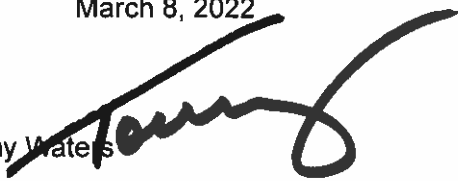


CITY COUNCIL
CITY AND COUNTY OF HONOLULU
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TOMMY WATERS
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March 8, 2022

TO: Councilmembers

FROM: Council Chair Tommy Waters 

RE: Department Operating Budget, FTE, and CIP Analysis

Members, for your reference, see the attached analysis of Department Operating Budgets as prepared by Council Support Services.

- Attachment 1 presents department operating budgets from FY19 to FY23 and a comparison of the current to the prior year and the current to pre-pandemic levels (FY19).
- Attachment 2 presents Department FTE from FY21 to FY23, department vacancies in the current year according to the department's list of vacant positions, and the value listed for all vacant positions.
- Attachment 3 shows CIP spending by fiscal year, phase, and stage from FY19 to FY23.
- Attachment 4 shows CIP spending by fund from FY19 to FY23.
- Attachment 5 lists new CIP projects.

This is intended to supplement the budget book information and provide clarity for members. It reflects a manual count of the provision for vacant position report, and data compiled from the budget ordinances, budget programs, and comprehensive annual financial reports. It is a summary intended to provide a general overview and is not validated by the administration or budget and fiscal services.

Mahalo.

COUNCIL COM. 74

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Department Operating Budget									
Department / Agency	Operating Budgets FY19-23					Prior Year		Pre Pandemic	
	FY19 Actual	FY20 Actual	FY21 Actual	FY22 Appropriated	FY23 Appropriated	FY22:23 \$Δ	FY22:23 %Δ	FY19:23 \$Δ	FY19:23 %Δ
Budget & Fiscal Services	\$23,001,625	\$23,509,223	\$22,775,368	\$25,938,652	\$27,071,519	\$1,132,867	4%	\$4,069,894	18%
Community Services	101,604,938	103,628,599	129,533,819	144,227,484	132,176,426	\$12,051,058	-8%	\$30,571,488	30%
Corporation Counsel	8,940,701	10,261,284	10,071,742	12,429,921	13,137,524	\$707,603	6%	\$4,196,823	47%
Customer Services	24,290,045	25,382,903	24,534,619	25,114,366	24,681,376	-\$432,990	-2%	\$391,331	2%
Design and Construction	17,046,486	17,411,880	14,113,160	17,940,350	22,911,981	\$4,971,631	28%	\$5,865,495	34%
Emergency Management	2,724,660	390,410,096	4,348,587	1,298,758	1,232,543	-\$66,215	-5%	-\$1,492,117	-55%
Emergency Services	48,327,153	53,826,192	55,435,599	59,816,190	56,293,099	-\$3,523,091	-6%	\$7,915,946	16%
Enterprise Services	24,327,197	24,813,066	21,861,638	24,178,687	24,014,845	-\$163,842	-1%	-\$312,352	-1%
Environmental Services	258,176,317	268,413,003	256,173,423	304,926,767	300,300,904	-\$4,625,863	-2%	\$42,124,587	16%
Facility Maintenance	87,010,996	93,098,462	76,724,140	101,322,005	104,372,442	\$3,050,437	3%	\$17,361,446	20%
Fire	130,494,615	137,122,980	136,657,482	138,236,105	138,958,627	\$720,522	1%	\$8,464,012	6%
Human Resources	6,906,765	6,823,002	6,697,958	7,010,764	6,860,973	-\$149,791	-2%	-\$45,792	-1%
Information Technology	21,191,379	29,557,231	26,365,897	23,453,723	26,252,112	\$2,798,389	12%	\$5,060,733	24%
Land Management	1,407,131	3,579,158	2,623,805	3,363,996	3,481,935	\$117,939	4%	\$2,074,804	147%
Mayor	733,974	764,141	255,921,719	769,863	755,787	-\$14,076	-2%	\$21,813	3%
Managing Director	4,385,477	4,627,021	28,445,522	10,525,094	5,726,319	-\$4,798,775	-45%	\$1,340,842	31%
Neighborhood Commission	872,714	734,486	821,738	814,088	920,936	\$106,848	13%	\$48,222	6%
Royal Hawaiian Band	2,415,776	2,561,352	2,327,139	2,369,606	2,583,724	\$214,118	9%	\$167,948	7%
Medical Examiner	2,200,189	2,886,268	3,311,879	3,565,360	3,694,653	\$129,293	4%	\$1,494,464	68%
Parks and Recreation	80,537,685	90,995,210	81,042,156	85,910,924	88,702,262	\$2,791,338	3%	\$8,164,577	10%
Planning and Permitting	22,909,909	26,455,167	21,740,831	24,764,864	26,007,260	\$1,242,396	5%	\$3,097,351	14%
Police	291,823,159	306,217,662	297,549,268	300,165,074	312,666,304	\$12,101,230	4%	\$20,443,145	7%
Prosecuting Attorney	23,836,642	24,240,612	24,212,776	24,858,281	24,402,372	-\$455,909	-2%	\$565,730	2%
Transportation Services	281,671,404	307,741,779	296,497,067	342,523,264	403,599,604	\$61,066,340	18%	\$121,918,200	43%
Total	\$1,466,886,937	\$1,955,060,777	\$1,793,787,332	\$1,685,526,186	\$1,750,395,527	\$64,869,341	4%	\$283,508,590	15%
Debt Service				\$598,654,000	\$774,963,000	\$176,309,000	29%		
Retirement System Contributions				\$266,052,000	\$304,105,000	\$38,053,000	14%		
FICA and Pension Costs				\$36,939,000	\$42,882,000	\$5,943,000	16%		
Health Benefits Contributions				\$68,952,000	\$75,652,000	\$6,700,000	10%		
Other Post-Employment Benefits				\$197,569,000	\$188,091,000	-\$9,478,000	-5%		
Provision for Vacant Positions				\$17,372,365	\$59,592,000	\$42,219,635	243%		
Miscellaneous				\$60,687,020	\$158,938,000	\$98,250,980	162%		
				\$1,185,538,365	\$1,604,223,000	\$418,684,635	35%		
(Thousands)									
TOTAL OPERATING RESOURCES	\$3,580,405	\$4,158,370	\$3,929,947	\$3,572,915	\$3,923,161	\$400,246	11%		
		16.14%	-5.49%	-10.36%	11.36%				
TOTAL EXPENDITURES	\$2,420,574	\$2,954,825	\$2,876,027	\$2,931,751	\$3,354,619	\$422,868	14%		
		22.07%	-2.67%	1.94%	14.42%				

Positions (FTE)

D-150(22)-Position Vacancies Report

Department / Agency	FY 2021 (FTE)	FY 2022 (FTE)	FY 2023 Proposed (FTE)	FY22-23 Δ	FY22-23 %Δ	FY22 GN Vacancies	FY23 GN Vacancies	FY23 Total Vacancies	FY22-23 GN Vacancies Δ	Vacancies % of Total	Dept. Total Vacancies Amount
Budget & Fiscal Services	381	380	389	9	2.4%	55	69	102	14	26%	\$4,531,886
Community Services	277	265	267	3	0.9%	17	20	157	3	59%	\$6,944,064
Corporation Counsel	108	108	108	0	0.0%	23	19	19	-4	18%	\$857,876
Customer Services	303	300	300	0	0.0%	34	36	40	2	13%	\$1,482,132
Design and Construction	198	196	197	1	0.5%	40	48	48	8	24%	\$2,788,322
Emergency Management	16	15	15	0	-0.1%	2	4	4	2	26%	\$164,916
Emergency Services	602	589	625	37	6.2%	37	72	73	35	12%	\$4,379,508
Enterprise Services	315	313	313	0	0.0%	47	63	63	16	20%	\$2,611,704
Environmental Services	1,174	1,174	1,174	0	0.0%	57	74	353	17	30%	\$21,081,541
Facility Maintenance	854	856	844	-12	-1.3%	290	276	276	-14	33%	\$14,380,380
Fire	1,190	1,190	1,190	0	0.0%	8	162	162	154	14%	\$12,288,218
Human Resources	88	88	88	0	0.0%	5	11	11	6	13%	\$479,098
Information Technology	154	154	156	2	1.3%	33	26	29	-7	19%	\$1,857,912
Land Management	28	28	28	0	0.0%	15	17	17	2	61%	\$1,115,320
Mayor	6	6	6	0	0.0%	2	1	1	-1	17%	\$41,976
Managing Director	42	50	48	-2	-4.0%	8	10	14	2	29%	\$464,328
Neighborhood Commission	14	14	14	0	0.0%	6	3	3	-3	21%	\$35,196
Royal Hawaiian Band	42	42	42	0	0.0%	8	8	8	0	19%	\$405,210
Medical Examiner	25	25	27	2	8.0%	6	7	7	1	26%	\$662,920
Parks and Recreation	1,187	1,188	1,195	6	0.5%	137	194	209	57	17%	\$7,928,306
Planning and Permitting	355	355	395	40	11.3%	65	84	85	19	22%	\$4,117,741
Police	2,869	2,842	2,842	0	0.0%	135	562	562	427	20%	\$33,574,573
Prosecuting Attorney	302	299	304	6	1.8%	70	41	73	-29	24%	\$2,235,900
Transportation Services	156	150	177	27	18.0%	44	44	44	0	25%	\$2,708,712
Total	10,680	10,805	10,743	138	1%	1,144	1,851	2,380	1,216	22%	\$127,137,739
Provision for vacant positions:											\$59,592,000
% of Positions able to fill:											47%

CIP Spending by Category											
CIP Budgets FY19-23											
Category	FY19	FY20	FY21	FY22	FY23 Proposed	Prior Year		Pre Pandemic			
						FY22-23	FY22-23 %Δ	FY19-23	FY19-23 %Δ	FY19-23	FY19-23 %Δ
General Government	\$136,870,963	\$196,713,556	\$85,411,100	\$72,387,160	\$107,886,559	\$35,499,399	49.04%	-\$28,984,404	-21.18%		
Public Safety	\$101,545,820	\$59,537,712	\$72,423,100	\$85,044,200	\$76,444,000	-\$8,600,200	-10.11%	-\$25,101,820	-24.72%		
Highways and Streets	\$125,370,000	\$149,365,000	\$160,779,000	\$149,326,000	\$83,313,000	-\$66,013,000	-44.21%	-\$42,057,000	-33.55%		
Sanitation	\$450,822,890	\$483,231,000	\$839,529,540	\$632,672,000	\$405,255,136	-\$227,416,864	-35.95%	-\$45,567,554	-10.11%		
Human Services	\$65,363,084	\$103,141,500	\$11,170,830	\$295,537,386	\$9,670,495	-\$285,866,891	-96.73%	-\$75,692,589	-88.67%		
Culture-Recreation	\$66,217,756	\$114,579,568	\$140,951,471	\$118,150,293	\$58,878,306	-\$59,271,987	-50.17%	-\$7,339,450	-11.08%		
Utilities or Other Enterprises	\$43,584,000	\$60,750,000	\$72,099,000	\$57,830,000	\$60,143,000	\$2,313,000	4.00%	\$16,559,000	37.99%		
Total	\$1,009,774,313	\$1,167,318,336	\$1,382,364,041	\$1,410,947,039	\$801,590,496	-\$609,356,543	-43.19%	-\$208,183,817	-20.62%		

CIP Spending by Work Phase											
CIP Budgets FY19-23											
Work Phase	FY19	FY20	FY21	FY22	FY23 Proposed	% of CIP Budget					
						FY19 %	FY20 %	FY21 %	FY22 %	FY23 %	FY23 %
Land	\$98,131,000	\$126,016,000	\$41,526,000	\$184,186,000	\$5,008,000	9.72%	10.80%	3.00%	13.05%	0.62%	0.62%
Planning	\$39,148,000	\$20,950,000	\$20,857,000	\$37,280,000	\$35,883,000	3.88%	1.79%	1.51%	2.64%	4.48%	4.48%
Design	\$100,869,568	\$89,950,000	\$83,605,372	\$69,761,000	\$80,876,000	9.99%	7.71%	6.05%	4.94%	10.09%	10.09%
Construction	\$582,317,834	\$690,316,068	\$1,040,768,099	\$850,958,343	\$473,340,367	57.67%	59.14%	75.29%	60.31%	59.05%	59.05%
Inspection	\$28,921,000	\$28,901,000	\$30,812,000	\$43,166,000	\$41,072,000	2.86%	2.48%	2.23%	3.06%	5.12%	5.12%
Equipment	\$83,087,700	\$105,911,268	\$96,673,740	\$89,533,310	\$107,658,836	8.23%	9.07%	6.99%	6.35%	13.43%	13.43%
Relocation	\$2,025,000	\$1,025,000	\$526,000	\$25,000	\$25,000	0.20%	0.09%	0.04%	0.00%	0.00%	0.00%
Other	\$75,002,411	\$104,248,500	\$67,595,830	\$136,037,386	\$57,433,434	7.43%	8.93%	4.89%	9.64%	7.16%	7.16%
Art	\$272,000	\$0	\$0	\$0	\$293,859	0.03%	0.00%	0.00%	0.00%	0.04%	0.04%
Total	\$1,009,774,313	\$1,167,317,836	\$1,382,364,041	\$1,410,947,039	\$801,590,496						

CIP Spending by Fund

CIP Budgets FY19-23										
Category	Code	Source	Prior Year					Pre Pandemic		
			FY19	FY20	FY21	FY22	FY23 Proposed	FY22-23 \$Δ	FY22-23 %Δ	FY19-23 \$Δ
Revenue Bond	SR	Sewer Revenue Bond Improvement Fund	\$204,260,000	\$253,729,000	\$552,500,000	\$335,837,000	\$79,800,000	\$2,56,037,000	-76%	-\$124,450,000
General Obligation Bonds	GI	General Improvement Bond Fund	\$308,066,500	\$416,688,832	\$231,628,799	\$462,849,810	\$143,636,250	\$319,219,568	-69%	-\$164,430,250
General Obligation Bonds	HI	Highway Improvement Bond Fund	\$149,051,000	\$162,206,000	\$160,240,100	\$169,476,000	\$115,262,000	-\$54,214,000	-32%	-\$33,789,000
General Obligation Bonds	WB	Solid Waste Improvement Bond Fund	\$59,182,626	\$65,961,106	\$60,959,000	\$109,600,000	\$55,162,000	-\$54,338,000	-50%	-\$4,021,626
Capital Projects Funds	AF	Affordable Housing Fund	\$40,843,469	\$7,260,000	\$8,114,000	\$37,569,000	\$7,166,028	-\$30,402,972	-81%	-\$33,677,441
Capital Projects Funds	BK	Bikeway Fund	\$990,000	\$730,000	\$750,000	\$200,000	\$1,065,000	\$855,000	428%	\$65,000
Capital Projects Funds	BT	Transportation Fund	\$0	\$0	\$0	\$0	\$1,231,000	\$1,231,000	N/A	\$1,231,000
Capital Projects Funds	CF	Clean Water and Natural Lands Fund	\$10,503,327	\$11,700,000	\$17,892,000	\$17,167,000	\$17,894,939	\$727,939	4%	\$7,391,612
Capital Projects Funds	CP	Capital Projects Fund	\$0	\$0	\$0	\$0	\$2,724,000	\$2,724,000	N/A	\$2,724,000
Capital Projects Funds	GC	Golf Fund	\$0	\$0	\$0	\$0	\$329,000	\$329,000	N/A	\$329,000
Capital Projects Funds	GN	General Fund	\$472,000	\$200,000	\$200,000	\$200,000	\$8,461,859	\$8,261,859	4131%	\$7,989,859
Capital Projects Funds	HN	Hanauma Bay Nature Preserve Fund	\$66,000	\$1,800,000	\$0	\$1,241,000	\$70,000	-\$1,171,000	-94%	\$4,000
Capital Projects Funds	HW	Highway Fund	\$366,099	\$0	\$0	\$0	\$4,245,700	\$4,245,700	N/A	\$3,879,601
Capital Projects Funds	PD	Honolulu Zoo Fund	\$0	\$0	\$0	\$0	\$12,000	\$12,000	N/A	\$12,000
Capital Projects Funds	PP	Parks and Playgrounds Fund	\$2,029,429	\$2,013,398	\$1,797,100	\$996,006	\$3,713,953	\$2,717,947	273%	\$1,684,524
Capital Projects Funds	SW	Sewer Fund	\$197,261,690	\$166,501,000	\$239,616,540	\$204,100,000	\$268,793,136	\$64,690,136	32%	\$71,531,445
Capital Projects Funds	ST	State Funds	\$0	\$8,750,000	\$0	\$0	\$0	\$0	N/A	\$0
Capital Projects Funds	WF	Solid Waste Special Fund	\$0	\$0	\$0	\$0	\$12,775,000	\$12,775,000	N/A	\$12,775,000
Capital Projects Funds	UT	Utilities Share	\$100,000	\$2,600,000	\$100,000	\$100,000	\$0	-\$100,000	-100%	-\$100,000
Federal Funds	CD	Community Development Fund	\$6,848,198	\$7,450,772	\$6,834,872	\$6,541,887	\$5,736,164	-\$805,723	-12%	-\$1,112,034
Federal Funds	FG	Federal Grants Fund	\$29,742,975	\$58,328,228	\$101,641,630	\$65,069,336	\$73,522,467	\$8,453,131	13%	\$43,779,492
Federal Funds	RL	Rehabilitation Loan Fund	\$0	\$400,000	\$0	\$0	\$0	\$0	N/A	\$0
Total (Federal Funds Excluded)			\$973,183,140	\$1,101,139,336	\$1,273,797,539	\$1,339,335,816	\$722,331,865	-\$617,003,951	-46.07%	-\$250,851,275
Grand Total			\$1,009,774,313	\$1,167,318,336	\$1,382,274,041	\$1,410,947,039	\$801,590,496	-\$609,356,543	-43.19%	-\$208,183,817

New CIP Items				
Number	Functions, Programs & Projects	Work Phase	Source of Fund	Total All Funds
1996611	Art in Public Facilities	293,859A	GN	\$293,859
		40,000D		
2014107	Hauula Civic Center Improvements	450,000C 10,000I	GI	\$500,000
2014131	Honolulu Hale Improvements	1,000,000D	GI	\$1,000,000
		20,000D		
2017072	Laie Corporation Yard Improvements	9,395,000C	GI	\$9,415,000
		100,000D		
2009025	Manana Corporation Yard Improvements	100,000C 50,000I	GI	\$250,000
		5,000D		
2019092	Medical Examiner Building Improvements and Expansion	730,000C 5,000I	GI	\$740,000
		1,150,000L		
2015092	Pearlridge Bus Transfer Center and Plaza - Transit Oriented Development	500,000P 800,000D	GI	\$2,450,000
2005028	Honolulu Police Department Equipment Acquisition	3,960,000E	GN	\$3,960,000
		1,500,000L		
2017076	Pearl City Fire Station Relocation	50,000	GI (1,500,000) GN (50,000)	\$1,550,000
2002023	Waialua Fire Station Relocation	350,000D	GI	\$350,000
		3,950,000C		
1999015	Kahuku Ambulance Unit Facility Improvements	50,000I	GI	\$4,000,000
		2,000,000C		
2003223	Waipio Point Access Road Improvements	500,000I	HI (1,500,000) CP (1,000,000)	\$2,500,000
	Storm Drainage Best Management Practices, Downtown-Chinatown	500,000D	HI	\$500,000
		50,000P		
		250,000D		
2018077	Storm Drainage Best Management Practices in the Salt Lake Drainage System	10,000C 10,000I	HI	\$320,000
2018082	Storm Drain Outlets Near Ala Wai Canal	350,000D	HI	\$350,000
2015089	Kapiolani Boulevard Street Light Improvements	350,000D	HI	\$350,000
		1,000P		
2023056	Ewa Refuse Convenience Center	500,000D	WB	\$501,000
		400,000P		
2023057	Kalaeloa Refuse Facility	1,000D	WB	\$401,000
		8,000,000C		
2017047	Kawailoa Transfer Station - Modifications/Rehabilitation	500,000I	WB	\$8,500,000
		1,000L		
1981040	Kahaluu Sewers, Section 3, Improvements District	500,000P 1,000D	SW	\$502,000
		1,000,000P		
2008063	Ahimanu Wastewater Preliminary Treatment Facility Force Main and Sewer Improvements	1,000D	SW	\$1,001,000
		1,000P		
2013046	Ahimanu Wastewater Pre-Treatment Facility Improvements and Equalization Facility	500,000D	SW	\$501,000
		1,000P		
2023046	Collection System Maintenance (CSM) Pearl City Warehouse	100,000D	SW	\$101,000
		500,000P		
2023047	Energy Improvements at Wastewater Facilities	1,000D	SW	\$5,010,000
		800,000P		
2012046	Halawa Wastewater Pump Station Force Main System Improvements	1,000D	SW	\$601,000
		1,200,000P		
2023049	Honolulu Area Sewer Reconstruction/Rehabilitation	1,000D	SW	\$1,201,000

New CIP Items				
Number	Functions, Programs & Projects	Work Phase	Source of Fund	Total All Funds
2023050	Kahuku Wastewater Facilities Plan	1,000,000P	SW	\$1,000,000
2023051	Kailua/Kaneohe Area Sewer Reconstruction/Rehabilitation	1,000,000P 1,000D	SW	\$1,001,000
2016050	Kailua Wastewater Treatment Plant Upgrade, Phase 2	100,000D 1,000C 1,000I	SW	\$102,000
2023052	Kalihi Kai Area Sewer Reconstruction/Rehabilitation	1,000,000P 1,000	SW	\$1,001,000
2005075	Kalihi/Nuuane Area Sewer Rehabilitation/Improvements	500,000P 1,000,000D	SW	\$1,500,000
2012049	Kamehameha Highway Wastewater Pump Station Force Main System Improvements	250,000P 100,000	SW	\$350,000
2013059	Maunawili Wastewater Pump Stations, Force Mains and Sewer Improvements, Kailua	500,000P 300,000D	SW	\$800,000
2023053	Palaalakai Wastewater Facilities Plan	1,000,000P	SW	\$1,000,000
2008078	Palolo Valley Sewer Rehabilitation/Relief	1,000P 1,000,000D	SW	\$1,001,000
2018057	Pearl City/Waipahu Trunk Sewer	1,000P 4,000,000D	SW	\$4,001,000
2013060	Pearl City Wastewater Pump Station, Force Main, and Sewer System Alternatives	180,000C 550,000I	SW	\$730,000
1994511	Sand Island Wastewater Treatment Plant Expansion, Primary Treatment	200,000D 1,000C 1,000I	SW	\$202,000
2013062	San Island Wastewater Treatment Plant Improvements/Upgrade	1,000P 500,000D	SW	\$501,000
2020050	Wahiawa WWTP - Effluent System & Storage	1,000P 1,000 D 5,000,000C	SW (3,502,000) CP (1,500,000)	\$5,002,000
2020051	Waimalu Trunk Sewers - Rehabilitation/Replacement	800,000P 1,000D	SW	\$801,000
2023054	Waimanalo Wastewater Facilities Plan	1,500,000P	SW	\$1,500,000
2018056	Waipahu Wastewater Pump Station No. 2	1,000,000P 1,000D	SW	\$1,001,000
2023055	Wastewater Planning for Oahu	2,000,000P	SW	\$2,000,000
2018052	Wastewater Pump Stations - Electrical and Scada Improvements	1,000P 1,000 D 17,000,000 C 3,000,000I	SW	\$20,002,000
2013084	Hoomaluhia Botanical Garden	350,000D	GI	\$350,000
1973116	Kapolei Regional Park	50,000P 350,000D	GI	\$400,000
1998040	Patsy T. Mink Central Oahu Regional Park	50,000P 850,000D	GI	\$900,000
2016090	Sandy Beach Park (Wawamalu)	150,000P 10,000D	GI	\$160,000
1998031	Waipio Peninsula Recreation Complex, Waipio Peninsula	100,000D	GI	\$100,000
2014076	Blaisdell Center Redevelopment	10,000D 6,580,000C 10,000I	GI	\$6,600,000
Total:				\$98,852,859