Contract FTE	0.00	1.00	0.25	5.00	5.25
Total	**223.00**	**223.00**	**222.25**	**5.00**	**227.25**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 14,238,981	$ 14,659,535	$ 17,804,976	$ 261,840	$ 18,066,816
Current Expenses	202,969	376,325	609,066	0	609,066
Equipment	0	0	0	0	0
Total	**$ 14,441,950**	**$ 15,035,860**	**$ 18,414,042**	**$ 261,840**	**$ 18,675,882**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 13,884,876	$ 14,225,393	$ 17,130,108	$ 261,840	$ 17,391,948
Special Projects Fund	165,404	473,070	873,816	0	873,816
Federal Grants Fund	391,670	337,397	410,118	0	410,118
Total	**$ 14,441,950**	**$ 15,035,860**	**$ 18,414,042**	**$ 261,840**	**$ 18,675,882**

Victim/Witness Assistance

Program Description

Provides support services for crime victims and witnesses, with emphasis on victims of violent crimes. Counselors assist victims and witnesses in obtaining help from social service agencies, help guide them through the criminal justice system, and serve as liaisons with deputy prosecutors.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	29.00	30.00	30.00	0.00	30.00
Temporary FTE	10.00	10.00	10.00	0.00	10.00
Contract FTE	0.00	6.00	5.15	0.00	5.15
Total	**39.00**	**46.00**	**45.15**	**0.00**	**45.15**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,046,969	$ 2,227,496	$ 2,320,015	$ 0	$ 2,320,015
Current Expenses	930,964	801,249	482,588	0	482,588
Equipment	0	0	0	0	0
Total	**$ 2,977,933**	**$ 3,028,745**	**$ 2,802,603**	**$ 0**	**$ 2,802,603**

SOURCE OF FUNDS

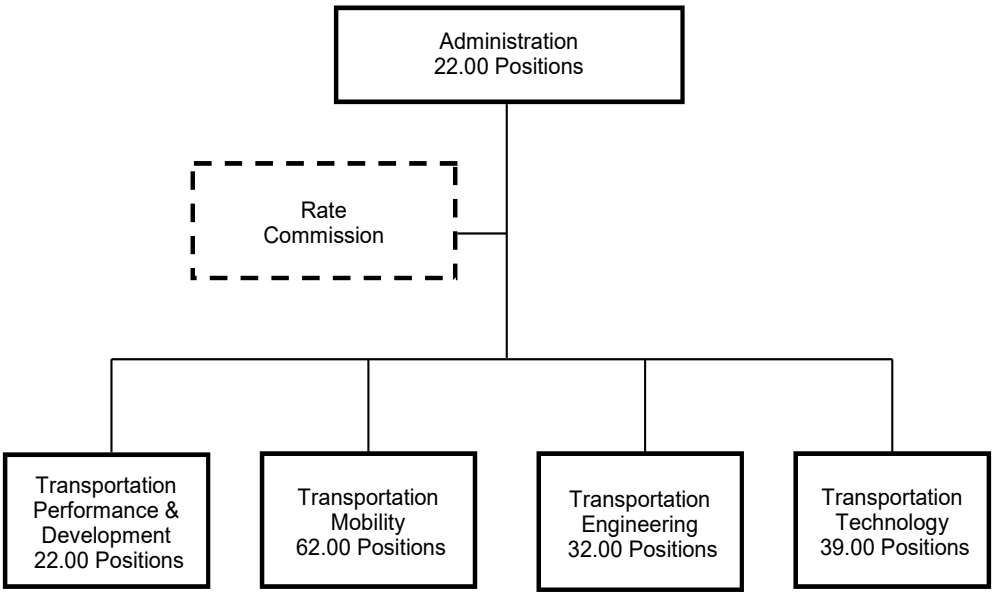
	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 1,311,190	$ 1,273,407	$ 1,562,032	$ 0	$ 1,562,032
Special Projects Fund	0	431,004	358,268	0	358,268
Federal Grants Fund	1,666,743	1,324,334	882,303	0	882,303
Total	**$ 2,977,933**	**$ 3,028,745**	**$ 2,802,603**	**$ 0**	**$ 2,802,603**

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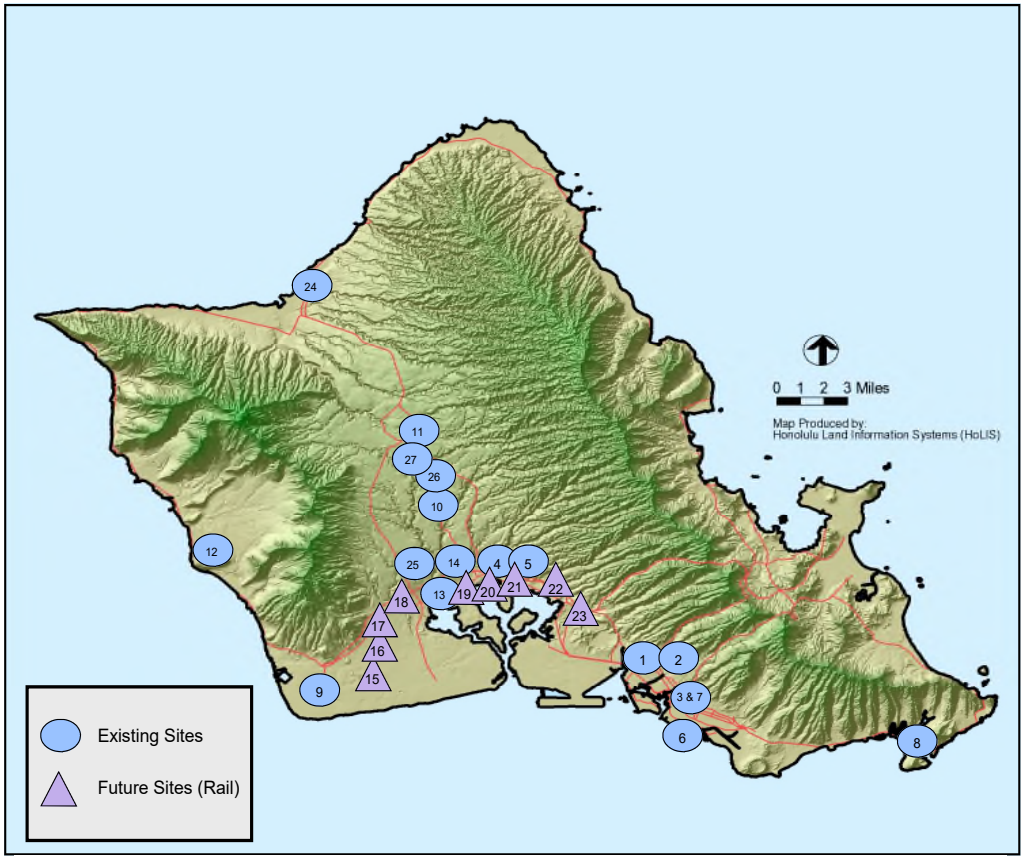
Department of Transportation Services

DEPARTMENT OF TRANSPORTATION SERVICES (DTS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2023.



DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
MAJOR TRANSPORTATION FACILITIES



1	MIDDLE STREET TRANSIT CENTER AND KALIHI-PALAMA BUS FACILITY
2	TRAFFIC CONTROL CENTER
3	JOINT TRAFFIC MANAGEMENT CENTER
4	TRAFFIC SIGNAL FIELD OPERATION BRANCH
5	PEARL CITY BUS FACILITY
6	ALA MOANA CENTER BUS STOPS
7	ALAPAI TRANSIT CENTER
8	HAWAII KAI PARK AND RIDE
9	KAPOLEI TRANSIT CENTER
10	MILILANI TRANSIT CENTER
11	WAHIAWA TRANSIT CENTER
12	WAIANAE TRANSIT CENTER
13	WAIPAHU TRANSIT CENTER
14	RAIL OPERATIONS CENTER (ROC)
15	KUALAKAI STATION
16	KEONEAE STATION
17	HONOULIULI STATION
18	HOAEAE STATION
19	POUHALA STATION
20	HALAULANI STATION
21	WAIAWA STATION
22	PUULOA STATION
23	HALAWA STATION
24	HALEIWA PARK AND RIDE
25	ROYAL KUNIA PARK AND RIDE
26	MILILANI PARK AND RIDE
27	WAHIAWA PARK AND RIDE

Department of Transportation Services

Roles and Responsibilities

The Department of Transportation Services (DTS) facilitates the movement of people and goods in the City and County of Honolulu through effective planning, design, engineering, Complete Streets, operations and maintenance for multimodal services, and transportation technology. Thoughtful multimodal planning interfaces existing TheBus and Handi-Van services with the City's new rail line, shared mobility, bicycle, and pedestrian facilities for unprecedented mobility options. This mobility is augmented and aided by state of the art traffic management facilities, critical traffic signal operations and maintenance, thoughtfully implemented public parking policies, and forward thinking planning and engineering programs.

DTS is well-situated to advance multimodal transportation in Honolulu through the following initiatives:

Moving Oahu – Investing in Mobility

- Rail Operations: DTS's budget includes added funding for the operations and maintenance services for the West Project Segment, which includes the nine stations extending from East Kapolei to Aloha Stadium. The most important factor for DTS is to ensure the safety, reliability, and resilience of the rail system for the communities of Oahu.
- Bus-Rail Integration: Planning and schedule-making work was completed to ensure seamless transfers from TheBus service with the rail system, which will benefit customers in areas such as Kapolei, Waipahu, Pearl City, Aiea, and Halawa. Additionally, new frequent bus rapid transit service will be implemented between the Halawa Aloha Stadium Station, Downtown Honolulu, and Ala Moana to enhance trips to town.
- Electronic Revenue Collection System: The HOLO card has been widely adopted by customers on bus. The adoption is expected to continue to increase with the opening of the rail system. Work is underway to allow open payment for customers, which would allow customers to tap a credit card onto a validator and take a ride on the multimodal transit system. The department is also exploring a statewide implementation of the City payment card.
- Transit Priority: DTS is pursuing opportunities to implement bus transit priority projects on our roadways that make bus service more efficient, attractive, and cost effective. The bus-only lane on King Street through Downtown was proven to be a great success, and other bus and signal priority strategies are underway, including along Kuhio Avenue in Waikiki.
- Protected Bike Lanes: Continue the planning, design, and construction of a protected bikeway network in the urban core. This includes the construction of protected bike facility extensions into Downtown, Kakaako, and Kalihi, as well as adding mauka-makai routes to support demand demonstrated through results of the King Street bikeway, South Street bikeway, Pensacola Street bikeway, and the successful launch of bikeshare.
- Bicycle Infrastructure: In addition to building out our protected bike lane network, DTS will continue to install sharrows, bike lanes, buffered bike lanes, and shared-use paths on City streets to implement the Oahu Bus Plan and create a robust network of bicycle facilities. These improvements are done both as stand-alone contracted projects or in conjunction with the City road repaving program.
- Shared Mobility: Continue support of new shared mobility while maintaining order and safety on sidewalks and roads. Shared mobility, including bicycles and electric shared devices, will contribute to better mobility and accessibility to rail and other Oahu neighborhoods.
- Complete Streets Program: Continue to implement the City's Complete Streets Ordinance as it relates to DTS by updating plans, policies and programs, and by planning, designing, and installing certain projects in accordance with said ordinance. The DTS Complete Streets Program also coordinates efforts between the departments of Design and Construction (DDC), Facility Maintenance (DFM), and Planning and Permitting (DPP) to install pedestrian, bicycle, transit priority, and traffic calming improvements with pavement rehabilitation, resurfacing and maintenance efforts.
- Pedestrian Infrastructure: The Department is working to staff and fund a new program to build missing sidewalks near schools and on busy roadways, as prioritized in the recently adopted Oahu Pedestrian Plan, to improve safety and accessibility for pedestrians in communities all across our island.

crash patterns and streets with the most severe history of injury and fatal crashes, identifying new strategies that can improve safety on our roadways, and generating new educational and outreach materials on the importance of safe streets and safe driving behavior.

- Joint Traffic Management Center: Operate the Joint Traffic Management Center, a facility that provides comprehensive and coordinated transportation management by co-locating City transportation functions (active traffic management), transit monitoring systems (rail and TheBus), emergency response agencies (police, fire, emergency services, and ocean safety) and state transportation elements (Hawaii Department of Transportation) under one roof and on one operations floor.
- Traffic Cameras: Expand the City's traffic camera program geographically to the west side, with the goal of achieving island-wide coverage, thereby increasing the effectiveness of the Joint Traffic Management Center.
- Upgrade existing Type 170e traffic signal controllers that are obsolete and no longer being manufactured with new state of the art controllers for all intersections on Oahu. This project seeks to acquire advance replacement signal controllers that will fit in existing traffic signal cabinet, able to perform bus priority and interface with future autonomous vehicle technology.
- Ala Wai Bicycle and Pedestrian Bridge Project: Continue design, engineering, and construction efforts on Ala Pono, an Ala Wai Crossing, which will provide connectivity between Waikiki, Moiliili, and the University of Hawaii at Manoa. Bicycle facilities on both sides of the bridge are planned for University Avenue and Ala Wai Boulevard.
- Human Services Transportation Coordination Program. Continue the Agency-Provided Trips program, which enables five local social service agencies to cumulatively provide about 180,400 trips to transport their program participants who would otherwise use TheHandi-Van. This provides additional trip capacity on TheHandi-Van and helps ensure the City's compliance with the requirements of the Americans with Disabilities Act.

Budget Highlights

- The Transportation Mobility program budget includes $311.22 million in funding for contractual services for the operation of the City's bus and paratransit services.
- The Rail Operations and Maintenance program budget includes $85.06 million to fund salaries and expenses associated with the new rail system.
- Other significant highlights include the following:
  - The Department budget includes three (3) full time and one (.95) less than full time personal services contracts. One (1) Executive Assistant II, one (1) Departmental Staff Executive Assistant (Rail Station Access Program Delivery Manager), one (1) Planner V in the Office of the Director; and one (.95) Student Aide III that will be split into two (2) 19 hour per week Student Aides as part of the university pass program (U-Pass) under the Transportation Mobility Division.
  - The Complete Streets Office budget includes funding for modular materials and installation of roadway safety improvements needed to prevent injuries and deaths and comply with ROH 14-18 and the City's Vision Zero policy. Depending on the scale of the installation, this funding could cover Vision Zero installations at up to 10 locations. Funding is also included for traffic analyses at locations that require lane reconfiguration.
  - The Complete Streets Office budget also includes funding for the Kuhio Avenue bus-lane project, which will use signs and roadway markings to speed the bus through Waikiki and make transit a more attractive and time-competitive means of travel for workers, residents, and visitors.
  - The Transportation Engineering budget includes $288,000 to fund parking facilities assessment study and maintenance/repairs for nine (9) municipal parking structures and seven (7) surface lots.
  - The Administration budget includes $746,918 for rent of office lease space for transit, non-transit staffing, personal services contracts, contractors and interns during the FMB remodel of 2nd and 3rd floors. Lease negotiated by Department of Design & Construction, Facilities Division.
  - The Transportation Performance and Development budget includes $916,594 for the 5th year cost of multi-year consultant services contracts for tasks including Federal Transit Administration and State of

Hawaii Department of Transportation processes and requirements, programmatic planning support; and financial Plan support, transportation demand management, and the Comprehensive Operations Analysis (COA).

- The Transportation Performance and Development budget includes $3,187,198 for Phase 2 of 2 to replace the existing 2,000 coin meters with credit card enabled smart meters with 4G wireless communications.
- The Transportation Technology budget includes $450,000 for rental of Middle Street warehouse space to provide a workplace, parking and storage of City property for DTS Maintenance staff.
- The Transportation Mobility Division includes $2,606,330 for Human Services Transportation Coordination Program for Agency Provided Trips program enabling five (5) local social service agencies to transport their clients who would otherwise use TheHandi-Van.

DEPARTMENT POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	146.00	174.00	174.00	0.00	174.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.00	3.00	3.95	0.00	3.95
Total	**150.00**	**177.00**	**177.95**	**0.00**	**177.95**

EXPENDITURES BY PROGRAM

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Administration	$ 10,488,816	$ 13,306,869	$ 12,633,239	$ 459,328	$ 13,092,567
Transportation Engineering	2,531,338	2,465,980	3,269,946	0	3,269,946
Transportation Performance & Development	4,601,764	4,957,373	6,735,021	0	6,735,021
Transportation Technology	4,426,961	6,709,768	6,771,668	0	6,771,668
Transportation Rail	0	0	73,421,625	0	73,421,625
Transportation Mobility	285,272,792	376,803,614	277,281,766	40,758,769	318,040,535
Total	**$ 307,321,671**	**$ 404,243,604**	**$ 380,113,265**	**$ 41,218,097**	**$ 421,331,362**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 149,759,550	$ 157,686,268	$ 151,593,203	$ 21,943,013	$ 173,536,216
Current Expenses	156,410,993	246,048,836	225,707,578	19,275,084	244,982,662
Equipment	655,805	508,500	2,812,484	0	2,812,484
Total	**$ 306,826,348**	**$ 404,243,604**	**$ 380,113,265**	**$ 41,218,097**	**$ 421,331,362**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 335,551	$ 650,328	$ 650,328	$ 459,328	$ 1,109,656
Highway Fund	9,384,238	13,795,956	16,280,275	0	16,280,275
Bikeway Fund	589,741	662,209	633,250	0	633,250
Transportation Fund	183,942,917	276,495,693	271,674,004	40,758,769	312,432,773
Federal Grants Fund	113,069,224	112,639,418	90,875,408	0	90,875,408
Total	**$ 307,321,671**	**$ 404,243,604**	**$ 380,113,265**	**$ 41,218,097**	**$ 421,331,362**

Administration

Program Description

This program plans, directs, and coordinates the activities of DTS in accordance with the provisions of the City Charter and the guidance of the Mayor and Managing Director. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. It provides complete streets administration for City infrastructure departments, traffic and transit related media information and liaison services to the Honolulu Rate Commission. The Administration program is responsible for implementing and managing operations and maintenance services for multimodal transportation including concession agreement management and entering into other innovative business relationships.

PROGRAM POSITIONS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	21.00	21.00	21.00	0.00	21.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	3.00	0.00	3.00
Total	**22.00**	**22.00**	**24.00**	**0.00**	**24.00**

CHARACTER OF EXPENDITURES	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,947,743	$ 1,910,050	$ 2,681,096	$ 0	$ 2,681,096
Current Expenses	8,541,073	11,396,819	9,952,143	459,328	10,411,471
Equipment	0	0	0	0	0
Total	**$ 10,488,816**	**$ 13,306,869**	**$ 12,633,239**	**$ 459,328**	**$ 13,092,567**

SOURCE OF FUNDS	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
General Fund	$ 335,551	$ 650,328	$ 650,328	$ 459,328	$ 1,109,656
Highway Fund	1,264,696	1,351,828	1,566,354	0	1,566,354
Bikeway Fund	0	21,920	0	0	0
Transportation Fund	8,888,569	11,282,793	10,416,557	0	10,416,557
Total	**$ 10,488,816**	**$ 13,306,869**	**$ 12,633,239**	**$ 459,328**	**$ 13,092,567**

Transportation Engineering

Program Description

This program has oversight over two main aspects concerning the roads and streets of the City. The first is to provide for the safe and efficient operations of all the City's roads and streets as it relates to the movement of people and freight via both public and private vehicles, bicycles and walking. In concert with this, the division is responsible to maintain striping and signing plans; recommend and implement standards for signs, pavement markings and warning devices; receive, investigate, analyze and resolve queries from the public and government agencies regarding the operation of vehicular, pedestrian and bicycle traffic; maintain, review and revise the City's Traffic Code Ordinance; analyze and determine warrants for traffic signals; maintain worksheets of traffic control devices; operate and maintain certain municipal parking lots and on-street parking; manage the City's general street curb area in regards to freight and passenger loading zones; and administer the School Traffic Safety Committee. This division implements many of the City's Complete Streets projects in coordination with other City, State and Federal agencies.

The second main aspect of the division is to provide, administer, promote and implement various traffic improvement, safety and bikeway programs via the Capital Improvement Program, by working with consultants, community organizations, contractors and government officials. In addition, the division administers various educational promotions related to traffic and pedestrian safety (such as the Walk Wise Hawaii, Be Safe Be Seen, Ped Man, Safe Routes to School, and the production of public service media announcements); and participates in the Oahu Fleet Safety Organization.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	32.00	32.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**32.00**	**32.00**	**32.00**	**0.00**	**32.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,845,474	$ 1,735,101	$ 2,524,386	$ 0	$ 2,524,386
Current Expenses	685,864	730,879	745,560	0	745,560
Equipment	0	0	0	0	0
Total	**$ 2,531,338**	**$ 2,465,980**	**$ 3,269,946**	**$ 0**	**$ 3,269,946**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Highway Fund	$ 1,863,157	$ 1,825,691	$ 2,636,696	$ 0	$ 2,636,696
Bikeway Fund	589,741	640,289	633,250	0	633,250
Federal Grants Fund	78,440	0	0	0	0
Total	**$ 2,531,338**	**$ 2,465,980**	**$ 3,269,946**	**$ 0**	**$ 3,269,946**

Transportation Performance & Development

Program Description

The Transportation Performance and Development Division is responsible for the department level business process, change management, and monitoring of key performance indicators; provides transportation planning and coordinates federal financial funding resources; is responsible for supporting Oahu's data-driven regional multi-modal transportation plans that inform the City's transportation improvement project selection; represents the City and coordinates with the Oahu Metropolitan Planning Organization regarding the Oahu Regional Transportation Plan, Transportation Improvement Program, and Overall Work Program; serves as the department's clearinghouse for the review of and comment on environmental assessment and transportation impact submittals to ensure consistency with the application of national best practice multimodal principles, traffic congestion mitigation, and roadway safety elements; administers, programs, and manages the City's federal-aid transportation funding for multi-modal and complete-street initiatives including roadway, intersection, pedestrian, bikeway, and transit improvements; monitors, oversees, and regulates mandatory State and Federal funding certifications and assurances to ensure and maintain compliance as a grant recipient; regulates federal-aid compliance of the Disadvantaged Business Enterprise and Equal Employment Opportunity Programs for the City; coordinates, budgets, and programs the department's Capital Improvement Program and incorporates Federal Transit Administration (FTA) and Federal Highway Administration (FHWA) federal funding; develop, maintain, and process all federal grant applications; conducts, analyzes, and organizes transportation data necessary to conduct traffic analysis, traffic counts and surveys, formulate capacity demands, and initiate safety measures such as traffic signals, crosswalks, and speed limits; and coordinates, implements, and manages short and long-range parking master plans, financials, and technology to maximize non-fare revenue.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**22.00**	**22.00**	**22.00**	**0.00**	**22.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 1,297,060	$ 1,357,766	$ 1,861,971	$ 0	$ 1,861,971
Current Expenses	3,304,704	3,599,607	4,873,050	0	4,873,050
Equipment	0	0	0	0	0
Total	**$ 4,601,764**	**$ 4,957,373**	**$ 6,735,021**	**$ 0**	**$ 6,735,021**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Highway Fund	$ 1,829,424	$ 3,993,303	$ 5,510,191	$ 0	$ 5,510,191
Transportation Fund	2,336,340	964,070	1,224,830	0	1,224,830
Federal Grants Fund	436,000	0	0	0	0
Total	**$ 4,601,764**	**$ 4,957,373**	**$ 6,735,021**	**$ 0**	**$ 6,735,021**

Transportation Technology

Program Description

This program's goals are to effectively and efficiently manage, operate, develop, and implement Honolulu's traffic signal systems operations, Traffic Management Center activities and expansion, traffic camera coverage, traveler information program, Intelligent Transportation Systems (ITS) projects and transit applications, and management of street use permits and its related traffic management. The division is developing and establishing the next generation of smart traffic technology and ITS projects. The division optimizes the existing traffic signal operation for maximum throughput volumes with minimum delays while addressing safety, maintenance, and operational considerations. The division provides and researches real time traveler information to drivers, commuters, transit vehicles, and news media on current traffic conditions. Traffic images from the various traffic cameras are networked to the internet, Police, Civil Defense, Fire, local television and radio stations, and other transportation-related agencies for up to date traffic information.

The division includes the Street Usage Section, which reviews and issues traffic control permits for parades, special events, construction and other street usage. The section monitors the permits issued. It also coordinates and utilizes the Joint Traffic Management Center functions and special duty police, signs, barricades, cones and changeable-message displays to reroute or warn commuters and to maintain a safe construction work zone, special event, parade travel area.

The division will also provide oversight of the operations and management of the completed Joint Traffic Management Center; in coordination with other City, State and Federal agencies.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	39.00	39.00	39.00	0.00	39.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.00	0.00	0.00	0.00
Total	**40.00**	**39.00**	**39.00**	**0.00**	**39.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 2,286,559	$ 2,449,413	$ 3,496,183	$ 0	$ 3,496,183
Current Expenses	2,140,402	4,260,355	3,244,485	0	3,244,485
Equipment	0	0	31,000	0	31,000
Total	**$ 4,426,961**	**$ 6,709,768**	**$ 6,771,668**	**$ 0**	**$ 6,771,668**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Highway Fund	$ 4,426,961	$ 6,625,134	$ 6,567,034	$ 0	$ 6,567,034
Federal Grants Fund	0	84,634	204,634	0	204,634
Total	**$ 4,426,961**	**$ 6,709,768**	**$ 6,771,668**	**$ 0**	**$ 6,771,668**

Transportation Rail

Program Description

This program is responsible for the operations and maintenance of the City's rail system. The division will oversee the operations and maintenance of the rail transit system upon commencement of rail services, and has participated in pre-commencement inspections and testing activities. The division is comprised of two branches: The Rail Operations and Maintenance Branch oversees contracted operations and maintenance in areas such as Operations Control Center, Train Operations, Station Operations, Rolling Stock Maintenance, Track & Structure Maintenance, Traction Electrification System Maintenance, Train Control System Maintenance, and Telecommunication System Maintenance. The Rail Facilities Management and Maintenance Branch is responsible for the management and maintenance of rail facilities and equipment. The branch oversees contracted operations and maintenance of elevators/escalators. The branch self performs operations and maintenance at stations, parking facilities, transit centers, and guideway in areas such as electrical systems, plumbing systems, roofing systems, concrete systems, cleaning, landscaping, and graffiti removal.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	0.00	0.00	38.00	0.00	38.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	**0.00**	**0.00**	**38.00**	**0.00**	**38.00**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 0	$ 0	$ 3,144,416	$ 0	$ 3,144,416
Current Expenses	0	0	68,170,302	0	68,170,302
Equipment	0	0	2,106,907	0	2,106,907
Total	**$ 0**	**$ 0**	**$ 73,421,625**	**$ 0**	**$ 73,421,625**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Transportation Fund	$ 0	$ 0	$ 73,421,625	$ 0	$ 73,421,625
Total	**$ 0**	**$ 0**	**$ 73,421,625**	**$ 0**	**$ 73,421,625**

Transportation Mobility

Program Description

This program is responsible for coordinating operations of the City's island wide public transit system, including establishing operations and maintenance policies for the fixed route and paratransit services; conducting reviews of established routes and determining adjustments required; procuring new revenue and service vehicles and equipment; overseeing the development and maintenance of transit facilities, including bus shelters and bus stops. This division oversees the contractor conducting the in-person functional assessments used for determining eligibility for paratransit services in accordance with the Americans with Disabilities Act of 1990 and the transit management services entity operating the City's public transit system, and supports human service agencies' efforts to provide transportation for their day program participants. The division will oversee the operations and maintenance of the rail transit system upon commencement of rail services, and has participated in pre-commencement inspections and testing activities.

PROGRAM POSITIONS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Permanent FTE	32.00	60.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	0.95	0.00	0.95
Total	**34.00**	**62.00**	**22.95**	**0.00**	**22.95**

CHARACTER OF EXPENDITURES

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Salaries	$ 142,382,714	$ 150,233,938	$ 137,885,151	$ 21,943,013	$ 159,828,164
Current Expenses	141,738,950	226,061,176	138,722,038	18,815,756	157,537,794
Equipment	655,805	508,500	674,577	0	674,577
Total	**$ 284,777,469**	**$ 376,803,614**	**$ 277,281,766**	**$ 40,758,769**	**$ 318,040,535**

SOURCE OF FUNDS

	FY 2022 Actual	FY 2023 Appropriated	Current Svcs	Budget Issues	FY 2024 Total Budget
Transportation Fund	$ 172,718,008	$ 264,248,830	$ 186,610,992	$ 40,758,769	$ 227,369,761
Federal Grants Fund	112,554,784	112,554,784	90,670,774	0	90,670,774
Total	**$ 285,272,792**	**$ 376,803,614**	**$ 277,281,766**	**$ 40,758,769**	**$ 318,040,535**

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Revenues

Detailed Statement of Revenues and Surplus

Budget Basis

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which the resources are to be spent and the means by which spending activities are controlled. The City's accounting records for the governmental funds and expendable trust and agency funds are maintained on a modified accrual basis.

Budgeted Revenues

Budgeted revenues are based on estimates of the financial resources used for financing operations and development of new facilities. Tax revenues are relatively stable and predictable. Fee schedules, historical trends, and economic and demographic patterns largely determine levels of other revenues. The comparative revenue schedules that follow generally reflect prior years' trends even though some may be irregular. In large part, revenue projections are a continuation of these trends.

Detailed Statement of Revenues and Surplus

General Fund (110)

This fund accounts for all financial resources except those required to be accounted for in another fund. The major revenue source in the General Fund is the real property tax.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Taxes			
Real Property Taxes - Current Year	$ 381,220,272	$ 1,505,686,000	$ 1,670,939,300
Real Property Taxes - Prior Year	9,573,662	3,000,000	3,000,000
R P T - Lock Box	486,183,076	0	0
R P T Mortgage Company	452,107,841	0	0
RPT-Omitted Properties	54,568,489	0	0
RPT - Epay	28,816,441	0	0
Public Svc Company Tax	37,277,880	41,667,000	44,520,000
County Transient Accommodation Tax	40,157,509	87,847,000	93,977,000
Total - Taxes	**$ 1,489,905,170**	**$ 1,638,200,000**	**$ 1,812,436,300**
Licenses and Permits			
Auctioneer & Pawn Broker	$ 3,849	$ 900	$ 900
Firearms	2,506	1,640	1,640
Electric Gun Licenses	150	2,200	2,200
Second-Hand & Junk Dealer	10,933	8,700	8,700
Used Mtr Veh Part Dealer	566	480	480
Wreck Salv Rebld Mtr Veh	623	500	500
Peddler/Itinerant Vendor	1,533	850	850
Tear Gas/Othr Noxious Sub	300	60	60
Scrap Dealers	3,225	2,600	2,600
HPD Alarm Permits	205,878	190,000	190,000
Regis-Third Party Reviewr	0	23,000	0
Building Permits	16,935,787	21,000,000	20,000,000
NPDES fee	583,679	800,000	650,000
Signs	15,539	15,000	15,000
Motor Vehicle Plate Fees	590,453	541,530	541,530
Mtr Veh Spc No Plate Fee	853,948	841,050	841,050
Motor Vehicle Tag Fees	377,677	373,300	373,300
Motor Veh Trfr Fee & Pen	2,839,103	2,905,200	2,905,200
Dupl Regis/Ownership Cert	162,850	165,300	165,300
Correction Fees	6,940	6,800	6,800
Mvr-Annual Fee	14,470,835	14,142,800	14,142,800
Reconstr Inspec Fees	22,395	0	0
Moped Annual License Fee	72,516	72,010	72,010
Nonresident Vehicle Prmt	13,325	13,500	13,500
Private Trans Reg Fees	23,710	23,710	23,710
Motor Vehicle Drivers Lic	3,955,182	3,565,980	3,222,290
Easement Grants	61,580	80,000	80,000
Newsstands	3,675	3,680	3,680
Dispensing Rack	35,892	35,890	35,890
Fire Code Permit & Lic	630,675	417,525	417,525

General Fund (110)

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Fireworks License Fees	46,500	71,289	71,289
Camping Permits	355,712	330,000	330,000
Total - Licenses and Permits	**$ 42,287,536**	**$ 45,635,494**	**$ 44,118,804**
Intergovernmental Revenue			
Fish and Wildlife Svcs	$ 52,835	$ 53,075	$ 54,000
Total - Intergovernmental Revenue	**$ 52,835**	**$ 53,075**	**$ 54,000**
Charges for Services			
Duplication-Master Tapes	$ 70,417	$ 44,900	$ 45,000
Data Proc Svc-State	718,397	600,000	600,000
Data Proc Svc-US Govt	273	1,500	1,500
Data Proc Svc-Othr County	439,027	400,000	400,000
Legal Services (BWS)	436,200	222,200	235,600
Svc Fee-Dishonored Checks	6,029	7,890	7,840
Service Fee for Card Payment	385,375	331,510	331,510
Sale of Gasoline and Oil	165,461	85,000	115,000
Subdivision Fees	106,300	100,000	100,000
Zoning Reg Applcn Fees	273,580	275,000	275,000
Nomination Fees	4,600	0	0
Witness Fees	20	0	0
Short-Term Rental Reg/Renewal Fees	86,200	503,600	253,600
Nonconform Certi Renewal	0	475,000	0
Plan Review Fee	1,398,180	1,500,000	1,500,000
Passport Fee	0	205,135	524,160
Adm Fee-Mult-Fam Hsg Prgm	17,000	22,897	17,000
Exam Fees-Spec Inspectors	25	200	200
Reg Fees-Spec Inspectors	3,285	5,000	5,000
Military Hsg Fee-Lieu Rpt	990,392	991,646	989,200
Zoning/Flood Clear Fee	105,350	70,000	85,000
Charges for Publications	938	0	0
Duplicate Copy-Any Record	147,391	139,355	139,355
Abstract of Information	593	0	0
Typewrtn Copy-Any Record	43	0	0
Copy-Map, Plan, Diagram	926	500	500
Cert Voter Registration	732	0	0
Voter Registration Lists	27,005	0	0
Medical Examiner's Report	3,536	2,500	2,500
Cert-Correctness of Info	619	20	20
Prop Tax Record Search	2,856	3,200	3,200
HPD Alarm Service Charges	128,788	90,000	90,000
Attendant Services	276,322	260,000	390,000
Spay-Neuter Service	(2,555)	800	800
Kitchen & Facility Usage	800	2,000	3,000
Other Misc Services	48,675	20,000	20,000
HPD Special Duty Fees	260,587	310,000	310,000

General Fund (110)

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Ambulance Fees	0	30,000,000	33,000,000
Electrical Inspection	0	10,000	10,000
Bldg Code Variance/Appeal	2,400	2,000	2,000
City Employees Parking	757,001	820,000	820,000
Kapalama Hale Parking Facility	14,972	60,000	60,000
HPD Parking Lot	137,090	130,000	135,000
Sewer Lateral Instal	70	0	0
Miscellaneous-Sanitation	46	0	0
Scuba and Snorkeling	2,550	5,000	5,500
Commercial Filming	35,168	62,610	65,740
Summer Fun Program	224,549	166,750	175,000
Fall and Spring Programs	8,000	0	0
Parks District V Fees	7,428	0	0
Foster Botanic Garden	225,442	140,000	143,000
Fees for Community Garden	25,011	40,000	40,000
Total - Charges for Services	**$ 7,543,094**	**$ 38,106,213**	**$ 40,901,225**
Fines and Forfeits			
HPD Alarm Fines	$ 72,693	$ 75,000	$ 75,000
Fines-Storm Water	350	0	0
Fines-Short Term Rental Civil Penalties	13,010	50,000	25,000
Fines-Violat Land Use Ord	45,389	263,800	0
Fines-Viol Bldg Elec Etc	650,018	800,000	700,000
Grade, Grubb & Stockpile	83,600	0	0
Forfeiture of Seized Prop	229,197	50,000	50,000
Total - Fines and Forfeits	**$ 1,094,257**	**$ 1,238,800**	**$ 850,000**
Miscellaneous Revenues			
Investments	$ 1,154,039	$ 0	$ 0
Investments-Pool	2,888,714	7,970,000	25,797,000
Rental Units (City Prop)	280,575	1,026,171	1,029,640
Rental Units (Hcd Prop)	221,214	221,000	205,613
Rental-Amb Facil-Fire Stn	63,900	63,900	63,900
Other Rents Recreat Facil	805	1,180	1,300
Perquisite Housing	15,442	18,430	25,378
Rental of Equipment	9,436	15,000	15,000
Rental for Use of Land	379,380	118,040	118,040
Parking Stalls	273,897	124,568	124,560
Telecom Facilities Rental	65,889	60,000	175,000
Other Comp-Loss of Fixed Asset	0	18,107	0
Other Escheats	168,795	50,000	50,000
Police Department	67,200	19,500	19,500
Develop Prem-Royal Kunia	47,919	41,000	41,000
Recov of Utility Charges	0	3,010	3,010
Recov-Workers' Comp Paymt	198,747	0	0
Recov-Overtime Inspection	3,873	0	0

General Fund (110)

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Recov-Crt Odr Restitution	1,576	0	0
Recovery-Damages	439,347	0	0
Misc Recov,Collect,Etc	882,609	0	0
Recov State-Emerg Amb Svc	30,725,546	12,404,499	7,952,249
Recov State-Hawaii State ID	825,535	819,740	875,110
Recov State-Motor Vehicle	945,837	1,127,020	1,124,750
Recov Work Comp-3Rd Party	162,997	250,000	250,000
Recovery-Recycled Materials	17	0	0
Recov-Off Hwy Veh Fuel Tx	20,718	0	0
Recov-State-Comml Drv Lic	359,980	661,390	664,290
Recovery-Interest-Federal Subsidy	238,694	238,674	238,694
Recov-Direct Costs HART	1,213,164	1,430,925	1,437,812
Reimb State-MV Insp Prgm	620,117	795,320	824,120
Reimb of Admin Cost-Ewa	24,316	36,000	30,000
Reimb State - DPP Placard	663,775	146,590	146,590
Reimb From Org. Plates	50,375	15,220	15,220
Towing Service Premiums	120,000	120,000	120,000
Other Sundry Realization	10,647	0	0
Sund Refunds-Prior Expend	4,269,786	1,700,077	1,700,000
Sund Refunds-Curr Exp	1,238,537	80,000	80,000
Sundry Ref-Pcard Rebate	469,990	0	0
Vacation Accum Deposits	786,405	44,700	40,000
Misc Rev/Cash Over/Short	701	0	0
Auction Sale-Impound Veh	755,077	755,080	755,080
Auction Sale-Unclaim Prop	33,513	37,000	35,000
Sale-Other Mtls & Suppl	374,275	250,400	250,400
Sale of Scrap Materials	270	0	0
Total - Miscellaneous Revenues	**$ 51,073,629**	**$ 30,662,541**	**$ 44,208,256**
Revolving Fund Revenues			
Repay Dchd Loans-Others	$ 1,201	$ 0	$ 0
Total - Revolving Fund Revenues	**$ 1,201**	**$ 0**	**$ 0**
Utilities or Other Enterprises			
Interest Earnings-Others	$ 2,351	$ 0	$ 0
Miscellaneous Revenues	13,039	0	0
Total - Utilities or Other Enterprises	**$ 15,390**	**$ 0**	**$ 0**
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	$ 17,998,017	$ 19,267,337	$ 19,240,000
Recov Debt Sv-Swdf Sp Fd	30,118,554	31,195,000	31,203,000
Recov Debt Svc-Hsg Sp Fd	3,828,219	3,839,804	3,788,000
Recov Debt Svc-Swr Fund	77,698	82,000	81,000
Recov Debt Svc-HART	0	89,619,500	92,171,250
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	1,822,498	1,837,000	1,851,000
Recov D/S-Spec Events Fd	3,439,914	4,274,000	4,274,000

General Fund (110)

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Recov D/S-Hanauma Bay Fd	1,173,902	1,049,000	1,042,000
Recov Debt Svc-Zoo Fund	3,044,784	3,317,000	3,593,000
Recov Debt Svc-Hwy Fund	135,411,927	135,010,196	138,498,000
Recov Case - Zoo Fund	730,700	799,400	829,900
Recov CASE-Spec Events Fd	705,700	809,500	830,800
Recov CASE-Hanauma Bay Fd	338,309	423,700	428,000
Recov CASE - Hwy Beaut Fd	254,800	246,200	274,900
Recov CASE - Sw Sp Fd	12,610,000	13,960,900	13,646,900
Recov CASE-Golf Fund	820,500	897,300	945,400
Recov CASE-Hwy Fund	13,183,000	14,306,800	16,677,500
Recov CASE-Sewer Fund	20,790,200	23,695,100	23,073,600
Recov CASE-Liquor Comm Fd	357,300	376,200	383,100
Recov CASE-Patsy T Mink Central Oahu Reg Pk Fd	1,700	1,700	1,700
Recov CASE - Bikeway Fd	52,400	98,300	96,400
Recov CASE-Waipio Peninsula Soccer Park Fund	5,600	5,600	5,600
Recov CASE-Hsg Dev Sp Fd	231,700	229,300	224,900
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	3,009,873	861,380	3,200,000
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Trf-Sewer Fund for Rent	472,500	472,500	472,500
Total - Non-Revenue Receipts	**$ 254,078,295**	**$ 350,273,217**	**$ 360,430,950**
Unreserved Fund Balance	**$ 250,059,532**	**$ 191,387,414**	**$ 82,032,828**
Interfund Transfer	**$ (320,900,853)**	**$ (342,655,009)**	**$ (333,818,117)**
Total - General Fund	**$ 1,775,210,086**	**$ 1,952,901,745**	**$ 2,051,214,246**

Highway Fund (120)

This fund accounts for the disposition of proceeds from special revenues earmarked by law for highway and related activities. Major revenue sources include the City fuel tax, vehicle weight tax, and public utility franchise tax.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Taxes			
Franchise Tax - HECO	$ 41,767,100	$ 57,800,000	$ 50,000,000
Franchise Tax - GASCO	2,808,832	3,800,000	3,000,000
Fuel Tax - Current Year	45,383,489	42,936,000	43,041,000
Total - Taxes	**$ 89,959,421**	**$ 104,536,000**	**$ 96,041,000**
Licenses and Permits			
Building Permits	$ 10,600	$ 0	$ 0
Storm Drain Conn Fee	12,400	10,000	10,000
Non-Storm Wtr Dischg Pmt	0	5,000	5,000
Grading Excavation & Fill	449,959	450,000	450,000
Motor Vehicle Weight Tax	187,236,065	184,824,810	184,824,810
Dlnqt Mtr Veh Wt Tax Pen	1,340,821	1,352,240	1,352,240
Other Vehicle Weight Tax	4,878,739	4,809,420	4,809,420
Dlnqt Othr Veh Wt Tax Pen	44,470	44,680	44,680
Taxi Stand Permit Fee	4,996	4,360	4,360
Taxi Stand Decals	13	43	43
Frt Curb Load Zone-Permit	372,320	371,380	371,380
Frt Curb Load Zone-Decals	65,494	65,210	65,210
Pass Loading Zone-Permit	14,646	14,610	14,610
Pass Loading Zone-Decals	2,970	2,960	2,960
Excav/Rep-St & Sidewalk	171,339	300,000	200,000
Total - Licenses and Permits	**$ 194,604,832**	**$ 192,254,713**	**$ 192,154,713**
Intergovernmental Revenue			
State Department of Transportation	$ 6,834	$ 0	$ 0
Total - Intergovernmental Revenue	**$ 6,834**	**$ 0**	**$ 0**
Charges for Services			
Witness Fees	$ 0	$ 10	$ 10
Sidewalk Specs File Fee	8,923	13,000	13,000
Driveway Specs File Fee	5,000	5,000	5,000
Sidewalk Area Cleaning	0	17,000	17,000
Sidewalk Repair	301,725	273,000	273,000
Parking Placards	1,800	2,000	2,400
Street Parking Meter	4,203,325	2,574,200	1,861,800
Frm Damaged Parking Meter	2,943	2,000	0
Kuhio-Kaiolu Parking Lot	38,112	40,000	40,000
Kaimuki Parking Lot #2	115,833	130,000	130,000
Kailua Parking Lot	163,340	175,000	175,000
Kalakaua Parking Lot	192,173	200,000	200,000
Civic Center Parking Lot	74,014	60,000	65,000

Highway Fund (120)

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
River-Nimitz-Parking	536	0	0
Parking Chgs - Salt Lake-	29,019	35,000	35,000
Parking Charges-Palace Sq	47,902	55,000	55,000
HPD Parking Lot	14,388	15,000	15,000
Kailua Elderly Hsg P/Lot	114,059	120,000	125,000
Lamppost Banner Display	17,225	15,000	18,000
Total - Charges for Services	**$ 5,330,317**	**$ 3,731,210**	**$ 3,030,210**
Fines and Forfeits			
Fines-Storm Water	$ 11,500	$ 25,000	$ 25,000
Total - Fines and Forfeits	**$ 11,500**	**$ 25,000**	**$ 25,000**
Miscellaneous Revenues			
Marin Tower Pkg Garage	$ 12,224	$ 150,000	$ 180,000
Harbor Court Garage	238,719	288,000	288,000
Kaimuki Parking Lot Concession	393,759	575,000	597,000
Rental for Use of Land	59,895	0	0
Kukui Plaza Garage	146,280	150,000	264,000
Smith-Beretania Parking	90,503	140,000	156,000
Recov-Damaged St Lights	338,823	177,000	45,000
Recov-Damaged Traf Signal	179,135	100,000	100,000
Recovery of Traffic Signs	37,909	38,000	38,000
Other Comp-Loss of Fixed Asset	45,946	46,000	46,000
Recov-Overhead Charges	12,484	12,000	12,000
Recov-Overtime Inspection	129,498	3,200	3,000
Recovery-Interest-Federal Subsidy	477,390	477,390	477,389
Reimb State-Traf Sig Main	327,910	700,000	700,000
Sund Refunds-Prior Expend	427,469	250,000	250,000
Sund Refunds-Curr Exp	488	0	0
Vacation Accum Deposits	80,495	0	0
Misc Rev/Cash Over/Short	13	0	0
Sale-Other Mtls & Suppl	6,239	1,000	1,000
Total - Miscellaneous Revenues	**$ 3,005,179**	**$ 3,107,590**	**$ 3,157,389**
Unreserved Fund Balance	**$ 12,510,712**	**$ 46,745,367**	**$ 55,819,834**
Interfund Transfer	**$ (154,362,201)**	**$ (150,340,804)**	**$ (188,123,570)**
Total - Highway Fund	**$ 151,066,594**	**$ 200,059,076**	**$ 162,104,576**

Highway Beautification Fund (130)

The Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund accounts for receipts ($7.00 per vehicle) collected for each certificate of registration. These monies are expended primarily for the beautification of highways under the jurisdiction of the City and the disposition of abandoned vehicles.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Hwy Beautification Fees	$ 4,733,971	$ 4,586,860	$ 4,586,860
Total - Charges for Services	**$ 4,733,971**	**$ 4,586,860**	**$ 4,586,860**
Miscellaneous Revenues			
Sund Refunds-Prior Expend	$ 4,590	$ 0	$ 0
Sund Refunds-Curr Exp	5,039	0	0
Total - Miscellaneous Revenues	**$ 9,629**	**$ 0**	**$ 0**
Unreserved Fund Balance	**$ 4,042,774**	**$ 5,043,076**	**$ 4,663,462**
Interfund Transfer	**$ (254,800)**	**$ (246,200)**	**$ (274,900)**
Total - Highway Beautification Fund	**$ 8,531,574**	**$ 9,383,736**	**$ 8,975,422**

Bikeway Fund Fund (140)

This fund accounts for receipts from bicycle and moped registration fees, which are earmarked for operating costs and acquisition, design, construction, improvement, repair and maintenance costs related to bikeways, including the installation and repair of storm drains and bridges.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Bicycle Licenses	$ 406,773	$ 251,500	$ 251,500
Moped Annual License Fee	197,095	197,440	197,440
Electric Bicycle Licenses	2,160	148,290	148,290
Total - Licenses and Permits	**$ 606,028**	**$ 597,230**	**$ 597,230**
Non-Revenue Receipts			
Transfer Fr General Fd	$ 192,074	$ 914,500	$ 566,623
Total - Non-Revenue Receipts	**$ 192,074**	**$ 914,500**	**$ 566,623**
Unreserved Fund Balance	**$ 1,735,217**	**$ 1,575,961**	**$ 859,897**
Interfund Transfer	**$ (52,400)**	**$ (98,300)**	**$ (96,400)**
Total - Bikeway Fund	**$ 2,480,919**	**$ 2,989,391**	**$ 1,927,350**

Parks and Playgrounds Fund (150)

This fund accounts for all monies received in lieu of providing land in perpetuity or dedicating land, together with facilities for park and playground purposes. These monies must be expended for the purchase of land for parks and playgrounds, purchase of park and playground equipment, and/or other improvement of existing parks and playgrounds.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Subdividers-Park/Playgrnd	$ 2,584,544	$ 706,233	$ 0
Total - Miscellaneous Revenues	**$ 2,584,544**	**$ 706,233**	**$ 0**
Unreserved Fund Balance	**$ 4,065,613**	**$ 5,538,751**	**$ 1,560,008**
Total - Parks and Playgrounds Fund	**$ 6,650,157**	**$ 6,244,984**	**$ 1,560,008**

Sewer Fund (170)

This fund accounts for all monies received pursuant to the provisions of the Federal Water Pollution Control Act amendments of 1972 and the Hawaii Revised Statutes and expended for the purposes authorized.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Sale of Gasoline and Oil	$ 642,115	$ 0	$ 0
Duplicate Copy-Any Record	3,248	3,400	100
Sewer Lateral Instal	152,802	100,000	100,000
Sewer Service Charges	449,850,080	450,000,000	450,000,000
Other Sewer Chgs	12,597	10,000	10,000
Wstwtr Sys Facil Chgs	9,698,699	8,000,000	8,000,000
Total - Charges for Services	**$ 460,359,541**	**$ 458,113,400**	**$ 458,110,100**
Miscellaneous Revenues			
Investments	$ 778,323	$ 0	$ 0
Investments-Pool	2,500,172	5,987,000	22,029,000
Rental for Use of Land	83,730	0	0
Recov-Overtime Inspection	223,939	0	0
Sund Refunds-Prior Expend	282,982	0	0
Sund Refunds-Curr Exp	12,617	0	0
Vacation Accum Deposits	106,485	0	0
Sale of Scrap Materials	3,372	0	0
Total - Miscellaneous Revenues	**$ 3,991,620**	**$ 5,987,000**	**$ 22,029,000**
Utilities or Other Enterprises			
Miscellaneous Revenues	$ 7,898	$ 0	$ 0
Total - Utilities or Other Enterprises	**$ 7,898**	**$ 0**	**$ 0**
Unreserved Fund Balance	**$ 846,899,314**	**$ 863,650,124**	**$ 471,124,624**
Interfund Transfer	**$ (21,375,398)**	**$ (24,284,600)**	**$ (23,662,100)**
Total - Sewer Fund	**$ 1,289,882,975**	**$ 1,303,465,924**	**$ 927,601,624**

Transportation Fund (180)

This fund accounts for all monies generated by or received from bus, handi-van and rail, and Joint Traffic Management Center (JTMC) parking garage. The funds from the bus, handi-van and rail are used for the management, operation, maintenance and administration of the bus, handi-van and rail transportation system. JTMC parking garage revenues are used for expenses of operation, maintenance, improvement and betterment of the JTMC parking garage facilities.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Supplemental Frt Curb Load Zone-Permits	$ 464,915	$ 140,000	$ 183,000
Supplemental Frt Curb Load Zone-Decals	41,510	14,000	17,000
Total - Licenses and Permits	**$ 506,425**	**$ 154,000**	**$ 200,000**
Charges for Services			
Witness Fees	$ 4	$ 0	$ 0
JTMC Parking	158,798	200,000	246,000
Spc Handicap Transp Fares	1,394,061	1,400,000	1,484,000
Total - Charges for Services	**$ 1,552,863**	**$ 1,600,000**	**$ 1,730,000**
Miscellaneous Revenues			
Other City Facilities	$ 59,716	$ 0	$ 0
Sund Refunds-Prior Expend	238,383	0	0
Sund Refunds-Curr Exp	2,134	0	0
Misc Rev/Cash Over/Short	123	0	0
Total - Miscellaneous Revenues	**$ 300,356**	**$ 0**	**$ 0**
Utilities or Other Enterprises			
Bus Fare	$ 29,807,441	$ 30,700,000	$ 32,542,000
U-Pass	2,851,870	2,500,000	2,500,000
Recovery of Damages	103,701	0	0
Bus Advertising	119,787	168,000	168,000
Ots-Emplee Parking Chge	163,088	160,000	160,000
Other Bus Transportation	2,299	0	0
Total - Utilities or Other Enterprises	**$ 33,048,186**	**$ 33,528,000**	**$ 35,370,000**
Non-Revenue Receipts			
Bus Subsidy-General Fund	$ 179,896,150	$ 174,997,806	$ 153,604,542
Bus Subsidy-Highway Fund	5,767,274	1,023,808	32,948,070
Total - Non-Revenue Receipts	**$ 185,663,424**	**$ 176,021,614**	**$ 186,552,612**
Unreserved Fund Balance	**$ 50,994,489**	**$ 86,886,083**	**$ 99,692,982**
Total - Transportation Fund	**$ 272,065,743**	**$ 298,189,697**	**$ 323,545,594**

Liquor Commission Fund (190)

This fund accounts for all monies collected by as well as received on behalf of the Liquor Commission and used for the operational and administrative costs of the Liquor Commission.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Direct Wine Shipper	$ 104,205	$ 85,000	$ 85,000
Personal Shipment Permit	3,114	2,250	2,250
Basic Liquor Lic(New Lic)	254,808	200,000	200,000
Liquor Applcn Filing Fee	6,125	3,000	3,000
Addtl Liqr Lic (Gr Sale)	2,121,314	3,300,000	3,100,000
Renewal Liquor License	2,945,230	2,900,000	2,900,000
Total - Licenses and Permits	**$ 5,434,796**	**$ 6,490,250**	**$ 6,290,250**
Charges for Services			
Service Fee for Card Payment	$ (61,415)	$ 0	$ 0
Liqr Licensee Change Name	1,125	3,000	3,000
Charge for Photo Id	107,400	100,000	135,000
Charges for Publications	1,563	3,000	3,000
Duplicate Copy-Any Record	2,281	1,500	1,500
City Employees Parking	7,645	7,800	7,800
Total - Charges for Services	**$ 58,599**	**$ 115,300**	**$ 150,300**
Fines and Forfeits			
Fines-Liquor Commission	$ 306,319	$ 150,000	$ 150,000
Total - Fines and Forfeits	**$ 306,319**	**$ 150,000**	**$ 150,000**
Miscellaneous Revenues			
Misc Rev/Cash Over/Short	$ 22	$ 0	$ 0
Total - Miscellaneous Revenues	**$ 22**	**$ 0**	**$ 0**
Unreserved Fund Balance	**$ 2,299,522**	**$ 1,925,403**	**$ 1,454,073**
Interfund Transfer	**$ (357,300)**	**$ (376,200)**	**$ (383,100)**
Total - Liquor Commission Fund	**$ 7,741,958**	**$ 8,304,753**	**$ 7,661,523**

Rental Assistance Fund (203)

This fund accounts for all net receipts from the Hale Pauahi parking structure which are expended for monthly rental assistance payments to landlords on behalf of an eligible applicant.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Parking Stalls	$ 38,932	$ 233,000	$ 466,000
Total - Miscellaneous Revenues	**$ 38,932**	**$ 233,000**	**$ 466,000**
Unreserved Fund Balance	**$ 1,703,143**	**$ 1,574,294**	**$ 1,585,944**
Total - Rental Assistance Fund	**$ 1,742,075**	**$ 1,807,294**	**$ 2,051,944**

Grants in Aid Fund (220)

This fund shall be used by the City to award grants in aid to federal income tax exempt non-profit organizations that provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Investments-Pool	$ 21,595	$ 503,000	$ 184,000
Total - Miscellaneous Revenues	**$ 21,595**	**$ 503,000**	**$ 184,000**
Non-Revenue Receipts			
Transfer Fr General Fd	$ 8,714,999	$ 8,722,343	$ 9,705,654
Total - Non-Revenue Receipts	**$ 8,714,999**	**$ 8,722,343**	**$ 9,705,654**
Unreserved Fund Balance	**$ 1,108,453**	**$ 1,235,231**	**$ 1,212,649**
Total - Grants in Aid Fund	**$ 9,845,047**	**$ 10,460,574**	**$ 11,102,303**

Hanauma Bay Nature Preserve Fund (230)

This fund accounts for receipts from the parking, admission and other fees to Hanauma Bay Nature Preserve and is earmarked primarily for the operation, maintenance, and improvement of the Nature Preserve.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Service Fee for Card Payment	$ 67,451	$ 110,400	$ 110,400
Hanauma Bay Parking	289,069	520,000	770,000
Hanauma Bay-Admission	6,662,714	6,615,000	6,615,000
Total - Charges for Services	**$ 7,019,234**	**$ 7,245,400**	**$ 7,495,400**
Miscellaneous Revenues			
Investments-Pool	$ 3,610	$ 11,601	$ 30,000
Perquisite Housing	3,090	3,090	3,090
Hanauma Beach Park Conces	46,778	65,000	65,000
Hanauma Snorkling Rental	558,913	580,000	580,000
Hanauma Gift Shop Concess	251,012	50,000	50,000
Automatic Teller Machines	0	1,500	1,800
Recoveries - Others	0	1,650,000	1,650,000
Sund Refunds-Prior Expend	1,594	0	0
Sund Refunds-Curr Exp	890	0	0
Misc Rev/Cash Over/Short	(120)	0	0
Total - Miscellaneous Revenues	**$ 865,767**	**$ 2,361,191**	**$ 2,379,890**
Unreserved Fund Balance	**$ 0**	**$ 976,374**	**$ 798,295**
Interfund Transfer	**$ (1,512,211)**	**$ (1,472,700)**	**$ (1,470,000)**
Total - Hanauma Bay Nature Preserve Fund	**$ 6,372,790**	**$ 9,110,265**	**$ 9,203,585**

Reserve for Fiscal Stability Fund (240)

This fund is designated as a reserve for economic and revenue downturns and emergency situations.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Easement Grants	$ 0	$ 1,833,902	$ 0
Total - Licenses and Permits	**$ 0**	**$ 1,833,902**	**$ 0**
Miscellaneous Revenues			
Investments-Pool	$ 272,537	$ 670,000	$ 2,405,000
Land	47,500	0	0
Total - Miscellaneous Revenues	**$ 320,037**	**$ 670,000**	**$ 2,405,000**
Non-Revenue Receipts			
Transfer Fr General Fd	$ 7,000,000	$ 7,000,000	$ 7,000,000
Total - Non-Revenue Receipts	**$ 7,000,000**	**$ 7,000,000**	**$ 7,000,000**
Unreserved Fund Balance	**$ 138,039,925**	**$ 145,359,962**	**$ 154,863,864**
Total - Reserve for Fiscal Stability Fund	**$ 145,359,962**	**$ 154,863,864**	**$ 164,268,864**

Solid Waste Special Fund (250)

This fund accounts for all revenues derived from the operation of the City's Refuse Division, solid waste disposal programs, glass recycling program, and other recycling programs.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Refuse Collector-Lic	$ 8,000	$ 7,000	$ 7,000
Refuse Collector-Decal	804	900	900
Glass Recycler	400	300	300
Total - Licenses and Permits	**$ 9,204**	**$ 8,200**	**$ 8,200**
Intergovernmental Revenue			
Pymt Fr St-Glass Disp Fee	$ 425,084	$ 500,000	$ 500,000
Total - Intergovernmental Revenue	**$ 425,084**	**$ 500,000**	**$ 500,000**
Charges for Services			
Pre-Paid Coll/Disp Chgs	$ 251,540	$ 0	$ 0
Business Premises	317,031	310,000	305,000
Disposal Charges	6,087,819	3,645,000	3,645,000
Disp Chgs Surcharge-Other	4,175,163	3,645,000	3,645,000
Disp Chgs Surcharge - C&C	2,531,791	2,500,000	2,500,000
Total - Charges for Services	**$ 13,363,344**	**$ 10,100,000**	**$ 10,095,000**
Fines and Forfeits			
Fines-Unpaid Civil	$ 6,750	$ 0	$ 0
Total - Fines and Forfeits	**$ 6,750**	**$ 0**	**$ 0**
Miscellaneous Revenues			
Investments	$ 63,770	$ 0	$ 0
Investments-Pool	301,927	656,000	2,668,000
Recovery-Recycled Materials	625,567	0	0
Recovery-Damaged Refuse Carts	1,800	0	0
Sund Refunds-Prior Expend	1,706,126	0	0
Sund Refunds-Curr Exp	29,766	0	0
Vacation Accum Deposits	19,392	0	0
Total - Miscellaneous Revenues	**$ 2,748,348**	**$ 656,000**	**$ 2,668,000**
Utilities or Other Enterprises			
Tip Fees-Private Direct	$ 27,896,480	$ 27,000,000	$ 27,000,000
Electrical Energy Revenue	75,847,806	67,920,000	67,920,000
Tip Fees-Other	23,128,265	21,500,000	21,500,000
S/H Disposal Chrg H-Power	470,255	0	0
Easement-AES Barbers Pt	40,757	0	0
Total - Utilities or Other Enterprises	**$ 127,383,563**	**$ 116,420,000**	**$ 116,420,000**
Non-Revenue Receipts			
Transfer Fr General Fd	$ 84,605,573	$ 109,851,445	$ 126,593,786
Total - Non-Revenue Receipts	**$ 84,605,573**	**$ 109,851,445**	**$ 126,593,786**
Unreserved Fund Balance	**$ 108,177,903**	**$ 90,441,437**	**$ 44,291,475**

Solid Waste Special Fund (250)

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Interfund Transfer	$ (60,990,071)	$ (64,686,737)	$ (64,353,400)
Total - Refuse Genl Operating Acct -SWSF	$ 275,729,698	$ 263,290,345	$ 236,223,061

Land Conservation Fund (260)

The fund accounts for all gifts, voluntary contributions to the city, and all revenues designated by ordinance or resolution for deposit into the fund. All monies deposited into this fund shall be used to purchase or otherwise acquire lands or property entitlements for natural resource land conservation purposes of the city.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Unreserved Fund Balance			
Unreserved Fund Balance	$ 220	$ 220	$ 220
Total - Unreserved Fund Balance	**$ 220**	**$ 220**	**$ 220**
Total - Land Conservation Fund	**$ 220**	**$ 220**	**$ 220**

Clean Water and Natural Lands Fund (270)

This fund accounts for monies transferred from real property tax revenues to be used to purchase or otherwise acquire real estate or any interest therein for land conservation in the city and costs related to the operation, maintenance, and management of lands acquired by way of this fund. The monies may be used for the purposes of: protection of watershed lands to preserve water quality and water supply; preservation of forests, beaches, coastal areas and agricultural lands; public outdoor recreation and education, including access to beaches and mountains; preservation of historic or cultural important land areas and sites; protection of significant habitats or ecosystems, including buffer zones; conservation of land in order to reduce erosion, floods, landslides, and runoff; and acquisition of public access to public land and open spaces.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Investments-Pool	$ 74,560	$ 209,000	$ 691,000
Sund Refunds-Prior Expend	597,000	0	0
Total - Miscellaneous Revenues	**$ 671,560**	**$ 209,000**	**$ 691,000**
Non-Revenue Receipts			
Transfer Fr General Fd-RPT	$ 6,892,545	$ 7,524,240	$ 8,354,697
Total - Non-Revenue Receipts	**$ 6,892,545**	**$ 7,524,240**	**$ 8,354,697**
Unreserved Fund Balance	**$ 39,181,350**	**$ 46,708,279**	**$ 19,003,368**
Total - Clean Water and Natural Lands Fund	**$ 46,745,455**	**$ 54,441,519**	**$ 28,049,065**

Affordable Housing Fund (280)

This fund accounts for monies transferred from real property tax revenues to provide for and maintain affordable rental housing for persons earning sixty percent or less of the median household income in the city. Monies may be used for: the provision and expansion of affordable rental housing and suitable living environments in projects, which may include mixed-use, mixed-income projects, having residential units that are principally for persons of low and moderate income through land acquisition for, development of, construction of, and/or capital improvements or rehabilitation to such housing, provided that the funded housing remains affordable for at least sixty years.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Investments-Pool	$ 51,609	$ 136,000	$ 442,000
Total - Miscellaneous Revenues	**$ 51,609**	**$ 136,000**	**$ 442,000**
Non-Revenue Receipts			
Transfer Fr General Fd-RPT	$ 6,892,545	$ 7,524,240	$ 8,354,697
Total - Non-Revenue Receipts	**$ 6,892,545**	**$ 7,524,240**	**$ 8,354,697**
Unreserved Fund Balance	**$ 23,452,974**	**$ 30,273,053**	**$ 0**
Total - Affordable Housing Fund	**$ 30,397,128**	**$ 37,933,293**	**$ 8,796,697**

Community Development Fund (310)

This fund accounts for monies provided by the Federal government under the Housing and Community Development Act of 1974, as amended; the National Affordable Housing Act of 1990, as amended; monies generated as program income; and monies carried over from prior years. Funds are expended to carry out the objectives of the Acts. Funds under the HOME program are funded under the Federal Grants Projects Fund beginning in fiscal year 1977.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
CDBG, PI-93-383	$ 0	$ 7,930,319	$ 7,930,319
CDBG-Program Income	223,899	525,000	525,000
US Dept of Housing and Urban Development	1,403,359	0	0
Total - Intergovernmental Revenue	**$ 1,627,258**	**$ 8,455,319**	**$ 8,455,319**
Miscellaneous Revenues			
Vacation Accum Deposits	$ 5,361	$ 0	$ 0
Total - Miscellaneous Revenues	**$ 5,361**	**$ 0**	**$ 0**
Total - Community Development Fund	**$ 1,632,619**	**$ 8,455,319**	**$ 8,455,319**

Patsy T. Mink Central Oahu Regional Park Fund (321)

This fund accounts for monies generated from the Patsy T. Mink Central Oahu Regional Park. Funds are expended for the improvement, maintenance and repair of the Park. All appropriations from this fund must be used to supplement, and not supplant, other city fund appropriations for the Patsy T. Mink Central Oahu Regional Park.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Attendant Services	$ 75,590	$ 65,000	$ 65,000
Parks District V Fees	119,829	115,000	115,000
Total - Charges for Services	**$ 195,419**	**$ 180,000**	**$ 180,000**
Unreserved Fund Balance	**$ 227,762**	**$ 421,481**	**$ 566,721**
Interfund Transfer	**$ (1,700)**	**$ (1,700)**	**$ (1,700)**
Total - Patsy T. Mink Central Oahu Regional Park Fund	**$ 421,481**	**$ 599,781**	**$ 745,021**

Waipio Peninsula Soccer Park Fund (322)

This fund accounts for monies generated from the Waipio Peninsula Soccer Park. Funds are expended for the improvement, maintenance and repair of the Park. All appropriations from this fund must be used to supplement, and not supplant, other city fund appropriations for the Waipio Peninsula Soccer Park.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Attendant Services	$ 43,370	$ 40,000	$ 40,000
Parks District V Fees	71,662	70,000	70,000
Total - Charges for Services	**$ 115,032**	**$ 110,000**	**$ 110,000**
Unreserved Fund Balance	**$ 270,782**	**$ 380,708**	**$ 278,613**
Interfund Transfer	**$ (5,600)**	**$ (5,600)**	**$ (5,600)**
Total - Waipio Peninsula Soccer Park Fund	**$ 380,214**	**$ 485,108**	**$ 383,013**

Honolulu Zoo Fund (323)

This fund accounts for monies generated by operations of the Honolulu Zoo and monies transferred from real property tax revenues. The monies may be used for the operations, repair, maintenance, and improvement of the Honolulu Zoo, salaries of persons employed at the Zoo and related expenses, acquisition of zoo animals, and debt service for capital improvements at the Zoo.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Service Fee for Card Payment	$ 14,532	$ 0	$ 0
Zoo Parking Lot	1,325,896	1,200,000	1,300,000
Honolulu Zoo	3,732,498	4,280,000	4,400,000
Total - Charges for Services	**$ 5,072,926**	**$ 5,480,000**	**$ 5,700,000**
Miscellaneous Revenues			
Investments-Pool	$ 1,876	$ 22,000	$ 37,000
Honolulu Zoo Food Conces	250,085	300,000	300,000
Recov-Crt Odr Restitution	240	0	0
Sund Refunds-Prior Expend	144	0	0
Sund Refunds-Curr Exp	2,649	0	0
Misc Rev/Cash Over/Short	(70)	0	0
Total - Miscellaneous Revenues	**$ 254,924**	**$ 322,000**	**$ 337,000**
Non-Revenue Receipts			
Transfer Fr General Fd	$ 5,762,313	$ 2,237,537	$ 0
Transfer Fr General Fd-RPT	6,892,545	7,524,240	8,354,697
Total - Non-Revenue Receipts	**$ 12,654,858**	**$ 9,761,777**	**$ 8,354,697**
Unreserved Fund Balance	**$ 548,658**	**$ 4,299,015**	**$ 4,100,878**
Interfund Transfer	**$ (3,775,484)**	**$ (4,116,400)**	**$ (4,422,900)**
Total - Honolulu Zoo Fund	**$ 14,755,882**	**$ 15,746,392**	**$ 14,069,675**

Golf Fund (350)

This fund accounts for all receipts derived from the operation of the City's golf facilities. All funds are expended for the management, operation and maintenance of the municipal golf courses.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Golf Course Fees	$ 8,001,591	$ 9,167,186	$ 8,520,000
Total - Charges for Services	**$ 8,001,591**	**$ 9,167,186**	**$ 8,520,000**
Miscellaneous Revenues			
Golf Course Cart Rentals	$ 3,124,636	$ 2,682,149	$ 3,085,000
Rental for Use of Land	6,000	6,000	6,000
Golf Course-Pro Shops	6,600	6,600	6,600
Golf Course Food Conces	42,895	60,000	60,000
Golf Course Driving Range	241,155	300,000	225,000
Sund Refunds-Prior Expend	367	0	0
Sund Refunds-Curr Exp	248	0	0
Vacation Accum Deposits	9,445	0	0
Misc Rev/Cash Over/Short	20	0	0
Total - Miscellaneous Revenues	**$ 3,431,366**	**$ 3,054,749**	**$ 3,382,600**
Non-Revenue Receipts			
Transfer Fr General Fd	$ 3,903,772	$ 4,722,521	$ 5,404,467
Total - Non-Revenue Receipts	**$ 3,903,772**	**$ 4,722,521**	**$ 5,404,467**
Unreserved Fund Balance	**$ 5,007,702**	**$ 3,863,410**	**$ 2,545,943**
Interfund Transfer	**$ (2,642,998)**	**$ (2,734,300)**	**$ (2,796,400)**
Total - Golf Fund	**$ 17,701,433**	**$ 18,073,566**	**$ 17,056,610**

Special Events Fund (360)

This fund accounts for all revenues derived from the operation of the City's auditorium facilities and Waikiki Shell. All funds are expended for the operation of the Department of Enterprise Services.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Surcharge On Tickets	$ 0	$ 50,000	$ 16,875
Duplicate Copy-Any Record	435	0	0
Other Misc Services	2,896	2,400	2,400
Total - Charges for Services	**$ 3,331**	**$ 52,400**	**$ 19,275**
Miscellaneous Revenues			
Investments-Pool	$ 5,227	$ 37,000	$ 81,000
Rental for Use of Land	5,816	7,200	7,200
Arena	302,053	550,000	150,000
Assembly Hall (Pikake Room)	146,170	50,000	100,000
Meeting Room	36,629	90,000	5,200
Exhibition Pavilion	105,159	225,000	575,000
Theater-Concert Hall	318,089	500,000	0
Waikiki Shell	241,024	180,000	350,000
Galleria (Other Area)	125,889	10,000	0
Riser and Chair Setup	1,075	2,250	2,000
Chair and Table Setup	106,168	105,000	25,000
Stage Setup	62,493	70,000	12,000
Moving Equipment	750	0	200
Ushering Service	147,982	250,000	65,000
Spotlight and Sound Setup	52,993	90,000	37,000
Excessive Cleanup	8,825	15,000	1,000
Piano	6,120	7,000	1,000
Box Office Service	22,250	200,000	100,000
Other Personal Services	76,925	45,000	33,000
Food Conces-Auditoriums	0	450,000	100,000
Parking-Auditoriums	1,760,954	1,800,000	1,190,000
Ala Moana Conces-Waikiki	67,162	70,000	70,000
Kapiolani Beach Conces	318,174	300,000	300,000
Waikiki Beach Food Conces	171,424	170,000	180,000
Sandy Beach Mob Fd Conces	59,308	60,000	70,000
Waikiki Surfbd Lockr Conc	(20,286)	0	0
Pouring Rts-Vending Mach	30,255	50,000	50,000
Koko Head Stables Conces	7,838	7,845	60,012
Waikiki Beach Conces-Othr	1,410,310	1,500,000	1,500,000
Automatic Teller Machines	14,391	1,800	1,800
Sund Refunds-Prior Expend	3,361,734	0	0
Sund Refunds-Curr Exp	52	0	0
Vacation Accum Deposits	4,152	0	0
Total - Miscellaneous Revenues	**$ 8,957,105**	**$ 6,843,095**	**$ 5,066,412**
Non-Revenue Receipts			

Special Events Fund (360)

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Transfer Fr General Fd	$ 8,679,323	$ 10,543,440	$ 5,828,935
Total - Non-Revenue Receipts	**$ 8,679,323**	**$ 10,543,440**	**$ 5,828,935**
Unreserved Fund Balance	**$ 1,288,350**	**$ 5,673,470**	**$ 6,532,877**
Interfund Transfer	**$ (4,145,614)**	**$ (5,083,500)**	**$ (5,104,800)**
Total - Special Events Fund	**$ 14,782,495**	**$ 18,028,905**	**$ 12,342,699**

Special Projects Fund (380)

This fund accounts for all monies received under special contracts entered into, by and between the City and the State. Monies received from various sources for operating and capital improvement expenditures for which no financing has been provided in other funds, such as contributions from property owners exclusive of improvement district assessment collections, are also accounted for in this fund.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
Mayor's Lei Day Program	$ 10,000	$ 0	$ 0
LEPC Emergency Planning	85,785	67,500	67,500
Wireless Enhanced 911	2,630,257	1,366,300	1,342,700
AFC Admin Assist's Pay	245,400	245,400	0
State Department of Transportation	0	112,602	172,900
State Department of Health	3,134,306	12,865,082	12,944,393
State Department of Human Services	3,991,129	2,899,651	4,905,793
State Dept of Land & Natural Resources	929,126	1,300,000	1,300,000
State Dept of the Attorney General	0	858,986	1,059,300
State Department of Budget and Finance	82,702	165,404	165,404
Total - Intergovernmental Revenue	**$ 11,108,705**	**$ 19,880,925**	**$ 21,957,990**
Charges for Services			
Plan Review Fee	$ 898,702	$ 828,786	$ 837,074
Total - Charges for Services	**$ 898,702**	**$ 828,786**	**$ 837,074**
Miscellaneous Revenues			
Contributions to The City	$ 138,378	$ 0	$ 0
Private Grants to The City	100,000	0	0
Total - Miscellaneous Revenues	**$ 238,378**	**$ 0**	**$ 0**
Total - Special Projects Fund	**$ 12,245,785**	**$ 20,709,711**	**$ 22,795,064**

Federal Grants Fund (390)

This fund accounts for all monies received from the Federal government as grants for specific projects as well as supporting monies from other sources, where such monies are not accountable in any other fund. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Federal Grants Fund - Operating			
Intergovernmental Revenue			
HOME Grant	$ 1,474,071	$ 3,862,434	$ 4,225,261
Workforce Investment Act	0	0	350,000
Housing Opportunity-HOPWA	19,934	20,728	20,728
Youth Offender Demo Pgm	0	82,000	95,000
Voc Rehab Svs for Blind	110,841	0	0
Program On Aging	0	136,836	143,568
EPA Grant Projects	250	0	0
FTA-49 USC Chapter 53	112,554,784	161,357,389	90,670,774
FHWA Traffic Ctrl Ctr Ops	0	120,000	205,000
FHWA-Bridge Inspections	0	2,400,000	1,000,000
US Dept of Transportation-FHWA	1,031,772	0	0
Emerg Shelter Grants Prgm	1,060,436	52,326	104,652
US Small Business Administration	4,584,392	0	0
Community Prosecution	89,038	171,681	179,579
US Dept of Agriculture	297,295	390,000	409,500
US Dept of Health & Human Services	1,204,092	4,556,316	4,661,584
US Dept of Justice	2,257,748	2,423,455	1,958,855
US Dept of Labor	3,907,008	4,139,295	6,439,291
US Dept of Transportation	1,791,993	0	0
US Dept of Education	46,143	592,000	680,600
Dea Marijuana Grant	44,871	0	0
US Dept of Treasury	88,866,372	197,126,071	0
US Dept of Housing and Urban Development	6,946,738	1,868,000	1,923,300
HIDTA Program	1,358,709	0	0
Homeland Security Grants	1,493,258	0	0
Total - Intergovernmental Revenue	**$ 229,139,745**	**$ 379,298,531**	**$ 113,067,692**
Miscellaneous Revenues			
Investments	$ 112	$ 0	$ 0
Sund Refunds-Prior Expend	88,673	0	0
Sund Refunds-Curr Exp	1	0	0
Misc Rev/Cash Over/Short	11,252	0	0
Total - Miscellaneous Revenues	**$ 100,038**	**$ 0**	**$ 0**
Non-Revenue Receipts			
State Grants	$ 0	$ 64,000	$ 73,000
Federal Grants	0	90,240	94,692
Total - Non-Revenue Receipts	**$ 0**	**$ 154,240**	**$ 167,692**
Total - Federal Grants Fund - Operating	**$ 229,239,783**	**$ 379,452,771**	**$ 113,235,384**

Federal Grants Fund (390)

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Federal Grants Fund - CIP			
Intergovernmental Revenue			
HOME Grant	$ 563,372	$ 1,206,440	$ 796,676
CDBG-Program Income	65,962	0	0
Housing Opportunity-HOPWA	0	670,228	670,228
HOME Grant-Program Income	656,711	0	0
FTA-49 USC Chapter 53	0	47,315,000	77,943,000
FHWA Traffic Ctrl Ctr Ops	0	12,978,000	14,754,000
US Dept of Transportation-FHWA	175,093	10,725,000	31,616,000
Emerg Shelter Grants Prgm	0	645,364	1,290,728
Total - Intergovernmental Revenue	**$ 1,461,138**	**$ 73,540,032**	**$ 127,070,632**
Charges for Services			
Svc Fee-Dishonored Checks	$ 25	$ 0	$ 0
Total - Charges for Services	**$ 25**	**$ 0**	**$ 0**
Total - Federal Grants Fund - CIP	**$ 1,461,163**	**$ 73,540,032**	**$ 127,070,632**
Total - Federal Grants Fund - (390)	**$ 230,700,946**	**$ 452,992,803**	**$ 240,306,016**

Housing & Comm Dev Rehab Fund (410)

This fund makes loan monies available-primarily to low and moderate income applicants unable to secure or qualify for funds-under the Rehabilitation Loan Program sponsored by the Federal government.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
US Dept of Housing and Urban Development	$ (1,300,000)	$ 0	$ 0
Total - Intergovernmental Revenue	**$ (1,300,000)**	**$ 0**	**$ 0**
Miscellaneous Revenues			
Investments	$ 917	$ 0	$ 0
Other Sources-Interest Earnings	387	0	0
Total - Miscellaneous Revenues	**$ 1,304**	**$ 0**	**$ 0**
Revolving Fund Revenues			
Principal	$ 1,885,829	$ 2,004,300	$ 2,004,300
Interest	4,086	0	0
Late Charge	357	0	0
Total - Revolving Fund Revenues	**$ 1,890,272**	**$ 2,004,300**	**$ 2,004,300**
Total - Housing & Comm Dev Rehab Fund	**$ 591,576**	**$ 2,004,300**	**$ 2,004,300**

Pauahi Project Expend, HI R-15 Fund (430)

This fund was created to facilitate financing of the Pauahi Project redevelopment plan providing for the acquisition, clearance, construction of site improvements, and sale or lease of home, apartment, and commercial sites to private parties for development in accordance with said plans.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Investments	$ 152	$ 0	$ 0
Total - Miscellaneous Revenues	**$ 152**	**$ 0**	**$ 0**
Unreserved Fund Balance	**$ 1,017,241**	**$ 1,017,394**	**$ 1,017,394**
Total - Pauahi Project Expend, HI R-15 Fund	**$ 1,017,393**	**$ 1,017,394**	**$ 1,017,394**

Housing & Comm Dev Sec 8 Fund (470)

This fund accounts for all monies received from the Federal government under the Housing and Community Development Act of 1974 for the purpose set forth under Title II of the Act.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	$ 1,703,387	$ 1,480,020	$ 1,750,452
Sec 8 Mod Rehab (001)	143,556	187,200	204,998
Sec 8 Exstg Hsg Vou Prgm	65,779,824	70,691,945	86,022,786
HUD-Special Project Grant	1,785,416	0	0
Total - Intergovernmental Revenue	**$ 69,412,183**	**$ 72,359,165**	**$ 87,978,236**
Miscellaneous Revenues			
Investments	$ 1,196	$ 0	$ 0
Other Sources-Interest Earnings	6,004	0	0
Other Escheats	19,128	0	0
Total - Miscellaneous Revenues	**$ 26,328**	**$ 0**	**$ 0**
Total - Housing & Comm Dev Sec 8 Fund	**$ 69,438,511**	**$ 72,359,165**	**$ 87,978,236**

Leasehold Conversion Fund (490)

This fund accounts for all monies to assist lessees of land upon which are situated either residential condominium, cooperative housing, or residential planned development to purchase those lands at fair and reasonable prices.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Investments	$ 27	$ 0	$ 0
Total - Miscellaneous Revenues	**$ 27**	**$ 0**	**$ 0**
Unreserved Fund Balance	**$ 129,600**	**$ 129,627**	**$ 129,627**
Total - Leasehold Conversion Fund	**$ 129,627**	**$ 129,627**	**$ 129,627**

General Improvement Bond Fund (610)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for public improvements specified to be expended from this fund.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Non-Revenue Receipts			
General Obligation Bonds	$ 161,006,424	$ 143,636,250	$ 196,893,479
Total - Non-Revenue Receipts	**$ 161,006,424**	**$ 143,636,250**	**$ 196,893,479**
Total - General Improvement Bond Fund	**$ 161,006,424**	**$ 143,636,250**	**$ 196,893,479**

Highway Improvement Bond Fund (620)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for highway and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Non-Revenue Receipts			
General Obligation Bonds	$ 70,000,788	$ 115,262,000	$ 111,819,000
Total - Non-Revenue Receipts	**$ 70,000,788**	**$ 115,262,000**	**$ 111,819,000**
Total - Highway Improvement Bond Fund	**$ 70,000,788**	**$ 115,262,000**	**$ 111,819,000**

Capital Projects Fund (640)

This fund accounts for monies received from sources other than the federal government, in form of grants, entitlements, shared revenues or payments in lieu of taxes, to fund capital projects, and city monies appropriated for capital projects.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Othr Share of Constr Cost	$ 0	$ 100,000	$ 100,000
Total - Miscellaneous Revenues	**$ 0**	**$ 100,000**	**$ 100,000**
Non-Revenue Receipts			
Id B&I Rdmptn Fund	$ 319	$ 0	$ 0
State Grants	0	2,624,000	0
Total - Non-Revenue Receipts	**$ 319**	**$ 2,624,000**	**$ 0**
Total - Capital Projects Fund	**$ 319**	**$ 2,724,000**	**$ 100,000**

Housing Development Special Fund (655)

This fund accounts for the proceeds of general obligation bonds and bond anticipation notes authorized and issued for the purpose of developing housing for sale or for rental and for the proceeds from the sale or rental of housing.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Easement Grants	$ 83,047	$ 65,000	$ 65,000
Total - Licenses and Permits	**$ 83,047**	**$ 65,000**	**$ 65,000**
Charges for Services			
Chinatown Gateway-Parking	$ 84,842	$ 150,000	$ 168,000
River-Nimitz-Parking	57,417	60,000	60,000
Total - Charges for Services	**$ 142,259**	**$ 210,000**	**$ 228,000**
Miscellaneous Revenues			
Rental Units (Hcd Prop)	$ 31,242	$ 0	$ 0
Sund Refunds-Prior Expend	307,666	0	0
Hsg Buyback-Shared Equity	3,149,399	0	0
Total - Miscellaneous Revenues	**$ 3,488,307**	**$ 0**	**$ 0**
Revolving Fund Revenues			
Repay Dchd Loans-Others	$ 68,864	$ 0	$ 0
Total - Revolving Fund Revenues	**$ 68,864**	**$ 0**	**$ 0**
Non-Revenue Receipts			
Transfer Fr General Fd	$ 1,469,014	$ 1,092,697	$ 50,019
Total - Non-Revenue Receipts	**$ 1,469,014**	**$ 1,092,697**	**$ 50,019**
Unreserved Fund Balance	**$ 6,641,515**	**$ 7,757,733**	**$ 4,380,863**
Interfund Transfer	**$ (4,059,919)**	**$ (4,069,104)**	**$ (4,012,900)**
Total - Housing Development Special Fund	**$ 7,833,087**	**$ 5,056,326**	**$ 710,982**

Sewer Revenue Bond (670)

This fund accounts for proceeds of revenue bonds issued to pay all or part of those appropriations for improvements, repairs, and maintenance of the wastewater system.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Investments	$ 3,857,612	$ 0	$ 0
Investments-Pool	200,179	770,000	2,555,000
Total - Miscellaneous Revenues	**$ 4,057,791**	**$ 770,000**	**$ 2,555,000**
Non-Revenue Receipts			
Sale of Sewer Rev Bonds	$ 260,000,614	$ 79,800,000	$ 269,702,000
State Revolving Fund	48,167,757	0	0
Total - Non-Revenue Receipts	**$ 308,168,371**	**$ 79,800,000**	**$ 269,702,000**
Total - Sewer Revenue Bond	**$ 312,226,162**	**$ 80,570,000**	**$ 272,257,000**

Sld Wst Improvement Bond Fund (680)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for solid waste disposal and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Non-Revenue Receipts			
General Obligation Bonds-Taxable	$ 20,001,626	$ 0	$ 0
General Obligation Bonds	30,000,338	55,162,000	72,648,000
Total - Non-Revenue Receipts	**$ 50,001,964**	**$ 55,162,000**	**$ 72,648,000**
Total - Sld Wst Improvement Bond Fund	**$ 50,001,964**	**$ 55,162,000**	**$ 72,648,000**

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Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Taxes			
Real Property Taxes - Current Year	$ 381,220,272	$ 1,505,686,000	$ 1,670,939,300
Real Property Taxes - Prior Year	9,573,662	3,000,000	3,000,000
R P T - Lock Box	486,183,076	0	0
R P T Mortgage Company	452,107,841	0	0
RPT-Omitted Properties	54,568,489	0	0
RPT - Epay	28,816,441	0	0
Public Svc Company Tax	37,277,880	41,667,000	44,520,000
Franchise Tax - HECO	41,767,100	57,800,000	50,000,000
Franchise Tax - GASCO	2,808,832	3,800,000	3,000,000
Fuel Tax - Current Year	45,383,489	42,936,000	43,041,000
County Transient Accommodation Tax	40,157,509	87,847,000	93,977,000
Total - Taxes	**$ 1,579,864,591**	**$ 1,742,736,000**	**$ 1,908,477,300**
Licenses and Permits			
Direct Wine Shipper	$ 104,205	$ 85,000	$ 85,000
Personal Shipment Permit	3,114	2,250	2,250
Basic Liquor Lic(New Lic)	254,808	200,000	200,000
Liquor Applcn Filing Fee	6,125	3,000	3,000
Addtl Liqr Lic (Gr Sale)	2,121,314	3,300,000	3,100,000
Renewal Liquor License	2,945,230	2,900,000	2,900,000
Easement Grants	3,600	1,833,902	0
Total - Licenses and Permits	**$ 5,438,396**	**$ 8,324,152**	**$ 6,290,250**
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	$ 3,026	$ 0	$ 0
Sec 8 Mod Rehab (001)	824	0	0
HOME Grant	33,589	1,264,740	854,976
CDBG, PI-93-383	0	6,231,238	6,231,238
Sec 8 Exstg Hsg Vou Prgm	104,903	0	0
CDBG-Program Income	124,485	525,000	525,000
Housing Opportunity-HOPWA	0	670,228	670,228
Emerg Shelter Grants Prgm	25,746	645,364	1,290,728
US Dept of Labor	308,396	791,855	791,000
US Dept of Treasury	0	193,126,071	0
US Dept of Housing and Urban Development	593,683	0	0
Fish and Wildlife Svcs	52,835	53,075	54,000
Total - Intergovernmental Revenue	**$ 1,247,487**	**$ 203,307,571**	**$ 10,417,170**
Charges for Services			
Duplication-Master Tapes	$ 58,500	$ 32,900	$ 33,000
Svc Fee-Dishonored Checks	(898)	600	600
Service Fee for Card Payment	(55,096)	0	0
Liqr Licensee Change Name	1,125	3,000	3,000
Charge for Photo Id	107,400	100,000	135,000
Adm Fee-Mult-Fam Hsg Prgm	0	22,897	17,000

Department of Budget and Fiscal Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Military Hsg Fee-Lieu Rpt	990,392	991,646	989,200
Charges for Publications	1,563	3,000	3,000
Duplicate Copy-Any Record	2,667	5,200	5,200
Copy-Map, Plan, Diagram	766	400	400
Cert-Correctness of Info	146	20	20
Prop Tax Record Search	2,856	3,200	3,200
City Employees Parking	7,645	7,800	7,800
Pre-Paid Coll/Disp Chgs	251,540	0	0
Total - Charges for Services	**$ 1,368,606**	**$ 1,170,663**	**$ 1,197,420**
Fines and Forfeits			
Fines-Liquor Commission	$ 306,319	$ 150,000	$ 150,000
Total - Fines and Forfeits	**$ 306,319**	**$ 150,000**	**$ 150,000**
Miscellaneous Revenues			
Investments	$ 6,143,914	$ 0	$ 0
Investments-Pool	6,663,745	18,546,601	61,161,000
Rental Units (City Prop)	33,195	109,200	112,660
Rental Units (Hcd Prop)	205,613	221,000	205,613
Rental for Use of Land	307,192	83,040	83,040
Other Escheats	168,795	50,000	50,000
Othr Share of Constr Cost	0	100,000	100,000
Subdividers-Park/Playgrnd	2,584,544	706,233	0
Recovery-Damages	430,647	0	0
Recovery-Interest-Federal Subsidy	716,084	716,064	716,083
Recov-Direct Costs HART	1,213,164	1,430,925	1,437,812
Recoveries - Others	0	1,650,000	1,650,000
Other Sundry Realization	10,647	0	0
Sund Refunds-Prior Expend	25,915	0	0
Sundry Ref-Pcard Rebate	469,990	0	0
Vacation Accum Deposits	60,979	4,700	0
Misc Rev/Cash Over/Short	11,279	0	0
Sale-Other Mtls & Suppl	374,070	250,000	250,000
Total - Miscellaneous Revenues	**$ 19,419,773**	**$ 23,867,763**	**$ 65,766,208**
Utilities or Other Enterprises			
Miscellaneous Revenues	$ 20,877	$ 0	$ 0
Total - Utilities or Other Enterprises	**$ 20,877**	**$ 0**	**$ 0**
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	$ 17,998,017	$ 19,267,337	$ 19,240,000
Recov Debt Sv-Swdf Sp Fd	30,118,554	31,195,000	31,203,000
Recov Debt Svc-Hsg Sp Fd	3,828,219	3,839,804	3,788,000
Recov Debt Svc-Swr Fund	77,698	82,000	81,000
Recov Debt Svc-HART	0	89,619,500	92,171,250
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	1,822,498	1,837,000	1,851,000

Department of Budget and Fiscal Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Recov D/S-Spec Events Fd	3,439,914	4,274,000	4,274,000
Recov D/S-Hanauma Bay Fd	1,173,902	1,049,000	1,042,000
Recov Debt Svc-Hwy Fund	135,411,927	135,010,196	138,498,000
Recov Case - Zoo Fund	730,700	799,400	829,900
Recov Debt Svc-Zoo Fund	3,044,784	3,317,000	3,593,000
Recov CASE-Spec Events Fd	705,700	809,500	830,800
Recov CASE-Hanauma Bay Fd	338,309	423,700	428,000
Recov CASE - Hwy Beaut Fd	254,800	246,200	274,900
Recov CASE - Sw Sp Fd	12,610,000	13,960,900	13,646,900
Recov CASE-Golf Fund	820,500	897,300	945,400
Recov CASE-Hwy Fund	13,183,000	14,306,800	16,677,500
Recov CASE-Sewer Fund	20,790,200	23,695,100	23,073,600
Recov CASE-Liquor Comm Fd	357,300	376,200	383,100
Recov CASE-Patsy T Mink Central Oahu Reg Pk Fd	1,700	1,700	1,700
Recov CASE - Bikeway Fd	52,400	98,300	96,400
Recov CASE-Waipio Peninsula Soccer Park Fund	5,600	5,600	5,600
Recov CASE-Hsg Dev Sp Fd	231,700	229,300	224,900
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	3,009,873	861,380	3,200,000
Transfer Fr General Fd	120,327,068	145,084,483	155,149,484
Transfer Fr General Fd-RPT	20,677,635	22,572,720	25,064,091
Bus Subsidy-General Fund	179,896,150	174,997,806	153,604,542
Bus Subsidy-Highway Fund	5,767,274	1,023,808	32,948,070
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Id B&I Rdmptn Fund	319	0	0
Trf-Sewer Fund for Rent	472,500	472,500	472,500
General Obligation Bonds-Taxable	20,001,626	0	0
General Obligation Bonds	261,007,550	314,060,250	381,360,479
Sale of Sewer Rev Bonds	260,000,614	79,800,000	269,702,000
State Grants	0	2,624,000	0
Total - Non-Revenue Receipts	**$ 1,121,756,531**	**$ 1,090,436,284**	**$ 1,378,259,616**
Total - Department of Budget and Fiscal Services	**$ 2,729,422,580**	**$ 3,069,992,433**	**$ 3,370,557,964**

Department of Community Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	$ 1,700,361	$ 1,480,020	$ 1,750,452
Sec 8 Mod Rehab (001)	142,732	187,200	204,998
HOME Grant	2,003,854	3,804,134	4,166,961
CDBG, PI-93-383	0	1,699,081	1,699,081
Workforce Investment Act	0	0	350,000
Sec 8 Exstg Hsg Vou Prgm	65,674,921	70,691,945	86,022,786
CDBG-Program Income	165,376	0	0
Housing Opportunity-HOPWA	19,934	20,728	20,728
Youth Offender Demo Pgm	0	82,000	95,000
Voc Rehab Svs for Blind	110,841	0	0
Program On Aging	0	136,836	143,568
HOME Grant-Program Income	656,711	0	0
Emerg Shelter Grants Prgm	1,034,690	52,326	104,652
Community Prosecution	89,038	171,681	179,579
US Dept of Health & Human Services	1,115,058	4,556,316	4,661,584
US Dept of Justice	0	392,000	454,100
US Dept of Labor	3,598,612	3,347,440	5,648,291
US Dept of Education	11,143	592,000	680,600
US Dept of Housing and Urban Development	6,339,773	1,868,000	1,923,300
HUD-Special Project Grant	1,785,416	0	0
State Department of Human Services	1,318,675	2,899,651	4,905,793
State Department of Health	3,059,856	12,865,082	12,944,393
Total - Intergovernmental Revenue	**$ 88,826,991**	**$ 104,846,440**	**$ 125,955,866**
Charges for Services			
Svc Fee-Dishonored Checks	$ 25	$ 0	$ 0
Adm Fee-Mult-Fam Hsg Prgm	17,000	0	0
Total - Charges for Services	**$ 17,025**	**$ 0**	**$ 0**
Miscellaneous Revenues			
Investments	$ 2,328	$ 0	$ 0
Other Sources-Interest Earnings	6,391	0	0
Rental Units (City Prop)	132,180	0	0
Rental Units (Hcd Prop)	46,843	0	0
Rental for Use of Land	1,050	0	0
Parking Stalls	38,932	233,000	466,000
Other Escheats	19,128	0	0
Sund Refunds-Prior Expend	369,008	0	0
Vacation Accum Deposits	47,064	0	0
Hsg Buyback-Shared Equity	3,149,399	0	0
Total - Miscellaneous Revenues	**$ 3,812,323**	**$ 233,000**	**$ 466,000**
Revolving Fund Revenues			
Principal	$ 1,885,829	$ 2,004,300	$ 2,004,300
Interest	4,086	0	0

Department of Community Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Late Charge	357	0	0
Repay Dchd Loans-Others	70,065	0	0
Total - Revolving Fund Revenues	**$ 1,960,337**	**$ 2,004,300**	**$ 2,004,300**
Non-Revenue Receipts			
Federal Grants	$ 0	$ 90,240	$ 94,692
Total - Non-Revenue Receipts	**$ 0**	**$ 90,240**	**$ 94,692**
Total - Department of Community Services	**$ 94,616,676**	**$ 107,173,980**	**$ 128,520,858**

Department of the Corporation Counsel

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Legal Services (BWS)	$ 436,200	$ 222,200	$ 235,600
Duplicate Copy-Any Record	290	250	250
Total - Charges for Services	**$ 436,490**	**$ 222,450**	**$ 235,850**
Miscellaneous Revenues			
Misc Recov,Collect,Etc	$ 878,202	$ 0	$ 0
Sund Refunds-Prior Expend	1,414	0	0
Sund Refunds-Curr Exp	756	0	0
Vacation Accum Deposits	210,225	0	0
Total - Miscellaneous Revenues	**$ 1,090,597**	**$ 0**	**$ 0**
Total - Department of the Corporation Counsel	**$ 1,527,087**	**$ 222,450**	**$ 235,850**

Department of Customer Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Auctioneer & Pawn Broker	$ 3,849	$ 900	$ 900
Firearms	1,705	340	340
Electric Gun Licenses	150	2,200	2,200
Second-Hand & Junk Dealer	10,933	8,700	8,700
Used Mtr Veh Part Dealer	566	480	480
Wreck Salv Rebld Mtr Veh	623	500	500
Peddler/Itinerant Vendor	1,533	850	850
Tear Gas/Othr Noxious Sub	300	60	60
Scrap Dealers	3,225	2,600	2,600
Refuse Collector-Lic	8,000	7,000	7,000
Glass Recycler	400	300	300
Motor Vehicle Weight Tax	187,236,065	184,824,810	184,824,810
Motor Vehicle Plate Fees	590,453	541,530	541,530
Mtr Veh Spc No Plate Fee	853,948	841,050	841,050
Motor Vehicle Tag Fees	377,677	373,300	373,300
Motor Veh Trfr Fee & Pen	2,839,103	2,905,200	2,905,200
Dupl Regis/Ownership Cert	162,850	165,300	165,300
Dlnqt Mtr Veh Wt Tax Pen	1,340,821	1,352,240	1,352,240
Correction Fees	6,940	6,800	6,800
Mvr-Annual Fee	14,470,835	14,142,800	14,142,800
Reconstr Inspec Fees	22,395	0	0
Other Vehicle Weight Tax	4,878,739	4,809,420	4,809,420
Dlnqt Othr Veh Wt Tax Pen	44,470	44,680	44,680
Bicycle Licenses	406,773	251,500	251,500
Moped Annual License Fee	269,611	269,450	269,450
Nonresident Vehicle Prmt	13,325	13,500	13,500
Electric Bicycle Licenses	2,160	148,290	148,290
Motor Vehicle Drivers Lic	3,955,182	3,565,980	3,222,290
Private Trans Reg Fees	23,710	23,710	23,710
Newsstands	3,675	3,680	3,680
Taxi Stand Permit Fee	4,996	4,360	4,360
Taxi Stand Decals	13	43	43
Dispensing Rack	35,892	35,890	35,890
Frt Curb Load Zone-Permit	372,320	371,380	371,380
Frt Curb Load Zone-Decals	65,494	65,210	65,210
Pass Loading Zone-Permit	14,646	14,610	14,610
Pass Loading Zone-Decals	2,970	2,960	2,960
Total - Licenses and Permits	**$ 218,026,347**	**$ 214,801,623**	**$ 214,457,933**
Intergovernmental Revenue			
US Dept of Housing and Urban Development	$ 116,641	$ 0	$ 0
Total - Intergovernmental Revenue	**$ 116,641**	**$ 0**	**$ 0**
Charges for Services			

Department of Customer Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Svc Fee-Dishonored Checks	$ 6,177	$ 6,690	$ 6,690
Service Fee for Card Payment	376,102	331,510	331,510
Passport Fee	0	205,135	524,160
Duplicate Copy-Any Record	213	60	60
Spay-Neuter Service	(2,555)	800	800
Hwy Beautification Fees	4,733,971	4,586,860	4,586,860
Total - Charges for Services	**$ 5,113,908**	**$ 5,131,055**	**$ 5,450,080**
Miscellaneous Revenues			
Recov of Utility Charges	$ 0	$ 3,010	$ 3,010
Recov State-Motor Vehicle	945,837	1,127,020	1,124,750
Recov State-Hawaii State ID	783,952	819,740	875,110
Recov-State-Comml Drv Lic	359,980	661,390	664,290
Reimb State-MV Insp Prgm	620,117	795,320	824,120
Reimb State - DPP Placard	663,775	146,590	146,590
Reimb From Org. Plates	50,375	15,220	15,220
Towing Service Premiums	120,000	120,000	120,000
Sund Refunds-Prior Expend	31,629	0	0
Sund Refunds-Curr Exp	7,872	0	0
Vacation Accum Deposits	8,016	0	0
Misc Rev/Cash Over/Short	668	0	0
Auction Sale-Impound Veh	755,077	755,080	755,080
Sale-Other Mtls & Suppl	205	400	400
Total - Miscellaneous Revenues	**$ 4,347,503**	**$ 4,443,770**	**$ 4,528,570**
Total - Department of Customer Services	**$ 227,604,399**	**$ 224,376,448**	**$ 224,436,583**

Department of Design and Construction

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
FHWA-Bridge Inspections	$ 0	$ 2,400,000	$ 1,000,000
US Dept of Transportation-FHWA	964,095	0	0
Total - Intergovernmental Revenue	**$ 964,095**	**$ 2,400,000**	**$ 1,000,000**
Charges for Services			
Duplicate Copy-Any Record	$ 653	$ 0	$ 0
Total - Charges for Services	**$ 653**	**$ 0**	**$ 0**
Miscellaneous Revenues			
Recov-Overtime Inspection	$ 3,873	$ 0	$ 0
Sund Refunds-Prior Expend	1,410,908	0	0
Vacation Accum Deposits	3,728	0	0
Total - Miscellaneous Revenues	**$ 1,418,509**	**$ 0**	**$ 0**
Total - Department of Design and Construction	**$ 2,383,257**	**$ 2,400,000**	**$ 1,000,000**

Department of Emergency Management

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
Homeland Security Grants	$ 1,309,069	$ 0	$ 0
LEPC Emergency Planning	85,785	67,500	67,500
Total - Intergovernmental Revenue	**$ 1,394,854**	**$ 67,500**	**$ 67,500**
Miscellaneous Revenues			
Sund Refunds-Prior Expend	$ 942,515	$ 0	$ 0
Sund Refunds-Curr Exp	127,641	0	0
Total - Miscellaneous Revenues	**$ 1,070,156**	**$ 0**	**$ 0**
Total - Department of Emergency Management	**$ 2,465,010**	**$ 67,500**	**$ 67,500**

Department of Emergency Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
US Dept of Treasury	$ 0	$ 4,000,000	$ 0
Wireless Enhanced 911	348,309	0	0
State Dept of Land & Natural Resources	929,126	1,300,000	1,300,000
Total - Intergovernmental Revenue	**$ 1,277,435**	**$ 5,300,000**	**$ 1,300,000**
Charges for Services			
Duplicate Copy-Any Record	$ 589	$ 0	$ 0
Abstract of Information	593	0	0
Ambulance Fees	0	30,000,000	33,000,000
Total - Charges for Services	**$ 1,182**	**$ 30,000,000**	**$ 33,000,000**
Miscellaneous Revenues			
Recov State-Emerg Amb Svc	$ 30,725,546	$ 12,404,499	$ 7,952,249
Sund Refunds-Prior Expend	4,092	0	0
Sund Refunds-Curr Exp	652,488	0	0
Vacation Accum Deposits	22,666	0	0
Total - Miscellaneous Revenues	**$ 31,404,792**	**$ 12,404,499**	**$ 7,952,249**
Utilities or Other Enterprises			
Interest Earnings-Others	$ 2,351	$ 0	$ 0
Total - Utilities or Other Enterprises	**$ 2,351**	**$ 0**	**$ 0**
Total - Department of Emergency Services	**$ 32,685,760**	**$ 47,704,499**	**$ 42,252,249**

Department of Enterprise Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
US Small Business Administration	$ 4,584,392	$ 0	$ 0
Total - Intergovernmental Revenue	**$ 4,584,392**	**$ 0**	**$ 0**
Charges for Services			
Service Fee for Card Payment	$ 14,532	$ 0	$ 0
Surcharge On Tickets	0	50,000	16,875
Duplicate Copy-Any Record	435	0	0
Other Misc Services	2,896	2,400	2,400
Zoo Parking Lot	1,325,896	1,200,000	1,300,000
Golf Course Fees	8,001,591	9,167,186	8,520,000
Honolulu Zoo	3,732,498	4,280,000	4,400,000
Total - Charges for Services	**$ 13,077,848**	**$ 14,699,586**	**$ 14,239,275**
Miscellaneous Revenues			
Golf Course Cart Rentals	$ 3,124,636	$ 2,682,149	$ 3,085,000
Rental for Use of Land	11,816	13,200	13,200
Arena	302,053	550,000	150,000
Assembly Hall (Pikake Room)	146,170	50,000	100,000
Meeting Room	36,629	90,000	5,200
Exhibition Pavilion	105,159	225,000	575,000
Theater-Concert Hall	318,089	500,000	0
Waikiki Shell	241,024	180,000	350,000
Galleria (Other Area)	125,889	10,000	0
Riser and Chair Setup	1,075	2,250	2,000
Chair and Table Setup	106,168	105,000	25,000
Stage Setup	62,493	70,000	12,000
Moving Equipment	750	0	200
Ushering Service	147,982	250,000	65,000
Spotlight and Sound Setup	52,993	90,000	37,000
Excessive Cleanup	8,825	15,000	1,000
Piano	6,120	7,000	1,000
Box Office Service	22,250	200,000	100,000
Other Personal Services	76,925	45,000	33,000
Food Conces-Auditoriums	0	450,000	100,000
Golf Course-Pro Shops	6,600	6,600	6,600
Parking-Auditoriums	1,760,954	1,800,000	1,190,000
Ala Moana Conces-Waikiki	67,162	70,000	70,000
Hanauma Beach Park Conces	46,778	65,000	65,000
Honolulu Zoo Food Conces	250,085	300,000	300,000
Kapiolani Beach Conces	318,174	300,000	300,000
Waikiki Beach Food Conces	171,424	170,000	180,000
Sandy Beach Mob Fd Conces	59,308	60,000	70,000
Waikiki Surfbd Lockr Conc	(20,286)	0	0
Pouring Rts-Vending Mach	30,255	50,000	50,000

Department of Enterprise Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Koko Head Stables Conces	7,838	7,845	60,012
Hanauma Snorkling Rental	558,913	580,000	580,000
Waikiki Beach Conces-Othr	1,410,310	1,500,000	1,500,000
Hanauma Gift Shop Concess	251,012	50,000	50,000
Golf Course Food Conces	42,895	60,000	60,000
Golf Course Driving Range	241,155	300,000	225,000
Automatic Teller Machines	14,391	1,800	1,800
Contributions to The City	2,225	0	0
Develop Prem-Royal Kunia	47,919	41,000	41,000
Recov-Crt Odr Restitution	240	0	0
Sund Refunds-Prior Expend	3,362,245	0	0
Sund Refunds-Curr Exp	2,949	0	0
Vacation Accum Deposits	13,597	0	0
Misc Rev/Cash Over/Short	(50)	0	0
Total - Miscellaneous Revenues	**$ 13,543,139**	**$ 10,896,844**	**$ 9,404,012**
Total - Department of Enterprise Services	**$ 31,205,379**	**$ 25,596,430**	**$ 23,643,287**

Department of Environmental Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Refuse Collector-Decal	$ 804	$ 900	$ 900
Total - Licenses and Permits	**$ 804**	**$ 900**	**$ 900**
Intergovernmental Revenue			
Pymt Fr St-Glass Disp Fee	$ 425,084	$ 500,000	$ 500,000
Total - Intergovernmental Revenue	**$ 425,084**	**$ 500,000**	**$ 500,000**
Charges for Services			
Sale of Gasoline and Oil	$ 642,115	$ 0	$ 0
Duplicate Copy-Any Record	3,248	3,400	100
Sewer Lateral Instal	152,802	100,000	100,000
Sewer Service Charges	449,850,080	450,000,000	450,000,000
Other Sewer Chgs	12,597	10,000	10,000
Wstwtr Sys Facil Chgs	9,698,699	8,000,000	8,000,000
Business Premises	317,031	310,000	305,000
Disposal Charges	6,087,819	3,645,000	3,645,000
Disp Chgs Surcharge-Other	4,175,163	3,645,000	3,645,000
Disp Chgs Surcharge - C&C	2,531,791	2,500,000	2,500,000
Total - Charges for Services	**$ 473,471,345**	**$ 468,213,400**	**$ 468,205,100**
Fines and Forfeits			
Fines-Unpaid Civil	$ 6,750	$ 0	$ 0
Fines-Storm Water	50	0	0
Total - Fines and Forfeits	**$ 6,800**	**$ 0**	**$ 0**
Miscellaneous Revenues			
Recovery-Recycled Materials	$ 625,567	$ 0	$ 0
Rental for Use of Land	83,730	0	0
Recov-Overtime Inspection	114,997	0	0
Recovery-Damaged Refuse Carts	1,800	0	0
Sund Refunds-Prior Expend	1,989,108	0	0
Sund Refunds-Curr Exp	42,383	0	0
Vacation Accum Deposits	81,561	0	0
Sale of Scrap Materials	3,372	0	0
Total - Miscellaneous Revenues	**$ 2,942,518**	**$ 0**	**$ 0**
Utilities or Other Enterprises			
Tip Fees-Private Direct	$ 27,896,480	$ 27,000,000	$ 27,000,000
Electrical Energy Revenue	75,847,806	67,920,000	67,920,000
Tip Fees-Other	23,128,265	21,500,000	21,500,000
S/H Disposal Chrg H-Power	470,255	0	0
Easement-AES Barbers Pt	40,757	0	0
Total - Utilities or Other Enterprises	**$ 127,383,563**	**$ 116,420,000**	**$ 116,420,000**
Non-Revenue Receipts			
State Revolving Fund	$ 48,167,757	$ 0	$ 0
Total - Non-Revenue Receipts	**$ 48,167,757**	**$ 0**	**$ 0**

Department of Environmental Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Total - Department of Environmental Services	**$ 652,397,871**	**$ 585,134,300**	**$ 585,126,000**

Department of Facility Maintenance

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Non-Storm Wtr Dischg Pmt	$ 0	$ 5,000	$ 5,000
Total - Licenses and Permits	**$ 0**	**$ 5,000**	**$ 5,000**
Charges for Services			
Sale of Gasoline and Oil	$ 165,461	$ 85,000	$ 115,000
Duplicate Copy-Any Record	23	0	0
Sidewalk Area Cleaning	0	17,000	17,000
Sidewalk Repair	301,725	273,000	273,000
City Employees Parking	749,462	820,000	820,000
JTMC Parking	0	200,000	246,000
Kapalama Hale Parking Facility	14,972	60,000	60,000
Lamppost Banner Display	17,225	15,000	18,000
Total - Charges for Services	**$ 1,248,868**	**$ 1,470,000**	**$ 1,549,000**
Fines and Forfeits			
Fines-Storm Water	$ 11,800	$ 25,000	$ 25,000
Total - Fines and Forfeits	**$ 11,800**	**$ 25,000**	**$ 25,000**
Miscellaneous Revenues			
Perquisite Housing	$ 13,850	$ 16,830	$ 23,778
Telecom Facilities Rental	43,591	60,000	175,000
Recov-Damaged St Lights	338,823	177,000	45,000
Recovery of Traffic Signs	37,909	38,000	38,000
Other Comp-Loss of Fixed Asset	45,946	46,000	46,000
Contributions to The City	43,549	0	0
Recov-Overhead Charges	12,484	12,000	12,000
Recov State-Hawaii State ID	41,583	0	0
Recov-Off Hwy Veh Fuel Tx	20,718	0	0
Sund Refunds-Prior Expend	61,658	0	0
Sund Refunds-Curr Exp	1,128	0	0
Vacation Accum Deposits	104,376	0	0
Sale-Other Mtls & Suppl	6,239	1,000	1,000
Total - Miscellaneous Revenues	**$ 771,854**	**$ 350,830**	**$ 340,778**
Total - Department of Facility Maintenance	**$ 2,032,522**	**$ 1,850,830**	**$ 1,919,778**

Honolulu Fire Department

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Fire Code Permit & Lic	$ 630,675	$ 417,525	$ 417,525
Fireworks License Fees	46,500	71,289	71,289
Total - Licenses and Permits	**$ 677,175**	**$ 488,814**	**$ 488,814**
Intergovernmental Revenue			
US Dept of Transportation	$ 64,492	$ 0	$ 0
Wireless Enhanced 911	451,092	0	0
AFC Admin Assist's Pay	245,400	245,400	0
Total - Intergovernmental Revenue	**$ 760,984**	**$ 245,400**	**$ 0**
Charges for Services			
Svc Fee-Dishonored Checks	$ 25	$ 0	$ 0
Service Fee for Card Payment	2,954	0	0
Plan Review Fee	898,702	828,786	837,074
Duplicate Copy-Any Record	613	270	270
Total - Charges for Services	**$ 902,294**	**$ 829,056**	**$ 837,344**
Miscellaneous Revenues			
Recovery-Recycled Materials	$ 17	$ 0	$ 0
Rental-Amb Facil-Fire Stn	63,900	63,900	63,900
Rental of Equipment	4,753	10,000	10,000
Contributions to The City	5,500	0	0
Misc Recov,Collect,Etc	3,888	0	0
Sund Refunds-Prior Expend	102,251	0	0
Sund Refunds-Curr Exp	340,405	0	0
Vacation Accum Deposits	37,055	0	0
Total - Miscellaneous Revenues	**$ 557,769**	**$ 73,900**	**$ 73,900**
Total - Honolulu Fire Department	**$ 2,898,222**	**$ 1,637,170**	**$ 1,400,058**

Department of Human Resources

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Duplicate Copy-Any Record	$ 271	$ 75	$ 75
Total - Charges for Services	**$ 271**	**$ 75**	**$ 75**
Miscellaneous Revenues			
Private Grants to The City	$ 100,000	$ 0	$ 0
Recov-Workers' Comp Paymt	198,747	0	0
Recov Work Comp-3Rd Party	162,997	250,000	250,000
Sund Refunds-Prior Expend	2,642	0	0
Total - Miscellaneous Revenues	**$ 464,386**	**$ 250,000**	**$ 250,000**
Total - Department of Human Resources	**$ 464,657**	**$ 250,075**	**$ 250,075**

Department of Information Technology

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Easement Grants	$ 141,027	$ 145,000	$ 145,000
Total - Licenses and Permits	**$ 141,027**	**$ 145,000**	**$ 145,000**
Intergovernmental Revenue			
Wireless Enhanced 911	$ 1,083,750	$ 1,366,300	$ 1,342,700
Total - Intergovernmental Revenue	**$ 1,083,750**	**$ 1,366,300**	**$ 1,342,700**
Charges for Services			
Duplication-Master Tapes	$ 11,917	$ 12,000	$ 12,000
Data Proc Svc-State	718,397	600,000	600,000
Data Proc Svc-US Govt	273	1,500	1,500
Data Proc Svc-Othr County	439,027	400,000	400,000
Total - Charges for Services	**$ 1,169,614**	**$ 1,013,500**	**$ 1,013,500**
Miscellaneous Revenues			
Rental for Use of Land	$ 103,933	$ 35,000	$ 35,000
Sund Refunds-Prior Expend	7,865	0	0
Vacation Accum Deposits	16,421	0	0
Total - Miscellaneous Revenues	**$ 128,219**	**$ 35,000**	**$ 35,000**
Non-Revenue Receipts			
State Grants	$ 0	$ 64,000	$ 73,000
Total - Non-Revenue Receipts	**$ 0**	**$ 64,000**	**$ 73,000**
Total - Department of Information Technology	**$ 2,522,610**	**$ 2,623,800**	**$ 2,609,200**

Department of Land Management

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Charges for Services			
Short-Term Rental Reg/Renewal Fees	$ 86,200	$ 3,600	$ 3,600
Charges for Publications	938	0	0
Total - Charges for Services	**$ 87,138**	**$ 3,600**	**$ 3,600**
Miscellaneous Revenues			
Rental Units (City Prop)	$ 115,200	$ 916,971	$ 916,980
Rental for Use of Land	27,000	0	0
Parking Stalls	273,897	124,568	124,560
Telecom Facilities Rental	22,298	0	0
Land	47,500	0	0
Other Comp-Loss of Fixed Asset	0	18,107	0
Sund Refunds-Prior Expend	1,461	77	0
Total - Miscellaneous Revenues	**$ 487,356**	**$ 1,059,723**	**$ 1,041,540**
Utilities or Other Enterprises			
Miscellaneous Revenues	$ 1	$ 0	$ 0
Total - Utilities or Other Enterprises	**$ 1**	**$ 0**	**$ 0**
Total - Department of Land Management	**$ 574,495**	**$ 1,063,323**	**$ 1,045,140**

Office of the Mayor

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
US Dept of Treasury	$ 61,116,372	$ 0	$ 0
Homeland Security Grants	184,189	0	0
Total - Intergovernmental Revenue	**$ 61,300,561**	**$ 0**	**$ 0**
Miscellaneous Revenues			
Rental for Use of Land	$ 100	$ 0	$ 0
Misc Recov,Collect,Etc	519	0	0
Sund Refunds-Prior Expend	15,681	0	0
Vacation Accum Deposits	28,039	0	0
Total - Miscellaneous Revenues	**$ 44,339**	**$ 0**	**$ 0**
Total - Office of the Mayor	**$ 61,344,900**	**$ 0**	**$ 0**

Office of the Managing Director

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
US Dept of Treasury	$ 27,750,000	$ 0	$ 0
State Department of Health	74,450	0	0
Total - Intergovernmental Revenue	**$ 27,824,450**	**$ 0**	**$ 0**
Total - Office of the Managing Director	**$ 27,824,450**	**$ 0**	**$ 0**

Neighborhood Commission

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Sund Refunds-Prior Expend	$ 1,166	$ 0	$ 0
Total - Miscellaneous Revenues	**$ 1,166**	**$ 0**	**$ 0**
Total - Neighborhood Commission	**$ 1,166**	**$ 0**	**$ 0**

Royal Hawaiian Band

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Miscellaneous Revenues			
Sund Refunds-Prior Expend	$ 1,024	$ 0	$ 0
Total - Miscellaneous Revenues	**$ 1,024**	**$ 0**	**$ 0**
Total - Royal Hawaiian Band	**$ 1,024**	**$ 0**	**$ 0**

Department of the Medical Examiner

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
US Dept of Health & Human Services	$ 89,034	$ 0	$ 0
Total - Intergovernmental Revenue	**$ 89,034**	**$ 0**	**$ 0**
Charges for Services			
Medical Examiner's Report	$ 3,536	$ 2,500	$ 2,500
City Employees Parking	5,845	0	0
Total - Charges for Services	**$ 9,381**	**$ 2,500**	**$ 2,500**
Miscellaneous Revenues			
Vacation Accum Deposits	$ 8,610	$ 0	$ 0
Total - Miscellaneous Revenues	**$ 8,610**	**$ 0**	**$ 0**
Total - Department of the Medical Examiner	**$ 107,025**	**$ 2,500**	**$ 2,500**

Department of Parks and Recreation

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Camping Permits	$ 355,712	$ 330,000	$ 330,000
Total - Licenses and Permits	**$ 355,712**	**$ 330,000**	**$ 330,000**
Intergovernmental Revenue			
US Dept of Agriculture	$ 297,295	$ 390,000	$ 409,500
US Dept of Education	35,000	0	0
Mayor's Lei Day Program	10,000	0	0
Total - Intergovernmental Revenue	**$ 342,295**	**$ 390,000**	**$ 409,500**
Charges for Services			
Svc Fee-Dishonored Checks	$ 100	$ 0	$ 0
Service Fee for Card Payment	67,451	110,400	110,400
Duplicate Copy-Any Record	185	0	0
Attendant Services	395,282	365,000	495,000
Kitchen & Facility Usage	800	2,000	3,000
Hanauma Bay Parking	289,069	520,000	770,000
Scuba and Snorkeling	2,550	5,000	5,500
Commercial Filming	35,168	62,610	65,740
Summer Fun Program	224,549	166,750	175,000
Fall and Spring Programs	8,000	0	0
Parks District V Fees	198,919	185,000	185,000
Foster Botanic Garden	225,442	140,000	143,000
Hanauma Bay-Admission	6,662,714	6,615,000	6,615,000
Fees for Community Garden	25,011	40,000	40,000
Total - Charges for Services	**$ 8,135,240**	**$ 8,211,760**	**$ 8,607,640**
Miscellaneous Revenues			
Other Rents Recreat Facil	$ 805	$ 1,180	$ 1,300
Perquisite Housing	4,682	4,690	4,690
Automatic Teller Machines	0	1,500	1,800
Contributions to The City	2,104	0	0
Recov-Crt Odr Restitution	1,572	0	0
Recovery-Damages	8,700	0	0
Sund Refunds-Prior Expend	82,234	0	0
Sund Refunds-Curr Exp	60,754	0	0
Vacation Accum Deposits	19,432	0	0
Misc Rev/Cash Over/Short	(118)	0	0
Sale of Scrap Materials	270	0	0
Total - Miscellaneous Revenues	**$ 180,435**	**$ 7,370**	**$ 7,790**
Total - Department of Parks and Recreation	**$ 9,013,682**	**$ 8,939,130**	**$ 9,354,930**

Department of Planning and Permitting

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Regis-Third Party Reviewr	$ 0	$ 23,000	$ 0
Building Permits	16,946,387	21,000,000	20,000,000
Storm Drain Conn Fee	12,400	10,000	10,000
NPDES fee	583,679	800,000	650,000
Signs	15,539	15,000	15,000
Grading Excavation & Fill	449,959	450,000	450,000
Excav/Rep-St & Sidewalk	171,339	300,000	200,000
Total - Licenses and Permits	**$ 18,179,303**	**$ 22,598,000**	**$ 21,325,000**
Intergovernmental Revenue			
EPA Grant Projects	$ 250	$ 0	$ 0
Total - Intergovernmental Revenue	**$ 250**	**$ 0**	**$ 0**
Charges for Services			
Svc Fee-Dishonored Checks	$ 600	$ 400	$ 400
Subdivision Fees	106,300	100,000	100,000
Zoning Reg Applcn Fees	273,580	275,000	275,000
Witness Fees	16	0	0
Short-Term Rental Reg/Renewal Fees	0	500,000	250,000
Nonconform Certi Renewal	0	475,000	0
Plan Review Fee	1,398,180	1,500,000	1,500,000
Exam Fees-Spec Inspectors	25	200	200
Reg Fees-Spec Inspectors	3,285	5,000	5,000
Zoning/Flood Clear Fee	105,350	70,000	85,000
Sidewalk Specs File Fee	8,923	13,000	13,000
Driveway Specs File Fee	5,000	5,000	5,000
Duplicate Copy-Any Record	67,761	70,000	70,000
Copy-Map, Plan, Diagram	160	100	100
Other Misc Services	48,675	20,000	20,000
Electrical Inspection	0	10,000	10,000
Bldg Code Variance/Appeal	2,400	2,000	2,000
Sewer Lateral Instal	70	0	0
Total - Charges for Services	**$ 2,020,325**	**$ 3,045,700**	**$ 2,335,700**
Fines and Forfeits			
Fines-Short Term Rental Civil Penalties	$ 13,010	$ 50,000	$ 25,000
Fines-Violat Land Use Ord	45,389	263,800	0
Fines-Viol Bldg Elec Etc	650,018	800,000	700,000
Grade, Grubb & Stockpile	83,600	0	0
Total - Fines and Forfeits	**$ 792,017**	**$ 1,113,800**	**$ 725,000**
Miscellaneous Revenues			
Recov-Overtime Inspection	$ 238,440	$ 0	$ 0
Reimb of Admin Cost-Ewa	24,316	36,000	30,000
Sund Refunds-Prior Expend	10,727	0	0
Vacation Accum Deposits	157,316	0	0

Department of Planning and Permitting

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Total - Miscellaneous Revenues	$ 430,799	$ 36,000	$ 30,000
Total - Department of Planning and Permitting	$ 21,422,694	$ 26,793,500	$ 24,415,700

Honolulu Police Department

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Firearms	$ 801	$ 1,300	$ 1,300
HPD Alarm Permits	205,878	190,000	190,000
Total - Licenses and Permits	**$ 206,679**	**$ 191,300**	**$ 191,300**
Intergovernmental Revenue			
US Dept of Justice	$ 497,200	$ 0	$ 0
US Dept of Transportation	1,719,732	0	0
Dea Marijuana Grant	44,871	0	0
HIDTA Program	1,358,709	0	0
Wireless Enhanced 911	747,106	0	0
State Department of Transportation	6,834	0	0
State Department of Human Services	2,672,454	0	0
Total - Intergovernmental Revenue	**$ 7,046,906**	**$ 0**	**$ 0**
Charges for Services			
Svc Fee-Dishonored Checks	$ 25	$ 200	$ 150
Witness Fees	4	0	0
Duplicate Copy-Any Record	75,846	65,000	65,000
HPD Alarm Service Charges	128,788	90,000	90,000
HPD Special Duty Fees	260,587	310,000	310,000
Street Parking Meter	2,352,953	1,678,600	1,396,500
Frm Damaged Parking Meter	2,943	2,000	0
Kuhio-Kaiolu Parking Lot	38,112	40,000	40,000
Kaimuki Parking Lot #2	115,833	130,000	130,000
Kailua Parking Lot	163,340	175,000	175,000
Kalakaua Parking Lot	192,173	200,000	200,000
Civic Center Parking Lot	74,014	60,000	65,000
River-Nimitz-Parking	57,953	60,000	60,000
Parking Chgs - Salt Lake-	29,019	35,000	35,000
Parking Charges-Palace Sq	47,902	55,000	55,000
HPD Parking Lot	151,478	145,000	150,000
Kailua Elderly Hsg P/Lot	114,059	120,000	125,000
Total - Charges for Services	**$ 3,805,029**	**$ 3,165,800**	**$ 2,896,650**
Fines and Forfeits			
HPD Alarm Fines	$ 72,693	$ 75,000	$ 75,000
Forfeiture of Seized Prop	229,197	50,000	50,000
Total - Fines and Forfeits	**$ 301,890**	**$ 125,000**	**$ 125,000**
Miscellaneous Revenues			
Investments	$ 92	$ 0	$ 0
Rental of Equipment	4,683	5,000	5,000
Contributions to The City	85,000	0	0
Police Department	67,200	19,500	19,500
Sund Refunds-Prior Expend	1,361,083	1,950,000	1,950,000
Sund Refunds-Curr Exp	50,450	80,000	80,000

Honolulu Police Department

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Vacation Accum Deposits	66,704	40,000	40,000
Auction Sale-Unclaim Prop	33,513	37,000	35,000
Total - Miscellaneous Revenues	**$ 1,668,725**	**$ 2,131,500**	**$ 2,129,500**
Total - Honolulu Police Department	**$ 13,029,229**	**$ 5,613,600**	**$ 5,342,450**

Departmental Revenue Summary

Department of the Prosecuting Attorney

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Intergovernmental Revenue			
US Dept of Justice	$ 1,760,548	$ 2,031,455	$ 1,504,755
State Department of Transportation	0	112,602	172,900
State Dept of the Attorney General	0	858,986	1,059,300
State Department of Budget and Finance	82,702	165,404	165,404
Total - Intergovernmental Revenue	**$ 1,843,250**	**$ 3,168,447**	**$ 2,902,359**
Charges for Services			
Duplicate Copy-Any Record	$ 398	$ 0	$ 0
Miscellaneous-Sanitation	46	0	0
Total - Charges for Services	**$ 444**	**$ 0**	**$ 0**
Miscellaneous Revenues			
Investments	$ 20	$ 0	$ 0
Recov-Crt Odr Restitution	4	0	0
Sund Refunds-Prior Expend	11,902	0	0
Sund Refunds-Curr Exp	3,335	0	0
Vacation Accum Deposits	103,444	0	0
Total - Miscellaneous Revenues	**$ 118,705**	**$ 0**	**$ 0**
Utilities or Other Enterprises			
Miscellaneous Revenues	$ 59	$ 0	$ 0
Total - Utilities or Other Enterprises	**$ 59**	**$ 0**	**$ 0**
Total - Department of the Prosecuting Attorney	**$ 1,962,458**	**$ 3,168,447**	**$ 2,902,359**

Department of Transportation Services

Source of Receipts	FY 2022 Actual	FY 2023 Estimate	FY 2024 Est Rev
Licenses and Permits			
Supplemental Frt Curb Load Zone-Permits	$ 464,915	$ 140,000	$ 183,000
Supplemental Frt Curb Load Zone-Decals	41,510	14,000	17,000
Total - Licenses and Permits	**$ 506,425**	**$ 154,000**	**$ 200,000**
Intergovernmental Revenue			
FTA-49 USC Chapter 53	$ 112,554,784	$ 208,672,389	$ 168,613,774
FHWA Traffic Ctrl Ctr Ops	0	13,098,000	14,959,000
US Dept of Transportation-FHWA	242,770	10,725,000	31,616,000
US Dept of Transportation	7,769	0	0
Total - Intergovernmental Revenue	**$ 112,805,323**	**$ 232,495,389**	**$ 215,188,774**
Charges for Services			
Witness Fees	$ 4	$ 10	$ 10
JTMC Parking	158,798	0	0
Parking Placards	1,800	2,000	2,400
Street Parking Meter	1,850,372	895,600	465,300
Chinatown Gateway-Parking	84,842	150,000	168,000
Spc Handicap Transp Fares	1,394,061	1,400,000	1,484,000
Total - Charges for Services	**$ 3,489,877**	**$ 2,447,610**	**$ 2,119,710**
Miscellaneous Revenues			
Other City Facilities	$ 59,716	$ 0	$ 0
Marin Tower Pkg Garage	12,224	150,000	180,000
Harbor Court Garage	238,719	288,000	288,000
Kaimuki Parking Lot Concession	393,759	575,000	597,000
Kukui Plaza Garage	146,280	150,000	264,000
Smith-Beretania Parking	90,503	140,000	156,000
Recov-Damaged Traf Signal	179,135	100,000	100,000
Recov-Overtime Inspection	0	3,200	3,000
Reimb State-Traf Sig Main	327,910	700,000	700,000
Sund Refunds-Prior Expend	699,605	0	0
Sund Refunds-Curr Exp	2,260	0	0
Vacation Accum Deposits	352	0	0
Misc Rev/Cash Over/Short	123	0	0
Total - Miscellaneous Revenues	**$ 2,150,586**	**$ 2,106,200**	**$ 2,288,000**
Utilities or Other Enterprises			
Bus Fare	$ 29,807,441	$ 30,700,000	$ 32,542,000
U-Pass	2,851,870	2,500,000	2,500,000
Recovery of Damages	103,701	0	0
Bus Advertising	119,787	168,000	168,000
Ots-Emplee Parking Chge	163,088	160,000	160,000
Other Bus Transportation	2,299	0	0
Total - Utilities or Other Enterprises	**$ 33,048,186**	**$ 33,528,000**	**$ 35,370,000**
Total - Department of Transportation Services	**$ 152,000,397**	**$ 270,731,199**	**$ 255,166,484**

Cash Projections for Trust Funds, Debt Service Funds, and Revolving Funds

FUNDS	Cash Balance (incl cash in transit) 6/30/2021	ACTUAL FY 2022 Receipts	Disbursements	Cash Balance 6/30/2022	ESTIMATED FY2023 Receipts	Disbursements	ESTIMATED FY2024 Receipts	Disbursements	Estimated Cash Balance 6/30/2024
TRUST FUNDS									
General Trust Fund	$ 52,646,979	$ 104,540,916	$ 109,445,159	$ 47,742,736	$ 108,529,990	$ 107,933,546	$ 106,535,453	$ 108,689,353	$ 46,185,280
Treasury Trust Fund	1,180,993	13,690,251	7,816,381	7,054,863	32,899,947	33,939,873	36,189,942	37,333,861	4,871,018
Real Property Tax Trust Fund	9,909,287	11,065,602	8,580,934	12,393,955	7,499,210	8,295,899	9,282,406	8,438,416	12,441,256
Total	**$ 63,737,259**	**$ 129,296,769**	**$ 125,842,474**	**$ 67,191,554**	**$ 148,929,147**	**$ 150,169,318**	**$ 152,007,801**	**$ 154,461,630**	**$ 63,497,554**
DEBT SERVICE FUNDS									
General Obligation Bond and Interest Redemption Fund	$ 74,332,214	$ 404,936,015	$ 373,157,796	$ 106,110,433	$ 385,898,115	$ 385,898,115	$ 436,184,541	$ 436,184,541	$ 106,110,433
Improvement District Bond and Interest Redemption Fund	171,489	319	319	171,489	300	300	349	349	171,489
Total	$ 74,503,703	$ 404,936,334	$ 373,158,115	$ 106,281,922	$ 385,898,415	$ 385,898,415	$ 436,184,890	$ 436,184,890	$ 106,281,922
REVOLVING FUNDS									
Improvement District Revolving Fund	$ 1,962,572	$ -	$ -	$ 1,962,572	$ -	$ -	$ -	$ -	$ 1,962,572
Housing and Community Development Revolving Fund	238,175	36	0	238,211	142	0	611	0	238,964
Total	$ 2,200,747	$ 36	$ -	$ 2,200,783	$ 142	$ -	$ 611	$ -	$ 2,201,536

Fund Definitions

General Trust Fund — This fund accounts for monies received by the various agencies of the City for specific purposes, as trustee, donee, escrow agent, beneficiary, custodian or security holder, for which no special trust fund exists. This fund is distinguished from the Treasury Trust Fund in that all disbursements are made through claims vouchers.

Treasury Trust Fund — Monies of the same nature as are accounted for in the General Trust Fund but which require expeditious disbursements are deposited in this fund. In contrast with the General Trust Fund, disbursements are made from this fund through commercial checking accounts authorized by the Director of Budget and Fiscal Services instead of by claims vouchers.

Real Property Tax Trust Fund — This fund is used for the purpose of making refunds and adjustments relating to real property taxes.

General Obligation Bond and Interest Redemption Fund — This fund accounts for the payment of principal and interest on general obligation serial bonds issued by the City.

Improvement District Bond and Interest Redemption Fund — This fund accounts for the redemption of maturing City improvement district assessment bonds and collections of special assessments.

Improvement District Revolving Fund — Monies in this revolving fund are available to cover deficiencies, advance interest due, reimburse the General Fund in the event the payment of assessments are late or insufficient, and pay all expenses in connection with the sale of delinquent lots as bid for and purchased for the City by the Director of Budget and Fiscal Services.

Housing and Community Development Revolving Fund — This fund serves as a working capital fund to facilitate the expenditure of joint costs.

Overview of Budgeted Funds

Major Funds

Governmental Funds

General Funds

Sewer Revenue Bond Fund

Proprietary Funds

Sewer Fund

NON Major Funds

Governmental Funds

Highway Fund

Liquor Commission Fund

Bikeway Fund

Parks and Playground Fund

Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund

Special Events Fund

Honolulu Zoo Fund

Golf Fund

Hanauma Bay Nature Preserve Fund

Rental Assistance Fund

Leasehold Conversion Fund

Land Conservation Fund

Clean Water and Natural Lands Fund

Affordable Housing Fund

Patsy T. Mink Central Oahu Regional Park Fund

Waipio Peninsula Soccer Park Fund

Grants in Aid Fund

Community Development Fund

Housing and Community Development Rehabilitation Loan Fund

Pauahi Project Expend. HI R-15 Fund

Housing and Community Development Section 8 Contract Fund

Federal Grants Fund

Special Projects Fund

Capital Projects Fund

General Improvement Bond Fund

Highway Improvement Bond Fund

Proprietary Funds

Transportation Fund

Solid Waste Special Fund

Housing Development Special Fund

NON Major Funds (Continued)

Fiduciary Funds (Not Used For Budget Purposes)

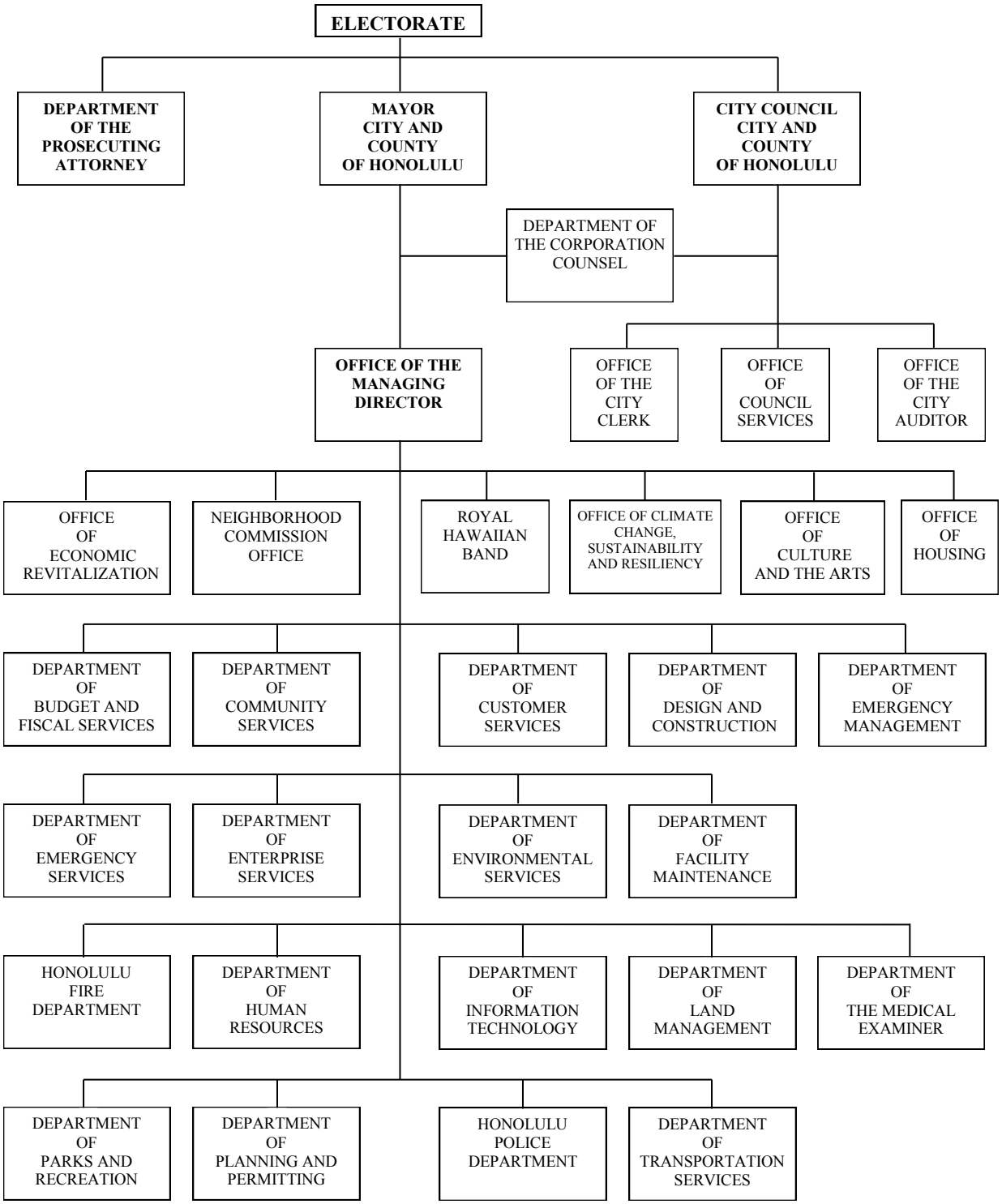
General Trust Fund

Treasury Trust Fund
Real Property Tax Trust Fund
Payroll Clearance Fund

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Appendix

CITY AND COUNTY OF HONOLULU
ORGANIZATION CHART



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City & County of Honolulu
Hawaii

For the Fiscal Year Beginning

July 01, 2022

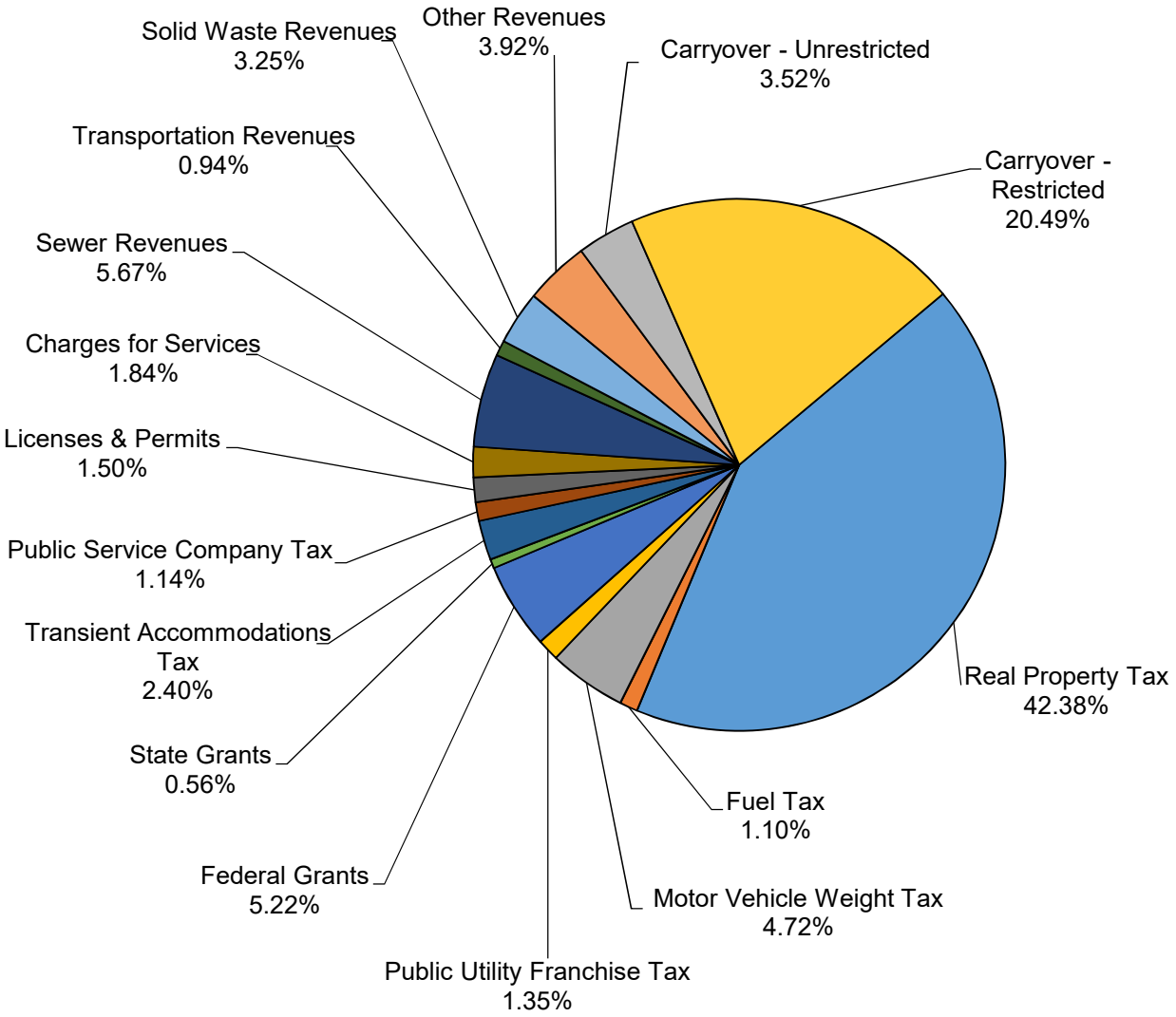
Christopher P. Morrill

Executive Director

Where the City Gets Its Dollars

FY2024 Operating Resources

($3.91 Billion)

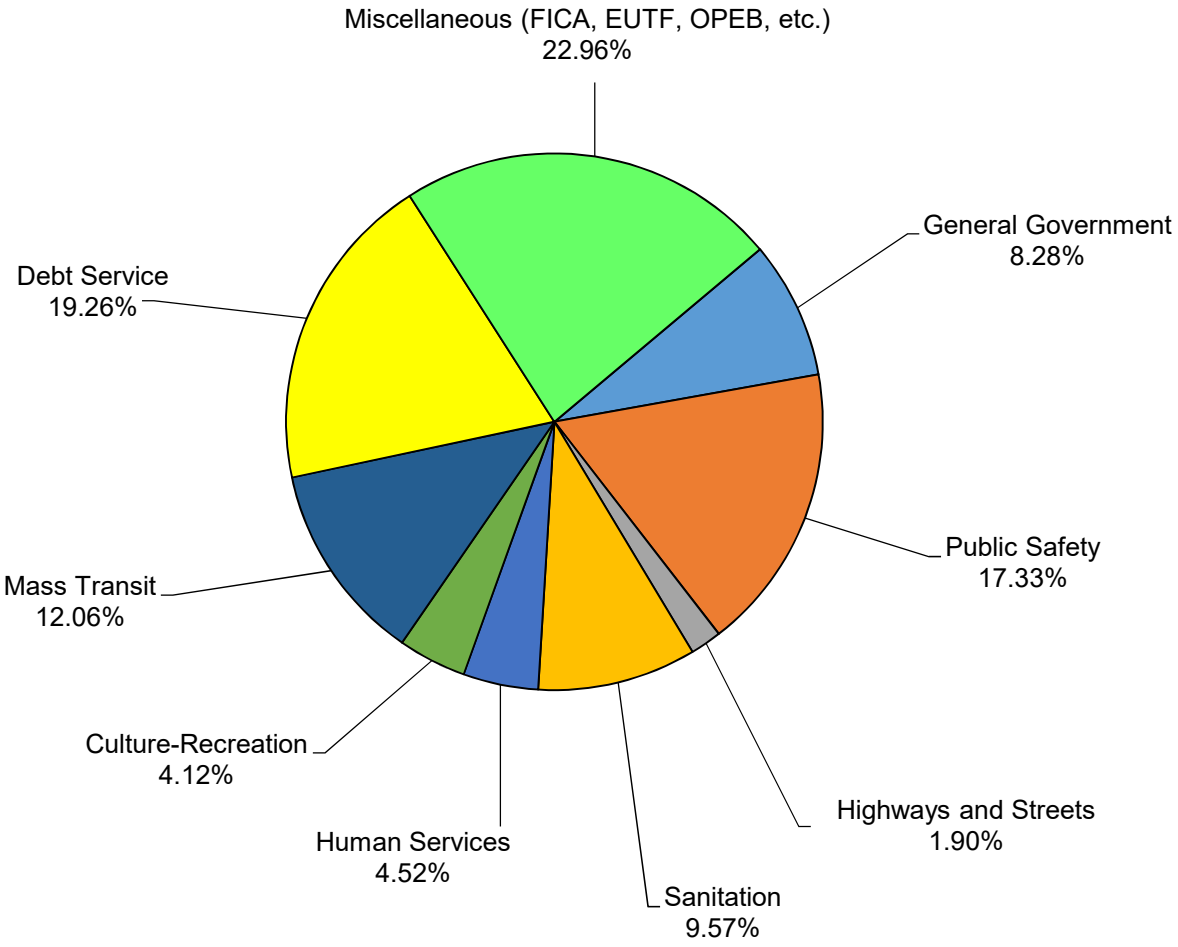


Note: This pie chart shows the different sources of funding for the City's operations. Carryover includes unappropriated and restricted fund balances.

Where the City Spends Its Dollars

FY2024 Operating Expenditures

($3.41 Billion)

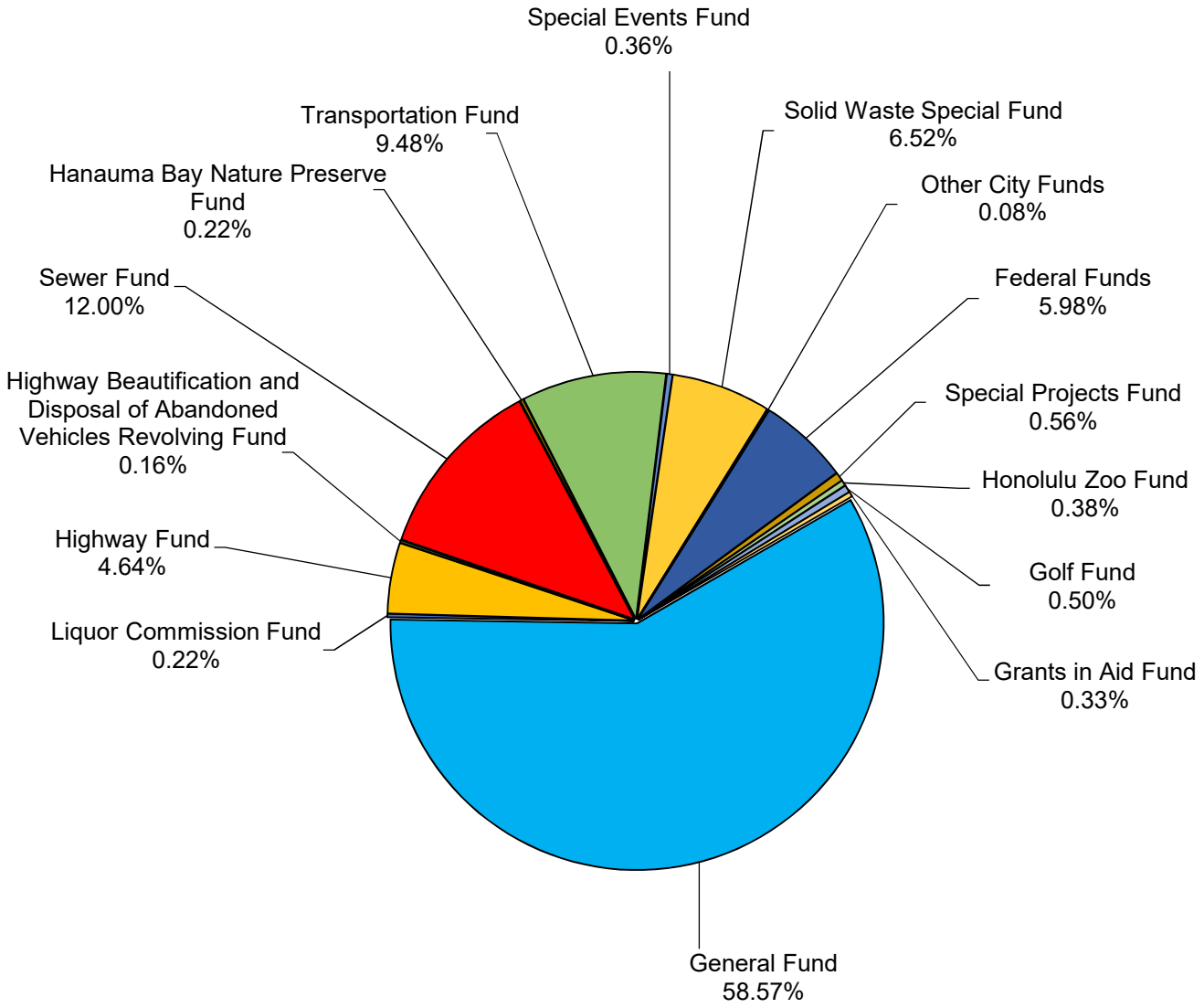


Note: This pie chart shows the amount spent on different types of City operations.

General and Special Funds

FY2024 Operating Budget

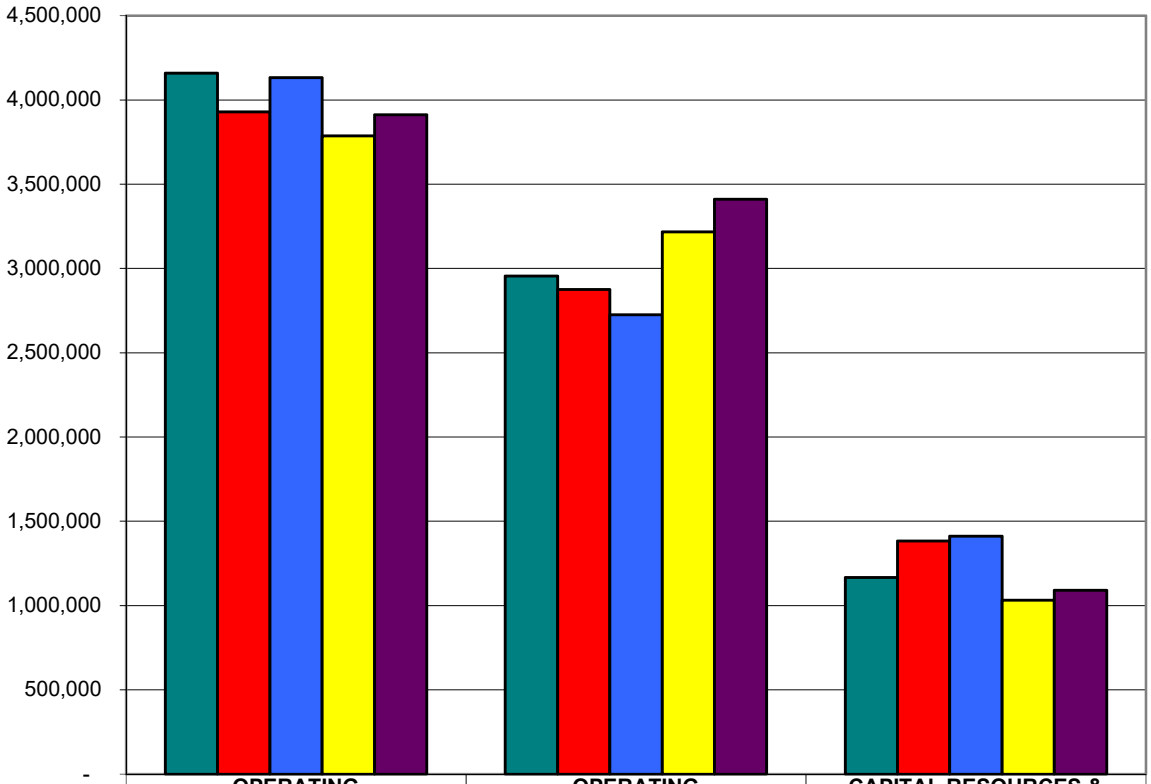
($3.41 Billion)



Note: This pie chart shows the different sources of funding for the City's operations.

Five Year History of Resources and Expenditures

(Dollars in Thousands)

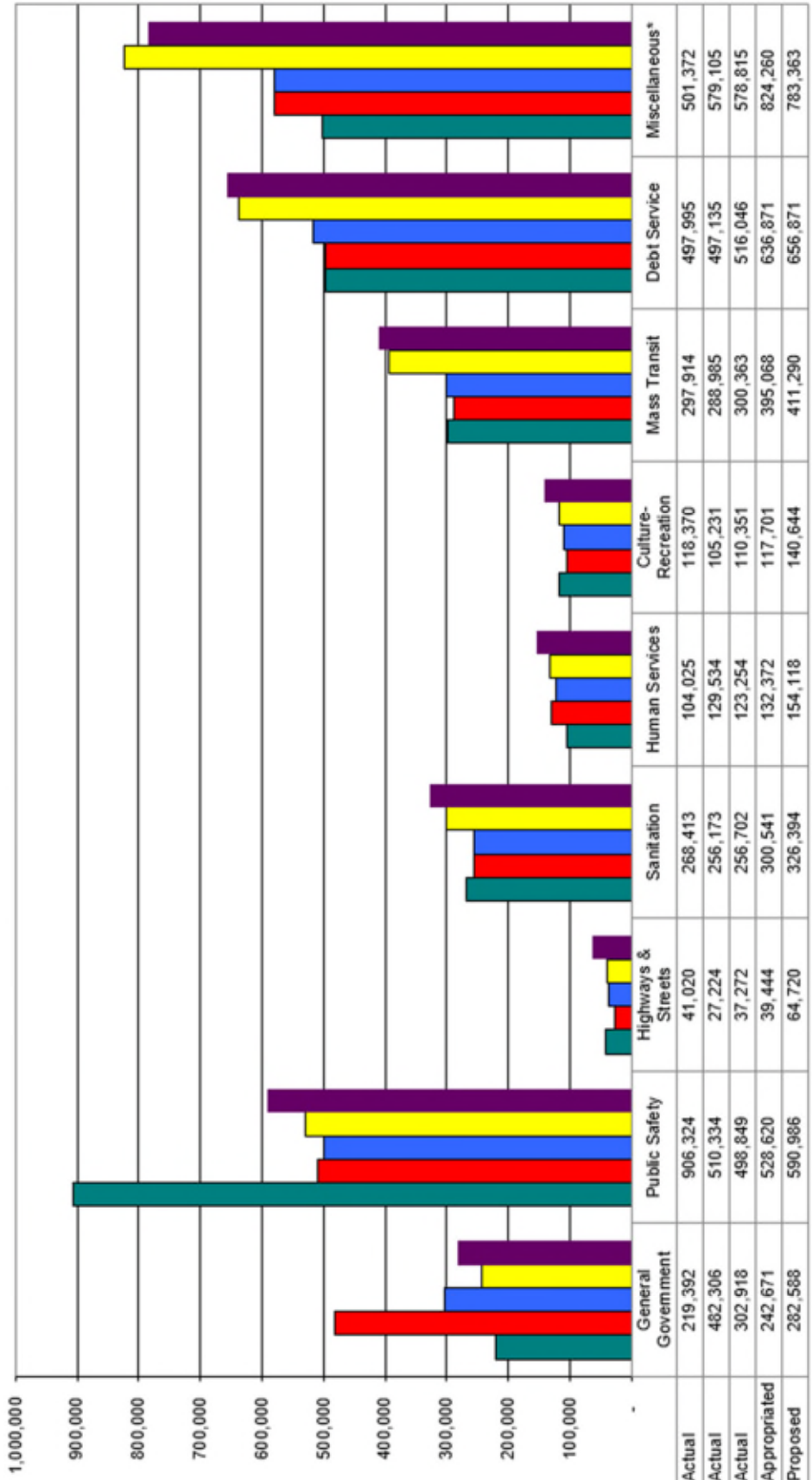


	OPERATING RESOURCES	OPERATING EXPENDITURES	CAPITAL RESOURCES & EXPENDITURES
2020 Actual	4,158,370	2,954,825	1,167,320
2021 Actual	3,929,947	2,876,027	1,382,364
2022 Actual	4,131,977	2,724,571	1,410,947
2023 Appropriated	3,786,052	3,217,547	1,031,031
2024 Proposed	3,912,464	3,410,974	1,090,980

Note: 2022 Capital Resources and Expenditures reflect appropriated amounts. The 2022 Capital Budget begins on July 1, 2021 and ends on June 30, 2023.

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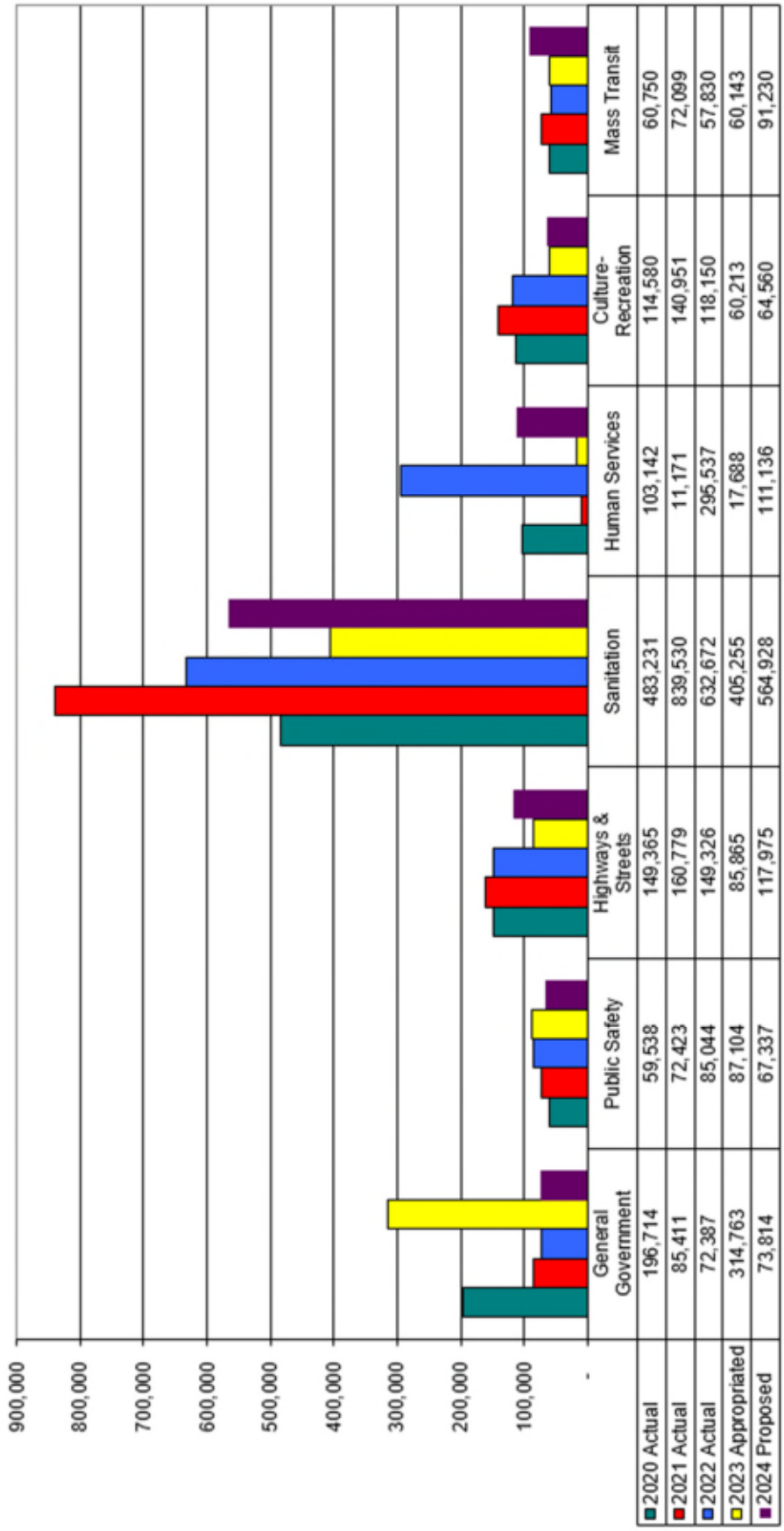
Five Year History of Executive Operating Expenditures by Function
(Dollars in Thousands)
ALL FUNDS



	General Government	Public Safety	Highways & Streets	Sanitation	Human Services	Culture-Recreation	Mass Transit	Debt Service	Miscellaneous*
2020 Actual	219,392	906,324	41,020	268,413	104,025	118,370	297,914	497,995	501,372
2021 Actual	482,306	510,334	27,224	256,173	129,534	105,231	288,985	497,135	579,105
2022 Actual	302,918	498,849	37,272	256,702	123,254	110,351	300,363	516,046	578,815
2023 Appropriated	242,671	528,620	39,444	300,541	132,372	117,701	395,068	636,871	824,260
2024 Proposed	282,588	590,986	64,720	326,394	154,118	140,644	411,290	656,871	783,363

*Miscellaneous function includes 1) Provisional appropriations such as Retirement System Contributions, and 2) Transfers between funds.

Five Year History of Executive Capital Expenditures by Function
(Dollars in Thousands)
ALL FUNDS



	General Government	Public Safety	Highways & Streets	Sanitation	Human Services	Culture-Recreation	Mass Transit
2020 Actual	196,714	59,538	149,365	483,231	103,142	114,580	60,750
2021 Actual	85,411	72,423	160,779	839,530	11,171	140,951	72,099
2022 Actual	72,387	85,044	149,326	632,672	295,537	118,150	57,830
2023 Appropriated	314,763	87,104	85,865	405,255	17,688	60,213	60,143
2024 Proposed	73,814	67,337	117,975	564,928	111,136	64,560	91,230

BUDGET AT A GLANCE
OPERATING BUDGET EXPENDITURES BY COST ELEMENT
Fiscal Year 2024

Department / Agency	Salaries	Current Expenses	Equipment	Total
Budget & Fiscal Services	$ 25,747,810	$ 5,593,932	$ 828,000	$ 32,169,742
Community Services	16,815,776	137,282,506	20,000	154,118,282
Corporation Counsel	10,803,733	4,151,341	-	14,955,074
Customer Services	15,912,726	14,110,015	140,250	30,162,991
Design and Construction	15,236,098	9,978,550	-	25,214,648
Emergency Management	1,172,436	398,843	-	1,571,279
Emergency Services	52,650,751	9,773,503	4,200,000	66,624,254
Enterprise Services	17,935,677	10,543,749	674,000	29,153,426
Environmental Services	85,166,547	241,227,286	-	326,393,833
Facility Maintenance	53,732,410	75,338,839	192,000	129,263,249
Fire	130,254,896	16,023,878	648,300	146,927,074
Human Resources	7,131,250	598,865	-	7,730,115
Information Technology	12,028,560	21,332,996	1,949,643	35,311,199
Land Management	2,494,224	5,257,711	-	7,751,935
Mayor	857,028	104,355	-	961,383
Managing Director	5,186,564	2,783,364	-	7,969,928
Neighborhood Commission	900,380	155,820	-	1,056,200
Royal Hawaiian Band	2,928,798	206,463	30,000	3,165,261
Medical Examiner	3,294,128	1,410,135	28,000	4,732,263
Parks and Recreation	63,137,424	44,646,073	542,000	108,325,497
Planning and Permitting	27,190,203	7,448,556	11,000	34,649,759
Police	305,466,961	47,410,354	-	352,877,315
Prosecuting Attorney	22,895,466	5,428,712	-	28,324,178
Transportation Services	173,536,216	244,982,662	2,812,484	421,331,362
	$ 1,052,476,062	**$ 906,188,508**	**$ 12,075,677**	**$ 1,970,740,247**
Debt Service	$ -	$ 656,871,000	$ -	$ 656,871,000
Retirement System Contributions	-	332,325,000	-	332,325,000
FICA and Pension Costs	-	43,839,000	-	43,839,000
Health Benefits Contributions	-	79,615,000	-	79,615,000
Other Post-Employment Benefits	-	190,911,000	-	190,911,000
Provision for Vacant Positions	-	3,469,091	-	3,469,091
Miscellaneous	-	133,204,000	-	133,204,000
	$ -	**$ 1,440,234,091**	**$ -**	**$ 1,440,234,091**
TOTAL EXPENDITURES	**$ 1,052,476,062**	**$ 2,346,422,599**	**$ 12,075,677**	**$ 3,410,974,338**

AT A GLANCE FY 2024
SUMMARY OF OPERATING AND CAPITAL BUDGET
Revenue, Expenditures and Unreserved Fund Balance

	General Fund	Special Revenue Funds	Enterprise Funds	Total Funds
REVENUES				
Operating Revenue	$ 2,012,926,755	$ 394,173,966	$ 413,497,235	$ 2,820,597,956
Capital Revenue	28,313,080	483,834,728	578,831,065	1,090,978,873
TOTAL REVENUE	**$ 2,041,239,835**	**$ 878,008,694**	**$ 992,328,300**	**$ 3,911,576,829**
EXPENDITURES				
Executive Operating Budget	$ 1,997,480,298	$ 457,625,458	$ 955,868,582	$ 3,410,974,338
Legislative Operating Budget	25,420,176	-	140,700	25,560,876
Executive Capital Budget	28,313,080	483,834,728	578,831,065	1,090,978,873
TOTAL EXPENDITURES	**$ 2,051,213,554**	**$ 941,460,186**	**$ 1,534,840,347**	**$ 4,527,514,087**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (9,973,719)**	**$ (63,451,492)**	**$ (542,512,047)**	**$ (615,937,258)**
NET INTERFUND TRANSFERS	$ (72,058,417)	$ (149,109,600)	$ 221,168,017	$ -
NET CHANGE IN FUND BALANCE	**$ (82,032,136)**	**$ (212,561,092)**	**$ (321,344,030)**	**$ (615,937,258)**
UNRESERVED FUND BALANCE				
Beginning	$ 82,032,828	$ 256,993,667	$ 619,489,944	$ 958,516,439
Net Change	(82,032,136)	(212,561,092)	(321,344,030)	(615,937,258)
Ending	**$ 692**	**$ 44,432,575**	**$ 298,145,914**	**$ 342,579,181**

STRATEGIC PLANNING SIX-YEAR PROJECTION BY FUNCTION

(Dollars in Millions)

	ESTIMATED					
	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
OPERATING EXPENDITURES						
Executive						
General Government	$ 282.6	$ 292.2	$ 299.9	$ 306.1	$ 313.2	$ 323.8
Public Safety	591.0	612.3	627.2	645.3	662.9	678.4
Highways and Streets	64.7	68.4	69.2	72.1	73.0	76.1
Sanitation	326.4	333.6	341.4	350.0	358.5	367.6
Human Services	154.1	155.5	157.9	158.4	160.9	163.4
Culture-Recreation	140.6	144.7	147.4	149.5	152.8	155.0
Utilities or Other Enterprises (Mass Transit)	411.3	480.1	487.9	496.6	505.1	513.5
Debt Service	564.7	573.4	611.9	664.2	687.1	698.9
Retirement System Contributions	332.3	343.1	350.8	358.7	367.0	375.6
FICA and Pension Costs	43.8	45.2	46.2	47.2	48.2	49.3
Health Benefits Contributions	79.6	82.5	89.9	98.0	106.8	116.4
Other Post-Employment Benefits	190.9	196.2	203.8	210.9	218.5	226.5
Provision for Vacant Positions	3.5	3.6	3.6	3.7	3.8	3.9
Miscellaneous	133.2	144.5	148.0	151.6	155.2	159.1
Legislative						
General Government	25.6	25.9	26.3	26.7	27.1	27.5
TOTAL OPERATING EXPENDITURES	**$ 3,344.3**	**$ 3,501.2**	**$ 3,611.4**	**$ 3,739.0**	**$ 3,840.1**	**$ 3,935.0**
HART Related Debt Service	$ 92.2	$ 151.5	$ 224.0	$ 243.5	$ 313.2	$ 539.9

STRATEGIC PLANNING SIX-YEAR PROJECTION BY FUNCTION

(Dollars in Millions)

	ESTIMATED					
	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
CAPITAL EXPENDITURES						
General Government	$ 73.8	$ 44.9	$ 58.1	$ 65.4	$ 62.5	$ 42.2
Public Safety	67.3	58.3	48.9	51.9	70.0	121.9
Highways and Streets	118.0	144.0	163.4	117.6	131.6	77.5
Sanitation	564.9	968.3	627.4	491.3	357.7	1,055.1
Human Services	111.1	11.1	11.1	11.1	11.1	11.1
Culture-Recreation	64.6	53.7	55.5	61.7	24.6	35.9
Utilities or Other Enterprises (Mass Transit)	91.2	50.1	51.1	44.9	44.9	1.4
TOTAL CAPITAL EXPENDITURES	**$ 1,090.9**	**$ 1,330.4**	**$ 1,015.5**	**$ 843.9**	**$ 702.4**	**$ 1,345.1**

Operating Expenditure Assumptions:

- Annual increase in salaries assumes a 3% increase in FY2025, and 2% thereafter
- Annual increase in current expense & equipment 1.5%
- Debt service projections are based on prior year debt issuances and estimated future year debt issuances in the 6-Year CIP.
- HART General Obligation Bond debt service amounts are from the HART
- ERS – Rates in State law
- Health Benefits - 9% annual increase
- OPEB – FY 24 and thereafter based on state law funding requirement
- Risk Management - 5% annual increase
- Other provisionals - 0% increase

SIX-YEAR PROJECTION OF RESOURCES

(Dollars in Millions)

	ESTIMATED					
	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
OPERATING RESOURCES						
Real Property Tax	$ 1,658.1	$ 1,788.1	$ 1,877.4	$ 1,971.1	$ 2,069.5	$ 2,172.8
Fuel Tax	43.0	43.1	43.3	43.4	43.5	43.6
Motor Vehicle Weight Tax	184.8	184.8	184.8	184.8	184.8	184.8
Public Utility Franchise Tax	53.0	53.8	53.0	53.0	53.0	53.0
Federal Grants	204.1	127.6	127.6	127.5	127.5	127.5
State Grants	22.0	18.2	18.2	18.3	18.3	18.3
Transient Accommodations Tax	94.0	99.1	103.7	107.9	112.4	117.0
Public Service Company Tax	44.5	46.9	49.2	51.5	53.9	56.4
Licenses and Permits	58.6	58.8	61.0	60.9	60.2	63.0
Charges for Services	72.0	74.3	72.0	74.3	73.9	74.5
Sewer Revenues	221.8	12.7	20.4	33.7	127.9	328.9
Bus Transportation Revenues	36.7	38.9	41.1	43.4	45.8	48.4
Solid Waste Disposal Revenues	127.0	127.0	127.0	127.0	127.0	127.0
Other Revenues	61.1	99.1	98.9	99.4	98.5	98.3
Subtotal-Operating Resources	2,880.7	2,772.4	2,877.6	2,996.2	3,196.2	3,513.5
Carry-Over	939.5	995.4	995.9	1,004.2	1,017.6	1,064.3
TOTAL OPERATING RESOURCES	**$ 3,820.2**	**$ 3,767.8**	**$ 3,873.5**	**$ 4,000.4**	**$ 4,213.8**	**$ 4,577.8**
HART Reimbursement for Debt Service	$ 92.2	$ 151.5	$ 224.0	$ 243.5	$ 313.2	$ 539.9

SIX-YEAR PROJECTION OF RESOURCES

(Dollars in Millions)

	ESTIMATED					
	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
CAPITAL RESOURCES						
General Obligation Bonds	$ 381.3	$ 386.9	$ 307.5	$ 265.0	$ 276.4	$ 265.2
General Fund	28.3	9.2	12.8	20.7	6.6	8.8
Bikeway Fund	1.1	1.2	0.6	0.6	0.6	-
Hanauma Bay Nature Preserve Fund	-	-	-	-	-	-
Parks and Playgrounds Fund	1.4	-	-	-	-	-
Sewer Fund	236.3	717.4	574.7	424.4	330.2	129.2
Sewer Revenue Bond Improvement Fund	269.7	114.4	2.2	52.0	1.0	911.0
Federal Grants Fund	127.1	84.4	100.7	64.3	70.6	14.1
Community Development Fund	5.5	-	-	-	-	-
Capital Projects Fund	0.1	-	0.1	-	0.1	-
Utilities' Share	-	0.1	0.1	0.1	0.1	-
Transportation Fund	0.2	-	-	-	-	-
Golf Fund	-	-	-	-	-	-
Highway Fund	3.9	-	-	-	-	-
Honolulu Zoo Fund	-	-	-	-	-	-
Solid Waste Special Fund	-	-	-	-	-	-
Clean Water and Natural Lands Fund	27.6	8.4	8.4	8.4	8.4	8.4
Affordable Housing Fund	8.4	8.4	8.4	8.4	8.4	8.4
TOTAL CAPITAL RESOURCES	**$ 1,090.9**	**$ 1,330.4**	**$ 1,015.5**	**$ 843.9**	**$ 702.4**	**$ 1,345.1**

Resource Assumptions:

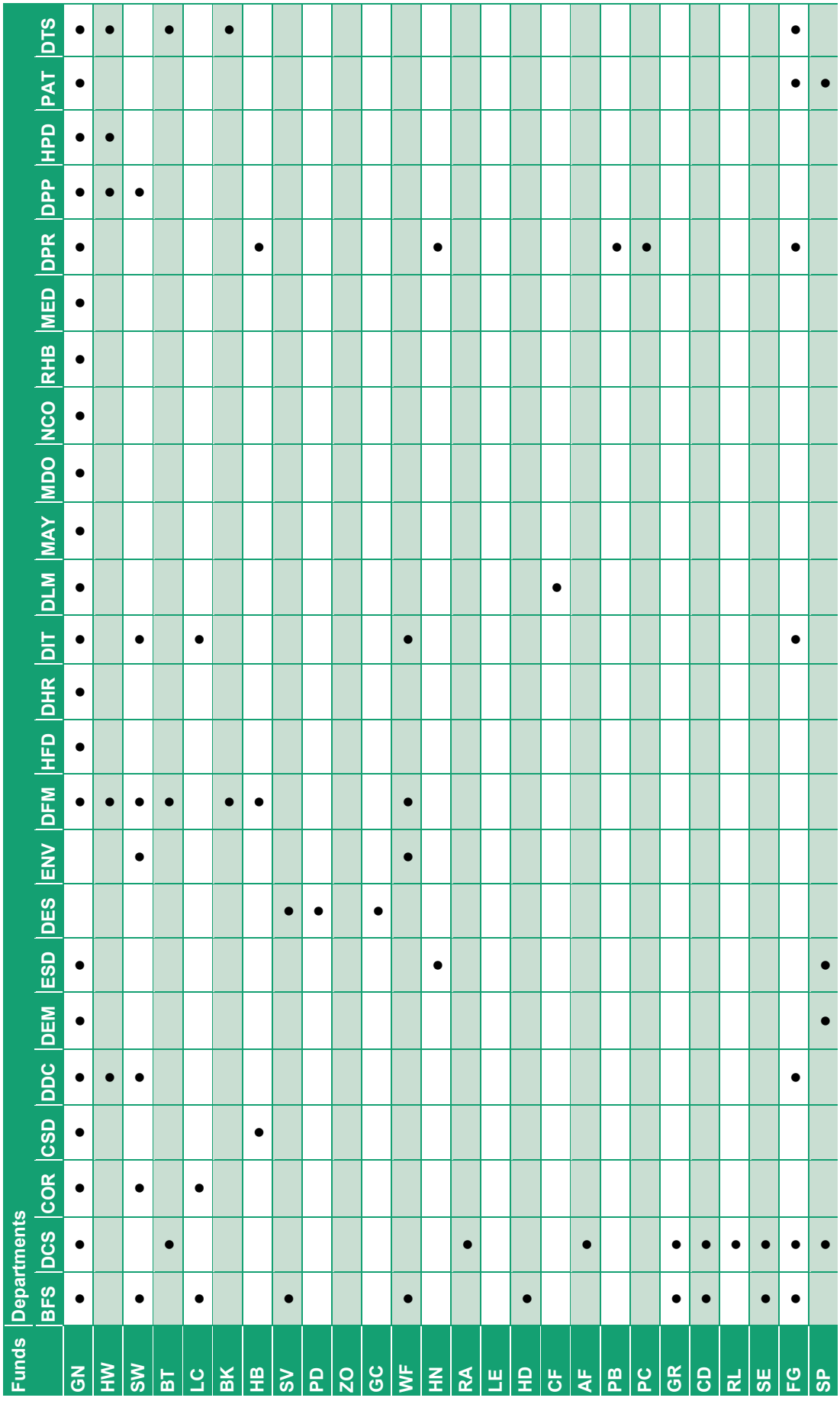
- Real Property home owner exemption tax credit in FY2024 with assessment increases of 4% in FY2025 and 5% thereafter.
- FY24 Real Property Tax includes $1,658 M. Operating Resources and $16 M. Capital Resources amounting to $1,674 M.
- The future year projections for the Public Service Company, Franchise and Fuel Taxes are based on the Council of Revenues projections and actual revenue trends.
- The County Transient Accommodations Tax is based on estimates provided by the State Department of Taxation.
- All remaining multi-year projections were made by the City agencies based on their historical experience.
- Reimbursements from HART for debt service equals the amount of HART debt service for general obligation bonds.

SUMMARY OF SIX-YEAR PROJECTION OF EXPENDITURES AND RESOURCES

(Dollars in Millions)

	ESTIMATED					
	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
EXPENDITURES						
OPERATING	$ 3,344.3	$ 3,501.2	$ 3,611.4	$ 3,739.0	$ 3,840.1	$ 3,935.0
CAPITAL	1,090.9	1,330.4	1,015.5	843.9	702.4	1,345.1
TOTAL EXPENDITURES	**$ 4,435.2**	**$ 4,831.6**	**$ 4,626.9**	**$ 4,582.9**	**$ 4,542.5**	**$ 5,280.1**
RESOURCES						
OPERATING	$ 3,820.2	$ 3,767.8	$ 3,873.5	$ 4,000.4	$ 4,213.8	$ 4,577.8
CAPITAL	1,090.9	1,330.4	1,015.5	843.9	702.4	1,345.1
TOTAL RESOURCES	**$ 4,911.1**	**$ 5,098.2**	**$ 4,889.0**	**$ 4,844.3**	**$ 4,916.2**	**$ 5,922.9**
DIFFERENCE	**$ 475.9**	**$ 266.6**	**$ 262.1**	**$ 261.4**	**$ 373.7**	**$ 642.8**
HART Related Debt Service	$ 92.2	$ 151.5	$ 224.0	$ 243.5	$ 313.2	$ 539.9
HART Reimbursement for Debt Service	$ 92.2	$ 151.5	$ 224.0	$ 243.5	$ 313.2	$ 539.9

FUNDING SOURCES BY DEPARTMENT



Funds	Departments																														
	BFS	DCS	COR	CSD	DDC	DEM	ESD	DES	ENV	DFM	HFD	DHR	DIT	DLM	MAY	MDO	NCO	RHB	MED	DPR	DPP	HPD	PAT	DTS
GN	•	•	•	•	•	•	•			•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
HW					•		•			•											•	•		•
SW	•		•		•				•	•			•								•			
BT		•								•														•
LC	•		•										•											
BK										•														•
HB				•						•										•				
SV	•							•																
PD								•																
ZO																								
GC								•																
WF	•								•	•			•											
HN							•													•				
RA		•																						
LE																								
HD	•																							
CF														•										
AF		•																						
PB																				•				
PC																				•				
GR	•	•																						
CD	•	•																						
RL		•																						
SE	•	•																						
FG	•	•			•								•							•			•	
SP		•				•	•																•	

Funding Sources by Department – Legends

Departments:

BFS	Budget and Fiscal Services
COR	Corporation Counsel
CSD	Customer Services
DCS	Community Services
DDC	Design and Construction
DEM	Emergency Management
DES	Environmental Services
DFM	Facility Maintenance
DHR	Human Resources
DIT	Information Technology
DLM	Land Management
DPP	Planning and Permitting
DPR	Parks and Recreation
DTS	Transportation Services
ENV	Environmental Services
ESD	Emergency Services
HFD	Honolulu Fire
HPD	Honolulu Police
MAY	Mayor
MDO	Managing Director
MED	Medical Examiner
NCO	Neighborhood Commission
PAT	Prosecuting Attorney
RHB	Royal Hawaiian Band

Funds:

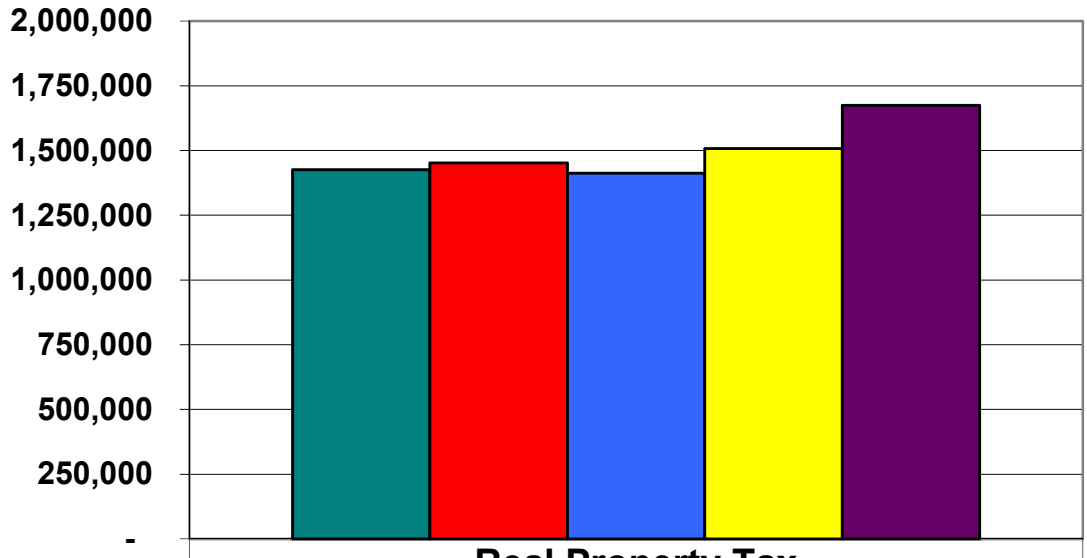
AF	Affordable Housing Fund
BK	Bikeway Fund
BT	Transportation Fund
CF	Clean Water and Natural Lands Fund
GC	Golf Fund
GN	General Funds
GR	Grants in Aid Fund
HB	Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund
HD	Housing Development Special Fund
HN	Hanauma Bay Nature Preserve Fund
HW	Highway Fund
LC	Liquor Commission Fund
LE	Leasehold Conversion Fund
PB	Patsy T. Mink Central Oahu Regional Park Fund
PC	Waipio Peninsula Soccer Park Fund
PD	Honolulu Zoo Fund
RA	Rental Assistance Fund
SV	Special Event Fund
SW	Sewer Fund
WF	Solid Waste Special Fund

Federal Funds:

CD	Community Development Fund
FG	Federal Grants Fund
RL	Housing and Community Development Rehabilitation Loan Fund
SE	Housing and Community Development Section 8 Contract Fund
SP	Special Projects Fund

Real Property Tax

(Dollars in Thousands)



	Real Property Tax
2020 Actual	1,426,467
2021 Actual	1,451,469
2022 Actual	1,412,470
2023 Appropriated	1,507,848
2024 Proposed	1,673,939

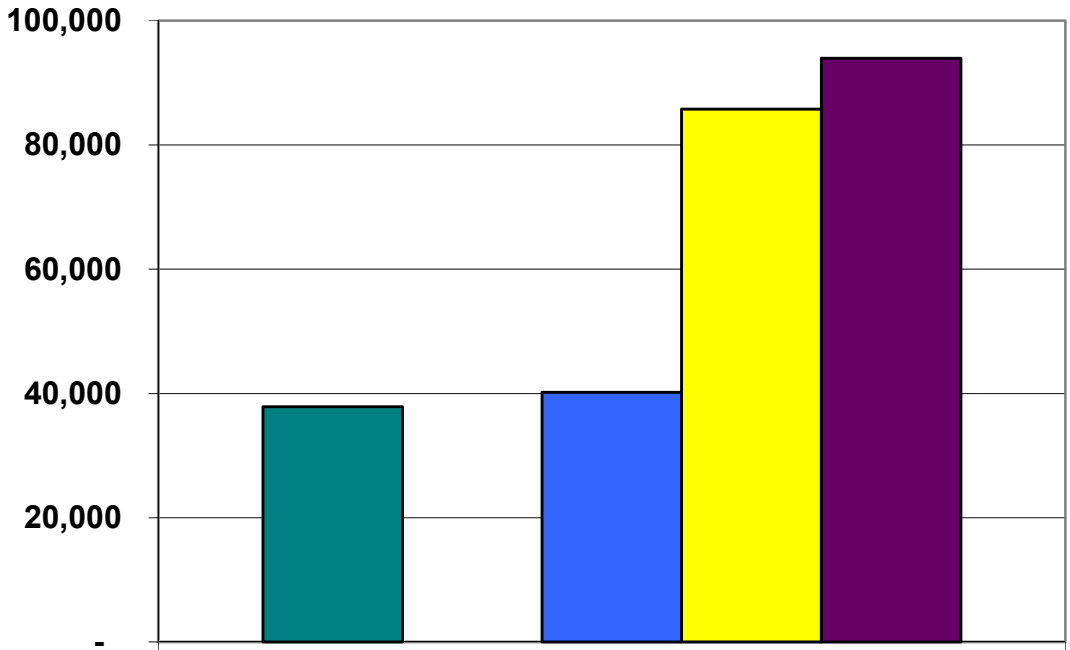
The Real Property Tax is a tax on real property (land and improvements) based on the assessed valuation at 100% of fair market value in its entirety. The exemption for owner-occupied homes is $100,000 with a higher exemption of $140,000 allowed for those 65 years of age and older. Rates are set for various classes of property.

The 2024 proposed revenue is based upon estimates of the assessed values by the City's Real Property Tax Division, for all classes, at proposed rates of real property and includes a tax credit for those with home owner's exemptions.

Revenues from Real Property Tax are reflected in the General Fund.

Transient Accommodations Tax

(Dollars in Thousands)



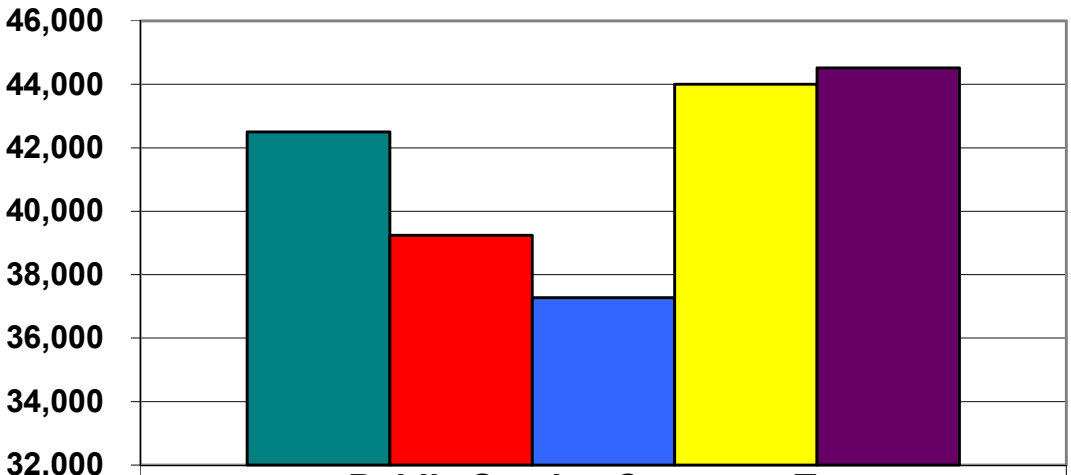
	Transient Accommodations Tax
2020 Actual	37,853
2021 Actual	-
2022 Actual	40,158
2023 Appropriated	85,794
2024 Proposed	93,977

Act 1 (2017) raised the TAT rate to 10.25% of gross proceeds received as a compensation for the furnishing of transient accommodations. The Act also increased the allocation to the counties to up to $103 million with the City and County of Honolulu receiving up to $45,423,000 for its 44.1% share. Due to the economic downturn caused by the COVID-19 pandemic, TAT allotments from the State were suspended indefinitely by Governor's Sixth Supplementary Emergency Proclamation dated April 16, 2020. Act 1, Session Laws of Hawaii 2021, 1st Special Session, permanently discontinued allotments from the State, however it enabled the Counties to create their own TAT surcharge not to exceed 3%. Upon passage of Ordinance 21-33 in December 2021, the City and County of Honolulu began assessing a 3% transient accommodations tax on properties within the City that are eligible under HRS Chapter 237D. The table above shows the anticipated amount the City expects to collect in FY2023 which will be divided between HART and the City 33.33% / 66.67% respectively during the initial two years of the tax. Beginning mid-December 2023, the ratio between HART and the City will change to 50% / 50%.

Revenues from the Transient Accommodations Tax are reflected in the General Fund.

Public Service Company Tax

(Dollars in Thousands)



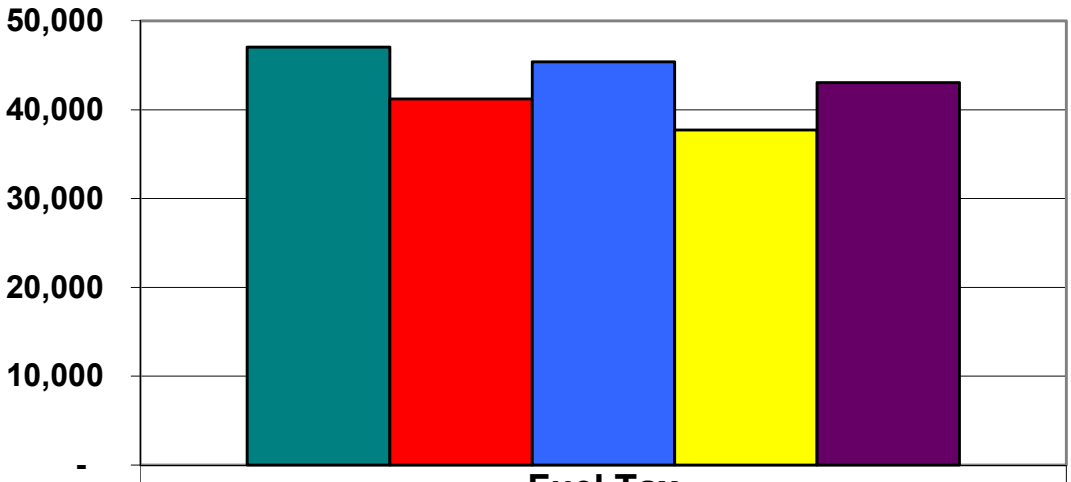
	Public Service Company Tax
2020 Actual	42,498
2021 Actual	39,240
2022 Actual	37,278
2023 Appropriated	44,000
2024 Proposed	44,520

Revenue from the Public Service Company Tax reflects a 1.885 percent tax on the gross income of public service companies, as defined by Chapter 239 of the Hawaii Revised Statutes. The 2024 proposed estimate is based on growth projections in the Council on Revenue's General Fund Forecast.

Public Service Company Tax revenues are reflected in the General Fund.

Fuel Taxes

(Dollars in Thousands)



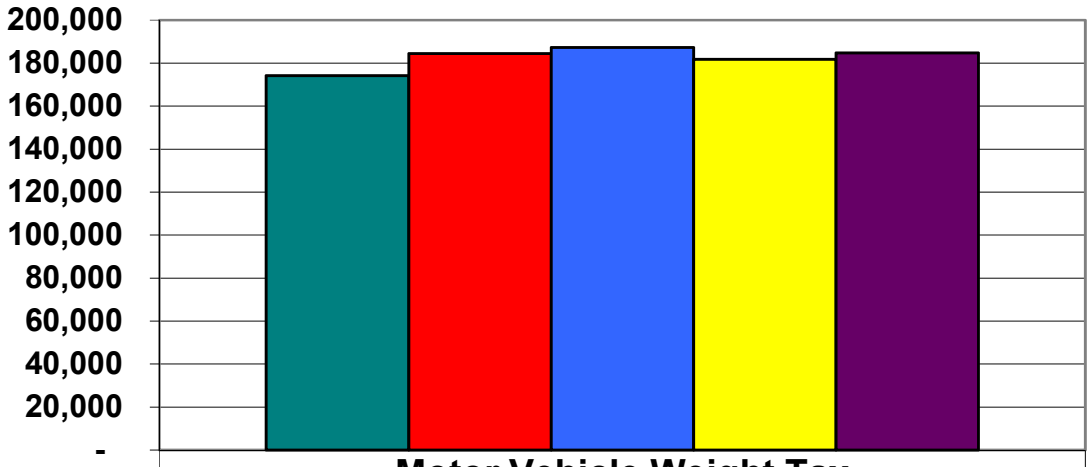
	Fuel Tax
2020 Actual	47,043
2021 Actual	41,226
2022 Actual	45,383
2023 Appropriated	37,717
2024 Proposed	43,041

The Fuel Tax reflects a tax imposed on liquid fuels sold or used within the City's jurisdiction. The tax does not apply to aviation fuel nor diesel fuel used on non-public highways.

Revenues from Fuel Taxes are reflected in the Highway Fund.

Motor Vehicle Weight Tax

(Dollars in Thousands)



	Motor Vehicle Weight Tax
2020 Actual	174,263
2021 Actual	184,522
2022 Actual	187,236
2023 Appropriated	181,857
2024 Proposed	184,825

The Motor Vehicle Weight Tax is a tax imposed on the net weight of all vehicles used on the public highways. The following tax rates have been in effect since January 1, 2019:

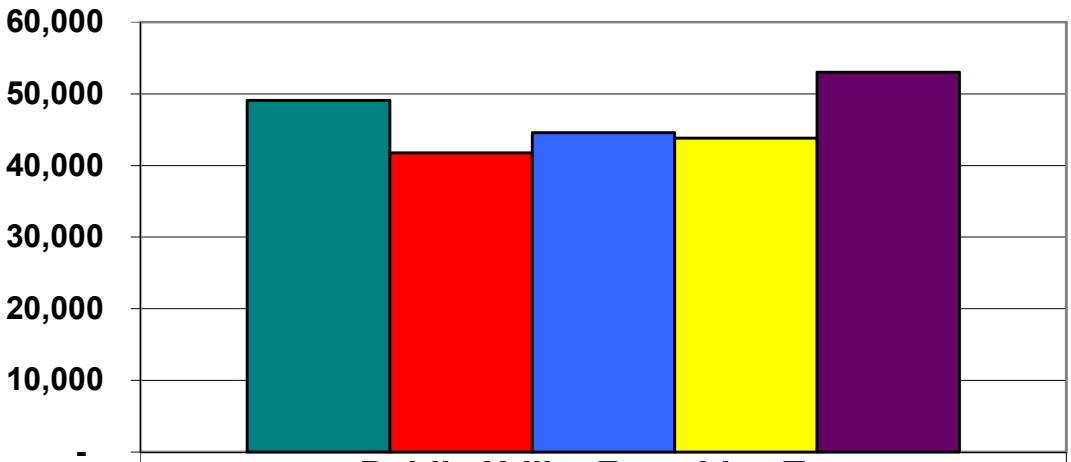
Passenger vehicles and noncommercial vehicles not exceeding 6,500 pounds (automobiles, buses and ambulances) - tax rate currently at 7 cents per pound (net weight).

Motor vehicles and other vehicles designed for other than carrying passengers (trucks, truck-tractors, road tractors, trailers and semi-trailers) - tax rate currently at 7.5 cents per pound (net weight).

Motor Vehicle Weight Tax revenues are reflected in the Highway Fund.

Public Utility Franchise Tax

(Dollars in Thousands)



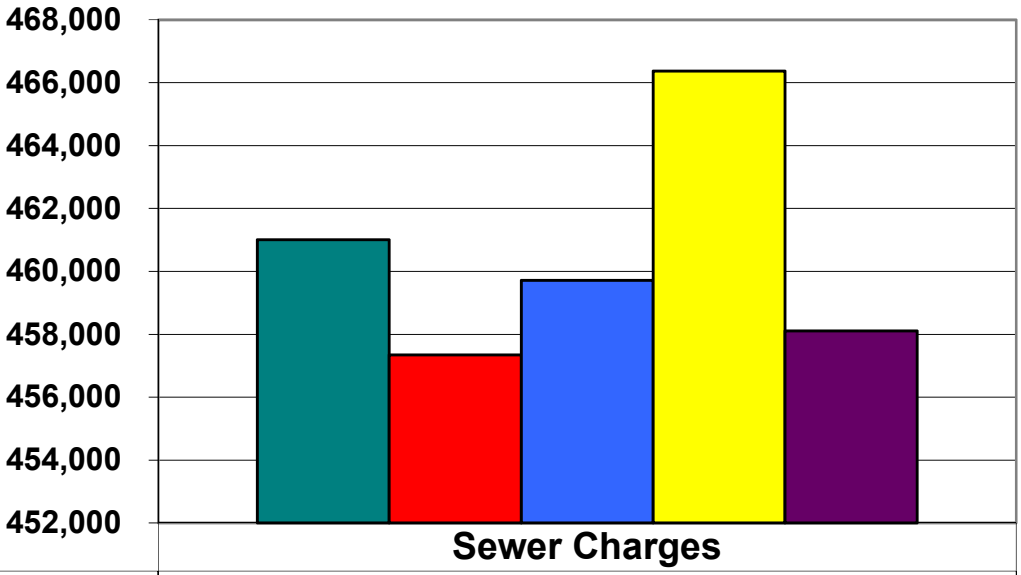
	Public Utility Franchise Tax
2020 Actual	49,073
2021 Actual	41,769
2022 Actual	44,576
2023 Appropriated	43,800
2024 Proposed	53,000

Revenue from the Public Utility Franchise Tax reflects a 2.5% tax on the gross receipts for sales of electric power and gas companies (but not telephone or cable television companies). The 2024 proposed estimate anticipates higher revenues based on revenues collected in FY2023.

Public Utility Franchise Tax revenues are reflected in the Highway Fund.

Sewer Service Charges

(Dollars in Thousands)



	Sewer Charges
2020 Actual	461,009
2021 Actual	457,347
2022 Actual	459,714
2023 Appropriated	466,373
2024 Proposed	458,110

Sewer Service Charges reflect charges primarily related to the discharge of wastewater from residential dwellings and non-residential facilities. The 2024 proposed estimate is developed by the City's Department of Environmental Services and takes into account historical data, and certain additional demand requirements.

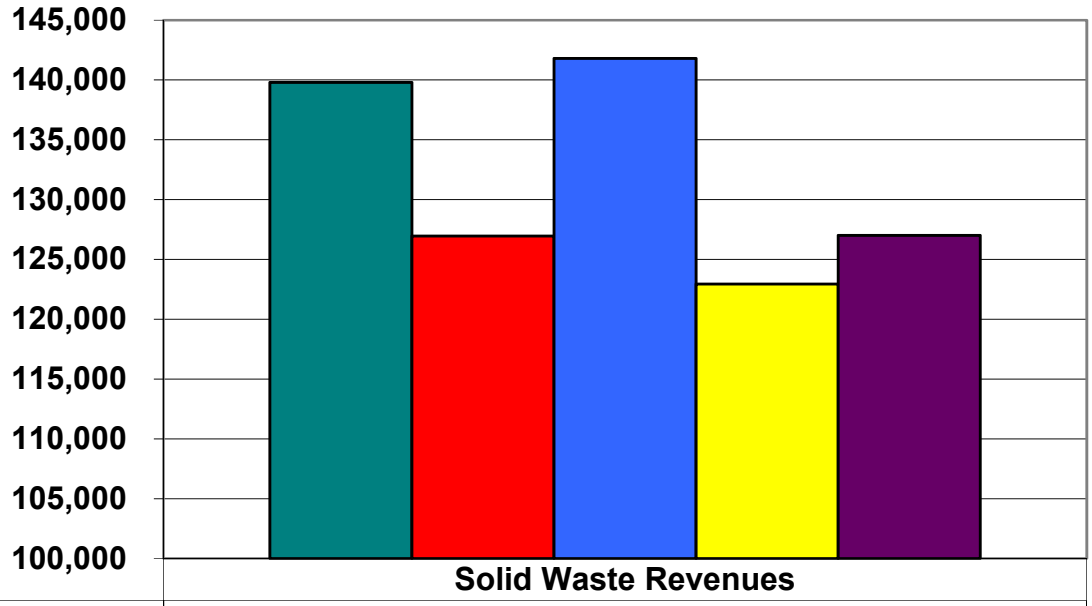
Sewer Service Charges are reflected in the Sewer Fund.

The following are the current basic Sewer Service Charges, effective July 1, 2016.

Residential - 7/1/2016	
Single family & duplex dwellings per dwelling unit per month:	
Monthly base charge	$77.55
Monthly usage charge per 1,000 gallons of metered water consumed	$4.63
Multiple unit dwellings per dwelling unit per month:	
Monthly base charge	$53.32
Monthly usage charge per 1,000 gallons of metered water consumed	$4.63
Non-Residential:	
Various rates based on water usage or wastewater discharge	

Solid Waste Revenues

(Dollars in Thousands)



	Solid Waste Revenues
2020 Actual	139,789
2021 Actual	126,962
2022 Actual	141,798
2023 Appropriated	122,941
2024 Proposed	127,016

Solid Waste revenues are primarily fees charged for the disposal of refuse and other solid wastes delivered to disposal facilities by any business or any federal or state agency. The 2024 proposed estimate is based upon estimates from the Department of Environmental Services.

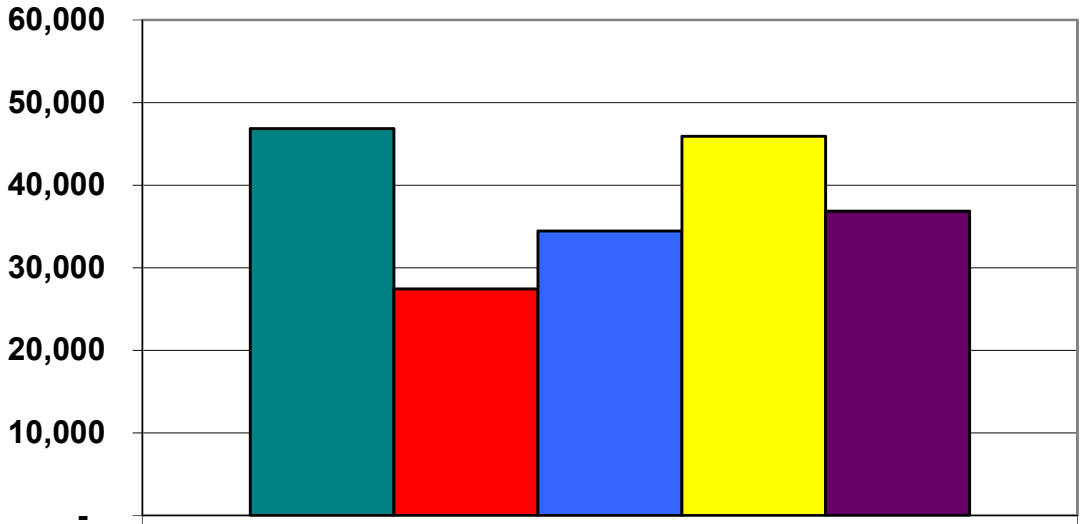
The rates below for disposal of refuse delivered to disposal facilities have been in effect since January 1, 2005:

- H-Power Facility - $81.00 per ton
- Transfer Stations - $110.60 per ton
- Landfills - $81.00 per ton

Solid Waste revenues are reflected in the Solid Waste Special Fund.

Transportation Revenues

(Dollars in Thousands)



	Transportation Revenues
2020 Actual	46,850
2021 Actual	27,422
2022 Actual	34,442
2023 Appropriated	45,908
2024 Proposed	36,854

Transportation Revenues reflect revenues collected primarily from the City's island wide public transit system. The 2024 proposed estimate is based upon estimates from the Department of Transportation Services.

Transportation revenues are reflected in the Transportation Fund.

Summarized below are the authorized fares effective July 1, 2022:

Adult one-way cash fare	$3.00
Youth one-way cash fare	1.50
Senior / Disabled one-way cash fare	1.25
Adult 1-day pass	7.50
Youth 1-day pass	3.75
Senior / Disabled 1-day pass	3.00
Adult monthly pass	80.00
Youth monthly pass	40.00
Senior / Disabled monthly pass	20.00
Adult annual pass	880.00
Youth annual pass	440.00
Senior annual pass	45.00
Disabled annual pass	45.00

SUMMARY OF RESOURCES BY SOURCE

Source	FY 2022 Actual*	FY 2023 Appropriated	FY 2024 Proposed
OPERATING RESOURCES			
Real Property Tax	$ 1,399,376,644	$ 1,493,551,944	$ 1,658,066,338
Fuel Tax	45,383,489	37,717,235	43,041,000
Motor Vehicle Weight Tax	187,236,065	181,857,140	184,824,810
Public Utility Franchise Tax	44,575,932	43,800,000	53,000,000
Federal Grants	292,337,299	260,536,906	204,099,980
State Grants	11,115,539	20,361,688	22,030,990
Transient Accommodations Tax	40,157,509	85,794,000	93,977,000
Public Service Company Tax	37,277,880	44,000,000	44,520,000
Licenses and Permits	56,294,999	61,479,243	58,608,487
Charges for Services	38,677,524	42,437,415	72,004,444
Sewer Charges	255,614,248	197,580,316	221,797,210
Transportation Revenues	34,442,247	44,677,000	36,685,725
Solid Waste Revenues	141,798,425	110,165,900	127,015,900
Other Revenues	89,871,722	147,875,252	153,278,359
Carry-Over	1,457,817,888	1,014,217,619	939,513,401
TOTAL OPERATING RESOURCES	**$ 4,131,977,410**	**$ 3,786,051,658**	**$ 3,912,463,644**
CAPITAL RESOURCES			
General Obligation Bonds			
General Obligation Bonds	$ 741,925,810	$ 350,497,250	$ 381,360,479
General Fund			
Other Revenues	200,000	8,461,859	28,313,080
Highway Fund			
Other Revenues	-	4,245,700	3,921,975
Solid Waste Special Fund			
Solid Waste Revenues	-	12,775,000	-
Transportation Fund			
Transportation Revenues	-	1,231,000	168,275
Special Events Fund			
Other Revenues	-	-	60,000
Golf Fund			
Other Revenues	-	329,000	-
Honolulu Zoo Fund			
Other Revenues	-	12,000	-
Bikeway Fund			
Other Revenues	200,000	1,055,000	1,059,000
Hanauma Bay Nature Preserve Fund			
Charges for Services	1,241,000	70,000	-
Parks and Playgrounds Fund			
Other Revenues	996,006	3,713,953	1,405,683

Source	FY 2022 Actual*	FY 2023 Appropriated	FY 2024 Proposed
Sewer Fund			
Sewer Charges	204,100,000	268,793,136	236,312,790
Sewer Revenue Bond Improvement Fund			
Revenue Bonds	335,837,000	79,800,000	269,702,000
Other Revenues - Investments	-	-	-
Federal Grants Fund			
Federal Grants	65,069,336	266,666,103	127,070,632
Community Development Fund			
Federal Grants	6,541,887	5,495,959	5,495,959
State Funds			
State Grants	-	-	-
Developer	-	-	-
Other Revenues	-	-	-
Housing Development Special Fund			
Other Revenues	-	-	-
Utilities' Share			
Other Revenues	100,000	-	-
Clean Water and Natural Lands Fund			
Real Property Tax	6,646,561	7,148,028	7,936,962
Other Revenues	27,000	25,000	691,000
Carry-Over	10,493,439	10,721,911	19,003,038
Affordable Housing Fund			
Real Property Tax	6,446,576	7,148,028	7,936,000
Other Revenues	31,000	18,000	442,000
Carry-Over	31,091,424	-	-
Ewa Highway Impact Fee			
Other Revenues	-	-	-
Capital Projects Fund			
Other Revenues	-	2,724,000	100,000
HCD Rehabilitation Loan Fund			
Federal Grants	-	-	-
Waipio Peninsula Soccer Park Fund			
Other Revenues	-	100,000	-
General Trust Fund			
Other Revenues	-	-	-
TOTAL CAPITAL RESOURCES	**$ 1,410,947,039**	**$ 1,031,030,927**	**$ 1,090,978,873**
TOTAL RESOURCES	**$ 5,542,924,449**	**$ 4,817,082,585**	**$ 5,003,442,517**

*The capital budget for fiscal year 2022 ends on June 30, 2023.

The actuals reported for Capital Resources reflect the appropriated amounts.

Debt and Financial Policies of the City

The Debt and Financial Policies of the City and County of Honolulu is guided by Resolution No. 06-222, adopted on July 19, 2006. The policies state:

I. OPERATING BUDGET

A. OVERALL

1. The operating budget details a financing and spending program to meet the goals and objectives of the City which have been established by the City administration, the City Council and the public. It contains information and data regarding expected revenues, expected expenditures and expected service and performance outcomes. To the extent feasible, the budget also should include outcome measures which reflect each programs' success in meeting established goals and objectives.
2. Operating expenses are the costs for personnel, materials, equipment required for a government entity to function. Operating expenses are expenditures for day to day operations and exclude expenditures for capital purposes, as defined herein. Operating expenses include the cost of paying salaries and benefits to civil service employees except that salaries for employees funded with cash from the sewer fund may be included in the capital budget.
3. The City administration shall have written policies with respect to the preparation and implementation of the City's operating budget that incorporate the guidelines and definitions contained herein.
4. As a comprehensive business plan, the budget includes the following elements as recommended by the Government Finance Officers Association: public policies, financial plan, operations plan, and communications device.
5. The City's annual budget presentation should display the City's service delivery/performance plan in a public friendly format.
6. Under the Mayor's direction, the Department Directors have primary responsibility to formulate budget proposals and implement the budgets appropriated by the City Council and allotted by the Mayor.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating and capital budgets by maximizing its level of public services while minimizing its level of debt.
2. Cash balances in excess of the amount required to maintain a long-term contingency reserve shall be used to fund one-time or non-recurring costs.

C. RESERVE FOR FISCAL STABILITY FUND

1. The City shall maintain the reserve for fiscal stability fund to accommodate economic and revenue downturns and emergency situations.
2. The City shall make every effort to attain a minimal fund balance of five percent and an optimal fund balance of eight percent of annual General Fund and Highway Fund operating expenditures.
3. The City shall make every effort to replenish monies expended from the fund when conditions that necessitated the expenditure cease to exist.

D. REVENUES

1. The City shall make every effort to maintain a very high tax collection rate (over 98.5 percent) to the extent consistent with the marginal costs of collection.
2. The City shall place increased emphasis on user fees to finance municipal services.
3. The City shall seek to diversify its revenue mix to be less dependent on property tax revenues and temporary revenues.

4. The City annually shall review all revenue schedules, including taxes, rates, licenses, user fees, and other charges to determine the appropriate level of each revenue source required for the operating and capital costs of the programs they finance. Multi-year rate schedules shall be established whenever feasible.
5. The City shall maintain a sewer fee rate structure which is adequate to insure that the programs the sewer funds finance remain firmly and separately self-supporting, including the costs of operations, maintenance, and debt service; provided that this shall not preclude the use of community facilities districts, benefit districts, unilateral agreements, development agreements, user fees and impact fees to pay for sewer capital improvements.
6. The City shall make every effort to maximize investment income by achieving and maintaining a high level of prudent and legally appropriate cash investments.
7. The City diligently shall seek Federal, State and other revenues to fund its current and new programs. However, the City shall ensure that its long-term financial planning considers the eventual loss of these temporary financing sources.
8. No monies from the sale of any city property shall be budgeted as revenue in the executive operating budget unless the City has an executed contract with a realtor concerning the listing of the property and public notice of the listing of the property has been given.

E. SELF-INSURANCE PROGRAM

1. The City shall continue to set aside funding in the City's risk management account. As the City's mix and level of liabilities increase, the City should implement a cost-effective program to mitigate the expense of commercial insurance.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. Administrative costs should reflect an appropriate balance between resources allocated for direct services to the public and resources allocated to ensure sound management, internal controls, and legal compliance.

G. MULTI-YEAR ESTIMATES

1. With every annual budget, the Mayor shall propose a six-year operating and capital expenditure and revenue plan for the City which shall include estimated operating costs for future capital project proposals that are included in the Capital Program. The plan for the operating and capital components shall detail the six-year projections according to the categories of expenditures and revenues shown in tables A and B, made a part hereof, and shall show how future expenditures are to be met by existing or new revenue sources.
2. This budget data shall be presented to elected officials in a form that will facilitate annual budget decisions, based on a multi-year strategic planning perspective.

H. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the annual budget decision making process through public hearings and community meetings. Such involvement shall include assistance in establishing program and budget priorities for the City.
2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the City Council and the Mayor.

I. USER FEES

1. Whenever the City charges user fees, those fees shall be phased toward covering 100 percent of the cost of service delivery, including debt service costs, unless such amount prevents an individual from obtaining an essential service.
2. Fees may be less than 100 percent if certain factors (e.g., market forces, competitive position, etc.) need to be considered.

J. NON-PROFIT ORGANIZATIONS

1. All grants of public funds to private organizations shall be based on standards established in ordinance.

II. CAPITAL BUDGET

A. OVERALL

1. Capital costs funded in the capital budget shall be limited to costs that do not recur annually. These include equipment having a unit cost of $5,000 or more and estimated service life of 5 years or more, except for equipment funded with cash from the sewer fund. Items such as light poles and playground equipment whose individual cost is less than $5,000 may be funded in the capital budget if aggregated and made an integral part of a project costing $25,000 or more and the estimated service life of every major component of the project is 5 years or more, such as a project to replace all of the light poles in neighborhood or a project to replace a park's facilities including playground equipment. To be included, improvement and replacement costs of public infrastructure must substantially expand the capacity or extend the life of the public infrastructure. Eligible capital costs would include the repaving of parking lots but not painting and slurry sealing of parking lots. It would include the installation of a new roofing surface but not spot patching of a roof. Contracts to hire engineering and design professionals under a personal services contract with a definite termination date may also be included. Costs associated with paying the salaries of civil service employees shall not be included except for salaries funded with cash from the sewer fund. Major renovations costing more than $5,000 to existing facilities may qualify as a capital project. Routine maintenance of existing facilities, however, shall not qualify; instead, such costs shall be included in the operating budget. All other necessary costs that do not qualify for funding in the capital budget shall be included in the operating budget and deemed operational costs.
2. The City administration shall have written policies with respect to the preparation and implementation of the City's capital budget that incorporate the guidelines and definitions contained herein.
3. The preparation and adoption of the capital budget shall be coordinated with the operating budget so that the City may ensure that sufficient resources are available to operate and maintain its facilities.

B. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the capital budget should be based on a thorough analysis of each project and be as reliable as the level of detail known about the project. Project cost estimates for the six-year Capital Program may vary in reliability depending on when they are to be undertaken during the first through sixth year of the Program.
2. Capital project proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.
3. All proposals for the expenditure of capital funds shall be formulated and presented to the City Council within the framework of the capital budget.
4. Project proposals will include the project's impact on the operating budget including, but not limited to, additional personnel requirements and long-term maintenance costs necessary to support the project.
5. At the time of a contract award, each project shall include a reasonable provision for contingencies. The amount set aside for contingencies shall correspond with industry standards and should not exceed ten percent of the estimated project costs.
6. The City administration shall minimize administrative costs of the Capital Program.
7. The annual capital budget shall include those projects which can reasonably be accomplished in the time frame indicated. The capital budget shall include a projected time schedule for each project.

C. CAPITAL PROGRAM POLICIES

1. Citizen participation in the Capital Program formulation is a priority for the City. Among the activities which shall be conducted to address this need are the following:

   a) Community meetings shall be held in a timely manner to receive community input to the Capital Program before it is submitted to the City Council.

   b) Council deliberations on the Capital Program shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.

   c) Prior to the adoption of the Capital Program, the Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed Capital Program.

2. All projects included in the Capital Program shall be consistent with the City's General Plan and Development Plans. The goals and policies for services, facilities, and transportation should serve as guidelines for the development of the Capital Program.

3. Capital projects shall be financed when possible through user fees, impact fees, community facilities districts, benefit districts, unilateral agreements and development agreements.

4. Projects that involve intergovernmental cooperation in planning and funding shall be established by an agreement that sets forth the basic responsibilities of the parties involved.

5. The City annually shall review and establish criteria to evaluate capital project proposals. Factors to be considered for priority-ranking include the following:

   a) Projects required to meet public health and safety needs;

   b) Projects mandated by federal or state law;

   c) Projects which have a positive impact on the operating budget (i.e., reduces expenditures, increases revenues);

   d) Projects which are programmed in the operating budget multi-year estimates;

   e) Projects which can be completed or significantly advanced during the six-year Capital Program; and

   f) Projects which realistically can be initiated during the year they are scheduled.

III. DEBT POLICIES

A. Debt shall not be used to finance ongoing operational costs as defined herein.

B. Whenever possible, the City shall pursue alternative sources of funding in order to minimize the level of debt.

C. When feasible, the City shall use special assessment, revenue, or reimbursable bonds in lieu of general obligation debt.

D. Long-term general obligation debt may be incurred when necessary, based on the City's ability to pay. This debt shall be limited to those capital projects that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project also should be integrated with the City's long-term financial plan and Capital Program.

E. The maturity date for any debt shall not exceed the reasonable expected useful life of the project so financed.

F. The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus. A rating agency presentation/update shall be conducted at least once annually.

G. The City shall establish affordability guidelines in order to preserve credit quality. Guidelines, which may be suspended for emergency purposes or because of unusual circumstances, are as follows:

   1. Debt service for general obligation bonds including self-supported bonds as a percentage of the City's total Operating budget, including enterprise and special revenue funds, should not exceed 20 percent.

   2. Debt service on direct debt, excluding self-supported bonds, as a percentage of General Fund revenues should not exceed 20 percent.

H. The total outstanding principal of the City's variable rate debt should not exceed 120% of the City's total short-term investments.

I. Variable rate debt should be used only as a source of interim or construction financing, financing of equipment with a useful life of five years, and short-term financing of debt service. In the event variable rate debt is used to finance debt service, the variable rate debt shall be refunded as a part of the next long-term bond issuance.

J. Whenever possible, the City shall seek State funding for financing of qualified wastewater projects.

K. The City continually shall review outstanding City debt and initiate refinancing when feasible.

L. Unless the refunding of bonds is for the purpose of restructuring existing debt service on outstanding bonds or to refund outstanding bonds which bear interest at a rate or rates which shall vary from time to time, the City shall refund callable fixed rate bonds only if the present value savings which shall inure to the City as a result of the refunding shall not be less than 2%.

FACT SHEET ON BUDGET TRENDS

	Actual FY 2020	Actual FY 2021	Actual FY 2022	Budgeted FY 2023	Budgeted FY 2024
REAL PROPERTY TAX:					
Net Assessed Value [a,b].	$ 242,256,423	$ 242,631,369	$ 240,122,162	$ 265,462,517	$ 300,501,973
Average Rate [c]	5.89	5.98	5.88	5.68	5.57
Collections [a]	$ 1,426,467	$ 1,451,469	$ 1,412,470	$ 1,507,848	$ 1,673,939
EXECUTIVE AND LEGISLATIVE					
OPERATING BUDGETS:					
Appropriations [a]	$ 2,858,785	$ 2,938,921	$ 2,955,259	$ 3,242,175	$ 3,436,535
CAPITAL BUDGET:					
Appropriations [a]	$ 1,167,318	$ 1,382,364	$ 1,410,947	$ 1,031,031	$ 1,090,980
LONG-TERM DEBT:					
Debt Service Charges [a]	$ 586,253	$ 583,754	$ 598,654	$ 636,871	$ 656,871
NUMBER OF POSITIONS: [d]					
Police	2,765	2,869	2,842	2,842	2,842
Fire	1,188	1,190	1,190	1,192	1,190
Environmental Services	1,174	1,174	1,174	1,174	1,174
Parks and Recreation	1,190	1,187	1,188	1,195	1,200
Prosecuting Attorney	311	302	299	304	309
Other Executive Agencies	3,834	3,958	3,932	4,100	4,142
Total Executive Branch	**10,462**	**10,680**	**10,625**	**10,807**	**10,857**
MOTOR VEHICLE REGISTRATIONS [e,f,g]	**769,543**	**770,201**	**770,201**	**770,201**	**770,201**
RESIDENT POPULATION (July 1st) [f,g]	**1,013,227**	**1,000,890**	**1,000,890**	**1,000,890**	**1,000,890**

a) Dollars in thousands

b) Valuation 100% of fair market value

c) Per thousand dollars

d) Rounded; temporary and contract positions included; authorized full-time equivalent positions

e) Calendar year

f) Source: State of Hawaii Data Book 2021

g) 2022 - 2024 based on estimates

CITY AND COUNTY PROFILE

Features	[unit]
Land Area *	597.6 square miles
Racial Composition (based on Hawaii State Department of Health survey)	
Hawaiian	21.7 percent
Caucasian	15.5 percent
Japanese	28.0 percent
Filipino	14.0 percent
Chinese	7.6 percent
Other	13.3 percent
Median Age *	39.1 years
Age Composition *	
Under 18 years	21.0 percent
18 - 64 years	60.2 percent
65 years and over	18.8 percent
Elections ***	
Registered Voters, Primary Election 2022	562,630
Votes Cast, Primary Election 2022	228,522
Registered Voters, General Election 2022	566,873
Votes Cast, General Election 2022	277,194
Educational Attainment of Persons 25 Years Old and Over *	
Less than High School Diploma	7.4 percent
High School Graduate or Higher	92.6 percent
Bachelor's Degree or Higher	35.8 percent
Median Household Income **	89,584
Number of Housing Units (7/1/2021) *	372,626
Building Permits Issued (Fiscal 2021) ****	
Number Issued	14,328
Estimated Value (dollars in thousands)	2,254,312
Unemployment Rate (2021) *****	5.7 percent

* 2021 State of Hawaii Data Book
** U. S. Census Bureau
*** Office of Elections
**** Honolulu Department of Planning and Permitting
***** Hawaii State Department of Labor and Industrial Relations

The Budget Process

Introduction

At first exposure, the annual budget may appear to be complicated and difficult to understand. This section describes the many facets of the budget process so that it is easier for our readers to use.

Each year, the City adopts three budgets:

- The **Executive Operating Budget** explains where the City gets its money and how it will be spent to pay for day-to-day operations of the executive branch.
- The **Legislative Budget** describes how the City Council and its activities will be funded.
- The **Capital Budget** lists and describes long-lived projects, such as highways, parks and buildings, which the City will undertake during the next six years as well as identifying in what years appropriations will be required. The Capital Budget is commonly referred to as the "CIP" for Capital Improvement Program.

The following sections explains how the budgets are put together and what they contain.

The Annual Budget

The annual budget of the City and County of Honolulu establishes the City's policies and fulfils the legal requirement that a balanced financial plan be adopted to set the spending limits of the City. The budget also estimates the revenues and other financial resources that will be used to pay for the City's operations during the fiscal year. Honolulu's fiscal year begins on the first day of July and ends on the last day of June of the following year.

The Mayor's budget message identifies the City's major goals and objectives and explains how the administration plans to achieve them.

The budget ensures that executive and legislative policies will be followed by detailing costs, making historical comparisons, and establishing performance measures against which City agencies can be evaluated throughout the year.

The budget process includes many open meetings and public hearings in order to ensure the public's participation and input. The budget itself is a public information document providing readers with an overview of the City and its workings.

The budget is based on guidelines and restrictions established by the Hawaii Constitution, State statutes, Honolulu's City Charter and City ordinances.

The Revised Charter of the City and County of Honolulu provides for an annual executive budget consisting of an operating budget and a capital budget including a statement of relationships between operating and capital items for the executive branch. Section 9 of the Revised Charter sets forth the contents of the budgets, the officers or agencies responsible for their preparation, and the manner and timetable of the Council's review process. To comply with these requirements, the City administration prepares an Executive Program and Operating Budget (Volume I) and an Executive Program and Capital Budget (Volume II). The budget documents must be submitted to the City Council by March 2, 120 days before the start of the fiscal year, as required by the Charter.

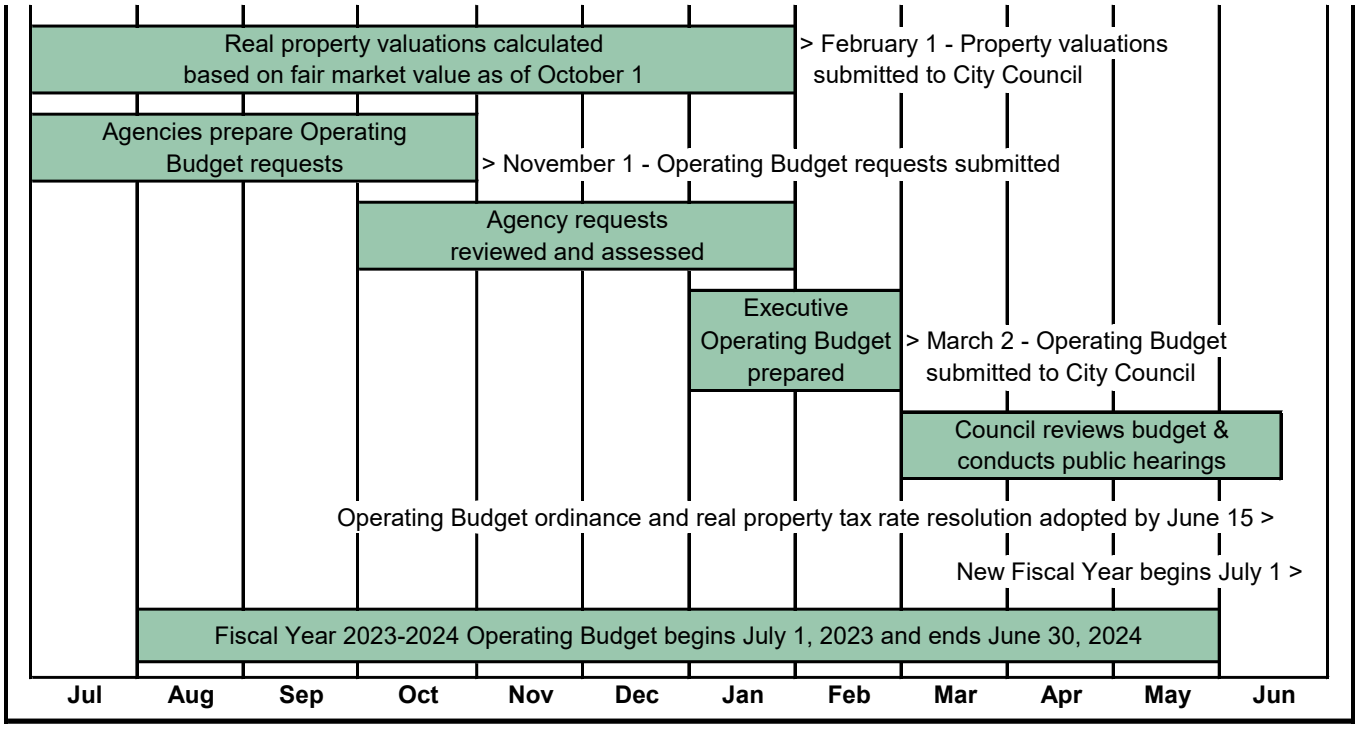
In addition to the two Budget Volumes, the City administration also prepares and submits to the City Council a bill for an Operating Budget ordinance and a bill for a Capital Budget ordinance. These proposed ordinances provide for appropriations to fund the activities of the executive branch. Requirements and presentation details of the budget ordinances are set forth in Articles 17 and 18 of Section 2, Revised Ordinances of Honolulu.

The Revised City Charter can be found on-line at www.honolulu.gov/cor/rch. The Revised Ordinances of Honolulu can be accessed at www.honolulu.gov/ocs/roh/rohonline. Additional information concerning public hearings, a synopsis of the budget ordinance, City Council actions and the budget ordinances' status can be found at www.honolulu.gov/council. The site is maintained by the Department of Information Technology, City and County of Honolulu. To report problems, contact www.honolulu.gov/form/website-support-form.html?view=form.

The Operating Budget

Appropriations contained in the executive operating budget ordinances are valid only for the fiscal year for which they were made.

Any part of the appropriations which is not spent or reserved to pay for expenses lapses after June 30, the end of the fiscal year.



Revenue Estimating Process

The revenue estimating process determines how much money will be available to pay for City services during the following fiscal year. The process begins in July with an analysis of current revenue collections, Oahu's economic trends, projections of the State of Hawaii's Council on Revenues and other data. Revenue estimates for the current year are forwarded to the executive agencies in September. Based on their past experience and knowledge of factors which may affect future collections, the agencies respond in October with their estimate of revenues for the next six years.

Real property assessments are calculated throughout the year. For the purpose of determining the following fiscal year's real property tax revenues, valuations are calculated based on the fair market value as of October 1. The valuations are submitted to the City Council by February 1 in accordance with Ordinance 8-11.1(e).

The Operating Budget Preparation Process

Guidelines for the preparation of the operating budget are forwarded to the executive agencies in September. Agencies respond in November with details of expenditure proposals and their justifications. Agency requests are reviewed, assessed and weighed against anticipated revenues and the requirements of non-agency expenditures such as debt service, employees' health benefit costs

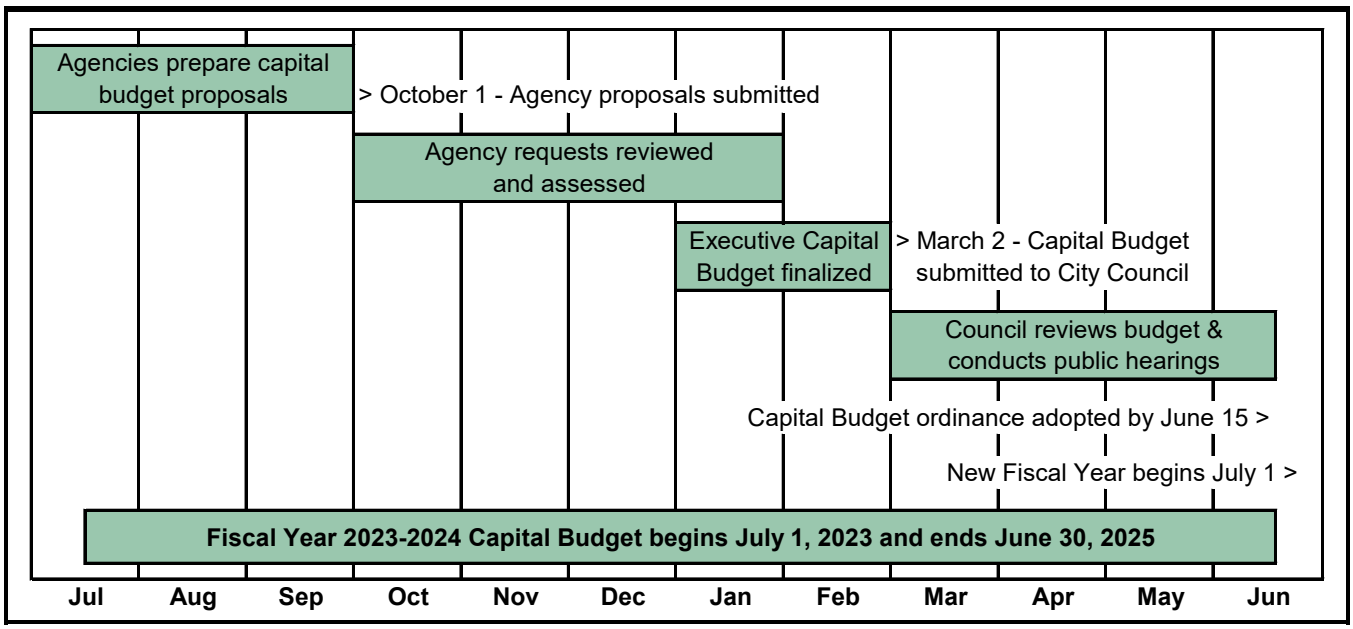
and retirement benefit contributions. The Mayor makes the final program decisions and submits the operating budget proposal to the City Council by March 2 in accordance with City Charter Section 9-102.1.

Any part of the appropriations not spent or encumbered to pay expenses lapses 12 months after the end of the fiscal year. Capital budget appropriations are available for a 24 month period beginning from the first day of July until the last day of June of the succeeding fiscal year.

The Capital Budget

Appropriations in the executive capital budget ordinance are valid only for the fiscal year for which they were made and for 12 months thereafter.

CAPITAL BUDGET CALENDAR



The Capital Budget Preparation Process

Budget preparation instructions are forwarded to executive agencies in July. Upon receipt, agencies prepare project proposals and submit them by October 1.

All proposed projects are reviewed and assessed by the Mayor and his staff, with the finalized proposed Capital Budget submitted to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Legislative Budget

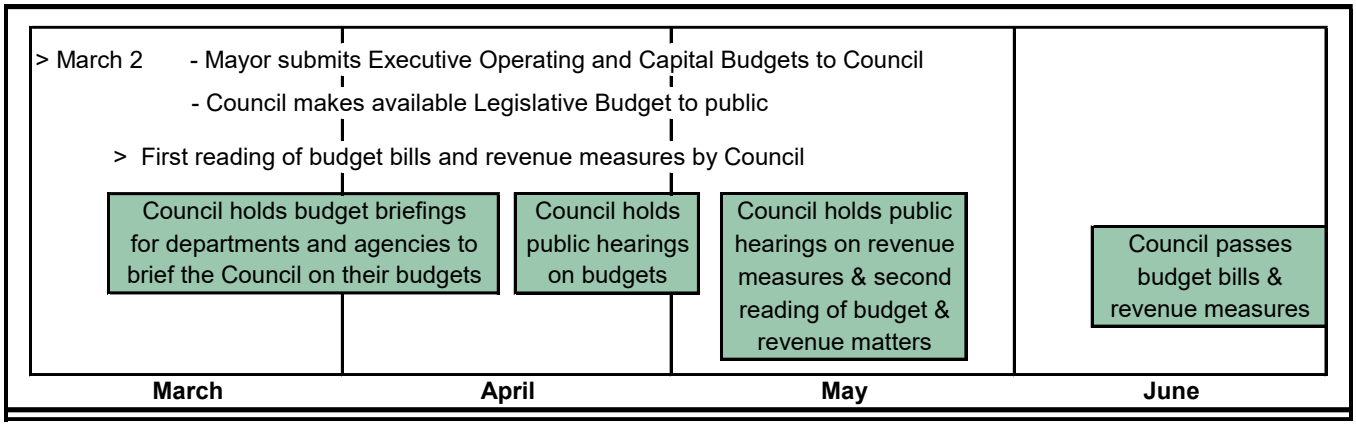
As with the executive operating budget, legislative budget appropriations are valid only for the fiscal year for which they are made. Any part of the appropriation that has not been spent or reserved to pay expenses lapses at the end of the fiscal year. The fiscal year begins on the first day of July and ends on the last day of June of the following year.

The legislative budget must be prepared and available for public review by March 2. The City Council conducts hearings and must pass the legislative budget ordinance by June 15.

Consideration and Adoption by the City Council

Upon receipt of the executive program, annual budget and proposed ordinances from the Mayor, the Council immediately notifies the public of its intention to hold public hearing on the executive submissions and also on the legislative annual budget and ordinance. Upon the conclusion of the hearings, the Council may add new items to, delete or amend any item in the executive and legislative proposals. Like other bills, the Council adopts the executive and legislative programs and budget ordinances by majority vote after three readings on separate days. The Council must pass legislation establishing the real property tax rates and all budget ordinances by June 15. If final action is not taken on or prior to that day, the executive budget ordinances as submitted by the Mayor go into effect

COUNCIL DELIBERATION CALENDAR



The Mayor has 10 working days in which to (1) sign the ordinances, (2) veto the measures or (3) to return the measures unsigned, in which case the measures become law as if he had approved them.

For information about how bills become law or the Council's procedures and schedules, see https://www.honolulucitycouncil.org/lawmaking-101.

Amendments to the Budget and Other Appropriations

Amendments to the executive budget ordinances and program may be submitted by the Mayor and considered by the Council under the same procedures prescribed for the enactment of the annual executive budget ordinances and program, and amendments to the legislative budget ordinance may be initiated and considered by the Council under the same procedures prescribed for the adoption of the annual legislative budget ordinance, provided that:

a) No amendment shall increase the aggregate of authorized expenditures to an amount greater than the estimate of available resources for the fiscal year.

b) Amendments to the capital budget ordinance shall conform to the operating and capital program, as amended.

Appropriations for items not included in the annual executive or legislative budget ordinances may be proposed by the Council or by the Mayor and enacted for the following purposes only:

a) To meet contingencies which could not be anticipated when the budget ordinances were passed.

b) To pay the expenses of holding special elections and elections on proposals to amend the charter.

No part of the budget ordinances can be amended, revised or repealed by the Council except by another ordinance.

Budget and Budgetary Accounting

The budgets are on a basis consistent with GAAP (generally accepted accounting practices, see GLOSSARY OF TERMS) except that encumbrances are treated as budgeted expenditures in the year the commitments are made.

Formal budgetary integration is employed (i.e., annual operating budgets are legally adopted) for the general fund and special revenue funds (except the revolving funds). Effective budgetary control for debt service, trust and agency, and revolving funds is achieved through bond indentures, contractual provisions and legislation. Formal budgetary integration is not employed for capital projects because effective budgetary control is achieved through contractual provisions and project oversight. Flexible budgeting (i.e., the relationship of costs to revenues) is employed for enterprise funds.

The Mayor is authorized to transfer appropriations between activities within a department. To transfer appropriations between departments, the legal level of budgeting, amendment must be made to the enacted budget ordinance. Amendments to the enacted budget ordinance may be proposed by the Council or by the Mayor.

Glossary of Terms

Administration — The Executive branch of the City and County of Honolulu headed by an elected Mayor.

Activity — The smallest unit of budgetary accountability and control that encompasses specific and distinguishable lines of work performed by an organizational unit to accomplish a function for which the City is responsible.

Agency — Any department, office, board, commission or other governmental unit of the City.

Allotment — An agency's plan of estimated expenditures, revenues, cash disbursements, and cash receipts for each quarter of the fiscal year.

Appropriation — Authorization granted by the City Council to make expenditures and incur obligations for purposes specified in the appropriation ordinance.

Assessed Valuation — The value of real estate or other property used as a basis for levying real property taxes.

Authorized Positions — The maximum number of positions approved in the adopted operating budget.

Bond — A written instrument to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. The most common types of bonds are general obligation and revenue bonds that are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Bond Funds — Monies derived from the issuance of bonds used to finance authorized capital expenditures.

Budget (Proposed and Adopted) — The Mayor submits to the City Council a proposed budget reflecting the expenditure and revenue level for the coming fiscal year. When the Mayor and City Council have formally endorsed the expenditure and revenue level, the proposed budget becomes the adopted budget, appropriating funds and establishing legal expenditure limits.

Budget Issue — Items that require special management attention, including, but not limited to, proposed new programs or projects, expansion of current services, items to be delineated as an issue such as new equipment, or drastically increased costs for continuation of programs or items as they currently exist.

Budget Message — A document included with the budget through which the Mayor provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year(s).

Budget Ordinance — The official enactment by the City Council creating an adopted budget to establish legal authority for City officials to expend and obligate resources.

ACFR — The Annual Comprehensive Financial Report which is an audited and printed copy of the City's financial statement at the end of each fiscal year.

Capital Budget — A plan for capital expenditures to be incurred during the budget year (see “fiscal year”) from funds appropriated for projects scheduled in the capital program for the first year thereof.

Capital Improvement Program (CIP) — A plan for capital expenditures to be incurred each year over a fixed period of years, specifying the full resources estimated to be available to finance the projected expenditures.

Carry-over — See Fund Balance, Unreserved.

Character of Expenditure — A classification identifying the purpose of the expenditures. The operating budget classifies expenditures as salaries, current expenses, and equipment.

City — Refers to the City and County of Honolulu.

City Council — The Legislative branch of the City consisting of nine councilmembers, each elected from one of Oahu's nine separate geographic districts; for a term of two or four years.

Contingency — Funds reserved to cover unforeseen expenditures that occur during the fiscal year.

Collective Bargaining Unit — An organized group of employees represented by a labor union for the purpose of collective decision making with public employers.

Contingency — A budgetary reserve set aside for unforeseen or large, shared expenditures that require flexibility in its allotment.

Cost Elements — See “Character of Expenditure.”

Current Expenses — A Character of Expenditure. Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not classified as capitalized assets.

Current Services — The amount of budgetary resources needed to provide the existing level of services based on the current workload.

Debt Service — The principal and interest payments on an obligation resulting from the issuance of bonds and notes.

Employees' Retirement System (ERS), State of Hawaii — A statewide entity that provides retirement allowances and other benefits to State and County government employees.

Employer-Union Trust Fund (EUTF), Hawaii — A statewide entity that provides health and other benefit plans to State and County government employees and retirees.

Encumbrance — Commitments to incur obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when expended.

Enterprise Fund — A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business (a) where the intent of the governing body is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Funds included are sewer fund, solid waste special fund, housing development special fund and transportation fund. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Equipment — A Character of Expenditure. Expenditures to acquire new or replacement assets that are less than $5,000 with a useful life of more than five years or more than $5,000 with a useful life of less than five years.

Expenditures — Cost of goods delivered or services rendered, whether paid or unpaid, including expenses and capital outlays. Expenditures are distinguished from encumbrances in that expenditures relate to goods delivered or services rendered, whereas encumbrances represent commitments or obligations for goods to be delivered or services to be rendered in the future and for which no actual liability has yet been incurred.

Federal Aid — Funds received from the Federal Government.

FICA — Federal Insurance Contributions Act, a payroll expenditure representing social security tax.

Fiscal Year — The fiscal year of the City begins on the first day of July and ends on the last day of June of the succeeding year. (Appropriations in the capital budget ordinance are valid for the fiscal year for which they are made and continue for 12 months thereafter.)

Fringe Benefits — Payments made by the City to cover social security, retirement, health insurance, workers' compensation, and other benefits for its employees and retirees.

Full-Time Equivalent Position — A number representing a part-time position converted to the decimal equivalent of a full-time position. Most full-time employees (1.00 FTE) are paid for 2,080 hours in a year . A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations.

Fund Balance, Unreserved — Actual or estimated unreserved fund balance carried over from the prior fiscal year and available for appropriation. The estimated fund balance together with the estimated revenues and inter-fund transfers for the upcoming year determine the maximum amount available for appropriation in the proposed year's budget.

General Fund — The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. General Fund revenues include all General Fund resources, excluding non-revenue receipts and unreserved fund balance.

General Obligation Bonds — Bonds for which the full faith and credit of the City are pledged for the payment of debt service.

Generally Accepted Accounting Principles (GAAP) — GAAP are the uniform minimum standards of and guidelines to financial accounting and reporting. GAAP provide a standard by which to measure financial presentations.

Goal — A broad statement of a desired end result.

Grant — A funding source that includes State, Federal and private subsidies received in aid of a public undertaking.

Honolulu, City and County — The consolidated city-county was incorporated in 1907 and consists of the entire island of Oahu. Honolulu is the 11th largest City in the United States and has a population of over 900,000. The City and County of Honolulu consists of 22 agencies and departments.

Inter-Fund Transfer — Legally authorized transfer from a fund receiving revenues to a fund through which the resources are to be expended.

Lapse — The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.

Line-item — See “Object Code”.

Means of Financing — The source of funds from which appropriations are made.

Modified Accrual Basis of Accounting — Under this system of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Multi-Year Financial Outlook — A six-year forecast of expenditures and revenues of both the operating and capital budgets.

Object Code — A numeric code that is used to categorize the expense or revenue type of a transaction.

O'ahu — Known as “The Gathering Place”, O'ahu is the third largest of the Hawaiian Islands and most populous island in the State of Hawaii. The state capital Honolulu is located on the southeast coast. In the greatest dimension, the island is 44 miles long and 30 miles across.

Objective — A statement of the end result, product, or condition desired, for the accomplishment of which a course of action is to be taken.

Operating Budget — A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.

Operating Costs — The recurring costs of operating, supporting and maintaining authorized programs, including costs for salaries, employee fringe benefits, current expenses (supplies and materials) and equipment (including motor vehicles).

Operating Funds — Resources derived from recurring revenue sources that are used to finance ongoing operating expenditures and pay-as-you-go capital projects and are reflected in the appropriation ordinances.

Ordinance — A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with any higher form of law, such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

Other Post-Employment Benefits (OPEB) — The Governmental Accounting Standards Board adopted Statements 43 and 45 which require state and local governments to account for the value of liabilities accrued over an employee's working lifetime and for the values of those benefits to be reported annually on the ACFR. OPEB includes medical, prescription drug, dental, vision and life insurance benefits.

Positions — The full-time equivalent of salaried personnel. Positions are categorized as Permanent, Temporary, or Contract.

Program — A group of related activities performed by one or more organizational units for the purpose of accomplishing a specific function of the City.

Program Measures — The numerical means (such as the number of persons serviced by a program) of expressing the magnitude of a program or the degree to which the program's objective is attained.

Provisional Accounts — An amount that is budgeted centrally that allows for flexibility in expenditure when an allocation by department is indeterminable.

Proviso — A condition, stipulation, or limitation inserted in a budget ordinance.

Real Property — All land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them that cannot be removed without substantial damage to such land and improvements.

Real Property, Net Taxable Valuation — The fair market value of property less exemptions provided by ordinances.

Real Property Tax Rate — A value, which when used to multiply the net taxable real property valuation, yields real property tax revenues for the City. The tax rate for Honolulu is expressed as dollars per $1,000 of property value and is set by the City Council.

Reserve — An account used to earmark a portion of the fund balance as legally segregated for a specific use.

Resolution — A special order of the City Council that requires less legal formality than an ordinance in terms of public notice and the number of public readings prior to approval.

Resources — Amount available for appropriation including estimated revenues, inter-fund transfers and unreserved fund balances.

Revenue Bonds — A debt instrument whereby the debt service is payable solely from the revenues generated by the operations of the facilities being financed by the bonds or by other non-tax sources.

Revolving Fund — A fund used to finance certain goods and services provided by City agencies on a self-supporting basis. It is used to pay for the cost of goods and services and is replenished through charges made for those goods or services or through transfers from other accounts or funds.

Salaries — A Character of Expenditure. The amount budgeted or paid to City employees. The amounts may include regular pay, overtime and other premium pays as required by statute and collective bargaining agreements.

Special Revenue Funds — Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund, enterprise funds and revolving and trust funds.

Special Assessment — A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Also park land or a monetary assessment fee received from new developments.

Subsidized Funds — Funds that have dedicated sources that are to be used for specific purposes or functions, but are not able to cover all operating expenses with only their dedicated sources of revenue. Subsidies from other funds such as the General Fund is required.

Supplemental Budget — An amendment to the original budget ordinance.

Tax Exempt Commercial Paper (TECP) — A short-term promissory note supported by a bank line or letter of credit used as bridge financing for bond financed projects.

Tax Revenues — The amounts collected from compulsory charges, in the form of taxes, levied by the City for the purpose of financing services performed for the public benefit. Sources of City tax revenues include the real property tax, fuel tax, vehicle weight tax, public service company tax, public utility franchise tax and county transient accommodations tax.

Transient Accommodations Tax (TAT) — Also known as the “hotel room tax,” the TAT is a tax on transient accommodation gross proceeds received as compensation for the furnishing of public improvements and services.

Trust Fund — A fund used to account for assets held by the City as a trustee or agent for individuals, private organizations, other governmental units, and/or other funds and which was created or established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.

Unreserved Fund Balance — See “Fund Balance, Unreserved”.

User Fees — Fees for a public service paid by the user of the service.

Valuation — See “Real Property, Net Taxable Valuation”.

Vacancy Cutback — An amount that is deducted from an agency's salary budget that is attributable to delays in hiring, employee turnover, or attrition.

Summary of Provisionals

Executive Program

The Miscellaneous Function consists of centralized accounts that cover operational costs attributable to several or all City agencies. These accounts for the FY 2024 budget and their purposes are outlined below.

Account	Purpose
Retirement System Contributions	Funds mandatory employer's share of contributions to the State Employees' Retirement System.
Pension Contributions	Funds mandatory employer's share of pension contributions.
FICA Tax	Funds mandatory employer's share of contributions to the FICA tax.
Workers' Compensation	Funds medical, disability, and other benefits, and claims handling expenses for employees' work-related injuries and illnesses.
Unemployment Compensation	Funds mandatory employer's contribution to the State Unemployment Compensation Fund.
Health Benefits Contributions	Funds mandatory employer's contributions to the Hawaii Employer-Union Benefits Trust Fund.
Provision for Salary Adjustments and Accrued Vacation Pay	Funds salary, fringe benefit, and collective bargaining related requirements that have not been budgeted in agencies' accounts; and funds lump-sum payments for accrued vacation requirements for individuals who leave City employment.
Provision for Judgments, Settlements and Losses	Funds the City's legal liability for judgments, settlements and losses not covered by insurance.
Provision for Risk Management	Funds the City's insurance costs including premiums and deductible, and risk management information, claims adjustment, actuarial and other services required for the sound administration of the City's risk financing program.
Provision for Grants, Partnerships and Security	Funds City advances and matching funding requirements of Federal and State grants, City's participation in public-private partnerships and security services and needs for international events.
Provision for Energy Costs	Funds energy costs that exceed amounts appropriated in departmental budgets.
Provision for Other Post-Employment Benefits (OPEB)	Funds the City's costs to provide health care, life insurance and other post-employment benefits to retirees and their dependents.
Provision for Vacant Positions	Funds expenditures associated with any position vacancy and unbudgeted salary expenses incurred during the fiscal year.
HART Share – County Transient Accommodation Tax	Funds HART's share of the County Transient Accommodation Tax.

Highlights of FY 2024 Provisionals

Provision for Energy Costs — The amount in the Energy Provisional increases in FY 2024 due to the uncertainty of world events and its impact to crude oil and fuel prices.

Provision for Vacant Positions — A range of 10-20% funding of vacant positions funded by the General fund is transferred to this provisional account. Vacancy funding for Highway, subsidized funds, special funds, Federal and State grants, State-reimbursed, departments with 50 or less (FTE) general funded positions, and uniformed fire, police, and water safety officer vacancies are provided within the salaries of each agency.

Provision for Salary Adjustments and Accrued Vacation Pay — Funding is proposed in FY 2024 to provide for salary adjustment related cost including accrued vacation pay.

Retirement System Contributions — The FY 2024 budget for retirement system contributions uses rates from Act 17 (2017), which included multi-year increases in the rates used to calculate the employer's share of payments for active members in order to address growing unfunded liabilities. The budget also includes additional payments to the Employee Retirement System for employees whose increased pay in the period prior to retirement resulted in increased retirement payments, commonly known as spiking.

Health Benefits Contributions — The FY 2024 budget for health benefits contributions includes the employer's contribution to the EUTF Trust Fund for active members. The employer's pay-as-you-go contribution for retirees is included in the Other Post-Employment Benefits appropriation.

Other Post-Employment Benefits — The FY 2024 budget for Other Post-Employment Benefits includes the full amount of the City's costs of providing health care, life insurance and other post-employment benefits to retirees and their dependents, including the employer's pay-as-you-go contribution for retirees.

HART Share – County Transient Accommodation Tax (TAT) -- Ordinance 21-33 provided that a certain percentage of TAT taxes are deposited in the Transit Fund. This provisional provides for the HART share of the county TAT.

Highlights of FY 2024 Provisionals

Executive Budget

	Expended FY 2022	Appropriated FY 2023	Proposed Budget for Fiscal Year 2024		
			Current Services	Budget Issues	Total
Activity					
Retirement System Contributions	$ 247,994,571	$ 304,105,000	$ 332,325,000	$ -	$ 332,325,000
Pension Contributions	4,856	5,000	5,000	-	5,000
FICA Tax	30,473,210	42,877,000	43,834,000	-	43,834,000
Workers' Compensation	21,956,146	24,836,000	26,520,000	-	26,520,000
Unemployment Compensation	707,397	900,000	900,000	-	900,000
Health Benefits Contributions	59,755,108	75,652,000	79,615,000	-	79,615,000
Provision for Salary Adjustments and Accrued Vacation Pay	-	37,213,000	7,950,000	-	7,950,000
Provision for Judgments, Settlements & Losses	7,792,712	20,000,000	20,000,000	-	20,000,000
Provision for Risk Management	12,562,449	18,435,000	21,925,000	-	21,925,000
Provision for Grants, Partnerships and Security	-	6,500,000	6,500,000	-	6,500,000
Provision for Energy Costs	-	6,600,000	9,600,000	-	9,600,000
Provision for Other Post-Employment Benefits	197,569,000	188,091,000	190,911,000	-	190,911,000
Provision for HART Share - County Transient Accommodation Tax	-	41,954,000	39,809,000		39,809,000
Provision for Vacant Positions	-	57,092,000	3,469,091	-	3,469,091
Total	**$ 578,815,449**	**$ 824,260,000**	**$ 783,363,091**	**$ -**	**$ 783,363,091**

*These provisionals are transferred to departments, and the expenditures are recorded in the departments receiving the transfers.

Note-Approximately $218 thousand and $10 million was transferred from the Provision for Salary Adjustments and the Provision for Vacant Positions, respectively, to the departments in FY 2022.

Highlights of FY 2024 Provisionals

Summary of Miscellaneous Function by Fund

	Expended FY 2022	Appropriated FY 2023	Proposed Budget for Fiscal Year 2024		
			Current Services	Budget Issues	Total
Source of Funds					
General Fund	$ 476,477,048	$ 662,946,000	$ 637,272,091	$ -	$ 637,272,091
Highway Fund	36,091,047	60,600,000	48,543,000	-	48,543,000
Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund	843,363	991,000	980,000	-	980,000
Bikeway Fund	179,353	216,000	202,000	-	202,000
Sewer Fund	27,964,112	39,450,000	40,550,000	-	40,550,000
Transportation Fund	2,207,259	9,506,000	10,701,000	-	10,701,000
Liquor Commission Fund	2,216,301	2,676,000	2,621,000	-	2,621,000
Honolulu Zoo Fund	3,453,680	5,311,000	4,117,000	-	4,117,000
Special Events Fund	3,267,909	5,165,000	3,979,000	-	3,979,000
Hanauma Bay Nature Preserve Fund	1,374,870	1,811,000	1,839,000	-	1,839,000
Solid Waste Special Fund	20,739,850	29,764,000	27,507,000	-	27,507,000
Golf Fund	4,000,657	5,824,000	5,052,000	-	5,052,000
Total	**$ 578,815,449**	**$ 824,260,000**	**$ 783,363,091**	**$ -**	**$ 783,363,091**

Debt Service

The City issues various types of bonds to finance long term capital projects and improvements. General obligation bonds are issued for projects funded by the General, Highway and certain special funds. The City's full faith and credit is pledged for payment of these bonds. Revenue bonds are issued for wastewater projects, and the repayment for these bonds is paid solely from the Sewer Fund, which collects fees from users of the wastewater system. Clean Water State Revolving Fund loans provide a low-interest rate alternative to bond funding for some wastewater projects. Tax exempt commercial paper is issued for bridge financing for bond financed projects.

Debt service is the payment of principal and interest on the debt issued by the City. The calculation of debt service is based on the actual amortization schedules of outstanding debt as well as projections for future debt issuances. Projected debt service costs beyond fiscal year 2023 relate to the City's six-year Capital Program and Budget and are reflected in the Multi-Year Financial Outlook. Debt service expenses are included in the operating budget.

Bond Ratings

The following summarized the most recently published bond ratings.

	GENERAL FUND				SEWER FUND	
	CITY (EXCL HART)		HART		SEWER REVENUE BONDS	
	Fitch	Moody's	Fitch	Moody's	Fitch	Moody's
Opinion Date	7/6/2022	2/14/2023	7/13/2021	2/14/2023	5/2/2022	5/2/2022
Rating	AA+	Aa2	AA+	Aa2	Senior AA	Senior Aa2
Outlook	Stable	Stable	Stable	Stable	Stable	Stable

Executive Program Highlights for the Fiscal Year 2024

One general obligation bond issue totaling $381 million, one sewer revenue bond issue totaling $175 million, and Clean Water State Revolving Fund loans relating to sewer projects totaling $15 million are programmed for fiscal year 2024. The City does not anticipate issuing new debt in fiscal year 2024 for the Honolulu Authority for Rapid Transportation (HART) which functions as a semi-autonomous unit of the City. Approximately $10.1 billion in general obligation bonds and $1.4 billion in sewer revenue bonds are authorized and unissued as of December 31, 2022.

	GENERAL FUND								
	CITY BONDS (EXCL HART)			HART			TOTAL GENERAL FUND		
	Interest	Principal	Total	Interest	Principal	Total	Interest	Principal	Total
FY 22 ACTUAL	134,460,674	194,277,579	328,738,253	44,419,543	-	44,419,543	178,880,217	194,277,579	373,157,796
FY 23 BUDGET	134,697,519	201,763,596	336,461,115	49,437,000	-	49,437,000	184,134,519	201,763,596	385,898,115
FY 24 BUDGET	131,103,291	212,910,000	344,013,291	48,341,250	43,830,000	92,171,250	179,444,541	256,740,000	436,184,541
FY 25 ESTIMATE	137,937,738	202,142,358	340,080,096	72,934,125	78,540,000	151,474,125	210,871,863	280,682,358	491,554,221
FY 26 ESTIMATE	146,582,627	213,802,083	360,384,710	94,102,750	129,880,000	223,982,750	240,685,377	343,682,083	584,367,460
FY 27 ESTIMATE	150,789,823	231,850,573	382,640,396	108,202,625	135,315,000	243,517,625	258,992,448	367,165,573	626,158,021
FY 28 ESTIMATE	152,376,016	240,808,813	393,184,829	103,091,875	210,077,561	313,169,436	255,467,891	450,886,374	706,354,265
FY 29 ESTIMATE	154,377,815	228,766,130	383,143,945	92,899,085	446,955,276	539,854,361	247,276,900	675,721,406	922,998,306

	SEWER FUND		
	SEWER REVENUE BONDS		
	Interest	Principal	Total
FY 22 ACTUAL	$79,751,842	$107,555,478	$187,307,320
FY 23 BUDGET	85,636,936	118,734,110	$204,371,045
FY 24 BUDGET	95,117,904	125,567,135	$220,685,039
FY 25 ESTIMATE	105,642,388	127,700,921	$233,343,309
FY 26 ESTIMATE	119,433,270	132,149,152	$251,582,422
FY 27 ESTIMATE	132,319,657	149,188,436	$281,508,092
FY 28 ESTIMATE	148,091,527	145,811,296	$293,902,823
FY 29 ESTIMATE	161,869,199	153,899,307	$315,768,506

*HART related principal, interest and TECP are from HART projections.

Statement of Legal Debt Margin

December 31, 2022

Statement of Legal Debt Margin, December 31, 2022	
Gross Assessed Valuation of Real Property, January 30, 2023	**$343,065,354,300**
Less Exempt Valuation	40,733,269,600
Assessor's Net Taxable Valuation	**$302,332,084,700**
Less Valuation on Appeal	3,660,222,605
Taxpayers' Valuation	**$298,671,862,095**
Add 50 percent of Valuations on Appeal	1,830,111,303
Net Assessed Valuation of Taxable Real Property for Rate Purposes	**$300,501,973,398**
Debt Limit -- 15 percent of Net Assessed Valuation of Taxable Real Property	**$ 45,075,296,010**
Less Net Funded and Other Indebtedness	3,543,684,124
Legal Debt Margin	**$ 41,531,611,886**
Less Bonds Authorized and Unissued	10,081,031,000
Net Legal Debt Margin	**$ 31,450,580,886**

The State Constitution limits the City's funded debt to 15 percent of the net assessed valuation of taxable real property. Based on the above figures, the ratio of net funded debt to net assessed valuation is 1.18 percent.

The City's ability to pay its debt is determined by comparing net funded and other debt to net assessed valuation of taxable real property. Funded debt is debt for which the City has pledged its full faith and credit. Net funded debt is debt minus self-supporting debt, such as revenue bonds. Bond rating agencies recommend that net funded and other debt not exceed 5 percent of net assessed valuation. The current ratio is less than 2 percent.

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No error was found