## CITY AND COUNTY OF HONOLULU

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FLORENCIO C. BAGUIO, JR. ACTING DIRECTOR<br>LISSA M. LAU<br>ACTING ASSISTANT DIRECTOR

January 28, 2022

Mr. Brian Tamamoto, Acting Chair and Members of the Salary Commission<br>City and County of Honolulu<br>530 South King Street<br>Honolulu, Hawaii 96813

Dear Acting Chair Tamamoto and Members:
We are transmitting the attached information for your deliberations.

## Attachment A: Current Salary Schedule for Elected and Appointed Officials of the City and County of Honolulu

Attachment B: Current Salary Schedule for the Deputy Attorneys assigned to the
Departments of the Prosecuting Attorney and Corporation Counsel

Attachment C: Salaries of Elected and Appointed Officials in Hawaii

Attachment D: Comparison of City and other County Departments

Attachment E: Salary History of Selected Elected and Appointed Officers of the City and
County of Honolulu

Attachment E-1: Chart - Selected Elected and Appointed Officers and Excluded Managers

## Attachment F: Comparison of EM 08 Maximum Rate and Department and Deputy Department Heads

## Attachment G: Total Number of Employees and the Salary Rates of Those Which Exceed that of their Director and/or Deputy

## Attachment H: Bargaining Unit Wage Settlements and Excluded Managerial Employee

 IncreasesAttachment I: Consumer Price Index-Urban for the City and County of Honolulu
Attachment I-1: Charts - Consumer Price Index-Urban for the City and County of Honolulu

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Attachment I-2: Consumer Price Index-Urban Forecast for the State of Hawaii

## Attachment J: Salary Costs - Current and Projected

Please contact me at 768-8500 if you need further information or have any questions.


Attachments

## SALARIES OF ELECTED \& APPOINTED OFFICIALS

Effective July 1, 2021

|  | Annual Salary | Monthly Salary |
| :--- | :---: | :---: |
| Mayor | $\$ 186,432$ | $\$ 15,536$ |
| Prosecuting Attorney |  |  |
| First Deputy Prosecuting Attorney | $\$ 176,688$ | $\$ 14,724$ |
|  | $\$ 168,000$ | $\$ 14,000$ |
| Council Chair | $\$ 76,968$ | $\$ 6,414$ |
| Council Member | $\$ 68,904$ | $\$ 5,742$ |
|  |  |  |
| Managing Director | $\$ 178,320$ | $\$ 14,860$ |
| Deputy Managing Director | $\$ 169,056$ | $\$ 14,088$ |
|  |  |  |
| Department Head, except: | $\$ 166,560$ | $\$ 13,880$ |
| Police | $\$ 205,800$ | $\$ 17,150$ |
| Fire | $\$ 199,272$ | $\$ 16,606$ |
| Royal Hawaiian Band | $\$ 146,952$ | $\$ 12,246$ |
| Corporation Counsel | $\$ 171,336$ | $\$ 14,278$ |
| Medical Examiner | $\$ 310,200$ | $\$ 25,850$ |
|  |  |  |
| Deputy Department Head, except: | $\$ 158,040$ | $\$ 13,170$ |
| Police | $\$ 196,296$ | $\$ 16,358$ |
| Fire | $\$ 190,032$ | $\$ 15,836$ |
| First Deputy Corporation Counsel | $\$ 158,040$ | $\$ 13,170$ |
| Medical Examiner | $\$ 273,024$ | $\$ 22,752$ |

Reference: In accordance with Salary Commission Resolution dated April 15, 2021, submitted under Council Communication No. 164 (2021), no changes were made to the existing salary rates/ranges for the fiscal year beginning July 1, 2021.

## SALARY SCHEDULE PROSECUTING ATTORNEYS \& CORPORATION COUNSEL

Effective July 1, 2021

|  | Annual |  |
| :--- | :---: | :---: |
|  | Minimum | Maximum |
| Prosecuting Attorney | $\$ 176,688$ |  |
| First Deputy Prosecuting Attorney | $\$ 168,000$ |  |
| Corporation Counsel | $\$ 171,336$ |  |
| First Deputy Corporation Counsel | $\$ 75,144$ | $\$ 166,560$ |
| Deputy (LS) Corp. Counsel | $\$ 59,112$ | $\$ 164,016$ |
| Deputy Prosecuting Attorney |  |  |

Reference: In accordance with Salary Commission Resolution dated April 15, 2021, submitted under Council Communication No. 164 (2021), no changes were made to the existing salary rates/ranges for the fiscal year beginning July 1, 2021.

|  | STATE | C\&C HONOLULU | HAWAII | MAUI | KAUAI^^ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EFFECTIVE DATES EXCEPT AS NOTED: | 7/1/2019^ | 7/1/2021 | 7/1/2021 | 7/1/2021 | 7/1/2019 |
| POSITION |  |  |  |  |  |
| GOVERNOR | \$165,048 |  |  |  |  |
| LT. GOVERNOR | \$162,552 |  |  |  |  |
| MAYOR |  | \$186,432 | \$162,582 | \$151,979 | \$142,062 |
| M.D.IADMIN.ASS'T | \$162,552 | \$178,320 | \$153,612 | \$148,714 | \$137,022 |
| DEPUTY MANAGING DIRECTOR |  | \$169,056 | \$132,744 | \$133,842 |  |
| ATTORNEY GENERAL/ PROSECUTING ATTORNEY | \$162,552 | \$176,688 | \$153,228 | \$149,507 | \$137,022 |
| 1ST DEPUTY AG/P.A. | \$141,420-\$149,544 | \$168,000 | \$145,968 | \$142,031 | \$123,318 |
| dEPUTIES <br> A'G, Pros Atty \& Corp Counsel |  | $\begin{gathered} \$ 75,144-\$ 166,560 \\ \text { CORP COUNSEL } \\ \$ 59,112-\$ 164,016 \\ \text { PROSECUTING ATTORNEY } \end{gathered}$ | ```$79,656-$132,156 PROSECUTING ATTORNEY $76,620-$128,712 CORP COUNSEL``` | \$57,007.60-\$136,073 <br> (eff. 7/1/21) | $\begin{gathered} \$ 117,912 \\ \text { PA, CC } \end{gathered}$ |
| DEPT. HEADS |  |  |  |  |  |
|  | \$162,552 <br> BUDGET \& FINANCE <br> \$154,812 <br> DAGS, DBEDT, DCCA DHHL, DHRD, DHS, DLIR, DLNR DOA, DOH, DOT, PSD, TAX | \$310,200 <br> MEDICAL EXAMINER <br> \$205,800 <br> POLICE <br> \$199,272 <br> FIRE <br> \$191,432 ${ }^{+}$ <br> WATER (eff: 7/1/19) <br> \$171,336 CORP COUNSEL <br> \$166,560 ALL OTHERS <br> \$146,952 <br> ROYAL HAWAIIAN BAND | \$153,270 POLICE $\$ 153,228$ CORP COUNSEL \$151,200 FIRE (incI Emergency Medical Services \& Ocean Safety) $\$ 147,700^{+}$ WATER (eff: 1/1/20) $\$ 132,744$ ENVIRONMENTAL SERVICES, PLANNING $\$ 132,726$ BUDGET \& FINANCE $\$ 132,582$ PUBLIC WORKS $\$ 128,760$ PARKS $\$ 128,628$ HUMAN RESOURCES $\$ 126,420$ INFO TECH, LIQUOR, HOUSING, RESEARCH \& DEV | \$158,851 POLICE, FIRE $\$ 149,507$ CORP COUNSEL \$146,277 PUBLIC WORKS, ENVIRONMENTAL SERVICES \$142,760 WATER \$139,133 LIQUOR \$137,753 FINANCE \$137,347 PLANNING \$135,046 PARKS $\$ 134,234$ HOUSING \& HC \$133,964 HUMAN RESOURCES \$126,386 TRANSPORTATION | \$137,022 <br> POLICE, FIRE, COUNTY ATTORNEY, PUBLIC WKS (incl ENV), WATER <br> \$128,460 <br> FINANCE, PLANNING, PARKS <br> \$123,318 <br> HOUSING, <br> HUMAN RESOURCES <br> \$117,912 <br> ECONOMIC DEV, LIQUOR |

[^0]|  | STATE | C\&C HONOLULU | HAWAII | MAUI | KAUAI^^ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EFFECTIVE DATES EXCEPT AS NOTED: | 7/1/2019^ | 7/1/2021 | 7/1/2021 | 7/1/2021 | 7/1/2019 |
| POSITION |  |  |  |  |  |
| DEPUTIES | \$141,420-\$149,544 BUDGET \& FINANCE <br> \$134,676 - \$142,416 <br> DAGS, DBEDT, DCCA DHHL, DHRD, DHS, DLIR, DLNR DOA, DOH, DOT, PSD, TAX | \$273,024 MEDICAL EXAMINER \$196,296 POLICE $\$ 190,032$ FIRE $\$ 181,861^{+}$ WATER (eff: 7/1/19) $\$ 158,040$ ALL OTHERS | \$145,968 POLICE, CORP COUNSEL \$143,640 FIRE (incl Emergency Medical Services \& Ocean Safety) $\$ 140,666^{+}$ WATER (eff: 1/1/20) \$126,420 ENVIRONMENTAL SERVICES, PLANNING $\$ 126,402$ BUDGET \& FINANCE $\$ 126,264$ PUBLIC WORKS \$122,628 PARKS, HUMAN RESOURCES \$113,778 RESEARCH \& DEV | \$150,908 POLICE, FIRE \$142,031 CORP COUNSEL \$131,650 PUBLIC WORKS, ENVIRONMENTAL SERVICES \$127,426 WATER \$125,219 LIQUOR \$123,977 FINANCE \$123,613 PLANNING \$121,542 PARKS \$120,811 HOUSING \& HC \$120,567 HUMAN RESOURCES \$113,747 TRANSPORTATION | \$123,318 <br> POLICE, FIRE, FINANCE, <br> PARKS, WATER, 1ST DEP CORP COUNSEL, PUBLIC WORKS <br> \$117,912 <br> PLANNING |
| SPEAKER/PRESIDENT MEMBERS HOUSE/SENATE | $\begin{aligned} & 1 / 1 / 2018^{\wedge} \\ & \$ 70,104 \\ & \$ 62,604 \end{aligned}$ |  |  |  |  |
| CHAIRPERSON COUNCIL MEMBERS |  | $\begin{aligned} & 7 / 1 / 2021 \\ & \$ 76,968 \\ & \$ 68,904 \\ & \hline \end{aligned}$ | $\begin{aligned} & 7 / 1 / 2021 \\ & \$ 77,016 \\ & \$ 70,008 \\ & \hline \end{aligned}$ | $\begin{aligned} & 7 / 1 / 2021 \\ & \$ 82,225 \\ & \$ 76,475 \\ & \hline \end{aligned}$ |  |

[^1]COMPARISON OF CITY AND OTHER COUNTY DEPARTMENTS

| CITY DEPARTMENTS | COUNTY | CURRENT SALARY | NO. OF POSITIONS ${ }^{(1,2,3,4)}$ | OPERATING BUDGET |
| :---: | :---: | :---: | :---: | :---: |
| MAYOR | HONOLULU | \$186,432 | 6 | \$769,863 |
|  | HAWAII | \$162,582 |  |  |
|  | MAUI | \$151,979 |  |  |
|  | KAUAI | \$142,062 |  |  |
| MANAGING DIRECTOR'S OFFICE | HONOLULU | \$178,320 | 50 | \$10,525,094 |
| Neighborhood Commission | HONOLULU | * | 14 | \$814,088 |
|  | HAWAII | \$153,612 | 20 | \$1,748,237 |
|  | MAUI | \$148,714 | 69 | \$15,314,361 |
| Administrative Assistant | KAUAI | \$137,022 | 18 | \$3,058,318 |
| BUDGET \& FISCAL SVCS (incl Liquor Commission) | HONOLULU | \$166,560 | 380 | \$25,938,652 |
| CUSTOMER SERVICES <br> SCH \& Motor Veh Regis | HONOLULU | \$166,560 | 299.50 | \$25,114,366 |
| Finance | HAWAII | \$132,726 | 150 | \$13,958,732 |
| Finance | MAUI | \$137,753 | 164.80 | \$59,787,832 |
| Finance | KAUAI | \$128,460 | 87 | \$13,896,878 |
| CORP COUNSEL | HONOLULU | \$171,336 | 108 | \$12,429,921 |
|  | HAWAII | \$153,228 | 28 | \$3,201,950 |
|  | MAUI | \$149,507 | 37.50 | \$4,287,503 |
|  | KAUAI | \$137,022 | 19 | \$3,424,876 |
| COMMUNITY SERVICES | HONOLULU | \$166,560 | 264.50 | \$144,227,484 |
| Housing | HAWAII | \$126,420 | 55 | \$28,268,528 |
| Housing/Human Concerns | MAUI | \$134,234 | 153.30 | \$76,890,255 |
| Community Assistance** | KAUAI | \$123,318 | 29 | \$7,864,098 |
| DESIGN \& CONSTRUCTION | HONOLULU | \$166,560 | 196 | \$17,940,350 |
| FACILITY MAINTENANCE | HONOLULU | \$166,560 | 855.50 | \$101,322,005 |
| ENVIRONMENTAL SVCS | HONOLULU | \$166,560 | 1,174 | \$304,926,767 |
| Public Works*** | HAWAII | \$132,582 | 395 | \$45,948,889 |
| Environmental Mgt | HAWAII | \$132,744 | 208 | \$51,586,712 |
| Public Works | MAUI | \$146,277 | 305.30 | \$50,411,781 |
| Environmental Mgt | MAUI | \$146,277 | 244 | \$88,082,414 |
| Public Works (incl wastewater; solid waste) | KAUAI | \$137,022 | 270 | \$75,027,250 |
| EMERGENCY MANAGEMENT*** | HONOLULU | * | 15.48 | \$1,298,758 |
| FIRE | HONOLULU | \$199,272 | 1,189.50 | \$138,238,105 |
| EMERGENCY SERVICES <br> Ambulance \& Ocean Safety | HONOLULU | \$166,560 | 588.75 | \$59,816,190 |
| Fire | HAWAII | \$151,200 | 492 | \$52,500,902 |
| Fire | MAUI | \$158,851 | 390 | \$48,017,084 |
| Fire | KAUAI | \$137,022 | 213 | \$35,822,287 |

COMPARISON OF CITY AND OTHER COUNTY DEPARTMENTS

| CITY DEPARTMENTS | COUNTY | CURRENT SALARY | NO. OF POSITIONS ${ }^{(1,2,3,4)}$ | OPERATING BUDGET |
| :---: | :---: | :---: | :---: | :---: |
| HUMAN RESOURCES | HONOLULU | \$166,560 | 88 | \$7,010,764 |
| Civil Service | HAWAII | \$128,628 | 30 | \$2,328,037 |
| Personnel Services | MAUI | \$133,964 | 20 | \$1,889,383 |
| Personnel | KAUAI | \$123,318 | 23 | \$3,007,416 |
| INFO \& TECHNOLOGY | HONOLULU | \$166,560 | 154 | \$23,453,723 |
| Data Systems | HAWAII | \$126,420 | 21 | \$3,710,696 |
| LAND MANAGEMENT | HONOLULU | \$166,560 | 28 | \$3,363,996 |
| MEDICAL EXAMINER'S | HONOLULU | \$310,200 | 25 | \$3,565,360 |
| PARKS \& REC | HONOLULU | \$166,560 | 1,188.34 | \$85,910,924 |
| ENTERPRISE SERVICES <br> Zoo, Golf, NBC \& Waikiki Shell | HONOLULU | \$166,560 | 313,27 | \$24,178,687 |
| Parks \& Rec | HAWAII | \$128,760 | 425 | \$30,791,955 |
| Parks \& Rec | MAUI | \$135,046 | 432.40 | \$36,439,549 |
| Parks \& Rec | KAUAI | \$128,460 | 197 | \$23,282,512 |
| PLANNING \& PERMITTING | HONOLULU | \$166,560 | 355 | \$24,764,864 |
| Planning | HAWAII | \$132,744 | 68 | \$6,203,355 |
| Planning | MAUI | \$137,347 | 83 | \$7,674,359 |
| Planning | KAUAI | \$128,460 | 30 | \$3,093,020 |
| POLICE | HONOLULU | \$205,800 | 2,841.96 | \$300,165,074 |
| Police | HAWAII | \$153,270 | 757 | \$75,033,357 |
| Police | MAUI | \$158,851 | 560.20 | \$68,635,759 |
| Police | KAUAI | \$137,022 | 236 | \$40,230,866 |
| PROS ATTORNEY | HONOLULU | \$176,688 | 298.50 | \$24,858,281 |
| Pros Attorney | HAWAII | \$153,228 | 119 | \$10,475,473 |
| Pros Attorney | MAUI | \$149,507 | 91.50 | \$9,358,562 |
| Pros Attorney | KAUAI | \$137,022 | 47 | \$5,307,943 |
| ROYAL HAWAIIAN BAND ${ }^{(5)}$ | HONOLULU | \$146,952 | 41.50 | \$2,369,606 |
| TRANSPORTATION SERVICES | HONOLULU | \$166,560 | 150 | \$342,523,264 |
| Transportation | MAUI | \$126,386 | 9 | \$27,866,642 |

NOTES:
*Salary not set by the Salary Commission
**Includes AEA, Housing, Recreation, Transportation
***New department effective 7/1/07
(1) For the City, the total number of positions (FTE) budgeted for the fiscal year is reflected.
(2) For the County of Maui, the number of positions is reflected.
(3) For the County of Hawaii, the number of funded positions is reflected (contractual/student funded positions not included).
(4) For the County of Kauai, the number of positions funded under the budget is reflected.
(5) Although the County of Hawaii has a municipal band, it is assigned to their Parks \& Recreation department. The Band Director is a civil service employee.

# SALARY HISTORY OF SELECTED ELECTED \& APPOINTED OFFICERS <br> CITY \& COUNTY OF HONOLULU 

|  | Jan-88 | Jul-88 | Jul-89 | Sep-89 | Jul-90 | Jul-91 | Jul-92 | Jul-93 | Jul-94 | Jul-97 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MAYOR | \$78,333 | \$82,500 | \$84,725 | \$84,725 | \$89,000 | \$89,000 | \$100,000 | \$100,000 | \$100,000 | \$102,000 |
| \$ increase |  | \$4,167 | \$2,225 | - | \$4,275 | - | \$11,000 | - | - | \$2,000 |
| \% increase |  | 5.32\% | 2.70\% | 0.00\% | 5.05\% | 0.00\% | 12.36\% | 0.00\% | 0.00\% | 2.00\% |
| PROSECUTING ATTY | \$66,751 | \$75,000 | \$77,500 | \$77,500 | \$85,000 | \$85,000 | \$87,000 | \$90,000 | \$90,000 | \$91,800 |
| \$ increase |  | \$8,249 | \$2,500 | - | \$7,500 | - | \$2,000 | \$3,000 | - | \$1,800 |
| \% increase |  | 12.36\% | 3.33\% | 0.00\% | 9.68\% | 0.00\% | 2.35\% | 3.45\% | 0.00\% | 2.00\% |
| COUNCIL CHAIR | \$31,333 | \$40,000 | \$42,000 | \$42,000 | \$42,000 | \$42,000 | \$45,500 | \$45,500 | \$45,500 | \$46,410 |
| \$ increase |  | \$8,667 | \$2,000 | - | - | - | \$3,500 | - | - | \$910 |
| \% increase |  | 27.66\% | 5.00\% | 0.00\% | 0.00\% | 0.00\% | 8.33\% | 0.00\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| COUNCIL MEMBER | \$27,573 | \$33,000 | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$38,500 | \$38,500 | \$38,500 | \$39,270 |
| \$ increase |  | \$5,427 | \$2,000 | - | - | - | \$3,500 | - | - | \$770 |
| \% increase |  | 19.68\% | 6.06\% | 0.00\% | 0.00\% | 0.00\% | 10.00\% | 0.00\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| MANAGING DIR. | \$74,416 | \$74,416 | \$74,416 | \$80,488 | \$84,550 | \$84,550 | \$84,550 | \$95,000 | \$95,000 | \$96,900 |
| \$ increase |  | - | - | \$6,072 | \$4,062 | - | - | \$10,450 | - | \$1,900 |
| \% increase |  | 0.00\% | 0.00\% | 8.16\% | 5.05\% | 0.00\% | 0.00\% | 12.36\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| DEPUTY MD | \$70,696 | \$70,696 | \$70,696 | \$76,463 | \$76,463 | \$80,322 | \$80,322 | \$90,250 | \$90,250 | \$92,055 |
| \$ increase |  | - | - | \$5,767 | - | \$3,859 | - | \$9,928 | - | \$1,805 |
| \% increase |  | 0.00\% | 0.00\% | 8.16\% | 0.00\% | 5.05\% | 0.00\% | 12.36\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| DEPARTMENT HEAD | \$66,751 | \$66,751 | \$66,751 | \$72,439 | \$76,095 | \$76,095 | \$76,095 | \$83,700 | \$83,700 | \$85,374 |
| \$ increase |  | - | - | \$5,688 | \$3,656 | - | - | \$7,605 | - | \$1,674 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 9.99\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| POLICE ${ }^{(2)(7)}$ | \$66,751 | \$66,751 | \$66,751 | \$72,439 | \$76,095 | \$76,095 | \$76,095 | \$83,700 | \$83,700 | \$85,374 |
| \$ increase |  | - | - | \$5,688 | \$3,656 | - | - | \$7,605 | - | \$1,674 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 9.99\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| FIRE ${ }^{(2)(7)}$ | \$66,751 | \$66,751 | \$66,751 | \$72,439 | \$76,095 | \$76,095 | \$76,095 | \$83,700 | \$83,700 | \$85,374 |
| \$ increase |  | - | - | \$5,688 | \$3,656 | - | - | \$7,605 | - | \$1,674 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 9.99\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| MEDICAL EXAMINER ${ }^{(5)}$ | \$66,751 | \$66,751 | \$66,751 | \$72,439 | \$76,095 | \$76,095 | \$76,095 | \$83,700 | \$83,700 | \$85,374 |
| \$ increase |  | - | - | \$5,688 | \$3,656 | - | - | \$7,605 | - | \$1,674 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 9.99\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| BAND ${ }^{(3)(4)}$ | \$50,063 | \$50,063 | \$50,063 | \$54,329 | \$57,071 | \$57,071 | \$57,071 | \$62,772 | \$62,772 | \$63,976 |
| \$ increase |  | - | - | \$4,266 | \$2,742 | - | - | \$5,701 | - | \$1,204 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 9.99\% | 0.00\% | 1.92\% |
|  |  |  |  |  |  |  |  |  |  |  |
| DEPUTY DEPT HEAD | \$61,411 | \$61,411 | \$61,411 | \$66,643 | \$70,007 | \$70,007 | \$70,007 | \$79,512 | \$79,512 | \$81,102 |
| \$ increase |  | - | - | \$5,232 | \$3,364 | - | - | \$9,505 | - | \$1,590 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 13.58\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| POLICE ${ }^{(2)(7)}$ | \$61,411 | \$61,411 | \$61,411 | \$66,643 | \$70,007 | \$70,007 | \$70,007 | \$79,512 | \$79,512 | \$81,102 |
| \$ increase |  | - | - | \$5,232 | \$3,364 | - | - | \$9,505 | - | \$1,590 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 13.58\% | 0.00\% | 2.00\% |
| FIRE $^{(2)(7)}$ | \$61,411 | \$61,411 | \$61,411 | \$66,643 | \$70,007 | \$70,007 | \$70,007 | \$79,512 | \$79,512 | \$81,102 |
| \$ increase |  | - | - | \$5,232 | \$3,364 | - | - | \$9,505 | - | \$1,590 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 13.58\% | 0.00\% | 2.00\% |
| DEPUTY MED EXAM ${ }^{(6)}$ | \$61,411 | \$61,411 | \$61,411 | \$66,643 | \$70,007 | \$70,007 | \$70,007 | \$79,512 | \$79,512 | \$81,102 |
| \$ increase |  | - | - | \$5,232 | \$3,364 | - | - | \$9,505 | - | \$1,590 |
| \% increase |  | 0.00\% | 0.00\% | 8.52\% | 5.05\% | 0.00\% | 0.00\% | 13.58\% | 0.00\% | 2.00\% |
|  |  |  |  |  |  |  |  |  |  |  |
| DIRECTOR OF OIC ${ }^{(1)}$ | \$53,401 | \$53,401 | \$53,401 | \$57,951 | \$57,951 | \$60,876 | \$60,876 | \$66,960 | \$75,500 | \$77,010 |
| DIRECTOR OF MRRC ${ }^{(1)}$ | \$50,063 | \$50,063 | \$50,063 | \$54,329 | \$57,071 | \$57,071 | \$57,071 | \$62,772 | \$62,772 | \$63,976 |

(1) As a result of the 1998 City-wide reorganization, the organizational units under these directors were absorbed by the new Department of Customer Services.
(2) The 2000 Salary Commission established a two-tiered level of compensation for department \& deputy department heads by separating Police \& Fire
(3) The 2001 Salary Commission recognized the Director of Royal Hawaiian Band as a department head
(4) The 2008 Salary Commission set the Director of Royal Hawaiian Band's salary less than other department heads; thereby creating a three-tiered level of compensation for department heads
(5) The 2010 Salary Commission granted the Medical Examiner a 30\% salary differential over department heads; thereby creating a four-tiered level of compensation for department heads
(6) The 2011 Salary Commission increased the Deputy Medical Examiner's salary; thereby establishing a three-tiered level of compensation for deputy
(7) The 2012 Salary Commission established a five-tiered level of compensation for department heads and a four-tiered level of compensation for deputy department heads (by setting different salary rates for Police \& Fire)

# SALARY HISTORY OF SELECTED ELECTED \& APPOINTED OFFICERS CITY \& COUNTY OF HONOLULU (Cont.) 

|  | Jul-00 | Jul-01 | Jul-02 | Jul-03 | Jul-04 | Jul-05 | Jul-06 | Jul-07 | Jul-08 | Jul-09 | Jul-10 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MAYOR | \$110,000 | \$112,200 | \$112,200 | \$112,200 | \$112,200 | \$116,688 | \$122,000 | \$128,100 | \$136,428 | \$136,428 | 136,428 |
| \$ increase | \$8,000 | \$2,200 | - | - | - | \$4,488 | \$5,312 | \$6,100 | \$8,328 | - | - |
| \% increase | 7.84\% | 2.00\% | 0.00\% | 0.00\% | 0.00\% | 4.00\% | 4.55\% | 5.00\% | 6.50\% | 0.00\% | 0.00\% |
| PROSECUTING ATTY | \$95,000 | \$96,900 | \$99,807 | \$99,807 | \$99,807 | \$103,800 | \$107,850 | \$118,635 | \$129,312 | \$129,312 | 129,312 |
| \$ increase | \$3,200 | \$1,900 | \$2,907 | - | - | \$3,993 | \$4,050 | \$10,785 | \$10,677 | - | - |
| \% increase | 3.49\% | 2.00\% | 3.00\% | 0.00\% | 0.00\% | 4.00\% | 3.90\% | 10.00\% | 9.00\% | 0.00\% | 0.00\% |
| COUNCIL CHAIR | \$47,500 | \$48,450 | \$48,450 | \$48,450 | \$48,450 | \$50,388 | \$52,400 | \$55,020 | \$58,596 | \$58,596 | 58,596 |
| \$ increase | \$1,090 | \$950 | - | - | - | \$1,938 | \$2,012 | \$2,620 | \$3,576 | - | - |
| \% increase | 2.35\% | 2.00\% | 0.00\% | 0.00\% | 0.00\% | 4.00\% | 3.99\% | 5.00\% | 6.50\% | 0.00\% | 0.00\% |
| COUNCIL MEMBER | \$42,500 | \$43,350 | \$43,350 | \$43,350 | \$43,350 | \$45,084 | \$46,900 | \$49,245 | \$52,446 | \$52,446 | 52,446 |
| \$ increase | \$3,230 | \$850 | - | - | - | \$1,734 | \$1,816 | \$2,345 | \$3,201 | - | - |
| \% increase | 8.23\% | 2.00\% | 0.00\% | 0.00\% | 0.00\% | 4.00\% | 4.03\% | 5.00\% | 6.50\% | 0.00\% | 0.00\% |
| MANAGING DIR. | \$105,000 | \$107,100 | \$107,100 | \$107,100 | \$107,100 | \$111,384 | \$115,500 | \$120,699 | \$126,732 | \$126,732 | 126,732 |
| \$ increase | \$8,100 | \$2,100 | - | - | - | \$4,284 | \$4,116 | \$5,199 | \$6,033 | - | - |
| \% increase | 8.36\% | 2.00\% | 0.00\% | 0.00\% | 0.00\% | 4.00\% | 3.70\% | 4.50\% | 5.00\% | 0.00\% | 0.00\% |
| DEPUTY MD | \$100,000 | \$102,000 | \$102,000 | \$102,000 | \$102,000 | \$106,080 | \$109,470 | \$114,396 | \$120,120 | \$120,120 | 120,120 |
| \$ increase | \$7,945 | \$2,000 | - | - | - | \$4,080 | \$3,390 | \$4,926 | \$5,724 | - | - |
| \% increase | 8.63\% | 2.00\% | 0.00\% | 0.00\% | 0.00\% | 4.00\% | 3.20\% | 4.50\% | 5.00\% | 0.00\% | 0.00\% |
| DEPARTMENT HEAD | \$95,000 | \$96,900 | \$99,807 | \$99,807 | \$99,807 | \$103,800 | \$107,850 | \$112,704 | \$118,344 | \$118,344 | 118,344 |
| \$ increase | \$9,626 | \$1,900 | \$2,907 | - | - | \$3,993 | \$4,050 | \$4,854 | \$5,640 | - | - |
| \% increase | 11.28\% | 2.00\% | 3.00\% | 0.00\% | 0.00\% | 4.00\% | 3.90\% | 4.50\% | 5.00\% | 0.00\% | 0.00\% |
| POLICE ${ }^{(2)(7)}$ | \$98,000 | \$99,960 | \$104,958 | \$110,206 | \$110,206 | \$114,624 | \$119,000 | \$126,141 | \$136,236 | \$136,236 | 136,236 |
| \$ increase | \$12,626 | \$1,960 | \$4,998 | \$5,248 | - | \$4,418 | \$4,376 | \$7,141 | \$10,095 | - | - |
| \% increase | 14.79\% | 2.00\% | 5.00\% | 5.00\% | 0.00\% | 4.01\% | 3.82\% | 6.00\% | 8.00\% | 0.00\% | 0.00\% |
| FIRE ${ }^{(2)(7)}$ | \$98,000 | \$99,960 | \$104,958 | \$110,206 | \$110,206 | \$114,624 | \$119,000 | \$126,141 | \$136,236 | \$136,236 | 136,236 |
| \$ increase | \$12,626 | \$1,960 | \$4,998 | \$5,248 | - | \$4,418 | \$4,376 | \$7,141 | \$10,095 | - | - |
| \% increase | 14.79\% | 2.00\% | 5.00\% | 5.00\% | 0.00\% | 4.01\% | 3.82\% | 6.00\% | 8.00\% | 0.00\% | 0.00\% |
| MEDICAL EXAMINER ${ }^{(5)}$ | \$95,000 | \$96,900 | \$99,807 | \$99,807 | \$99,807 | \$103,800 | \$107,850 | \$112,704 | \$118,344 | \$118,344 | 153,847 |
| \$ increase | \$9,626 | \$1,900 | \$2,907 | - | - | \$3,993 | \$4,050 | \$4,854 | \$5,640 | - | 35,503 |
| \% increase | 11.28\% | 2.00\% | 3.00\% | 0.00\% | 0.00\% | 4.00\% | 3.90\% | 4.50\% | 5.00\% | 0.00\% | 30.00\% |
| BAND ${ }^{(3)(4)}$ | \$70,000 | \$96,900 | \$99,807 | \$99,807 | \$99,807 | \$103,800 | \$107,850 | \$112,704 | \$116,088 | \$116,088 | 116,088 |
| \$ increase | \$6,024 | \$26,900 | \$2,907 | - | - | \$3,993 | \$4,050 | \$4,854 | \$3,384 | - | - |
| \% increase | 9.42\% | 38.43\% | 3.00\% | 0.00\% | 0.00\% | 4.00\% | 3.90\% | 4.50\% | 3.00\% | 0.00\% | 0.00\% |
| DEPUTY DEPT HEAD | \$90,000 | \$91,800 | \$94,554 | \$94,554 | \$94,554 | \$98,340 | \$102,350 | \$106,956 | \$112,308 | \$112,308 | 112,308 |
| \$ increase | \$8,898 | \$1,800 | \$2,754 | - | - | \$3,786 | \$4,010 | \$4,606 | \$5,352 | - | - |
| \% increase | 10.97\% | 2.00\% | 3.00\% | 0.00\% | 0.00\% | 4.00\% | 4.08\% | 4.50\% | 5.00\% | 0.00\% | 0.00\% |
| POLICE ${ }^{(2)}{ }^{(7)}$ | \$93,000 | \$94,860 | \$99,603 | \$104,583 | \$104,583 | \$108,768 | \$113,500 | \$120,312 | \$129,936 | \$129,936 | 129,936 |
| \$ increase | \$11,898 | \$1,860 | \$4,743 | \$4,980 | - | \$4,185 | \$4,732 | \$6,812 | \$9,624 | - | - |
| $\%$ increase | 14.67\% | 2.00\% | 5.00\% | 5.00\% | 0.00\% | 4.00\% | 4.35\% | 6.00\% | 8.00\% | 0.00\% | 0.00\% |
| FIRE $^{(2)(7)}$ | \$93,000 | \$94,860 | \$99,603 | \$104,583 | \$104,583 | \$108,768 | \$113,500 | \$120,312 | \$129,936 | \$129,936 | 129,936 |
| \$ increase | \$11,898 | \$1,860 | \$4,743 | \$4,980 | - | \$4,185 | \$4,732 | \$6,812 | \$9,624 | - | - |
| \% increase | 14.67\% | 2.00\% | 5.00\% | 5.00\% | 0.00\% | 4.00\% | 4.35\% | 6.00\% | 8.00\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| DEPUTY MED EXAM ${ }^{(6)}$ | \$90,000 | \$91,800 | \$94,554 | \$94,554 | \$94,554 | \$98,340 | \$102,350 | \$106,956 | \$112,308 | \$112,308 | 112,308 |
| \$ increase | \$8,898 | \$1,800 | \$2,754 | - | - | \$3,786 | \$4,010 | \$4,606 | \$5,352 | - | - |
| \% increase | 10.97\% | 2.00\% | 3.00\% | 0.00\% | 0.00\% | 4.00\% | 4.08\% | 4.50\% | 5.00\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| DIRECTOR OF OIC ${ }^{(1)}$ |  |  |  |  |  |  |  |  |  |  |  |
| DIRECTOR OF MRRC ${ }^{(1)}$ |  |  |  |  |  |  |  |  |  |  |  |

(1) As a result of the 1998 City-wide reorganization, the organizational units under these directors were absorbed by the new Department of Customer Services.
(2) The 2000 Salary Commission established a two-tiered level of compensation for department $\&$ deputy department heads by separating Police $\&$ Fire
(3) The 2001 Salary Commission recognized the Director of Royal Hawaiian Band as a department head
(4) The 2008 Salary Commission set the Director of Royal Hawaiian Band's salary less than other department heads; thereby creating a three-tiered level of compensation for department heads
(5) The 2010 Salary Commission granted the Medical Examiner a 30\% salary differential over department heads; thereby creating a four-tiered level of compensation for department heads (6) The 2011 Salary Commission increased the Deputy Medical Examiner's salary; thereby establishing a three-tiered level of compensation for deputy department heads
(7) The 2012 Salary Commission established a five-tiered level of compensation for department heads and a four-tiered level of compensation for deputy department heads (by setting different salary rates for Police \& Fire)

## SALARY HISTORY OF SELECTED ELECTED \& APPOINTED OFFICERS

CITY \& COUNTY OF HONOLULU (Cont.)

|  | Jul-11 | Jul-12 | Jul-13 | Jul-14 | Jul-15 | Jul-16 | Jul-17 | Jul-18 | Jul-19 | Jul-20 | Jul-21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MAYOR | \$136,428 | \$136,428 | \$141,888 | \$153,240 | \$157,080 | \$164,928 | \$173,184 | \$180,120 | 186,432 | 186,432 | 186,432 |
| S increase | - | - | \$5,460 | \$11,352 | \$3,840 | \$7,848 | \$8,256 | \$6,936 | \$6,312 | \$0 | \$0 |
| \% increase | 0.00\% | 0.00\% | 4.00\% | 8.00\% | 2.51\% | 5.00\% | 5.01\% | 4.00\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| PROSECUTING ATTY | \$129,312 | \$129,312 | \$134,496 | \$145,248 | \$148,872 | \$156,312 | \$164,136 | \$170,712 | 176,688 | 176,688 | 176,688 |
| $S$ increase | - | - | \$5,184 | \$10,752 | \$3,624 | \$7,440 | \$7,824 | \$6,576 | \$5,976 | \$0 | \$0 |
| \% increase | 0.00\% | 0.00\% | 4.01\% | 7.99\% | 2.50\% | 5.00\% | 5.01\% | 4.01\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| COUNCIL CHAIR | \$58,596 | \$58,596 | \$58,596 | \$63,288 | \$64,872 | \$68,112 | \$71,520 | \$74,376 | 76,968 | 76,968 | 76,968 |
| S increase | - | - | - | \$4,692 | \$1,584 | \$3,240 | \$3,408 | \$2,856 | \$2,592 | \$0 | \$0 |
| \% increase | 0.00\% | 0.00\% | 0.00\% | 8.01\% | 2.50\% | 4.99\% | 5.00\% | 3.99\% | 3.48\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| COUNCIL MEMBER | \$52,446 | \$52,446 | \$52,446 | \$56,640 | \$58,056 | \$60,960 | \$64,008 | \$66,576 | 68,904 | 68,904 | 68,904 |
| S increase | - | - | - | \$4,194 | \$1,416 | \$2,904 | \$3,048 | \$2,568 | \$2,328 | \$0 | \$0 |
| \% increase | 0.00\% | 0.00\% | 0.00\% | 8.00\% | 2.50\% | 5.00\% | 5.00\% | 4.01\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| MANAGING DIR. | \$126,732 | \$130,534 | \$135,744 | \$146,592 | \$150,264 | \$157,776 | \$165,672 | \$172,296 | 178,320 | 178,320 | 178,320 |
| S increase | - | \$3,802 | \$5,210 | \$10,848 | \$3,672 | \$7,512 | \$7,896 | \$6,624 | \$6,024 | \$0 | \$0 |
| \% increase | 0.00\% | 3.00\% | 3.99\% | 7.99\% | 2.50\% | 5.00\% | 5.00\% | 4.00\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| DEPUTY MD | \$120,120 | \$123,724 | \$128,664 | \$138,960 | \$142,440 | \$149,568 | \$157,056 | \$163,344 | 169,056 | 169,056 | 169,056 |
| S increase | - | \$3,604 | \$4,940 | \$10,296 | \$3,480 | \$7,128 | \$7,488 | \$6,288 | \$5,712 | \$0 | \$0 |
| \% increase | 0.00\% | 3.00\% | 3.99\% | 8.00\% | 2.50\% | 5.00\% | 5.01\% | 4.00\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| DEPARTMENT HEAD | \$118,344 | \$121,894 | \$126,768 | \$136,920 | \$140,352 | \$147,360 | \$154,728 | \$160,920 | 166,560 | 166,560 | 166,560 |
| S increase | - | \$3,550 | \$4,874 | \$10,152 | \$3,432 | \$7,008 | \$7,368 | \$6,192 | \$5,640 | \$0 | \$0 |
| \% increase | 0.00\% | 3.00\% | 4.00\% | 8.01\% | 2.51\% | 4.99\% | 5.00\% | 4.00\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| POLICE ${ }^{(2 \times 2)}$ | \$136,236 | \$143,729 | \$151,632 | \$164,376 | \$173,424 | \$182,088 | \$191,184 | \$198,840 | 205,800 | 205,800 | 205,800 |
| S increase | - | \$7,493 | \$7,903 | \$12,744 | \$9,048 | \$8,664 | \$9,096 | \$7,656 | \$6,960 | \$0 | \$0 |
| \% increase | 0.00\% | 5.50\% | 5.50\% | 8.40\% | 5.50\% | 5.00\% | 5.00\% | 4.00\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| FIRE ${ }^{(2 \times 1)}$ | \$136,236 | \$141,685 | \$147,360 | \$159,144 | \$167,904 | \$176,304 | \$185,112 | \$192,528 | 199,272 | 199,272 | 199,272 |
| S increase | - | \$5,449 | \$5,675 | \$11,784 | \$8,760 | \$8,400 | \$8,808 | \$7,416 | \$6,744 | \$0 | \$0 |
| \% increase | 0.00\% | 4.00\% | 4.01\% | 8.00\% | 5.50\% | 5.00\% | 5.00\% | 4.01\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| MEDICAL EXAMINER ${ }^{(5)}$ | \$200,016 | \$200,016 | \$250,008 | \$255,000 | \$261,384 | \$274,464 | \$288,192 | \$299,712 | 310,200 | 310,200 | 310,200 |
| S increase | \$46,169 | - | \$49,992 | \$4,992 | \$6,384 | \$13,080 | \$13,728 | \$11,520 | \$10,488 | \$0 | \$0 |
| \% increase | 30.01\% | 0.00\% | 24.99\% | 2.00\% | 2.50\% | 5.00\% | 5.00\% | 4.00\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| BAND ${ }^{(334)}$ | \$116,088 | \$116,088 | \$118,416 | \$120,792 | \$123,816 | \$130,008 | \$136,512 | \$141,984 | 146,952 | 146,952 | 146,952 |
| S increase | - | - | \$2,328 | \$2,376 | \$3,024 | \$6,192 | \$6,504 | \$5,472 | \$4,968 | \$0 | \$0 |
| \% increase | 0.00\% | 0.00\% | 2.01\% | 2.01\% | 2.50\% | 5.00\% | 5.00\% | 4.01\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| CORPORATION COUNSEL ${ }^{(3)}$ |  |  |  |  |  |  | \$154,728 | \$165,552 | \$171,336 | \$171,336 | \$171,336 |
| $S$ increase |  |  |  |  |  |  |  | \$10,824 | \$5,784 | \$0 | \$0 |
| \% increase |  |  |  |  |  |  |  | 7.00\% | 3.49\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| DEPUTY DEPT HEAD | \$112,308 | \$115,677 | \$120,312 | \$129,936 | \$133,176 | \$139,824 | \$146,808 | \$152,688 | 158,040 | 158,040 | 158,040 |
| S increase | - | \$3,369 | \$4,635 | \$9,624 | \$3,240 | \$6,648 | \$6,984 | \$5,880 | \$5,352 | \$0 | \$0 |
| \% increase | 0.00\% | 3.00\% | 4.01\% | 8.00\% | 2.49\% | 4.99\% | 4.99\% | 4.01\% | 3.51\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| POLICE ${ }^{(2 \times 7)}$ | \$129,936 | \$137,082 | \$144,624 | \$156,768 | \$165,384 | \$173,664 | \$182,352 | \$189,648 | 196,296 | 196,296 | 196,296 |
| S increase | - | \$7,146 | \$7,542 | \$12,144 | \$8,616 | \$8,280 | \$8,688 | \$7,296 | \$6,648 | \$0 | \$0 |
| \% increase | 0.00\% | 5.50\% | 5.50\% | 8.40\% | 5.50\% | 5.01\% | 5.00\% | 4.00\% | 3.51\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| FIRE ${ }^{(2 \times()}$ | \$129,936 | \$135,133 | \$140,544 | \$151,776 | \$160,128 | \$168,144 | \$176,544 | \$183,600 | 190,032 | 190,032 | 190,032 |
| S increase | - | \$5,197 | \$5,411 | \$11,232 | \$8,352 | \$8,016 | \$8,400 | \$7,056 | \$6,432 | \$0 | \$0 |
| \% increase | 0.00\% | 4.00\% | 4.00\% | 7.99\% | 5.50\% | 5.01\% | 5.00\% | 4.00\% | 3.50\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| DEPUTY MED EXAM ${ }^{(6)}$ | \$129,168 | \$129,168 | \$200,016 | \$204,024 | \$209,136 | \$219,600 | \$230,592 | \$239,808 | 273,024 | 273,024 | 273,024 |
| S increase | \$16,860 | - | \$70,848 | \$4,008 | \$5,112 | \$10,464 | \$10,992 | \$9,216 | \$33,216 | \$0 | \$0 |
| \% increase | 15.01\% | 0.00\% | 54.85\% | 2.00\% | 2.51\% | 5.00\% | 5.01\% | 4.00\% | 13.85\% | 0.00\% | 0.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| DIRECTOR OF OIC ${ }^{\text {(1) }}$ |  |  |  |  |  |  |  |  |  |  |  |
| DIRECTOR OF MRRC ${ }^{(1)}$ |  |  |  |  |  |  |  |  |  |  |  |

(1) As a result of the 1998 City-wide reorganization, the organizational units under these directors were absorbed by the new Department of Customer Services.
(2) The 2000 Salary Commission established a two-tiered level of compensation for department \& deputy department heads by separating Police \& Fire.
(3) The 2001 Salary Commission recognized the Director of Royal Hawaiian Band as a department head.
(4) The 2008 Salary Commission set the Director of Royal Hawaiian Band's salary less than other department heads; thereby creating a three-tiered level of compensation for department heads.
5) The 2010 Salary Commission granted the Medical Examiner a $30 \%$ salary differential over department heads; thereby creating a four-tiered level of compensation for department heads.
6) The 2011 Salary Commission increased the Deputy Medical Examiner's salary; thereby establishing a three-tiered level of compensation for deputy department heads
(7) The 2012 Salary Commission established a five-tiered level of compensation for department heads and a four-tiered level of compensation for deputy department heads (by setting different salary rates for Police \& Fire).
(8) The 2018 Salary Commission established a six-tiered level of compensation for Department heads by granting a separate $7 \%$ increase to the Corporation Counsel.


## COMPARISON OF EM 08 MAXIMUM SALARY RATE AND DEPARTMENT \& DEPUTY DEPARTMENT HEADS

|  | $\begin{gathered} \text { Effective } \\ 7 / 1 / 04 \\ \hline \end{gathered}$ | $\begin{array}{c\|} \hline \$ \\ \text { Differential } \\ \hline \end{array}$ | $\begin{gathered} \% \\ \text { Differential } \end{gathered}$ | $\begin{gathered} \text { Effective } \\ 7 / 1 / 05^{(1)} \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Differential } \end{gathered}$ | $\begin{aligned} & \text { Effective } \\ & 7 / 1 / 106^{(2,3)} \end{aligned}$ | $\begin{gathered} \$ \\ \text { Differential } \end{gathered}$ | \% Differential |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Civil Service Employee ${ }^{\text {- }}$ | \$101,004 |  |  | \$105,048 |  |  | \$109,248 |  |  |
| Department Head | \$99,807 | -\$1,197 | -1.19\% | \$103,800 | -\$1,248 | -1.19\% | \$107,850 | - 1 1,398 | -1.28\% |
| Police \& Fire | \$110,206 | \$9,202 | 9.11\% | \$114,624 | \$9,576 | 9.12\% | \$119,000 | \$9,752 | 8.93\% |
| Deputy Department Head | \$94,554 | -\$6,450 | -6.39\% | \$98,340 | -\$6,708 | -6.39\% | \$102,350 | \$6,898 | -6.31\% |
| Police \& Fire | \$104,583 | \$3,579 | 3.54\% | \$108,768 | \$3,720 | 3.54\% | \$113,500 | \$4,252 | 3.89\% |


|  | $\begin{gathered} \text { Effective } \\ 7 / 1 / 07 \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \$ \\ \text { Differential } \\ \hline \end{array}$ | Differential | $\begin{aligned} & \text { Effective } \\ & 7 / 1 / 108 \end{aligned}$ | $\begin{array}{c\|} \hline \$ \\ \text { Differential } \\ \hline \end{array}$ | $\begin{gathered} \text { \% } \\ \text { Differential } \end{gathered}$ | $\begin{array}{c\|} \hline \text { Effective } \\ 7 / 1 / 109 \end{array}$ | $\begin{array}{c\|} \hline \$ \\ \text { Differential } \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \% \\ \text { Differential } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Civil Service Employee ${ }^{\text {- }}$ | \$117,564 |  |  | \$126,516 |  |  | \$136.140 ${ }^{(4)}$ |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Department Head | \$112,704 | -\$4,860 | -4.13\% | \$118,344 | -\$8,172 | -6.46\% | \$118,344 | -\$17,796 | -13.07\% |
| Police \& Fire | \$126,141 | \$8,577 | 7.30\% | \$136,236 | \$9,720 | 7.68\% | \$136,236 | \$96 | 0.07\% |
|  |  |  |  |  |  |  |  |  |  |
| Deputy Department Head | \$106,956 | -\$10,608 | -9.02\% | \$112,308 | -\$14,208 | -11.23\% | \$112,308 | -\$23,832 | -17.51\% |
| Police \& Fire | \$120,312 | \$2,748 | 2.34\% | \$129,936 | \$3,420 | 2.70\% | \$129,936 | -\$6,204 | -4.56\% |


|  | $\begin{gathered} \text { Effective } \\ 7 / 1 / 10 \\ \hline \end{gathered}$ | $\begin{array}{c\|} \hline \$ \\ \text { Differential } \\ \hline \end{array}$ | Differential | $\begin{array}{c\|} \hline \text { Effective } \\ 7 / 1 / 11 \end{array}$ | $\begin{gathered} \$ \\ \text { Differential } \end{gathered}$ | $\begin{array}{\|c\|} \hline \% \\ \text { Differential } \\ \hline \end{array}$ | $\begin{array}{\|c} \hline \text { Effective } \\ 7 / 1 / 12 \\ \hline \end{array}$ | $\begin{gathered} \$ \\ \text { Differential } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Civil Service Employee ${ }^{\text {- }}$ | \$144.312 ${ }^{\text {(4) }}$ |  |  | \$137,100 |  |  | \$144.312 ${ }^{(5)}$ |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Department Head | \$118,344 | -\$25,968 | -17.99\% | \$118,344 | - \$18,756 | -13.68\% | \$121,894 | - 22,418 | -15.53\% |
| Police | \$136,236 | -\$8,076 | -5.60\% | \$136,236 | \$864 | -0.63\% | \$143,729 | -\$583 | -0.40\% |
| Fire | \$136,236 | -\$8,076 | -5.60\% | \$136,236 | -\$864 | -0.63\% | \$141,685 | -\$2,627 | -1.82\% |
| Deputy Department Head | \$112,308 | \$32,004 | -22.18\% | \$112,308 | - 24,792 | -18.08\% | \$115,677 | - $\mathbf{2 8 , 6 3 5}$ | -19.84\% |
| Police | \$129,936 | - 14,376 | -9.96\% | \$129,936 | -\$7,164 | -5.23\% | \$137,082 | -\$7,230 | -5.01\% |
| Fire | \$129,936 | -\$14,376 | -9.96\% | \$129,936 | -\$7,164 | -5.23\% | \$135,133 | -\$9,179 | -6.36\% |


|  | $\begin{gathered} \text { Effective } \\ 7 / 1 / 13 \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \\ \hline \end{gathered}$ | $\begin{array}{c\|} \hline \% \\ \text { Differential } \\ \hline \end{array}$ | $\begin{gathered} \hline \text { Effective } \\ 7 / 1 / 14 \\ \hline \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Effective } \\ 7 / 1 / 15 \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \end{gathered}$ | $\begin{gathered} \% \\ \text { Differential } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Civil Service Employee ${ }^{\text {* }}$ | \$149,364 |  |  | \$154,596 |  |  | \$160,776 |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Department Head | \$126,768 | \$22,596 | -15.13\% | \$136,920 | -\$17,676 | -11.43\% | \$140,352 | -\$20,424 | -12.70\% |
| Police | \$151,632 | \$2,268 | 1.52\% | \$164,376 | \$9,780 | 6.33\% | \$173,424 | \$12,648 | 7.87\% |
| Fire | \$147,360 | -\$2,004 | -1.34\% | \$159,144 | \$4,548 | 2.94\% | \$167,904 | \$7,128 | 4.43\% |
|  |  |  |  |  |  |  |  |  |  |
| Deputy Department Head | \$120,312 | -\$29,052 | -19.45\% | \$129,936 | - \$24,660 | -15.95\% | \$133,176 | -\$27,600 | -17.17\% |
| Police | \$144,624 | -\$4,740 | -3.17\% | \$156,768 | \$2,172 | 1.40\% | \$165,384 | \$4,608 | 2.87\% |
| Fire | \$140,544 | -\$8,820 | -5.91\% | \$151,776 | -\$2,820 | -1.82\% | \$160,128 | -\$648 | -0.40\% |


|  | $\begin{gathered} \text { Effective } \\ 7 / 1 / 16 \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \% \\ \text { Differential } \\ \hline \end{array}$ | $\begin{gathered} \text { Effective } \\ 7 / 1 / 117 \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \\ \hline \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Differential } \end{gathered}$ | $\begin{gathered} \hline \text { Effective } \\ 7 / 1 / 18 \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \end{gathered}$ | $\begin{gathered} \% \\ \text { Differential } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Civil Service Employee ${ }^{\circ}$ | \$170,100 |  |  | \$173,508 |  |  | \$177,408 |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Department Head | \$147,360 | -\$22,740 | -13.37\% | \$154,728 | -\$18,780 | -10.82\% | \$160,920 | -\$16,488 | -9.29\% |
| Police | \$182,088 | \$11,988 | 7.05\% | \$191,184 | \$17,676 | 10.19\% | \$198,840 | \$21,432 | 12.08\% |
| Fire | \$176,304 | \$6,204 | 3.65\% | \$185,112 | \$11,604 | 6.69\% | \$192,528 | \$15,120 | 8.52\% |
|  |  |  |  |  |  |  |  |  |  |
| Deputy Department Head | \$139,824 | -\$30,276 | -17.80\% | \$146,808 | -\$26,700 | -15.39\% | \$152,688 | -\$24,720 | -13.93\% |
| Police | \$173,664 | \$3,564 | 2.10\% | \$182,352 | \$8,844 | 5.10\% | \$189,648 | \$12,240 | 6.90\% |
| Fire | \$168,144 | -\$1,956 | -1.15\% | \$176,544 | \$3,036 | 1.75\% | \$183,600 | \$6,192 | 3.49\% |


|  | $\begin{gathered} \hline \text { Effective } \\ 7 / 1 / 19 \\ \hline \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \end{gathered}$ | Differential | $\begin{gathered} \text { Effective } \\ 7 / 1 / 20 \end{gathered}$ | $\begin{gathered} \$ \\ \hline \text { Differential } \\ \hline \end{gathered}$ | Differential | $\begin{gathered} \text { Effective } \\ 7 / 1 / 21 \\ \hline \end{gathered}$ | $\begin{gathered} \$ \\ \text { Differential } \\ \hline \end{gathered}$ | \% Differential |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Civil Service Employee | \$181,224 |  |  | \$184,908 |  |  | \$184,908 |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Department Head | \$166,560 | -\$14,664 | -8.09\% | \$166,560 | -\$18,348 | -9.92\% | \$166,560 | -\$18,348 | -9.92\% |
| Police | \$205,800 | \$24,576 | 13.56\% | \$205,800 | \$20,892 | 11.30\% | \$205,800 | \$20,892 | 11.30\% |
| Fire | \$199,272 | \$18,048 | 9.96\% | \$199,272 | \$14,364 | 7.77\% | \$199,272 | \$14,364 | 7.77\% |
| Deputy Department Head | \$158,040 | -\$23,184 | -12.79\% | \$158,040 | -\$26,868 | -14.53\% | \$158,040 | -\$26,868 | -14.53\% |
| Police | \$196,296 | \$15,072 | 8.32\% | \$196,296 | \$11,388 | 6.16\% | \$196,296 | \$11,388 | 6.16\% |
| Fire | \$190,032 | \$8,808 | 4.86\% | \$190,032 | \$5,124 | 2.77\% | \$190,032 | \$5,124 | 2.77\% |

[^2]
# TOTAL NUMBER OF EMPLOYEES AND THE SALARY RATES OF THOSE WHICH EXCEED THAT OF THEIR DIRECTOR AND/OR DEPUTY BY DEPARTMENT 

## Mayor's Salary Rate: <br> \$186,432 <br> Managing Director's Salary Rate: <br> \$178,320

| Police Chief's Salary Rate: Police Deputies' Salary Rate: | \$205,800 |  |  |
| :---: | :---: | :---: | :---: |
|  | \$196,296 |  |  |
|  | Salary Rates | \% More Than The Chief | \% More Than The Deputy |
| Honolulu Police Department | *No employee makes The highest paid | Police Chief and D subordinate makes | puty Police Chiefs. $\$ 180,021,84$ |


| Fire Chief's Salary Rate: | $\$ 199,272$ |  |
| :---: | :---: | :---: |
| Fire Deputy's Salary Rate: | $\$ 190,032$ | \% More Than The |
|  | Salary Rates | Chief |


| Directors' Salary Rate: Deputies' Salary Rate: | $\begin{aligned} & \hline \$ 166,560 \\ & \$ 158,040 \\ & \\ & \text { Salary Rates } \end{aligned}$ | \% More Than The Director | \% More Than The Deputy |
| :---: | :---: | :---: | :---: |
| Community Services (Total: 1 Employee) | \$172,105.92 | 3.33\% | 8.90\% |
| Design \& Construction <br> (Total: 3 Employees) | $\begin{aligned} & \hline \$ 175,817.76 \\ & \$ 175,687.44 \\ & \$ 167,155.44 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 5.56 \% \\ & 5.48 \% \\ & 0.36 \% \\ & \hline \end{aligned}$ | $\begin{gathered} \hline 11.25 \% \\ 11.17 \% \\ 5.77 \% \\ \hline \end{gathered}$ |
| Enterprise Services <br> (Total: 1 Employee) | \$180,463.20 | 8.35\% | 14.19\% |
| Facility Maintenance <br> (Total: 2 Employees) | $\begin{aligned} & \$ 170,911.92 \\ & \$ 161,998.80 \end{aligned}$ | $\begin{gathered} 2.61 \% \\ -2.74 \% \end{gathered}$ | $\begin{aligned} & 8.14 \% \\ & 2.50 \% \end{aligned}$ |
| Human Resources <br> (Total: 2 Employees) | $\begin{aligned} & \hline \$ 172,031.28 \\ & \$ 163,500.00 \end{aligned}$ | $\begin{gathered} \hline 3.28 \% \\ -1.84 \% \end{gathered}$ | $\begin{aligned} & \hline 8.85 \% \\ & 3.45 \% \end{aligned}$ |
| Planning \& Permitting <br> (Total: 1 Employee) | \$177,684.72 | 6.68\% | 12.43\% |
| Parks \& Recreation (Total: 1 Employee) | \$177,684.72 | 6.68\% | 12.43\% |
| Transportation Services <br> (Total: 2 Employees) | $\begin{aligned} & \hline \$ 197,783.04 \\ & \$ 168,936.00 \end{aligned}$ | $\begin{gathered} \hline 18.75 \% \\ 1.43 \% \end{gathered}$ | $\begin{gathered} \hline 25.15 \% \\ 6.89 \% \end{gathered}$ |
| Environmental Services <br> (Total: 1 Employee) | \$161,075.04 | -3.29\% | 1.92\% |


|  | 07/01/14 | 10/01/14 | 01/01/15 | 04/01/15 | 07/01/15 | 10/01/15 | 01/01/16 | 04/01/16 | 07/01/16 | 10/01/16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BU 01 <br> Blue Collar Non-Supervisors |  | 2\% |  | 2\% |  | 2\% |  | 2\% |  | 2\% |
| BU 02 <br> Blue Collar Supervisors | $2 \%{ }^{(3)}$ |  |  |  | $0.3 \%{ }^{(9)}$ | 2\% |  | 2\% | Step Movement ${ }^{(12)}$ | 2\% |
| BU 03 <br> White Collar Non-Supervisors | 4\% |  |  |  | Step <br> Movement ${ }^{(10)}$ |  |  |  | Step Movement ${ }^{(11)}$ |  |
| BU 04 <br> White Collar Supervisors | 4\% |  |  |  | Step <br> Movement ${ }^{(10)}$ |  |  |  | Step Movement ${ }^{(11)}$ |  |
| BU 10 Institutional \& Correctional Workers | Step <br> Movement ${ }^{(4)}$ |  | 0.5\% |  | Step <br> Movement ${ }^{(6)}$ |  | 0.5\% |  | Step <br> Movement ${ }^{(7)}$ |  |
| BU 11 <br> Fire Fighters | $2 \%{ }^{(8)}$ |  | 2\% |  | $2 \%{ }^{(1)}$ |  | 2\% |  | $5 \%{ }^{(1)}$ |  |
| BU 12 <br> Police Officers | $1.75 \%{ }^{(2)}$ |  | 1.75\% |  | $2 \%^{(2)}$ |  | 2\% |  | $2.5 \%{ }^{(2)}$ |  |
| BU 13 <br> Professional \& Scientific | Step Movement ${ }^{(5)}$ |  |  |  | Step <br> Movement ${ }^{(12)}$ |  | 3.50\% |  | Step <br> Movement ${ }^{(12)}$ |  |
| EMCP - Excluded Managers Excluded from BU 11 | $2 \%{ }^{(13)}$ |  | 2\% |  | $2 \%{ }^{(13)}$ |  | 2\% |  | $5 \%{ }^{(13)}$ |  |
| EMCP - Excluded Managers Excluded from BU 12 | $1.75 \%{ }^{(13)}$ |  | 1.75\% |  | $2 \%^{(13)}$ |  | 2\% |  | $2.5 \%{ }^{(13)}$ |  |
| EMCP - Excluded Managers Excluded from BU 13 | WRP ${ }^{(14)}$ |  |  |  | WRP ${ }^{(13)}$ |  | 3.50\% |  | WRP ${ }^{(13)}$ |  |
| BU14 <br> State Law Enforcement Officers, and State \& County Ocean Safety and Water Safety Officers |  |  |  |  |  |  |  |  | Schedule Established ${ }^{(15)}$ |  |
| BU15 <br> State \& County Ocean Safety and Water Safety Officers ${ }^{(45)}$ |  |  |  |  |  |  |  |  |  |  |

NOTE: Please see Footnotes on pages 4 to 6

|  | 01/01/17 | 04/01/17 | 07/01/17 | 10/01/17 | 11/01/17 | 01/01/18 | 06/01/18 | 07/01/18 | 11/01/18 | 01/01/19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BU 01 <br> Blue Collar Non-Supervisors |  | 2\% |  |  | $\begin{aligned} & \text { \$1,000 Lump } \\ & \text { Sum }^{(23)} \end{aligned}$ |  | 3.2\% |  | $\begin{aligned} & \text { \$1,000 Lump } \\ & \text { Sum }^{(23)} \end{aligned}$ |  |
| BU 02 <br> Blue Collar Supervisors |  | 2\% | $2 \%{ }^{(12)}$ |  |  | $1.2 \%{ }^{(12)}$ |  | $2.25 \%{ }^{(12)}$ |  | $1.2 \%{ }^{(12)}$ |
| BU 03 <br> White Collar Non-Supervisors | 1.60\% |  | $2 \%{ }^{(18)}$ |  |  | 1.50\% |  | $2.25 \%{ }^{(18)}$ |  | $1.25 \%{ }^{(19)}$ |
| BU 04 <br> White Collar Supervisors | 1.60\% |  | $2 \%{ }^{(18)}$ |  |  | 1.50\% |  | $2.25 \%{ }^{(18)}$ |  | $1.25 \%{ }^{(19)}$ |
| BU 10 Institutional \& Correctional Workers | 1\% |  |  | 2\% |  |  |  | DCP ${ }^{(17)}$ |  |  |
| BU 11 <br> Fire Fighters |  |  | $2 \%{ }^{(12)}$ |  |  |  |  | $2.25 \%{ }^{(12)}$ |  |  |
| BU 12 <br> Police Officers | 3.30\% |  | $2 \%^{(24)}$ |  |  |  |  | $2.25 \%{ }^{(12)}$ |  |  |
| BU 13 <br> Professional \& Scientific | 3.50\% |  | $2 \%{ }^{(12)}$ |  |  |  |  | $2.25 \%{ }^{(12)}$ |  |  |
| EMCP - Excluded Managers Excluded from BU 11 |  |  | $2 \%{ }^{(13)}$ |  |  |  |  | $2.25 \%{ }^{(27)}$ |  |  |
| EMCP - Excluded Managers Excluded from BU 12 | 3.30\% |  | $2 \%{ }^{(13)}$ |  |  |  |  | $2.25 \%^{(27)}$ |  |  |
| EMCP - Excluded Managers Excluded from BU 13 | 3.50\% |  | $2 \%{ }^{(13)}$ |  |  |  |  | $2.25 \%{ }^{(27)}$ |  |  |
| BU14 <br> State Law Enforcement Officers, and State \& County Ocean Safety and Water Safety Officers |  |  |  |  |  |  |  | $2.25 \%{ }^{(25)}$ |  |  |
| BU15 <br> State \& County Ocean Safety and Water Safety Officers ${ }^{(45)}$ |  |  |  |  |  |  |  |  |  |  |

NOTE: Please see Footnotes on pages 4 to 6

|  | 04/01/19 | 05/01/19 | 07/01/19 | 01/01/20 | 06/30/20 | 07/01/20 | 01/01/21 | 06/30/21 | 06/30/21 (11:59:59 p.m.) | 07/01/21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BU 01 <br> Blue Collar Non-Supervisors |  | 3.45\% | 2\% | 1.20\% |  | 2\% | 1.20\% |  |  |  |
| BU 02 <br> Blue Collar Supervisors |  |  | $\begin{aligned} & \$ 2,000 \text { Lump } \\ & \text { Sum }^{(30)} \end{aligned}$ |  |  | $1.2 \%{ }^{(31)}$ | 1.20\% |  |  |  |
| BU 03 <br> White Collar Non-Supervisors |  |  | $\begin{aligned} & \$ 2,000 \text { Lump } \\ & \text { Sum }^{(40)} \end{aligned}$ |  |  | Step Movement ${ }^{(41)}$ | 3.46\% |  |  |  |
| BU 04 <br> White Collar Supervisors |  |  | Lump Sum ${ }^{(42)}$ |  |  | $3.6 \%{ }^{(43)}$ | 3.74\% |  |  |  |
| BU 10 <br> Institutional \& Correctional Workers | $1.35 \%^{(26)}$ |  | $2 \%^{(28)}$ | 0.74\% |  | $2 \%^{(26)}$ | 1.07\% |  |  |  |
| BU 11 <br> Fire Fighters |  |  | $2 \%{ }^{(34)}$ |  | $\begin{aligned} & \text { IGM Catch-Up } \\ & \text { Step } \\ & \text { Movement }{ }^{(35)} \end{aligned}$ | $2 \%{ }^{(36)}$ |  | $\begin{aligned} & \text { IGM Catch-Up } \\ & \text { Step } \\ & \text { Movement }{ }^{(35)} \end{aligned}$ | New L6 step ${ }^{(22)}$ |  |
| BU 12 <br> Police Officers |  |  | $2 \%{ }^{(20)}$ |  |  | $2 \%{ }^{(21)}$ |  |  | New L-6 step ${ }^{(22)}$ |  |
| BU 13 <br> Professional \& Scientific |  |  | $2.15 \%{ }^{(32)}$ |  |  | $2.03 \%{ }^{(33)}$ |  |  |  |  |
| EMCP - Excluded Managers Excluded from BU 11 |  |  | $2 \%{ }^{(37)}$ |  |  | $2 \%{ }^{(38)}$ |  |  |  |  |
| EMCP - Excluded Managers Excluded from BU 12 |  |  | $2 \%{ }^{(28)}$ |  |  | $2 \%{ }^{(29)}$ |  |  |  |  |
| EMCP - Excluded Managers Excluded from BU 13 |  |  | $2.15 \%^{(39)}$ |  |  | $2.03 \%{ }^{(39)}$ |  |  |  |  |
| BU14 <br> State Law Enforcement Officers, and State \& County Ocean Safety and Water Safety Officers |  |  | $4.5 \%{ }^{(12)}$ |  |  | 4.5\% ${ }^{(44)}$ |  |  |  |  |
| BU15 <br> State \& County Ocean Safety and Water Safety Officers ${ }^{(45)}$ |  |  |  |  |  |  |  |  |  |  |

NOTE: Please see Footnotes on pages 4 to 6

## BARGAINING UNIT WAGE SETTLEMENTS AND EXCLUDED MANAGERIAL EMPLOYEE INCREASES

As of December 31, 2021
${ }^{(1)}$ Employees also entitled to catch up step movements or service step movements, not to exceed one step per year. If employee has $25+$ years of service and is not on Step L5, they shall be placed on L5 on their anniversary date.
${ }^{(2)}$ Employees also entitled to catch-up step movements and service step movements, not to exceed one step per year. Employees also received increases to the Standard of Conduct Differential (SOCD).
${ }^{(3)}$ Employees who were eligible but did not receive a step movement from $7 / 1 / 09-6 / 30 / 14$, shall receive their step movement. Continue step movement. Employees employed on June 30, 2014 and at the max step shall receive a lump sum payment of $\$ 1,000$.
${ }^{(4)}$ Delete first step on the salary schedule. Employees at the maximum step as of June 30, 2014 receive a lump sum payment equal to $4 \%$ of the employee's annual basic rate of pay.
${ }^{(5)}$ Employees who were eligible during the period from 7/1/2009-6/30/2014 receive step movement(s); continue step movement. Employees on the max step as of June 30, 2013 and employees who were employed prior to July 1, 2013 and not receiving step movement and are not scheduled to receive a step movement during the period 7/1/2014-6/30/2015 receive a one-time lump sum payment of $\$ 1,500$.
${ }^{(6)}$ Delete first step on the salary schedule. Employees who are at the maximum step on June 30, 2015 receive a lump sum payment equivalent to $4 \%$ of the individual employee's annual basic rate of pay.
${ }^{(7)}$ Employees who are at the maximum step as of June 30, 2016 receive a one-time lump sum payment equivalent to $4 \%$ of the individual employee's annual basic rate of pay.
${ }^{(8)}$ Employees also entitled to catch up step movement or service step movement and offered 12 overtime shifts per fiscal year via the Rank-for-Rank Recall program.
${ }^{(9)}$ Additionally, continue the step movement plan, move Employees on Steps A and L1 to L2, and delete Steps A, L1, and L5. Employees not assigned to the salary schedule or who do not move to a new step during FY16 shall receive a $2 \%$ lump sum bonus.
${ }^{(10)}$ Place employees on appropriate step and continue step movements. Employees not assigned to the salary schedule or who do not move to a new step during FY16 shall receive a $\$ 1,500$ lump sum bonus.
${ }^{(11)}$ Continue step movement plan and employees receive a $\$ 1,200$ lump sum bonus. Full-time employees receive a lump sum payment of $\$ 1,200$.
${ }^{(12)}$ Continue step movement plan.
${ }^{(13)}$ Employees who are eligible shall receive their Within Range Progression (WRP) movement on their WRP date.
${ }^{(14)}$ Employees who were eligible during the period from 7/1/2009-6/30/2014 for Within Range Progression increases receive them on $7 / 1 / 2014$. Employees on the max rate as of June 30, 2013 and employees who were employed prior to July 1, 2013 and not receiving WRP increases and are not scheduled to receive a WRP increase during the period 7/1/2014-6/30/2015 receive a one-time lump sum payment of \$1,500.
${ }^{(15)}$ BU14 was established by HLRB on 11/7/13; however its own salary schedule was not established until 7/1/16 (positions converted from BU03 to BU14)
${ }^{(16)}$ The Employer and Union shall meet to continue bargaining in good faith on the equivalent of a step movement.
${ }^{17)}$ A new Developmental Career Plan (DCP) was created whereby Employees may move to the next step in the salary range upon meeting certain requirements.
Employees shall move to the appropriate step on $7 / 1 / 18$ or move to the appropriate step when they become eligible for a DCP movement during the fiscal year.
Employees at the maximum Step C on 6/30/18 shall receive a one-time lump sum payment equivalent to $4 \%$ of the employee's annual basic rate of pay. Employees who are less than full-time shall receive a prorated amount of this lump sum.
${ }^{(18)}$ One-time lump sum payment of $\$ 150$. Employees who are less than full-time shall receive a prorated amount.
${ }^{(19)}$ Delete step A and move Employees on step A to step B.
${ }^{(20)}$ Continue step movement plan. One-time lump sum bonus for employees on salary ranges from PO7 to PO15: Steps A (\$1,800), B $(\$ 1,825), C(\$ 1,850), D(\$ 1,875)$,
L-1 (\$1,900), L-2 (\$1,925), L-3 (\$1,950), L-4 (\$1,975), L-5 (\$2,000)
${ }^{(21)}$ Continue step movement plan. One-time lump sum bonus for employees on salary ranges from PO7 to PO15: Steps A (\$1,800), B $(\$ 1,825), C(\$ 1,850), D(\$ 1,875)$,
L-1 ( $\$ 1,900$ ), L-2 $(\$ 1,925)$, L-3 ( $\$ 1,950$ ), L-4 $(\$ 1,975)$, L-5 ( $\$ 2,000$ ). Employees on Step L-5 with 28 or more years of service accrued on or before $7 / 1 / 20$, shall receive an additional one-time lump sum bonus of $\$ 500$.

# BARGAINING UNIT WAGE SETTLEMENTS AND EXCLUDED MANAGERIAL EMPLOYEE INCREASES <br> As of December 31, 2021 

${ }^{(22)}$ New L-6 step for employees with 28 or more years of service.
${ }^{(23)}$ Employees who were employed as of $10 / 31 / 17$ are entitled to the one-time lump sum. Employees who are less than full-time shall receive a prorated amount.
${ }^{(24)}$ Continue step movement plan. $\$ 500$ increase to the firearm maintenance allowance.
${ }^{(25)}$ Continue step movement plan. $\$ 500$ one-time lump sum bonus.
${ }^{(26)}$ Continue DCP program.
${ }^{(27)}$ Eligible employees with three years in the EMCP as of $7 / 1 / 2018$ received a $4 \%$ EM progression. During the fiscal year eligible employees shall receive EM progression on their initial EM entry date. Employees who were in the EMCP as of 8/31/2018 and who were not eligible to receive a $4 \%$ EM progression increase during the period of $7 / 1 / 2018$ through $6 / 30 / 2019$ shall receive a $1.4 \%$ increase on their respective EM entry date.
${ }^{(28)}$ During the fiscal year, employees who completed three years in the EMCP shall receive a $4 \%$ EM progression on their initial EM entry date. One-time lump sum bonus for all employees with the following years of combined service time in both BU 12 and EM 12: 0-3 years ( $\$ 1,800$ ), 4-6 years ( $\$ 1,825$ ), $7-9$ years ( $\$ 1,850$ ), 10-12 years ( $\$ 1,875$ ), 13-15 years ( $\$ 1,900$ ), 16-18 years ( $\$ 1,925$ ), 19-21 years ( $\$ 1,950$ ), 22-24 years ( $\$ 1,975$ ), 25+ years ( $\$ 2,000$ ).
${ }^{(29)}$ During the fiscal year, employees who completed three years in the EMCP shall receive a $4 \%$ EM progression on their initial EM entry date. One-time lump sum bonus for all employees with the following years of combined service time in both BU 12 and EM 12: 0-3 years ( $\$ 1,800$ ), 4-6 years ( $\$ 1,825$ ), 7-9 years ( $\$ 1,850$ ), 10-12 years ( $\$ 1,875$ ), 13-15 years ( $\$ 1,900$ ), $16-18$ years ( $\$ 1,925$ ), 19-21 years ( $\$ 1,950$ ), 22-24 years ( $\$ 1,975$ ), 25+ years ( $\$ 2,000$ ). Employees with 28 or more combined years of service time in both BU 12 and EM 12 on, or before, $7 / 1 / 2020$, shall receive an additional one-time lump sum bonus of $\$ 500$.
${ }^{(30)}$ Delete step movement plan.
${ }^{(31)} 1.2 \%$ ATB for employees on the salary schedule only. Employees on Step A1 move to Step C1. Delete Step A1. Employees on Step B1 as of $6 / 30 / 2020$ receive a $5.29 \%$ pay increase and will no longer be compensated on a step on the salary schedule. Delete Step B1. Employees on Step C1 as of $6 / 30 / 2020$ receive a $5.29 \%$ pay increase and will no longer be compensated on a step on the salary schedule. Increase in uniform maintenance allowance and meal allowance. Changed the way compensation is calculated if an employee is demoted due to layoffs, reorganization, or disability.
${ }^{(32)}$ Continue step movement plan. $\$ 750$ lump sum payment for all BU employees not eligible for step movements for the duratien of the contract period (7/1/19-6/30/21)
${ }^{(33)}$ Continue step movement plan. $\$ 750$ lump sum payment for all BU employees not eligible for step movements for the duration of the contract period (7/1/19-6/30/21). Employees allowed to earn 2 portions of standby pay in a calendar day (increase from 1 portion). Whenever a non-shift employee works at least 16 hours within the 24 hour period immediately prior to the start of the Employee's scheduled workday, the Employer shall excuse the Employee from work on such workday, with pay...(previously 18 hours of work). Increased uniform maintenance allowance. Increased meal allowance. Changed the way compensation is calculated if an employee is demoted due to layoffs, reorganization, or disability.
${ }^{(34)}$ Continue existing step movement plan. One-time lump sum bonus for employees on salary ranges from $\operatorname{SR} 17$ to $\operatorname{SR27}$ : Steps $E(\$ 1,800), F(\$ 1,825), G$ ( $\$ 1,850$ ), H ( $\$ 1,875$ ), L1 ( $\$ 1,900$ ), L2 ( $\$ 1,925$ ), L3 ( $\$ 1,950$ ), L4 ( $\$ 1,975$ ), L5 ( $\$ 2,000$ ).
${ }^{(35)}$ All regular employees who, as a result of an intergovernmental movement to the SR15 salary range, are on a step or receiving a basic rate of pay two or more steps lower than warranted by their cumulative years of service, shall move to one step below their appropriate step on 6/30/2020.
${ }^{(36)}$ Continue existing step movement plan. One-time lump sum bonus for employees on salary ranges from SR17 to SR27: Steps E (\$1,800), F (\$1,825), G $(\$ 1,850)$, H ( $\$ 1,875$ ), L1 ( $\$ 1,900$ ), L2 ( $\$ 1,925$ ), L3 $(\$ 1,950)$, L4 $(\$ 1,975)$, L5 ( $\$ 2,000$ ). Employees on step L5 with 28 or more years of service as of $6 / 30 / 20$, shall receive an additional one-time lump sum payment of $\$ 500$.
${ }^{(37)}$ During the fiscal year, employees in the EMCP who have not received a $4 \%$ EM progression in the preceding 3 years and, who during this time frame complete the required 3 years in the EMCP, shall receive a $4 \%$ EM progression increase on their initial EM entry date. One-time lump sum bonus for all employees with the following years of combined service time in both BU 11 and EM 11: 0-3 years ( $\$ 1,800$ ), 4-6 years (\$1,825), 7-9 years (\$1,850), 10-12 years $(\$ 1,875), 13-15$ years $(\$ 1,900), 16-18$ years $(\$ 1,925), 19-21$ years $(\$ 1,950), 22-24$ years $(\$ 1,975), 25+$ years $(\$ 2,000)$.

# BARGAINING UNIT WAGE SETTLEMENTS AND EXCLUDED MANAGERIAL EMPLOYEE INCREASES 

As of December 31, 2021
${ }^{(38)}$ During the fiscal year, employees in the EMCP who have not received a $4 \%$ EM progression in the preceding 3 years and, who during this time frame complete the required 3 years in the EMCP, shall receive a $4 \% \mathrm{EM}$ progression increase on their initial EM entry date. One-time lump sum bonus for all employees with the following years of combined service time in both BU 11 and EM 11: 0-3 years ( $\$ 1,800$ ), 4-6 years ( $\$ 1,825$ ), 7-9 years ( $\$ 1,850$ ), 10-12 years ( $\$ 1,875$ ), $13-15$ years ( $\$ 1,900$ ), $16-18$ years ( $\$ 1,925$ ), $19-21$ years ( $\$ 1,950$ ), $22-24$ years ( $\$ 1,975$ ), $25+$ years $(\$ 2,000)$. Employees with 28 or more combined years of service time in both BU 11 and EM 11 on, or before, $6 / 30 / 2020$, shall receive an additional one-time lump sum bonus of $\$ 500$.
${ }^{(39)}$ During the fiscal year, employees in the EMCP who have not received a $4 \%$ EM progression in the preceding 3 years and, who during this time frame complete the required 3 years in the EMCP, shall receive a $4 \%$ EM progression increase on their initial EM entry date.Employees in the EMCP at the maximum rate of the applicable salary range shall receive a lump sum of $\$ 750$. Employees in the EMCP on 6/30/2019 and not scheduled to receive an EM progression during the period of $7 / 1 / 2019$ to $6 / 30 / 2021$ shall receive a lump sum payment of $\$ 750$.
${ }^{(40)}$ Replace step movement plan with negotiated step movements.
${ }^{(41)}$ Employees on Steps B through L move on step. Delete Step B. Increase the rates on the salary schedule for SR4 - SR8 by $2 \%$ to $10.1 \%$. Employees on Step M of SR08 as of $6 / 30 / 20$ receive a one-time lump sum payment. Employees on Step M of SR9 and above as of $6 / 30 / 2020$ will receive a one-time $4 \%$ lump sum payment. Employees allowed to earn 2 portions of standby pay in a calendar day (increase from 1 portion). Whenever a non-shift employee works at least 16 hours within the 24 hour period immediately prior to the start of the Employee's scheduled workday, the Employer shall excuse the Employee from work on such workday, with pay...(previously 18 hours of work). Changed the way compensation is calculated if an employee is demoted due to layoffs, reorganization, or disability.
${ }^{(42)} 5.98 \%$ lump sum payment based on 6/30/2019 annual base pay. Replace step movement plan with negotiated step movements.
${ }^{(43)}$ Employees on Step B move to Step C. Delete Step B. Delete SR4. Increase SR5 to SR8 by $5.6 \%$ to $11.8 \%$. Increase salary schedule for SR9 and above by $3.6 \%$. Employees allowed to earn 2 portions of standby pay in a calendar day (increase from 1 portion). Whenever a non-shift employee works at least 16 hours within the 24 hour period immediately prior to the start of the Employee's scheduled workday, the Employer shall excuse the Employee from work on such workday, with pay...(previously 18 hours of work). Changed the way compensation is calculated if an employee is demoted due to layoffs, reorganization, or disability.
${ }^{(44)}$ Continue step movement plan. Employees allowed to earn 2 portions of standby pay in a calendar day (increase from 1 portion). Whenever a non-shift employee works at least 16 hours within the 24 hour period immediately prior to the start of the Employee's scheduled workday, the Employer shall excuse the Employee from work on such workday, with pay...(previously 18 hours of work). Changed the way compensation is calculated if an employee is demoted due to layoffs, reorganization, or disability.
${ }^{(45)}$ Per HLRB Decision dated 1/7/21, all Water Safety and Ocean Safety Officers move from BU14 to BU15.

## HONOLULU CPI-U

|  |  | \% CHANGE <br> YEAR |
| :---: | :---: | :---: |
| CPI-U | FROM PREVIOUS YEAR |  |
| 1985 | 106.6 | 3.0 |
| 1986 | 109.4 | 2.6 |
| 1987 | 114.9 | 5.0 |
| 1988 | 121.7 | 5.9 |
| 1989 | 128.7 | 5.8 |
| 1990 | 138.1 | 7.3 |
| 1991 | 148.0 | 7.2 |
| 1992 | 155.1 | 4.8 |
| 1993 | 160.1 | 3.2 |
| 1994 | 164.5 | 2.7 |
| 1995 | 168.1 | 2.2 |
| 1996 | 170.7 | 1.5 |
| 1997 | 171.9 | 0.7 |
| 1998 | 171.5 | -0.2 |
| 1999 | 173.3 | 1.0 |
| 2000 | 176.3 | 1.7 |
| 2001 | 178.4 | 1.2 |
| 2002 | 180.3 | 1.1 |
| 2003 | 184.5 | 2.3 |
| 2004 | 190.6 | 3.3 |
| 2005 | 197.8 | 3.8 |
| 2006 | 209.4 | 5.9 |
| 2007 | 219.5 | 4.8 |
| 2008 | 228.9 | 4.3 |
| 2009 | 230.0 | 0.5 |
| 2010 | 234.9 | 2.1 |
| 2011 | 243.6 | 3.7 |
| 2012 | 249.5 | 2.4 |
| 2013 | 253.9 | 1.8 |
| 2014 | 257.6 | 1.5 |
| 2015 | 260.2 | 1.0 |
| 2016 | 265.3 | 2.0 |
| 2017 | 272.0 | 2.5 |
| 2018 | 277.1 | 1.9 |
| 2019 | 281.6 | 1.6 |
| 2020 | 286.0 | 1.6 |
| 2021 | 296.8 |  |
|  |  |  |
| $1982-1984=100$ |  |  |
|  |  |  |
| Source: US Department of Labor, Bureau of Labor |  |  |
| Statistics |  |  |
|  |  |  |



## Actual and Forecasted Honolulu CPI-U

| YEAR | CPI-U | \% CHANGE <br> FROM PREVIOUS YEAR |
| :---: | :---: | :---: |
| Actual 2004 | 190.6 | 3.3 |
| Actual 2005 | 197.8 | 3.8 |
| Actual 2006 | 209.4 | 5.9 |
| Actual 2007 | 219.5 | 4.8 |
| Actual 2008 | 228.9 | 4.3 |
| Actual 2009 | 230.0 | 0.5 |
| Actual 2010 | 234.9 | 2.1 |
| Actual 2011 | 243.6 | 3.7 |
| Actual 2012 | 249.5 | 2.4 |
| Actual 2013 | 253.9 | 1.8 |
| Actual 2014 | 257.6 | 1.5 |
| Actual 2015 | 260.2 | 1.0 |
| Actual 2016 | 265.3 | 2.0 |
| Actual 2017 | 272.0 | 2.5 |
| Actual 2018 | 277.1 | 1.9 |
| Actual 2019 | 281.6 | 1.6 |
| Actual 2020 | 286.0 | 1.6 |
| Actual 2021 | 296.8 | 3.8 |
| Forecast 2022 | 306.4 | 3.2 |
| Forecast 2023 | 313.5 | 2.3 |
| Forecast 2024 | 320.0 |  |



Source: State of Hawaii, DBEDT

SALARY COSTS - CURRENT \& PROJECTED
As of July 2021

|  | \# Psns | Annual Salary | Current Salary Costs | 1\% Increase | 2\% increase | 3\% increase | 4\% increase | 5\% increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mayor | 1 | \$186,432 | \$186,432 | \$188,296 | \$190,161 | \$192,025 | \$193,889 | \$195,754 |
| Prosecuting Attorney First Deputy Pros. Attny | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & \$ 176,688 \\ & \$ 168,000 \end{aligned}$ | $\begin{aligned} & \$ 176,688 \\ & \$ 168,000 \end{aligned}$ | $\begin{aligned} & \$ 178,455 \\ & \$ 169,680 \end{aligned}$ | $\begin{aligned} & \$ 180,222 \\ & \$ 171,360 \end{aligned}$ | $\begin{aligned} & \$ 181,989 \\ & \$ 173,040 \end{aligned}$ | $\begin{aligned} & \$ 183,756 \\ & \$ 174,720 \end{aligned}$ | $\begin{aligned} & \$ 185,522 \\ & \$ 176,400 \end{aligned}$ |
| Council Chair Council Member | $\begin{aligned} & 1 \\ & 8 \end{aligned}$ | $\begin{aligned} & \$ 76,968 \\ & \$ 68,904 \end{aligned}$ | $\begin{aligned} & \$ 76,968 \\ & \$ 551,232 \end{aligned}$ | $\begin{gathered} \$ 77,738 \\ \$ 556,744 \end{gathered}$ | $\begin{gathered} \$ 78,507 \\ \$ 562,257 \end{gathered}$ | $\begin{gathered} \$ 79,277 \\ \$ 567,769 \end{gathered}$ | $\begin{aligned} & \$ 80,047 \\ & \$ 573,281 \end{aligned}$ | $\begin{gathered} \$ 80,816 \\ \$ 578,794 \end{gathered}$ |
| Managing Director Deputy Managing Director | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & \$ 178,320 \\ & \$ 169,056 \end{aligned}$ | $\begin{aligned} & \$ 178,320 \\ & \$ 169,056 \end{aligned}$ | $\begin{aligned} & \$ 180,103 \\ & \$ 170,747 \end{aligned}$ | $\begin{aligned} & \$ 181,886 \\ & \$ 172,437 \end{aligned}$ | $\begin{aligned} & \$ 183,670 \\ & \$ 174,128 \end{aligned}$ | $\begin{aligned} & \$ 185,453 \\ & \$ 175,818 \end{aligned}$ | $\begin{aligned} & \$ 187,236 \\ & \$ 177,509 \end{aligned}$ |
| Department Head* Police Fire Medical Examiner Royal Hawaiian Band Corporation Counsel | $\begin{gathered} 14 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \end{gathered}$ | $\begin{aligned} & \$ 166,560 \\ & \$ 205,800 \\ & \$ 199,272 \\ & \$ 310,200 \\ & \$ 146,952 \\ & \$ 171,336 \end{aligned}$ | $\begin{gathered} \$ 2,331,840 \\ \$ 205,800 \\ \$ 199,272 \\ \$ 310,200 \\ \$ 146,952 \\ \$ 171,336 \end{gathered}$ | $\begin{gathered} \$ 2,355,158 \\ \$ 207,858 \\ \$ 201,265 \\ \$ 313,302 \\ \$ 148,422 \\ \$ 173,049 \end{gathered}$ | $\begin{gathered} \$ 2,378,477 \\ \$ 209,916 \\ \$ 203,257 \\ \$ 316,404 \\ \$ 149,891 \\ \$ 174,763 \end{gathered}$ | $\begin{gathered} \$ 2,401,795 \\ \$ 211,974 \\ \$ 205,250 \\ \$ 319,506 \\ \$ 151,361 \\ \$ 176,476 \end{gathered}$ | $\begin{gathered} \$ 2,425,114 \\ \$ 214,032 \\ \$ 207,243 \\ \$ 322,608 \\ \$ 152,830 \\ \$ 178,189 \end{gathered}$ | $\begin{gathered} \$ 2,448,432 \\ \$ 216,090 \\ \$ 209,236 \\ \$ 325,710 \\ \$ 154,300 \\ \$ 179,903 \end{gathered}$ |
| Deputy Department Head** <br> Police <br> Fire <br> Medical Examiner | $\begin{gathered} 14 \\ 2 \\ 1 \\ 1 \end{gathered}$ | $\begin{aligned} & \$ 158,040 \\ & \$ 196,296 \\ & \$ 190,032 \\ & \$ 273,024 \end{aligned}$ | $\begin{gathered} \$ 2,212,560 \\ \$ 392,592 \\ \$ 190,032 \\ \$ 273,024 \end{gathered}$ | $\begin{gathered} \$ 2,234,686 \\ \$ 396,518 \\ \$ 191,932 \\ \$ 275,754 \end{gathered}$ | $\begin{gathered} \$ 2,256,811 \\ \$ 400,444 \\ \$ 193,833 \\ \$ 278,484 \end{gathered}$ | $\begin{gathered} \$ 2,278,937 \\ \$ 404,370 \\ \$ 195,733 \\ \$ 281,215 \end{gathered}$ | $\begin{gathered} \$ 2,301,062 \\ \$ 408,296 \\ \$ 197,633 \\ \$ 283,945 \end{gathered}$ | $\begin{gathered} \$ 2,323,188 \\ \$ 412,222 \\ \$ 199,534 \\ \$ 286,675 \end{gathered}$ |
| TOTAL COST INCREASE | 51 |  | \$7,940,304 | $\begin{gathered} \$ 8,019,707 \\ \$ 79,403 \end{gathered}$ | $\begin{gathered} \$ 8,099,110 \\ \$ 158,806 \end{gathered}$ | $\begin{gathered} \hline \$ 8,178,513 \\ \$ 238,209 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \$ 8,257,916 \\ \$ 317,612 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \$ 8,337,319 \\ \$ 397,015 \\ \hline \end{gathered}$ |

NOTE: No cost estimates are provided for Deputy Prosecuting Attorneys and Deputy Corporation Counsels. The department head is vested full authority to set and modify the salaries of their deputies (except first deputy who functions as a deputy department head) within the salary ranges prescribed by the Salary Commission.
*Department Head position count increased from 14 to 15 on July 1, 2017 with the creation of the new Department of Land Management. This position count then decreased back to 14 on July 1, 2018, when the 2018 Salary Commission granted a separate increase to the Corporation Counsel, thereby establishing a six-tiered level of compensation for Department heads.
**Deputy Department Head position count increased from 13 to 14 on February 27, 2020 with the creation of the new Deputy Department Head for the Department of Land Management.

## SALARY COSTS - CURRENT \& PROJECTED

As of July 2021

|  | \# Psns | Annual Salary | Current Salary Costs | 6\% increase | 7\% increase | 8\% increase | 9\% increase | 10\% increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mayor | 1 | \$186,432 | \$186,432 | \$197,618 | \$199,482 | \$201,347 | \$203,211 | \$205,075 |
| Prosecuting Attorney First Deputy Pros. Attny | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & \$ 176,688 \\ & \$ 168,000 \end{aligned}$ | $\begin{aligned} & \$ 176,688 \\ & \$ 168,000 \end{aligned}$ | $\begin{aligned} & \$ 187,289 \\ & \$ 178,080 \end{aligned}$ | $\begin{aligned} & \$ 189,056 \\ & \$ 179,760 \end{aligned}$ | $\begin{aligned} & \$ 190,823 \\ & \$ 181,440 \end{aligned}$ | $\begin{aligned} & \$ 192,590 \\ & \$ 183,120 \end{aligned}$ | $\begin{aligned} & \$ 194,357 \\ & \$ 184,800 \end{aligned}$ |
| Council Chair Council Member | $\begin{aligned} & 1 \\ & 8 \end{aligned}$ | $\begin{aligned} & \$ 76,968 \\ & \$ 68,904 \end{aligned}$ | $\begin{gathered} \$ 76,968 \\ \$ 551,232 \end{gathered}$ | $\begin{gathered} \$ 81,586 \\ \$ 584,306 \end{gathered}$ | $\begin{gathered} \$ 82,356 \\ \$ 589,818 \end{gathered}$ | $\begin{gathered} \$ 83,125 \\ \$ 595,331 \end{gathered}$ | $\begin{gathered} \$ 83,895 \\ \$ 600,843 \end{gathered}$ | $\begin{aligned} & \$ 84,665 \\ & \$ 606,355 \end{aligned}$ |
| Managing Director Deputy Managing Director | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & \$ 178,320 \\ & \$ 169,056 \end{aligned}$ | $\begin{aligned} & \$ 178,320 \\ & \$ 169,056 \end{aligned}$ | $\begin{aligned} & \$ 189,019 \\ & \$ 179,199 \end{aligned}$ | $\begin{aligned} & \$ 190,802 \\ & \$ 180,890 \end{aligned}$ | $\begin{aligned} & \$ 192,586 \\ & \$ 182,580 \end{aligned}$ | $\begin{aligned} & \$ 194,369 \\ & \$ 184,271 \end{aligned}$ | $\begin{aligned} & \$ 196,152 \\ & \$ 185,962 \end{aligned}$ |
| Department Head* Police Fire Medical Examiner Royal Hawaiian Band Corporation Counsel | $\begin{gathered} 14 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \end{gathered}$ | $\begin{aligned} & \$ 166,560 \\ & \$ 205,800 \\ & \$ 199,272 \\ & \$ 310,200 \\ & \$ 146,952 \\ & \$ 171,336 \end{aligned}$ | $\begin{gathered} \$ 2,331,840 \\ \$ 205,800 \\ \$ 199,272 \\ \$ 310,200 \\ \$ 146,952 \\ \$ 171,336 \end{gathered}$ | $\begin{gathered} \$ 2,471,750 \\ \$ 218,148 \\ \$ 211,228 \\ \$ 328,812 \\ \$ 155,769 \\ \$ 181,616 \end{gathered}$ | $\begin{gathered} \$ 2,495,069 \\ \$ 220,206 \\ \$ 213,221 \\ \$ 331,914 \\ \$ 157,239 \\ \$ 183,330 \end{gathered}$ | $\begin{gathered} \$ 2,518,387 \\ \$ 222,264 \\ \$ 215,214 \\ \$ 335,016 \\ \$ 158,708 \\ \$ 185,043 \end{gathered}$ | $\begin{gathered} \$ 2,541,706 \\ \$ 224,322 \\ \$ 217,206 \\ \$ 338,118 \\ \$ 160,178 \\ \$ 186,756 \end{gathered}$ | $\begin{gathered} \$ 2,565,024 \\ \$ 226,380 \\ \$ 219,199 \\ \$ 341,220 \\ \$ 161,647 \\ \$ 188,470 \end{gathered}$ |
| Deputy Department Head** <br> Police <br> Fire <br> Medical Examiner | $\begin{gathered} 14 \\ 2 \\ 1 \\ 1 \end{gathered}$ | $\begin{aligned} & \$ 158,040 \\ & \$ 196,296 \\ & \$ 190,032 \\ & \$ 273,024 \end{aligned}$ | $\begin{gathered} \$ 2,212,560 \\ \$ 392,592 \\ \$ 190,032 \\ \$ 273,024 \end{gathered}$ | $\begin{gathered} \$ 2,177,791 \\ \$ 416,148 \\ \$ 201,434 \\ \$ 289,405 \end{gathered}$ | $\begin{gathered} \$ 2,198,336 \\ \$ 420,073 \\ \$ 203,334 \\ \$ 292,136 \end{gathered}$ | $\begin{gathered} \$ 2,218,882 \\ \$ 423,999 \\ \$ 205,235 \\ \$ 294,866 \end{gathered}$ | $\begin{gathered} \$ 2,239,427 \\ \$ 427,925 \\ \$ 207,135 \\ \$ 297,596 \end{gathered}$ | $\begin{gathered} \$ 2,259,972 \\ \$ 431,851 \\ \$ 209,035 \\ \$ 300,326 \end{gathered}$ |
| TOTAL COST INCREASE | 51 |  | \$7,940,304 | $\begin{gathered} \hline \$ 8,249,200 \\ \$ 466,936 \end{gathered}$ | $\begin{gathered} \hline \$ 8,327,022 \\ \$ 544,758 \end{gathered}$ | $\begin{gathered} \$ 8,404,845 \\ \$ 622,581 \end{gathered}$ | $\begin{gathered} \hline \$ 8,482,668 \\ \$ 700,404 \end{gathered}$ | $\begin{gathered} \hline \$ 8,560,490 \\ \$ 778,226 \end{gathered}$ |

NOTE: No cost estimates are provided for Deputy Prosecuting Attorneys and Deputy Corporation Counsels. The department head is vested full authority to set and modify the salaries of their deputies (except first deputy who functions as a deputy department head) within the salary ranges prescribed by the Salary Commission.
*Department Head position count increased from 14 to 15 on July 1, 2017 with the creation of the new Department of Land Management. This position count then decreased back to 14 on July 1, 2018, when the 2018 Salary Commission granted a separate increase to the Corporation Counsel, thereby establishing a six-tiered level of compensation for Department heads.
**Deputy Department Head position count increased from 13 to 14 on February 27, 2020 with the creation of the new Deputy Department Head for the Department of Land Management.


[^0]:    ${ }^{+}$Salary set by Water Board
    ${ }^{\wedge}$ Salary increases for State Executive Branch and Legislative Branch were deferred until January 1, 2023 (SB 1350, 2021 session).
    $\wedge$ Salaries for the County of Kauai reflect the maximum salary each position may be compensated at. The respective appointing authority may set the salary of any new or existing non-elected appointee at a figure lower than the maximum salary.

[^1]:    +Salary set by Water Board
    $\wedge$ Salary increases for State Executive Branch and Legislative Branch were deferred until January 1, 2023 (SB 1350, 2021 session).
    ${ }^{\wedge}$ Salaries for the County of Kauai reflect the maximum salary each position may be compensated at. The respective appointing authority may set the salary of any new or existing non-elected appointee at a figure lower than the maximum salary.

[^2]:    *Maximum EM 08 rate for BU 13EM. To attain this rate, a typical employee would require a minimum of 27 years of creditable service.
    ${ }^{(1)}$ Civil service employee rate effective 7/1/05 for Police \& Fire and effective 10/1/05 for all other EM 08 employees.
    ${ }^{(2)}$ Civil service employee rate effective 7/1/06 for Police \& Fire and effective 10/1/06 for all other EM 08 employees.
    ${ }^{(3)}$ Reflects $7 / 1 / 07$ salary rate for department heads and their deputies.
    ${ }^{(4)}$ While the EM 08 maximum salary rate applicable to Civil Service Employees increased from 7/1/08 to 7/1/09, and again 7/1/10, only Police and Fire managers received increases.
    ${ }^{(5)} 5 \%$ pay cuts from 7/1/11 restored effective 7/1/12.

