

City and County of Honolulu

THE EXECUTIVE PROGRAM AND BUDGET

FISCAL YEAR 2023

Volume 1 — Operating Program & Budget



Patsy T. Mink Central Oahu Regional Park –
One of Four Softball Fields New Energy Efficient LED Flood Light Fixtures



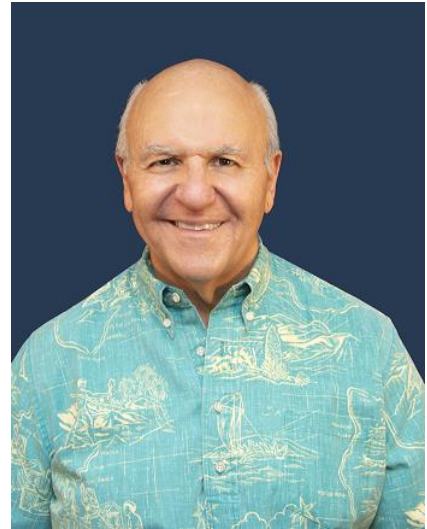
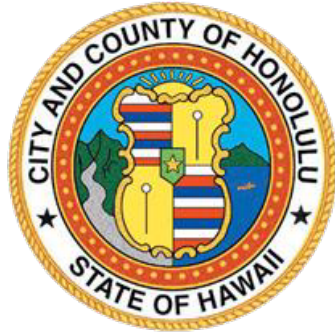
Kalihi Stream Cleaning and Debris Removal



Makuakane Street Storm Drain
Catch Basin Repair

This Page Intentionally Left Blank

CITY AND COUNTY OF HONOLULU



RICK BLANGIARDI
MAYOR

MICHAEL D. FORMBY, MANAGING DIRECTOR

ANDREW T. KAWANO, DIRECTOR OF BUDGET AND FISCAL SERVICES

CITY COUNCIL

TOMMY WATERS, CHAIR

DISTRICT IV (HAWAII KAI TO ALA MOANA BEACH PARK)

COUNCILMEMBERS:

ANDRIA TUPOLA	DISTRICT I	(EWA BEACH TO MAKUA)
HEIDI TSUNEYOSHI	DISTRICT II	(MILILANI MAUKA AND MOKULEIA TO KAHALUU)
ESTHER KIA'ĀINA	DISTRICT III	(AHUIMANU TO WAIMANALO)
CALVIN SAY	DISTRICT V	(KAIMUKI TO MAKIKI)
CAROL FUKUNAGA	DISTRICT VI	(MAKIKI TO KALIHI)
RADIANT CORDERO	DISTRICT VII	(KALIHI TO HALAWA VALLEY, SAND ISLAND)
BRANDON ELEFANTE	DISTRICT VIII	(FORT SHAFTER TO WAIPAHU)
AUGIE TULBA	DISTRICT IX	(WAIKELE TO MAKAKILO AND MILILANI TOWN)

**OFFICE OF THE MAYOR
CITY AND COUNTY OF HONOLULU**

530 SOUTH KING STREET, ROOM 300 • HONOLULU, HAWAII 96813
PHONE: (808) 768-4141 • FAX: (808) 768-4242 • INTERNET: www.honolulu.gov



RICK BLANGIARDI
MAYOR

MICHAEL D. FORMBY
MANAGING DIRECTOR

KRISHNA F. JAYARAM
DEPUTY MANAGING DIRECTOR
873310

March 2, 2022

The Honorable Tommy Waters
Chair and Presiding Officer
and Members
Honolulu City Council
530 South King Street, Room 202
Honolulu, Hawaii 96813

Dear Chair Waters and Councilmembers:

In accordance with Section 9-102, Revised Charter of the City and County of Honolulu, I am pleased to transmit, herewith, for the City Council's consideration the Executive Operating and Capital Programs and Budgets for Fiscal Year 2023.

Also transmitted are the bills to implement the budgets:

- Operating Budget
- Capital Budget
- General Obligation Bond Issuance and Sale Authorization

In addition, the real property tax rates are transmitted in a bill in accordance with the requirements of the Charter.

A user fee report and the fare box recovery ratio report also are provided for your review, in accordance with Ordinance No. 93-01 and Resolution No. 00-29, CD1, respectively. Additionally, the calculation of the initial tax rate and the real property net revenue percent are provided pursuant to Ordinance No. 06-10 and Resolution No. 07-60, CD1, respectively.

Your favorable actions on the legislation for the Executive Operating and Capital Programs and Budgets for Fiscal Year 2023 will be appreciated. Should you have any questions, please feel free to contact Andrew T. Kawano, Director of the Department of Budget and Fiscal Services, at 768-3901.

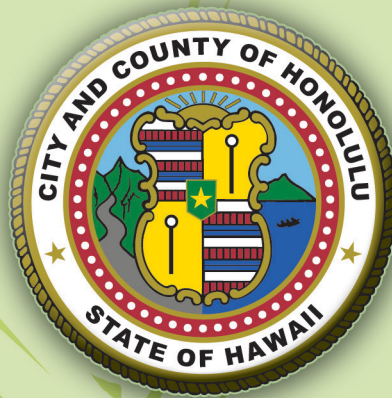
Sincerely,

A handwritten signature in black ink that reads "Rick Blangiardi". The signature is written in a cursive, flowing style.

Rick Blangiardi
Mayor

Enclosures

Table of Contents



This Page Intentionally Left Blank

Table of Content

Executive Summary	A-1
Departmental Budgets	B-1
Department of Budget and Fiscal Services.....	B-3
Department of Community Services	B-17
Department of the Corporation Counsel	B-31
Department of Customer Services.....	B-39
Department of Design and Construction.....	B-47
Department of Emergency Management.....	B-55
Department of Emergency Services	B-61
Department of Enterprise Services	B-71
Department of Environmental Services	B-81
Department of Facility Maintenance	B-93
Honolulu Fire Department.....	B-103
Department of Human Resources	B-121
Department of Information Technology	B-131
Department of Land Management	B-143
Office of the Mayor.....	B-149
Office of the Managing Director	B-155
Neighborhood Commission.....	B-163
Royal Hawaiian Band.....	B-169
Department of the Medical Examiner.....	B-175
Department of Parks and Recreation.....	B-181
Department of Planning and Permitting	B-191
Honolulu Police Department	B-203
Department of the Prosecuting Attorney.....	B-217
Department of Transportation Services	B-225
Revenues.....	C-1
Detailed Statement of Revenues and Surplus	C-3
General Fund (110)	C-4
Highway Fund (120).....	C-9
Highway Beautification Fund (130)	C-11
Bikeway Fund Fund (140).....	C-12
Parks and Playgrounds Fund (150).....	C-13
Sewer Fund (170)	C-14
Transportation Fund (180)	C-15
Liquor Commission Fund (190)	C-16
Rental Assistance Fund (203)	C-17
Grants in Aid Fund (220).....	C-18
Hanauma Bay Nature Preserve Fund (230).....	C-19
Reserve for Fiscal Stability Fund (240).....	C-20
Solid Waste Special Fund (250)	C-21
Land Conservation Fund (260).....	C-22

Table of Content

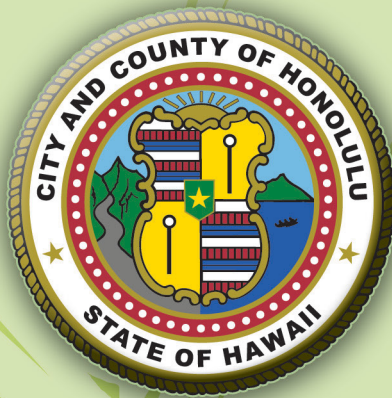
Clean Water and Natural Lands Fund (270).....	C-23
Affordable Housing Fund (280).....	C-24
Community Development Fund (310).....	C-25
Patsy T. Mink Central Oahu Regional Park Fund (321)	C-26
Waipio Peninsula Soccer Park Fund (322).....	C-27
Honolulu Zoo Fund (323)	C-28
Golf Fund (350)	C-29
Special Events Fund (360).....	C-30
Special Projects Fund (380)	C-32
Federal Grants Fund (390).....	C-33
Federal Grants Fund (390).....	C-34
Housing & Comm Dev Rehab Fund (410).....	C-35
Pauahi Project Expend, HI R-15 Fund (430)	C-36
Housing & Comm Dev Sec 8 Fund (470).....	C-37
Leasehold Conversion Fund (490)	C-38
General Improvement Bond Fund (610)	C-39
Highway Improvement Bond Fund (620)	C-40
Capital Projects Fund (640).....	C-41
Housing Development Special Fund (655).....	C-42
Sewer Revenue Bond (670)	C-43
Sld Wst Improvement Bond Fund (680).....	C-44
Departmental Revenue Summary.....	C-45
Department of Budget and Fiscal Services	C-46
Department of Community Services.....	C-49
Department of the Corporation Counsel	C-51
Department of Customer Services	C-52
Department of Design and Construction	C-54
Department of Emergency Management	C-55
Department of Emergency Services.....	C-56
Department of Enterprise Services	C-57
Department of Environmental Services	C-59
Department of Facility Maintenance	C-61
Honolulu Fire Department	C-62
Department of Human Resources.....	C-63
Department of Information Technology	C-64
Department of Land Management	C-65
Office of the Mayor	C-66
Office of the Managing Director	C-67
Neighborhood Commission	C-68
Royal Hawaiian Band	C-69
Department of the Medical Examiner	C-70
Department of Parks and Recreation	C-71

Table of Content

Department of Planning and Permitting	C-72
Honolulu Police Department.....	C-73
Department of the Prosecuting Attorney	C-75
Department of Transportation Services	C-76
Cash Projections for Trust Funds, Debt Service Funds, and Revolving Funds	C-78
Fund Definitions	C-79
Overview of Budgeted Funds.....	C-80
Appendix	D-1
Organization Chart.....	D-2
Summary of Graphs and Charts	D-4
Summary Financial Data.....	D-10
Strategic Planning Six Year Projection.....	D-12
Funding Sources by Department	D-17
Revenue Charts	D-19
Summary of Resources by Source	D-28
Debt and Financial Policies of the City	D-30
Fact Sheet on Budget Trends	D-35
City and County Profile	D-36
The Budget Process	D-37
Glossary of Terms	D-42
Summary of Provisionals	D-46
Debt Service	D-50
Statement of Legal Debt Margin	D-52

This Page Intentionally Left Blank

Executive Summary



Executive Summary

Smart Spending for Our Recovery and to Make a Difference

Excellence in Government and a Commitment to our Communities

Section I - Executive Program and Budget at a Glance

The key focus areas of the proposed Fiscal Year 2023 (FY23) Executive Program and Budget include the delivery of core City & County of Honolulu ("City") services to the people, modernizing government operations for greater efficiency, accountability and excellence in service, diversifying economic sectors with a focus on job growth, and establishing new processes to provide transparent and equitable relief to those struggling to make ends meet. The Executive Program and Budget also emphasizes Mayor's priorities: affordable housing, homelessness, public safety, intermodal transportation (including a functional rail system within our City's financial means), improved infrastructure with climate change adaptation projects, better maintained parks and improved park facilities, increased fiber-optic connectivity, state of the art traffic signal technologies, improved public/municipal facilities, electrification of transportation, and sustainable resilient and responsible economic growth on Oahu. Finally, a top priority for Mayor Blangiardi is restoring confidence, faith and trust in government through superior performance and earned credibility.

With indications the COVID-19 pandemic is transitioning to a manageable endemic, the City and County of Honolulu will continue to actively monitor the public health and safety of our residents and communities and remain forward-positioned to respond to new variants and/or other health threats should they arise during FY23. The continuation of a strong emphasis on individual and community compliance with public health guidelines and best practices, along with the high percentage of Oahu residents who chose to fully vaccinate and receive a 3rd booster shot, provide the City with a strong foundation for economic recovery in FY23.

FY23

Key revenue sources generally projected to increase compared to FY22 actual results include real property taxes (\$1.5 billion) and County Transient Accommodations Tax (TAT) (\$85.8 million).

The Blangiardi Administration will prioritize the filling of vacant positions across the City in FY23. Due to the COVID-19 pandemic, the City implemented restrictions on hiring in FY21 and a hiring freeze to further level and control labor costs during most of the 2nd half of FY21. The current FY22 budget is still heavily restricted, requiring departments across the City to fill positions in the most critically needed areas.

Through funding provided by the increases in real property tax, TAT and other revenue and fee sources, the Administration's FY23 budget reflects the judicious restoration of vacancy funding. Further, the City has been in union negotiations for all collective bargaining units and most of the bargaining units are still in negotiation or have moved into arbitration. Consequently, employee pay and fringe benefit costs will continue to grow.

Budgeted employer contributions to the Employee Retirement System ("ERS") in the sum of \$304.1 million is \$38.1 million higher in FY23 as compared with FY22 due to the focus on filling required vacant positions, negotiations for all City collective bargaining units, and additional payments due to "spiking" charges for recent retirees. The City is also committed to responsibly fund 100 percent (100%) of the annual required contribution of \$188.1 million to fund the current and future retirees' health care benefits ("OPEB").

The Honolulu Rail system will not commence interim operations in FY22. Current projections are interim operations commencing mid-August 2022 between East Kapolei and Aloha Stadium. The Full Funding Grant Agreement (FFGA) is the focus of a review by the Mayor and HART and discussions with the Federal Transit Administration (FTA) in March 2022, followed by a Recovery Plan to be filed by HART in June 2022, will provide greater detail and certainty regarding the delivery of a functional rail system to

Oahu transit riders and commuters. The annualized operating and maintenance cost for Rail in FY23 is estimated at \$96.5 million.

The proposed operating budget of \$3.35 billion is 14.4% more than the FY22 adopted budget of \$2.93 billion and the proposed FY23 Capital Program and Budget (CIP) is approximately \$801.6 million which is 43.2% lower than the adopted FY22 CIP budget of \$1.4 billion.

The budget data set forth above provides the larger budget accounts that will impact the City's operating activities across all departments. While major uncertainties continue to exist, including but not limited to: the potential for another contagious COVID-19 variant requiring public health and safety restrictions, economic instability caused by adverse geopolitical events around the world, and disasters caused by the impacts of climate change. It is important to reiterate the Administration's focus on smart and focused spending to recover from the pandemic and make a difference by providing increased affordable housing opportunities, coordinating care for the homeless, developing multi-modal transportation options, and ensuring the sustained delivery of core city services that collectively optimize satisfaction in individual, family, business/economic, and community activities for our residents and visitors.

Section II – Mayor's Priorities

As noted in the following department budgets, the Mayor sets the Administration's strategy, aligns the operating departments for optimal performance, and establishes a culture that drives excellence, transformative change and execution, visions for the future and builds resilience ahead of crisis. The Mayor faithfully upholds and enforces the provisions of the Revised Charter of the City and County of Honolulu and all applicable laws and statutes of the State of Hawaii.

The FY23 budget prioritizes the efficiency of sustained core City services as we recover from the effects of COVID-19 pandemic; more affordable housing opportunities including expanded financial models and policies to fund development; continued commitment to the homeless; interim operations of a functional rail transit system through the joint efforts and commitments of the City, Honolulu Authority for Rapid Transportation (HART), State of Hawaii, Federal Transit Administration and other stakeholders; continued commitment to the revitalization of Chinatown, its residents and businesses; commitment to the equitable and transparent distribution of federal resources; continued upgrades to City infrastructure (i.e., sewer, roadways, parks); expanded fiber-optic connectivity to underserved communities; adaptive traffic signal technologies supporting a seamless City-State transportation grid; climate change adaptation strategies/projects; and a strong commitment to do more with less, by thinking smartly and creatively while working in full collaboration with the Honolulu City Council.

Efficiency in Sustained Core City Services

Honolulu's sewer system is a critical component of the City's infrastructure. The FY23 capital budget includes \$350.0 million to fund wastewater and global consent decree projects. The FY23 capital funding primarily relates to \$188.8 million of major Honouliuli and Sand Island wastewater treatment plant projects under the consent decree requirements of the Environmental Protection Agency, Department of Health and other special interest groups.

The focus on roads includes \$35.5 million of capital funds dedicated to the rehabilitation of various highways and streets, including \$2.0 million for the widening of Salt Lake Boulevard and \$1.0 million for roadway improvements on Farrington Highway, in concert with the State of Hawaii, and \$6.6 million for bridge rehabilitation throughout the City

The Mayor strongly supports improved maintenance of our parks and an increase in upgrades to park facilities for the benefit of our residents, keiki to kupuna, and our communities. This is especially important as Oahu transitions out of sustained operations under Emergency Orders and Proclamations into increasingly open and activated communities, utilizing both public outdoor and indoor recreational spaces. Accordingly, the proposed CIP budget includes \$27.0 million for various park improvements

Executive Summary

throughout the City. Approximately \$17.5 million is included in various bulk funds, which provide the Parks Department with the needed flexibility to perform specific sustainable park improvements, as well as address unforeseen situations as they arise. \$4.7 million to plan, design, construct and inspect improvements for the Honolulu Zoo, \$2.3 million to plan, design, construct and inspect improvements for municipal golf courses, and \$6.6 million to design, construct and inspect sustainable and resilient facility improvements at the Neal S. Blaisdell Center. Also included in the budget is \$4.9 million of Community Development Block Grant (CDBG) funds to construct various park improvements throughout the island for eligible neighborhoods.

In the operating budget, funding of \$4.5 million is included for tree trimming and pruning services, \$4.6 million to address roof repairs, parking lot repaving, refurbish gym floors, play courts, other apparatus systems and miscellaneous repairs at the parks and recreational facilities throughout the island. \$2.9 million is included for security guard services at various parks.

Affordable Housing and Homelessness

Oahu continues to experience a housing crisis where demand grossly exceeds housing inventory at all income levels. The Mayor is prioritizing and expediting affordable housing plans, permits and projects within the City and County of Honolulu by focusing on efficient and streamlined processing of County, State and private sector developments/permits through a commitment to modernization of government and organizational change within the Department of Planning and Permitting. The Blangiardi Administration will prioritize the acquisition and development of properties that provide a full range of housing inventory, developments that will create transit-oriented communities delivering affordable housing units and mixed-use retail where residents can live, work and play in communities with social services, service providers, businesses and access to multiple modes of transit and transportation. Mayor is also supporting the continued growth of the Office of Housing and Homelessness with additional resources dedicated to new ideas, approaches and models to reduce Oahu's homeless population.

The proposed CIP budget includes \$7.2 million in the Affordable Housing Strategic Development Program for the renovation and/or development of low income, affordable housing that may be administered or managed by the City or in conjunction with private developers or non-governmental organizations ("NGO"), and \$1.2 million in Home Investments Partnerships program for rental subsidies serving approximately 100 persons experiencing homelessness.

The FY23 operating budget includes \$11.5 million (including State funds) for continuation of the successful Housing First initiative, \$1.5 million for services related to the Hale Mauliola Housing Navigation Center at Sand Island, and \$1.0 million for services at the Pūnāwai Rest Stop in Iwilei.

Stimulating the Economy through Better Alignment with non-City Resources

Given the City's constrained resources during the COVID-19 induced economic recession, the Mayor seeks greater alignment between City priorities/projects and Federal, State and NGO resources. In anticipation of a significant increase in federally funded infrastructure program opportunities in FY23, the City must work smartly with the State and NGO sectors to identify growth and development opportunities that move all Oahu communities into the 21st century, including the creation of a seamless City-State transportation grid across Oahu that incorporates state-of-the-art adaptive traffic-signal technologies with fiber-optic connectivity to distant and often underserved communities, climate change adaptation projects, upgraded sewer and water systems, key roadway improvements, a pedestrian bridge over the Ala Wai canal and a functional intermodal transit system that includes, but is not limited to, rail, buses, handi-vans, cars, bikes, and pedestrians, that bridges our communities and people, all with an overarching focus on improving access to City services and community resources. The Mayor's priorities also include electrification of transportation, upgrades to City corporation yards facilitating improved services to our communities, energy conservation, complete streets/bike lanes and improvement of public facilities including, but not limited to, municipal parking, civic center parking, and intermodal transit facilities.

With regard to creating a seamless City-State transportation grid, the proposed CIP budget includes \$17.0 million provision of funds to HART for the construction of the functional rail system, \$13.2 million to design, construct, inspect, and provide related equipment for a sustainable and resilient traffic signal maintenance facility and \$8.1 million to plan, design, construct and inspect sustainable intermodal connectivity improvements.

The FY23 CIP budget prioritizes \$58.7 million for the acquisition of buses and handi-van vehicles versus \$45.8 million in FY22. Approximately \$46.1 million of these expenditures will be covered by federal grant funds.

The FY23 operating budget includes \$96.5 million and 28.0 new FTE positions for the interim operations and maintenance of rail, and \$285.8 million for The-Bus and The-Handi-Van operations and services versus FY22's adopted budget of \$285.1 million.

Addressing Climate Change, Sustainability and Resiliency

The FY23 capital budget includes \$8.4 million for the electrification of transportation infrastructure to support electric charging stations, \$1.8 million to plan, design and construct sustainable improvements such as installation of electric vehicle charging stations and renewable energy systems at various city facilities and approximately \$21.5 million for various H-POWER (Solid Waste to Energy Facility Conversion Technologies) improvements.

The Administration has formally prioritized Climate Change, Sustainability and Resiliency resources towards facilitating, planning and programming adaptation CIP projects in concert with other City departments via internal memorandum of understanding, to memorialize, coordinate, and prioritize efforts. Developing a strategic pipeline of adaptation projects over a longer-term fiscal window continues to be a key priority of the Blangiardi Administration.

Economic Revitalization

The COVID-19 pandemic has compromised businesses and economic activity, not only on Oahu, but also across the State of Hawaii. In response, the Mayor is taking the opportunity to reopen, rethink and, ultimately, grow the economy beyond pre-pandemic levels by working collectively and smartly with public and private stakeholders. The Mayor will aggressively pursue Federal, State and NGO funding, explore opportunities for public-private partnerships, align governmental operations to take advantage of private-industry resources and maximize opportunities for local families and businesses to not only rebound from COVID-19, but set realistic growth targets for a post-pandemic future. The Mayor's priorities are also aligned with the State in the implementation of a Destination Management Action Plan that aligns State and County resources, prioritizes collaboration, engagement and proactive mitigation, in redefining, rebuilding and resetting Oahu's visitor industry within our collective natural, cultural, administrative and historical resource capacity.

Governmental Efficiencies and Transformative Change

Oahu's communities depend on access to efficient and responsive core City services and resources. The Mayor is dedicated to streamlining the process for securing funds, including federal relief funds, distributing funds through a transparent and equitable grant process and establishing a transformative grant administrative process and tracking system within the City, all to meet the urgent needs of our residents, businesses and communities. City programs that will support recovery include, but are not limited to, expanding rental and utility relief programs, additional childcare city-coordinated services, growth of Oahu's agriculture sector, job-retooling and retraining programs and job placement assistance.

Commitment Chinatown - Its Residents and Businesses

As a part of a sustained commitment to Chinatown, Mayor Blangiardi and his Cabinet, continue their coordinated and collective efforts, working alongside community partners, to beautify, revitalize and

Executive Summary

improve security in Chinatown with a collective goal of restoring Chinatown to its rightful place as one of Oahu's historic and cultural gems. City departments overseeing design and construction, facility maintenance, land management, parks and recreation, transportation services, public safety/law enforcement, housing/community services and emergency services, work in concert using available operating and CIP bulk funds (supplemented by federal funded COVID-19 related relief and recovery programs) to improve sidewalks and curbs, repave streets, finalize redesigned Complete Streets' projects, replant trees and/or remove uneven and unpaved surfaces within sidewalk areas, remove graffiti, reduce/eliminate criminal activity, address homelessness and rehabilitate City properties and facilities in Chinatown.

Collaborative Work with the Honolulu City Council

Mayor Blangiardi has continued to regularly meet with and work with each and every member of the Honolulu City Council to deliver core City services and improvements to constituents in every Council District. The Mayor looks forward to a FY23 budget process that is both collaborative and productive, prioritizing the many needs of families and communities across Oahu.

Section III – Performance Metrics

The operating budget details the financing and spending program to meet the goals and objectives of the City. The City's Debt and Financial Policies (Resolution 06-222) identifies the need to show "To the extent feasible...outcome measures which reflect each programs' success in meeting established goals and objectives." To accomplish this goal, performance metrics addressing customer service were identified and established in the FY16 operating budget.

Twelve departments continued to manage and monitor their performance metrics developed to improve customer services. Results have been collected since 2016. Twenty-four months into the global (COVID-19) pandemic which started in March 2020, we continue to feel the effects of the prior closures and restrictions of services and activities, including the Neal S. Blaisdell Center, the Honolulu Zoo, Hanauma Bay; and overburdened public safety agencies such as the Honolulu Emergency Services Department, the Honolulu Police Department, and the Honolulu Fire Department, as we begin the transition to more open and activated communities across Oahu. Although most services are being fully restored, others have been slower to recover. The way the City operates has been challenged like never before. As part of Mayor Blangiardi's strong commitment to improve government services, the performance metrics will continue to undergo a comprehensive review to better align public service needs with operational performance.

Exhibit 1 summarizes the performance metrics for the selected departments with the FY20 and FY21 results.

Section IV – Summary of the Operating Budget (All Funds)

Projected Revenues and Resources

The projected operating resources for FY23 total \$3.92 billion, reflect higher overall revenues and carryover as the dramatic economic downturn from COVID-19 pandemic has somewhat leveled off. The City's largest revenue source, real property taxes, is estimated at \$1.51 billion, or 36.08% of operating resources. This is due to an approximate 9.3% increase in assessed valuations which are used to calculate tax revenues, compared to FY22.

Additionally, the City projects \$85.8 million of new county transient accommodations tax revenues. In years prior to the pandemic, the City previously received approximately \$45 million annually from the State as part of the State's TAT allocation. The City has been operating without TAT revenue from the State's TAT allocation to the City, since the suspension of the State's TAT allocation to the City under the

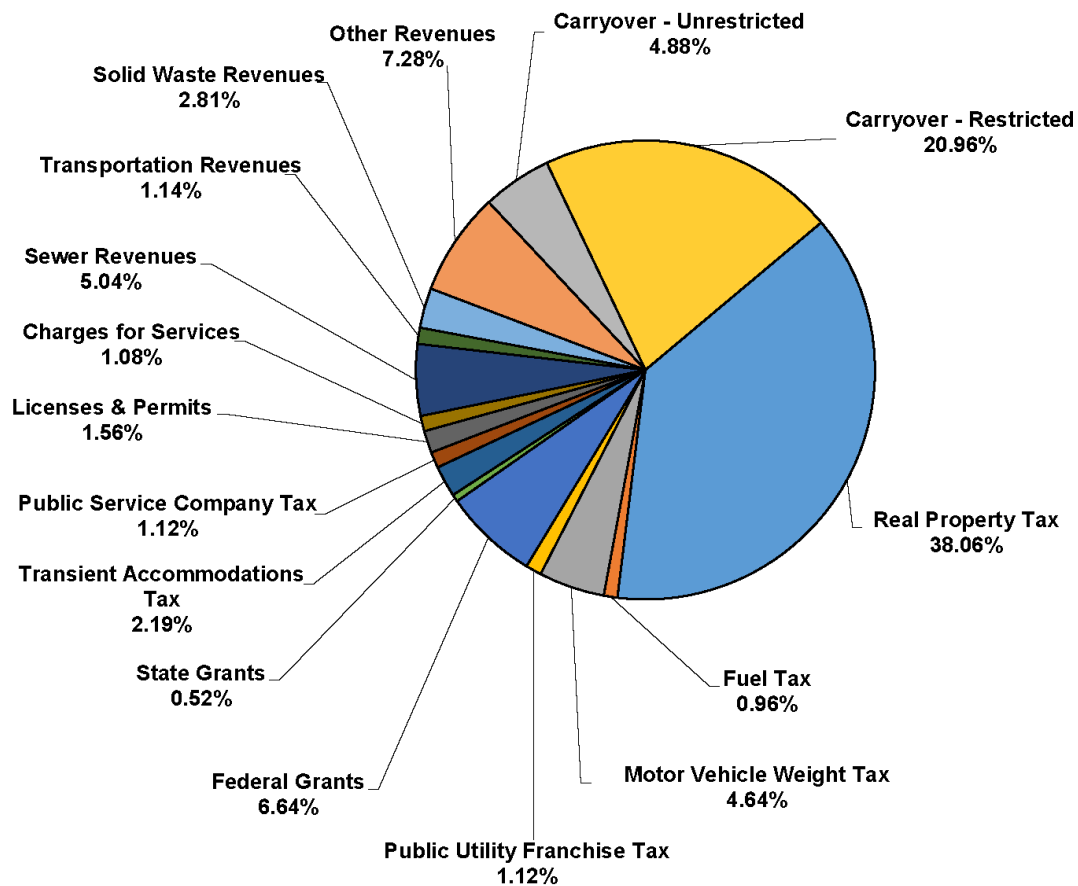
Governor's Sixth Supplementary Proclamation in April 2020, and the subsequent repeal of the State's TAT allocation to the City in Act 1, 1st Special Session 2021.

Chart 1 summarizes all of the projected resources available to meet the proposed operating budget expenditures.

Where the City Gets Its Dollars

FY2023 Operating Resources

(\$3.92 Billion)



Note: This pie chart shows the different sources of funding for the City's operations. Carryover includes unappropriated and restricted fund balances.

Chart 1

Highlights of the Expenditures in the Operating Budget

The FY23 operating budget is \$3.35 billion. The notable areas of increase includes debt service and pension contribution to the Employee Retirement System.

Exhibit 2 “Budget at a Glance” summarizes the expenses in the operating budget.

Chart 2 “Where the City Spends Its Dollars” displays the operating budget expenditures by function.

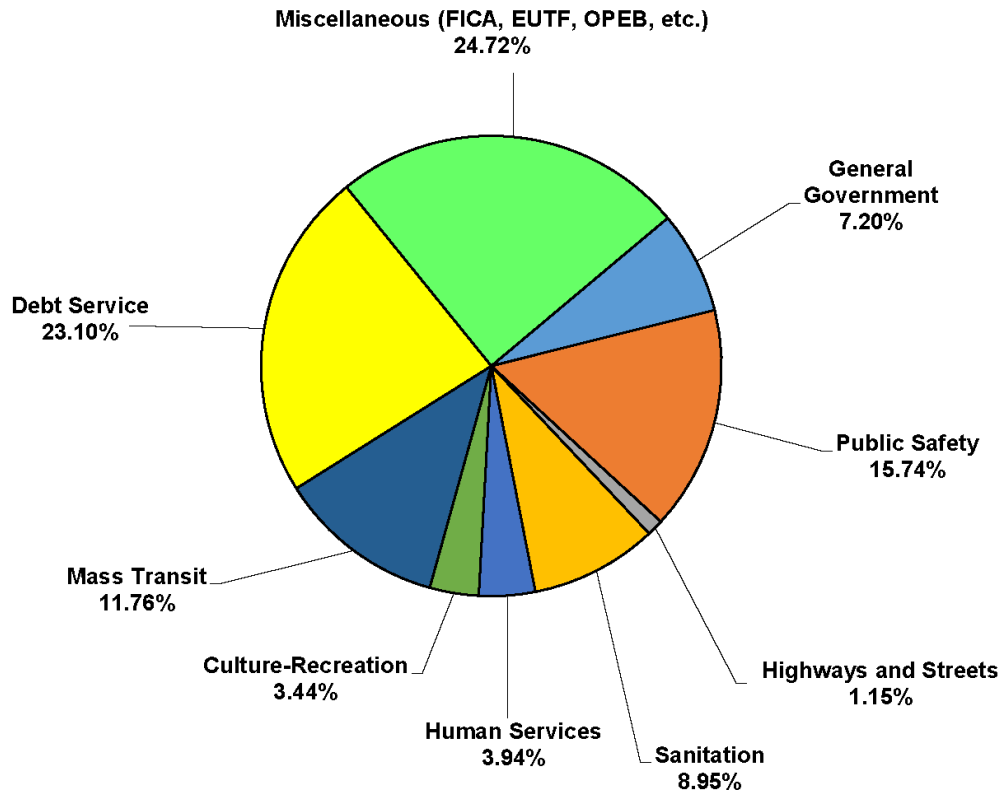
The largest category of expenditures at \$829.3 million (24.72%) is the miscellaneous category, which includes nondiscretionary costs such as retirement contributions for employees, healthcare benefits and other post-employment benefits (OPEB). Debt service comprises 23.10% of the operating budget at \$775.0 million. This includes principal and interest payments of \$565.0 million for general obligation bonds and \$210.0 million for sewer revenue bonds. Police, fire, ocean safety and other public safety programs make up 15.74% of the budget at \$527.9 million. Mass Transit, which is primarily for bus, rail, and handi-van costs is at \$394.4 million or 11.76% of the budget, and the remaining categories are general government at \$241.5 million or 7.20%, human services at \$132.2 million or 3.94%, culture and recreation at \$115.3 million or 3.44%, sanitation at \$300.3 million or 8.95%, and highways and streets at \$38.7 million or 1.15%.

Exhibit 3 provides a multiyear comparison of actual and budgeted amounts for each of the executive agencies.

Where the City Spends Its Dollars

FY2023 Operating Expenditures

(\$3.35 Billion)



Note: This pie chart shows the amount spent on different types of City operations.

Chart 2

Section V – Highlights of the Capital Program and Budget

The FY23 Capital Program and Budget (CIP) is proposed at \$801.6 million. The budget includes \$259 million for general improvement bond and highway improvement bond funded projects, \$55 million for solid waste bond funded projects, \$80 million for sewer revenue bond funded projects, \$269 million for sewer-funded projects, \$79 million in federal funded projects and \$60 million for other funded projects. The Administration focused its capital spending on core services, consistent with the operating budget.

In order to procure equipment needed to provide core City services, the Administration is proposing to fund \$12 million of equipment with short-term bonds to more closely match the useful life of the assets in accordance with the requirements of the City's Debt and Financial Policies (Resolution 06-222). Equipment for sewer projects will continue to be paid for with sewer fund cash revenues.

Chart 3 breaks down the types of capital projects by function. The largest category of expenditure is for the Sanitation Function – mostly for refuse and sewer projects, much of which are mandated by the Global Consent Decree (50.6%), followed by General Government energy conservation and sustainable facilities improvements (13.5%), Highways and Streets for improvements to bridges, roads, street lighting and other transportation related projects (10.4%), Public Safety (9.5%), Mass Transit (7.5%), Culture and Recreation (7.3%), and Human Services (1.2%).

Capital Projects by Function FY2023 (\$801.6 Million)

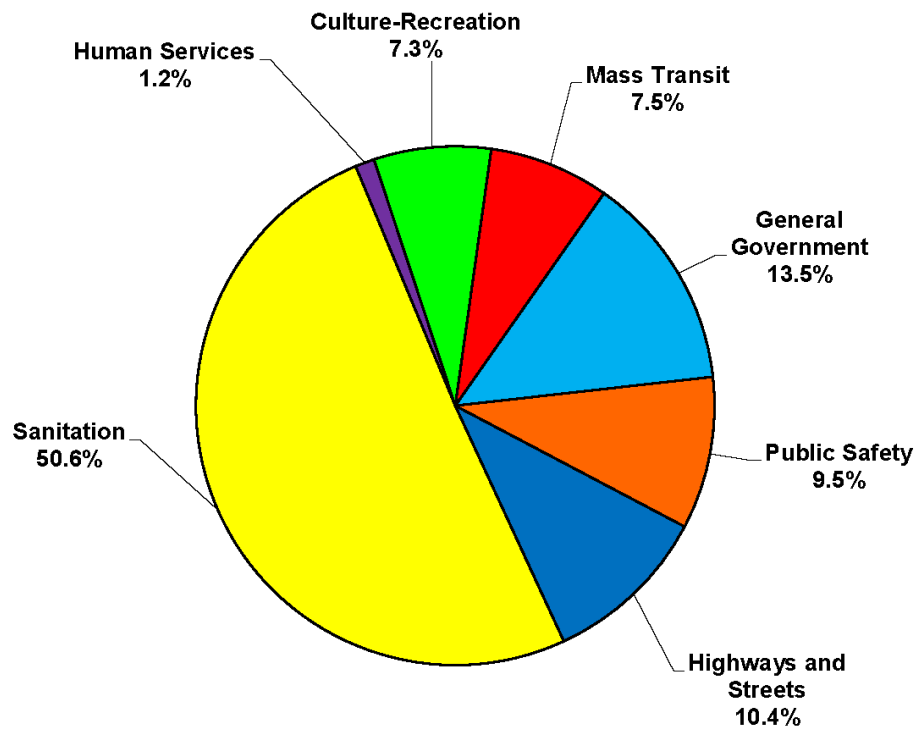


Chart 3

Much of the capital spending is included in bulk fund programs that provides flexibility to City agencies to make needed improvements to support core services or meet State and Federal requirements.

Some examples are:

- \$4.1 million for Fire Station Building Improvements
- \$4.5 million for HPD Headquarter and other Police Station Building Improvements
- \$8.1 million for Intermodal Connectivity Improvements
- \$8.5 million for Electrification of Transportation Infrastructure
- \$9.2 million for Drainage and Erosion Control Improvements at Various Locations
- \$9.3 million for Wastewater Equipment
- \$11.9 million for Traffic Signals and Traffic Improvements at Various Locations
- \$15.3 million for Computerized Traffic Control System
- \$15.3 million for Sewer Mainline and Lateral Projects
- \$16.6 million for Wastewater Treatment Plant, Pump Station, and Force Main Projects
- \$17.5 million for Renovate Recreational Facilities
- \$35.5 million for Rehabilitation of Streets

As in past capital budgets, the City continues to meet the requirements of the National Pollutant Elimination Discharge System (NPDES) Permit issued by the State of Hawaii Department of Health, as required by the U.S. Department of Environmental Protection Agency (EPA). NPDES improvements address reduction of the sources of pollutants and improve storm water outfalls, which include green infrastructure improvements. The FY 23 capital budget includes \$8.3 million for NPDES improvements. The CIP budget also includes \$17 million for the scheduled City subsidy to the Honolulu Authority for Rapid Transportation.

PERFORMANCE METRICS

Results For Fiscal Year 2021

DEPARTMENT OF BUDGET AND FISCAL SERVICES			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Purchasing: Strive for competitive solicitations.	Goods and Services solicitations to have > 2 bids.	Average 3.87 bids per solicitation	Average 3.13 bids per solicitation
	Construction solicitations to have > 3 bids.	Average 5.09 bids per solicitation	Average 6.63 bids per solicitation
Purchasing: Maintain approximately 250 active master agreements.	Meet goal of at least 250 master agreements per year.	338 master agreements	369 master agreements
Treasury: Maintain the rate of real property taxes collected during the same fiscal year as billed at 95% or higher.	Meet or exceed 95% target rate.	Collected \$1.412 Billion or 98.0% of Real Property Tax Billed.	Collected \$1.430 billion or 98.3% of Real Property Tax Billed.
Real Property Assessment Division (RPAD): Reduce the response time for inquiries received through the Real Property Assessment Divisions mailbox.	Respond to 90% of the inquiries within 2 days.	97% of inquiries were closed within 2 days.	98% of inquiries were closed within 2 days.
RPAD: Reduce the processing time for Board of Review appeal cases.	Close 65% of appeals for residential properties valued at less than \$1,500,000 within 6 months;	Closed 27% of 2020 appeals in this category within 6 months. NOTE: Due to the COVID-19 pandemic, starting in mid-March through August, RPAD was not able to hold the majority of the hearings. RPAD worked with DIT and COR to set up virtual hearings, establish procedures, and train RPAD staff and have been holding virtual hearings since the beginning of September.	Closed 55% of 2021 appeals in this category within 6 months. NOTE: RPAD continues to hold virtual hearings, which do not allow the same number of cases to be scheduled per hearing date, compared to pre-pandemic hearings.
	Close 50% of appeals for residential properties valued over \$1,500,000 within 12 months;	Closed 58% of 2020 appeals in this category within 12 months.	Closed 79% of 2021 appeals in this category within 12 months.
	Close 50% of appeal for non-residential properties within 6 months;	Closed 39% of 2020 appeals in this category within 6 months. NOTE: Due to the COVID-19 pandemic, starting in mid-March through August, RPAD was not able to hold the majority of the hearings. RPAD worked with DIT and COR to set up virtual hearings, establish procedures, and train RPAD staff and have been holding virtual hearings since the beginning of September.	Closed 60% of 2021 appeals in this category within 6 months.
	Close 90% of all categories within 18 months.	Closed 99% of all 2019 appeals within 18 months.	Closed 97% of all 2020 appeals within 18 months.

RPAD: Home exemption review program and financial impact.	Set goals by June 30, 2015 with goals of removing fraudulent home owner exemption claims within one year after acquiring DoTax information.	DoTax has not returned emails or calls relating to this program effort. The 14 in-state duplicate claims were settled by retaining the latest or most recent granted claim amongst the counties. No additional duplicate claims (in-county or in-state) were found.	Lack of cooperation from DoTax continues. No in-state or in-county duplicate claims were found.
LIQ: Implement a formal Quality Assurance Program to ensure and develop a better customer experience.	Through surveys, attain a 90% or better positive customer interaction with our employees.	no results - this is a new metric	Surveys revealed a 100% positive customer interaction with our employees. (Note: Limited data collected due to COVID.)
LIQ: Increase regulatory and enforcement efforts in the field by decreasing the number of days it takes to investigate and close a public complaint.	Investigate and close public complaints within 10 work days.	9 working days (average)	10 working days (average)

DEPARTMENT OF COMMUNITY SERVICES

Performance Metric	Goal	FY2020 Results	FY2021 Results
Decrease payment processing time to grantee receiving a Grant in Aid.	Disburse 90% of grantee payments within 30 days if undisputed, and 90% of grantee payments within 60 days if there is a dispute.	64% of payments were undisputed and made within 30 days. 12% of disputed payments were made within 60 days. 8% of disputed payments were made after 60 days. 16% of disputed payments are still being negotiated.	63% of payments were undisputed and made within 30 days. 7% of disputed payments were made within 60 days. 2% of disputed payments were made after 60 days. 28% of disputed payments are still being negotiated.

DEPARTMENT OF DESIGN AND CONSTRUCTION

Performance Metric	Goal	FY2020 Results	FY2021 Results
Minimize the percent lapsing of Administration approved bulk funds and line item funded projects unless due to cost underruns.	Less than 5% of lapses per fiscal year.		4%
Maximize the number of projects closed out in a fiscal year within 365 days of the contractual finish date.	Less than 20% of total projects completed per fiscal year will have change orders greater than 10% or contract amount.		16%
At least 33% of projects closed within 365 days of contractual finish date.	At least 33% of projects closed within 365 days of contractual finish date.		42%

Performance Metrics

DEPARTMENT OF FACILITY MAINTENANCE			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Minimize the time to patch a pothole.	Complete a pothole patch 75% of the time within five days, 85% of the time within seven days, and 95% of the time within 14 days.	Within 5 days = 21 %	Within 5 days = 28%
		Within 7 days = 25%	Within 7 days = 32%
		Within 14 days = 35%	Within 14 days = 45 %
Minimize the time to repair a damaged sidewalk.	Complete 75% of interim sidewalk repairs within one month. Complete 75% of permanent sidewalk repairs within one year, and 100% of sidewalk repairs within two years.	Completed 14% of interim sidewalk repairs within 30 days, and 29% within 2 years. Completed 61% of permanent repairs within one year, and 61% within two years.	Completed 32 % of interim sidewalk repairs within 30 days, and 52 % within 2 years. Completed 80% of permanent repairs within one year, and 80% within two years.
Collect weekly statistics on stored property ordinance and sidewalk nuisance ordinance.	Collect data on the number of enforcement actions, bins collected, administrative hearings conducted, public complaints received and impound tickets issued. And, collect data on the amount (in tons) of trash disposed per location.	Total Enforcement Actions 7/1/19 to 6/30/20 = 1634	Total Enforcement Actions 7/1/20 to 6/30/21 = 1113
		Total Bins Collected 7/1/19 to 6/30/20 = 2202	Total Bins Collected 7/1/20 to 6/30/21 = 849
		Total Administrative Hearings Conducted 7/1/19 to 6/30/20 = 0	Total Administrative Hearings Conducted 7/1/20 to 6/30/21 = 0
		Total Public Complaints 7/1/19 to 6/30/20 = 1460	Total Public Complaints 7/1/20 to 6/30/21 = 1345
		Total Tons of Trash Disposed 7/1/19 to 6/30/20 = 740.52	Total Tons of Trash Disposed 7/1/20 to 6/30/21 = 665.62
Minimize the time to begin servicing City vehicles.	Begin 90% of scheduled vehicle servicing within 24 hours, and 80% of unscheduled vehicle servicing within 48 hours.	07/01/2019 to 06/30/2020: 54% of scheduled vehicles begin service within 24 hours, 82% of vehicles begin service within 48 hours.	07/01/20 to 06/30/2021: This data is unavailable due to manpower shortage. Shop operations indicate that prior year percentages would have improved very little if any.
Minimize the time to complete unscheduled servicing of City vehicles.	Complete 90% of unscheduled vehicle servicing within five days.	07/01/2019 to 06/30/2020: Completed 62.9% of unscheduled servicing within 5 days.	07/01/2020 to 06/30/2021: Completed 65.5% of unscheduled servicing within 5 days
Minimize the time to repair street lights.	Complete 75% of street light repairs within seven days. Contact 75% of the callers within seven days to inform them of the street light repair.	For period 7/1/19 to 6/30/20: Completed 83% of street light repairs within seven days. Contacted 69% of callers within seven days to inform them of repair.	For period 7/1/20 to 6/30/21: Completed 82% of street light repairs within seven days. Contacted 82% of callers within seven days to inform them of repair.

DEPARTMENT OF PLANNING AND PERMITTING			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Improve efficiency, effectiveness and output of building permits.	Decrease permitting approval time by 10%.	Commercial Permit Issuance time (07-01-19 through 06-30-20). Time decreased from 261 days to 208 days a 20% decrease. Residential Permit Issuance time (07-01-19 through 06-30-20). Time increased from 126 days to 127 days.	Commercial Permit Issuance time(07-01-20 through 06-30-21). Time increased from 208 days to 222 days a 7% increase. Residential Permit Issuance time (07-01-20 to 06-30-21). Time increased from 127 days to 131 days a 3% increase.

Increase the number of online permits issued.	Issue at least 50% of the total permits through the online system.	42.47% of all permits issued between (07-01-19 through 06-30-20) were issued online. A 9% increase of all permits issued online.	45% of all permits issued between (07-01-20 through 06-30-21) were issued online. A 2.53% increase of all permits issued online.
---	--	--	--

DEPARTMENT OF ENVIRONMENTAL SERVICES			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Effectively respond to service calls, minimizing response time.	Improve on-time close rate by 15%. Benchmark was 65% on-time response.	Improved on-time close rate to 96%	Maintained on-time close rate at 96%
Maximize the volume and percentage of waste diverted from the landfill.	Increase diversion rate to 80%. Benchmark diversion rate was 74.5%.	Municipal Solid Waste Only: 80%	Municipal Solid Waste Only: 82%
Evaluate the operational effectiveness of the City's refuse collection program to reduce overtime usage.	Reduce overtime usage by 25%.	14% decrease in OT hours from FY13 base year. OT is result of manpower shortages and increases in bulky collection and regular collection routes.	Maintained a 14% decrease in OT hours from FY13 base year. OT is result of manpower shortages and restrictive labor agreements.

DEPARTMENT OF EMERGENCY SERVICES			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Ensure that information on ambulance response and patient care is provided to receiving hospitals.	Provide completed electronic patient care reports (ePCR) to receiving hospitals 90% of the time.	Achieved	Achieved
Improve response time to emergency medical service calls.	Respond to calls in under 3 minutes, 90% of the time.	Achieved	Met 81%
Improve Emergency Medical Services provided to the public through the implementation of the "12 Hour" work schedule.	Decrease all leave usage by 30%;	Not met, sick and FML continues at a high rate, still trying continuous recruitment	Not met, sick and FML continues at a high rate, still trying continuous recruitment
	Decrease sick leave usage by 20%;	Not met	Not met
	Decrease all types of leave usage during observed holidays by 20%;	Achieved	Achieved
	Decrease non-holiday overtime costs by 20%;	Not met as staffing shortages continue.	Not met as staffing shortages continue.
	Reduce Unit closures to zero.	Not met due to staffing shortages and high leave usage.	Not met due to staffing shortages and high leave usage.

Performance Metrics

Minimize the amount of time it takes for the Health Services Branch to process medical evaluations for current and prospective City employees.	Appointments for physicals, return to work and fitness for duty shall be made within one (1) week of request.	Not achieved 100% - staff shortage.	Achieved
	Physicals for pre-employments and employees are not to exceed one (1) hour from start to completion.	Achieved with the exception of drug screen collections that could not go within the first hours.	Achieved
	Chart review by the City Physician shall be made within two (2) business days.	Achieved	Achieved
	Employee notification shall be written and sent within two (2) business days.	Not achieved 100% - staff shortage.	Achieved
	Blood alcohol specimens for the Driving Under the Influence program shall be run and results within five (5) business days.	Achieved.	Achieved

ROYAL HAWAIIAN BAND			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Assist the City with pandemic or disaster relief support	Meet 80% of requested assistance from the City for pandemic related or disaster relief assistance needed.	Band provided assistance for more than 80% of assistance requests consisting of- 11 mass food distributions, Teamster's Union food distribution, City call center, and Covid-19 surge testing. The Band also provided disaster support workers (DSW) to assist the Red Cross during Hurricane Douglas.	Department has continued to accept over 80% of assistance requested by the city. Department transitioned focus to small ensemble performances and has provided musical relief for the Blaisdell immunization center as requested.
Restructure the performance services of the band to small ensembles of 5 or less.	Form 8 separate instrument specific ensembles to perform in a safe manner for employees, senior population, tourists, and the general public.	8 new small ensembles formed consisting of 3 separate brass quintets, 1 percussion quartet, 1 clarinet quartet, 1 saxophone quartet, 1 woodwind quintet, 1 glee club trio. Small ensembles rehearsed in preparation for transition and glee club trio performed 66 services at Honolulu Zoo under COVID-19 protocols.	Small ensembles transitioned to live performances at venues selected to meet COVID-19 guidelines such as the Honolulu Zoo, Bishop Museum, Royal Hawaiian Hotel, Moana Surfrider Hotel, and the Immunization Center at Blaisdell Concert Hall. Total FY2021 performances to date is 679.
Transition to Normal Full Band Operations.	Develop approved COVID19 performance protocols for department. Achieve 80% department vaccination rate when vaccine is available.	Developed new small ensemble performance guidelines and venues with approval from city administration, city medical panel personnel and HGEA.	Achieved 85% department vaccination. To date, there are 0% COVID-19 cases linked to the department. Ongoing evaluation and update to current COVID-19 protocols at the point that full band performances are again approved.

Community Outreach.	50% General Public, 20% Tourism focused, 30% Governmental/Educational/Cultural.		50% General Public (immunization centers), 20% Tourism (Moana Surfrider, Royal Hawaiian Hotel), 30% Government/Education/Cultural.
---------------------	---	--	--

DEPARTMENT OF CUSTOMER SERVICES			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Backlog of Drivers Licenses (DL) and State IDs (SID)	Eliminate backlog of 2020 Expired DLs and SIDs (90,000)		Completed. Renewal backlog has been eliminated and DL locations have capacity to service those in need of renewal services. There is an average wait time of 16 days to obtain an AlohaQ appointment, and walk in service is also available.
Motor Vehicle Registration (MVR) and Renewal Backlog	Reduce wait time for Mailed in MVR Renewals to 10 business days and continue to maintain 2 week turnaround time. Eliminate Dealer Registration backlog completely and return to in person dealer transactions		Completed. Current turnaround time for MVR renewals is 2 weeks, and commercial dealer registrations is a week.
Transition of MVR Renewals to DMV Now Kiosks and Online Renewals	65% of MVR Renewals Online or at DMV Now Kiosks (15% increase)		TBD
County Real ID Compliance	Achieve 95% Real ID compliance estimated at qualifying 43,000 Driver Licenses and State IDs		TBD

DEPARTMENT OF TRANSPORTATION SERVICES			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Minimize the time it takes to review and comment on Traffic Impact Analysis Reports (TIAR).	Complete 90% of the reviews within 30 days of receipt of TIAR.	Achieved 67%	Achieved 69%
Respond to public inquiries regarding traffic engineering in a timely manner.	Follow-up on 90% of telephone calls and emails received regarding traffic engineering issues.	Achieved 100%	Achieved 99.3%
Minimize the time it takes to respond and issue work orders to traffic sign complaints.	Respond to 90% of the traffic sign complaints within eight weeks.	No requests received in FY20.	No requests received in FY21.
Minimize the time it takes to respond to traffic light complaints.	Respond to 75% of the traffic light complaints within eight hours.	Achieved 94.9%	Achieved 95.4%
Install a robust bike infrastructure system.	Install/implement 5 miles of bike infrastructure per year, subject to available funds.	Achieved 0.46 miles.	Achieved 4.8 miles.

Performance Metrics

HONOLULU FIRE DEPARTMENT			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Maintain the minimal time it takes a fire company to arrive on scene for medical emergency calls.	Respond to 90% of suburban medical emergency calls within 9 minutes 30 seconds.	93.50%	91.70%
Maintain the minimal time it takes a fire company to arrive on scene for fire emergency calls.	Respond to 90% of suburban fire emergency calls within 9 minutes 30 seconds.	80.40%	80.40%
Maintain the minimal time it takes an effective fire fighting force to arrive on scene for fire emergency calls.	Respond to 90% of suburban fire emergency calls with an effective fire fighting force within 16 minutes.	80.60%	74.40%
Maintain the minimal time it takes to process 911 telephone calls.	Process 90% of 911 calls within 90 seconds.	88.00%	94.50%
Increase the number of commercial occupancy inspections annually.	Conduct 40% of commercial occupancy inspections annually.	28.00%	28.50%

DEPARTMENT OF THE MEDICAL EXAMINER			
Performance Metric	Goal	FY2020 Results	FY2021 Results
Improve the completion of autopsy reports in a timely manner.	Complete 90% of autopsy reports within 90 days of performing the autopsy.		Not achieved due to staff shortage and increased caseload in FY 2021.
Improve the completion of investigative reports in a timely manner.	Complete 90% of investigative reports within 45 days of the day jurisdiction is assumed.		Not achieved due to staff shortage and increased caseload in FY 2021.
Decrease the number of cases that are backlogged.	Complete at least 100 backlogged autopsy reports per year.		Achieved. Pathologists completed 129 backlogged reports.

*N/A = Not Available

BUDGET AT A GLANCE
OPERATING BUDGET EXPENDITURES BY COST ELEMENT
Fiscal Year 2023

Department / Agency	Salaries	Current Expenses	Equipment	Total
Budget & Fiscal Services	\$21,138,953	\$5,109,566	\$823,000	\$27,071,519
Community Services	13,335,735	118,814,691	26,000	132,176,426
Corporation Counsel	9,141,447	3,996,077	-	13,137,524
Customer Services	13,380,114	11,301,262	-	24,681,376
Design and Construction	11,952,925	10,959,056	-	22,911,981
Emergency Management	935,700	296,843	-	1,232,543
Emergency Services	46,540,357	9,000,740	752,002	56,293,099
Enterprise Services	14,223,326	9,779,519	12,000	24,014,845
Environmental Services	75,833,062	224,467,842	-	300,300,904
Facility Maintenance	35,893,506	67,478,936	1,000,000	104,372,442
Fire	123,269,674	15,358,953	330,000	138,958,627
Human Resources	6,238,667	622,306	-	6,860,973
Information Technology	9,394,073	16,008,039	850,000	26,252,112
Land Management	989,230	2,492,705	-	3,481,935
Mayor	666,432	89,355	-	755,787
Managing Director	2,808,414	2,917,905	-	5,726,319
Neighborhood Commission	595,776	325,160	-	920,936
Royal Hawaiian Band	2,324,420	246,304	13,000	2,583,724
Medical Examiner	2,196,134	1,433,519	65,000	3,694,653
Parks and Recreation	51,419,416	37,282,846	-	88,702,262
Planning and Permitting	20,086,187	5,921,073	-	26,007,260
Police	269,353,235	41,632,069	1,281,000	312,266,304
Prosecuting Attorney	19,345,648	5,056,724	-	24,402,372
Transportation Services	157,686,268	245,394,836	508,500	403,589,604
	\$908,748,699	\$835,986,326	\$5,660,502	\$1,750,395,527

Debt Service	\$-	\$774,963,000	\$-	\$774,963,000
Retirement System Contributions	-	304,105,000	-	304,105,000
FICA and Pension Costs	-	42,882,000	-	42,882,000
Health Benefits Contributions	-	75,652,000	-	75,652,000
Other Post-Employment Benefits	-	188,091,000	-	188,091,000
Provision for Vacant Positions	-	59,592,000	-	59,592,000
Miscellaneous	-	158,938,000	-	158,938,000
	\$-	\$1,604,223,000	\$-	\$1,604,223,000

TOTAL EXPENDITURES	\$908,748,699	\$2,440,209,326	\$5,660,502	\$3,354,618,527
---------------------------	----------------------	------------------------	--------------------	------------------------

EXECUTIVE AGENCY BUDGET AND FULL-TIME EQUIVALENT COMPARISON

Fiscal Years 2021, 2022 and 2023

				No of positions (FTE)	
Character of Expenditures	FY 2021 Actual	FY 2022 Appropriated	FY 2023 Proposed	FY 2022	FY 2023
Department of Budget and Fiscal Services					
Salaries	19,724,088	21,289,528	21,138,953		
Current Expenses	2,774,008	3,753,624	5,109,566		
Equipment	277,272	895,500	823,000		
Total	22,775,368	25,938,652	27,071,519	380.00	388.99
Department of the Corporation Counsel					
Salaries	7,773,739	8,432,124	9,141,447		
Current Expenses	2,298,003	3,997,797	3,996,077		
Equipment	0	0	0		
Total	10,071,742	12,429,921	13,137,524	108.00	108.00
Department of Community Services					
Salaries	10,275,436	13,494,700	13,335,735		
Current Expenses	119,246,178	130,702,784	118,814,691		
Equipment	12,205	30,000	26,000		
Total	129,533,819	144,227,484	132,176,426	264.50	267.00
Department of Design and Construction					
Salaries	12,486,761	12,504,353	11,952,925		
Current Expenses	1,575,782	5,435,997	10,959,056		
Equipment	50,617	0	0		
Total	14,113,160	17,940,350	22,911,981	196.00	197.00
Department of Enterprise Services					
Salaries	13,876,679	14,749,439	14,223,326		
Current Expenses	7,984,959	9,316,248	9,779,519		
Equipment	0	113,000	12,000		
Total	21,861,638	24,178,687	24,014,845	313.27	313.36
Department of Facility Maintenance					
Salaries	36,114,852	38,603,698	35,893,506		
Current Expenses	40,406,023	62,478,307	67,478,936		
Equipment	203,265	240,000	1,000,000		
Total	76,724,140	101,322,005	104,372,442	855.50	844.00
Department of Human Resources					
Salaries	6,380,677	6,448,734	6,238,667		
Current Expenses	317,281	562,030	622,306		
Equipment	0	0	0		
Total	6,697,958	7,010,764	6,860,973	88.00	88.00
Department of Planning and Permitting					

Exhibit 3

Executive Agency Budget and Full-Time Equivalent Comparison

Character of Expenditures	FY 2021 Actual	FY 2022 Appropriated	FY 2023 Proposed	No of positions (FTE)	
				FY 2022	FY 2023
Salaries	18,975,617	19,224,184	20,086,187		
Current Expenses	2,765,214	5,540,680	5,921,073		
Equipment	0	0	0		
Total	21,740,831	24,764,864	26,007,260	355.00	395.00
Department of Parks and Recreation					
Salaries	48,462,493	52,518,544	51,419,416		
Current Expenses	32,226,738	33,392,380	37,282,846		
Equipment	352,925	0	0		
Total	81,042,156	85,910,924	88,702,262	1,188.34	1,194.57
Department of Environmental Services					
Salaries	63,681,441	76,613,903	75,833,062		
Current Expenses	192,490,508	228,312,864	224,467,842		
Equipment	1,474	0	0		
Total	256,173,423	304,926,767	300,300,904	1,174.00	1,174.00
Department of Emergency Services					
Salaries	42,139,857	45,723,048	46,540,357		
Current Expenses	9,946,504	10,421,140	9,000,740		
Equipment	3,349,238	3,672,002	752,002		
Total	55,435,599	59,816,190	56,293,099	588.75	625.25
Honolulu Police Department					
Salaries	259,049,736	261,646,217	269,353,235		
Current Expenses	37,735,196	38,518,857	41,632,069		
Equipment	764,336	0	1,281,000		
Total	297,549,268	300,165,074	312,266,304	2,841.96	2,841.96
Office of the Mayor					
Salaries	781,319	680,508	666,432		
Current Expenses	255,140,400	89,355	89,355		
Equipment	0	0	0		
Total	255,921,719	769,863	755,787	6.00	6.00
Royal Hawaiian Band					
Salaries	2,230,525	2,185,513	2,324,420		
Current Expenses	92,655	184,093	246,304		
Equipment	3,959	0	13,000		
Total	2,327,139	2,369,606	2,583,724	41.50	41.50
Department of Customer Services					
Salaries	13,295,957	13,787,194	13,380,114		
Current Expenses	11,238,662	11,327,172	11,301,262		
Equipment	0	0	0		
Total	24,534,619	25,114,366	24,681,376	299.50	299.50

Exhibit 3

Executive Agency Budget and Full-Time Equivalent Comparison

				No of positions (FTE)	
Character of Expenditures	FY 2021 Actual	FY 2022 Appropriated	FY 2023 Proposed	FY 2022	FY 2023
Department of Emergency Management					
Salaries	1,514,211	1,045,915	935,700		
Current Expenses	1,589,036	252,843	296,843		
Equipment	1,245,340	0	0		
Total	4,348,587	1,298,758	1,232,543	15.48	15.47
Office of the Managing Director					
Salaries	3,250,000	3,532,652	2,808,414		
Current Expenses	25,195,522	6,992,442	2,917,905		
Equipment	0	0	0		
Total	28,445,522	10,525,094	5,726,319	50.00	48.00
Department of Information Technology					
Salaries	9,879,276	9,807,908	9,394,073		
Current Expenses	15,293,820	12,985,815	16,008,039		
Equipment	1,192,801	660,000	850,000		
Total	26,365,897	23,453,723	26,252,112	154.00	156.00
Department of Transportation Services					
Salaries	143,868,800	157,255,927	157,686,268		
Current Expenses	152,016,628	184,161,337	245,394,836		
Equipment	611,639	1,106,000	508,500		
Total	296,497,067	342,523,264	403,589,604	150.00	177.00
Honolulu Fire Department					
Salaries	120,519,761	123,453,577	123,269,674		
Current Expenses	15,374,418	14,384,528	15,358,953		
Equipment	763,303	400,000	330,000		
Total	136,657,482	138,238,105	138,958,627	1,189.50	1,189.50
Department of the Medical Examiner					
Salaries	2,170,381	2,216,257	2,196,134		
Current Expenses	1,013,457	1,349,103	1,433,519		
Equipment	128,041	0	65,000		
Total	3,311,879	3,565,360	3,694,653	25.00	27.00
Department of the Prosecuting Attorney					
Salaries	19,279,152	20,208,887	19,345,648		
Current Expenses	4,933,624	4,649,394	5,056,724		
Equipment	0	0	0		
Total	24,212,776	24,858,281	24,402,372	298.50	304.00
Neighborhood Commission					
Salaries	558,188	665,928	595,776		
Current Expenses	263,550	148,160	325,160		
Equipment	0	0	0		
Total	821,738	814,088	920,936	14.00	14.00

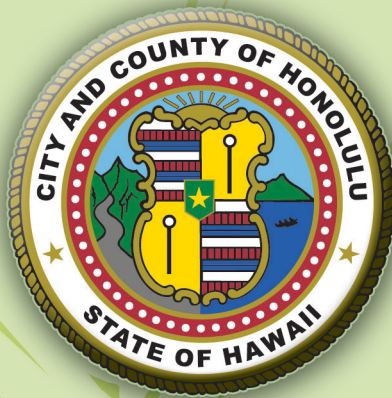
Exhibit 3

Executive Agency Budget and Full-Time Equivalent Comparison

				No of positions (FTE)	
Character of Expenditures	FY 2021 Actual	FY 2022 Appropriated	FY 2023 Proposed	FY 2022	FY 2023
Department of Land Management					
Salaries	1,369,294	1,479,019	989,230		
Current Expenses	1,254,511	1,884,977	2,492,705		
Equipment	0	0	0		
Total	2,623,805	3,363,996	3,481,935	28.00	28.00
Executive Agencies Summary					
Salaries	857,658,240	907,567,757	908,748,699		
Current Expenses	933,172,677	770,841,927	835,986,326		
Equipment	8,956,415	7,116,502	5,660,502		
Grand Total	1,799,787,332	1,685,526,186	1,750,395,527	10,624.80	10,743.10

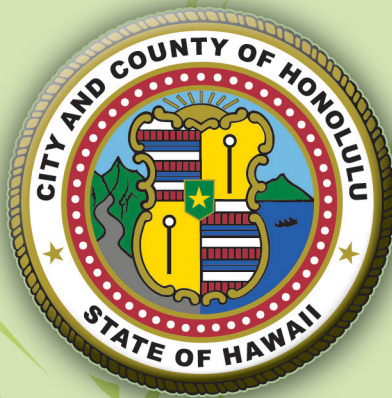
This Page Intentionally Left Blank

Departmental Budgets



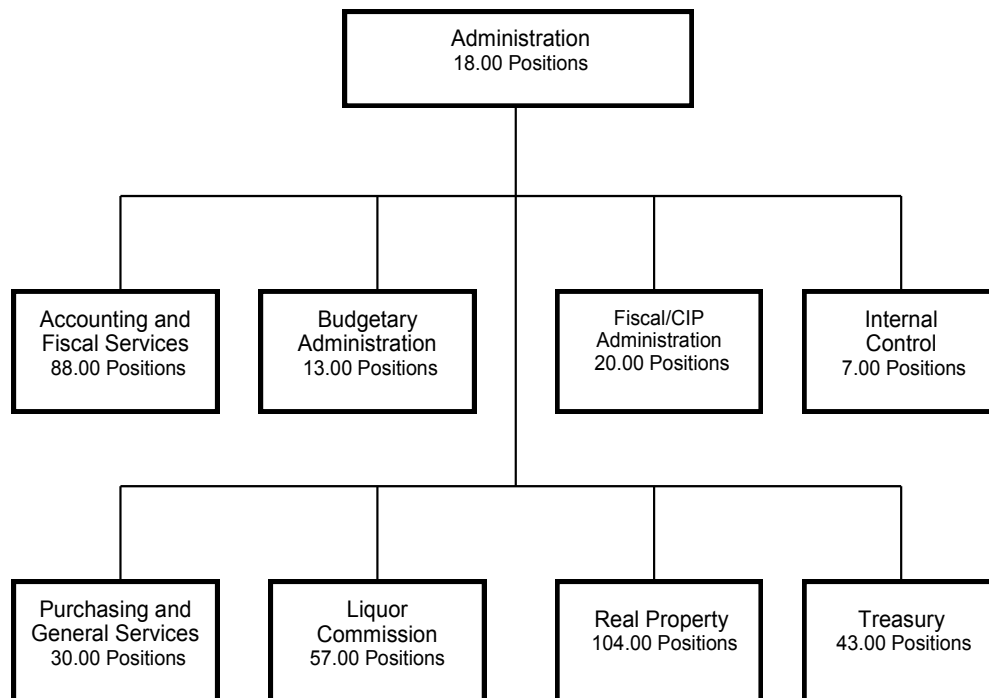
This Page Intentionally Left Blank

Department of Budget and Fiscal Services



DEPARTMENT OF BUDGET AND FISCAL SERVICES (BFS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



Department of Budget and Fiscal Services

Roles and Responsibilities

The Department of Budget and Fiscal Services is the City's central financial agency. It is responsible for all aspects of the City's finances, including billing, collection, keeping accurate and complete account of receipts and disbursements, management of the City's treasury and funds, real property appraisals for the annual assessed valuations for the real property tax program, general obligation and revenue bond issuances and debt service, and preparation and maintenance of a perpetual inventory of equipment owned or controlled by the City.

It provides long-range financial planning, prepares and manages the City's operating and capital program and budget, provides information pertaining to the financial affairs of the City, reviews the manner in which public funds are received and expended, and reports to the Mayor on the integrity with which public funds are accounted for and on the financial responsibility of officers and employees administering public funds.

It provides an assessment of all real property in the City, sells real property upon which taxes are not paid within the period prescribed, and disposes of personal property not needed by any City agency, pursuant to policies established by the City Council. It purchases materials, supplies and equipment and contracts for services of independent contractors for all City agencies.

It prepares the City's payrolls and pension rolls and administers the City's risk management program. It also administratively supports the Liquor Commission, three Boards of Review, the Board of Trustees of the Police Officers, Fire Fighters and Bandmembers Pension Fund, the Pension Board of the City and County of Honolulu, and the Ethics Board of Appeals.

Spending to Make a Difference

- Investing to improve our online web services to provide taxpayers with easily accessible and understandable real property tax information which also provides public record transparency, higher compliance standards and tax relief program requirements.
- Enhancing the City's internal controls to establish a grant award infrastructure to better define management responsibilities, specify required activity reports and mitigate risks.
- Replacing the legacy Payroll Time and Attendance system with the Advantage Time and Attendance module to be fully integrated with Enterprise Resource Planning (ERP).

Budget Highlights

- Seventeen (17) positions continue to be deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.
- Funding of \$49,000 for a .49 position to assist the Budgetary Administration Division with the ERP upgrade of the Advantage Budgeting System (ABS).
- Funding of \$277,884 for Four (4) FTE and other costs for the creation of a new Section within Treasury to administer the Transient Accommodations Tax (TAT) and the Time Share Occupancy Tax (TOT) revenue program.
- \$300,000 for planned consultant services to maximize interest earnings.
- Funding of \$125,000 for Phase 5 of the Liquor Commission Information System (LCIS). This phase includes the continued implementation of system enhancements and the document management module.

Department of Budget and Fiscal Services

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	360.00	360.00	360.00	4.00	364.00
Temporary FTE	10.00	10.00	10.00	0.00	10.00
Contract FTE	10.50	10.00	10.50	4.49	14.99
Total	380.50	380.00	380.50	8.49	388.99

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 1,360,417	\$ 1,531,051	\$ 1,565,055	\$ 0	\$ 1,565,055
Accounting and Fiscal Services	4,792,714	5,929,622	6,120,334	0	6,120,334
Internal Control	437,122	336,337	245,795	0	245,795
Purchasing and General Services	1,778,243	1,781,385	1,673,934	0	1,673,934
Treasury	2,772,959	2,890,107	2,788,302	1,273,084	4,061,386
Real Property	6,032,872	6,203,301	6,145,993	0	6,145,993
Budgetary Administration	856,244	884,300	806,828	49,000	855,828
Fiscal/CIP Administration	1,334,634	1,829,966	1,823,050	28,000	1,851,050
Liquor Commission	3,410,163	4,552,583	4,427,144	125,000	4,552,144
Total	\$ 22,775,368	\$ 25,938,652	\$ 25,596,435	\$ 1,475,084	\$ 27,071,519

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 19,724,088	\$ 21,289,528	\$ 20,812,069	\$ 326,884	\$ 21,138,953
Current Expenses	2,774,008	3,753,624	4,114,366	995,200	5,109,566
Equipment	277,272	895,500	670,000	153,000	823,000
Total	\$ 22,775,368	\$ 25,938,652	\$ 25,596,435	\$ 1,475,084	\$ 27,071,519

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 17,468,850	\$ 17,613,468	\$ 17,237,531	\$ 1,322,084	\$ 18,559,615
Sewer Fund	430,185	515,336	517,494	0	517,494
Liquor Commission Fund	3,410,163	4,552,583	4,427,144	125,000	4,552,144
Grants in Aid Fund	35,299	53,638	85,408	0	85,408
Refuse Genl Operating Acct -SWSF	107,995	114,969	62,391	0	62,391
Community Development Fund	713,152	1,227,664	1,306,189	28,000	1,334,189
Special Events Fund	27,621	2,976	39,540	0	39,540
Federal Grants Fund	446,384	987,460	1,049,624	0	1,049,624
Housing & Comm Dev Sec 8 Fund	129,932	172,176	172,732	0	172,732
Housing Development Special Fund	5,787	698,382	698,382	0	698,382
Total	\$ 22,775,368	\$ 25,938,652	\$ 25,596,435	\$ 1,475,084	\$ 27,071,519

Administration

Program Description

The Administration program provides department-wide leadership and coordination of department budgetary, fiscal, financial, and reporting activities. It also is responsible for citywide insurance and self-insurance programs; establishment and monitoring of insurance requirements for all City contracts; administration and coordination of claims adjusting services; and assistance to City departments in developing appropriate loss control programs and procedures. This program is also responsible for the administration of the Premium Conversion and Deferred Compensation Plans and provides administrative support to the Oahu Workforce Development Board that works in partnership with the Mayor to address workforce development needs and implement the federal Workforce Innovation and Opportunity Act of 2014.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	7.00	7.00	7.00	0.00	7.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	18.00	18.00	18.00	0.00	18.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,108,473	\$ 1,110,228	\$ 1,106,243	\$ 0	\$ 1,106,243
Current Expenses	251,944	420,823	458,812	0	458,812
Equipment	0	0	0	0	0
Total	\$ 1,360,417	\$ 1,531,051	\$ 1,565,055	\$ 0	\$ 1,565,055

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 960,931	\$ 969,140	\$ 964,836	\$ 0	\$ 964,836
Federal Grants Fund	399,486	561,911	600,219	0	600,219
Total	\$ 1,360,417	\$ 1,531,051	\$ 1,565,055	\$ 0	\$ 1,565,055

Accounting and Fiscal Services

Program Description

The Accounting and Fiscal Services program is responsible for the accounting of City funds and reviewing the manner in which public funds are received and expended. To accomplish these responsibilities, it prepares financial statements, administers the central preparation of payroll, and ensures that expenditures are in accordance with the City's budget ordinances, federal grant requirements, and allotment schedules.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	82.00	82.00	82.00	0.00	82.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	4.50	5.00	5.50	0.00	5.50
Total	87.50	88.00	88.50	0.00	88.50

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 4,685,911	\$ 5,015,106	\$ 5,143,672	\$ 0	\$ 5,143,672
Current Expenses	106,803	244,516	306,662	0	306,662
Equipment	0	670,000	670,000	0	670,000
Total	\$ 4,792,714	\$ 5,929,622	\$ 6,120,334	\$ 0	\$ 6,120,334

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 4,227,375	\$ 4,203,300	\$ 4,348,127	\$ 0	\$ 4,348,127
Sewer Fund	219,291	261,524	260,451	0	260,451
Grants in Aid Fund	35,299	53,638	85,408	0	85,408
Refuse Genl Operating Acct -SWSF	106,361	110,514	57,936	0	57,936
Community Development Fund	44,610	55,152	86,653	0	86,653
Special Events Fund	27,621	2,976	39,540	0	39,540
Federal Grants Fund	2	391,960	391,105	0	391,105
Housing & Comm Dev Sec 8 Fund	126,368	152,176	152,732	0	152,732
Housing Development Special Fund	5,787	698,382	698,382	0	698,382
Total	\$ 4,792,714	\$ 5,929,622	\$ 6,120,334	\$ 0	\$ 6,120,334

Internal Control

Program Description

The Internal Control program objectively assesses the effectiveness of controls implemented by department heads to provide reasonable assurance of the effectiveness and efficiency of City operations; reliability of financial reporting; compliance with applicable laws, regulations, and policies; and safeguarding of public funds and assets to minimize incidences of fraud, waste, and abuse. This is accomplished through risk-based examination and evaluation of both the adequacy and effectiveness of the City's systems of internal control, as well as the quality with which assigned responsibilities are performed.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 415,628	\$ 312,609	\$ 222,461	\$ 0	\$ 222,461
Current Expenses	21,494	23,728	23,334	0	23,334
Equipment	0	0	0	0	0
Total	\$ 437,122	\$ 336,337	\$ 245,795	\$ 0	\$ 245,795

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 437,122	\$ 336,337	\$ 245,795	\$ 0	\$ 245,795
Total	\$ 437,122	\$ 336,337	\$ 245,795	\$ 0	\$ 245,795

Purchasing and General Services

Program Description

The Purchasing program is responsible for the centralized procurement of all materials, supplies, equipment, construction, and services, including consultant and professional services, for City departments and agencies; maintaining inventory of all City personal property; including exchange, disposal, sale or transfer of surplus equipment. Manages the City's Sponsorship program, supports the Clean Water Natural Land Commission, administers the relocation of displaced tenants, and is the repository of all City contracts and agreements.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	30.00	30.00	30.00	0.00	30.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	30.00	30.00	30.00	0.00	30.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,742,101	\$ 1,727,049	\$ 1,619,598	\$ 0	\$ 1,619,598
Current Expenses	36,142	54,336	54,336	0	54,336
Equipment	0	0	0	0	0
Total	\$ 1,778,243	\$ 1,781,385	\$ 1,673,934	\$ 0	\$ 1,673,934

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,567,349	\$ 1,527,573	\$ 1,416,891	\$ 0	\$ 1,416,891
Sewer Fund	210,894	253,812	257,043	0	257,043
Total	\$ 1,778,243	\$ 1,781,385	\$ 1,673,934	\$ 0	\$ 1,673,934

Treasury

Program Description

This program administers the City's Cash, Investment, and Debt management programs, and general Accounts Receivable collections program. Bills, collects, and services approximately 300,000 real property tax owners, provides administration and collection of approximately 7,000 Oahu transient accommodation tax taxpayers, and other non-real property tax revenues. The program also administers the tax relief and special assessment programs.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	43.00	43.00	43.00	4.00	47.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	4.00	4.00
Total	43.00	43.00	43.00	8.00	51.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,038,244	\$ 2,115,603	\$ 2,013,798	\$ 277,884	\$ 2,291,682
Current Expenses	734,715	774,504	774,504	995,200	1,769,704
Equipment	0	0	0	0	0
Total	\$ 2,772,959	\$ 2,890,107	\$ 2,788,302	\$ 1,273,084	\$ 4,061,386

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,767,761	\$ 2,865,652	\$ 2,763,847	\$ 1,273,084	\$ 4,036,931
Refuse Genl Operating Acct -SWSF	1,634	4,455	4,455	0	4,455
Housing & Comm Dev Sec 8 Fund	3,564	20,000	20,000	0	20,000
Total	\$ 2,772,959	\$ 2,890,107	\$ 2,788,302	\$ 1,273,084	\$ 4,061,386

Real Property

Program Description

The Real Property Assessment Division annually updates all transactions of real property to ensure proper notification of all property assessments to the current owners. The Division processes all exemptions, dedications and assessment programs according to Chapter 8 of the Revised Ordinances of Honolulu. Subsequently approximately 300,000 assessments are validated and mailed, and a certified list is then provided to the City Council to determine revenues for budgeting purposes. This division represents the Director on any real property tax appeals that are allowed to be filed from December 15 through January 15, with an option to appeal to the Board of Review of the City or to the Tax Appeal Court of the State of Hawaii.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	104.00	104.00	104.00	0.00	104.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	104.00	104.00	104.00	0.00	104.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 5,249,886	\$ 5,345,534	\$ 5,229,426	\$ 0	\$ 5,229,426
Current Expenses	755,714	857,767	916,567	0	916,567
Equipment	27,272	0	0	0	0
Total	\$ 6,032,872	\$ 6,203,301	\$ 6,145,993	\$ 0	\$ 6,145,993

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 6,032,872	\$ 6,203,301	\$ 6,145,993	\$ 0	\$ 6,145,993
Total	\$ 6,032,872	\$ 6,203,301	\$ 6,145,993	\$ 0	\$ 6,145,993

Budgetary Administration

Program Description

The Budgetary Administration program provides centralized budgetary services, which include the preparation and administration of the annual operating budget. It formulates and administers budgetary policies consistent with administration objectives. It also evaluates the effectiveness of individual program activities in achieving its goals and mandates and provides organizational and budgetary reviews of City programs and activities.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.49	0.49
Total	13.00	13.00	13.00	0.49	13.49

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 846,315	\$ 867,353	\$ 789,821	\$ 49,000	\$ 838,821
Current Expenses	9,929	16,947	17,007	0	17,007
Equipment	0	0	0	0	0
Total	\$ 856,244	\$ 884,300	\$ 806,828	\$ 49,000	\$ 855,828

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 856,244	\$ 884,300	\$ 806,828	\$ 49,000	\$ 855,828
Total	\$ 856,244	\$ 884,300	\$ 806,828	\$ 49,000	\$ 855,828

Fiscal/CIP Administration

Program Description

The Fiscal/CIP Administration program is responsible for: 1) overseeing citywide financial planning and analysis, with a focus on revenues, debt and provisional costs; 2) formulation, review, preparation and implementation of the annual Capital Program and Budget; and 3) administration and monitoring of the U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG), HOME Investment Partnerships, Emergency Solutions Grant and Housing Opportunities for Persons with AIDS programs, and project oversight of CDBG funded City projects.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	17.00	17.00	17.00	0.00	17.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	20.00	20.00	20.00	0.00	20.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,075,416	\$ 1,434,013	\$ 1,356,236	\$ 0	\$ 1,356,236
Current Expenses	259,218	370,453	466,814	0	466,814
Equipment	0	25,500	0	28,000	28,000
Total	\$ 1,334,634	\$ 1,829,966	\$ 1,823,050	\$ 28,000	\$ 1,851,050

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 619,196	\$ 623,865	\$ 545,214	\$ 0	\$ 545,214
Community Development Fund	668,542	1,172,512	1,219,536	28,000	1,247,536
Federal Grants Fund	46,896	33,589	58,300	0	58,300
Total	\$ 1,334,634	\$ 1,829,966	\$ 1,823,050	\$ 28,000	\$ 1,851,050

Liquor Commission

Program Description

The Liquor Commission has the jurisdiction, power, authority and discretion to grant, suspend, and revoke any license for the manufacture, importation, or sale of liquor within the City and County of Honolulu. Its mission is to provide outstanding regulatory services to enhance the quality of life in the City and County of Honolulu, and to create a safe and healthy environment for the public.

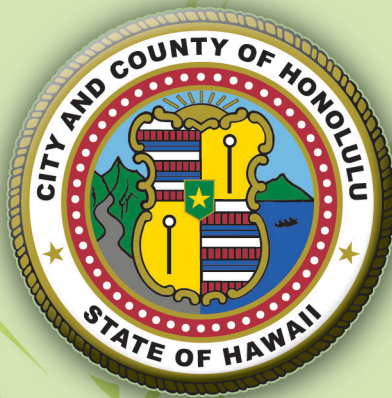
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	53.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	5.00	4.00	4.00	0.00	4.00
Total	58.00	57.00	57.00	0.00	57.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,562,114	\$ 3,362,033	\$ 3,330,814	\$ 0	\$ 3,330,814
Current Expenses	598,049	990,550	1,096,330	0	1,096,330
Equipment	250,000	200,000	0	125,000	125,000
Total	\$ 3,410,163	\$ 4,552,583	\$ 4,427,144	\$ 125,000	\$ 4,552,144

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Liquor Commission Fund	\$ 3,410,163	\$ 4,552,583	\$ 4,427,144	\$ 125,000	\$ 4,552,144
Total	\$ 3,410,163	\$ 4,552,583	\$ 4,427,144	\$ 125,000	\$ 4,552,144

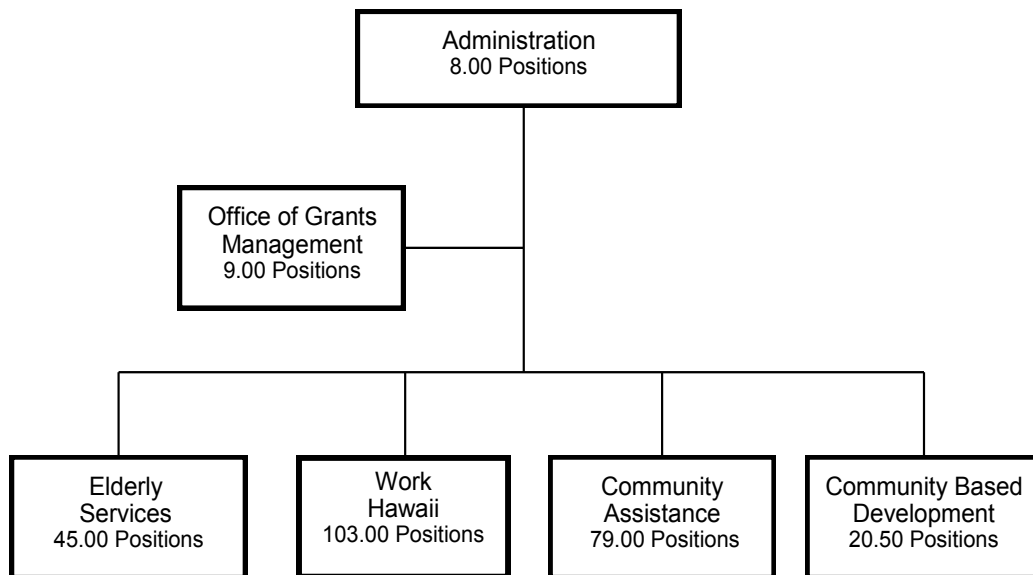
This Page Intentionally Left Blank

Department of Community Services



DEPARTMENT OF COMMUNITY SERVICES (DCS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



Department of Community Services

Roles and Responsibilities

The Department of Community Services (DCS) administers programs to meet the human services, workforce, and housing needs of economically challenged individuals and families with special needs in the City and County of Honolulu (City). The department also administers state and federal funds intended to facilitate community and economic development for economically challenged neighborhoods and communities.

Spending to Make a Difference

- The Elderly Affairs Division (EAD) has completed its transition into the Aging and Disability Resource Center. As part of the Aging Network, we adhere to both the Federal Administration for Community Living guidance as well as that set forth by the State Executive Office on Aging. EAD participates in a statewide consolidated database, uses person-centered planning, and serves as an active participant in the No Wrong Door Initiative. In partnership with other state and governmental agencies, EAD staff are able to close the gap for seniors and people with disabilities, ensuring they are supported and guided to receive the information and assistance that best meets their needs.
- The Community Assistance Division (CAD) Section 8 program has continued to increase productivity with its efforts to convert customer notifications to electronic format, convert City rent payments to electronic funds transfer, streamline intake and unit inspection procedures, and improve leasing stability through project-based vouchers.
- The Community Based Development Division (CBDD), together with homeless service providers and partners, continues the City's Housing First program to address chronic homelessness across Oahu. Housing First is a national best practice focused on housing chronically homeless persons and families as a first step toward recovery. The State of Hawaii has also supported the City's efforts by providing 160 permanent supportive housing vouchers to assist those that are chronically homeless as well as homeless youth, elderly and those who are survivors or fleeing domestic violence, sexual assault, and/or human trafficking. Working with partner agencies, the division continues to support the provision of outreach and assessment; housing placement; rental assistance payments; and case management and support services to unsheltered individuals, including the construction of a hygiene center, which was opened in January 2019 as the Pūnāwāi Rest Stop. Hale Mauiola, the City's navigation center for persons and couples experiencing homelessness, continues operations and provision of shelter for up to 107 persons at a given time.
- The Office of Grants Management (OGM) continues to provide funding to support Honolulu's non-profits in serving the island's communities through needed programs and services for public benefit. In addition, OGM provides support to a number of important boards and commissions including the Mayor's Committee for People with Disabilities, Honolulu County Committee on Aging, Honolulu Committee on the Status of Women, and the Grants in Aid Advisory Commission.
- WorkHawaii continues to expand its work as a critical community partner in the area of workforce and economic development. The division operates the American Job Center of Hawaii, which provides critical connectivity between Honolulu's job seekers and employers, strengthening our community and economy. WorkHawaii also works directly in community centers throughout the island to support job readiness, youth training programs, vocational education services, and the Rent to Work program, which provides short-term rental subsidy assistance to persons experiencing homelessness, who are working to increase their income through employment.

Budget Highlights

The DCS receives approximately 81% of its operating budget from federal and state grants, which is directed by the department or spent in partnership with community non-profit agencies. These mandates fund a group of programs that provide rental assistance to low-income households; emergency and transitional shelters to persons experiencing homelessness or persons with special needs; community based senior services, job training and referral services for adults and challenged youth to facilitate employment; community based economic development and neighborhood revitalization programs; and support for community based non-profit organizations, who serve economically challenged individuals in their communities.

- Overall, the Department's budget has reduced due to council adds in federal funding for FY 2022; however many programs have been restored to prior year operating budgets as the economic challenges facing the

Department of Community Services

City due to the pandemic are being addressed.

- The CBDD is continuing its Homeless Initiatives, budgeted at \$11.5 million (including State funds). This includes Housing First, which aim to provide case management and permanent supportive housing for 375 chronically homeless households, transitional housing, and related supportive services. Programs also include \$1.5 million for Hale Mauiola, a navigation center for persons and couples experiencing homelessness, \$400,000 for a landlord engagement program, \$250,000 for the outreach navigation program, \$1.0 million for the Pūnāwāii Rest Stop operation, and \$208,333 for the transportation to shelter program. In addition, \$1.2 million from the U.S. Department of Urban and Housing Development for rental subsidies and \$1.75 million has also been budgeted for required studies and assessments for Affordable Housing and Homelessness proposed projects in FY 2023.
- The EAD continues to provide long-term services and support to seniors with the support of state and federal funding. In FY 2023, about \$11.1 million is budgeted in state funding and about \$3.9 million in federal funding for sub-recipient grants. These grants provide much needed services such as meals, transportation, personal care, attendant care, caregiver respite, education and counseling, adult daycare, homemaker, chore, housing assistance, and legal support and assistance services. These funds assist older adults to remain in their home and age in place for as long as possible.
- The CAD continues the Section 8 program with a FY 2023 projected budget of \$67 million in federally sponsored rental assistance for low income households supporting over 3,900 low income households in Honolulu. The division is also starting a new voucher program in FY 2022, Emergency Housing Vouchers, which targets families experiencing homelessness.
- The OGM administers the City's Grants in Aid Program, which provides funding for services to assist economically and/or socially disadvantaged populations or other specified services for public benefit. The program helps to build the capacity of Honolulu's non-profits and provides needed support for important community-based programs. Grants in Aid will have approximately \$7.9 million in its FY 2023 budget for these programs. The decrease from FY 2022 is attributable to the \$1 million in Grant In Aid funds added to the OGM FY 2022 Budget by the City Council for applications that scored above 84 points.
- The WorkHawaii Division continues its mission of developing a quality workforce for businesses through the development of trained candidates, targeting people who face societal challenges while working with a FY 2023 budget for its non-City funded programs that decreased by 15%.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	147.00	149.00	147.00	0.00	147.00
Temporary FTE	106.00	104.00	104.00	0.00	104.00
Contract FTE	24.30	11.50	15.00	1.00	16.00
Total	277.30	264.50	266.00	1.00	267.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 842,285	\$ 664,879	\$ 671,393	\$ 62,136	\$ 733,529
Office of Grants Management	9,474,632	19,813,556	9,997,452	0	9,997,452
Elderly Affairs	13,581,845	17,645,282	17,898,977	0	17,898,977
WorkHawaii	21,764,254	13,727,742	11,753,908	0	11,753,908
Community Assistance	66,228,826	67,179,367	75,123,131	0	75,123,131
Community Based Development	17,641,977	25,196,658	16,669,429	0	16,669,429
Total	\$ 129,533,819	\$ 144,227,484	\$ 132,114,290	\$ 62,136	\$ 132,176,426

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 10,275,436	\$ 13,494,700	\$ 13,273,599	\$ 62,136	\$ 13,335,735
Current Expenses	119,246,178	130,702,784	118,814,691	0	118,814,691
Equipment	12,205	30,000	26,000	0	26,000
Total	\$ 129,533,819	\$ 144,227,484	\$ 132,114,290	\$ 62,136	\$ 132,176,426

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 12,859,018	\$ 15,634,541	\$ 15,024,186	\$ 62,136	\$ 15,086,322
Rental Assistance Fund	188,161	233,000	233,000	0	233,000
Grants in Aid Fund	9,171,805	9,237,278	9,649,250	0	9,649,250
Affordable Housing Fund	102,429	445,969	376,212	0	376,212
Community Development Fund	405,294	934,784	1,754,514	0	1,754,514
Special Projects Fund	8,781,484	15,548,898	15,662,427	0	15,662,427
Federal Grants Fund	33,012,272	36,464,712	15,513,229	0	15,513,229
Housing & Comm Dev Rehab Fund	496,584	2,004,300	2,004,300	0	2,004,300
Housing & Comm Dev Sec 8 Fund	64,516,772	63,724,002	71,897,172	0	71,897,172
Total	\$ 129,533,819	\$ 144,227,484	\$ 132,114,290	\$ 62,136	\$ 132,176,426

Administration

Program Description

The Administration program provides department-wide leadership and policy guidance and oversight to enhance the performance of all departmental activities. This includes both program and project development and direction, plans of action to achieve sound community development, and administrative support to the entire department. The Department is comprised of the following divisions: Community Assistance, Community Based Development, Elderly Affairs, WorkHawaii, and the Office of Grants Management.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	1.00	1.00
Total	8.00	8.00	8.00	1.00	9.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 679,124	\$ 639,984	\$ 637,308	\$ 62,136	\$ 699,444
Current Expenses	163,161	24,895	34,085	0	34,085
Equipment	0	0	0	0	0
Total	\$ 842,285	\$ 664,879	\$ 671,393	\$ 62,136	\$ 733,529

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 842,285	\$ 664,879	\$ 671,393	\$ 62,136	\$ 733,529
Total	\$ 842,285	\$ 664,879	\$ 671,393	\$ 62,136	\$ 733,529

Office of Grants Management

Program Description

The Office of Grants Management focuses on administering the City's Grants in Aid program to provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment, as further defined:

- Public Services
 - Funds in this category must be used to support qualified public services and programs for the target populations deemed by the City to be most vulnerable including, but not limited to, seniors, persons with disabilities, children, and victims of domestic violence, homeless persons, and those suffering from the effects of substance abuse or poor mental health.
- Arts, Culture, Community/Economic Development, and the Environment
 - Funds in this category must be used to support the sustainable improvement in the well-being and quality of life of local communities, especially low-to-moderate income areas. Projects could include, but are not limited to, the creation, development and empowerment of community based organizations, providing planning, organizational support, and technical assistance to organizations, supporting financial literacy programs and services, supporting micro-enterprise and business training, and supporting programs that promote cultural or environmental enhancement, protection, or awareness.

The division also supports other projects such as the Honolulu Committee on the Status of Women, the Mayor's Committee on Disabilities, the Grants in Aid Advisory Commission, and the City's Child Care development programs. The staff initiates the grant process, oversees existing grants, develops contracts for new grants, and monitors and ensures proper grants management.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	9.00	9.00	9.00	0.00	9.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 544,537	\$ 542,328	\$ 553,835	\$ 0	\$ 553,835
Current Expenses	8,930,095	19,271,228	9,443,617	0	9,443,617
Equipment	0	0	0	0	0
Total	\$ 9,474,632	\$ 19,813,556	\$ 9,997,452	\$ 0	\$ 9,997,452

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 302,827	\$ 576,278	\$ 348,202	\$ 0	\$ 348,202
Grants in Aid Fund	9,171,805	9,237,278	9,649,250	0	9,649,250
Federal Grants Fund	0	10,000,000	0	0	0
Total	\$ 9,474,632	\$ 19,813,556	\$ 9,997,452	\$ 0	\$ 9,997,452

Elderly Affairs

Program Description

The Elderly Affairs Division is the Area Agency on Aging for the City and County of Honolulu designated under the Older Americans Act of 1965. The division plans, coordinates, advocates for, and develops community based programs and services to meet the needs of the growing population of non-institutionalized elderly individuals and their family caregivers. It provides information and referral services and public outreach, working with Oahu's network of providers to ensure easy access and availability of services, and to ultimately prevent or delay institutionalization.

Elderly Affairs has implemented the Aging and Disability Resource Center in accordance with the federal Administration for Community Living guidance. This model increases the division's ability to attend to the needs of consumers and their families, while serving as a single entry point for access to long term support services.

Elderly Affairs contracts with private non-profit organizations to provide a wide range of supportive and long-term care services that help elders remain at home (when they prefer), enhance their quality of life, and permit aging with dignity. Services include group dining and home-delivered meals, nutrition counseling and education, transportation and assisted transportation, escort services, case management, personal care, attendant care, homemaker services, friendly visits, telephone reassurance, housing assistance, legal assistance, advocacy, counseling, interpretation and translation, caregiver respite and supplemental services, caregiver support groups, adult and caregiver education, training, recreation, and health maintenance and promotion classes.

Age-Friendly Honolulu

- In 2018, City Ordinance 18-36 was adopted to establish an age friendly city program within the City and County of Honolulu (City). Under this ordinance, the City is committed to sustain the Age Friendly Honolulu (AFH) initiative into the future through the development of programs, services, facilities, and projects that are planned, designed, operated, and maintained to create a livable community for persons of all ages and abilities. Since the initiative's inception, AFH has championed intergenerational approaches, recognizing that when kupuna and keiki interact, both generations and the community at large benefits. This engagement brings people of different generations together in purposeful, mutually beneficial programming or activities. It recognizes the value of cultural traditions, skills, and wisdom passed down from older generations to younger generations continue to strengthen our communities.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	34.00	34.00	34.00	0.00	34.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	45.00	45.00	45.00	0.00	45.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,155,153	\$ 1,871,772	\$ 1,765,838	\$ 0	\$ 1,765,838
Current Expenses	12,426,692	15,773,510	16,133,139	0	16,133,139
Equipment	0	0	0	0	0
Total	\$ 13,581,845	\$ 17,645,282	\$ 17,898,977	\$ 0	\$ 17,898,977

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 278,814	\$ 401,815	\$ 335,354	\$ 0	\$ 335,354

Department of Community Services

Special Projects Fund	6,568,149	12,389,822	12,710,284	0	12,710,284
Federal Grants Fund	6,734,882	4,853,645	4,853,339	0	4,853,339
Total	\$ 13,581,845	\$ 17,645,282	\$ 17,898,977	\$ 0	\$ 17,898,977

WorkHawaii

Program Description

WorkHawaii's mission is to develop a quality workforce for employers through the provision of trained candidates with appropriate skills and credentials. Training programs are driven to meet employer needs for talent in high growth industries and range from basic education, work readiness, and foundational skills training to on-the-job training, apprenticeship, career advancement upgrading, and post-secondary certificate and degree programs.

WorkHawaii, through a competitive procurement process, was contracted by the Oahu Workforce Development Board to operate the American Job Center Network on Oahu. Formerly known as OahuWorkLinks under the federal Workforce Investment Act, the center, now called American Job Center Hawaii under the new Workforce Innovation and Opportunity Act (WIOA) of 2014, delivers services in a coordinated network with at least 19 required partners under a customer-centered design framework.

WIOA provides local flexibility to accomplish a stronger alignment of the workforce, education and economic development systems, and an improvement of the structure and delivery to assist workers in achieving family-sustaining wages and employers in obtaining the skilled talent to compete in a global market. WorkHawaii's target populations include some of Oahu most vulnerable individuals and families such as those experiencing homelessness, individuals with disabilities, recipients of public assistance, offenders, and ex-offenders. Priority of service is given to veterans.

In addition, WorkHawaii's Youth Services assist young people up to age 24. Programs aim to encourage healthy lifestyles, prevent further involvement in the justice system, and improve educational achievement and employment prospects through alternate secondary education, job readiness and vocational training, pre-apprenticeship, tutoring, work-based learning, adult mentoring and community service.

With support from U.S Department of Housing and Urban Development funds, the Rent To Work program plans to continue to provide temporary rental subsidies to homeless individuals and families while providing case management, financial literacy training, work experience and vocational training for those who are unemployed.

Other state and federal grant awards are from the U.S. Department of Labor, the State of Hawaii Departments of Health, Human Services and Labor and Industrial Relations.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	36.00	36.00	36.00	0.00	36.00
Temporary FTE	67.00	67.00	67.00	0.00	67.00
Contract FTE	13.00	0.00	0.00	0.00	0.00
Total	116.00	103.00	103.00	0.00	103.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 3,207,469	\$ 5,662,322	\$ 5,489,001	\$ 0	\$ 5,489,001
Current Expenses	18,556,785	8,055,420	6,258,907	0	6,258,907
Equipment	0	10,000	6,000	0	6,000
Total	\$ 21,764,254	\$ 13,727,742	\$ 11,753,908	\$ 0	\$ 11,753,908

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 380,883	\$ 485,312	\$ 536,737	\$ 0	\$ 536,737
Community Development Fund	0	504,000	530,000	0	530,000
Special Projects Fund	1,050,423	1,758,238	1,653,724	0	1,653,724
Federal Grants Fund	20,332,948	10,980,192	9,033,447	0	9,033,447
Total	\$ 21,764,254	\$ 13,727,742	\$ 11,753,908	\$ 0	\$ 11,753,908

Community Assistance

Program Description

The Community Assistance Division manages programs that provide rental assistance to lower income families; preserves decent, safe and sanitary housing for low and moderate income households; and assists lower income families to achieve economic self-sufficiency and homeownership.

The Housing Choice Voucher program provides monthly rent subsidies to low income families renting dwelling units from private landlords. The Division also implements related programs including: (1) the Family Self-Sufficiency Program that promotes and encourages economic independence; (2) the Mainstream Program for Persons with Disabilities; (3) the Moderate Rehabilitation Program to assist families residing at the Academy Gardens Apartments; (4) the Project Based Assisted Housing Conversion Program which assists individuals being displaced by previously subsidized low-income housing projects whose owners discontinue assistance; (5) the Homeownership Option Program which provides Section 8 families with the opportunity to apply their rental subsidy toward mortgage payments for homeownership; (6) the Family Unification Program which assists certain youth 18-21 who have left foster care at age 16 or older and lack adequate housing; and (7) the Veteran's Administration Supportive Housing Program with a goal of ending veteran homelessness.

The City Rental Assistance Program provides limited rent subsidies on behalf of eligible lower income families at City-assisted housing projects.

Current Loan Programs include home repair loans to income-qualified homeowners who bring their units up to basic housing quality standards and down payment loans to income-qualified homebuyers. A new function is anticipated to include an eligibility review for a bus fare for low-income riders effective in FY22.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	72.00	73.00	71.00	0.00	71.00
Temporary FTE	3.00	2.00	2.00	0.00	2.00
Contract FTE	6.30	4.00	10.00	0.00	10.00
Total	81.30	79.00	83.00	0.00	83.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 3,420,037	\$ 3,519,098	\$ 3,778,945	\$ 0	\$ 3,778,945
Current Expenses	62,796,584	63,640,269	71,324,186	0	71,324,186
Equipment	12,205	20,000	20,000	0	20,000
Total	\$ 66,228,826	\$ 67,179,367	\$ 75,123,131	\$ 0	\$ 75,123,131

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 487,463	\$ 519,733	\$ 470,327	\$ 0	\$ 470,327
Rental Assistance Fund	188,161	233,000	233,000	0	233,000
Community Development Fund	179,846	193,332	193,332	0	193,332
Federal Grants Fund	360,000	505,000	325,000	0	325,000
Housing & Comm Dev Rehab Fund	496,584	2,004,300	2,004,300	0	2,004,300
Housing & Comm Dev Sec 8 Fund	64,516,772	63,724,002	71,897,172	0	71,897,172
Total	\$ 66,228,826	\$ 67,179,367	\$ 75,123,131	\$ 0	\$ 75,123,131

Community Based Development

Program Description

The Community Based Development Division administers programs and implements projects designed to preserve and expand the supply of affordable housing for low and moderate income households, address the shelter and service needs of the City and County of Honolulu's (City) residents who are experiencing homelessness or have special needs, supports community development initiatives, and affirmatively furthers fair housing. Funding for these activities is provided through the U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG), HOME Investment Partnerships Act (HOME), Emergency Solutions Grants (ESG), Housing Opportunities for Persons with AIDS (HOPWA), Housing Trust Fund (HTF), and City funded Affordable Housing Fund and other program funds. Technical assistance, grants, and loans are provided to nonprofit agencies that acquire, construct, and/or renovate existing housing projects and community facilities that provide services, shelter, and housing to persons experiencing homelessness and other special needs populations, including battered spouses, elderly and disabled persons, troubled youth, and persons with HIV/AIDS. The division is also responsible for the City's Housing First program which is designed to assist chronically homeless persons and families find and maintain permanent housing. The City's Fair Housing Program provides information and technical assistance to landlords, housing providers, housing consumers, and advocates, as well as advocacy and referrals to households confronting housing discrimination. The division also works in partnership with non-profit agencies on the acquisition, renovation, and construction of new and existing rental housing projects serving low and moderate income families and seniors; community development projects such as the construction and/or renovation of public facilities; and economic development activities. It also administers the leases of 72 City-owned properties to non-profit organizations providing shelter and services to persons and families with special needs. The division also provides Davis-Bacon labor standards support and monitoring for construction projects undertaken with federal CDBG and HOME funds.

PROGRAM POSITIONS

	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	12.00	13.00	13.00	0.00	13.00
Temporary FTE	2.00	1.00	1.00	0.00	1.00
Contract FTE	4.00	6.50	4.00	0.00	4.00
Total	18.00	20.50	18.00	0.00	18.00

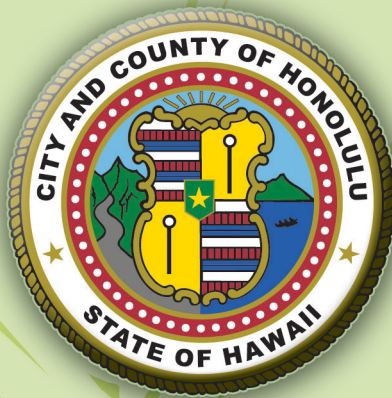
CHARACTER OF EXPENDITURES

	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,269,116	\$ 1,259,196	\$ 1,048,672	\$ 0	\$ 1,048,672
Current Expenses	16,372,861	23,937,462	15,620,757	0	15,620,757
Equipment	0	0	0	0	0
Total	\$ 17,641,977	\$ 25,196,658	\$ 16,669,429	\$ 0	\$ 16,669,429

SOURCE OF FUNDS

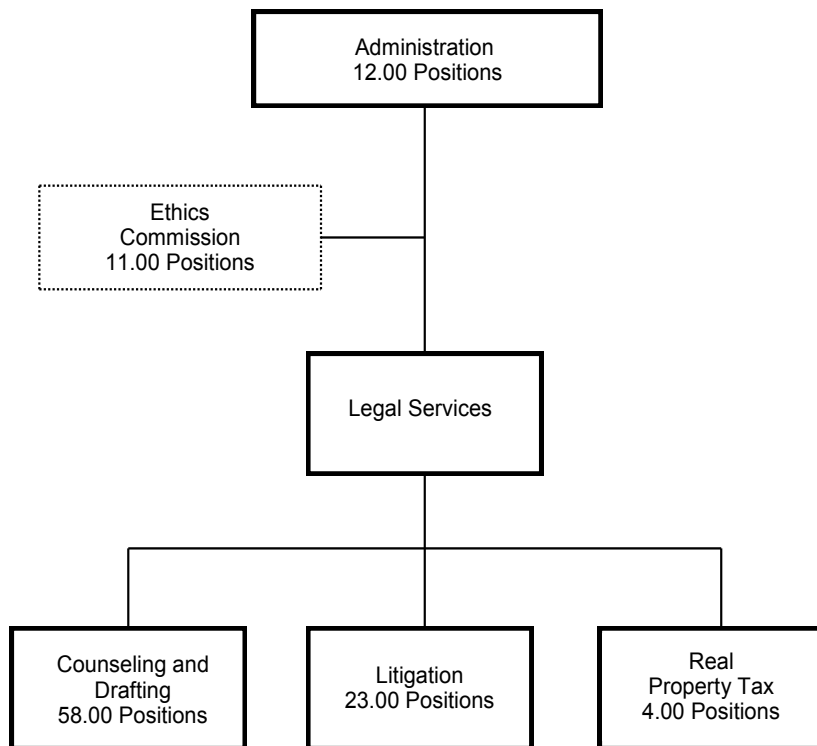
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 10,566,746	\$ 12,986,524	\$ 12,662,173	\$ 0	\$ 12,662,173
Affordable Housing Fund	102,429	445,969	376,212	0	376,212
Community Development Fund	225,448	237,452	1,031,182	0	1,031,182
Special Projects Fund	1,162,912	1,400,838	1,298,419	0	1,298,419
Federal Grants Fund	5,584,442	10,125,875	1,301,443	0	1,301,443
Total	\$ 17,641,977	\$ 25,196,658	\$ 16,669,429	\$ 0	\$ 16,669,429

Department of the Corporation Counsel



DEPARTMENT OF THE CORPORATION COUNSEL (COR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



Department of the Corporation Counsel

Roles and Responsibilities

The Corporation Counsel (COR) serves as the chief legal advisor to, and legal representative of, the Mayor, the City Council, all City agencies and departments, including its semi-autonomous agencies, and all City boards and commissions in matters relating to their official powers and duties. COR represents the City in all legal proceedings and performs all other legal services as required by the Revised Charter of the City and County of Honolulu.

Spending to Make a Difference

COR Legal Services:

- Efficiency - Filling all authorized positions will promote expedient and efficient resolution of requests for legal services and legal proceedings. Hiring of experienced attorneys and participation by COR Deputies in training and development opportunities expands COR's knowledge base and allows COR to provide higher quality work-product on a consistent, cost-efficient basis.
- Cost Effective Engagement of Outside Legal Services - Recent complex litigation has highlighted the need for COR to engage external counsel in cases that are complex, including those with unique legal issues or that would consume significant amounts of time (for example, in responding to discovery requests), and in cases involving subject matter areas for which COR does not have the appropriate level of experience (for example, private public partnerships (P3) for the rail project and mixed use entertainment real estate developments, bankruptcy, criminal, admiralty, etc.).

Ethics Commission:

- Efficiency - Filling all authorized positions will promote expedient and efficient administration of ethics and lobbyist programs, including requests for legal advice, investigations, ethics education, training and outreach, ethics law and rules review and amendment, disclosure review, and lobbyist regulation.
- Cost Effective Engagement of External Professional Services - Engage external professional services, such as special investigators, hearings officers, and court reporters, for complex Ethics Commission cases with unique legal issues and conflicts of interest.

Budget Highlights

COR Legal Services

The Fiscal Year 2023 Budget reflects a 4% increase from FY22 and includes needed funding for:

- 55 Deputy Corporation Counsel positions (including 2 Council added eminent domain Deputies) at salaries commensurate with their level of expertise and at rates competitive within the legal profession. COR continues to recruit candidates with needed expertise to satisfy the City's legal workload requirements.
- Outside legal counsel and expert consultants required to represent the City and City officers and employees acting in the course and scope of their employment in complex or specialized litigation or matters or cases in which COR may have a conflict of interest;
- Participation by Deputies COR in virtual training and development opportunities to develop in-house expertise (e.g., federal grants programs, transit oriented development programs, etc.), to keep abreast of new legal developments (e.g., transportation network companies, online property rentals, sharing economies, small cell and distributed antenna systems, and litigation holds), and to improve professional skills through networking and webinars (e.g., International Municipal Attorneys Association webinars; Hawaii State Bar Association webinars).

Ethics Commission

The Fiscal Year 2023 Budget reflects a 28% increase from Fiscal Year 2022 and includes needed funding for:

- 11 Ethics Commission positions, which the Commission has determined reflect the ideal staff complement needed to support its strategic plan;
- Retention of external professional services for complex Ethics Commission cases with unique legal issues or cases with conflicts of interest; and

Department of the Corporation Counsel

- Participation by Ethics Commission commissioners and staff in - training and development opportunities to develop ethics expertise, keep abreast of best practices and ethics developments in local, state, and federal government and private industries, and improve professional skills through networking and seminars. The Ethics Assistant EDLC has been appointed to the Council on Governmental Ethics Laws steering committee; participation requires travel.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	108.00	108.00	108.00	0.00	108.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	108.00	108.00	108.00	0.00	108.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Legal Services	\$ 9,536,387	\$ 11,778,853	\$ 12,300,184	\$ 0	\$ 12,300,184
Ethics Commission	535,355	651,068	837,340	0	837,340
Total	\$ 10,071,742	\$ 12,429,921	\$ 13,137,524	\$ 0	\$ 13,137,524

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 7,773,739	\$ 8,432,124	\$ 9,141,447	\$ 0	\$ 9,141,447
Current Expenses	2,298,003	3,997,797	3,996,077	0	3,996,077
Equipment	0	0	0	0	0
Total	\$ 10,071,742	\$ 12,429,921	\$ 13,137,524	\$ 0	\$ 13,137,524

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 9,561,678	\$ 11,845,093	\$ 12,504,267	\$ 0	\$ 12,504,267
Sewer Fund	302,514	380,780	412,891	0	412,891
Liquor Commission Fund	207,550	204,048	220,366	0	220,366
Total	\$ 10,071,742	\$ 12,429,921	\$ 13,137,524	\$ 0	\$ 13,137,524

Legal Services

Program Description

This activity includes counseling and drafting and litigation legal services.

COUNSELING AND DRAFTING

The Counseling and Drafting Division (C&D):

- Drafts, reviews, and provides legal advice on:
 - agendas and minutes of City boards and commissions; and
 - bills for an ordinance and resolutions;
 - legal documents;
- Provides legal advice to the Mayor, the City Council, all City agencies and departments, including its semi-autonomous agencies, and all City boards and commissions;
- Attends all City Council and committee meetings; meetings of the City's administration, including agencies and departments, upon request; and meetings of City boards and commissions;
- Represents the City in court and administrative and other tribunal proceedings in the State of Hawaii with regard to certain matters involving the City, such as procurement challenges, environmental matters, labor and employment matters, real property tax appeals, eminent domain proceedings, administrative appeals (including land use proceedings), foreclosures, bankruptcy actions, and interpleader actions for the return of seized property; and
- Advises and represents the Honolulu Police Department with regard to subpoenas duces tecum.

LITIGATION

The Litigation Division:

- Processes claims and represents the City, and its officers and employees acting in the course and scope of their employment, in personal injury, property damage, civil rights and certain contract and employment cases, in court and other tribunal proceedings in the State of Hawaii; and
- Prosecutes liquor law violations before the Liquor Commission.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	97.00	97.00	97.00	0.00	97.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	97.00	97.00	97.00	0.00	97.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 7,275,365	\$ 7,836,324	\$ 8,365,055	\$ 0	\$ 8,365,055
Current Expenses	2,261,022	3,942,529	3,935,129	0	3,935,129
Equipment	0	0	0	0	0
Total	\$ 9,536,387	\$ 11,778,853	\$ 12,300,184	\$ 0	\$ 12,300,184

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 9,026,323	\$ 11,194,025	\$ 11,666,927	\$ 0	\$ 11,666,927
Sewer Fund	302,514	380,780	412,891	0	412,891
Liquor Commission Fund	207,550	204,048	220,366	0	220,366
Total	\$ 9,536,387	\$ 11,778,853	\$ 12,300,184	\$ 0	\$ 12,300,184

Ethics Commission

Program Description

This activity:

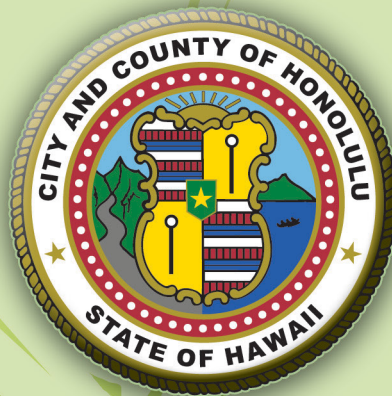
- Renders advice and publishes guidelines on the City's ethics laws for City officers and employees, including elected officials, managers and supervisors, and board and commission members;
- Investigates complaints alleging violations of the ethics laws, recommends discipline to appointing authorities for violations of the ethics law, and may impose civil fines for ethics violations by elected and appointed officers and employees;
- Develops and implements educational programs and mandatory training and retraining on the City's ethics laws for all City officers and employees, including elected officials, managers and supervisors, and board and commission members;
- Recommends legislation to the City Council;
- Reviews and maintains financial disclosure and other statements of City officials with significant discretionary authority; and
- Regulates lobbying and lobbyists.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	11.00	11.00	11.00	0.00	11.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 498,374	\$ 595,800	\$ 776,392	\$ 0	\$ 776,392
Current Expenses	36,981	55,268	60,948	0	60,948
Equipment	0	0	0	0	0
Total	\$ 535,355	\$ 651,068	\$ 837,340	\$ 0	\$ 837,340

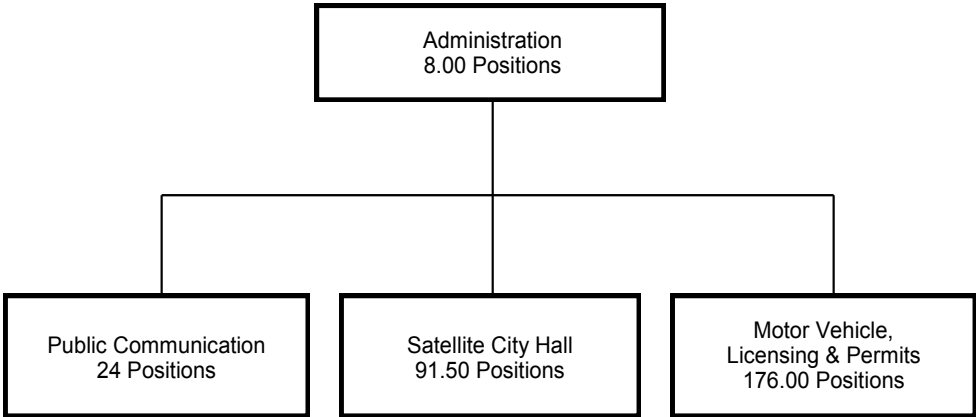
SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 535,355	\$ 651,068	\$ 837,340	\$ 0	\$ 837,340
Total	\$ 535,355	\$ 651,068	\$ 837,340	\$ 0	\$ 837,340

Department of Customer Services



DEPARTMENT OF CUSTOMER SERVICES
(CSD)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022



Customer Services

Department of Customer Services

Roles and Responsibilities

The Department of Customer Services (CSD) is responsible for providing the public with information about the City and County of Honolulu's programs and managing complaint intake, runs the City's Design and Print Center, administers the Motor Vehicle Licensing and Permit program, and manages Satellite City Halls and driver licensing stations island-wide. CSD also manages the contracts for various programs such as animal control, police-initiated tows and abandoned vehicles. In addition, CSD monitors Private Transportation Companies such as taxicabs, Uber, and Lyft.

Spending to Make a Difference

- Improve Services to the Public - reduce the public's wait time and eliminate backlogs as a result of COVID-19; improve responsiveness to public inquiries and issues; streamline operations through innovation and technology; expand 24 hour kiosk service; and modernize commercial vehicle registrations.
- IT Modernization and Innovation Effort - in collaboration with the Department of Information Technology, streamline and improve convenience for residents. Provide more online transactions, develop mobile applications, and implement improved payment systems. Redesign a more user friendly website in conjunction with use of innovative tools such as voice activated artificial intelligence to provide the public with easier to access to information.
- Expand Public Information Program - continue to execute an aggressive public information program to assist the public in understanding rules and policies required to successfully complete their State ID applications and the Real ID program.
- Create Uniform Efficiency and Provide High Levels of Customer Service - focus on consistent staff training to ensure proper application of procedures and uniform understanding of applicable rules and regulations. To complement employee technical skills, invest in customer service training to develop a service-oriented organizational culture that exceeds the public's expectations.

Budget Highlights

- \$220,000 to provide security guard services at Driver License offices.
- Twenty positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.

Department of Customer Services

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	289.00	289.00	289.00	0.00	289.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	13.50	10.50	10.50	0.00	10.50
Total	302.50	299.50	299.50	0.00	299.50

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 635,438	\$ 598,711	\$ 588,606	\$ 0	\$ 588,606
Public Communication	1,444,793	1,457,309	1,511,696	0	1,511,696
Satellite City Hall	4,617,527	4,681,917	4,625,093	0	4,625,093
Motor Vehicle, Licensing and Permits	17,836,861	18,376,429	17,955,981	0	17,955,981
Total	\$ 24,534,619	\$ 25,114,366	\$ 24,681,376	\$ 0	\$ 24,681,376

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 13,295,957	\$ 13,787,194	\$ 13,380,114	\$ 0	\$ 13,380,114
Current Expenses	11,238,662	11,327,172	11,301,262	0	11,301,262
Equipment	0	0	0	0	0
Total	\$ 24,534,619	\$ 25,114,366	\$ 24,681,376	\$ 0	\$ 24,681,376

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 21,231,966	\$ 21,878,617	\$ 21,603,272	\$ 0	\$ 21,603,272
Highway Beautification Fund	3,302,653	3,135,749	3,078,104	0	3,078,104
Federal Grants Fund	0	100,000	0	0	0
Total	\$ 24,534,619	\$ 25,114,366	\$ 24,681,376	\$ 0	\$ 24,681,376

Administration

Program Description

The Director and the Department Administration provide policy guidance, direction, and administrative and personnel support to the Department's three divisions: Motor Vehicle Licensing and Permitting, the Satellite City Hall, and the Public Communication.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 597,985	\$ 543,876	\$ 568,356	\$ 0	\$ 568,356
Current Expenses	37,453	54,835	20,250	0	20,250
Equipment	0	0	0	0	0
Total	\$ 635,438	\$ 598,711	\$ 588,606	\$ 0	\$ 588,606

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 635,438	\$ 598,711	\$ 588,606	\$ 0	\$ 588,606
Total	\$ 635,438	\$ 598,711	\$ 588,606	\$ 0	\$ 588,606

Public Communication

Program Description

The Public Communication Division is comprised of the Information Branch, the Design and Print Center, and the Municipal Reference and Records Center. The division oversees departmental operations related to the intake of customer complaints, as well as communication and coordination of information regarding City programs, services, policies, and accomplishments to the public and the media. The division provides onsite and in-house graphic design, printing and bindery services, manages the City's extensive collection of traditional and electronic publications and manages the long-term storage of City records.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.00	0.00	0.00	0.00
Total	25.00	24.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,318,540	\$ 1,309,794	\$ 1,355,898	\$ 0	\$ 1,355,898
Current Expenses	126,253	147,515	155,798	0	155,798
Equipment	0	0	0	0	0
Total	\$ 1,444,793	\$ 1,457,309	\$ 1,511,696	\$ 0	\$ 1,511,696

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,444,793	\$ 1,457,309	\$ 1,511,696	\$ 0	\$ 1,511,696
Total	\$ 1,444,793	\$ 1,457,309	\$ 1,511,696	\$ 0	\$ 1,511,696

Satellite City Hall

Program Description

This program provides essential services and information via nine storefront offices on the island of Oahu. These offices are located at Ala Moana, Downtown, Hawaii Kai, Kapalama, Kapolei, Pearlridge, Wahiawa, Waianae and Windward City.

While the Satellite City Hall offices (SCH) process motor vehicle registration and titling transactions as a primary function, the offices also offer an array of other services to the public. These services include the collection of water bills and real property tax payments, HOLO bus cards, disabled parking placards and Spay/Neuter certificates, dog tag replacements and the issuance of bicycle, and moped licenses. Permits issued by the SCH offices include picnic, loading zone and bus stop parking. SCH also provide information regarding various local government programs. Renewal and duplicate services for driver license and State IDs are also provided at four locations: Downtown, Hawaii Kai, Windward City and Pearlridge.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	87.00	87.00	87.00	0.00	87.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.50	4.50	4.50	0.00	4.50
Total	91.50	91.50	91.50	0.00	91.50

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 4,029,972	\$ 4,071,064	\$ 4,014,240	\$ 0	\$ 4,014,240
Current Expenses	587,555	610,853	610,853	0	610,853
Equipment	0	0	0	0	0
Total	\$ 4,617,527	\$ 4,681,917	\$ 4,625,093	\$ 0	\$ 4,625,093

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 4,617,527	\$ 4,681,917	\$ 4,625,093	\$ 0	\$ 4,625,093
Total	\$ 4,617,527	\$ 4,681,917	\$ 4,625,093	\$ 0	\$ 4,625,093

Motor Vehicle, Licensing and Permits

Program Description

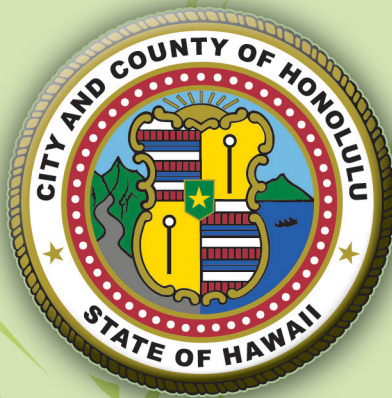
This program processes motor vehicle, trailer, bicycle, moped and animal registrations; issues driver and business licenses, and driving instruction permits; issues State of Hawaii identification cards; administers and enforces the periodic motor vehicle inspection program; administers the reconstructed vehicle program; regulates private transportation companies; administers the derelict and abandoned vehicle programs; issues other permits for such matters as disabled parking, general newsstands, publication dispensing racks in the Waikiki area; and administers the Animal Care & Control and the Spay/Neuter Certificate contracts.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	170.00	170.00	170.00	0.00	170.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	8.00	6.00	6.00	0.00	6.00
Total	178.00	176.00	176.00	0.00	176.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 7,349,460	\$ 7,862,460	\$ 7,441,620	\$ 0	\$ 7,441,620
Current Expenses	10,487,401	10,513,969	10,514,361	0	10,514,361
Equipment	0	0	0	0	0
Total	\$ 17,836,861	\$ 18,376,429	\$ 17,955,981	\$ 0	\$ 17,955,981

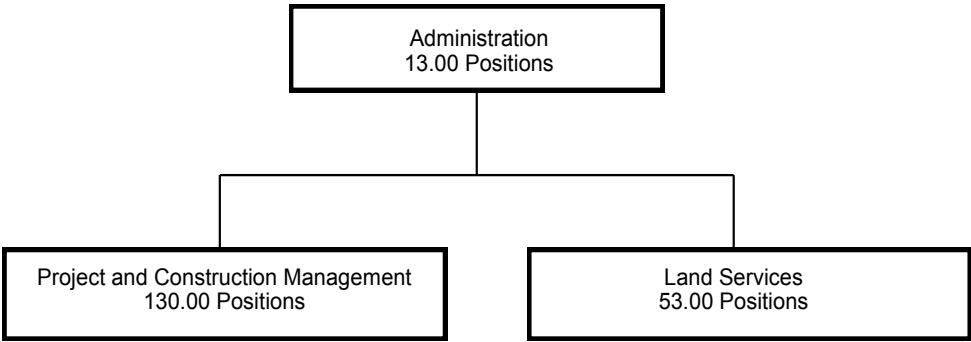
SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 14,534,208	\$ 15,140,680	\$ 14,877,877	\$ 0	\$ 14,877,877
Highway Beautification Fund	3,302,653	3,135,749	3,078,104	0	3,078,104
Federal Grants Fund	0	100,000	0	0	0
Total	\$ 17,836,861	\$ 18,376,429	\$ 17,955,981	\$ 0	\$ 17,955,981

Department of Design and Construction



DEPARTMENT OF DESIGN AND CONSTRUCTION
(DDC)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022



Department of Design and Construction

Roles and Responsibilities

The Department of Design and Construction (DDC) is the central agency responsible for the execution of the City's Capital Improvement Program (CIP). It is responsible for coordinating the project planning, design, and construction management of CIP projects including roads, bridges, drainage, flood control, earth stabilization, and facilities supporting park, fire, police, emergency, civic, enterprise, and medical examiner operations, among others. The Department also performs land survey and land acquisition in support of all City agencies. In addition, it develops long-range energy conservation projects for general government office buildings.

Spending to Make a Difference

- Transit Oriented Development (TOD) and Affordable Housing - coordinate with departments in acquisition of properties needed for TOD and affordable housing.
- Energy Conservation - DDC is leading the effort to implement Strategy 6 of the City's Climate Action Plan (CAP) to maximize energy efficiency and renewable energy throughout City Operations. Phase 1 of the City-wide Energy Service Performance Contract (ESPC) should be completed by the end of December 2022. This phase consists of various energy conservation measures at ten (10) public building facilities, including the installation of roof top photovoltaic systems. Phase 2 of the ESPC project that includes energy conservation measures (ECMs) at an additional eighty (80) public building has started and should be completed by the end of 2023. The project leverages the energy savings to pay for the improvements over a twenty-year term. The photovoltaic systems will provide renewable energy to the facilities at a lower rate than purchasing electricity from the utility.
- City Facilities - DDC continues to implement critical improvements to City facilities and infrastructure to insure they are able to serve their intended purpose. These include renovation of buildings, installation of new roofs, roads, drainage systems, utilities, bridges, parking lots and parks. Also included is the construction of new facilities to replace obsolete facilities.

Budget Highlights

- \$3,349,700 for City-wide Energy Service Performance Contract (ESPC) to implement Strategy 6 of the City's Climate Action Plan (CAP) to maximize Energy Service Performance Contract
- \$3,640,000 for professional engineering services to inspect bridges to ensure safety to the public
- \$1,300,000 for the Removal of Haiku Stairs
- \$500,000 to monitor earth movement and undertake emergency stabilization improvements if needed at various designated areas to protect City infrastructure
- \$339,700 for upgrades to obsolete city facilities

Department of Design and Construction

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	196.00	196.00	196.00	0.00	196.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	196.00	196.00	197.00	0.00	197.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 1,221,161	\$ 2,385,450	\$ 1,324,673	\$ 0	\$ 1,324,673
Project and Construction Management	10,018,730	12,613,803	18,622,592	0	18,622,592
Land Services	2,873,269	2,941,097	2,964,716	0	2,964,716
Total	\$ 14,113,160	\$ 17,940,350	\$ 22,911,981	\$ 0	\$ 22,911,981

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 12,486,761	\$ 12,504,353	\$ 11,952,925	\$ 0	\$ 11,952,925
Current Expenses	1,575,782	5,435,997	10,959,056	0	10,959,056
Equipment	50,617	0	0	0	0
Total	\$ 14,113,160	\$ 17,940,350	\$ 22,911,981	\$ 0	\$ 22,911,981

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 8,835,370	\$ 10,068,540	\$ 13,560,296	\$ 0	\$ 13,560,296
Highway Fund	5,222,538	6,564,908	6,845,561	0	6,845,561
Sewer Fund	55,252	106,902	106,124	0	106,124
Federal Grants Fund	0	1,200,000	2,400,000	0	2,400,000
Total	\$ 14,113,160	\$ 17,940,350	\$ 22,911,981	\$ 0	\$ 22,911,981

Administration

Program Description

This program plans, directs and coordinates the activities of the Department of Design and Construction. It provides the Department with CIP project tracking and reporting, administrative services support, including personnel management, capital and operating budget preparation, administrative reports and records management, Council and legislative tracking.

Activities also include interagency coordination, emergency management coordination and coordination of department compliance programs associated with National Pollutant Discharge Elimination System (NPDES) regulatory requirements and participation in working groups related to federal funding and climate change.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	13.00	13.00	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,158,591	\$ 1,070,396	\$ 1,199,203	\$ 0	\$ 1,199,203
Current Expenses	62,570	1,315,054	125,470	0	125,470
Equipment	0	0	0	0	0
Total	\$ 1,221,161	\$ 2,385,450	\$ 1,324,673	\$ 0	\$ 1,324,673

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,221,161	\$ 2,385,450	\$ 1,300,913	\$ 0	\$ 1,300,913
Highway Fund	0	0	23,760	0	23,760
Total	\$ 1,221,161	\$ 2,385,450	\$ 1,324,673	\$ 0	\$ 1,324,673

Project and Construction Management

Program Description

This program oversees the activities relating to capital improvements to various City facilities to include roads, street lighting, bridges, drainage, municipal buildings, fire and police stations and facilities, emergency services facilities, parks facilities and enterprise facilities (such as the Zoo, golf courses, Blaisdell Center and Waikiki Shell).

Activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing subdivision plans and plans for facilities to be dedicated to the City for compliance with City standards. Also managed are construction and inspection activities for all programs within the Department.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	130.00	130.00	130.00	0.00	130.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	130.00	130.00	131.00	0.00	131.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 8,566,494	\$ 8,587,075	\$ 7,898,761	\$ 0	\$ 7,898,761
Current Expenses	1,452,236	4,026,728	10,723,831	0	10,723,831
Equipment	0	0	0	0	0
Total	\$ 10,018,730	\$ 12,613,803	\$ 18,622,592	\$ 0	\$ 18,622,592

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 4,974,646	\$ 5,033,671	\$ 9,583,823	\$ 0	\$ 9,583,823
Highway Fund	5,044,084	6,380,132	6,638,769	0	6,638,769
Federal Grants Fund	0	1,200,000	2,400,000	0	2,400,000
Total	\$ 10,018,730	\$ 12,613,803	\$ 18,622,592	\$ 0	\$ 18,622,592

Land Services

Program Description

This program conducts land surveys, title searches, appraisals, negotiations and acquisition of real property and easements for all City projects.

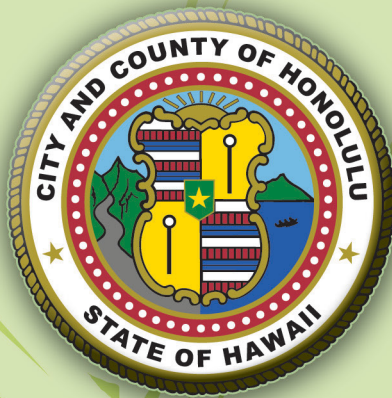
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	53.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	53.00	53.00	53.00	0.00	53.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,761,676	\$ 2,846,882	\$ 2,854,961	\$ 0	\$ 2,854,961
Current Expenses	60,976	94,215	109,755	0	109,755
Equipment	50,617	0	0	0	0
Total	\$ 2,873,269	\$ 2,941,097	\$ 2,964,716	\$ 0	\$ 2,964,716

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,639,563	\$ 2,649,419	\$ 2,675,560	\$ 0	\$ 2,675,560
Highway Fund	178,454	184,776	183,032	0	183,032
Sewer Fund	55,252	106,902	106,124	0	106,124
Total	\$ 2,873,269	\$ 2,941,097	\$ 2,964,716	\$ 0	\$ 2,964,716

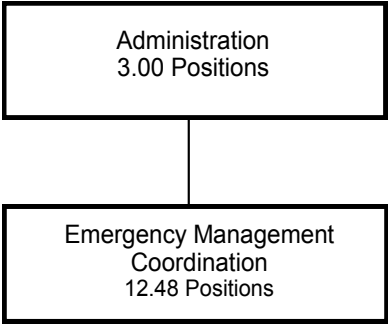
This Page Intentionally Left Blank

Department of Emergency Management

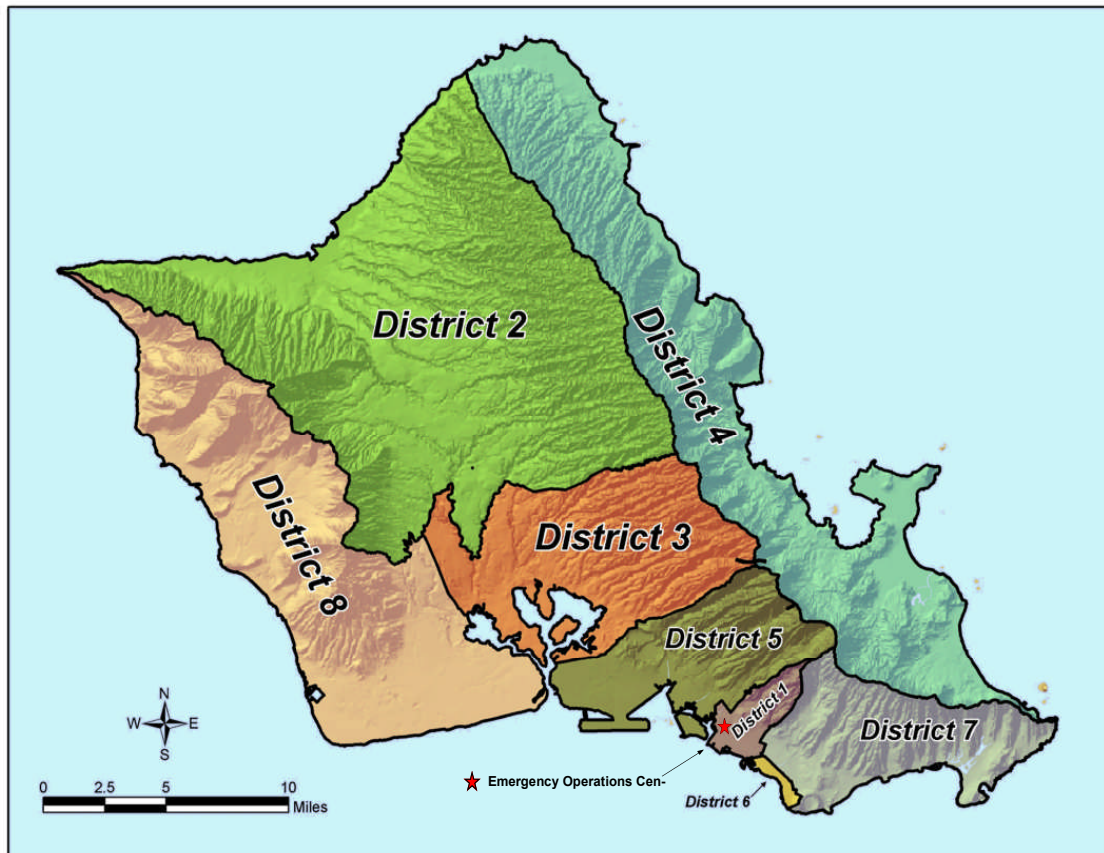


DEPARTMENT OF EMERGENCY MANAGEMENT
(DEM)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



DEPARTMENT OF EMERGENCY MANAGEMENT
(DEM)
EMERGENCY OPERATING DISTRICTS



EMERGENCY OPERATIONS CENTER (EOC)	FRANK F. FASI MUNICIPAL BUILDING
DISTRICT 1	CENTRAL HONOLULU
DISTRICT 2	WAIHAWA
DISTRICT 3	PEARL CITY
DISTRICT 4	KANEOHE
DISTRICT 5	KALIHI
DISTRICT 6	WAIKIKI
DISTRICT 7	EAST HONOLULU
DISTRICT 8	WAIANAE/KAPOLEI

Department of Emergency Management

Roles and Responsibilities

The Department of Emergency Management (DEM) coordinates the City’s emergency management functions with state, federal, and non-government agencies to mitigate, prepare for, respond to, and recover from natural and manmade hazards. The department, in coordination with other City departments and external partners, maintains a high level of readiness, prepares and updates contingency plans, and expands awareness of response programs to meet emergency needs.

Spending to Make a Difference

- Support disaster preparedness education and outreach for the whole community.
- Inclusive public information and education. Translating emergency preparedness to make them accessible to individuals in our communities with limited English proficiency.
- Ensure DEM staff and Emergency Management Reserve Corps (EMRC) volunteers have necessary supplies and communication equipment to conduct and sustain emergency operations.
- Maintain operational readiness of all communications and emergency systems, to include outdoor warning sirens.
- Develop and maintain emergency plans to enable coordinated and effective response to natural and human-caused disasters.

Budget Highlights

- Overall slight decrease over FY22 due to decrease in salaries.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	14.48	14.48	14.47	0.00	14.47
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.47	0.00	15.47

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Emergency Management Coordination	\$ 4,348,587	\$ 1,298,758	\$ 1,232,543	\$ 0	\$ 1,232,543
Total	\$ 4,348,587	\$ 1,298,758	\$ 1,232,543	\$ 0	\$ 1,232,543

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,514,211	\$ 1,045,915	\$ 935,700	\$ 0	\$ 935,700
Current Expenses	1,589,036	252,843	296,843	0	296,843
Equipment	1,245,340	0	0	0	0
Total	\$ 4,348,587	\$ 1,298,758	\$ 1,232,543	\$ 0	\$ 1,232,543

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,229,328	\$ 1,278,258	\$ 1,165,043	\$ 0	\$ 1,165,043
Special Projects Fund	20,466	20,500	67,500	0	67,500
Federal Grants Fund	3,098,793	0	0	0	0
Total	\$ 4,348,587	\$ 1,298,758	\$ 1,232,543	\$ 0	\$ 1,232,543

Emergency Management Coordination

Program Description

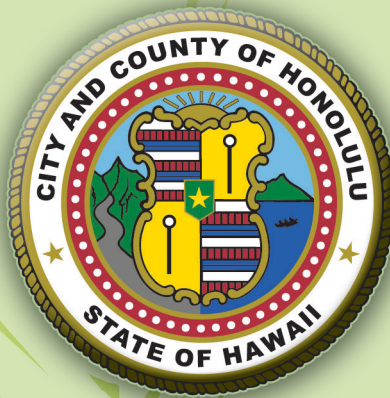
This program formulates emergency plans and procedures; coordinates the use of all available resources for the protection of life and property in the event of disaster; provides for the continuity of government operations; coordinates operational capabilities required to sustain operations in an emergency; assesses damage to public and private property; coordinates recovery activities; provides emergency information and public education; and coordinates an active volunteer program.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	14.48	14.48	14.47	0.00	14.47
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.47	0.00	15.47

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,514,211	\$ 1,045,915	\$ 935,700	\$ 0	\$ 935,700
Current Expenses	1,589,036	252,843	296,843	0	296,843
Equipment	1,245,340	0	0	0	0
Total	\$ 4,348,587	\$ 1,298,758	\$ 1,232,543	\$ 0	\$ 1,232,543

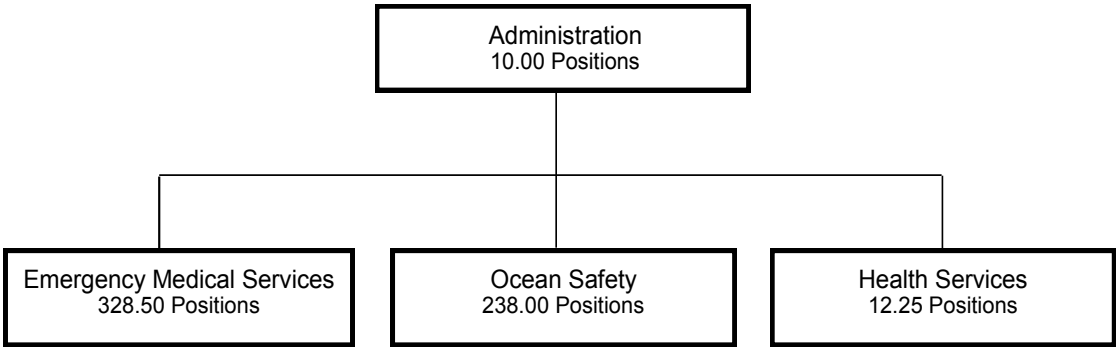
SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,229,328	\$ 1,278,258	\$ 1,165,043	\$ 0	\$ 1,165,043
Special Projects Fund	20,466	20,500	67,500	0	67,500
Federal Grants Fund	3,098,793	0	0	0	0
Total	\$ 4,348,587	\$ 1,298,758	\$ 1,232,543	\$ 0	\$ 1,232,543

Department of Emergency Services

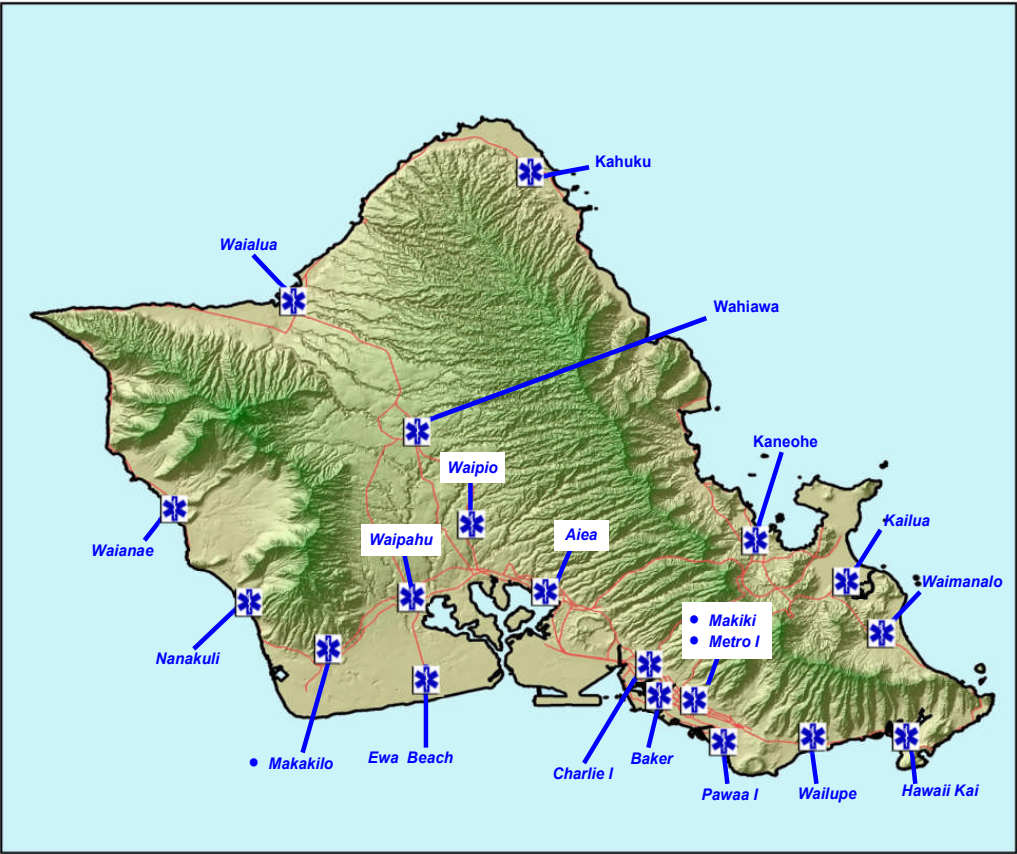


DEPARTMENT OF EMERGENCY SERVICES
(ESD)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.

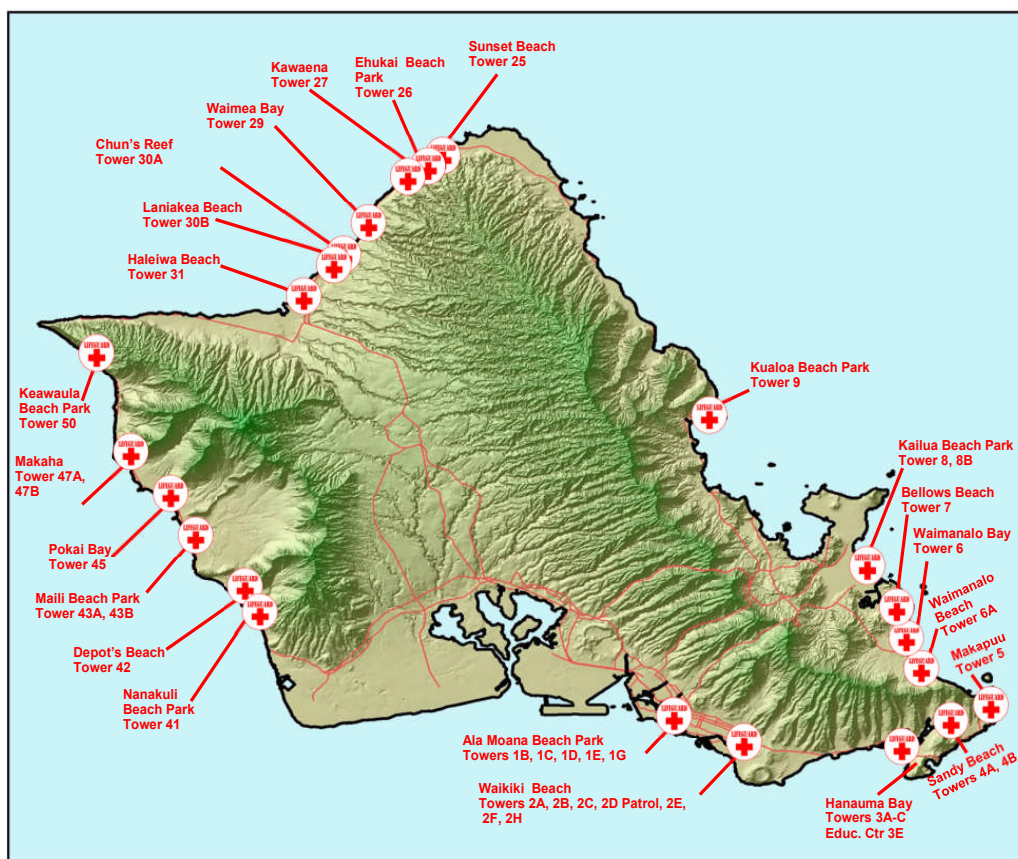


DEPARTMENT OF EMERGENCY SERVICES
(ESD)
EMERGENCY MEDICAL SERVICES UNIT LOCATIONS



 Emergency Medical Services Stations

DEPARTMENT OF EMERGENCY SERVICES
(ESD)
OCEAN SAFETY—LIFEGUARD TOWERS



Lifeguard Towers

Department of Emergency Services

Roles and Responsibilities

The Department of Emergency Services is responsible for providing an effective and efficient operation via the Emergency Medical Services (EMS) Division, the Ocean Safety (OS) and Lifeguard Services Division and the Health Services (HS) Branch. EMS provides advanced life support, pre-hospital medical response by 21 ambulance units. OS provides disaster planning and response, a comprehensive ocean safety program that includes lifeguard services at 42 towers located at various beaches including selected City beach parks, and utilizes 17 mobile patrol and 911 dispatched response units to provide service to the remaining 156 identified beaches on Oahu. The Division also performs and participates in numerous ocean and drowning related education and injury prevention programs and campaigns. HS conducts pre-employment physical and medical evaluations for all City personnel as required for their positions and/or maintenance of licensure or physical fitness standards as mandated by the City and County of Honolulu, Hawaii Occupational Safety and Health Division (HIOSH), U. S. Department of Transportation, Federal Motor Carrier Safety Administration (FMCSA) or other regulating agencies, and provides other medical assistance to other City programs, including blood draws for DUI cases as requested by the Honolulu Police Department.

Spending to Make a Difference

- Transition the maintenance of the rights, powers, functions, and duties of the Department of Health, to the City and County of Honolulu for the county emergency medical services system.
- Continue the handling of all COVID questions relating to the health and safety of employees as well as contact tracing for City and County personnel and family members.
- Address specialized medicine to include collaboration with the Mayor's Office of Housing and Homelessness and the Crisis Outreach Response and Engagement program.
- Expand the Ocean Safety and Lifeguard Services Division staffing for the Extended Hours Program.

Budget Highlights

- Thirty-seven (37) Water Safety Officer I positions to staff the Extended Hours Program.
- Four (4) Water Safety Officer III positions for the Rescue Unit and Logistics Unit.
- Funding for Ambulance billing and administrative support in accordance with Act 208, Session Laws of Hawaii 2021.

Department of Emergency Services

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	570.25	570.25	570.25	5.00	575.25
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	31.50	18.50	13.00	37.00	50.00
Total	601.75	588.75	583.25	42.00	625.25

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 1,251,472	\$ 914,762	\$ 3,394,706	\$ 0	\$ 3,394,706
Emergency Medical Services	37,106,950	40,919,253	32,487,835	0	32,487,835
Ocean Safety	16,143,929	17,144,491	18,171,494	1,298,364	19,469,858
Health Services	933,248	837,684	896,048	44,652	940,700
Total	\$ 55,435,599	\$ 59,816,190	\$ 54,950,083	\$ 1,343,016	\$ 56,293,099

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 42,139,857	\$ 45,723,048	\$ 45,197,341	\$ 1,343,016	\$ 46,540,357
Current Expenses	9,946,504	10,421,140	9,000,740	0	9,000,740
Equipment	3,349,238	3,672,002	752,002	0	752,002
Total	\$ 55,435,599	\$ 59,816,190	\$ 54,950,083	\$ 1,343,016	\$ 56,293,099

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 53,538,796	\$ 58,178,297	\$ 53,740,109	\$ 1,343,016	\$ 55,083,125
Hanauma Bay Nature Preserve Fund	650,184	1,136,893	1,068,322	0	1,068,322
Special Projects Fund	1,246,619	0	141,652	0	141,652
Federal Grants Fund	0	501,000	0	0	0
Total	\$ 55,435,599	\$ 59,816,190	\$ 54,950,083	\$ 1,343,016	\$ 56,293,099

Administration

Program Description

This program provides administrative support to the department in its delivery of pre-hospital emergency medical services, ocean safety and lifeguard services to the residents and visitors on the island of Oahu, and pre-employment, physical and medical evaluations for all City personnel as required for their position, maintenance of licensure, physical fitness, or other medical determination/assistance as needed.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	8.00	8.00	26.25	0.00	26.25
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	10.00	10.00	28.25	0.00	28.25

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 763,928	\$ 830,712	\$ 2,110,656	\$ 0	\$ 2,110,656
Current Expenses	487,544	84,050	1,284,050	0	1,284,050
Equipment	0	0	0	0	0
Total	\$ 1,251,472	\$ 914,762	\$ 3,394,706	\$ 0	\$ 3,394,706

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 816,727	\$ 914,762	\$ 3,394,706	\$ 0	\$ 3,394,706
Special Projects Fund	434,745	0	0	0	0
Total	\$ 1,251,472	\$ 914,762	\$ 3,394,706	\$ 0	\$ 3,394,706

Emergency Medical Services

Program Description

Pursuant to an annual contract between the City and County of Honolulu and the State Department of Health, this program provides all Advanced Life Support (ALS) pre-hospital emergency medical care and emergency ambulance services for the public 24-hours per day, in an expeditious and efficient manner. The Emergency Medical Services (EMS) program also promotes injury prevention, public education, and disaster planning activities.

The budget includes funding for the City's costs of performing this program, which is eligible for 100% state reimbursement. Staffing of ambulance stations and the scheduled replacement of existing equipment and ambulances are included in the proposed funding.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	315.00	315.00	296.75	0.00	296.75
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	13.50	13.50	5.00	0.00	5.00
Total	328.50	328.50	301.75	0.00	301.75

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 25,689,311	\$ 28,423,591	\$ 26,162,371	\$ 0	\$ 26,162,371
Current Expenses	8,068,401	8,990,662	6,325,464	0	6,325,464
Equipment	3,349,238	3,505,000	0	0	0
Total	\$ 37,106,950	\$ 40,919,253	\$ 32,487,835	\$ 0	\$ 32,487,835

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 37,106,950	\$ 40,418,253	\$ 32,487,835	\$ 0	\$ 32,487,835
Federal Grants Fund	0	501,000	0	0	0
Total	\$ 37,106,950	\$ 40,919,253	\$ 32,487,835	\$ 0	\$ 32,487,835

Ocean Safety

Program Description

This program provides comprehensive ocean safety programs; including ocean rescue, emergency medical response, prevention, and education services for the island of Oahu.

The division is the primary responder to emergencies arising on the beaches and near shore waters and has enhanced service functions.

The division continues to promote community awareness of best ocean safety practices through various programs, lectures, demonstrations, utilization of various media to disseminate educational information, and partnerships with Federal, State, non profit, for profit, and public safety agencies to ensure a comprehensive ocean safety program for the residents and visitors to the City and County of Honolulu.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	235.00	235.00	235.00	4.00	239.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	16.00	3.00	6.00	37.00	43.00
Total	251.00	238.00	241.00	41.00	282.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 14,929,397	\$ 15,845,834	\$ 16,243,039	\$ 1,298,364	\$ 17,541,403
Current Expenses	1,214,532	1,131,655	1,176,453	0	1,176,453
Equipment	0	167,002	752,002	0	752,002
Total	\$ 16,143,929	\$ 17,144,491	\$ 18,171,494	\$ 1,298,364	\$ 19,469,858

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 14,681,871	\$ 16,007,598	\$ 16,961,520	\$ 1,298,364	\$ 18,259,884
Hanauma Bay Nature Preserve Fund	650,184	1,136,893	1,068,322	0	1,068,322
Special Projects Fund	811,874	0	141,652	0	141,652
Total	\$ 16,143,929	\$ 17,144,491	\$ 18,171,494	\$ 1,298,364	\$ 19,469,858

Health Services

Program Description

This program conducts pre-employment and annual medical evaluations of current and prospective employees, including examinations mandated under the Hawaii Occupational Safety and Health Division (HIOSH) and U.S. Department of Transportation, Federal Motor Carrier Safety Administration (FMCSA) rules, and supports hearing conservation, respiratory protection, asbestos and blood borne pathogen programs; medically certifies commercial drivers and operators of crane and hoist equipment; and conducts and oversees programs that are designed to promote health, reduce risks and prevent injury.

Health Services is responsible for the physical health and safety of all safety sensitive workers, to include Fitness for Duty and Return to Work.

This program is responsible for the maintenance of City and County medical health services, as well as post-exposure incidents. Additionally, it administers a drug screening program for new hires and random testing for selected employees, including required medical review officer (MRO) services, and provides blood analysis for suspects arrested for driving under the influence of alcohol (DUI) for the Honolulu Police Department, including providing expert witness testimony in court.

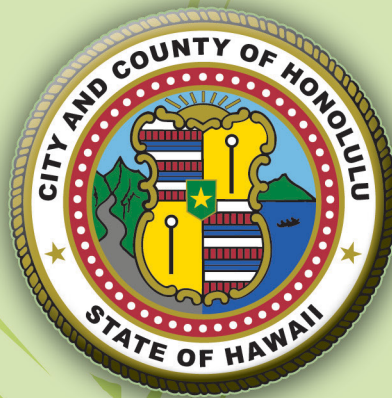
Health Services is actively involved with handling all COVID questions relating to the health and safety of the employees as well as contact tracing for City and County personnel and family members. In addition, it is a COVID collection site and in preparation for COVID testing.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	12.25	12.25	12.25	1.00	13.25
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.25	12.25	12.25	1.00	13.25

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 757,221	\$ 622,911	\$ 681,275	\$ 44,652	\$ 725,927
Current Expenses	176,027	214,773	214,773	0	214,773
Equipment	0	0	0	0	0
Total	\$ 933,248	\$ 837,684	\$ 896,048	\$ 44,652	\$ 940,700

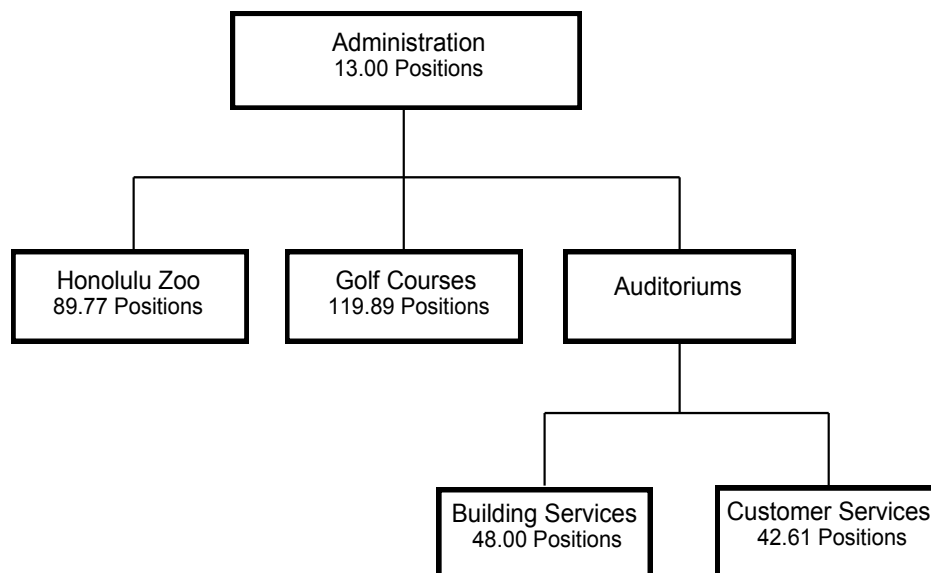
SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 933,248	\$ 837,684	\$ 896,048	\$ 44,652	\$ 940,700
Total	\$ 933,248	\$ 837,684	\$ 896,048	\$ 44,652	\$ 940,700

Department of Enterprise Services

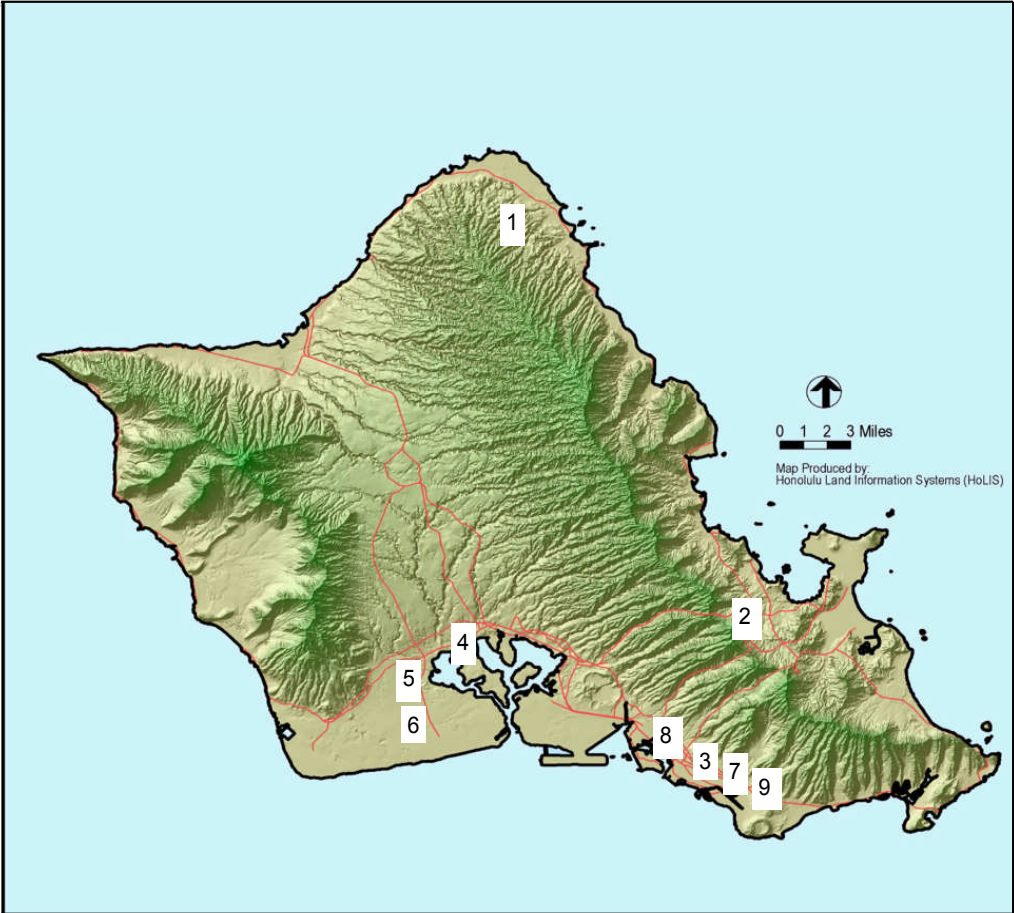


DEPARTMENT OF ENTERPRISE SERVICES (DES) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



DEPARTMENT OF ENTERPRISE SERVICES
(DES)



FACILITIES LOCATIONS

- 1 KAHUKU MUNICIPAL GOLF COURSE
- 2 PALI MUNICIPAL GOLF COURSE
- 3 ALA WAI MUNICIPAL GOLF COURSE
- 4 TED MAKALENA MUNICIPAL GOLF COURSE
- 5 WEST LOCH MUNICIPAL GOLF COURSE
- 6 EWA VILLAGES MUNICIPAL GOLF COURSE
- 7 HONOLULU ZOO
- 8 NEAL S. BLAISDELL CENTER
- 9 TOM MOFFATT WAIKIKI SHELL

Department of Enterprise Services

Roles and Responsibilities

The Department of Enterprise Services (DES) operates and maintains the Neal S. Blaisdell Center, Tom Moffatt Waikiki Shell, Honolulu Zoo, and six municipal golf courses. The Department prepares, administers, and enforces citywide concession contracts.

Spending to Make a Difference

- Address deferred maintenance needs of Blaisdell venues and campus to ensure continued service to the public.
- Maintain Honolulu Zoo operations and facilities to ensure the Association of Zoos and Aquariums (AZA) accreditation standards are met, promote conservation education of native species and improve the visitor experience.
- Maintain six municipal golf courses to ensure facilities and grounds are clean, safe and provide customer satisfaction.

Budget Highlights

- Slight increase over FY2022 in current expenses for deferred and preventative maintenance needs.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	265.40	265.40	265.00	0.00	265.00
Temporary FTE	12.51	12.51	12.91	0.00	12.91
Contract FTE	36.79	35.36	35.45	0.00	35.45
Total	314.70	313.27	313.36	0.00	313.36

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 950,459	\$ 913,332	\$ 869,208	\$ 0	\$ 869,208
Auditoriums	4,342,056	6,073,122	5,842,334	0	5,842,334
Honolulu Zoo	6,836,710	7,254,611	7,257,489	90,000	7,347,489
Golf Courses	9,732,413	9,937,622	9,895,814	60,000	9,955,814
Total	\$ 21,861,638	\$ 24,178,687	\$ 23,864,845	\$ 150,000	\$ 24,014,845

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 13,876,679	\$ 14,749,439	\$ 14,223,326	\$ 0	\$ 14,223,326
Current Expenses	7,984,959	9,316,248	9,629,519	150,000	9,779,519
Equipment	0	113,000	12,000	0	12,000
Total	\$ 21,861,638	\$ 24,178,687	\$ 23,864,845	\$ 150,000	\$ 24,014,845

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Honolulu Zoo Fund	\$ 6,826,580	\$ 7,254,611	\$ 7,257,489	\$ 90,000	\$ 7,347,489
Golf Fund	9,732,413	9,937,622	9,895,814	60,000	9,955,814
Special Events Fund	5,292,515	6,986,454	6,711,542	0	6,711,542
Special Projects Fund	10,130	0	0	0	0
Total	\$ 21,861,638	\$ 24,178,687	\$ 23,864,845	\$ 150,000	\$ 24,014,845

Administration

Program Description

The Administration program directs and coordinates the programs and activities of the Neal S. Blaisdell Center, Tom Moffatt Waikiki Shell, Honolulu Zoo, and six municipal golf courses. In addition, the program coordinates the preparation, administration, and enforcement of citywide concession contracts. This program provides staff and clerical support services in personnel, budgetary, and organization management.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	13.00	13.00	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 935,269	\$ 885,052	\$ 837,933	\$ 0	\$ 837,933
Current Expenses	15,190	28,280	31,275	0	31,275
Equipment	0	0	0	0	0
Total	\$ 950,459	\$ 913,332	\$ 869,208	\$ 0	\$ 869,208

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Special Events Fund	\$ 950,459	\$ 913,332	\$ 869,208	\$ 0	\$ 869,208
Total	\$ 950,459	\$ 913,332	\$ 869,208	\$ 0	\$ 869,208

Auditoriums

Program Description

The Auditoriums program manages and operates the Neal S. Blaisdell Center Arena, Concert Hall, Exhibition Hall, Arena, meeting rooms, and the Tom Moffatt Waikiki Shell to bring a diversity of entertainment, sports, expositions, cultural, and educational events to the citizens of Hawaii. The facilities are rented to individuals and groups at user fee rates set by Ordinance to cover the cost of operations. The program provides support services for these activities including: contracting, planning, marketing, preparing scaled drawings, ticketing, ushering, equipment rentals, security plans, set ups, and concession services. Some of the support services, equipment, and activities are chargeable to the tenants and those revenues contribute to covering the expenses of the operation of the facilities. The program provides overall maintenance and operation of the systems needed for the efficient use of buildings, equipment, and grounds at the Blaisdell Center and the Tom Moffatt Waikiki Shell. The program also provides trades and maintenance support to the Honolulu Zoo, some City concessions, the six municipal golf courses, and Thomas Square.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	60.00	60.00	60.00	0.00	60.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	32.04	30.61	30.70	0.00	30.70
Total	92.04	90.61	90.70	0.00	90.70

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 3,036,552	\$ 4,053,549	\$ 3,722,957	\$ 0	\$ 3,722,957
Current Expenses	1,305,504	2,019,573	2,119,377	0	2,119,377
Equipment	0	0	0	0	0
Total	\$ 4,342,056	\$ 6,073,122	\$ 5,842,334	\$ 0	\$ 5,842,334

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Special Events Fund	\$ 4,342,056	\$ 6,073,122	\$ 5,842,334	\$ 0	\$ 5,842,334
Total	\$ 4,342,056	\$ 6,073,122	\$ 5,842,334	\$ 0	\$ 5,842,334

Honolulu Zoo

Program Description

The Honolulu Zoo program plans, operates, and maintains a 42-acre integrated zoological and botanical park within the boundaries of Kapiolani Park.

The mission of the Honolulu Zoo is to inspire stewardship of our living world by providing meaningful experiences for our guests. The Zoo emphasizes Pacific Tropical ecosystems and our values of malama (caring) and ho'okipa (hospitality).

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	85.00	85.00	85.00	0.00	85.00
Temporary FTE	0.42	0.42	0.42	0.00	0.42
Contract FTE	4.35	4.35	4.35	0.00	4.35
Total	89.77	89.77	89.77	0.00	89.77

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 4,316,908	\$ 4,466,334	\$ 4,448,940	\$ 0	\$ 4,448,940
Current Expenses	2,519,802	2,788,277	2,796,549	90,000	2,886,549
Equipment	0	0	12,000	0	12,000
Total	\$ 6,836,710	\$ 7,254,611	\$ 7,257,489	\$ 90,000	\$ 7,347,489

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Honolulu Zoo Fund	\$ 6,826,580	\$ 7,254,611	\$ 7,257,489	\$ 90,000	\$ 7,347,489
Special Projects Fund	10,130	0	0	0	0
Total	\$ 6,836,710	\$ 7,254,611	\$ 7,257,489	\$ 90,000	\$ 7,347,489

Golf Courses

Program Description

The Golf Courses program operates and maintains six municipal golf courses: five eighteen-hole golf courses (Ala Wai, Pali, Ted Makalena, West Loch, and Ewa Villages) and one nine-hole golf course (Kahuku). The Golf Courses program schedules tournaments and accepts reservations for group and individual play via an automated reservation system; develops and enforces golf course rules and regulations; and collects and accounts for green, tournament, and golf cart rental fees. The Golf Courses program is also responsible for the operations of the power golf carts at the eighteen-hole courses and the rental of pull carts and golf club sets at Kahuku Golf Course. This program is responsible for renovating and maintaining the existing golf courses and for planning new municipal golf facilities. The program also monitors golf course related food and beverage, driving range, and pro shop concession contracts and makes recommendations for concession contract specifications.

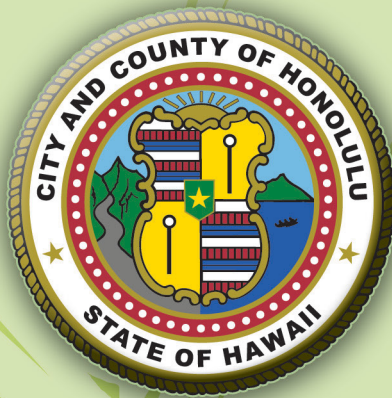
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	107.40	107.40	107.00	0.00	107.00
Temporary FTE	12.09	12.09	12.49	0.00	12.49
Contract FTE	0.40	0.40	0.40	0.00	0.40
Total	119.89	119.89	119.89	0.00	119.89

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 5,587,950	\$ 5,344,504	\$ 5,213,496	\$ 0	\$ 5,213,496
Current Expenses	4,144,463	4,480,118	4,682,318	60,000	4,742,318
Equipment	0	113,000	0	0	0
Total	\$ 9,732,413	\$ 9,937,622	\$ 9,895,814	\$ 60,000	\$ 9,955,814

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Golf Fund	\$ 9,732,413	\$ 9,937,622	\$ 9,895,814	\$ 60,000	\$ 9,955,814
Total	\$ 9,732,413	\$ 9,937,622	\$ 9,895,814	\$ 60,000	\$ 9,955,814

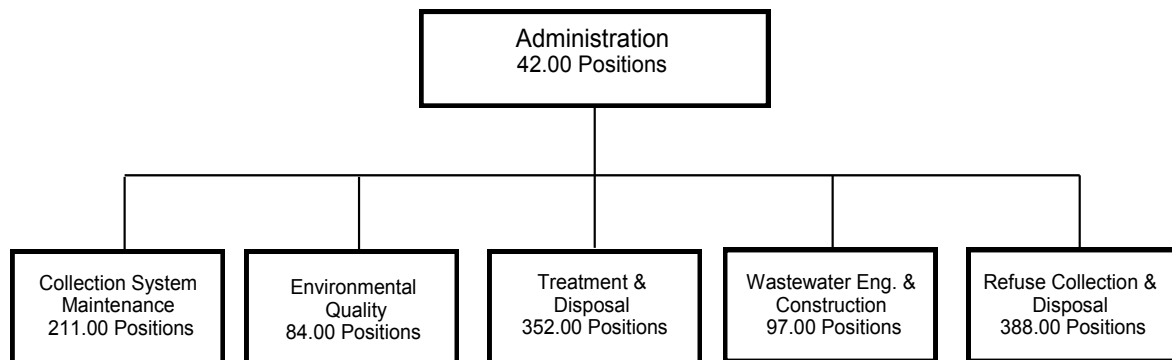
This Page Intentionally Left Blank

Department of Environmental Services

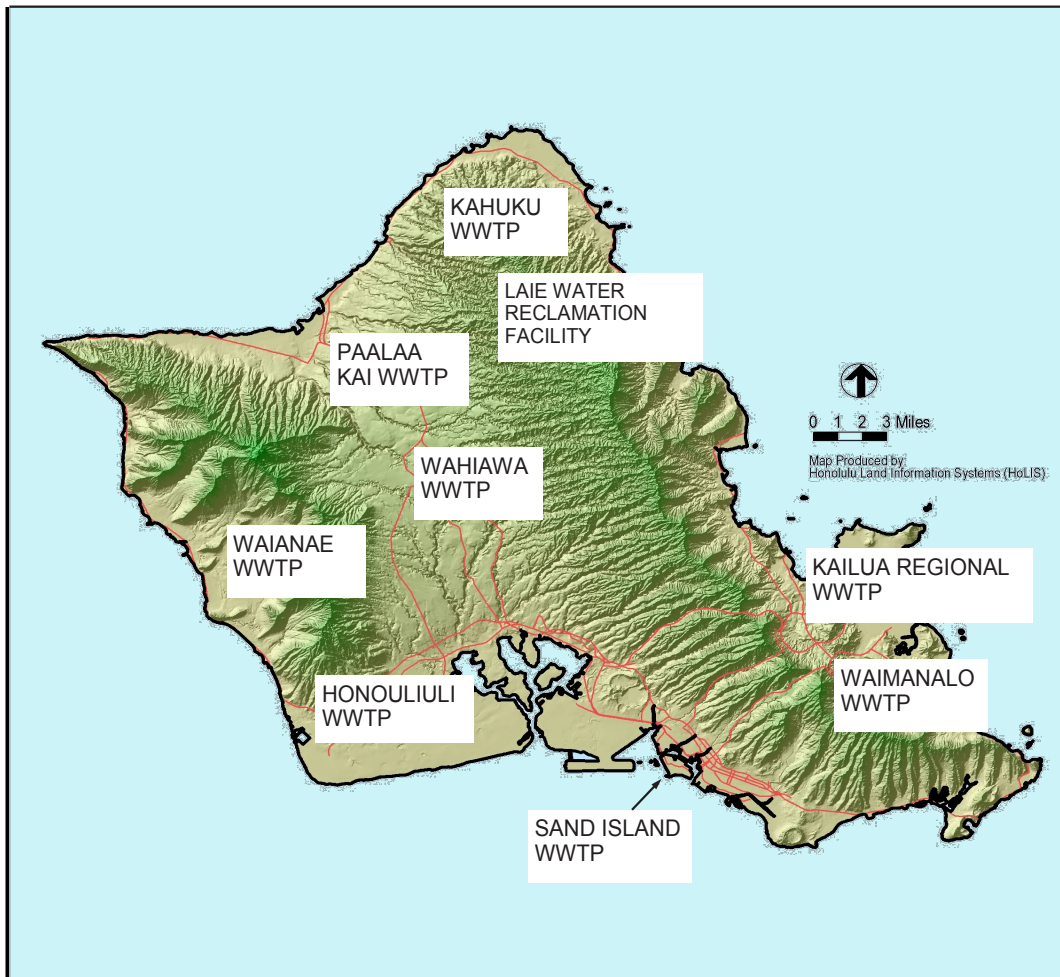


DEPARTMENT OF ENVIRONMENTAL SERVICES (ENV) ORGANIZATION CHART

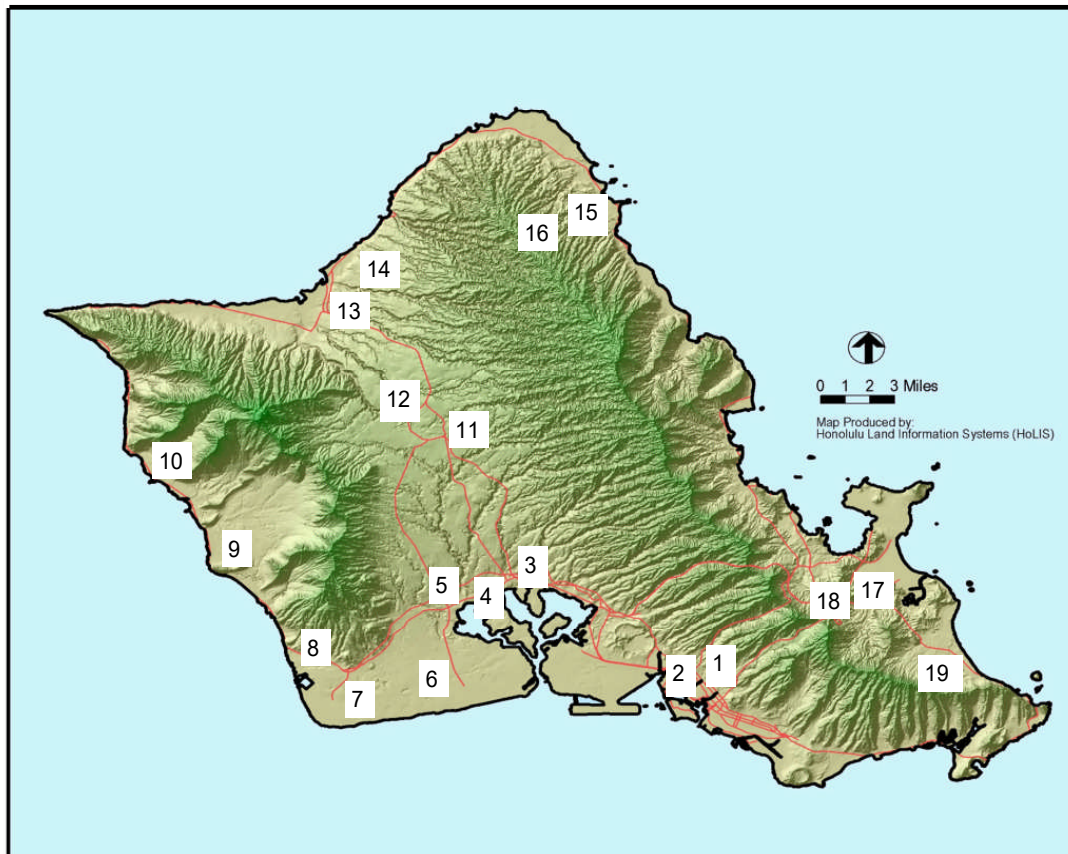
This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



**DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
WASTEWATER TREATMENT AND DISPOSAL FACILITIES**



**DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
REFUSE COLLECTION AND DISPOSAL FACILITIES**



REFUSE COLLECTION AND DISPOSAL FACILITIES LOCATIONS

- | | |
|---------------------------------|-----------------------------------|
| 1. HONOLULU CORP. YARD | 11. WAHIAWA CORP. YARD |
| 2. KEEHI TRANSFER STATION | 12. WAHIAWA CONVENIENCE CENTER |
| 3. PEARL CITY CORP. YARD | 13. WAIALUA CORP. YARD |
| 4. WAIPAHU MAINTENANCE FACILITY | 14. KAWAIILOA TRANSFER STATION |
| 5. WAIPAHU CONVENIENCE CENTER | 15. KOOLAULOA-LAIE CORP. YARD |
| 6. EWA CONVENIENCE CENTER | 16. LAIE CONVENIENCE CENTER |
| 7. H-POWER | 17. KAILUA CORP. YARD |
| 8. WAIMANALO GULCH LANDFILL | 18. KAPAA QUARRY TRANSFER STATION |
| 9. WAIANAE CORP. YARD | 19. WAIMANALO CONVENIENCE CENTER |
| 10. WAIANAE CONVENIENCE CENTER | |

Department of Environmental Services

Roles and Responsibilities

The Department of Environmental Services plans, directs, operates, and administers the City and County of Honolulu's wastewater and solid waste programs. This includes operation and maintenance of the wastewater collection, treatment and disposal system, and the operation and maintenance of the solid waste collection and disposal system.

Spending to Make a Difference

- Process Improvements - Continuing to execute projects pursuant to the 2010 Consent Decree. Completed requirements for the collection system and transitioned to work at the treatment plants, including major upgrades to the Honouliuli and Sand Island Wastewater Treatment Plants, among several other ongoing and upcoming projects.
- Sewer Enhancements - Continuing enhanced sewer cleaning program begun under the 2010 Consent Decree to reduce spills, maintain capacity, and reduce odor issues. Increasing use of cured-in-place pipe (CIPP) lining to reinforce the collection system, and using closed-circuit television (CCTV) inspections to identify areas needing maintenance and improvement.
- Refuse Service Enhancements - Continuing to reduce waste going to the landfill through recycling and waste-to-energy. Focusing on overall reduction of waste through implementation of existing programs and development of new programs.

Budget Highlights

- Other salary and benefit increases primarily due to mandated collective bargaining contract terms.
- Sixty positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.

Department of Environmental Services

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	1,173.00	1,173.00	1,173.00	0.00	1,173.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	1,174.00	1,174.00	1,174.00	0.00	1,174.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 8,693,230	\$ 13,033,179	\$ 11,716,717	\$ 0	\$ 11,716,717
Environmental Quality	6,088,919	9,138,532	7,730,486	0	7,730,486
Collection System Maintenance	17,066,837	28,220,168	28,476,536	0	28,476,536
Wastewater Engineering and Construction	626,796	2,105,096	1,765,309	0	1,765,309
Treatment and Disposal	59,013,865	85,593,248	74,964,698	0	74,964,698
Refuse Collection and Disposal	164,683,776	166,836,544	175,647,158	0	175,647,158
Total	\$ 256,173,423	\$ 304,926,767	\$ 300,300,904	\$ 0	\$ 300,300,904

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 63,681,441	\$ 76,613,903	\$ 75,833,062	\$ 0	\$ 75,833,062
Current Expenses	192,490,508	228,312,864	224,467,842	0	224,467,842
Equipment	1,474	0	0	0	0
Total	\$ 256,173,423	\$ 304,926,767	\$ 300,300,904	\$ 0	\$ 300,300,904

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Sewer Fund	\$ 91,043,374	\$ 137,705,191	\$ 124,177,746	\$ 0	\$ 124,177,746
Refuse Genl Operating Acct -SWSF	62,278,900	59,017,077	63,098,700	0	63,098,700
Sld Wst Dis Fac Acct - SWSF	91,542,954	96,763,412	101,217,588	0	101,217,588
Glass Incentive Account - SWSF	236,633	700,000	700,000	0	700,000
Recycling Account - SWSF	10,830,487	10,741,087	11,106,870	0	11,106,870
Federal Grants Fund	241,075	0	0	0	0
Total	\$ 256,173,423	\$ 304,926,767	\$ 300,300,904	\$ 0	\$ 300,300,904

Administration

Program Description

This program provides administrative services for the City's wastewater and solid waste programs. It provides overall development, coordination and management through program financial planning, capital program planning, scheduling and tracking, and the development and operation of the Department's enterprise asset management system. Centralized personnel, financial, information technology, asset management, employee training and administrative services for the Department are also provided by this program.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	42.00	42.00	42.00	0.00	42.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	42.00	42.00	42.00	0.00	42.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,341,373	\$ 2,732,471	\$ 2,669,017	\$ 0	\$ 2,669,017
Current Expenses	6,351,857	10,300,708	9,047,700	0	9,047,700
Equipment	0	0	0	0	0
Total	\$ 8,693,230	\$ 13,033,179	\$ 11,716,717	\$ 0	\$ 11,716,717

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Sewer Fund	\$ 8,488,032	\$ 12,815,147	\$ 11,420,717	\$ 0	\$ 11,420,717
Refuse Genl Operating Acct -SWSF	205,198	218,032	296,000	0	296,000
Total	\$ 8,693,230	\$ 13,033,179	\$ 11,716,717	\$ 0	\$ 11,716,717

Environmental Quality

Program Description

This program oversees compliance with wastewater environmental regulations, monitors compliance with environmental wastewater permits issued to the Department/division and utilizes risk assessment to establish effective and efficient environmental compliance programs.

This program manages a variety of programs that direct, coordinate, and manage activities relating to federal, state and local environmental requirements involving wastewater pre-treatment and discharge, industrial pre-treatment, discharge permits, and air, and water quality monitoring. This program develops programs and projects for discharges to our sewer collection system to prevent or minimize negative impacts to our treatment facilities and receiving body of waters. This division engages in public outreach and education to raise awareness of the impact of chemicals and products on our natural resources. This program also investigates and enforces against illegal discharges, reviews Environmental Assessments and Environmental Impact Statements for water quality impacts, and works with other agencies to update City standards to reflect local, state and federal requirements.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	84.00	84.00	84.00	0.00	84.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	84.00	84.00	84.00	0.00	84.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 4,424,973	\$ 5,553,832	\$ 5,450,322	\$ 0	\$ 5,450,322
Current Expenses	1,662,472	3,584,700	2,280,164	0	2,280,164
Equipment	1,474	0	0	0	0
Total	\$ 6,088,919	\$ 9,138,532	\$ 7,730,486	\$ 0	\$ 7,730,486

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Sewer Fund	\$ 5,847,844	\$ 9,138,532	\$ 7,730,486	\$ 0	\$ 7,730,486
Federal Grants Fund	241,075	0	0	0	0
Total	\$ 6,088,919	\$ 9,138,532	\$ 7,730,486	\$ 0	\$ 7,730,486

Collection System Maintenance

Program Description

This program repairs, operates, and maintains the City's wastewater collection system which includes all of the gravity sewer lines, pump stations, and force mains.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	211.00	211.00	211.00	0.00	211.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	211.00	211.00	211.00	0.00	211.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 9,493,090	\$ 13,918,668	\$ 13,892,536	\$ 0	\$ 13,892,536
Current Expenses	7,573,747	14,301,500	14,584,000	0	14,584,000
Equipment	0	0	0	0	0
Total	\$ 17,066,837	\$ 28,220,168	\$ 28,476,536	\$ 0	\$ 28,476,536

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Sewer Fund	\$ 17,066,837	\$ 28,220,168	\$ 28,476,536	\$ 0	\$ 28,476,536
Total	\$ 17,066,837	\$ 28,220,168	\$ 28,476,536	\$ 0	\$ 28,476,536

Treatment and Disposal

Program Description

This program plans, directs, and coordinates the operation and maintenance of all City wastewater treatment plants in order to comply with State and Environmental Protection Agency's environmental permit standards. It also provides mechanical, electrical, building, and grounds support services for the maintenance and repair of the nine wastewater facilities, four pre-treatment facilities, and seventy-one pumping stations, including the Supervisory Control and Data Acquisition (SCADA) allowing communication to remote sites throughout all facilities.

Maintenance activities include in-house preparation of architectural and engineering design plans as well as out-sourcing professional design work to private consulting firms. Other activities include reviewing architectural and engineering design plans for the aforementioned facilities that were prepared by ENV's Division of Wastewater Engineering and Construction ("WEC"). WEC also manages and provides construction and inspection activities for the projects that were created by the program.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	351.00	351.00	351.00	0.00	351.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	352.00	352.00	352.00	0.00	352.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 19,311,506	\$ 27,075,024	\$ 25,916,098	\$ 0	\$ 25,916,098
Current Expenses	39,702,359	58,518,224	49,048,600	0	49,048,600
Equipment	0	0	0	0	0
Total	\$ 59,013,865	\$ 85,593,248	\$ 74,964,698	\$ 0	\$ 74,964,698

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Sewer Fund	\$ 59,013,865	\$ 85,426,248	\$ 74,784,698	\$ 0	\$ 74,784,698
Refuse Genl Operating Acct -SWSF	0	167,000	180,000	0	180,000
Total	\$ 59,013,865	\$ 85,593,248	\$ 74,964,698	\$ 0	\$ 74,964,698

Refuse Collection and Disposal

Program Description

This program is responsible for the planning and administration of the City's solid waste management program. This includes the planning and implementation of municipal solid waste ("MSW") source reduction and recycling programs, the collection and transportation of MSW from single family households islandwide, the operation and maintenance of drop-off convenience centers, transfer stations, landfills, and collection operations yards, and the management of the City's H-POWER waste-to-energy facility.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	388.00	388.00	388.00	0.00	388.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	388.00	388.00	388.00	0.00	388.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 27,662,292	\$ 26,531,097	\$ 27,222,350	\$ 0	\$ 27,222,350
Current Expenses	137,021,484	140,305,447	148,424,808	0	148,424,808
Equipment	0	0	0	0	0
Total	\$ 164,683,776	\$ 166,836,544	\$ 175,647,158	\$ 0	\$ 175,647,158

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Refuse Genl Operating Acct -SWSF	\$ 62,073,702	\$ 58,632,045	\$ 62,622,700	\$ 0	\$ 62,622,700
Sld Wst Dis Fac Acct - SWSF	91,542,954	96,763,412	101,217,588	0	101,217,588
Glass Incentive Account - SWSF	236,633	700,000	700,000	0	700,000
Recycling Account - SWSF	10,830,487	10,741,087	11,106,870	0	11,106,870
Total	\$ 164,683,776	\$ 166,836,544	\$ 175,647,158	\$ 0	\$ 175,647,158

Wastewater Engineering and Construction

Program Description

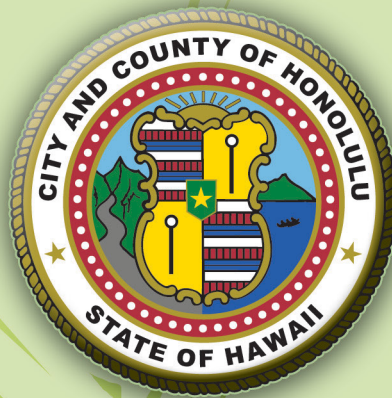
This program is responsible for the execution of the City's wastewater Capital Improvement Program. This includes the project planning, design and construction management of Capital projects and the major repair, replacement and rehabilitation of wastewater assets. This program also provides engineering support to ENV's other wastewater operating programs.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	97.00	97.00	97.00	0.00	97.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	97.00	97.00	97.00	0.00	97.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 448,207	\$ 802,811	\$ 682,739	\$ 0	\$ 682,739
Current Expenses	178,589	1,302,285	1,082,570	0	1,082,570
Equipment	0	0	0	0	0
Total	\$ 626,796	\$ 2,105,096	\$ 1,765,309	\$ 0	\$ 1,765,309

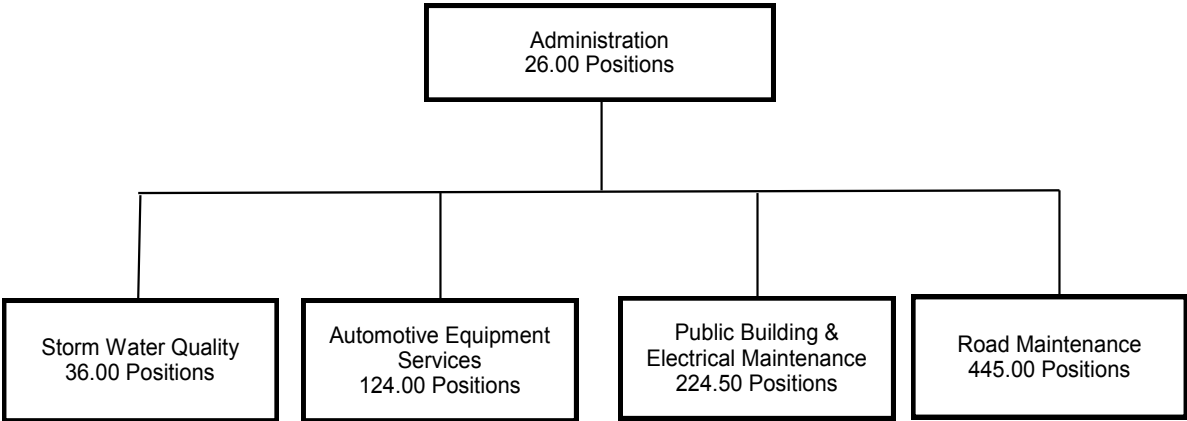
SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Sewer Fund	\$ 626,796	\$ 2,105,096	\$ 1,765,309	\$ 0	\$ 1,765,309
Total	\$ 626,796	\$ 2,105,096	\$ 1,765,309	\$ 0	\$ 1,765,309

Department of Facility Maintenance

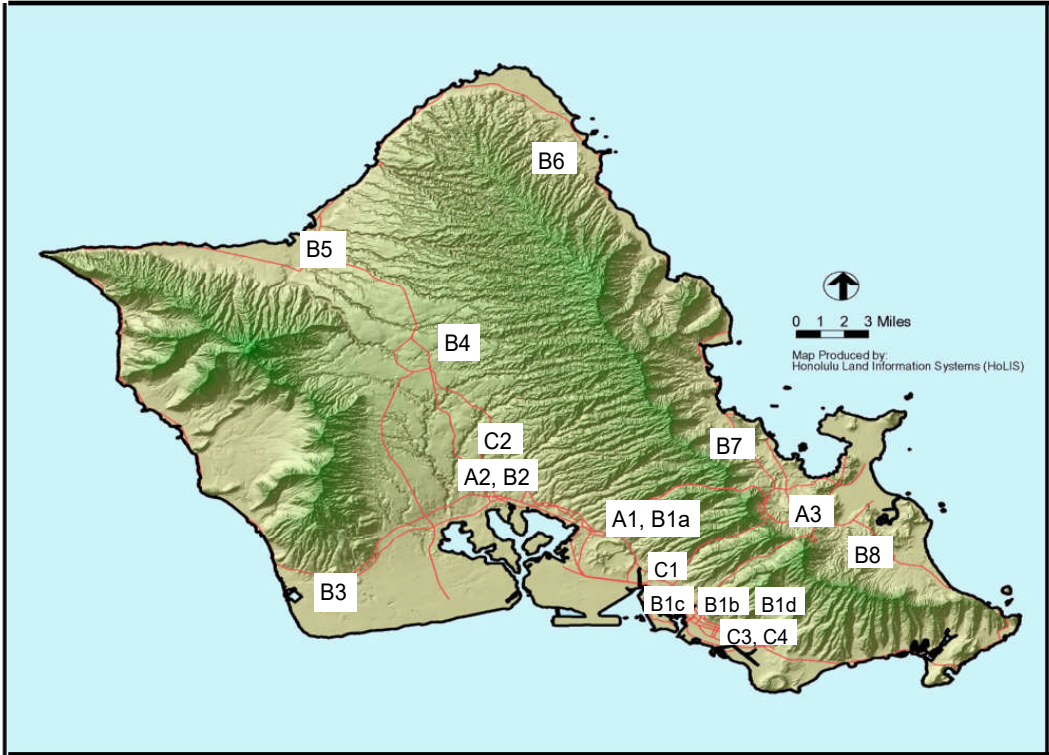


DEPARTMENT OF FACILITY MAINTENANCE
(DFM)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



DEPARTMENT OF FACILITY MAINTENANCE
(DFM)



AUTOMOTIVE EQUIPMENT SERVICE
Repair and Maintenance Facilities

- A1 HALAWA
* Services all Honolulu based agencies from Aiea to Hawaii Kai
* Services Keehi Transfer Station
* Services DRM street sweeping
* Services Waianae Refuse
* Services Waialua Refuse
* Services Kawaioloa Transfer Station
- A2 PEARL CITY
* Services Central/Leeward based agencies
- A3 KAPAA
* Services Windward based agencies from Waimanalo to Laie

ROAD MAINTENANCE
Baseyards

- B1a HALAWA (Honolulu District)
B1b HONOLULU Clean Team
B1c HONOLULU Street Sweeping
B1d HONOLULU Coning
B2 PEARL CITY (EWA)
B3 KAPOLEI (Waianae District)
B4 WAHIAWA
B5 WAIALUA
B6 LAIE (KOOLAULOA)
B7 KANEOHE (KOOLAUPOKO)
B8 KAILUA

BUILDING AND ELECTRICAL MAINTENANCE
Baseyards

- C1 PUBLIC BUILDING and ELECTRICAL MAINTENANCE (R&M)
C2 TRAFFIC and ELECTRICAL MAINTENANCE SERVICES (TEMS)
C3 CUSTODIAL and UTILITY SERVICES (CUS)
C4 SECURITY and EMPLOYEE PARKING OPERATIONS (SEOP)

Department of Facility Maintenance

Roles and Responsibilities

The Department of Facility Maintenance (DFM) plans and administers the City’s repair, renovation, and maintenance programs for roads, bridges, streams, flood control systems, sidewalks, road medians and traffic islands, City public buildings, City vehicles and construction equipment (except for vehicles/equipment belonging to the Board of Water Supply, Honolulu Authority for Rapid Transit, and the Police and Fire Departments), and for mechanical, electrical and electronic equipment and facilities, including those for parks, street lighting and communication sites. It also plans, directs, operates, and administers the City’s storm water permit programs. Additionally, DFM provides heavy vehicle and equipment training, interdepartmental mail service, and enforces the City’s Stored Property and Sidewalk Nuisance Ordinances (SPO/SNO).

Spending to Make a Difference

- Public Safety - Concentrate resources to improve public safety and quality of life by performing road reconstruction/repaving, sidewalk repairs, pothole patching, flood control maintenance, street lighting repairs/installations, road median and traffic island maintenance to minimize traffic hazards, and by removing improperly stored personal property from City property (which may result in impounding such property) in accordance with SPO/SNO.
- Public Buildings - Maintain and preserve the public buildings of the City and County of Honolulu to achieve the highest level of use and functionality of the buildings. Conduct preventive maintenance to maximize the life of the equipment and building while working to minimize unplanned repairs.
- Road Maintenance - Further implement the Pavement Management System (PMS) to help strategically plan the proper rehabilitation and reconstruction of roadway pavements and identify less costly treatments that will extend pavement life. Further develop the Pavement Preservation program designed to apply cost-effective treatments (such as slurry seal, seal coatings, crack sealing, and other less costly maintenance techniques) to prolong roadway life and reduce the rate of roadway deterioration. In addition, pursue a work order system to better organize and measure the performance of City road crews.
- Vehicle Maintenance - Continue ongoing implementation of improvements that align Automotive Equipment Service resources to achieve efficient delivery of vehicle repair, maintenance services and driver training for City agencies dependent on safe operable vehicles and equipment used to provide direct services to the public. Efforts are underway to advance the effectiveness of services provided by the Division of Automotive Equipment Service using available technology to implement fleet modernization practices that reduce the overall cost of vehicle ownership and improve vehicle safety, reliability and efficiency.
- Storm Water Quality Requirements - Increase public education in storm water quality programs to meet Municipal Separate Storm Sewer Systems (MS4) permit requirements and continue to develop programs related to catch basin inspection and cleaning, street cleaning, and trash reduction. Continue expansion of resources (personnel and equipment) to comply with an EPA (Environmental Protection Agency) audit report and NPDES (National Pollutant Discharge Elimination System) permit requirements to minimize pollutants reaching State waters.

Budget Highlights

- Department’s budget reflects an overall increase in FY2023 with a continued focus on core services.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	833.00	833.00	820.00	14.00	834.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	20.50	22.50	10.00	0.00	10.00
Total	853.50	855.50	830.00	14.00	844.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 4,227,577	\$ 11,212,390	\$ 13,106,495	\$ 0	\$ 13,106,495
Public Building and Electrical Maintenance	32,704,765	42,268,083	45,846,602	656,436	46,503,038
Automotive Equipment Services	16,795,442	17,456,600	19,125,246	0	19,125,246
Road Maintenance	22,996,356	30,384,932	25,637,663	0	25,637,663
Total	\$ 76,724,140	\$ 101,322,005	\$ 103,716,006	\$ 656,436	\$ 104,372,442

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 36,114,852	\$ 38,603,698	\$ 35,237,070	\$ 656,436	\$ 35,893,506
Current Expenses	40,406,023	62,478,307	67,478,936	0	67,478,936
Equipment	203,265	240,000	1,000,000	0	1,000,000
Total	\$ 76,724,140	\$ 101,322,005	\$ 103,716,006	\$ 656,436	\$ 104,372,442

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 30,399,825	\$ 40,696,185	\$ 43,478,597	\$ 656,436	\$ 44,135,033
Highway Fund	35,016,706	46,124,194	47,968,293	0	47,968,293
Highway Beautification Fund	200,248	473,791	245,500	0	245,500
Bikeway Fund	0	33,100	33,100	0	33,100
Sewer Fund	1,514,555	1,804,190	2,193,616	0	2,193,616
Transportation Fund	130,612	1,119,919	126,744	0	126,744
Refuse Genl Operating Acct -SWSF	4,753,302	4,835,313	4,835,078	0	4,835,078
Recycling Account - SWSF	4,707,892	4,835,313	4,835,078	0	4,835,078
Special Projects Fund	1,000	0	0	0	0
Federal Grants Fund	0	1,400,000	0	0	0
Total	\$ 76,724,140	\$ 101,322,005	\$ 103,716,006	\$ 656,436	\$ 104,372,442

Administration

Program Description

The Administration program plans, directs, administers, and coordinates line and staff activities relating to facility maintenance functions and programs involving the maintenance of public roads, streets, bridges, streams, drainage and flood control systems, sidewalks, road medians and traffic islands, traffic signs and markings; street lighting and electrical systems of parks and other facilities; City public buildings; City vehicles and equipment except for Board of Water Supply, Honolulu Fire Department, Honolulu Police Department, and the Honolulu Authority for Rapid Transportation; and the enforcement of the City's Stored Property and Sidewalk Nuisances Ordinances. The program also administers the City's storm water permit programs, and provides interdepartmental mail services.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	61.00	61.00	65.00	0.00	65.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	62.00	62.00	66.00	0.00	66.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,707,095	\$ 2,530,764	\$ 2,891,790	\$ 0	\$ 2,891,790
Current Expenses	1,487,865	8,641,626	10,214,705	0	10,214,705
Equipment	32,617	40,000	0	0	0
Total	\$ 4,227,577	\$ 11,212,390	\$ 13,106,495	\$ 0	\$ 13,106,495

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,966,486	\$ 9,609,506	\$ 11,735,173	\$ 0	\$ 11,735,173
Highway Fund	1,260,091	1,602,884	1,371,322	0	1,371,322
Special Projects Fund	1,000	0	0	0	0
Total	\$ 4,227,577	\$ 11,212,390	\$ 13,106,495	\$ 0	\$ 13,106,495

Public Building and Electrical Maintenance

Program Description

The Public Building and Electrical Maintenance programs, plans, directs, coordinates, and administers the repair and maintenance programs for public buildings and appurtenant structures; custodial and utility services programs; and repair and maintenance programs for street, park, mall, outdoor and other City lighting, electrical facilities, and communication facilities under the jurisdiction of the Department of Facility Maintenance. The program also administers activities including City employees' parking; motor pool; and security for the Frank F. Fasi Municipal Building, Honolulu Hale, Kapolei Hale, Kapalama Hale, the Joint Traffic Management Center (JTMC), and certain other facilities.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	208.00	208.00	195.00	14.00	209.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	16.50	16.50	8.00	0.00	8.00
Total	224.50	224.50	203.00	14.00	217.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 9,466,356	\$ 11,105,616	\$ 9,162,400	\$ 656,436	\$ 9,818,836
Current Expenses	23,202,650	31,162,467	36,684,202	0	36,684,202
Equipment	35,759	0	0	0	0
Total	\$ 32,704,765	\$ 42,268,083	\$ 45,846,602	\$ 656,436	\$ 46,503,038

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 21,711,710	\$ 23,595,352	\$ 23,731,348	\$ 656,436	\$ 24,387,784
Highway Fund	10,862,443	17,536,047	21,988,510	0	21,988,510
Bikeway Fund	0	16,765	0	0	0
Transportation Fund	130,612	1,119,919	126,744	0	126,744
Total	\$ 32,704,765	\$ 42,268,083	\$ 45,846,602	\$ 656,436	\$ 46,503,038

Department of Facility Maintenance

Automotive Equipment Services

Program Description

The Automotive Equipment Service (AES) program plans, directs, coordinates, and administers the vehicle and equipment acquisition, disposal, repair, maintenance and operator training programs for the City with the exception of programs under the Board of Water Supply, Honolulu Police Department, Honolulu Fire Department, and Honolulu Authority for Rapid Transportation.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	124.00	124.00	120.00	0.00	120.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	124.00	124.00	120.00	0.00	120.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 6,861,070	\$ 7,571,035	\$ 7,113,268	\$ 0	\$ 7,113,268
Current Expenses	9,799,483	9,885,565	11,011,978	0	11,011,978
Equipment	134,889	0	1,000,000	0	1,000,000
Total	\$ 16,795,442	\$ 17,456,600	\$ 19,125,246	\$ 0	\$ 19,125,246

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,857,928	\$ 3,152,672	\$ 4,186,049	\$ 0	\$ 4,186,049
Highway Fund	2,961,765	2,829,112	3,075,425	0	3,075,425
Sewer Fund	1,514,555	1,804,190	2,193,616	0	2,193,616
Refuse Genl Operating Acct -SWSF	4,753,302	4,835,313	4,835,078	0	4,835,078
Recycling Account - SWSF	4,707,892	4,835,313	4,835,078	0	4,835,078
Total	\$ 16,795,442	\$ 17,456,600	\$ 19,125,246	\$ 0	\$ 19,125,246

Road Maintenance

Program Description

The Road Maintenance program maintains City roadways, sidewalks, storm drains, bridges, striping, signs and markings, outdoor municipal parking lots, bike paths, bus stops/shelters, road medians and traffic islands, and remnant properties. It renders pavement maintenance to private roadways open to public use, pursuant to City ordinance. The division also has the responsibility of maintaining City-owned streams, channels, ditches and other flood control facilities as well as enforcing the maintenance of privately-owned streams. It also maintains litter containers at bus stops and some pedestrian mall areas in Waikiki, removes graffiti within City roadway and drainage facilities, and enforces Stored Property/Sidewalk Nuisance Ordinances. In the rural districts, it provides dead animal pickup and oversees refuse collection services at Wahiawa, Laie, and Waialua for the Department of Environmental Services.

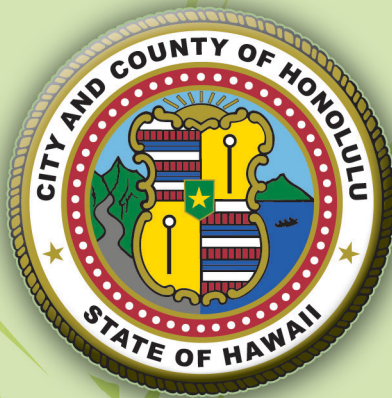
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	440.00	440.00	440.00	0.00	440.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	5.00	1.00	0.00	1.00
Total	443.00	445.00	441.00	0.00	441.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 17,080,331	\$ 17,396,283	\$ 16,069,612	\$ 0	\$ 16,069,612
Current Expenses	5,916,025	12,788,649	9,568,051	0	9,568,051
Equipment	0	200,000	0	0	0
Total	\$ 22,996,356	\$ 30,384,932	\$ 25,637,663	\$ 0	\$ 25,637,663

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,863,701	\$ 4,338,655	\$ 3,826,027	\$ 0	\$ 3,826,027
Highway Fund	19,932,407	24,156,151	21,533,036	0	21,533,036
Highway Beautification Fund	200,248	473,791	245,500	0	245,500
Bikeway Fund	0	16,335	33,100	0	33,100
Federal Grants Fund	0	1,400,000	0	0	0
Total	\$ 22,996,356	\$ 30,384,932	\$ 25,637,663	\$ 0	\$ 25,637,663

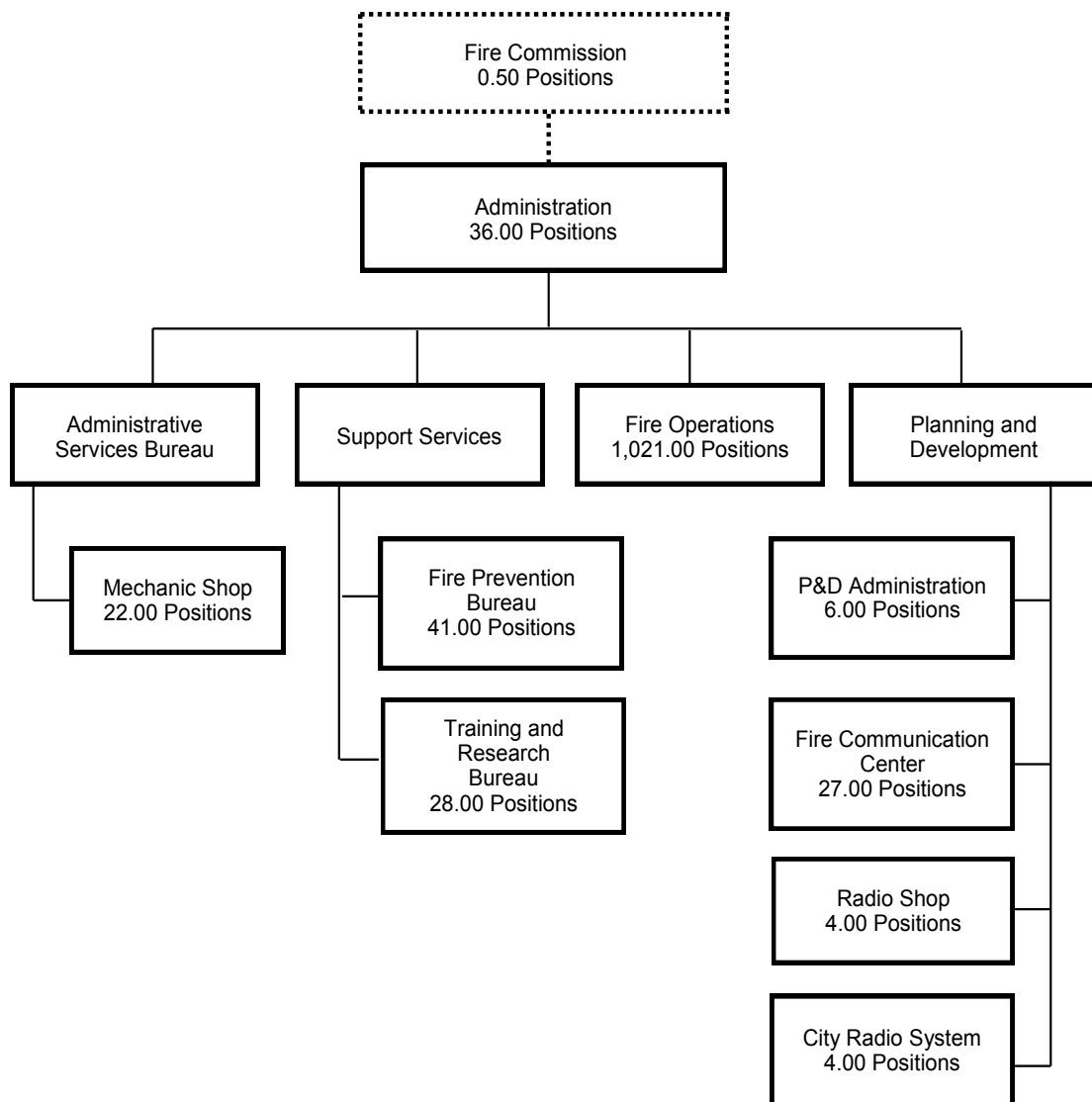
This Page Intentionally Left Blank

Honolulu Fire Department

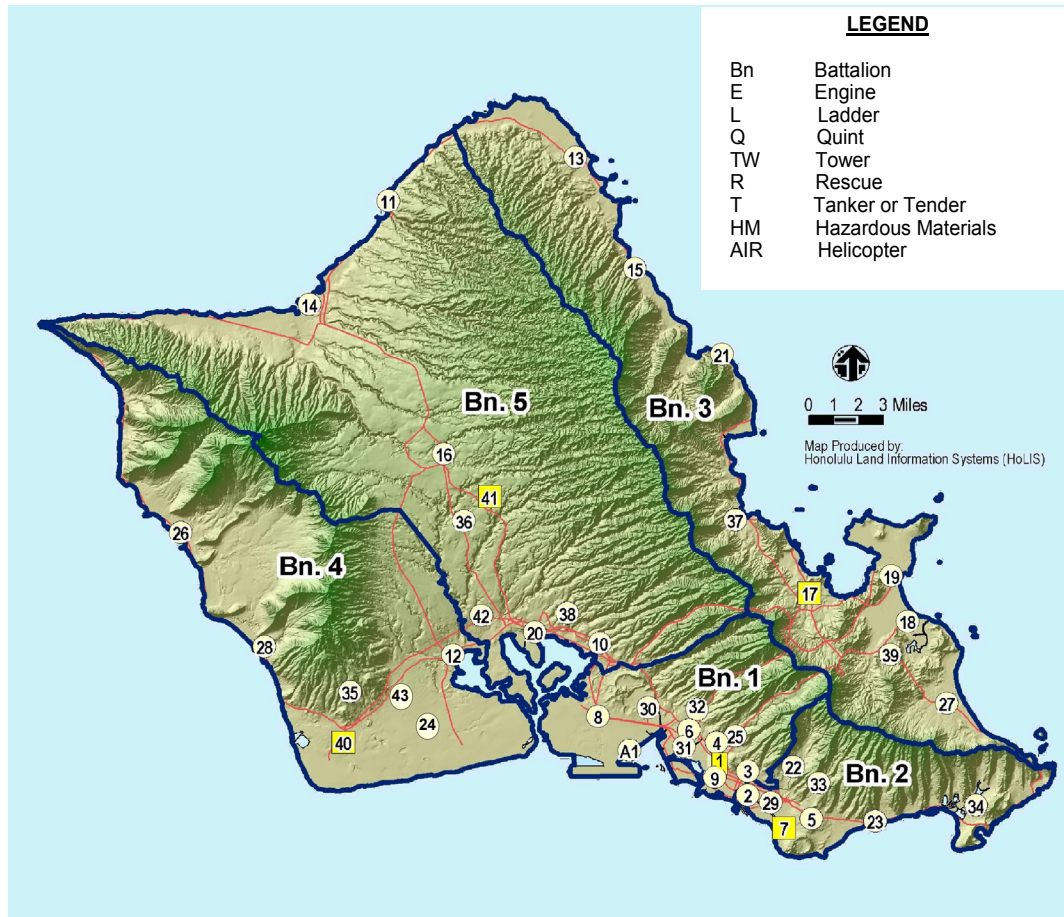


HONOLULU FIRE DEPARTMENT (HFD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022



HONOLULU FIRE DEPARTMENT
(HFD)



Station	Name	Companies	Station	Name	Companies
1	Central	BN1, E1	23	Wailupe	E23
2	Pawaa	E2, L2, R1	24	Ewa Beach	E24, Q24
3	Makiki	E3	25	Nuuanu	E25
4	Kuakini	E4, L4	26	Waianae	E26, Q26, T26
5	Kaimuki	E5, L5	27	Waimanalo	E27
6	Kalihi	E6	28	Nanakuli	E28, T28
7	Waikiki	BN2, E7, L7	29	McCully	E29, L29
8	Mokulele	E8	30	Moanalua	E30, Q30
9	Kakaako	E9, TW9	31	Kalihi Kai	E31, Q31, R2
10	Aiea	E10	32	Kalihi Uka	E32, HM1
11	Sunset	E11	33	Palolo	E33
12	Waipahu	E12, Q12, T12	34	Hawaii Kai	E34, Q34
13	Kahuku	E13	35	Makakilo	E35
14	Waialua	E14	36	Mililani	E36
15	Hauula	E15, T15	37	Kahaluu	E37
16	Wahiawa	E16, T16	38	Waiau	E38, Q38
17	Kaneohe	BN3, E17, L17	39	Olomana	E39
18	Kailua	E18, Q18	40	Kapolei	BN4, E40, TW40
19	Aikahi	E19	41	Mililani Mauka	BN5, E41
20	Pearl City	E20	41	Waikele	E42
21	Kaaawa	E21	43	E Kapolei	E43, HM2
22	Manoa	E22	A1	Aircraft	Air1, T30

Honolulu Fire Department

Roles and Responsibilities

The Honolulu Fire Department (HFD) provides for a safer community through prevention, preparedness, and effective emergency response. The Department maintains a modern and technologically advanced force of fire fighting and rescue personnel and equipment through its various activities, which are administered by qualified professional leadership.

The Department provides for community risk reduction through fire code adoption, plans review, fire code inspections, fire investigations, enforcement of fire regulations, a fire and life safety education program, public communication, and preemergency planning.

The HFD continues to conduct and improve its various programs, such as training and education of fire fighters (FF); reliable and efficient communication systems; fire apparatus maintenance and repair; research and evaluation of the fire service's best practices, procedures, and equipment; and coordination of the City and County of Honolulu (City) Radio System.

The Department provides fire fighting, search and rescue, emergency medical, and hazardous materials (HM) response for the City. These duties are performed on a wide variety of terrain that includes steep mountain ranges, wildlands, and agricultural fields; structures, which comprise a modern metropolitan city, including industrial complexes, business centers, government complexes, high-rise resorts, condominiums, and high-density urban residential dwellings; and the surrounding ocean.

Spending to Make a Difference

- The Computer section continues to install fiber optic cable and improve network infrastructure at HFD facilities to accommodate today's Internet Protocol device capabilities.
- The Fire Operations Division (OPS) provided online and in-person training for incidents relating to the Honolulu Rapid Transit System to suppression personnel. Training included familiarization of the elevated guideway, train, electrical hazards, and maintenance facilities. It also included familiarization of newly procured equipment, such as the warning strobe alarm device and the DC Hotstick, which detects the presence of traction power to keep personnel safe during an emergency on the guideway or inside the train. This training gives the HFD the capability to provide emergency services on the transit system.
- The HFD expanded the Rapid Response Vehicle (RRV) program to include 11 additional vehicles. This brings the HFD's fleet of RRVs to 16 vehicles. The RRV program deploys an emergency crew with a sport utility vehicle (SUV) to provide a faster response to medical incidents, such as cardiac arrests and difficulty breathing. Additional benefits of utilizing an RRV include reducing wear and tear on an aerial apparatus; shortening decontamination times, i.e., exposure time to the 2019 Novel Coronavirus (COVID-19) and other diseases; and accessing more areas than an aerial apparatus.
- The Aircraft section was expanded from three pilots to six pilots. This reorganization of providing two pilots per platoons allowed the HFD to have multiple aircrafts available for response daily.
- The HFD's first year on the City's new Project 25 (P25) radio system from Motorola went very smoothly. Approximately 1,000 HFD users now enjoy the security of encrypted voice transmissions and other enhanced radio capabilities, such as text messaging and Global Positioning System tracking. The Department also evaluated a personnel accountability capability that may improve overall FF safety in the future. The Radio Shop procured an additional radio alignment service monitor, which will enable it to make required adjustments and alignments to the P25 radios when the initial three-year warranty expires in 2022.
- The Department is in the process of procuring one tanker, six compressed air foam system (CAFS) pumpers and two tower apparatuses and two SUVs to replace high-mileage, aging apparatuses and vehicles within the HFD's fleet. The replacement vehicles will be manufactured with enhanced response, storage, and safety capabilities.
- One quint aerial and seven CAFS pumper apparatuses have been procured and will replace aging vehicles in the HFD's fleet. CAFS capabilities will provide improved fire protection services to the community and save City funds by reducing repair and maintenance costs. The quint aerial apparatus replaces an aged apparatus that has over 130,000 miles. The new apparatuses will be manufactured with enhanced response, storage, and towing capabilities.

Budget Highlights

- The Fire Communication Center (FCC) continues to receive 100% reimbursement from the State of Hawaii's (State) Enhanced 9-1-1 Board for costs associated with the computer-aided dispatch system (CADS)- and Intrado (call-taking)-related hardware. The reimbursement now includes costs incurred for initial and continual training with such systems.
- The Fire Prevention Bureau's (FPB) Arson Accelerant Detection Canine (AADC) Program received a \$25,000 gift from State Farm for the acquisition of an accelerant detection canine and training. The AADC Program provides an essential resource for Fire Investigators; improves public education and community awareness; and elevates communication and collaboration with law enforcement agencies. Fire incidents determined incendiary by Fire Investigators may also have a positive impact on the community by minimizing insurance fraud. To date, the AADC and handler responded to 125 fire-related incidents, of which 78 incidents resulted in positive accelerant alerts.
- Continued funding has allowed OPS to maintain safe staffing levels during the pandemic. Staffing is always critical due to the nature of emergency response, but is even more critical during the pandemic as numerous personnel were isolated or quarantined due to COVID-19. Staffing was paramount in preventing fire stations from shutting down. The HFD has maintained services and will continue to do so throughout the pandemic.
- The HFD's fiscal year 2022 budget allowed the Planning and Development division (P&D) to maintain critical information technology by replacing outdated, uninterruptible power supply equipment at fire stations to protect sensitive electronics during power surges and blackouts; replacing printers at fire stations; and upgrading aging, end-of-life servers to newly supported versions to maintain performances at optimum capacities.

Honolulu Fire Department

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	1,188.00	1,188.00	1,188.00	0.00	1,188.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	1,189.50	1,189.50	1,189.50	0.00	1,189.50

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 3,250,051	\$ 3,314,115	\$ 3,358,011	\$ 0	\$ 3,358,011
Fire Communication Center	3,990,894	3,984,651	3,956,627	0	3,956,627
Fire Prevention	6,537,665	5,666,830	5,630,321	0	5,630,321
Training and Research	3,841,660	3,709,693	3,843,189	0	3,843,189
Radio Shop	326,624	350,012	368,003	0	368,003
Fire Operations	113,249,222	116,845,036	117,449,966	0	117,449,966
Planning and Development	1,045,095	1,013,358	1,011,555	0	1,011,555
Fire Commission	4,860	20,008	20,008	0	20,008
City Radio System	278,579	306,842	313,914	0	313,914
Mechanic Shop	3,124,400	3,027,560	3,007,033	0	3,007,033
HFD Grants	1,008,432	0	0	0	0
Total	\$ 136,657,482	\$ 138,238,105	\$ 138,958,627	\$ 0	\$ 138,958,627

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 120,519,761	\$ 123,453,577	\$ 123,269,674	\$ 0	\$ 123,269,674
Current Expenses	15,374,418	14,384,528	15,358,953	0	15,358,953
Equipment	763,303	400,000	330,000	0	330,000
Total	\$ 136,657,482	\$ 138,238,105	\$ 138,958,627	\$ 0	\$ 138,958,627

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 134,667,100	\$ 138,238,105	\$ 138,958,627	\$ 0	\$ 138,958,627
Special Projects Fund	1,958,727	0	0	0	0
Federal Grants Fund	31,655	0	0	0	0
Total	\$ 136,657,482	\$ 138,238,105	\$ 138,958,627	\$ 0	\$ 138,958,627

Administration

Program Description

This program plans, directs, and coordinates fiscal resources; administers personnel services and record keeping; ensures the appropriate purchase of goods and services for the Department to protect life and property by preventing and mitigating fires and emergencies; and coordinates fire fighting, first responder assistance, and rescue services with other agencies and organizations. Administration provides the Department with administrative support to include operating and Capital Improvement Program (CIP) budget preparations; personnel and records management; administrative reports; CIP project coordination; and coordination of the maintenance, renovation, and repair of 51 fire stations and worksites. Administration also evaluates and purchases equipment and apparatuses needed by the Department; implements personnel functions; manages the activities of the Waipahu Maintenance Facility; plans, administers, and evaluates the analysis of data collection to develop programs; investigates and implements safety practices through the Occupational Safety and Health Office; and identifies national trends in order to recommend program direction.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	35.00	35.00	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	36.00	36.00	36.00	0.00	36.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,799,641	\$ 2,848,198	\$ 2,823,439	\$ 0	\$ 2,823,439
Current Expenses	450,410	465,917	534,572	0	534,572
Equipment	0	0	0	0	0
Total	\$ 3,250,051	\$ 3,314,115	\$ 3,358,011	\$ 0	\$ 3,358,011

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,250,051	\$ 3,314,115	\$ 3,358,011	\$ 0	\$ 3,358,011
Total	\$ 3,250,051	\$ 3,314,115	\$ 3,358,011	\$ 0	\$ 3,358,011

Fire Communication Center

Program Description

The Fire Communication Center (FCC) serves as the central communication and dispatch center for the Honolulu Fire Department (HFD) and is considered a secondary public-safety answering point (PSAP). All 911 calls are initially received by Oahu's primary PSAP, which is located at the Joint Traffic Management Center (JTMC). Each call is then transferred to the HFD's, the Honolulu Emergency Services Department's (HESD), or the Honolulu Police Department's (HPD) dispatch center also located at the JTMC.

The FCC processes 911 calls and dispatches emergency response resources through an integrated system of primary and backup equipment. The VIPER NG911 call-taking system, the Central Square CADS, and Motorola P25 radio system are primarily used to process 911 calls, dispatch emergency resources, and maintain radio communications with responding personnel. Four crews, each having six highly trained personnel (one Fire Captain, one FF III, and four FF IIs), operate as call takers, dispatchers, and radio operators.

The primary PSAP transfers the initial 911 call to the HFD through the VIPER NG911 call-taking system. The system automatically provides the caller's telephone number and location to the 911 call taker, who confirms the emergency's address and nature. This information is entered into the CADS, which identifies the fastest and most capable emergency resource(s) for response. Dispatchers then alert the selected fire station(s) and broadcast the incident information using the P25 radio system. In addition to receiving a verbal emergency dispatch, the responding company receives incident information directly from the CADS to their mobile data terminal on the apparatus and a text message on their Department-issued cellular phone. Radio operators continuously monitor and facilitate radio communications between the HFD's, the HESD's, and the HPD's dispatch centers and other City, State, and federal agencies through the tactical interoperability communication plan. To maintain continuity of operations, the FCC has backup systems at alternate sites, which are located in the Frank F. Fasi Municipal Building basement and the HFD Headquarters.

The FCC also manages nonemergency telephone calls regarding community concerns, alarm system testing, cooking notifications, controlled agricultural burns, and school fire drills. In addition, the FCC works closely with the HFD's Information Specialist to release incident fire reports and audio recordings in accordance with the Uniform Information Practices Act.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	27.00	27.00	27.00	0.00	27.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	27.00	27.00	27.00	0.00	27.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 3,514,718	\$ 3,462,680	\$ 3,432,726	\$ 0	\$ 3,432,726
Current Expenses	476,176	521,971	523,901	0	523,901
Equipment	0	0	0	0	0
Total	\$ 3,990,894	\$ 3,984,651	\$ 3,956,627	\$ 0	\$ 3,956,627

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,990,894	\$ 3,984,651	\$ 3,956,627	\$ 0	\$ 3,956,627
Total	\$ 3,990,894	\$ 3,984,651	\$ 3,956,627	\$ 0	\$ 3,956,627

Fire Prevention

Program Description

The Fire Prevention Bureau (FPB) effectively promotes fire and life safety programs that assist the Department in accomplishing its mission to provide for a safer community. Responsibilities include reviewing and adopting fire codes, rules, and laws; conducting fire code compliance inspections; reviewing building construction plans; investigating fires to determine the origin and cause; and providing fire and life safety education to the community.

The Fireworks License and Permits Program works to control the import, storage, wholesale, and retail of fireworks in the City. Collection of licenses and permits related to fireworks sales and use are managed by this office. By ordinance, this function is supported by the fees collected from these permits and licenses.

The FPB's Arson Accelerant Detection Canine (AADC) Program provides an essential resource for Fire Investigators; improves public education and community awareness; and elevates communication and collaboration with law enforcement agencies. Fire incidents determined to be incendiary by Fire Investigators may also have a positive impact on the community by minimizing insurance fraud. The acquisition of an accelerant detection canine and initial training is supported by a gift to the City from State Farm.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	41.00	41.00	41.00	0.00	41.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	41.00	41.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 5,298,681	\$ 5,179,220	\$ 5,134,632	\$ 0	\$ 5,134,632
Current Expenses	860,786	487,610	495,689	0	495,689
Equipment	378,198	0	0	0	0
Total	\$ 6,537,665	\$ 5,666,830	\$ 5,630,321	\$ 0	\$ 5,630,321

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 5,555,715	\$ 5,666,830	\$ 5,630,321	\$ 0	\$ 5,630,321
Special Projects Fund	981,950	0	0	0	0
Total	\$ 6,537,665	\$ 5,666,830	\$ 5,630,321	\$ 0	\$ 5,630,321

Training and Research

Program Description

The Honolulu Fire Department strives to maintain the highest level of performance by staying abreast of the latest innovative techniques and equipment. The Training and Research Bureau (TRB) initiates, guides, and assists with planning, developing, coordinating, instructing, and evaluating the Department's training activities. The TRB's efforts involve various disciplines necessary to support fire operations including fire suppression; hazardous materials techniques; emergency medical instruction and evaluation; certification and career development; apparatus operations; fire apparatuses and equipment specifications; documentation and record keeping; required continuing education for incumbent personnel; and new hire Fire Fighter Recruit training.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 3,568,347	\$ 3,431,619	\$ 3,550,304	\$ 0	\$ 3,550,304
Current Expenses	273,313	278,074	292,885	0	292,885
Equipment	0	0	0	0	0
Total	\$ 3,841,660	\$ 3,709,693	\$ 3,843,189	\$ 0	\$ 3,843,189

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,841,660	\$ 3,709,693	\$ 3,843,189	\$ 0	\$ 3,843,189
Total	\$ 3,841,660	\$ 3,709,693	\$ 3,843,189	\$ 0	\$ 3,843,189

Radio Shop

Program Description

The Radio Shop provides support to the City's P25 radio system's end-users. The island wide P25 radio system and dispatch consoles at the Joint Traffic Management Center (JTMC) direct dispatching of fire units responding to fire, medical, hazardous materials, and rescue incidents. The Honolulu Fire Department (HFD) collaborates with other first responder agencies, such as the Department of Emergency Management (DEM), the Honolulu Emergency Services Department (HESD), the Honolulu Police Department (HPD), the State Department of Land and Natural Resources, and the U.S. Coast Guard.

This activity plans and configures radio networks; identifies equipment specifications; performs installations, adjustments, testing, and upgrades; and maintains the HFD's main and alternate dispatch centers. Also included in the scope of work is maintaining public address systems and base radios at 43 fire stations and 5 other HFD facilities and sirens, light bars, mobile two-way radios and Opticom (traffic signal control) equipment in approximately 75 fire apparatuses.

The Radio Shop assists the Department of Information Technology (DIT) by supporting mobile data terminals (MDTs), which are located in fire suppression apparatuses, and performing various maintenance tasks at remote radio sites. The City's emergency support responders, who support the first responders' mission by providing manpower, equipment, and facilities during major disasters, also rely on radio programming and maintenance support from this section.

The Radio Shop is collaborating with the Department of Transportation Services to guide the Honolulu Authority Rapid Transit (HART) rail system into a permanent radio communications system as part of the City's P25 radio system. Through the use of radios loaned by the City, HART has been able to utilize trunking radio technology in their construction phase and is planning to move to P25 once they complete construction and move into their operation and maintenance phase. The Radio Shop developed radio programming specific to the rail's mission that will accommodate a seamless transition to the new P25 radio system.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 288,353	\$ 278,732	\$ 283,220	\$ 0	\$ 283,220
Current Expenses	38,271	71,280	84,783	0	84,783
Equipment	0	0	0	0	0
Total	\$ 326,624	\$ 350,012	\$ 368,003	\$ 0	\$ 368,003

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 326,624	\$ 350,012	\$ 368,003	\$ 0	\$ 368,003
Total	\$ 326,624	\$ 350,012	\$ 368,003	\$ 0	\$ 368,003

Fire Operations

Program Description

The Fire Operations (OPS) responds to incidents categorized into the following service types:

- Fire suppression
- Technical Rescue
- Water Rescue
- Hazardous Materials (HM)
- Emergency Medical
- Wildland Fire

The OPS is staffed with 1,014 uniformed response, 5 uniformed administrative, and 2 civilian personnel. There are 43 fire stations and an aircraft station. The fire stations house 43 engines, 8 ladders, 6 quints, 2 towers, 1 helicopter tender, and 5 water tankers. Special Operations companies include 2 heavy rescue companies, 2 HM companies, and 3 helicopters to assist with fire fighting, rescues, and reconnaissance. There are also 2 brush trucks; 16 rapid response vehicles; a mobile command center; a communications vehicle; a mass decontamination trailer; an urban search and rescue trailer; and a prime mover, which transports specialty trailers.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	1,021.00	1,021.00	1,021.00	0.00	1,021.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	1,021.00	1,021.00	1,021.00	0.00	1,021.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 102,444,510	\$ 105,782,098	\$ 105,664,752	\$ 0	\$ 105,664,752
Current Expenses	10,449,817	10,662,938	11,455,214	0	11,455,214
Equipment	354,895	400,000	330,000	0	330,000
Total	\$ 113,249,222	\$ 116,845,036	\$ 117,449,966	\$ 0	\$ 117,449,966

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 113,249,222	\$ 116,845,036	\$ 117,449,966	\$ 0	\$ 117,449,966
Total	\$ 113,249,222	\$ 116,845,036	\$ 117,449,966	\$ 0	\$ 117,449,966

Planning and Development

Program Description

The Planning and Development (P&D) manages the Department's accreditation process, which includes building the Department's Strategic Plan, Community Risk Assessment-Standards of Cover (CRA-SOC), and the Self-Assessment Manual. The Strategic Plan identifies the Department's goals and objectives; the CRA-SOC is a comprehensive look at community and operational risks, historical response times, and services provided; and the Self-Assessment Manual documents and appraises each aspect of the Department. The goal of accreditation is to continuously improve all divisions within the Department to provide exemplary service to the public.

The P&D also carries out the day-to-day functions of the Grant Management Program, including researching, applying for, and executing funds from the Homeland Security Grant Program, the Urban Area Security Initiative, the State Department of Transportation's Safe Highways Program, the Assistance to Firefighters Grant Program, the Hazard Mitigation Grant Program, the Pre-Disaster Mitigation Program, the Port Security Grant Program; and various other programs.

The Department uses a records management system (RMS) as a repository for incident data, which is furnished to the National Fire Incident Reporting System. The P&D has direct oversight of the RMS' maintenance, customization, and quality assurance.

The P&D oversees and monitors the Department's information technology and data processing systems, the Fire Communication Center, and the Radio Shop.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 692,593	\$ 703,585	\$ 723,637	\$ 0	\$ 723,637
Current Expenses	352,502	309,773	287,918	0	287,918
Equipment	0	0	0	0	0
Total	\$ 1,045,095	\$ 1,013,358	\$ 1,011,555	\$ 0	\$ 1,011,555

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,045,095	\$ 1,013,358	\$ 1,011,555	\$ 0	\$ 1,011,555
Total	\$ 1,045,095	\$ 1,013,358	\$ 1,011,555	\$ 0	\$ 1,011,555

Fire Commission

Program Description

The Honolulu Fire Commission acts as a liaison between the Honolulu Fire Department (HFD) and the citizens of the City. It appoints and may remove the Fire Chief; reviews the annual budget prepared by the Fire Chief and makes recommendations thereon to the Mayor and the Council; reviews the Department's operations, as deemed necessary, for the purpose of recommending improvements to the Fire Chief; evaluates at least annually the performance of the Fire Chief and submits a report to the Mayor and the Council; hears complaints of citizens concerning the Department or its personnel and, if deemed necessary, makes recommendations to the Fire Chief on appropriate corrective actions; submits an annual report to the Mayor and the Council on its activities; and assists the HFD with obtaining sufficient resources from the City's administration to complete its mission.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.50	0.50	0.00	0.50
Total	0.50	0.50	0.50	0.00	0.50

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 4,388	\$ 19,008	\$ 19,008	\$ 0	\$ 19,008
Current Expenses	472	1,000	1,000	0	1,000
Equipment	0	0	0	0	0
Total	\$ 4,860	\$ 20,008	\$ 20,008	\$ 0	\$ 20,008

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 4,860	\$ 20,008	\$ 20,008	\$ 0	\$ 20,008
Total	\$ 4,860	\$ 20,008	\$ 20,008	\$ 0	\$ 20,008

City Radio System

Program Description

The Honolulu Fire Department's (HFD) Radio Shop maintains and monitors communications for City departments and divisions under its City Radio System program. This activity supports local government radio users on the 800 megahertz (MHz) trunking system, including coordinating and supervising radio installations; developing department-specific software radio configurations and radio programming; and assisting the Department of Emergency Management by training and developing training materials as needed. Support will continue to be focused on equipping and training divisions from the Department of Design and Construction, the Department of Enterprise Services, the Department of Environmental Services, the Department of Facility Maintenance, and the Department of Parks and Recreation, as they have been identified as emergency support responders and play a support role to first responders during emergencies.

With all of the City's local government sections still reliant upon the aging 800 MHz Enhanced Digital Access Communications System (EDACS) trunking radio system, which no longer has manufacturer support and a very limited spare parts supply, plans are being made to transition all users to the P25 system. The Radio Shop, in cooperation with the Department of Information Technology, will systematically move approximately 2,000 City EDACS users to P25 by utilizing radios made available, as first responders upgrade to the next generation of radios. Repurposing of those radios with program development and configuration will be provided to the City at no cost to end-users.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 243,455	\$ 269,500	\$ 276,572	\$ 0	\$ 276,572
Current Expenses	35,124	37,342	37,342	0	37,342
Equipment	0	0	0	0	0
Total	\$ 278,579	\$ 306,842	\$ 313,914	\$ 0	\$ 313,914

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 278,579	\$ 306,842	\$ 313,914	\$ 0	\$ 313,914
Total	\$ 278,579	\$ 306,842	\$ 313,914	\$ 0	\$ 313,914

Mechanic Shop

Program Description

The Mechanic Shop repairs and maintains the HFD's fleet of 43 engine, 8 aerial ladder, 6 quint, 2 aerial tower, 2 rescue, 2 HM, 5 tanker, 1 tender, 1 fuel/lube, and 34 relief and training apparatuses; 1 tractor; 1 command vehicle; 1 communication vehicle; approximately 101 auxiliary vehicles; 25 trailers; and 19 auxiliary support equipment. Included for water rescues are 4 rescue boats and 17 miscellaneous equipment. Other responsibilities include maintaining and repairing approximately 30,000 pieces of small equipment, fire fighting equipment, lawn tools, office furniture, and rescue power tools.

The Mechanic Shop also repairs and maintains the Honolulu Police Department's (HPD) fleet of heavy equipment diesel vehicles above 10,000 pounds gross vehicle weight. This group consists of one special weapons vehicle, one bomb truck, three tactical trucks, two tractor/trailer equipment trucks, one heavy mobile communication trailer, one emergency management command truck, two equipment trailers, and two flatbed trucks.

The Mechanic Shop maintains all fire fighting equipment to meet National Fire Protection Association, state, and federal motor vehicle carrier standards, which include annual fire pump, compressed air foam systems (CAFS), aerial and ground ladder testing, and safety inspections.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	22.00	22.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,497,824	\$ 1,478,937	\$ 1,361,384	\$ 0	\$ 1,361,384
Current Expenses	1,626,576	1,548,623	1,645,649	0	1,645,649
Equipment	0	0	0	0	0
Total	\$ 3,124,400	\$ 3,027,560	\$ 3,007,033	\$ 0	\$ 3,007,033

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,124,400	\$ 3,027,560	\$ 3,007,033	\$ 0	\$ 3,007,033
Total	\$ 3,124,400	\$ 3,027,560	\$ 3,007,033	\$ 0	\$ 3,007,033

HFD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the Department to supplement City funds to accomplish the Department's mission.

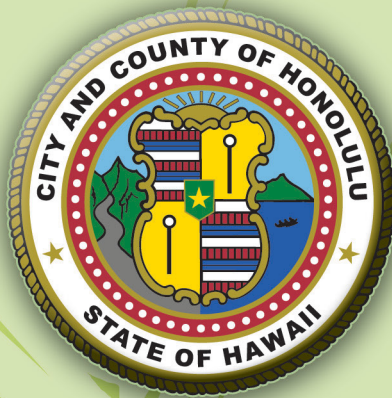
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 167,251	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	810,971	0	0	0	0
Equipment	30,210	0	0	0	0
Total	\$ 1,008,432	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Special Projects Fund	\$ 976,777	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	31,655	0	0	0	0
Total	\$ 1,008,432	\$ 0	\$ 0	\$ 0	\$ 0

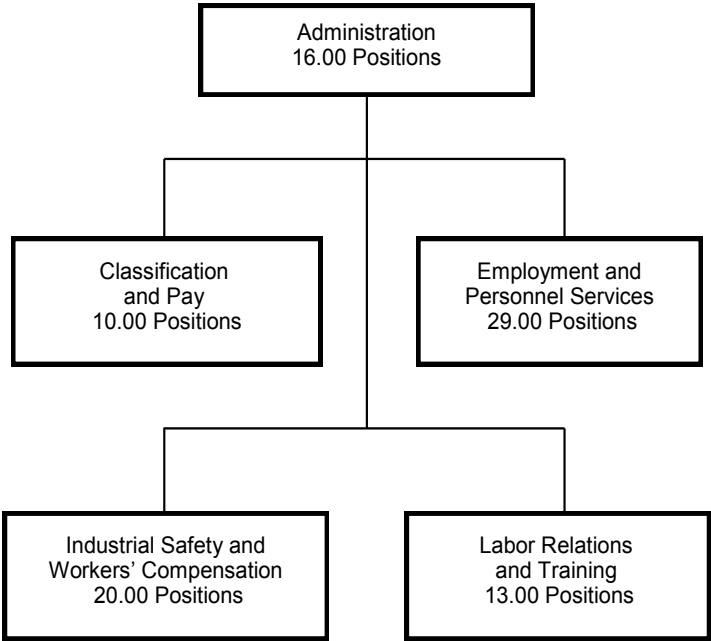
This Page Intentionally Left Blank

Department of Human Resources



DEPARTMENT OF HUMAN RESOURCES
(DHR)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022



Department of Human Resources

Roles and Responsibilities

The Department of Human Resources (DHR) is the central personnel staff agency for the City and County of Honolulu. DHR’s primary purpose, as reflected in the City Charter, is to establish a comprehensive personnel management program based on merit principles and generally accepted methods governing the classification of positions and the employment, conduct, movement and separation of public employees. The Department is charged with building a career service designed to attract, select and retain, on a merit basis, the best qualified civil servants. DHR negotiates and administers nine collective bargaining agreements covering city employees. The Department also administers programs in training, safety, workers’ compensation, equal employment issues, and incentives and awards.

Spending to Make a Difference

- With a focus on succession planning and customer service, DHR continues to expand employee training and development opportunities to improve the delivery of services to the public.

Budget Highlights

- Department’s budget remains relatively flat over FY2022 due to a continued focus on core services. Salary and benefit increases are due to mandated collective bargaining contract terms.

Department of Human Resources

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	81.00	81.00	81.00	0.00	81.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.88	7.00	7.00	0.00	7.00
Total	87.88	88.00	88.00	0.00	88.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 1,366,905	\$ 1,504,654	\$ 1,410,687	\$ 0	\$ 1,410,687
Employment and Personnel Services	1,881,814	1,808,349	1,878,969	0	1,878,969
Classification and Pay	830,891	849,230	850,386	0	850,386
Industrial Safety and Workers' Compensation	1,431,509	1,455,482	1,291,993	0	1,291,993
Labor Relations and Training	1,186,839	1,393,049	1,428,938	0	1,428,938
Total	\$ 6,697,958	\$ 7,010,764	\$ 6,860,973	\$ 0	\$ 6,860,973

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 6,380,677	\$ 6,448,734	\$ 6,238,667	\$ 0	\$ 6,238,667
Current Expenses	317,281	562,030	622,306	0	622,306
Equipment	0	0	0	0	0
Total	\$ 6,697,958	\$ 7,010,764	\$ 6,860,973	\$ 0	\$ 6,860,973

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 6,697,958	\$ 7,010,764	\$ 6,860,973	\$ 0	\$ 6,860,973
Total	\$ 6,697,958	\$ 7,010,764	\$ 6,860,973	\$ 0	\$ 6,860,973

Administration

Program Description

The Administration program provides department-wide leadership and coordination. Included in the Administration budget for the Department of Human Resources is the City's Equal Opportunity (EO) Program. The EO Program serves as a resource to the executive and legislative leadership of the City. While the EO Officer and staff positions are administratively assigned to the Department of Human Resources, the program operates independently across all organizational levels, activities and functions within the City. The EO Program responsibilities include monitoring compliance with federal, state and city laws dealing with employment discrimination as well as those addressing discrimination in the delivery of programs and services of the City. In addition to the EO Program, the Administration program includes the Enterprise Resource Planning (ERP) Branch that manages and executes the Human Resources functions of the City's ERP Project.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	3.00	0.00	3.00
Total	16.00	16.00	16.00	0.00	16.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,321,964	\$ 1,419,489	\$ 1,329,246	\$ 0	\$ 1,329,246
Current Expenses	44,941	85,165	81,441	0	81,441
Equipment	0	0	0	0	0
Total	\$ 1,366,905	\$ 1,504,654	\$ 1,410,687	\$ 0	\$ 1,410,687

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,366,905	\$ 1,504,654	\$ 1,410,687	\$ 0	\$ 1,410,687
Total	\$ 1,366,905	\$ 1,504,654	\$ 1,410,687	\$ 0	\$ 1,410,687

Employment and Personnel Services

Program Description

This program plans, develops and administers the City's recruitment, examination and employment services programs; recruits personnel for City jobs; evaluates candidates' qualifications and suitability for public employment; develops and administers examinations to establish eligible lists; refers names of qualified candidates to fill departmental personnel functions; researches and develops new personnel programs; supports, coordinates, and oversees compliance with the City's drug and alcohol testing programs; oversees compliance efforts related to Fair Labor Standards and information privacy; administers the City's employee recognition programs; administers audit and employee records management activities; coordinates the promulgation of personnel rules; and assists departments in resolving problems in recruitment, examinations, selection, placement, personnel transactions, benefits and related matters.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	26.00	26.00	26.00	0.00	26.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.38	3.00	3.00	0.00	3.00
Total	26.38	29.00	29.00	0.00	29.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,782,529	\$ 1,668,704	\$ 1,675,324	\$ 0	\$ 1,675,324
Current Expenses	99,285	139,645	203,645	0	203,645
Equipment	0	0	0	0	0
Total	\$ 1,881,814	\$ 1,808,349	\$ 1,878,969	\$ 0	\$ 1,878,969

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,881,814	\$ 1,808,349	\$ 1,878,969	\$ 0	\$ 1,878,969
Total	\$ 1,881,814	\$ 1,808,349	\$ 1,878,969	\$ 0	\$ 1,878,969

Classification and Pay

Program Description

This program plans, develops and administers classification and pay plans; conducts classification reviews and prepares and revises class specifications; recommends pricing for newly established classes; researches and recommends classification and pay practices; participates in state-wide meetings on repricing review activities and surveys, and in collective bargaining pay and repricing negotiations; develops salary and benefit adjustment recommendations for excluded managerial employees; and advises departments on personnel implications of reorganizations, reassignment of work, creation of new classes, and related matters.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	10.00	10.00	10.00	0.00	10.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	10.00	10.00	10.00	0.00	10.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 823,368	\$ 839,310	\$ 840,466	\$ 0	\$ 840,466
Current Expenses	7,523	9,920	9,920	0	9,920
Equipment	0	0	0	0	0
Total	\$ 830,891	\$ 849,230	\$ 850,386	\$ 0	\$ 850,386

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 830,891	\$ 849,230	\$ 850,386	\$ 0	\$ 850,386
Total	\$ 830,891	\$ 849,230	\$ 850,386	\$ 0	\$ 850,386

Industrial Safety and Workers' Compensation

Program Description

This program is responsible for the administration of a City-wide safety and accident prevention program to comply with the Hawaii Occupational Safety and Health Law and the City's self-insured workers' compensation program which is managed in accordance with the Hawaii Workers' Compensation Law.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	20.00	20.00	20.00	0.00	20.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	20.00	20.00	20.00	0.00	20.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,411,332	\$ 1,433,577	\$ 1,270,088	\$ 0	\$ 1,270,088
Current Expenses	20,177	21,905	21,905	0	21,905
Equipment	0	0	0	0	0
Total	\$ 1,431,509	\$ 1,455,482	\$ 1,291,993	\$ 0	\$ 1,291,993

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,431,509	\$ 1,455,482	\$ 1,291,993	\$ 0	\$ 1,291,993
Total	\$ 1,431,509	\$ 1,455,482	\$ 1,291,993	\$ 0	\$ 1,291,993

Labor Relations and Training

Program Description

This program plans, develops and administers the City's labor relations, personnel development and training programs; administers collective bargaining agreements; participates in collective bargaining negotiations; conducts Steps 2 and 3 grievance hearings; advocates arbitration cases; and assists departments with personnel management, contract administration, performance, discipline, and training issues.

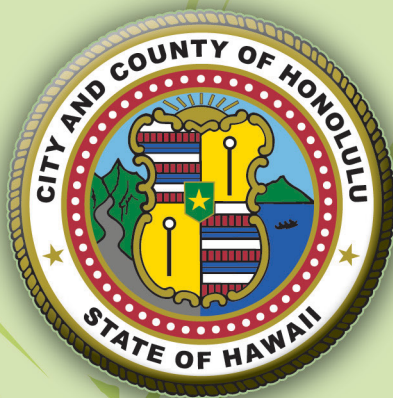
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.50	1.00	1.00	0.00	1.00
Total	15.50	13.00	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,041,484	\$ 1,087,654	\$ 1,123,543	\$ 0	\$ 1,123,543
Current Expenses	145,355	305,395	305,395	0	305,395
Equipment	0	0	0	0	0
Total	\$ 1,186,839	\$ 1,393,049	\$ 1,428,938	\$ 0	\$ 1,428,938

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,186,839	\$ 1,393,049	\$ 1,428,938	\$ 0	\$ 1,428,938
Total	\$ 1,186,839	\$ 1,393,049	\$ 1,428,938	\$ 0	\$ 1,428,938

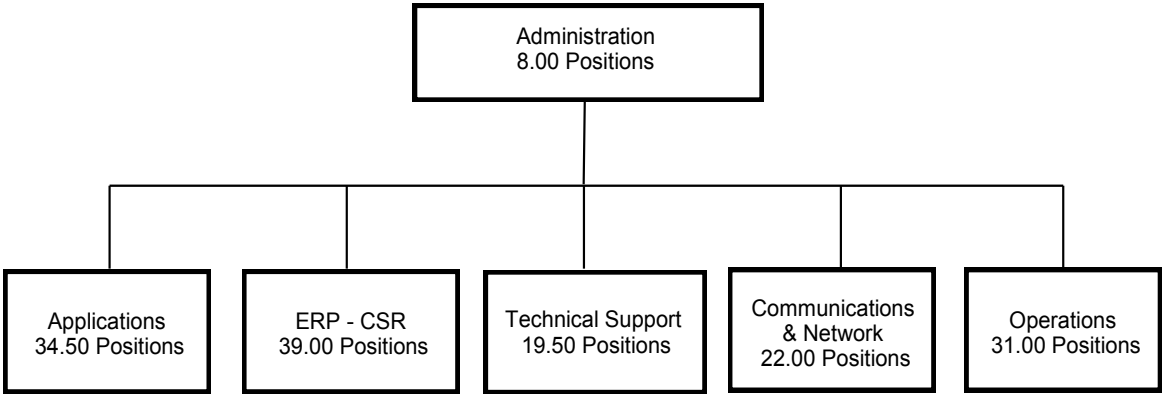
This Page Intentionally Left Blank

Department of Information Technology



DEPARTMENT OF INFORMATION TECHNOLOGY
(DIT)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



Department of Information Technology

Roles and Responsibilities

The Department of Information Technology (DIT) manages the City's information technology program, excluding those systems maintained by semi-autonomous agencies created by ordinance. DIT sets and enforces citywide technology and data security standards and policies. In addition, the department provides technical expertise in computer and communications technologies to all branches of city government and assists the Mayor with promoting a technology industry in the City and County of Honolulu.

Spending to Make a Difference

- The City continues to improve its information technology program through DIT-developed systems:
 - A new mobile driver license is being developed to allow drivers to store digital credentials on their mobile devices.
 - The Motor Vehicle Registration fully-digital dealer registration system has been expanded into a growing number of dealerships and service providers on Oahu.
 - HNLpay, a centralized payment management system, went into production. It provides for automated processing and reconciliation of payments and refunds, and has streamlined the processing for online payments.
 - HNLsign, a secure digital certificate signing initiative, has been expanded into paperless payable transactions and has reduced the number of printed vendor invoices.
 - HNLinfo Alerts was expanded to handle immediate emergency messages to the public.
 - PROS, the new Department of Parks and Recreation system, added Hanauma Bay reservations and integrated HNLpay processing.
 - AM2 asset management expanded maintenance scheduling features, more extensive handling of equipment for first responders, and allowed the elimination of an expensive off-the-shelf asset management system used for the City's real property assets.
 - A new platform for the City's internet and intranet websites was developed, along with a more consistent design across city agencies.
 - The department developed an emulation platform that enables expensive mainframe applications to be run on cloud infrastructure without the use of expensive licensed software or extensive rewriting.
 - A chatbot was developed to handle online questions from web users.
 - Machine Learning technology was used to train software to read handwritten documents. This will allow systems to process forms and applications that previously required staff to manually re-enter data.
- The City's mainframes are being moved from leases to managed services, reducing the risk from a shrinking workforce capable of maintaining these proprietary systems.
- The power and air conditioning systems at one of the City's data centers were replaced, reducing maintenance calls and increasing the reliability of operations.
- The City's Enterprise Resource Planning System is being upgraded to a new version that provides an enhanced user experience and the latest cloud technology. The currently separate applications of Financials, Human Resource Management/Payroll and Budgeting will be merged into a single platform. The upgrade includes plans to implement previously unused features in modules like Accounts Receivables, Grant Management, Organization Charting, and Timekeeping. The software includes embedded analytics on the application pages, including reports, dashboards, and a powerful tool for custom reports.

Budget Highlights

- The department's operating budget for FY2023 reflects an increase of \$2,222,322. This increase is due to the restoration of funds that were requested due to an overabundance of cuts made to our FY2022 budget. Through these cuts the department saw a significant shortage and needed to request additional funding from the Provision for Vacant Position account. The funding was needed so that we could process software

Department of Information Technology

maintenance invoices which are sunk costs.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	152.50	152.50	153.00	0.00	153.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	3.00	0.00	3.00
Total	154.00	154.00	156.00	0.00	156.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 17,126,278	\$ 14,272,531	\$ 17,461,907	\$ 0	\$ 17,461,907
Applications	2,303,143	2,089,422	2,121,535	0	2,121,535
Operations	1,493,923	1,572,578	1,565,657	0	1,565,657
Technical Support	1,420,356	1,460,742	1,309,646	0	1,309,646
ERP-CSR	2,659,213	2,712,658	2,444,013	0	2,444,013
Communications and Network	1,362,984	1,345,792	1,349,354	0	1,349,354
Total	\$ 26,365,897	\$ 23,453,723	\$ 26,252,112	\$ 0	\$ 26,252,112

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 9,879,276	\$ 9,807,908	\$ 9,394,073	\$ 0	\$ 9,394,073
Current Expenses	15,293,820	12,985,815	16,008,039	0	16,008,039
Equipment	1,192,801	660,000	850,000	0	850,000
Total	\$ 26,365,897	\$ 23,453,723	\$ 26,252,112	\$ 0	\$ 26,252,112

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 24,550,692	\$ 22,851,994	\$ 25,664,758	\$ 0	\$ 25,664,758
Sewer Fund	338,123	405,685	391,622	0	391,622
Liquor Commission Fund	72,561	74,916	74,916	0	74,916
Refuse Genl Operating Acct -SWSF	55,119	55,200	57,420	0	57,420
Special Projects Fund	1,349,400	0	0	0	0
Federal Grants Fund	2	65,928	63,396	0	63,396
Total	\$ 26,365,897	\$ 23,453,723	\$ 26,252,112	\$ 0	\$ 26,252,112

Administration

Program Description

The Administration program manages and directs the department's administrative policies, procedures and plans. The activity is responsible for managing and ensuring compliance with all policies in the acquisition of equipment, software and supplies; coordinating the annual budget preparation and administration of approved budgets; billing for data processing services; vendor contract agreements; accounts payable; administering and compliance with Civil Service Rules, as well as Department of Human Resources Policies and Procedure; transacting all departmental personnel matters; and providing centralized clerical services for all divisions within the department; and other administrative matters.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 639,658	\$ 648,148	\$ 624,472	\$ 0	\$ 624,472
Current Expenses	15,293,819	12,964,383	15,987,435	0	15,987,435
Equipment	1,192,801	660,000	850,000	0	850,000
Total	\$ 17,126,278	\$ 14,272,531	\$ 17,461,907	\$ 0	\$ 17,461,907

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 15,776,878	\$ 14,272,531	\$ 17,461,907	\$ 0	\$ 17,461,907
Special Projects Fund	1,349,400	0	0	0	0
Total	\$ 17,126,278	\$ 14,272,531	\$ 17,461,907	\$ 0	\$ 17,461,907

Applications

Program Description

This division develops, maintains, and supports in-house software applications, and coordinates the efforts between the department and user agencies as they relate to applications development, database administration, development software license administration, internet/intranet web content management, mobile computing, cloud computing, application quality and information services.

This activity conducts feasibility studies; performs system analysis, design and development; performs systems testing, user training, and detailed documentation of the developed applications; maintains implemented systems; provides Application Programming Interface (API) services and file conversion support; provides database administration; and assistance to City departments in the procurement and implementation of vendor application software; negotiates enterprise GIS software license contract; provide GIS server administration support and performs project management functions for information technology project integration and implementation.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	34.50	34.50	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.00	0.00	0.00	0.00
Total	35.00	34.50	35.00	0.00	35.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,303,143	\$ 2,089,422	\$ 2,121,535	\$ 0	\$ 2,121,535
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 2,303,143	\$ 2,089,422	\$ 2,121,535	\$ 0	\$ 2,121,535

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,303,143	\$ 2,089,422	\$ 2,121,535	\$ 0	\$ 2,121,535
Total	\$ 2,303,143	\$ 2,089,422	\$ 2,121,535	\$ 0	\$ 2,121,535

Operations

Program Description

The Operations Division plans, administers and coordinates the Department of Information Technology (DIT) central and backup computer systems, including mainframes, servers, centralized printers, scanners and data entry devices; develops and maintains monetary and document controls to ensure accuracy of processed data; develops computer schedules, routes documents and reports to and from users; provides the initial phase of troubleshooting and incident categorization; monitors security access and camera alarm systems for key radio and microwave sites; communicates both critical and routine technology updates in a timely manner; coordinates software and hardware changes with user agencies; provides diagnostic services on telecommunications and computer networks; acts as network controller by coordinating installation and de-installation of operations center based equipment; supports the Emergency Operations Center, providing key direction and technical advice to City agencies during a disaster; and coordinates plans and activities for data and system recovery within DIT in the event of a disaster.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	31.00	31.00	31.00	0.00	31.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	2.00	0.00	2.00
Total	31.00	31.00	33.00	0.00	33.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,493,922	\$ 1,551,146	\$ 1,545,053	\$ 0	\$ 1,545,053
Current Expenses	1	21,432	20,604	0	20,604
Equipment	0	0	0	0	0
Total	\$ 1,493,923	\$ 1,572,578	\$ 1,565,657	\$ 0	\$ 1,565,657

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,493,921	\$ 1,506,650	\$ 1,502,261	\$ 0	\$ 1,502,261
Federal Grants Fund	2	65,928	63,396	0	63,396
Total	\$ 1,493,923	\$ 1,572,578	\$ 1,565,657	\$ 0	\$ 1,565,657

Technical Support

Program Description

The Technical Support program provides infrastructure services for all of the City's departments and agencies, including the Department of Information Technology (DIT). It provides the planning, installation and operations of infrastructure services such as enterprise storage, servers, cloud infrastructure, electronic mail, and backup and recovery.

The Technical Support program also plans, installs, administers, and maintains hardware and software for the mainframe which houses critical statewide applications like Driver's License and Motor Vehicle. It provides reports and works closely with DIT's Application and Operation staff to ensure the applications are compatible and the mainframe is monitored.

The Technical Support program also provides cyber security to protect the City's information resources. It provides the formulation and implementation of security policies and procedures to help protect against accidental or intentional loss, destruction, or misuse of City resources and data as well as plan, install and maintain security controls such as firewalls, proxies and endpoint protection. The program also provides the infrastructure for building access control and alarm monitoring systems (ACAMS).

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.50	0.00	0.00	0.00
Total	19.00	19.50	19.00	0.00	19.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,420,356	\$ 1,460,742	\$ 1,309,646	\$ 0	\$ 1,309,646
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 1,420,356	\$ 1,460,742	\$ 1,309,646	\$ 0	\$ 1,309,646

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,420,356	\$ 1,460,742	\$ 1,309,646	\$ 0	\$ 1,309,646
Total	\$ 1,420,356	\$ 1,460,742	\$ 1,309,646	\$ 0	\$ 1,309,646

ERP-CSR

Program Description

The Enterprise Resource Planning - Computer Service Representative (ERP-CSR) program performs computer systems ERP design and support, and coordinates the efforts between the department and user agencies as it relates to ERP design, Financial, Budget, Human Resource, Timekeeping and Payroll technology information services, City desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design and configuration; performs systems testing, user training and detailed documentation of the designed ERP applications; maintains implemented systems; provides interfaces and reports; provides assistance to City departments in the technical implementation of Budget, Financial, Human Resource, Timekeeping and Payroll application software; and performs project management functions for ERP IT project integration and implementation. This program also handles the City's desktop computer hardware and software deployment; assists the user agencies to plan and coordinate their data processing goals; develop forms and workflows for internal processing; and provides Computer Services Representative support services.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	38.00	38.00	38.00	0.00	38.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	39.00	39.00	39.00	0.00	39.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,659,213	\$ 2,712,658	\$ 2,444,013	\$ 0	\$ 2,444,013
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 2,659,213	\$ 2,712,658	\$ 2,444,013	\$ 0	\$ 2,444,013

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,193,410	\$ 2,176,857	\$ 1,920,055	\$ 0	\$ 1,920,055
Sewer Fund	338,123	405,685	391,622	0	391,622
Liquor Commission Fund	72,561	74,916	74,916	0	74,916
Refuse Genl Operating Acct -SWSF	55,119	55,200	57,420	0	57,420
Total	\$ 2,659,213	\$ 2,712,658	\$ 2,444,013	\$ 0	\$ 2,444,013

Communications and Network

Program Description

The Communications and Network Division provides network infrastructure support for first responder communications including wired and wireless networks, telephone systems, Project 25 (P25) radio, microwave and related systems. It is responsible for the management of related technology and facilities, including buildings and towers; oversees all security access both physical and electronic to the various technology systems supported by the Department of Information Technology (DIT). Staff participate in strategic and tactical planning for the efficient and effective use of information resources in overall City operations, and evaluates plans and proposals from other governmental agencies (e.g. Federal, State, and County) and public or quasi-public organizations for compatibility with City network systems.

This division provides project management support directing project support staff, consultants and vendors, who in turn provide ongoing support to the Project 25 (P25) radio, microwave, wireless, and City-wide fiber network infrastructure systems. Functions within this activity include contract preparation and management to ensure compliance with the documented strategies of the City as it relates to networks, voice systems, servers, and electronic storage components and systems.

This division manages communication tower construction, wireless construction, and fiber construction and installation projects. This division also functions as technical advisor for fiber network infrastructure planning and design in the City's new construction projects, as well as providing technical support and guidance to the City's public safety agencies in various communication operations and missions, such as Wireless Emergency 911.

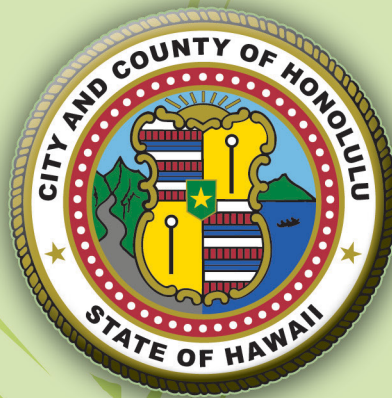
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	22.00	22.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,362,984	\$ 1,345,792	\$ 1,349,354	\$ 0	\$ 1,349,354
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 1,362,984	\$ 1,345,792	\$ 1,349,354	\$ 0	\$ 1,349,354

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,362,984	\$ 1,345,792	\$ 1,349,354	\$ 0	\$ 1,349,354
Total	\$ 1,362,984	\$ 1,345,792	\$ 1,349,354	\$ 0	\$ 1,349,354

This Page Intentionally Left Blank

Department of Land Management



Department of Land Management

Roles and Responsibilities

The Department of Land Management (DLM) protects, develops, and manages the City and County of Honolulu’s real property interests, except those under the jurisdiction of the Department of Parks and Recreation (DPR). These responsibilities include: maintaining a perpetual inventory of all City real property interests; creating plans and advising on best practices in land management, property management, and conservation and stewardship; and negotiating real property transactions.

Spending to Make a Difference

City-wide budget restrictions imposed in FY21 and continuing into FY22 necessitated reprioritization of DLM’s FY22 operating budget expenditure schedule. Planned administrative expenditures were either reduced or delayed, while still allowing DLM to fulfill its core function to protect, develop, and manage City-owned properties. DLM removed two affordable housing rental projects from the market, and repurposed them into isolation/quarantine facilities to serve the community at no cost. This action resulted in the estimated loss of revenues to the City of approximately \$160K to \$200K, although all operating expenses approximating \$3.06M were reimbursed by the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Budget Highlights

- Addressing the COVID-19 pandemic: In coordination with the State of Hawaii, Department of Health, solutions were developed to provide necessary quarantine and isolation facilities for individuals with positive COVID-19 results or awaiting testing results:
 - West Loch Modular, a newly developed 58-unit residential property in West Loch, was used as COVID-19 quarantine lodging for the homeless.
 - Harbor Arms, a recently-acquired 30-unit apartment-hotel property in Aiea, was used as COVID-19 quarantine lodging. This asset will be converted into affordable housing.
- Protection and development of City-owned properties:
 - Conservation Easements. DLM is negotiating the City’s proposed \$1.75 million acquisition of a perpetual conservation easement on the historic 17-acre Waikalua Fishpond on Kaneohe Bay, using the Clean Water and Natural Lands Fund (CWNLF).
 - DLM will continue to perform annual monitoring of all acquired CWNLF properties.
- Development of City-owned properties:
 - Homeless Resource Center: Construction is expected to be completed by the end of February, 2022. It includes a residential tower with 27 units, a mezzanine with 2 staff single units and 4 double units, a loft (undeveloped space with separate restroom), and a commercial kitchen and dining hall that potentially could serve roughly 1,000 meals per day to those who are experiencing or at risk of homelessness.
 - West Loch Modular: The building was constructed using primarily modular components and stacked on site to create a 58 studio-unit building with a small commercial kitchen to provide meals to low income tenants. This project is completed and is currently being used temporarily as an isolation/quarantine facility. Thereafter, a contracted property management company will take over property management and will rent the units to those with 60% or below the area median income (AMI).
 - Halewai’olu Senior Residences: Halewai’olu Senior Development, LLC (a Michaels Development Company affiliate) has commenced construction of a 156-unit multistory building on City-owned property for the elderly whose income is at or below 80% AMI. Projected completion is summer of 2023.
 - West Loch Affordable Project: Komohale West Loch LLC (a Stanford Carr affiliate) is seeking entitlements and financing for a 123-unit project on a vacant City parcel at West Loch, for individuals and families whose income is at or below 60% AMI.
 - Kapolei 6&7. KG Kapolei Parkway LLC (a Kobayashi Group, LLC affiliate) is seeking entitlements and financing for a 404-unit project on vacant City-owned lands located in Kapolei, for individuals and families whose income is at or below between 30% and 60% AMI.

- Aiea Sugar Mill. EAH Inc. is seeking entitlements and financing for a 139-unit project on City-owned lands located in Aiea, for individuals and families whose income is at or below between 30% and 60% AMI.
- Acquisitions: DLM is assessing the feasibility of acquiring assets into the City's real estate portfolio.
- Transfer of public school sites: DLM has been working with the Department of Education to coordinate the transfer of public school sites to the State. Per Act 206 (SLH 2017), 14 public schools on 17 parcels will be transferred and per Act 210 (SLH 2018), 83 public schools on 103 parcels will be transferred.
- Disposition of City properties: DLM will continue working to dispose of remnant City-owned parcels.
- Planning and Design: DLM is working with a consultant on planning and conceptual design for affordable housing projects on City-owned properties.
- Management of City-owned property: DLM's rental housing inventory currently consists of 19 residential projects, a total of 985 permanent rental units and 2 housing projects temporarily being used for isolation/quarantine purposes. A 5-year reserve study completed in FY20 provided revenue estimates and budgetary recommendations for rehabilitation and repair of City-owned properties. In FY22, the following were completed:
 - Harbor Village (90 units, 60% AMI and market): Upgraded security and intercom systems and completed spall repairs. Continue to repair drain pipes in the residential parking structure and water-proofing on each floor.
 - Manoa Gardens Elderly Housing (41 units, 60% AMI): Completed the installation of new mailboxes, interior painting of the common areas and parking re-pavement.
 - Chinatown Gateway Plaza (200 units, 60% AMI and market): Removed existing landscaping and drained water feature to mitigate continuous leaks into the parking garage. Completed elevator and plumbing repairs. Hired a consultant to provide schematic designs to upgrade landscaped areas and repairs to irrigation systems.
 - Marin Towers (236 units, 60% AMI and market): In the process of replacing air conditioning units and chiller systems.
 - Kanoa Apartments (14 units, 60% AMI): Completed upgrades to exterior lighting and repaired water leaks in 2 units. Currently working on roof repairs.
 - Bachelor's Quarters (10 units, 60% AMI): Completed necessary work to ADA wheel chair ramp and upgraded exterior lighting. Installed no parking signs and replaced expired water heaters in units.
 - West Loch Elderly (150 units, 60% AMI): Installed additional security cameras on property and continue to have scheduled pest control and ground termite treatment for the entire property. Continue to provide landscape maintenance services for the property.
 - Ewa Villages: Completed tree trimming and brush clearing in Varona Village. Removed bulky items off the property.
 - Hauula Civic Center (community): Roof repairs are currently in process.
 - Winston Hale (100 units, 60% AMI): In the process of renovating 23 units that are in need of new shower pans, cabinets and flooring. Completed a new office space for the property manager at the entrance of the building.

Department of Land Management

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 2,623,805	\$ 3,363,996	\$ 3,481,935	\$ 0	\$ 3,481,935
Total	\$ 2,623,805	\$ 3,363,996	\$ 3,481,935	\$ 0	\$ 3,481,935

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,369,294	\$ 1,479,019	\$ 989,230	\$ 0	\$ 989,230
Current Expenses	1,254,511	1,884,977	2,492,705	0	2,492,705
Equipment	0	0	0	0	0
Total	\$ 2,623,805	\$ 3,363,996	\$ 3,481,935	\$ 0	\$ 3,481,935

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,623,805	\$ 3,022,462	\$ 3,105,723	\$ 0	\$ 3,105,723
Clean Water and Natural Lands Fund	0	245,984	376,212	0	376,212
Housing Development Special Fund	0	95,550	0	0	0
Total	\$ 2,623,805	\$ 3,363,996	\$ 3,481,935	\$ 0	\$ 3,481,935

Administration

Program Description

The Department of Land Management was created when the electorate of Honolulu voted to pass Charter Amendment 8 during the 2016 General Election. This charter amendment established a department to manage all of the City and County of Honolulu's real estate interests and to negotiate real property transactions for the City. The Administration activity oversees, manages and provides administrative support to the Department of Land Management.

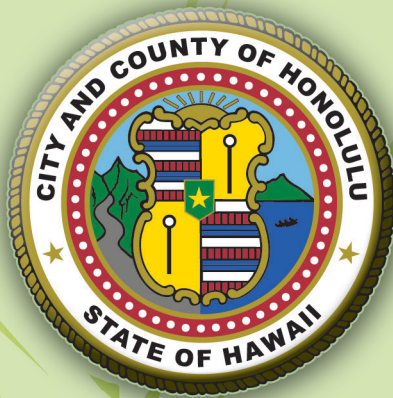
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,369,294	\$ 1,479,019	\$ 989,230	\$ 0	\$ 989,230
Current Expenses	1,254,511	1,884,977	2,492,705	0	2,492,705
Equipment	0	0	0	0	0
Total	\$ 2,623,805	\$ 3,363,996	\$ 3,481,935	\$ 0	\$ 3,481,935

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,623,805	\$ 3,022,462	\$ 3,105,723	\$ 0	\$ 3,105,723
Clean Water and Natural Lands Fund	0	245,984	376,212	0	376,212
Housing Development Special Fund	0	95,550	0	0	0
Total	\$ 2,623,805	\$ 3,363,996	\$ 3,481,935	\$ 0	\$ 3,481,935

This Page Intentionally Left Blank

Office of the Mayor



Office of the Mayor

Roles and Responsibilities

As the Chief Executive Officer of the City and County of Honolulu (City), the Mayor sets the administration strategy, aligns the administration for optimal performance, establishes a culture that drives excellence, transformative change and execution, visions for the future and builds resilience ahead of crisis. The Mayor faithfully upholds and enforces the provisions of the Revised Charter of the City and County of Honolulu and all applicable laws and statutes of the State of Hawaii. The Mayor provides bold leadership and direction for the City and County of Honolulu.

Spending to Make a Difference

- Stimulating the Economy through Better Alignment with non-City Resources - Given the City's constrained resources during the COVID-19 induced economic recession, the Mayor seeks greater alignment between City priorities/projects and Federal, State and non-governmental organization (NGO) resources. In anticipation of a significant increase in federally funded infrastructure program opportunities in FY2023, the City must work smartly with the State and NGO sectors to identify growth and development opportunities that move all Oahu communities into the 21st century, including the creation of a seamless City-State transportation grid across Oahu that incorporates state of the art adaptive traffic-signal technologies with fiber-optic connectivity to distant and often underserved communities, climate change adaptation projects, upgraded sewer and water systems, key roadways, a pedestrian bridge over the Ala Wai and a functional intermodal transit system that includes, but is not limited to, rail, buses, handi-vans, cars, bikes, and pedestrians, that bridges our communities and people, all with an overarching focus on improving access to City services and community resources. The Mayor's priorities also include electrification of transportation, improvement of City corporation yards facilitating improved services to our communities, energy conservation, complete streets/bike lanes and improvement of public facilities including, but not limited to, municipal parking, civic center parking and intermodal transit facilities.
- Affordable Housing and Homelessness - Oahu continues to experience a housing crisis where demand grossly exceeds housing inventory at all income levels. The Mayor is prioritizing and expediting affordable housing plans, permits and projects within the City and County of Honolulu by focusing on efficient and streamlined processing of County, State and private-sector developments through a commitment to organizational change leading to greater efficiencies. The Mayor's administration will prioritize the acquisition and development of properties that provide a full range of housing inventory, developments that will create transit-oriented communities delivering affordable housing units and mixed-use retail where residents can live, work and play in communities with social services, service providers, businesses and access to multiple modes of transit and transportation. Mayor is also proposing an expansion of the Office of Housing and Homelessness with additional resources dedicated to new ideas, approaches and models to reduce Oahu's homeless population.
- Economic Revitalization - The COVID-19 public health pandemic has compromised businesses and economic activity, not only on Oahu, but across the State of Hawaii. In response, the Mayor is taking the opportunity to reopen, rethink and, ultimately, grow the economy beyond pre-pandemic levels by working collectively and smartly with public and private stakeholders. The Mayor will aggressively pursue federal, state and NGO funding, explore opportunities for public-private partnerships, align governmental operations to take advantage of private-industry resources and maximize opportunities for local families and businesses to not only rebound from COVID-19, but set realistic growth targets for a post-pandemic future. The Mayor's priorities are also aligned with the State in implementation of a destination management action plan that aligns state and county resources, prioritizes collaboration, engagement and proactive mitigation, in redefining, rebuilding and resetting Oahu's visitor industry within our collective natural, cultural, administrative and historical resource capacity.
- Governmental Efficiencies and Transformative Change - Oahu's communities must have access to efficient City services and resources. The Mayor is working with the State, non-profits, NGOs and the private sector to streamline the process for securing funds, including federal relief funds, distributing funds through a transparent, equitable grant process and establishing a transformative grant administrative process and tracking system within the City, all to meet the urgent needs of our residents, businesses and communities. City programs that will support recovery include, but are not limited to, expanding rental and utility relief programs, additional childcare city-coordinated services, growth of Oahu's agriculture sector, job-retooling and retraining programs and job placement. The Mayor is also working on transformative change to City processes,

including human resources and hiring, that will empower the City to recruit and retain the experienced workforce necessary to serve communities across Oahu.

Budget Highlights

- The main expenditures for the office are salaries, which remain relatively flat over the prior Fiscal Year.

Office of the Mayor

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 255,914,762	\$ 740,458	\$ 725,787	\$ 0	\$ 725,787
Contingency Fund	6,957	29,405	30,000	0	30,000
Total	\$ 255,921,719	\$ 769,863	\$ 755,787	\$ 0	\$ 755,787

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 781,319	\$ 680,508	\$ 666,432	\$ 0	\$ 666,432
Current Expenses	255,140,400	89,355	89,355	0	89,355
Equipment	0	0	0	0	0
Total	\$ 255,921,719	\$ 769,863	\$ 755,787	\$ 0	\$ 755,787

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 847,484	\$ 769,863	\$ 755,787	\$ 0	\$ 755,787
Federal Grants Fund	255,074,235	0	0	0	0
Total	\$ 255,921,719	\$ 769,863	\$ 755,787	\$ 0	\$ 755,787

Administration

Program Description

This activity oversees City agencies, establishes policies and provides management direction for all executive departments.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 781,319	\$ 680,508	\$ 666,432	\$ 0	\$ 666,432
Current Expenses	255,133,443	59,950	59,355	0	59,355
Equipment	0	0	0	0	0
Total	\$ 255,914,762	\$ 740,458	\$ 725,787	\$ 0	\$ 725,787

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 840,527	\$ 740,458	\$ 725,787	\$ 0	\$ 725,787
Federal Grants Fund	255,074,235	0	0	0	0
Total	\$ 255,914,762	\$ 740,458	\$ 725,787	\$ 0	\$ 725,787

Contingency Fund

Program Description

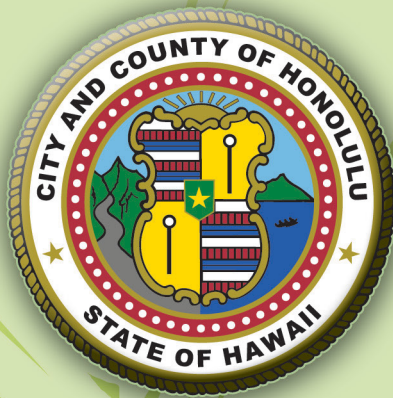
This activity, as established by Section 5-105 of the Revised Charter of the City and County of Honolulu 1973 (2000 ed.), provides a contingency fund to be expended for such public purposes as the Mayor deems proper.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	6,957	29,405	30,000	0	30,000
Equipment	0	0	0	0	0
Total	\$ 6,957	\$ 29,405	\$ 30,000	\$ 0	\$ 30,000

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 6,957	\$ 29,405	\$ 30,000	\$ 0	\$ 30,000
Total	\$ 6,957	\$ 29,405	\$ 30,000	\$ 0	\$ 30,000

Office of the Managing Director



Office of the Managing Director

Roles and Responsibilities

As the principal management aide of the Mayor, lead operating officer for the City and County of Honolulu (City) and supervisor of executive departments and agencies, with the exception of Corporation Counsel, the Managing Director (MD) sets priorities and manages the performance of all executive departments and agencies throughout the City. The MD also prescribes the standards of administrative practices and performance.

The Managing Director performs all the duties and functions as set forth in the City Charter and provides guidance to departments in maintaining efficient, transparent, safe and healthy operations that stimulate and drive economically vibrant communities through the provision of government services. Working with the Mayor, the Managing Director is focused on transformative change that will significantly improve City processes across all Departments including, but not limited to, human resources/hiring, budget and fiscal services, information technology, grant administration, inventory management, community engagement and greater transparency and equity in government operations.

Spending to Make a Difference

- Establishing a Culture of Excellence and Execution - Working with the Mayor, the MD establishes a culture of excellence while focusing on execution and delivery of services and resources to individuals, businesses, families and communities across Oahu. The MD works closely with the Honolulu City Council to meet and exceed the needs and expectation of constituency in all Council districts.
- Leading and Transforming a Vibrant City - Under the Mayor’s leadership, the Office of the Managing Director (MDO) responds to and addresses community concerns, works on policy issues in concert with the Honolulu City Council and community groups, creates opportunities for equitable economic development and growth, stimulates cultural awareness and cultural context for City services, engages in and monitors community feedback at community and neighborhood board meetings, manages executive departments and agencies to ensure collaboration, fiscal responsibility, transparency and efficiency of operations, and prioritizes excellent customer service across all governmental operations.
- COVID-19 Response - The MDO is guiding the City’s efforts to efficiently respond to the COVID-19 pandemic. The MD coordinates with City departments and agencies, community groups, NGOs and other government stakeholders to manage the City’s robust and equitable response to the needs of communities across Oahu in the distribution of American Rescue Plan Act of 2021 funds and other federal relief/federally funded Congressional programs.
- Training Our Future Leaders - While the City employs a highly-experienced workforce committed to the highest levels of excellence and customer service, the boomer generation is retiring in large numbers, creating a gap in leadership and managerial experience. The MDO is working under the Mayor’s lead to transform the City’s recruiting and retention program and policies to attract the expert and experienced workforce necessary to operate the City with optimum efficiency, with training opportunities for employees in leadership development, organizational strategy and governmental efficiency and transparency.

Budget Highlights

- Increase in General Fund over FY2022. The main expenditures for the office(s) are salaries and current expenses which include funding for the Rental and Utility Relief program administration costs that are not covered by Federal funding, funding for the Mayor’s Office of Culture and the Arts to obtain new art pieces for the City’s public art collection, and an increase in consulting contract funding in the Office of Climate Change, Sustainability and Resiliency.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	40.50	47.00	47.00	0.00	47.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	2.00	0.00	0.00	0.00
Total	41.50	50.00	48.00	0.00	48.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
City Management	\$ 26,577,958	\$ 8,197,370	\$ 2,145,984	\$ 862,978	\$ 3,008,962
Culture and the Arts	516,478	564,374	583,024	0	583,024
Office of Housing	189,442	515,288	205,500	0	205,500
Office of Climate Change, Sustainability and Resiliency	1,161,644	1,248,062	1,928,833	0	1,928,833
Total	\$ 28,445,522	\$ 10,525,094	\$ 4,863,341	\$ 862,978	\$ 5,726,319

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 3,250,000	\$ 3,532,652	\$ 2,808,414	\$ 0	\$ 2,808,414
Current Expenses	25,195,522	6,992,442	2,054,927	862,978	2,917,905
Equipment	0	0	0	0	0
Total	\$ 28,445,522	\$ 10,525,094	\$ 4,863,341	\$ 862,978	\$ 5,726,319

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,933,336	\$ 4,525,094	\$ 4,863,341	\$ 862,978	\$ 5,726,319
Sewer Fund	0	250,000	0	0	0
Special Projects Fund	270,000	0	0	0	0
Federal Grants Fund	24,242,186	5,750,000	0	0	0
Total	\$ 28,445,522	\$ 10,525,094	\$ 4,863,341	\$ 862,978	\$ 5,726,319

City Management

Program Description

Provides funds for the Office of the Managing Director. Management and coordination of the executive agencies and the Office of Economic Development are funded through this program.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	21.50	25.00	25.00	0.00	25.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	2.00	0.00	0.00	0.00
Total	22.50	28.00	26.00	0.00	26.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,978,843	\$ 2,246,288	\$ 1,640,484	\$ 0	\$ 1,640,484
Current Expenses	24,599,115	5,951,082	505,500	862,978	1,368,478
Equipment	0	0	0	0	0
Total	\$ 26,577,958	\$ 8,197,370	\$ 2,145,984	\$ 862,978	\$ 3,008,962

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,265,772	\$ 2,697,370	\$ 2,145,984	\$ 862,978	\$ 3,008,962
Special Projects Fund	70,000	0	0	0	0
Federal Grants Fund	24,242,186	5,500,000	0	0	0
Total	\$ 26,577,958	\$ 8,197,370	\$ 2,145,984	\$ 862,978	\$ 3,008,962

Culture and the Arts

Program Description

The Mayor's Office of Culture and the Arts (MOCA) was created in 1971 after the passage of the Percent for Art law in 1967 that established the Art in City Buildings Program. MOCA promotes and increases awareness of the importance of arts and cultural heritages for the benefit of the people in the City and County of Honolulu. Through Culture and Arts Programs and a Collaborative Arts Program, MOCA provides opportunities for the development and exposure to culture and arts in all forms.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	5.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	5.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 319,239	\$ 368,424	\$ 352,524	\$ 0	\$ 352,524
Current Expenses	197,239	195,950	230,500	0	230,500
Equipment	0	0	0	0	0
Total	\$ 516,478	\$ 564,374	\$ 583,024	\$ 0	\$ 583,024

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 516,478	\$ 564,374	\$ 583,024	\$ 0	\$ 583,024
Total	\$ 516,478	\$ 564,374	\$ 583,024	\$ 0	\$ 583,024

Office of Housing

Program Description

Established by the Council to ensure that agencies of the state and federal governments, private organizations, nonprofit groups, community organizations, and individuals will work in partnership to address issues regarding affordable housing, senior housing, special needs housing and homelessness.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	2.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	2.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 171,671	\$ 231,888	\$ 172,200	\$ 0	\$ 172,200
Current Expenses	17,771	283,400	33,300	0	33,300
Equipment	0	0	0	0	0
Total	\$ 189,442	\$ 515,288	\$ 205,500	\$ 0	\$ 205,500

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 189,442	\$ 265,288	\$ 205,500	\$ 0	\$ 205,500
Federal Grants Fund	0	250,000	0	0	0
Total	\$ 189,442	\$ 515,288	\$ 205,500	\$ 0	\$ 205,500

Office of Climate Change, Sustainability and Resiliency

Program Description

The Office of Climate Change, Sustainability and Resiliency was created when the electorate of Honolulu voted to pass Charter Amendment 7 during the 2016 General Election. This charter amendment established an office whose purpose is to be the central point for gathering information and working with internal and external stakeholders on issues related to climate change, resiliency and sustainability. The office also serves the newly created, five member, Climate Change Commission.

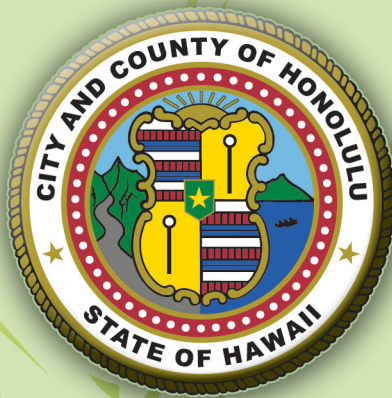
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.00	12.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 780,247	\$ 686,052	\$ 643,206	\$ 0	\$ 643,206
Current Expenses	381,397	562,010	1,285,627	0	1,285,627
Equipment	0	0	0	0	0
Total	\$ 1,161,644	\$ 1,248,062	\$ 1,928,833	\$ 0	\$ 1,928,833

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 961,644	\$ 998,062	\$ 1,928,833	\$ 0	\$ 1,928,833
Sewer Fund	0	250,000	0	0	0
Special Projects Fund	200,000	0	0	0	0
Total	\$ 1,161,644	\$ 1,248,062	\$ 1,928,833	\$ 0	\$ 1,928,833

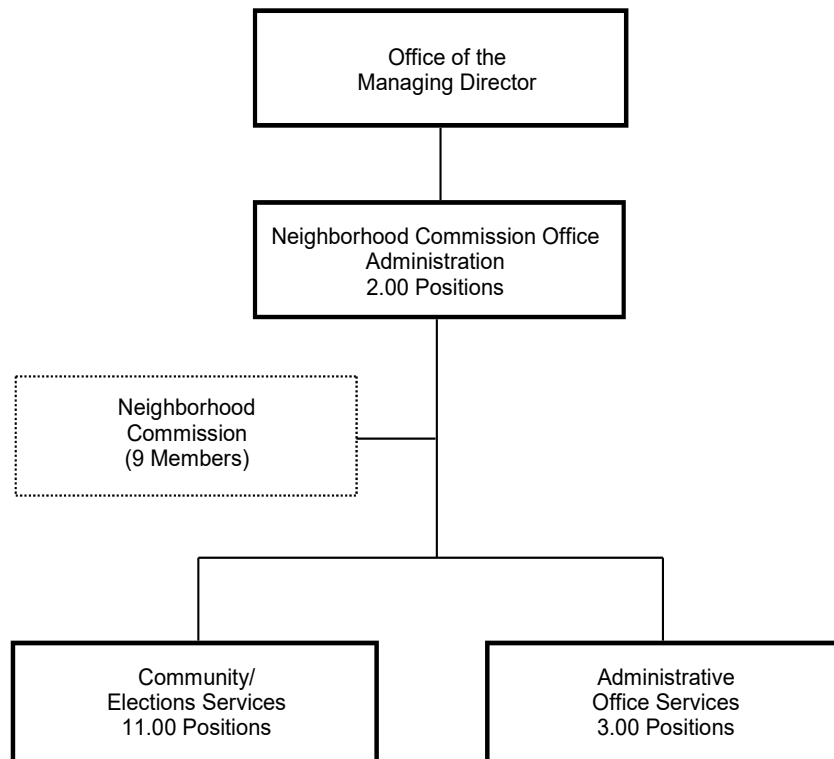
This Page Intentionally Left Blank

Neighborhood Commission

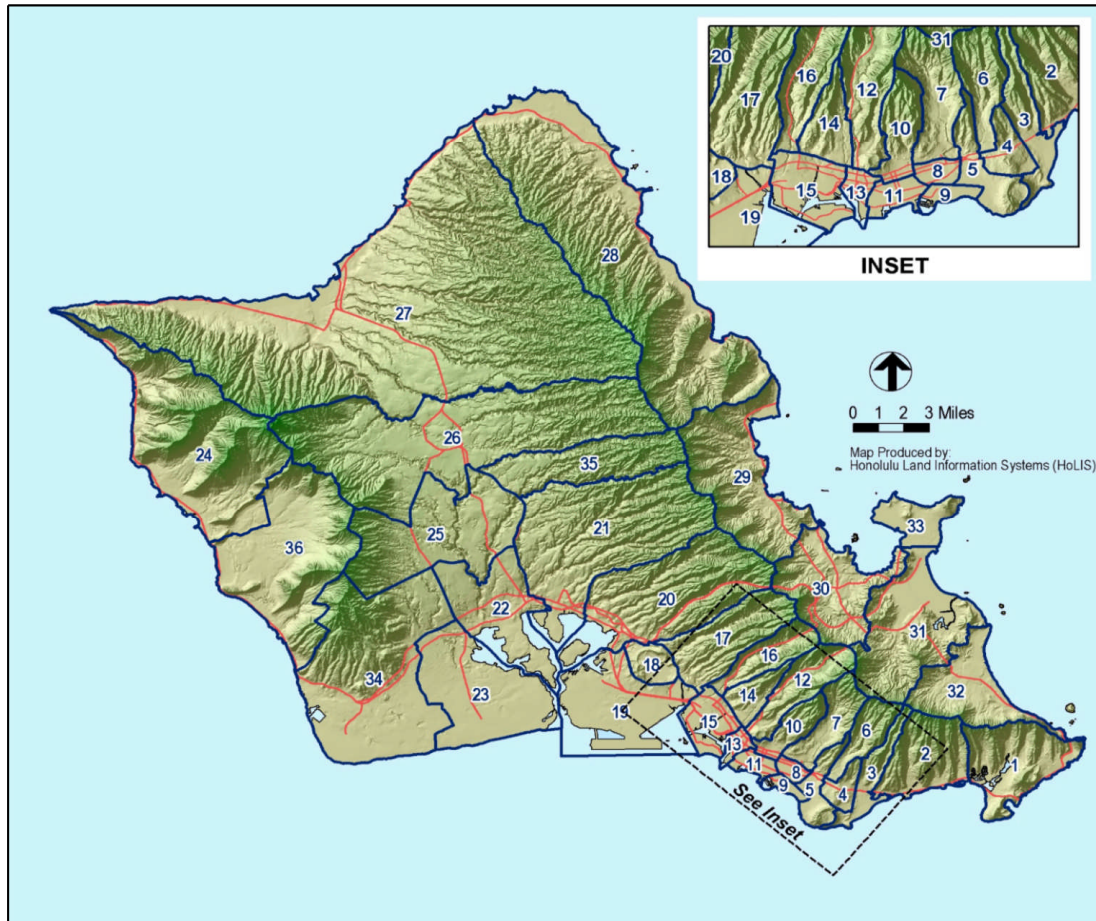


NEIGHBORHOOD COMMISSION OFFICE (NCO) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



**NEIGHBORHOOD COMMISSION OFFICE
(NCO)
NEIGHBORHOOD BOARDS BOUNDARIES**



No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD
1	HAWAII KAI	13	DOWNTOWN	25	MILILANI/WAIPIO/ MELEMANU
2	KULIOUOU-KALANI IKI	14	LILIHA/ALEWA/PUUNUI	26	WAHIAWA-WHITMORE VILLAGE
3	WAIALAE-KAHALA		KAMEHAMEHA HEIGHTS	27	NORTH SHORE
4	KAIMUKI	15	KALIHI-PALAMA	28	KOOLAULOA
5	DIAMOND HEAD/KAPAHULU/ ST. LOUIS HEIGHTS	16	KALIHI VALLEY	29	KAHALUU
6	PALOLO	17	MOANALUA (Not Formed)	30	KANEOHE
7	MANOA	18	ALIAMANU/SALT LAKE/ FOSTER VILLAGE/AIRPORT	31	KAILUA
8	MCCULLY/MOILIILI	19	AREA CONSOLIDATED INTO NB 18	32	WAIMANALO
9	WAIKIKI	20	AIEA	33	MOKAPU (Not Formed)
10	MAKIKI/LOWER PUNCHBOWL/ TANTALUS	21	PEARL CITY	34	MAKAKILO/KAPOLEI/ HONOKAI HALE
11	ALA MOANA/KAKAAKO	22	WAIPAHU	35	MILILANI MAUKA/ LAULANI VALLEY
12	NUUANU/PUNCHBOWL	23	EWA	36	NANAKULI-MAILI
		24	WAIANAE COAST		

Neighborhood Commission

Roles and Responsibilities

The Neighborhood Commission (the Commission), with assistance from the Neighborhood Commission Office (NCO), is responsible for the mandated ten-year review of the Neighborhood Plan. The Neighborhood Plan serves as the legal framework for the Neighborhood Board System. The mission of the Neighborhood Commission is to increase and assure effective citizen participation in government through the Neighborhood Board System.

The NCO provides staff support to the nine-member Neighborhood Commission and the Neighborhood Board System comprised of 33 neighborhood boards. NCO staff attends regular monthly meetings, produces meeting minutes, and provides proper public notice of all meetings of the Commission and the neighborhood boards.

Spending to Make a Difference

- Relevancy - The Executive Secretary of the NCO, working with the Neighborhood Boards, is strategizing to improve the relevancy of meetings to the broader public in an effort to drive increased awareness, civic engagement and participation.
- Technology - The NCO continually updates and improves the NCO website to modernize digital interaction with constituency. The NCO website provides resources and info-graphics about the Neighborhood Board System as well as training resources for those interested in the Sunshine Law, meeting processes and procedures. The NCO will continue to improve communication and transparency by optimizing the use of social media tools.
- Community Outreach - The NCO will continue to participate in COVID-safe ways at various community events island-wide, with a focus on engaging more residents and other members of the public. The office will host virtual and, as permitted, in-person community events to disseminate information, gain public input about the Neighborhood Board System, and attract new board members.
- Training - The NCO will develop training tools and informative memos for distribution to board members and the public at-large. The NCO will continue to increase training and certification by the National Association of Parliamentarians for staff to improve the services provided to the boards.

Budget Highlights

- Increase from FY2022 due to Neighborhood Board Elections being held biennially in odd numbered years.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	14.00	14.00	14.00	0.00	14.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	14.00	14.00	14.00	0.00	14.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Neighborhood Commission	\$ 821,738	\$ 814,088	\$ 920,936	\$ 0	\$ 920,936
Total	\$ 821,738	\$ 814,088	\$ 920,936	\$ 0	\$ 920,936

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 558,188	\$ 665,928	\$ 595,776	\$ 0	\$ 595,776
Current Expenses	263,550	148,160	325,160	0	325,160
Equipment	0	0	0	0	0
Total	\$ 821,738	\$ 814,088	\$ 920,936	\$ 0	\$ 920,936

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 821,738	\$ 794,088	\$ 920,936	\$ 0	\$ 920,936
Federal Grants Fund	0	20,000	0	0	0
Total	\$ 821,738	\$ 814,088	\$ 920,936	\$ 0	\$ 920,936

Neighborhood Commission

Program Description

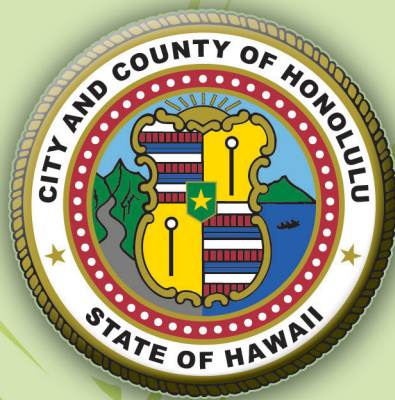
The Neighborhood Commission Office (NCO) provides administrative and technical support services to the Neighborhood Commission, 33 neighborhood boards, and the city administration.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	14.00	14.00	14.00	0.00	14.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	14.00	14.00	14.00	0.00	14.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 558,188	\$ 665,928	\$ 595,776	\$ 0	\$ 595,776
Current Expenses	263,550	148,160	325,160	0	325,160
Equipment	0	0	0	0	0
Total	\$ 821,738	\$ 814,088	\$ 920,936	\$ 0	\$ 920,936

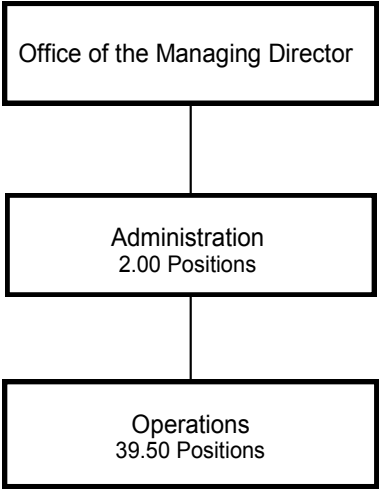
SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 821,738	\$ 794,088	\$ 920,936	\$ 0	\$ 920,936
Federal Grants Fund	0	20,000	0	0	0
Total	\$ 821,738	\$ 814,088	\$ 920,936	\$ 0	\$ 920,936

Royal Hawaiian Band



ROYAL HAWAIIAN BAND
(RHB)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



Royal Hawaiian Band

Roles and Responsibilities

The Royal Hawaiian Band represents the City at public events, including regular concerts, official ceremonies, special programs and parades with the music and dance of Hawaii.

Spending to Make a Difference

Maintain a high standard of musical performance and efficiently manage the resources of the band.

- Provide expanded musical services to different segments of the community through a variety of programs.
- Promote the City and County of Honolulu through concerts, tours and recordings, which feature the music and dance of Hawaii.
- Expanded performances for the elderly at hospitals, nursing homes, adult day care facilities, retirement facilities and community senior programs.
- Promote and perpetuate the Hawaiian culture through the performance of traditional Hawaiian music and dance.

Budget Highlights

- Overall slight increase over FY22 due to increases in salaries and current expense expenditures.

Royal Hawaiian Band

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	41.50	41.50	41.50	0.00	41.50

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Royal Hawaiian Band	\$ 2,327,139	\$ 2,369,606	\$ 2,583,724	\$ 0	\$ 2,583,724
Total	\$ 2,327,139	\$ 2,369,606	\$ 2,583,724	\$ 0	\$ 2,583,724

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,230,525	\$ 2,185,513	\$ 2,324,420	\$ 0	\$ 2,324,420
Current Expenses	92,655	184,093	246,304	0	246,304
Equipment	3,959	0	13,000	0	13,000
Total	\$ 2,327,139	\$ 2,369,606	\$ 2,583,724	\$ 0	\$ 2,583,724

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,327,139	\$ 2,369,606	\$ 2,583,724	\$ 0	\$ 2,583,724
Total	\$ 2,327,139	\$ 2,369,606	\$ 2,583,724	\$ 0	\$ 2,583,724

Royal Hawaiian Band

Program Description

This activity provides music in concerts and parades for official governmental functions and at public venues for residents and visitors.

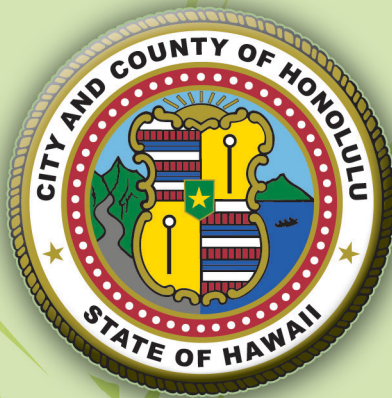
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	41.50	41.50	41.50	0.00	41.50

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,230,525	\$ 2,185,513	\$ 2,324,420	\$ 0	\$ 2,324,420
Current Expenses	92,655	184,093	246,304	0	246,304
Equipment	3,959	0	13,000	0	13,000
Total	\$ 2,327,139	\$ 2,369,606	\$ 2,583,724	\$ 0	\$ 2,583,724

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,327,139	\$ 2,369,606	\$ 2,583,724	\$ 0	\$ 2,583,724
Total	\$ 2,327,139	\$ 2,369,606	\$ 2,583,724	\$ 0	\$ 2,583,724

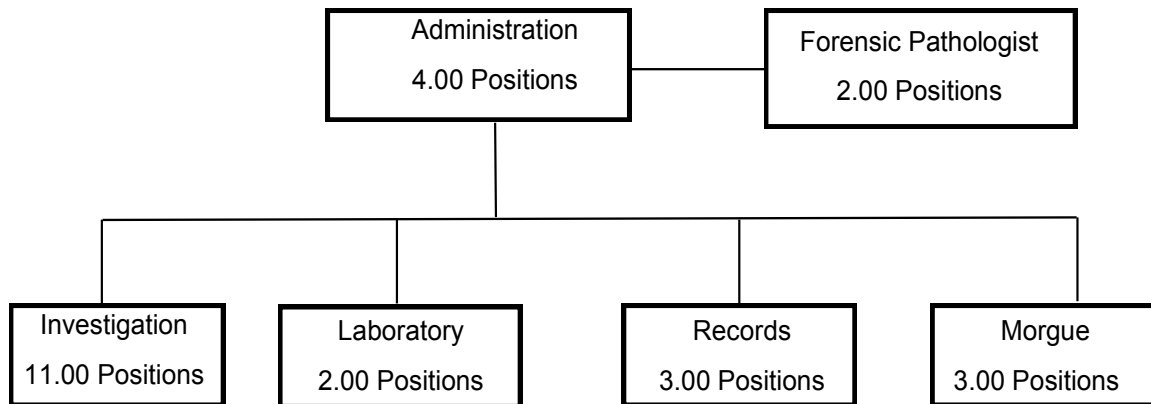
This Page Intentionally Left Blank

Department of the Medical Examiner



DEPARTMENT OF THE MEDICAL EXAMINER (MED)

This Chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



Department of the Medical Examiner

Roles and Responsibilities

The Department of the Medical Examiner is responsible for investigating any death occurring on Oahu by violence, accident or suicide, or suddenly when the decedent was in apparent good health or had not recently been treated by a physician, while in custody, within twenty-four hours of admission to a hospital, or in any suspicious or unusual manner. The purpose of such investigations is to discover, document and preserve the medical, anatomic and/or evidentiary findings that will allow the Department to determine the cause and manner of death, identify the deceased, help adjudicate an individual's guilt or innocence in courts of law, determine or exclude contributory or causative factors to the death, and provide expert testimony in criminal and civil litigation. The Department of the Medical Examiner also provides education and research assistance to local and national medical, legal, academic and law enforcement organizations and communities.

Spending to Make a Difference

- The Department is partnering with the Hawai'i Department of Health to enhance toxicology testing for collection of more accurate data pertaining to drug related and drug involved deaths, with special emphasis on opioid abuse.
- Investment in new camera technology. The infrared camera will assist in capturing blood or other liquids on dark colored surfaces.
- New investment in technology including digital fingerprinting.
- Power grid upgrades will accommodate higher voltage load needed for the mortuary trailers and Lodox X-Ray machine.
- Mass disaster/mass fatality consultant will formulate a plan to better prepare for a catastrophic event.

Budget Highlights

- Current expense increases in FY 2023 for increasing caseload and reducing backlog.

Department of the Medical Examiner

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	25.00	25.00	25.00	1.00	26.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	25.00	25.00	26.00	1.00	27.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Investigation of Deaths	\$ 3,311,879	\$ 3,565,360	\$ 3,532,149	\$ 162,504	\$ 3,694,653
Total	\$ 3,311,879	\$ 3,565,360	\$ 3,532,149	\$ 162,504	\$ 3,694,653

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,170,381	\$ 2,216,257	\$ 2,033,630	\$ 162,504	\$ 2,196,134
Current Expenses	1,013,457	1,349,103	1,433,519	0	1,433,519
Equipment	128,041	0	65,000	0	65,000
Total	\$ 3,311,879	\$ 3,565,360	\$ 3,532,149	\$ 162,504	\$ 3,694,653

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,229,412	\$ 3,565,360	\$ 3,532,149	\$ 162,504	\$ 3,694,653
Federal Grants Fund	82,467	0	0	0	0
Total	\$ 3,311,879	\$ 3,565,360	\$ 3,532,149	\$ 162,504	\$ 3,694,653

Investigation of Deaths

Program Description

This activity brings expert and independent medical evaluation to deaths that are of concern to the health, safety and welfare of the community as a whole by investigating the circumstances of any death within the jurisdiction of the Department. Jurisdictional deaths are those occurring by violence, accident or suicide, or suddenly when in apparent good health, or when not recently treated by a physician, while in custody, within twenty-four hours of admission to a hospital, or in any suspicious or unusual manner. This activity includes interview of witnesses, examination and documentation of the death scene, researching information in the field and in an office setting, and conducting postmortem and laboratory examinations that culminate in the issuance of a report setting forth the cause and manner of death.

Expert medicolegal testimony is provided in depositions, preliminary hearings, grand jury inquiries and at trial.

Identification of human remains and differentiation from non-human remains is also performed.

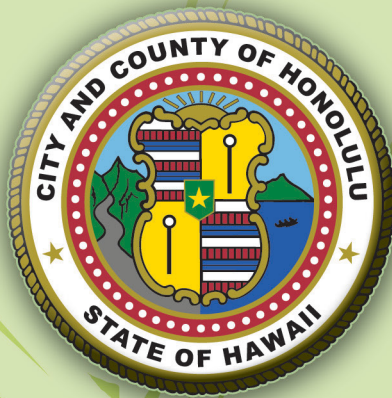
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	25.00	25.00	25.00	1.00	26.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	25.00	25.00	26.00	1.00	27.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,170,381	\$ 2,216,257	\$ 2,033,630	\$ 162,504	\$ 2,196,134
Current Expenses	1,013,457	1,349,103	1,433,519	0	1,433,519
Equipment	128,041	0	65,000	0	65,000
Total	\$ 3,311,879	\$ 3,565,360	\$ 3,532,149	\$ 162,504	\$ 3,694,653

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,229,412	\$ 3,565,360	\$ 3,532,149	\$ 162,504	\$ 3,694,653
Federal Grants Fund	82,467	0	0	0	0
Total	\$ 3,311,879	\$ 3,565,360	\$ 3,532,149	\$ 162,504	\$ 3,694,653

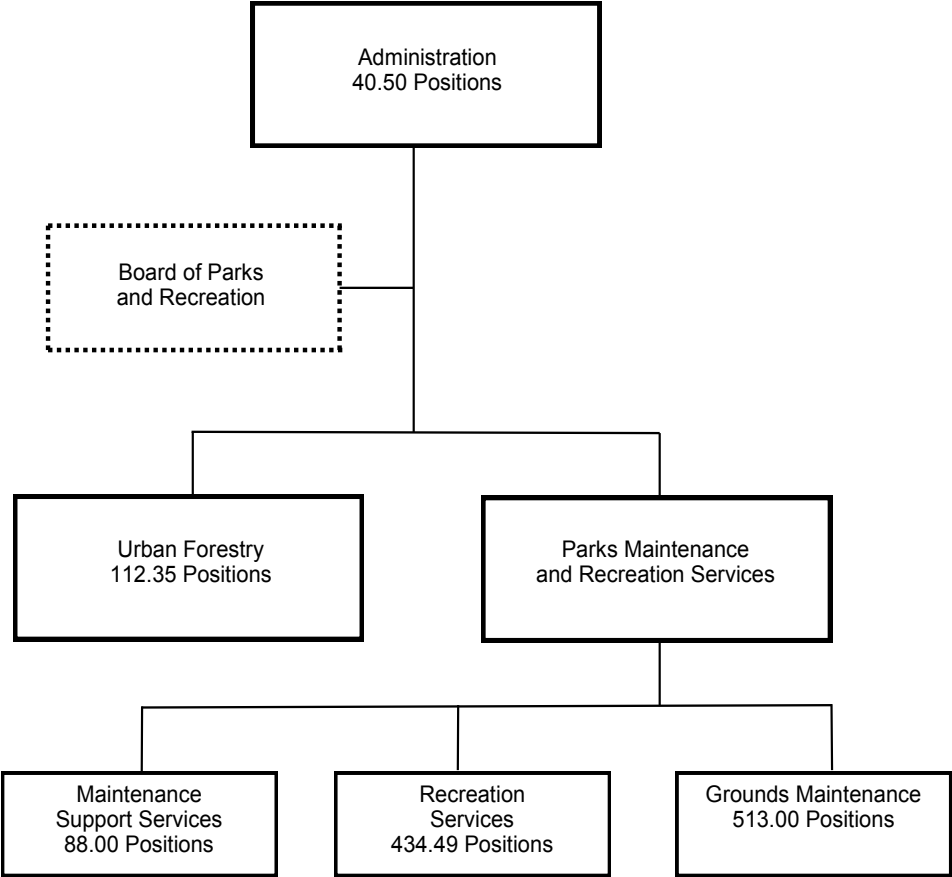
This Page Intentionally Left Blank

Department of Parks and Recreation

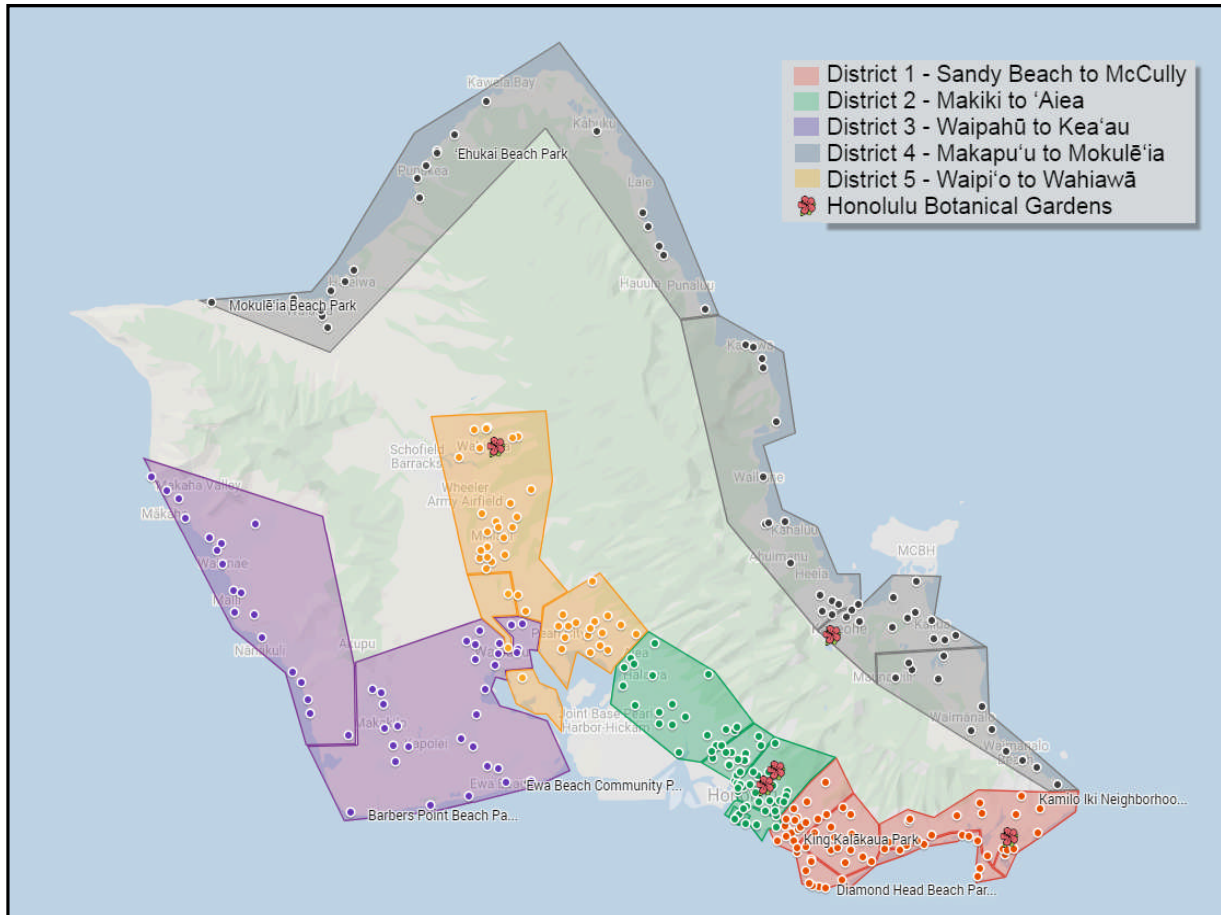


DEPARTMENT OF PARKS AND RECREATION
(DPR)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



**DEPARTMENT OF PARKS AND RECREATION
(DPR)
ISLANDWIDE PARK SYSTEM**



TOTAL NUMBER OF PARKS AND RECREATION PROPERTIES: 402

Including:

- 36 Regional and District Parks
- 62 Beach Parks
- 32 Mini Parks
- 18 Urban Parks
- 80 Neighborhood Parks
- 50 Community Parks
- 21 Miscellaneous Parks
- 2 Nature Preserves
- 5 Botanical Gardens
- 89 Beach Right-of-Ways
- 7 Pedestrian Malls

Department of Parks and Recreation

Roles and Responsibilities

The Department of Parks and Recreation (DPR) maintains and operates parks and recreational facilities under city jurisdiction; develops and implements programs for cultural, recreational and other leisure-time activities; beautifies city streets, parks and recreational facilities, including planting, pruning, and maintenance of shade trees; and maintains and operates the City’s botanical and community gardens.

The Department also provides a wide range of recreational facilities and services that are readily available to all ages, and promotes the history and the multi-ethnic culture of Hawaii; protects cultural, and archaeological resources on our properties; and fosters the visual and performing arts.

Spending to Make a Difference

- Provide enrichment opportunities to thousands of our Keiki through Summer Fun and recreation programs.
- Keeping our Kupuna connected through regular activities and senior clubs.
- Offering recreational, sports, and leisure opportunities to a million residents and millions of visitors on a year round basis through recreation programs, playing fields, festivals, regattas, international competitions, botanical gardens, community forestry programs.
- Improving park facilities by renovating, restoring, repairing, and improving park facilities through our Maintenance Support Services Division.
- Provide core services to meet the demands of improving and maintaining park and garden facilities at more than 300 parks, 5 Botanical Gardens and nearly 100 accessways island-wide.
- Maintains approximately 250,000 street trees and trees in parks across the island of Oahu, enhancing the environment and keeping the island cool; initiates and supports a variety of urban and community forestry programs; and, plants new trees to increase our island’s tree canopy.
- Respond to emergencies by staffing shelters and tree clearing pre and post storm.

Budget Highlights

- Piloting a large roof preventative maintenance program to implement proactive maintenance on four (4) or more large roofs to extend the leak-free life of the roof, and annual gutter and downspout cleaning on roofs of all facilities two-stories or higher to prevent water backing up on roofs. Addition of \$1,100,000.
- The addition of one (1) position to assist in the development, processing, and maintenance of various contracts for park improvements.
- 59.8 FTE positions have been deactivated to reflect a more accurate picture of the number of positions the department has to deliver services.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	950.70	948.70	948.70	11.00	959.70
Temporary FTE	4.65	4.65	4.65	0.00	4.65
Contract FTE	232.03	234.99	230.22	0.00	230.22
Total	1,187.38	1,188.34	1,183.57	11.00	1,194.57

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 2,656,943	\$ 3,128,701	\$ 2,491,923	\$ 51,024	\$ 2,542,947
Urban Forestry Program	10,897,033	11,174,622	11,794,533	0	11,794,533
Maintenance Support Services	8,013,800	8,098,171	8,567,304	1,100,000	9,667,304
Recreation Services	21,480,950	25,055,815	25,460,277	0	25,460,277
Grounds Maintenance	37,993,430	38,453,615	38,705,901	531,300	39,237,201
Total	\$ 81,042,156	\$ 85,910,924	\$ 87,019,938	\$ 1,682,324	\$ 88,702,262

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 48,462,493	\$ 52,518,544	\$ 50,867,092	\$ 552,324	\$ 51,419,416
Current Expenses	32,226,738	33,392,380	36,152,846	1,130,000	37,282,846
Equipment	352,925	0	0	0	0
Total	\$ 81,042,156	\$ 85,910,924	\$ 87,019,938	\$ 1,682,324	\$ 88,702,262

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 77,703,945	\$ 79,967,721	\$ 81,286,437	\$ 1,682,324	\$ 82,968,761
Highway Beautification Fund	610,000	610,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	2,453,094	4,278,303	4,476,325	0	4,476,325
Patsy T. Mink Central Oahu Regional Park Fund	0	34,800	34,800	0	34,800
Waipio Peninsula Soccer Park Fund	0	112,100	112,100	0	112,100
Special Projects Fund	32,117	0	0	0	0
Federal Grants Fund	243,000	908,000	500,276	0	500,276
Total	\$ 81,042,156	\$ 85,910,924	\$ 87,019,938	\$ 1,682,324	\$ 88,702,262

Administration

Program Description

The Administration directs the overall management, maintenance and operations of the City's park system and respective Division programs and services. It provides staff and clerical services in personnel, professional development, safety, planning, purchasing, budgetary and organizational management; conducts research relating to resolving management issues; administers the agency's property control, supply and equipment inventory; coordinates administrative reporting activities; monitors and submits correspondence to City Council and State Legislature on behalf of the Department, maintains the updates of Park Rules and Regulations as necessary and administers the issuance of permits for use of parks and recreational facilities and in coordination with the Honolulu Police Department enforces park rules and regulations.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	35.00	35.00	35.00	1.00	36.00
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	0.00	5.00	0.00	0.00	0.00
Total	35.50	40.50	35.50	1.00	36.50

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,310,417	\$ 2,689,447	\$ 2,052,669	\$ 51,024	\$ 2,103,693
Current Expenses	336,578	439,254	439,254	0	439,254
Equipment	9,948	0	0	0	0
Total	\$ 2,656,943	\$ 3,128,701	\$ 2,491,923	\$ 51,024	\$ 2,542,947

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,650,107	\$ 2,628,701	\$ 2,491,923	\$ 51,024	\$ 2,542,947
Special Projects Fund	6,836	0	0	0	0
Federal Grants Fund	0	500,000	0	0	0
Total	\$ 2,656,943	\$ 3,128,701	\$ 2,491,923	\$ 51,024	\$ 2,542,947

Urban Forestry Program

Program Description

The Urban Forestry program manages the botanical garden and horticulture programs. The Honolulu Botanical Gardens encompass 650 acres including the Foster, Lili'uokalani, Koko Crater, Ho'omaluhia, and Wahiawa Botanical Gardens. The Community Gardening Program and other gardening-related recreational, environmental, conservation, and cultural public programs are also part of this unit. The horticulture programs plant, prune, trim, water, and maintain shade trees, palms, and other plants along public roadways, parks and malls; keep street lights, utility lines, traffic control devices, and rights-of-way free of imposing branches; grow plants for beautification projects and public gardens; grow and maintain ornamental plants for use in government offices and at city-sponsored events; and conduct a developmental and testing program for plant materials useful for the programs; and perform community outreach and education through the community forestry program. The Exceptional Trees Program is also part of this unit.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	104.00	104.00	104.00	0.00	104.00
Temporary FTE	2.85	2.85	2.85	0.00	2.85
Contract FTE	2.50	5.50	2.50	0.00	2.50
Total	109.35	112.35	109.35	0.00	109.35

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 4,698,027	\$ 5,141,344	\$ 5,188,759	\$ 0	\$ 5,188,759
Current Expenses	6,111,751	6,033,278	6,605,774	0	6,605,774
Equipment	87,255	0	0	0	0
Total	\$ 10,897,033	\$ 11,174,622	\$ 11,794,533	\$ 0	\$ 11,794,533

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 10,267,033	\$ 10,344,622	\$ 11,161,533	\$ 0	\$ 11,161,533
Highway Beautification Fund	610,000	610,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	20,000	20,000	23,000	0	23,000
Federal Grants Fund	0	200,000	0	0	0
Total	\$ 10,897,033	\$ 11,174,622	\$ 11,794,533	\$ 0	\$ 11,794,533

Maintenance Support Services

Program Description

Maintenance Support Services (MSS) is responsible for providing minor and mid-sized, non-electrical repair and/or replacement services to the department's park buildings, ground facilities and equipment island-wide. MSS trades include plumbers, carpenters, masons, welders, painters and small engine repairers. The trades program are the mainstay in maintaining and repairing an inventory of aging facilities. MSS also provides heavy construction equipment support, utility crew support and a chemical unit that provides fertilizing, herbicide, and vector control to all parks. The work program, which contracts out work projects, is an integral part of the maintenance program. MSS responds to emergency repair calls on park properties and assists the City and County of Honolulu where needed.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	90.00	88.00	88.00	0.00	88.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	90.00	88.00	88.00	0.00	88.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 4,548,199	\$ 4,567,726	\$ 4,520,254	\$ 0	\$ 4,520,254
Current Expenses	3,465,601	3,530,445	4,047,050	1,100,000	5,147,050
Equipment	0	0	0	0	0
Total	\$ 8,013,800	\$ 8,098,171	\$ 8,567,304	\$ 1,100,000	\$ 9,667,304

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 8,013,800	\$ 8,038,171	\$ 8,507,304	\$ 1,100,000	\$ 9,607,304
Hanauma Bay Nature Preserve Fund	0	60,000	60,000	0	60,000
Total	\$ 8,013,800	\$ 8,098,171	\$ 8,567,304	\$ 1,100,000	\$ 9,667,304

Recreation Services

Program Description

Recreation Services plans, organizes, conducts, provides and promotes recreational and community services for all segments of the population on Oahu. This unit provides direct recreational services to the public through citywide, district and community programs involving cultural, recreational and other leisure time activities and special events, including: Summer Fun for thousands of Oahu Keiki; Kupuna activities and senior clubs; major annual and cultural events, including Senior Valentine Dance and Lei Day Festival as well as sports and ocean recreation.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	209.50	212.50	212.50	0.00	212.50
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	223.53	221.49	224.72	0.00	224.72
Total	433.53	434.49	437.72	0.00	437.72

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 15,365,690	\$ 17,899,629	\$ 17,145,744	\$ 0	\$ 17,145,744
Current Expenses	6,115,260	7,156,186	8,314,533	0	8,314,533
Equipment	0	0	0	0	0
Total	\$ 21,480,950	\$ 25,055,815	\$ 25,460,277	\$ 0	\$ 25,460,277

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 19,293,365	\$ 21,883,699	\$ 21,751,037	\$ 0	\$ 21,751,037
Hanauma Bay Nature Preserve Fund	1,919,304	2,957,116	3,201,964	0	3,201,964
Patsy T. Mink Central Oahu Regional Park Fund	0	7,000	7,000	0	7,000
Special Projects Fund	25,281	0	0	0	0
Federal Grants Fund	243,000	208,000	500,276	0	500,276
Total	\$ 21,480,950	\$ 25,055,815	\$ 25,460,277	\$ 0	\$ 25,460,277

Grounds Maintenance

Program Description

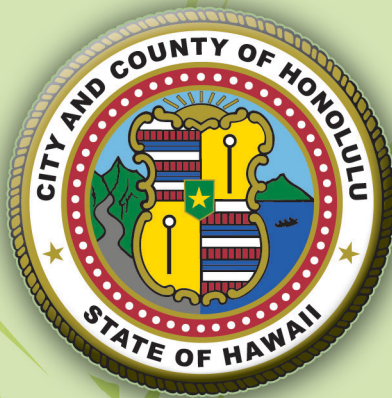
The Grounds Maintenance provides grounds keeping, custodial and maintenance services to all parks and recreation facilities on the island of Oahu. This unit is directly responsible for the cleaning and maintenance of all park facilities which include gymnasiums, recreation centers, pools, comfort stations, play courts, fields, camp sites, dog parks, play apparatus structures, malls, canoe halau, beach showers, Beach Right of Ways (BROWS) and the Hanauma Bay Nature Preserve. The mowing units are responsible for mowing all parks, medial strips and triangle parks. Refuse crew units provides refuse collection from park to park and transportation to the City and County landfill.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	512.20	509.20	509.20	10.00	519.20
Temporary FTE	0.80	0.80	0.80	0.00	0.80
Contract FTE	6.00	3.00	3.00	0.00	3.00
Total	519.00	513.00	513.00	10.00	523.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 21,540,160	\$ 22,220,398	\$ 21,959,666	\$ 501,300	\$ 22,460,966
Current Expenses	16,197,548	16,233,217	16,746,235	30,000	16,776,235
Equipment	255,722	0	0	0	0
Total	\$ 37,993,430	\$ 38,453,615	\$ 38,705,901	\$ 531,300	\$ 39,237,201

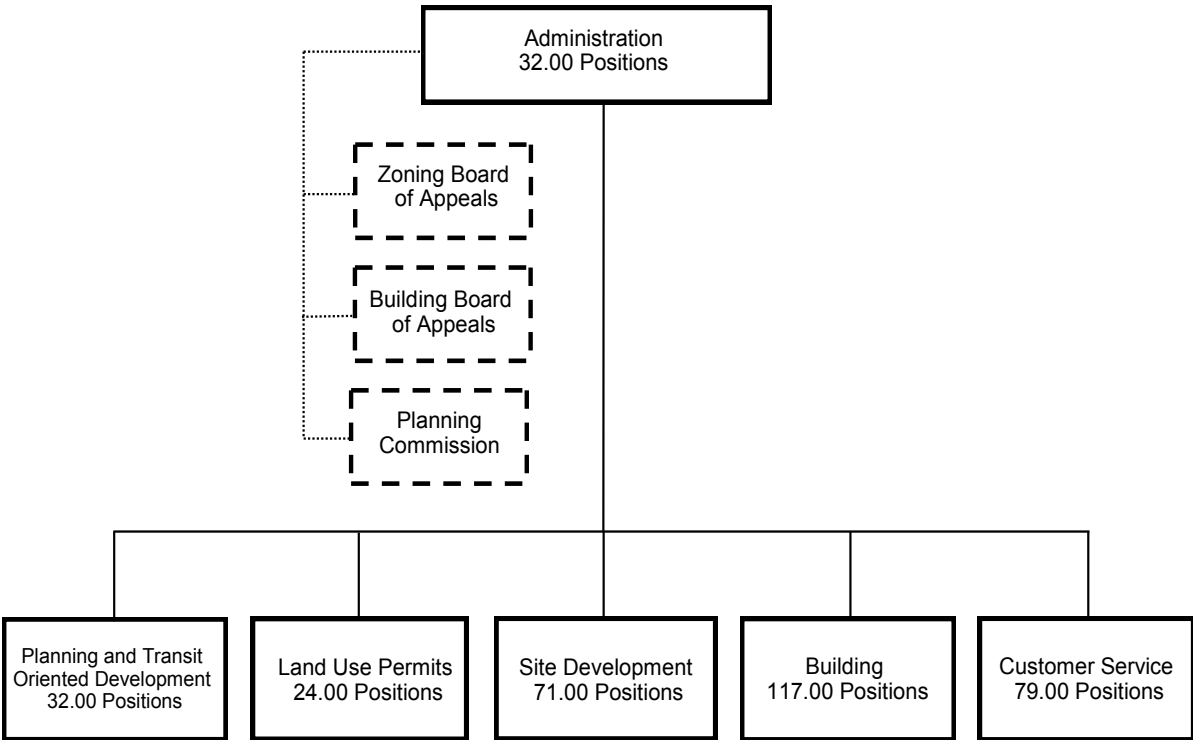
SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 37,479,640	\$ 37,072,528	\$ 37,374,640	\$ 531,300	\$ 37,905,940
Hanauma Bay Nature Preserve Fund	513,790	1,241,187	1,191,361	0	1,191,361
Patsy T. Mink Central Oahu Regional Park Fund	0	27,800	27,800	0	27,800
Waipio Peninsula Soccer Park Fund	0	112,100	112,100	0	112,100
Total	\$ 37,993,430	\$ 38,453,615	\$ 38,705,901	\$ 531,300	\$ 39,237,201

Department of Planning and Permitting



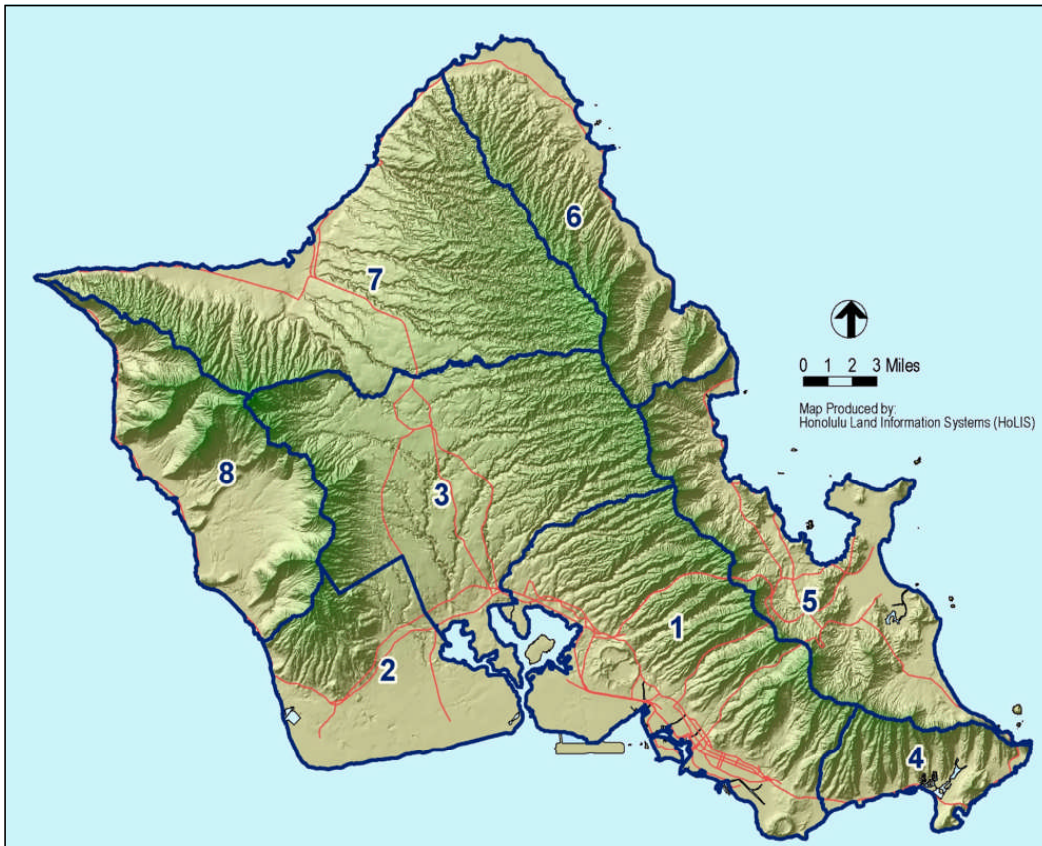
DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



Planning and Permitting

DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
DEVELOPMENT PLAN AREAS



- 1 PRIMARY URBAN CENTER
- 2 EWA
- 3 CENTRAL OAHU
- 4 EAST HONOLULU
- 5 KOOLAUPOKO
- 6 KOOLAULOA
- 7 NORTH SHORE
- 8 WAIANAE

Department of Planning and Permitting

Roles and Responsibilities

The Department of Planning and Permitting is responsible for the City's long-range and community planning efforts and for the administration and enforcement of various permits required for the development and use of land and structures. It also is involved in affordable housing and transportation policies.

Spending to Make a Difference

- Transit Oriented Development (TOD) - Public and private investment in TOD are increasing development throughout the rail corridor, revitalizing communities, and increasing affordable and workforce housing supply and property tax revenues. On-going tasks include business and community outreach; finalizing and adopting Neighborhood TOD Plans and zoning; implementing catalytic projects; coordinating targeted infrastructure investments; assisting in implementing affordable housing and climate resilience strategies; collaborating with state and federal agencies; and developing TOD supportive policies and projects.
- Planning - Updates to the City's Development Plans and Sustainable Communities Plans (SCP), as required by City Charter, are ongoing with the next revision to be the North Shore SCP which was last updated in May 2011. Efforts are also ongoing to expand upon research data, such as the categorization of employment data, for land use monitoring purposes. With over 5,000 affordable housing units anticipated to be developed in the next five years, efforts are underway to coordinate with other City agencies to centralize and streamline the processing of affordable housing data with the launching of a customized tracking software. In addition, a contract with a third party administrator to increase efficiencies in administering the City's affordable housing program will continue through FY 2021.
- Land Use Permits - Based on the outreach conducted for the Land Use Ordinance (LUO) Update, Article 6 Parking & Loading was recently amended by Council and revisions to the LUO's definitions, master use table and certain development standards are underway. The contract associated with Phase III of the LUO Update - improving the permitting processes - is signed and ready to begin. TOD zoning for new station areas will support creative, catalytic redevelopment along the rail corridor. Amendments to the shoreline regulations will better protect beaches from sea level rise.
- Building - Updating the Building Code for building, electrical, plumbing, housing, and energy. Positions are being filled to review and inspect building permits for requirements mandated by the City's National Pollutant Discharge Elimination System (NPDES) Permit.
- Customer Service - The residential permit procedures within the Permit Issuance Branch (PIB) has been updated within the relevant Branch's "standard operating procedures" manual in December of 2019. Procedures for "one-time review" (OTR) and OTR-60 has been established. The SOP also includes procedures for accessory dwelling units (ADU) on the acceptance and review of ADU applications submitted for permit issuance and issuance of on-line permits. POSSE WEB is currently being integrated within the Department and CSD was one of two Divisions that has been using the new WEB since December 2019. The PIB is working to fill all their vacant Building Plans Examiner positions and working on a training program for all levels.
- Site Development Division - Improving the subdivision dedication process. Implementing plan review options including electronic plan submittals. Streamlining document and civil engineering permit processing. Also filling positions to review plans and inspect permits for trenching and grading projects to comply with requirements mandated by the City's National Pollutant Discharge Elimination System (NPDES) Permit.
- Honolulu Land Information System (HoLIS) - Continuing to steadily invest in upgrading the technology capabilities of the Department to enable effective and efficient operations. Implementation of new user interfaces and data configurations to expand information access and content. Providing technical support services in utilizing existing systems, and assisting in the deployment of scanned hard copy documents.

Budget Highlights

- As a component of the 3-Year Workplan, continue and complete the organizational review of the department.
- As improvements are made to the building permit application process, volume of permits processed will increase based on having a more transparent and predictable permit process. This will increase construction value, construction jobs, and ultimately increases in real property tax revenues being generated from new

development projects.

- Continue automation efforts through consultant services and coordination with the Department of Information Technology.
- Through a developing reorganization plan, recruit and fill vacant positions, establish/develop position classifications and descriptions and utilize consultant services to assist with new organizational units including Housing, Short-Term Rental Enforcement and Coastal Management/Sea Level Rise.
- Maximize net revenues by drafting/amending administrative rules and establishing policies and procedures for the billing, tracking, collecting and reporting of fees charged and collected.

Department of Planning and Permitting

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	348.00	348.00	350.00	37.00	387.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	7.00	7.00	8.00	0.00	8.00
Total	355.00	355.00	358.00	37.00	395.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 3,777,664	\$ 5,992,700	\$ 5,290,445	\$ 1,133,299	\$ 6,423,744
Site Development	4,297,627	4,488,273	4,482,618	136,958	4,619,576
Land Use Permits	1,538,298	1,539,887	1,485,322	0	1,485,322
Planning	2,371,862	2,783,770	2,654,210	0	2,654,210
Customer Service	3,302,730	3,376,424	3,175,944	389,513	3,565,457
Building	6,452,650	6,583,810	6,411,303	847,648	7,258,951
Total	\$ 21,740,831	\$ 24,764,864	\$ 23,499,842	\$ 2,507,418	\$ 26,007,260

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 18,975,617	\$ 19,224,184	\$ 18,630,263	\$ 1,455,924	\$ 20,086,187
Current Expenses	2,765,214	5,540,680	4,869,579	1,051,494	5,921,073
Equipment	0	0	0	0	0
Total	\$ 21,740,831	\$ 24,764,864	\$ 23,499,842	\$ 2,507,418	\$ 26,007,260

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 18,193,110	\$ 20,645,906	\$ 19,425,695	\$ 2,507,418	\$ 21,933,113
Highway Fund	2,468,699	2,738,942	2,670,007	0	2,670,007
Sewer Fund	1,079,022	1,380,016	1,404,140	0	1,404,140
Total	\$ 21,740,831	\$ 24,764,864	\$ 23,499,842	\$ 2,507,418	\$ 26,007,260

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Planning and Permitting (DPP). It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. The Honolulu Land Information System (HoLIS), which is part of the administration program, is responsible for the management of the City's Geographic Information System (GIS) and the associated tabular data bases. It oversees the operations that maintain, protect, store and utilize geospatial data in support of citywide programs and projects. HoLIS maintains, edits, and updates the City's multipurpose cadastre and land records base maps. It produces maps and other geo-spatial data products for city departments and programs. HoLIS provides coordination and technical support in the development and design of GIS applications and software programs. It also coordinates GIS data distribution and public access programs.

HoLIS is also responsible for managing and supporting the technical operations of the department's Automated Permit Tracking and Management System (AutoPermits). The AutoPermits program, commonly referred to as POSSE, enhances methods for processing development permits, and effectively identifies the status of permit applications in the review process. This includes services to modify and update permit tracking work flows, to modify application information content, and to generate permit production reports. Integration of scanned documents and the development of the department's internet customer services are also being managed by HoLIS. The department also continues to enhance and expand the use of the ePlans program to replace or minimize the submittal of paper plans with the permit applications that will allow for the review and approval of the plans electronically.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	33.00	32.00	33.00	8.00	41.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	33.00	32.00	34.00	8.00	42.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,066,588	\$ 2,049,390	\$ 2,132,083	\$ 186,408	\$ 2,318,491
Current Expenses	1,711,076	3,943,310	3,158,362	946,891	4,105,253
Equipment	0	0	0	0	0
Total	\$ 3,777,664	\$ 5,992,700	\$ 5,290,445	\$ 1,133,299	\$ 6,423,744

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,697,564	\$ 5,730,628	\$ 5,026,210	\$ 1,133,299	\$ 6,159,509
Sewer Fund	80,100	262,072	264,235	0	264,235
Total	\$ 3,777,664	\$ 5,992,700	\$ 5,290,445	\$ 1,133,299	\$ 6,423,744

Site Development

Program Description

The Site Development Division administers and enforces subdivision and grading ordinances, drainage regulations, and the National Flood Insurance Program on Oahu, and sets standards and regulates infrastructure requirements for site development. It also processes applications for subdivisions, reviews construction plans for subdivisions and improvements by private developers within City right-of-ways and easements, and conducts site inspections to ensure compliance with approved plans and City standards. The Division's responsibilities extend to new development of roads, drainage and sewer systems, street lights and signs, traffic signals, and pavement markings. The Division also processes and issues permits for both public and private projects for grading, excavation in City streets, and sewer and storm drain connections, and reviews various land development and building permit applications for adequacy of infrastructure. The Division is tasked with a portion of the City's National Pollutant Discharge Elimination System (NPDES) permit responsibilities.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	71.00	71.00	71.00	2.00	73.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	71.00	71.00	71.00	2.00	73.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 4,055,117	\$ 4,211,653	\$ 4,200,201	\$ 129,744	\$ 4,329,945
Current Expenses	242,510	276,620	282,417	7,214	289,631
Equipment	0	0	0	0	0
Total	\$ 4,297,627	\$ 4,488,273	\$ 4,482,618	\$ 136,958	\$ 4,619,576

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 830,006	\$ 631,387	\$ 672,706	\$ 136,958	\$ 809,664
Highway Fund	2,468,699	2,738,942	2,670,007	0	2,670,007
Sewer Fund	998,922	1,117,944	1,139,905	0	1,139,905
Total	\$ 4,297,627	\$ 4,488,273	\$ 4,482,618	\$ 136,958	\$ 4,619,576

Land Use Permits

Program Description

The Land Use Permits Division (LUPD) administers the Land Use Ordinance (LUO) and all regulations pertaining to land use within the City and County of Honolulu. It reviews and prepares amendments to the LUO as required, coordinates interpretations of the LUO, and reviews and processes all LUO regulated land use permits. In addition, the division administers the Special Management Area (SMA) and Shoreline Setback Ordinances for the City, and processes all required SMA Permits, shoreline setback variances and permits for minor shoreline structures. It also processes requests for affordable housing exemptions under HRS Chapter 201H-38.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	23.00	23.00	23.00	0.00	23.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	24.00	24.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,337,768	\$ 1,430,787	\$ 1,401,222	\$ 0	\$ 1,401,222
Current Expenses	200,530	109,100	84,100	0	84,100
Equipment	0	0	0	0	0
Total	\$ 1,538,298	\$ 1,539,887	\$ 1,485,322	\$ 0	\$ 1,485,322

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,538,298	\$ 1,539,887	\$ 1,485,322	\$ 0	\$ 1,485,322
Total	\$ 1,538,298	\$ 1,539,887	\$ 1,485,322	\$ 0	\$ 1,485,322

Planning

Program Description

The Planning Division is responsible for the preparation, evaluation and revision of the Oahu General Plan and long-range regional development plans. It processes applications for State land use boundary amendments for parcels equal to or less than 15 acres, and represents the City before the Land Use Commission for amendments larger than 15 acres. It also processes applications for Public Infrastructure Map amendments, zone changes, zoning district boundary amendments, and State Special Use Permits. The division administers affordable housing requirements, including the processing of legal documents and certifying household eligibility. It also monitors compliance with unilateral agreement conditions associated with zone changes, including affordable housing requirements. In addition, it develops community-based special area plans, prepares an annual report on current status of land use; and provides projections of population, housing, visitor units and employment for City and State land use and infrastructure planning. It provides land use and population planning assistance to the Oahu Metropolitan Planning Organization (OMPO). The division partners with the Census Bureau in revising Census geography for the county and in improving data coverage for national census purposes. The division provides special tabulations of the decennial census data as well as data from the annual American Community Survey to assist with local planning and grant application purposes. It assists infrastructure agencies in the preparation of functional plans consistent with land use plans and adopted population growth benchmark figures. Lastly, the division engages in special policy initiatives, such as important Agricultural lands, climate change and sea level rise, and age-friendly communities.

The Transit Oriented Development (TOD) Division is responsible for guiding the development around the City's proposed rail stations and route that is being built by the Honolulu Authority for Rapid Transportation (HART). TOD is also responsible for working with the City's legacy communities to promote their development consistent with their historical foundation.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	31.00	31.00	33.00	0.00	33.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	32.00	32.00	34.00	0.00	34.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,281,298	\$ 2,095,370	\$ 1,835,810	\$ 0	\$ 1,835,810
Current Expenses	90,564	688,400	818,400	0	818,400
Equipment	0	0	0	0	0
Total	\$ 2,371,862	\$ 2,783,770	\$ 2,654,210	\$ 0	\$ 2,654,210

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 2,371,862	\$ 2,783,770	\$ 2,654,210	\$ 0	\$ 2,654,210
Total	\$ 2,371,862	\$ 2,783,770	\$ 2,654,210	\$ 0	\$ 2,654,210

Customer Service

Program Description

The Customer Service division is responsible for various services and functions that involve front-line interaction with the public. It operates the consolidated permit counter which is responsible for handling customer inquiries, processing minor permits over the counter, receiving permit applications for review and collecting permit fees. It also operates a consolidated permit records center which maintains the department's various historical and current property and permit records. The Customer Service Division receives and processes all complaints, and inspects to ensure the compliance of existing buildings, structures, vacant lots, and sidewalks for the purpose of eliminating unsafe and substandard conditions, and to administer the civil fine program.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	74.00	75.00	74.00	11.00	85.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.00	4.00	4.00	0.00	4.00
Total	78.00	79.00	78.00	11.00	89.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 3,157,003	\$ 3,218,374	\$ 3,018,794	\$ 349,836	\$ 3,368,630
Current Expenses	145,727	158,050	157,150	39,677	196,827
Equipment	0	0	0	0	0
Total	\$ 3,302,730	\$ 3,376,424	\$ 3,175,944	\$ 389,513	\$ 3,565,457

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 3,302,730	\$ 3,376,424	\$ 3,175,944	\$ 389,513	\$ 3,565,457
Total	\$ 3,302,730	\$ 3,376,424	\$ 3,175,944	\$ 389,513	\$ 3,565,457

Building

Program Description

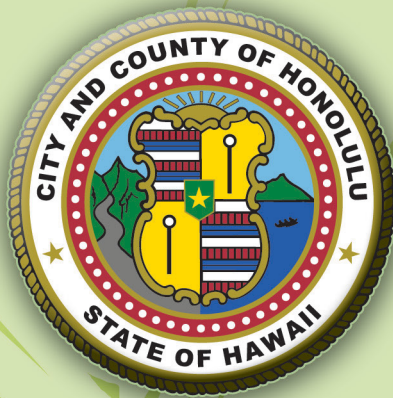
The Building Program is responsible for the administration and enforcement of the building, electrical, plumbing, building energy efficiency and housing codes. It reviews permit applications, plans, specifications, and calculations in conjunction with the issuance of building, relocation, and sign permits. The division inspects buildings, structures, sidewalks, and driveways under construction for compliance with approved plans and pertinent codes.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	116.00	116.00	116.00	16.00	132.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	117.00	117.00	117.00	16.00	133.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 6,077,843	\$ 6,218,610	\$ 6,042,153	\$ 789,936	\$ 6,832,089
Current Expenses	374,807	365,200	369,150	57,712	426,862
Equipment	0	0	0	0	0
Total	\$ 6,452,650	\$ 6,583,810	\$ 6,411,303	\$ 847,648	\$ 7,258,951

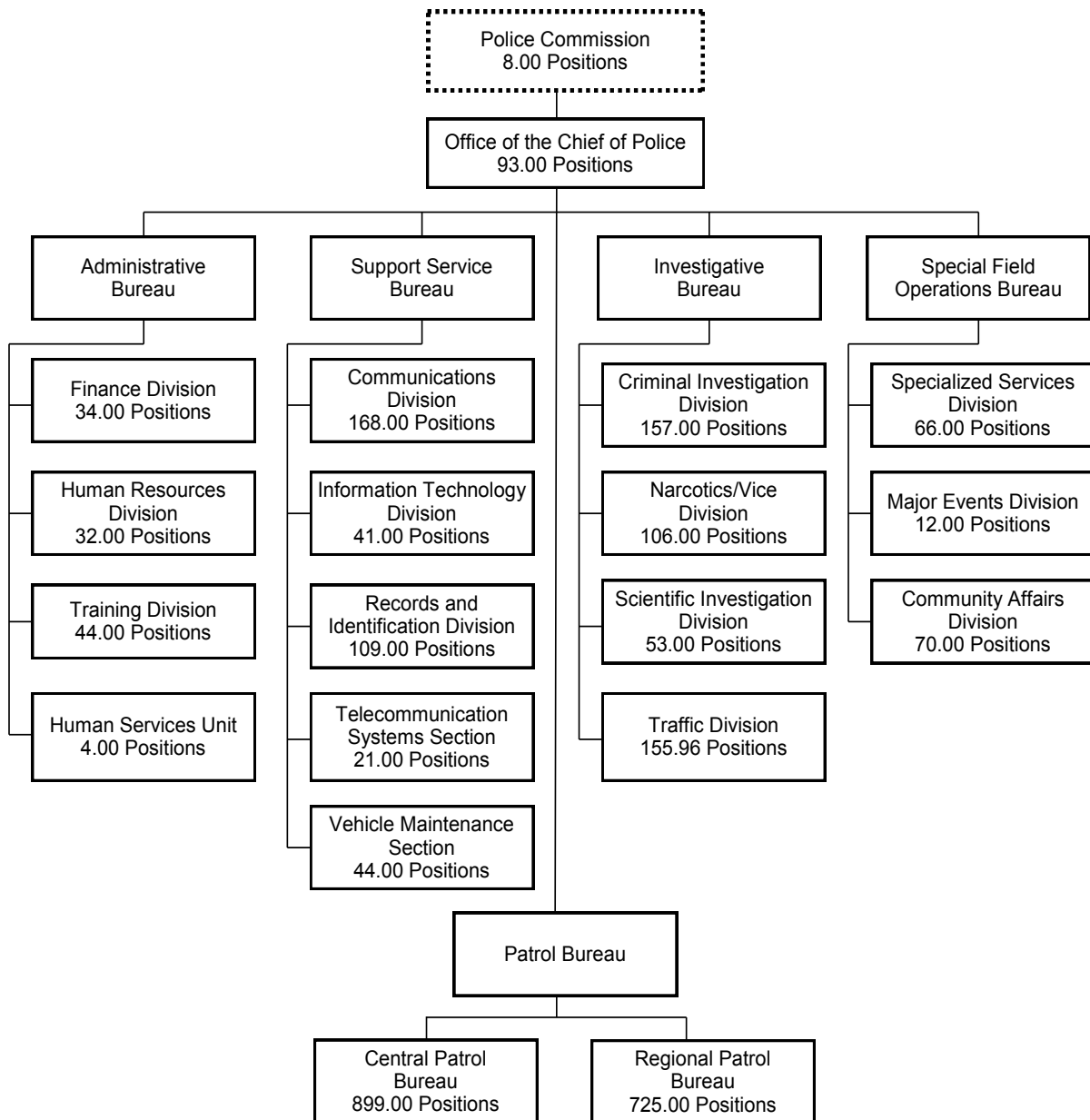
SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 6,452,650	\$ 6,583,810	\$ 6,411,303	\$ 847,648	\$ 7,258,951
Total	\$ 6,452,650	\$ 6,583,810	\$ 6,411,303	\$ 847,648	\$ 7,258,951

Honolulu Police Department

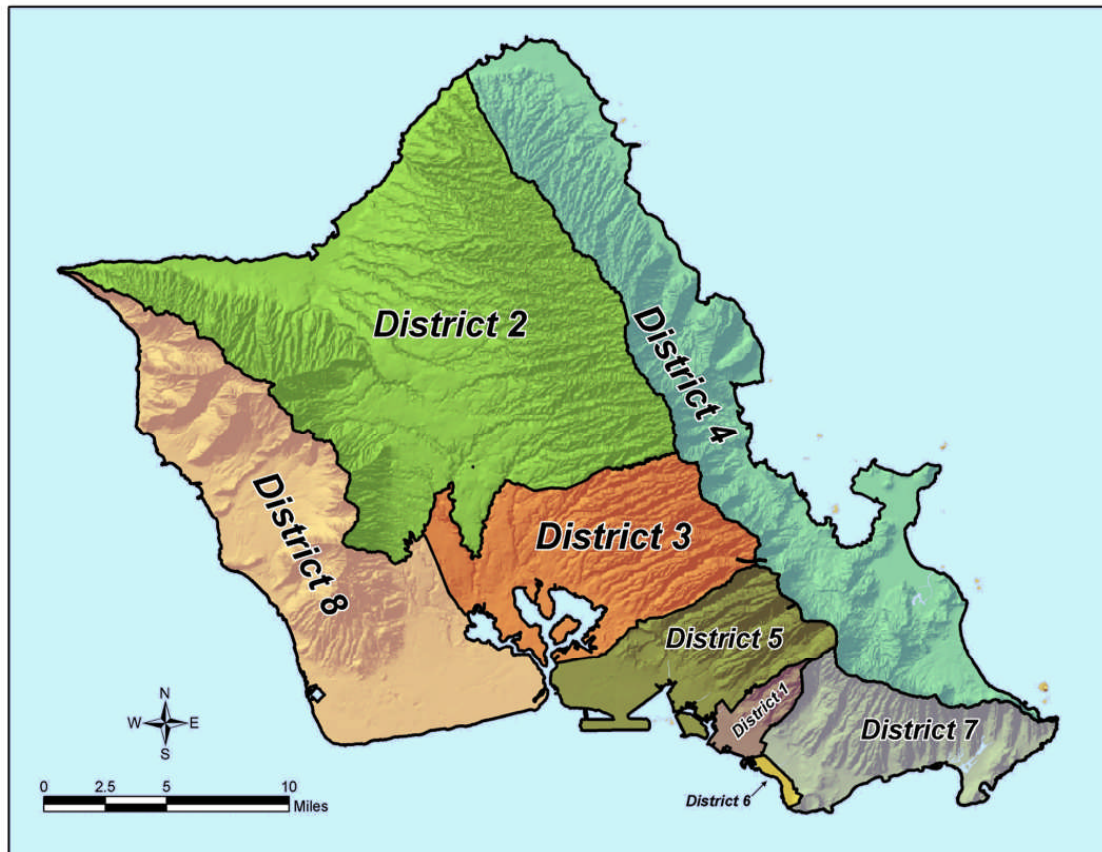


HONOLULU POLICE DEPARTMENT (HPD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



**HONOLULU POLICE DEPARTMENT
(HPD)
PATROL DISTRICTS**



	DISTRICT	POPULATION	% OF TOTAL	SQ. MILES	OFFICERS AUTHORIZED	BEATS
1	CENTRAL HONOLULU	81,700	8%	7.6	339	24
2	WAHIAWA	115,500	12%	204	129	13
3	PEARL CITY	165,900	17%	64.8	151	17
4	KANEOHE	136,000	14%	126.9	195	22
5	KALIH	138,900	14%	39.7	191	23
6	WAIKIKI	25,800	3%	1.3	171	13
7	EAST HONOLULU	157,000	16%	40.4	151	26
8	WAIANAE/KAPOLEI	153,300	16%	114.7	238	20

Honolulu Police Department

Roles and Responsibilities

The Honolulu Police Department is responsible for the preservation of the public peace, prevention of crime, detection and apprehension of law offenders, protection of the rights of persons and property, and enforcement of federal and state laws and city ordinances and regulations.

Spending to Make a Difference

The Honolulu Police Department is continuing with specific strategic outcomes identified from the previous year into Fiscal Year 2023. The Honolulu Police Department objectives include recruitment efforts and to fill position vacancies. The Honolulu Police Department strives in providing a high level of customer service to the public using modified operational practices and procedures to service the public safely. To minimize health risks to department personnel, in-person and walk-in services, such as covered offender registry and requests for copies of HPD records using an online appointment based systems. Other areas of focus were:

- Addressing Violent Crimes Concerns - The department has addressed the community's concern over the perception that violent crimes are on the rise. Patrol initiatives, such as high visibility, increased patrol staffing, and focused concentration of resources in specific neighborhoods have been implemented. The department continues to enhance the partnership between detectives, crime reduction units, and patrol officers through active investigations.
- Traffic Safety Initiatives - Working together, the patrol districts and the Traffic Division will continue to increase traffic enforcement and safety efforts. Through the adoption of technology, the road closure times when investigating critical and fatal motor vehicle collisions will be further reduced. Recently, the prevalence of pedestrian fatal collisions as well as that of drug impaired drivers has been increasing at a significant rate. The HPD will continue to partner with the DTS and HDOT and "Walk Wise Hawaii" in spreading the pedestrian safety message to pedestrians and motorists alike through the use of positive reinforcement, educational materials, and enforcement action. In response to the recent increase in drug impaired driving, the HPD will train more officers to recognize the signs and symptoms associated with drug impairment.
- Improve Family and Domestic Violence Awareness - The Child and Family Violence Detail (Criminal Investigation Division) will implement improvements in their training. They will also continue to build upon partnerships with current domestic violence providers, nonprofit organizations, and government working groups to strengthen domestic violence laws, provide a timely and comprehensive response to domestic violence incidents and support the needs of domestic violence survivors.
- Executive Management Training and Review - Train upper management on administrative responsibilities and duties, leadership and management principles, and current law enforcement issues through training programs such as the Federal Bureau of Investigation National Academy and the City's Advanced Management / Alakai Program. Additionally, in-service presentations will be given during the Commanders' Meetings.
- Fiscally Responsible Use of Overtime - Commanders are provided with overtime reports to assist with management of overtime hours and expenditures. The categories with the highest percentages of overtime usage will be recognized and changes to the current practices will be implemented to show a significant reduction where possible. The recording and reporting of overtime will be done regularly to identify focus areas.

Budget Highlights

- The FY2023 budget reflects equipment needed to replace aging existing equipment that are being utilized well beyond its recommended use. These include the acquisition of a new Bomb Suit and two rifles with updated night vision capabilities.
- VMWare Server System hardware replacement is critical to HPD operations as it is the underlying system running HPD computer resources such as the HPD intranet, Records Management System, shared drives, Automated Vehicle Locator, Human Resource Division database, subpoena logs, and more. The current servers and related hardware are beyond its recommended lifespan. The new hardware comes with the latest technology to improve speed and efficiency.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	2,802.00	2,802.00	2,802.00	0.00	2,802.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	67.00	39.96	39.96	0.00	39.96
Total	2,869.00	2,841.96	2,841.96	0.00	2,841.96

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Police Commission	\$ 556,742	\$ 580,852	\$ 596,632	\$ 0	\$ 596,632
Office of the Chief of Police	8,269,355	7,426,449	6,758,872	0	6,758,872
Patrol	161,720,487	162,551,927	165,819,104	0	165,819,104
Special Field Operations	14,242,329	14,119,534	14,717,974	0	14,717,974
Investigations	40,346,094	41,783,695	42,825,338	0	42,825,338
Support Services	34,679,735	34,264,298	35,660,936	0	35,660,936
Administrative Services	31,702,724	39,438,319	45,887,448	0	45,887,448
HPD Grants	6,031,802	0	0	0	0
Total	\$ 297,549,268	\$ 300,165,074	\$ 312,266,304	\$ 0	\$ 312,266,304

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 259,049,736	\$ 261,646,217	\$ 269,353,235	\$ 0	\$ 269,353,235
Current Expenses	37,735,196	38,518,857	41,632,069	0	41,632,069
Equipment	764,336	0	1,281,000	0	1,281,000
Total	\$ 297,549,268	\$ 300,165,074	\$ 312,266,304	\$ 0	\$ 312,266,304

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 265,506,346	\$ 287,397,053	\$ 298,906,287	\$ 0	\$ 298,906,287
Highway Fund	26,011,120	12,767,021	13,360,017	0	13,360,017
Special Projects Fund	998,362	0	0	0	0
Federal Grants Fund	5,033,440	1,000	0	0	0
Total	\$ 297,549,268	\$ 300,165,074	\$ 312,266,304	\$ 0	\$ 312,266,304

Police Commission

Program Description

The Honolulu Police Commission appoints and may remove the Chief of Police; reviews the departmental budget and makes recommendations to the Mayor; submits an annual report to the Mayor and the City Council; receives, considers, and investigates allegations brought by the public against the department or any of its members, and reports its findings to the Chief of Police; and reviews requests for legal counsel for police officers.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 428,407	\$ 425,428	\$ 425,167	\$ 0	\$ 425,167
Current Expenses	128,335	155,424	171,465	0	171,465
Equipment	0	0	0	0	0
Total	\$ 556,742	\$ 580,852	\$ 596,632	\$ 0	\$ 596,632

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 556,742	\$ 580,852	\$ 596,632	\$ 0	\$ 596,632
Total	\$ 556,742	\$ 580,852	\$ 596,632	\$ 0	\$ 596,632

Office of the Chief of Police

Program Description

The Office of the Chief of Police provides the overall administration of the Honolulu Police Department. It is responsible for the control, management and direction of its officers and civilian employees. It ensures that the department's operations are directed toward the preservation of the public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of all state laws and city ordinances.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	103.00	93.00	93.00	0.00	93.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.00	0.00	0.00	0.00
Total	104.00	93.00	93.00	0.00	93.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 7,641,455	\$ 6,621,099	\$ 5,901,975	\$ 0	\$ 5,901,975
Current Expenses	627,900	805,350	856,897	0	856,897
Equipment	0	0	0	0	0
Total	\$ 8,269,355	\$ 7,426,449	\$ 6,758,872	\$ 0	\$ 6,758,872

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 8,269,355	\$ 7,426,449	\$ 6,758,872	\$ 0	\$ 6,758,872
Total	\$ 8,269,355	\$ 7,426,449	\$ 6,758,872	\$ 0	\$ 6,758,872

Patrol

Program Description

The Patrol Bureau plans, directs and coordinates the operations of all field uniformed police units. The Patrol Bureau is responsible for all operations related to the prevention of crime, enforcement of the laws of the State of Hawaii and City and County of Honolulu, and the apprehension and custody of violators.

The Central Receiving Division (CRD) provides support for the patrol and investigative units through efficient processing, custodial care, and security for all persons arrested in Central and East Honolulu. The division also provides custodial care and processing for those arrestees from the regional patrol divisions who are under investigation or unable to make bail. The CRD provides for the transportation of custodial arrestees to the Honolulu District Court, Circuit Court, Family Court and the various detention facilities in Honolulu.

The CRD is also responsible for the security of the Alapai police headquarters building. This includes monitoring of all closed circuit cameras and responding to all alarms within the building, as well as screening all building visitors and coordinating their visits.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	1,601.00	1,601.00	1,600.00	0.00	1,600.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	23.00	23.00	23.00	0.00	23.00
Total	1,624.00	1,624.00	1,623.00	0.00	1,623.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 151,652,034	\$ 151,958,999	\$ 154,541,870	\$ 0	\$ 154,541,870
Current Expenses	10,068,453	10,592,928	11,277,234	0	11,277,234
Equipment	0	0	0	0	0
Total	\$ 161,720,487	\$ 162,551,927	\$ 165,819,104	\$ 0	\$ 165,819,104

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 146,579,656	\$ 162,551,927	\$ 165,819,104	\$ 0	\$ 165,819,104
Highway Fund	15,140,831	0	0	0	0
Total	\$ 161,720,487	\$ 162,551,927	\$ 165,819,104	\$ 0	\$ 165,819,104

Special Field Operations

Program Description

The Special Field Operations Bureau is comprised of the Specialized Services, Community Affairs, and Major Events Divisions, and the Legislative Liaison Office.

The Specialized Services Division (SSD) is responsible for providing a coordinated tactical response to exceptionally hazardous situations such as barricaded suspects, hostage taking, and active-shooter incidents. Additional duties include dignitary and witness protection, high-risk warrant and restraining order service, fugitive searches, violent offender apprehension, bomb detail operations, and helicopter and canine services.

The mission of the Community Affairs Division (CAD) is to reduce unlawful activities by juvenile offenders through prevention, intervention, and education programs. It is the liaison between HPD, Hawaii State Judiciary's Family Court, the State Department of Health's Alcohol and Drug Abuse Division, the City's Department of Community Services' Oahu Workforce Investment Board Youth Council, and the Coalition for a Tobacco Free Hawaii. This Division also runs the Drug Abuse Resistance Education (DARE) and the Police Activities League (PAL) programs. Due to COVID-19, CAD resources were redirected to assist with the COVID-19 testing sites.

The Major Events Division (MED) is responsible for preparing the department to prevent, respond to, and recover from acts or potential acts of terrorism or other hazardous events. Other duties include command or support at major events; interagency communications; coordination of threat assessments to critical infrastructure sites; and intelligence gathering, evaluation, and dissemination as appropriate. The MED planned, coordinated, and organized the sites for COVID-19 testing and later the sites for the administering of COVID-19 vaccines for City's first responders working with both public and private agencies.

The Legislative Liaison Office (LLO) is concerned with legislative matters at all levels of government, in particular, matters concerning the Hawaii State Legislature and Honolulu City Council. The LLO reviews and determines if there is a departmental interest in proposed legislation and resolutions that are introduced in the legislature and council. If the proposed legislation and resolutions are deemed viable, it is referred to the appropriate element concerned for information and action.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	138.00	148.00	148.00	0.00	148.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	0.00	0.00	0.00	0.00
Total	140.00	148.00	148.00	0.00	148.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 12,461,272	\$ 12,345,055	\$ 12,815,145	\$ 0	\$ 12,815,145
Current Expenses	1,742,407	1,774,479	1,821,829	0	1,821,829
Equipment	38,650	0	81,000	0	81,000
Total	\$ 14,242,329	\$ 14,119,534	\$ 14,717,974	\$ 0	\$ 14,717,974

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 14,242,329	\$ 14,118,534	\$ 14,717,974	\$ 0	\$ 14,717,974
Federal Grants Fund	0	1,000	0	0	0
Total	\$ 14,242,329	\$ 14,119,534	\$ 14,717,974	\$ 0	\$ 14,717,974

Investigations

Program Description

The Investigative Bureau includes the Criminal Investigation, Narcotics/Vice, and Traffic Divisions, and the Scientific Investigation Section.

The Criminal Investigation Division (CID) investigates cases involving murder, robbery, sexual assault, assault, domestic violence and child abuse, financial fraud and forgery, auto theft, and white collar crimes. The division increases community involvement through programs such as CrimeStoppers and the Business Police Academy, and fosters partnerships with other law enforcement agencies

The Narcotics/Vice Division (NVD) enforces the laws relating to gambling, prostitution, child pornography, intoxicants, and narcotics. Programs include marijuana eradication, seizure of the assets of major drug dealers, efforts to close and disrupt illegal gambling operations, addressing complaints of prostitution and narcotics violations, and investigating money laundering schemes and computer crimes against children.

The Scientific Investigation Section (SIS) operates the only full-service forensic laboratory in the State of Hawaii and provides services to Maui, Kauai and Hawaii and other city, state, federal and external jurisdictional law enforcement agencies. The SIS includes units in forensic biology, drug analysis, trace evidence, firearms and tool mark identification, questioned documents, crime scene response, facial reconstruction, composite drawings, and digital image processing. Going into FY2023, the SIS will be adding Criminalist positions for fingerprint and other unique imprint analysis, comparison, and identification using advanced technology methods. Accreditation has become nationally recognized as the standard for all forensic laboratories. To date, the Forensic Biology, Drug Analysis, Firearm and Toolmark, Questioned Documents and Trace Evidence and Crime Scene Response Units in SIS have been accredited.

The Traffic Division is responsible for promoting the safe and efficient movement of traffic on the public roadways through educational programs, traffic management, and enforcement of traffic laws; investigating death and critical injury collisions and felony traffic crimes; and overseeing the investigation and completion of Category A traffic collision cases. The Traffic Division provides highway traffic management through visible presence to deter traffic violations and prompt response to address traffic problems as they occur.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	455.00	456.00	456.00	0.00	456.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	40.00	15.96	15.96	0.00	15.96
Total	495.00	471.96	471.96	0.00	471.96

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 37,388,278	\$ 38,019,366	\$ 38,615,718	\$ 0	\$ 38,615,718
Current Expenses	2,957,816	3,764,329	4,209,620	0	4,209,620
Equipment	0	0	0	0	0
Total	\$ 40,346,094	\$ 41,783,695	\$ 42,825,338	\$ 0	\$ 42,825,338

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 29,475,805	\$ 29,016,674	\$ 29,465,321	\$ 0	\$ 29,465,321
Highway Fund	10,870,289	12,767,021	13,360,017	0	13,360,017
Total	\$ 40,346,094	\$ 41,783,695	\$ 42,825,338	\$ 0	\$ 42,825,338

Support Services

Program Description

The Support Services Bureau is responsible for functions that support the HPD's overall operations and assist with the daily functions of the department. The bureau consists of the Communications, Records and Identification, and Information Technology Divisions, and Telecommunications Systems and Vehicle Maintenance Sections.

The Communications Division is the largest Public Safety Answering Point (PSAP) in the State of Hawaii and serves as the PSAP for all 9-1-1 calls placed in the City and County of Honolulu. The division also serves as the Oahu Warning Point and the alternate Hawaii State Warning Point for civil defense emergencies.

The Records and Identification Division provides a variety of functions that include centralized recordkeeping, fingerprint identification and comparisons, criminal history checks, evidence storage and disposal, firearms permit applications and registrations, legislative testimony, control and service of legal documents, sex offender registration, alarm registration, and tracking and billing of false alarms. Recent legislation providing the general public ownership of electronic control weapons or e-guns require sellers of e-guns to apply for a permit at the Records and Identification Division.

The Information Technology Division (ITD) provides primary information technology and research and statistical services for the department and other law enforcement agencies and supports all police operations during times of emergency and disaster.

The Telecommunications Systems Section (TSS) is responsible for the support for the City's public safety digital voice and digital microwave communication systems infrastructure. The TSS is also responsible for the maintenance of the police mobile and portable radios, emergency blue lights, and electronic sirens in the officers' sub-sidized and departmental fleet vehicles.

The Vehicle Maintenance Section (VMS) is responsible for the repair and maintenance of the department's fleet of police vehicles as well as motorcycles, support vehicles, trailers, and off-road gear. The section also includes a dispatch section and a service station that runs 24 hours a day, 7 days a week. The VMS has repair facilities located at the Alapai headquarters and the Police Training Academy in Waipahu.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	384.00	383.00	384.00	0.00	384.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	384.00	383.00	384.00	0.00	384.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 21,245,232	\$ 20,900,958	\$ 20,058,765	\$ 0	\$ 20,058,765
Current Expenses	13,045,842	13,363,340	14,402,171	0	14,402,171
Equipment	388,661	0	1,200,000	0	1,200,000
Total	\$ 34,679,735	\$ 34,264,298	\$ 35,660,936	\$ 0	\$ 35,660,936

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 34,679,735	\$ 34,264,298	\$ 35,660,936	\$ 0	\$ 35,660,936
Total	\$ 34,679,735	\$ 34,264,298	\$ 35,660,936	\$ 0	\$ 35,660,936

Administrative Services

Program Description

The Administrative Bureau consists of the Finance, Human Resources, and Training Divisions, and the Human Services Unit.

The Finance Division is responsible for the overall management and administration of the department's fiscal program. Primary responsibilities include the processing of all cash receipts and disbursements, budget and special project funds, and payroll and deductions. The division also administers, coordinates, develops, manages, and monitors approximately 44 federal and state grant awards totaling \$17.1 million. The grants focus on reducing crime, drug and gambling enforcement, predictive policing, traffic safety, domestic violence, community policing strategies, and forensic laboratory enhancement.

The Human Resources Division is responsible for the administration of all personnel matters within the Honolulu Police Department, working in conjunction with the City's Department of Human Resources. The staff is responsible for the entire employee hiring process, including contracted pre-employment psychological assessment services, personnel transfers and promotions, labor relations and Equal Employment Opportunity related issues, coordinating the drug screening program, and maintaining the department's official personnel records.

The Training Division maintains and conducts a full-scale training program with modern police methods and practices. It focuses on three main areas: recruit training, annual recall training, and specialized training for officers in units requiring specific skills, and serves as one of the primary training centers for law enforcement in the State of Hawaii. The division also maintains a training academy with multi-purpose classroom facilities, a gymnasium, outdoor training areas, buildings for training and simulations, driving and shooting simulators, and a canine facility.

The Human Services Unit (HSU) provides assessment, intervention, operational support and consultative services to the Police Department and its employees. In addition, HSU performs non-medical suitability screenings.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	113.00	113.00	113.00	0.00	113.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	114.00	114.00	114.00	0.00	114.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 25,690,911	\$ 31,375,312	\$ 36,994,595	\$ 0	\$ 36,994,595
Current Expenses	5,959,933	8,063,007	8,892,853	0	8,892,853
Equipment	51,880	0	0	0	0
Total	\$ 31,702,724	\$ 39,438,319	\$ 45,887,448	\$ 0	\$ 45,887,448

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 31,702,724	\$ 39,438,319	\$ 45,887,448	\$ 0	\$ 45,887,448
Total	\$ 31,702,724	\$ 39,438,319	\$ 45,887,448	\$ 0	\$ 45,887,448

HPD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the department to supplement city funds in the accomplishment of the department's mission.

It administers, coordinates, develops, manages, and monitors approximately 60 federal and state grant awards totaling \$16,098,320. The grant projects range from reducing crime in targeted areas of drug and gambling enforcement, traffic safety, and domestic violence; to community building, community policing, enhanced professional training, and forensic laboratory improvements.

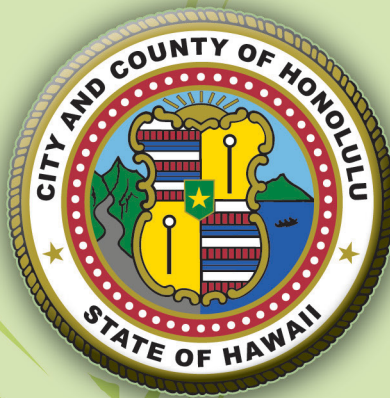
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,542,147	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	3,204,510	0	0	0	0
Equipment	285,145	0	0	0	0
Total	\$ 6,031,802	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Special Projects Fund	\$ 998,362	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	5,033,440	0	0	0	0
Total	\$ 6,031,802	\$ 0	\$ 0	\$ 0	\$ 0

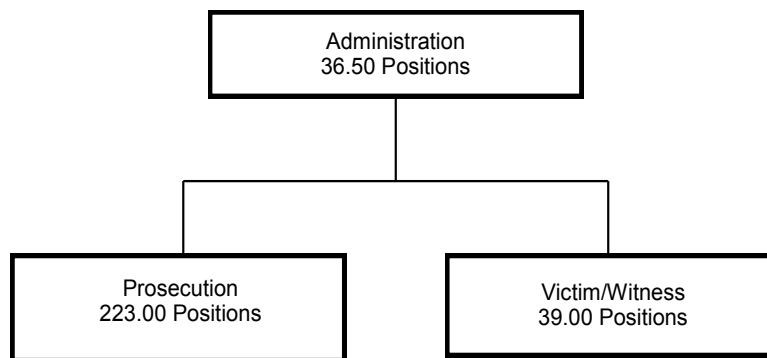
This Page Intentionally Left Blank

Department of the Prosecuting Attorney



DEPARTMENT OF THE PROSECUTING ATTORNEY (PAT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



Department of the Prosecuting Attorney

Roles and Responsibilities

The Department of the Prosecuting Attorney (PAT) investigates and prosecutes violations of statutes, ordinances and regulations for which there are criminal sanctions. PAT represents the people in criminal proceedings in District, Circuit and Family courts. The Department handles appeals and other matters heard by the Hawaii Intermediate Court of Appeals and Hawaii Supreme Court, as well as the federal courts to include the United States District Court of Hawaii, the 9th Circuit Court of Appeals and the United States Supreme Court. PAT also provides services to victims of crime. The Department established the following mission statement: To promote and ensure public safety and order through effective, efficient and just prosecution.

Spending to Make a Difference

- Prosecutor by Karpel (PbK). Browser-based case management stores all events in a single database and can cross-reference a defendant's entire criminal history in a single search. PbK also allows deputy prosecutors to review their cases from laptops in court via the internet rather than having to transport bulky paper files.

Budget Highlights

- The current expense budget includes funding for the PbK Case Management System to cover annual support services and software license costs.

Department of the Prosecuting Attorney

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	264.00	262.00	262.00	0.00	262.00
Temporary FTE	25.00	27.00	27.00	0.00	27.00
Contract FTE	12.50	9.50	15.00	0.00	15.00
Total	301.50	298.50	304.00	0.00	304.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 5,943,873	\$ 6,170,310	\$ 6,337,767	\$ 565,000	\$ 6,902,767
Prosecution	15,396,479	15,601,467	14,470,860	0	14,470,860
Victim/Witness Assistance	2,872,424	3,086,504	3,028,745	0	3,028,745
Total	\$ 24,212,776	\$ 24,858,281	\$ 23,837,372	\$ 565,000	\$ 24,402,372

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 19,279,152	\$ 20,208,887	\$ 18,780,648	\$ 565,000	\$ 19,345,648
Current Expenses	4,933,624	4,649,394	5,056,724	0	5,056,724
Equipment	0	0	0	0	0
Total	\$ 24,212,776	\$ 24,858,281	\$ 23,837,372	\$ 565,000	\$ 24,402,372

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 21,003,204	\$ 22,500,193	\$ 21,021,567	\$ 565,000	\$ 21,586,567
Special Projects Fund	820,071	0	904,074	0	904,074
Federal Grants Fund	2,389,501	2,358,088	1,911,731	0	1,911,731
Total	\$ 24,212,776	\$ 24,858,281	\$ 23,837,372	\$ 565,000	\$ 24,402,372

Administration

Program Description

Provides overall direction over programs and activities of the department; performs fiscal budgeting, personnel, planning, legislative audio/visual, and investigative services in support of departmental programs. Establishes policies and priority programs aimed at enhancing public safety. Champions victims' rights. Engages and informs community about initiatives.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	12.50	9.50	8.00	0.00	8.00
Total	39.50	36.50	35.00	0.00	35.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,506,667	\$ 2,520,880	\$ 2,458,617	\$ 565,000	\$ 3,023,617
Current Expenses	3,437,206	3,649,430	3,879,150	0	3,879,150
Equipment	0	0	0	0	0
Total	\$ 5,943,873	\$ 6,170,310	\$ 6,337,767	\$ 565,000	\$ 6,902,767

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 5,943,873	\$ 5,920,310	\$ 6,087,767	\$ 565,000	\$ 6,652,767
Federal Grants Fund	0	250,000	250,000	0	250,000
Total	\$ 5,943,873	\$ 6,170,310	\$ 6,337,767	\$ 565,000	\$ 6,902,767

Prosecution

Program Description

Investigates and prosecutes violations of statutes, ordinances, and regulations within the City and County of Honolulu for which there are criminal sanctions.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	211.00	209.00	208.00	0.00	208.00
Temporary FTE	12.00	14.00	14.00	0.00	14.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	223.00	223.00	223.00	0.00	223.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 14,799,653	\$ 15,468,765	\$ 14,094,535	\$ 0	\$ 14,094,535
Current Expenses	596,826	132,702	376,325	0	376,325
Equipment	0	0	0	0	0
Total	\$ 15,396,479	\$ 15,601,467	\$ 14,470,860	\$ 0	\$ 14,470,860

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 14,040,697	\$ 15,224,733	\$ 13,660,393	\$ 0	\$ 13,660,393
Special Projects Fund	522,691	0	473,070	0	473,070
Federal Grants Fund	833,091	376,734	337,397	0	337,397
Total	\$ 15,396,479	\$ 15,601,467	\$ 14,470,860	\$ 0	\$ 14,470,860

Victim/Witness Assistance

Program Description

Provides support services for crime victims and witnesses, with emphasis on victims of violent crimes. Counselors assist victims and witnesses in obtaining help from social service agencies, help guide them through the criminal justice system, and serve as liaisons with deputy prosecutors.

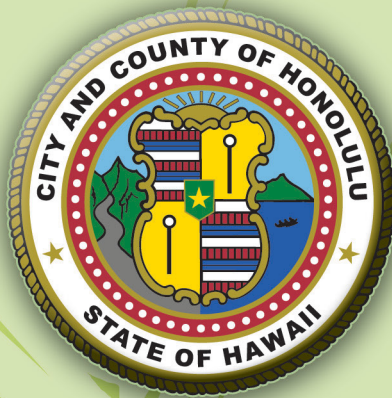
PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	29.00	29.00	30.00	0.00	30.00
Temporary FTE	10.00	10.00	10.00	0.00	10.00
Contract FTE	0.00	0.00	6.00	0.00	6.00
Total	39.00	39.00	46.00	0.00	46.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,972,832	\$ 2,219,242	\$ 2,227,496	\$ 0	\$ 2,227,496
Current Expenses	899,592	867,262	801,249	0	801,249
Equipment	0	0	0	0	0
Total	\$ 2,872,424	\$ 3,086,504	\$ 3,028,745	\$ 0	\$ 3,028,745

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 1,018,634	\$ 1,355,150	\$ 1,273,407	\$ 0	\$ 1,273,407
Special Projects Fund	297,380	0	431,004	0	431,004
Federal Grants Fund	1,556,410	1,731,354	1,324,334	0	1,324,334
Total	\$ 2,872,424	\$ 3,086,504	\$ 3,028,745	\$ 0	\$ 3,028,745

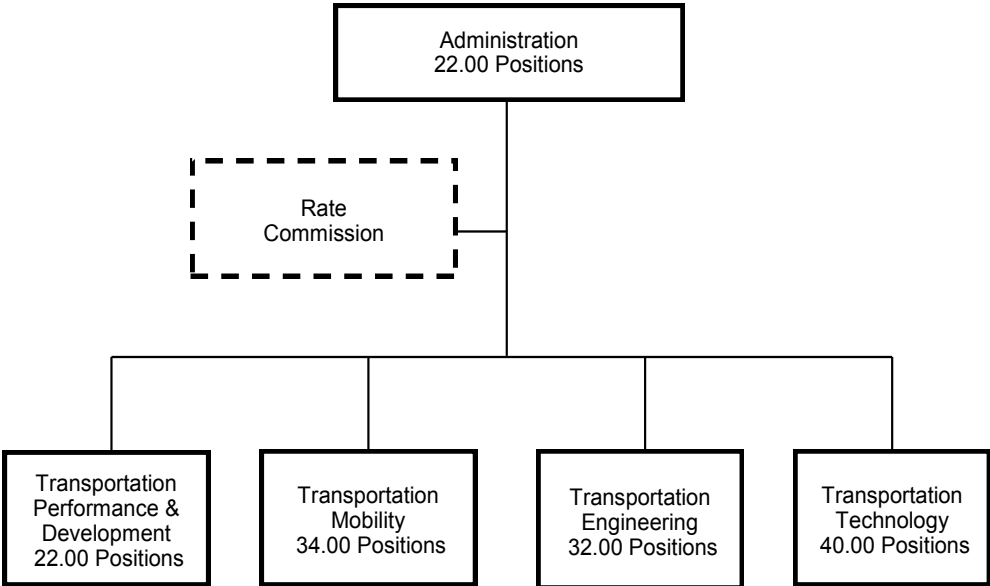
This Page Intentionally Left Blank

Department of Transportation Services

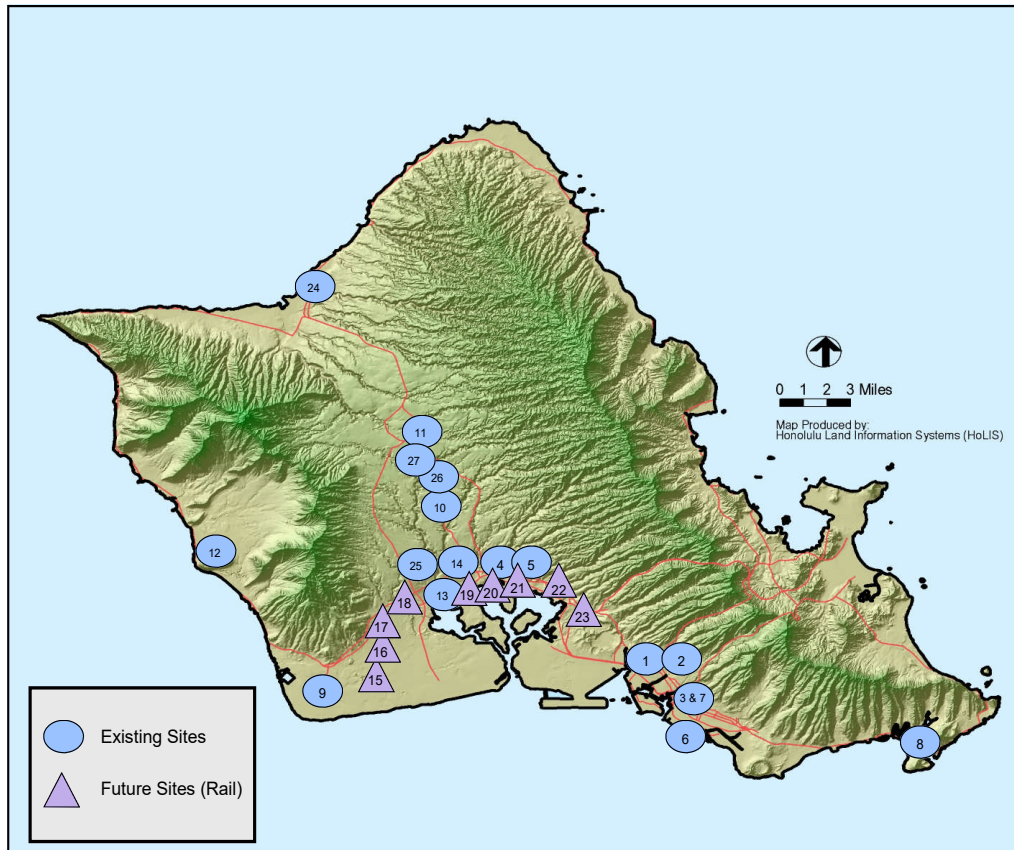


DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2022.



DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
MAJOR TRANSPORTATION FACILITIES



- | | | | |
|----|---|----|---------------------------|
| 1 | MIDDLE STREET TRANSIT CENTER AND KALIHI-PALAMA BUS FACILITY | 15 | KUALAKAI STATION |
| 2 | TRAFFIC CONTROL CENTER | 16 | KEONEAE STATION |
| 3 | JOINT TRAFFIC MANAGEMENT CENTER | 17 | HONOULIULI STATION |
| 4 | TRAFFIC SIGNAL FIELD OPERATION BRANCH | 18 | HOAEAE STATION |
| 5 | PEARL CITY BUS FACILITY | 19 | POUHALA STATION |
| 6 | ALA MOANA CENTER BUS STOPS | 20 | HALAULANI STATION |
| 7 | ALAPAI TRANSIT CENTER | 21 | WAIAWA STATION |
| 8 | HAWAII KAI PARK AND RIDE | 22 | PUULOA STATION |
| 9 | KAPOLEI TRANSIT CENTER | 23 | HALAWA STATION |
| 10 | MILILANI TRANSIT CENTER | 24 | HALEIWA PARK AND RIDE |
| 11 | WAIHAWA TRANSIT CENTER | 25 | ROYAL KUNIA PARK AND RIDE |
| 12 | WAIANAE TRANSIT CENTER | 26 | MILILANI PARK AND RIDE |
| 13 | WAIPAHU TRANSIT CENTER | 27 | WAIHAWA PARK AND RIDE |
| 14 | RAIL OPERATIONS CENTER (ROC) | | |

Department of Transportation Services

Roles and Responsibilities

The Department of Transportation Services (DTS) facilitates the movement of people and goods in the City and County of Honolulu through effective planning, design, engineering, Complete Streets, operations and maintenance for multimodal services, and transportation technology. Thoughtful multimodal planning interfaces existing TheBus and Handi-Van services with the City’s new rail line, shared mobility, bicycle, and pedestrian facilities for unprecedented mobility options. This mobility is augmented and aided by state of the art traffic management facilities, critical traffic signal operations and maintenance, thoughtfully implemented public parking policies, and forward thinking planning and engineering programs.

DTS is well-situated to advance multimodal transportation in Honolulu through the following initiatives:

Spending to Make a Difference

- Rail Operations: DTS’s budget includes added funding for the operations and maintenance services for the West Project Segment, which includes the nine stations extending from East Kapolei to Aloha Stadium. The most important factor for DTS is to ensure the safety, reliability, and resilience of the rail system for the communities of Oahu.
- Bus-Rail Integration: Thoughtful planning and implementation of modified TheBus service to interface with rail will benefit riders along the first ten miles of rail in Kapolei, Waipahu, Pearl City, Aiea, and Halawa. Additionally, new frequent bus rapid transit service will be implemented between the Halawa Aloha Stadium Station, Downtown Honolulu, and Ala Moana to imitate the full alignment of rail currently under construction.
- Electronic Multimodal Fare Collection System: The HOLO card will continue to roll out to bus riders in anticipation of the opening of rail. Work is underway to allow HOLO to be used for parking, bikeshare, and other financial transactions.
- Transit Priority: DTS is pursuing opportunities to implement bus transit priority projects on our roadways that make bus service more efficient, attractive, and cost effective. The bus-only lane on King Street through Downtown was recently completed, and other bus lanes and signal priority strategies are underway.
- Protected Bike Lanes: Continue the planning, design, and construction of a protected bikeway network in the urban core. This includes the construction of protected bike facility extensions into downtown as well as adding mauka-makai routes to support demand demonstrated through results of the King Street bikeway, South Street bikeway, Pensacola Street bikeway, and the successful launch of bikeshare.
- Bicycle Infrastructure: In addition to the protected bike lane effort, DTS will continue to install sharrows, bike lanes and buffered bike lanes on City streets, as stand-alone contracted projects or in conjunction with the City road repaving program.
- Shared Mobility: Continue support of new shared mobility while maintaining order and safety on sidewalks and roads. Shared mobility, including bicycles and electric shared devices, will contribute to better mobility and accessibility to rail and other Oahu neighborhoods.
- Complete Streets Program: Continue to implement the City’s Complete Streets Ordinance as it relates to DTS by updating plans, policies and programs, and by planning, designing, and installing certain projects in accordance with said ordinance. The DTS Complete Streets Program also coordinates efforts between the departments of Design and Construction (DDC), Facility Maintenance (DFM), and Planning and Permitting (DPP) to install pedestrian, bicycle, transit priority, and traffic calming improvements with pavement rehabilitation, resurfacing and maintenance efforts.
- Multimodal Transportation Planning: Continue with the update to the 2012 Oahu Bike Plans to be used by the Complete Streets team, with the goal of creating a robust bike network while adding protected bike lanes, a new type of bike facility. Continue with the creation of the first City and County of Honolulu Pedestrian Plan for the entire island that is tasked with completing an inventory of existing facilities and the prioritization of construction projects to improve safety and accessibility for pedestrians.
- Joint Traffic Management Center: Operate the new Joint Traffic Management Center, a facility that provides comprehensive and coordinated transportation management by co-locating City transportation functions (active traffic management), transit monitoring systems (rail and TheBus), emergency response agencies

(police, fire, emergency services, and ocean safety) and state transportation elements (Hawaii Department of Transportation) under one roof and on one operations floor.

- Traffic Cameras: Expand the City's traffic camera program geographically to the west side, with the goal of achieving island-wide coverage, thereby increasing the effectiveness of the Joint Traffic Management Center.
- Upgrade existing Type 170e traffic signal controllers that are obsolete and no longer being manufactured with new state of the art controllers for all intersections on Oahu. This project seeks to acquire advance replacement signal controllers that will fit in existing traffic signal cabinet, able to perform bus priority and interface with future autonomous vehicle technology.
- Ala Wai Bicycle and Pedestrian Bridge Project: Continue design, engineering, and construction efforts on Ala Pono, an Ala Wai Crossing, which will provide connectivity between Waikiki, Moilili, and the University of Hawaii at Manoa.
- Human Services Transportation Coordination Program. Continue the Agency-Provided Trips program, which enables five local social service agencies to cumulatively provide about 180,400 trips to transport their program participants who would otherwise use TheHandi-Van. This provides additional trip capacity on TheHandi-Van and helps ensure the City's compliance with the requirements of the Americans with Disabilities Act.

Budget Highlights

- The Transportation Mobility program budget includes \$285.44 million in funding for contractual services for the operation of the City's bus and paratransit services.
- The Rail Operations and Maintenance program budget includes \$96.4 million to fund salaries and expenses associated with the new rail system. In addition to operating and maintaining the trains, the program includes expanded bus service to connect with rail stations, dedicated parking facilities, as well as improved pedestrian and bicycle connections.
- Other significant highlights include the following:
 - The Department is working towards a reorganization to establish a new Transportation Rail Division that would hire more staff to support the rail maintenance program. The Transportation Mobility budget includes 28 new full-time civil service positions.
 - The Department budget includes one (1) full time and two (2) part time personal services contracts. One full time Human Resources Specialist to assist with the DTS Administration's personnel program and two (2) Student Aides as part of the university pass program (U-Pass) under the Transportation Mobility Division.
 - The Complete Streets Office includes Tuff Curb and delineator posts to replace broken asphalt curbs along King Street Bikeway from Kealamakai Street to Isenberg Street to address critical maintenance needs and safety/liability concerns related to failing bikeway protection materials that were intended as an interim installation over 6 years ago.
 - The Complete Streets Office includes roadway safety improvements needed to prevent injuries and deaths and comply with ROH 14-33. Project 1-Vision Zero installations at 5 intersections and uncontrolled crosswalks, using materials such as modular curbing, delineator posts, and speed bumps/humps. Project 2-Roundabout study for improved safety and resilience.
 - The Transportation Engineering budget includes \$288,000 to fund parking facilities assessment study and maintenance/repairs for nine (9) municipal parking structures and seven (7) surface lots.
 - The Administration budget includes \$649,794 for rent of office lease space for transit, non-transit staffing, personal services contracts, contractors and interns during the FMB remodel of 2nd and 3rd floors. Lease negotiated by Department of Design & Construction, Facilities Division.
 - The Transportation Performance and Development budget includes \$849,238 million for the 4th year cost of multi-year consultant services contracts for tasks including Federal Transit Administration and State of Hawaii Department of Transportation processes and requirements, programmatic planning support; and financial Plan support, and the Comprehensive Operations Analysis (COA).
 - The Transportation Performance and Development budget includes \$2,004,000 million for the Phase 1 of

Department of Transportation Services

2 to upgrade the existing 2,200 smart meters to provide for 4G wireless communications.

- The Transportation Mobility Division includes \$4,443,800 million for the 4th year cost of multi-year consultant services to hire outside transportation professionals to guide and assist the agency in the implementation, activation, operation and maintenance of the rail system.
- The Transportation Technology budget includes \$891,600 for rental of Middle Street warehouse space to provide a workplace, parking and storage of City property for DTS Maintenance staff.
- The Transportation Technology budget includes \$600,000 for contractual services to improve various communication systems of our first responders at the Joint Traffic Management Center.
- The Transportation Mobility budget includes \$2,392,000 for Human Services Transportation Coordination Program for Agency Provided Trips program enabling five (5) local social service agencies to transport their clients who would otherwise use TheHandi-Van.

DEPARTMENT POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	146.00	146.00	146.00	28.00	174.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	10.00	4.00	3.00	0.00	3.00
Total	156.00	150.00	149.00	28.00	177.00

EXPENDITURES BY PROGRAM					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Administration	\$ 3,069,046	\$ 15,147,939	\$ 12,630,949	\$ 21,920	\$ 12,652,869
Transportation Engineering	2,509,836	2,400,724	2,465,980	0	2,465,980
Transportation Performance & Development	16,259,603	4,368,160	2,953,373	2,004,000	4,957,373
Transportation Technology	5,001,746	5,352,830	5,218,168	1,491,600	6,709,768
Transportation Mobility	269,656,836	315,253,611	374,809,994	1,993,620	376,803,614
Total	\$ 296,497,067	\$ 342,523,264	\$ 398,078,464	\$ 5,511,140	\$ 403,589,604

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 143,868,800	\$ 157,255,927	\$ 156,201,148	\$ 1,485,120	\$ 157,686,268
Current Expenses	152,016,628	184,161,337	241,877,316	3,517,520	245,394,836
Equipment	611,639	1,106,000	0	508,500	508,500
Total	\$ 296,497,067	\$ 342,523,264	\$ 398,078,464	\$ 5,511,140	\$ 403,589,604

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 949,188	\$ 774,015	\$ 650,328	\$ 0	\$ 650,328
Highway Fund	9,737,707	10,253,237	10,300,356	3,495,600	13,795,956
Bikeway Fund	586,794	634,303	640,289	21,920	662,209
Transportation Fund	190,849,233	218,185,301	273,848,073	1,993,620	275,841,693
Special Projects Fund	45,000	0	0	0	0
Federal Grants Fund	94,329,145	112,676,408	112,639,418	0	112,639,418
Total	\$ 296,497,067	\$ 342,523,264	\$ 398,078,464	\$ 5,511,140	\$ 403,589,604

Administration

Program Description

This program plans, directs, and coordinates the activities of DTS in accordance with the provisions of the City Charter and the guidance of the Mayor and Managing Director. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. It provides complete streets administration for City infrastructure departments, traffic and transit related media information and liaison services to the Honolulu Rate Commission. The Administration program is responsible for implementing and managing operations and maintenance services for multimodal transportation including concession agreement management and entering into other innovative business relationships.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	21.00	21.00	21.00	0.00	21.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	1.00	1.00	0.00	1.00
Total	24.00	22.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,856,509	\$ 1,570,752	\$ 1,910,050	\$ 0	\$ 1,910,050
Current Expenses	1,212,537	13,577,187	10,720,899	21,920	10,742,819
Equipment	0	0	0	0	0
Total	\$ 3,069,046	\$ 15,147,939	\$ 12,630,949	\$ 21,920	\$ 12,652,869

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 759,204	\$ 774,015	\$ 650,328	\$ 0	\$ 650,328
Highway Fund	914,887	1,306,735	1,351,828	0	1,351,828
Bikeway Fund	0	0	0	21,920	21,920
Transportation Fund	1,394,955	13,067,189	10,628,793	0	10,628,793
Total	\$ 3,069,046	\$ 15,147,939	\$ 12,630,949	\$ 21,920	\$ 12,652,869

Transportation Engineering

Program Description

This program has oversight over two main aspects concerning the roads and streets of the City. The first is to provide for the safe and efficient operations of all the City's roads and streets as it relates to the movement of people and freight via both public and private vehicles, bicycles and walking. In concert with this, the division is responsible to maintain striping and signing plans; recommend and implement standards for signs, pavement markings and warning devices; receive, investigate, analyze and resolve queries from the public and government agencies regarding the operation of vehicular, pedestrian and bicycle traffic; maintain, review and revise the City's Traffic Code Ordinance; analyze and determine warrants for traffic signals; maintain worksheets of traffic control devices; operate and maintain certain municipal parking lots and on-street parking; manage the City's general street curb area in regards to freight and passenger loading zones; and administer the School Traffic Safety Committee. This division implements many of the City's Complete Streets projects in coordination with other City, State and Federal agencies.

The second main aspect of the division is to provide, administer, promote and implement various traffic improvement, safety and bikeway programs via the Capital Improvement Program, by working with consultants, community organizations, contractors and government officials. In addition, the division administers various educational promotions related to traffic and pedestrian safety (such as the Walk Wise Hawaii, Be Safe Be Seen, Ped Man, Safe Routes to School, and the production of public service media announcements); and participates in the Oahu Fleet Safety Organization.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	32.00	32.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	32.00	32.00	32.00	0.00	32.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,925,684	\$ 1,728,323	\$ 1,735,101	\$ 0	\$ 1,735,101
Current Expenses	574,343	672,401	730,879	0	730,879
Equipment	9,809	0	0	0	0
Total	\$ 2,509,836	\$ 2,400,724	\$ 2,465,980	\$ 0	\$ 2,465,980

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Highway Fund	\$ 1,923,042	\$ 1,766,421	\$ 1,825,691	\$ 0	\$ 1,825,691
Bikeway Fund	586,794	634,303	640,289	0	640,289
Total	\$ 2,509,836	\$ 2,400,724	\$ 2,465,980	\$ 0	\$ 2,465,980

Transportation Performance & Development

Program Description

The Transportation Performance and Development Division is responsible for the department level business process, change management, and monitoring of key performance indicators; provides transportation planning and coordinates federal financial funding resources; is responsible for supporting Oahu's data-driven regional multi-modal transportation plans that inform the City's transportation improvement project selection; represents the City and coordinates with the Oahu Metropolitan Planning Organization regarding the Oahu Regional Transportation Plan, Transportation Improvement Program, and Overall Work Program; serves as the department's clearinghouse for the review of and comment on environmental assessment and transportation impact submittals to ensure consistency with the application of national best practice multimodal principles, traffic congestion mitigation, and roadway safety elements; administers, programs, and manages the City's federal-aid transportation funding for multi-modal and complete-street initiatives including roadway, intersection, pedestrian, bikeway, and transit improvements; monitors, oversees, and regulates mandatory State and Federal funding certifications and assurances to ensure and maintain compliance as a grant recipient; regulates federal-aid compliance of the Disadvantaged Business Enterprise and Equal Employment Opportunity Programs for the City; coordinates, budgets, and programs the department's Capital Improvement Program and incorporates Federal Transit Administration (FTA) and Federal Highway Administration (FHWA) federal funding; develop, maintain, and process all federal grant applications; conducts, analyzes, and organizes transportation data necessary to conduct traffic analysis, traffic counts and surveys, formulate capacity demands, and initiate safety measures such as traffic signals, crosswalks, and speed limits; and coordinates, implements, and manages short and long-range parking master plans, financials, and technology to maximize non-fare revenue.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.00	0.00	0.00	0.00	0.00
Total	28.00	22.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 1,453,099	\$ 1,317,094	\$ 1,357,766	\$ 0	\$ 1,357,766
Current Expenses	14,774,146	3,051,066	1,595,607	2,004,000	3,599,607
Equipment	32,358	0	0	0	0
Total	\$ 16,259,603	\$ 4,368,160	\$ 2,953,373	\$ 2,004,000	\$ 4,957,373

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Highway Fund	\$ 1,898,032	\$ 1,948,875	\$ 1,989,303	\$ 2,004,000	\$ 3,993,303
Transportation Fund	12,956,571	2,419,285	964,070	0	964,070
Special Projects Fund	45,000	0	0	0	0
Federal Grants Fund	1,360,000	0	0	0	0
Total	\$ 16,259,603	\$ 4,368,160	\$ 2,953,373	\$ 2,004,000	\$ 4,957,373

Transportation Technology

Program Description

This program's goals are to effectively and efficiently manage, operate, develop, and implement Honolulu's traffic signal systems operations, Traffic Management Center activities and expansion, traffic camera coverage, traveler information program, Intelligent Transportation Systems (ITS) projects and transit applications, and management of street use permits and its related traffic management. The division is developing and establishing the next generation of smart traffic technology and ITS projects. The division optimizes the existing traffic signal operation for maximum throughput volumes with minimum delays while addressing safety, maintenance, and operational considerations. The division provides and researches real time traveler information to drivers, commuters, transit vehicles, and news media on current traffic conditions. Traffic images from the various traffic cameras are networked to the internet, Police, Civil Defense, Fire, local television and radio stations, and other transportation-related agencies for up to date traffic information.

The division includes the Street Usage Section, which reviews and issues traffic control permits for parades, special events, construction and other street usage. The section monitors the permits issued. It also coordinates and utilizes the Joint Traffic Management Center functions and special duty police, signs, barricades, cones and changeable-message displays to reroute or warn commuters and to maintain a safe construction work zone, special event, parade travel area, and supports the vaccination PODs for COVID-19.

The division will also provide oversight of the operations and management of the completed Joint Traffic Management Center; in coordination with other City, State and Federal agencies.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	39.00	39.00	39.00	0.00	39.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	0.00	0.00	0.00
Total	40.00	40.00	39.00	0.00	39.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 2,392,763	\$ 2,341,328	\$ 2,449,413	\$ 0	\$ 2,449,413
Current Expenses	2,608,983	3,011,502	2,768,755	1,491,600	4,260,355
Equipment	0	0	0	0	0
Total	\$ 5,001,746	\$ 5,352,830	\$ 5,218,168	\$ 1,491,600	\$ 6,709,768

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Highway Fund	\$ 5,001,746	\$ 5,231,206	\$ 5,133,534	\$ 1,491,600	\$ 6,625,134
Federal Grants Fund	0	121,624	84,634	0	84,634
Total	\$ 5,001,746	\$ 5,352,830	\$ 5,218,168	\$ 1,491,600	\$ 6,709,768

Transportation Mobility

Program Description

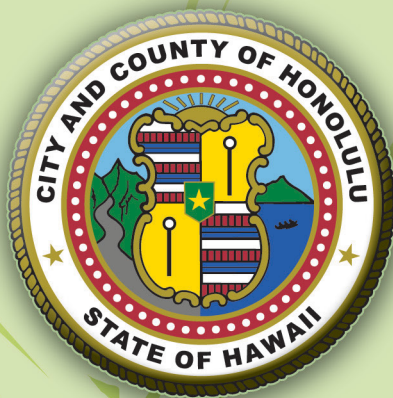
This program is responsible for coordinating operations of the City's island wide public transit system, including establishing operations and maintenance policies for the fixed route and paratransit services; conducting reviews of established routes and determining adjustments required; procuring new revenue and service vehicles and equipment; overseeing the development and maintenance of transit facilities, including bus shelters and bus stops. This division oversees the contractor conducting the in-person functional assessments used for determining eligibility for paratransit services in accordance with the Americans with Disabilities Act of 1990 and the transit management services entity operating the City's public transit system, and supports human service agencies' efforts to provide transportation for their day program participants. The division will oversee the operations and maintenance of the rail transit system upon commencement of rail services, and has participated in pre-commencement inspections and testing activities.

PROGRAM POSITIONS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Permanent FTE	32.00	32.00	32.00	28.00	60.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	2.00	2.00	0.00	2.00
Total	32.00	34.00	34.00	28.00	62.00

CHARACTER OF EXPENDITURES					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
Salaries	\$ 136,240,745	\$ 150,298,430	\$ 148,748,818	\$ 1,485,120	\$ 150,233,938
Current Expenses	132,846,619	163,849,181	226,061,176	0	226,061,176
Equipment	569,472	1,106,000	0	508,500	508,500
Total	\$ 269,656,836	\$ 315,253,611	\$ 374,809,994	\$ 1,993,620	\$ 376,803,614

SOURCE OF FUNDS					
	FY 2021 Actual	FY 2022 Appropriated	Current Svcs	Budget Issues	FY 2023 Total Budget
General Fund	\$ 189,984	\$ 0	\$ 0	\$ 0	\$ 0
Transportation Fund	176,497,707	202,698,827	262,255,210	1,993,620	264,248,830
Federal Grants Fund	92,969,145	112,554,784	112,554,784	0	112,554,784
Total	\$ 269,656,836	\$ 315,253,611	\$ 374,809,994	\$ 1,993,620	\$ 376,803,614

Revenues



Detailed Statement of Revenues and Surplus

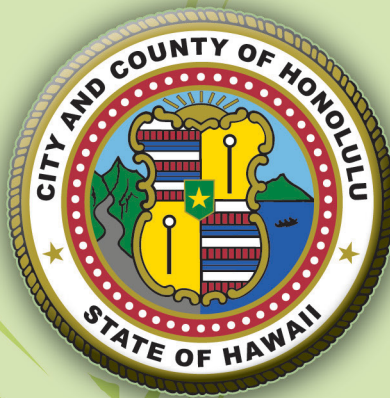
Budget Basis

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which the resources are to be spent and the means by which spending activities are controlled. The City’s accounting records for the governmental funds and expendable trust and agency funds are maintained on a modified accrual basis.

Budgeted Revenues

Budgeted revenues are based on estimates of the financial resources used for financing operations and development of new facilities. Tax revenues are relatively stable and predictable. Fee schedules, historical trends, and economic and demographic patterns largely determine levels of other revenues. The comparative revenue schedules that follow generally reflect prior years’ trends even though some may be irregular. In large part, revenue projections are a continuation of these trends.

Detailed Statement of Revenues and Surplus



Detailed Statement of Revenues and Surplus

General Fund (110)

This fund accounts for all financial resources except those required to be accounted for in another fund.
The major revenue source in the General Fund is the real property tax.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Taxes			
Real Property Taxes - Current Year	\$ 411,305,596	\$ 1,404,724,000	\$ 1,504,848,000
Real Property Taxes - Prior Year	7,782,075	4,700,000	3,000,000
R P T - Lock Box	529,534,806	0	0
R P T Mortgage Company	452,991,864	0	0
RPT-Omitted Properties	13,868,427	0	0
RPT - Epay	35,985,892	0	0
Public Svc Company Tax	39,239,877	42,000,000	44,000,000
County Transient Accommodation Tax	0	40,080,000	85,794,000
Total - Taxes	\$ 1,490,708,537	\$ 1,491,504,000	\$ 1,637,642,000
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 4,000	\$ 900	\$ 900
Firearms	1,388	1,630	1,630
Second-Hand & Junk Dealer	9,333	8,300	8,300
Used Mtr Veh Part Dealer	671	580	580
Wreck Salv Reblid Mtr Veh	658	560	560
Peddler/Itinerant Vendor	1,375	1,270	1,270
Tear Gas/Othr Noxious Sub	225	60	60
Scrap Dealers	3,042	2,700	2,700
HPD Alarm Permits	5,041	190,000	190,000
Regis-Third Party Reviewr	23,300	23,000	23,000
Building Permits	20,961,520	21,000,000	21,000,000
NPDES fee	765,750	800,000	800,000
Signs	14,809	15,000	15,000
Motor Vehicle Plate Fees	479,808	487,840	487,840
Mtr Veh Spc No Plate Fee	803,697	796,350	796,350
Motor Vehicle Tag Fees	374,580	373,150	373,150
Motor Veh Trfr Fee & Pen	3,164,438	3,074,400	3,074,400
Dupl Regis/Ownership Cert	149,325	145,500	145,500
Correction Fees	8,870	6,400	6,400
Mvr-Annual Fee	14,448,498	14,225,200	14,225,200
Reconstr Inspec Fees	54,985	53,520	53,520
Moped Annual License Fee	133,566	133,930	133,930
Nonresident Vehicle Prmt	13,605	13,300	13,300
Private Trans Reg Fees	31,825	31,830	31,830
Motor Vehicle Drivers Lic	4,708,432	3,300,750	3,048,210
Dog Licenses	344	0	0
Dog Tag Fees	4	0	0
Easement Grants	106,849	85,000	80,000
Newsstands	4,025	4,030	4,030
Dispensing Rack	20,140	28,420	28,420

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Fire Code Permit & Lic	71,289	783,701	783,701
Fireworks License Fees	417,525	58,569	58,569
Camping Permits	173,836	300,000	330,000
Total - Licenses and Permits	\$ 46,956,753	\$ 45,945,890	\$ 45,718,350
Intergovernmental Revenue			
Fish and Wildlife Svcs	\$ 59,293	\$ 55,980	\$ 53,075
Total - Intergovernmental Revenue	\$ 59,293	\$ 55,980	\$ 53,075
Charges for Services			
Duplication-Master Tapes	\$ 58,648	\$ 45,400	\$ 44,900
Data Proc Svc-State	601,688	600,000	600,000
Data Proc Svc-US Govt	1,619	1,500	1,500
Data Proc Svc-Othr County	435,493	400,000	400,000
Legal Services (BWS)	0	216,600	222,200
Svc Fee-Dishonored Checks	13,870	14,920	14,920
Service Fee for Card Payment	267,389	247,810	247,810
Sale of Gasoline and Oil	69,162	55,000	85,000
Subdivision Fees	92,350	100,000	100,000
Zoning Reg Applcn Fees	252,830	275,000	275,000
Witness Fees	42	0	0
Short-Term Rental Reg/Renewal Fees	0	303,600	503,600
Nonconform Certi Renewal	472,800	0	475,000
Plan Review Fee	1,461,303	1,500,000	1,500,000
Adm Fee-Mult-Fam Hsg Prgm	23,062	14,000	22,897
Exam Fees-Spec Inspectors	200	200	200
Reg Fees-Spec Inspectors	170	5,000	5,000
Military Hsg Fee-Lieu Rpt	986,435	990,000	991,646
Zoning/Flood Clear Fee	75,850	70,000	70,000
Duplicate Copy-Any Record	143,988	149,758	139,285
Abstract of Information	760	2,250	2,250
Typewrtn Copy-Any Record	126	0	0
Copy-Map, Plan, Diagram	430	500	500
Cert Voter Registration	1,648	0	0
Voter Registration Lists	31,505	0	0
Medical Examiner's Report	2,360	2,500	2,500
Cert-Correctness of Info	654	20	20
Prop Tax Record Search	2,797	3,200	3,200
HPD Alarm Service Charges	0	110,000	90,000
Attendant Services	(2,428)	120,000	390,000
Spay-Neuter Service	306,665	0	0
Kitchen & Facility Usage	0	3,370	6,320
Other Misc Services	7,800	20,000	20,000
HPD Special Duty Fees	341,095	310,000	310,000
Electrical Inspection	200	10,000	10,000
Bldg Code Variance/Appeal	2,000	2,000	2,000

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
City Employees Parking	761,750	760,000	770,000
Kapalama Hale Parking Facility	18,890	40,000	40,000
HPD Parking Lot	142,915	125,000	130,000
Miscellaneous-Sanitation	1,754	0	0
Scuba and Snorkeling	(8,063)	11,240	21,080
Commercial Filming	15,952	33,390	62,610
Summer Fun Program	0	116,250	190,000
Fall and Spring Programs	91,481	0	0
Parks District V Fees	734	0	0
Foster Botanic Garden	113,408	113,000	135,000
Fees for Community Garden	53,702	38,000	40,000
Total - Charges for Services	\$ 6,845,034	\$ 6,809,508	\$ 7,924,438
Fines and Forfeits			
HPD Alarm Fines	\$ 0	\$ 75,000	\$ 75,000
Fines-Storm Water	1,000	0	0
Fines-Short Term Rental Civil Penalties	0	50,000	50,000
Fines-Viol Bldg Elec Etc	528,725	800,000	800,000
Liquidated Contr Damages	15,100	0	0
Forfeiture of Seized Prop	133,115	25,000	50,000
Total - Fines and Forfeits	\$ 677,940	\$ 950,000	\$ 975,000
Miscellaneous Revenues			
Investments	\$ (5,069,597)	\$ 0	\$ 0
Investments-Pool	8,971,031	1,122,000	966,000
Other Sources-Interest Earnings	249	0	0
Rental Units (City Prop)	180,192	607,599	1,303,261
Rental Units (Hcd Prop)	221,214	221,000	221,000
Rental-Amb Facil-Fire Stn	63,900	63,900	63,900
Other Rents Recreat Facil	0	940	1,770
Perquisite Housing	26,473	18,430	18,430
Rental of Equipment	420	5,000	15,000
Rental for Use of Land	324,619	369,000	172,040
Parking Stalls	294,277	287,136	406,336
Telecom Facilities Rental	31,596	98,000	167,000
Other Escheats	236,765	50,000	50,000
Police Department	553,862	19,500	19,500
Develop Prem-Royal Kunia	45,831	40,000	41,000
Recov of Utility Charges	3,009	3,010	3,010
Recov-Workers' Comp Paymt	151	432,470	400,000
Recov-Overtime Inspection	6,703	0	0
Recov-Crt Odr Restitution	645	0	0
Misc Recov,Collect,Etc	1,558	0	0
Recov State-Emerg Amb Svc	42,264,599	37,952,318	41,747,550
Recov State-Hawaii State ID	592,361	881,520	819,740
Recov State-Motor Vehicle	1,006,493	1,208,640	1,127,020

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Recov Work Comp-3Rd Party	118,183	100,000	100,000
Recovery-Recycled Materials	62	0	0
Recov-State-Comm1 Drv Lic	379,544	694,060	661,390
Recovery-Interest-Federal Subsidy	520,555	238,694	238,694
Recov-Direct Costs HART	2,101,626	823,628	1,123,261
Reimb State-MV Insp Prgm	731,104	809,920	795,320
Reimb of Admin Cost-Ewa	35,298	36,000	36,000
Reimb State - DPP Placard	102,537	101,060	101,060
Reimb From Org. Plates	41,150	43,700	43,700
Towing Service Premiums	120,000	120,000	120,000
Other Sundry Realization	3,419	0	0
Sund Refunds-Prior Expend	6,164,315	1,800,000	1,700,000
Sund Refunds-Curr Exp	524,342	70,000	80,000
Sundry Ref-Pcard Rebate	560,969	0	0
Vacation Accum Deposits	529,536	44,700	44,700
Misc Rev/Cash Over/Short	2,792	0	0
Misc Deposit Adjustments	1,664	0	0
Auction Sale-Impound Veh	404,940	404,940	404,940
Auction Sale-Unclaim Prop	37,835	37,000	37,000
Sale-Other Mtls & Suppl	475,203	250,400	250,400
Sale of Scrap Materials	83	0	0
Total - Miscellaneous Revenues	\$ 62,611,508	\$ 48,954,565	\$ 53,279,022
Revolving Fund Revenues			
Repay Dchd Loans-Others	\$ 17,066	\$ 0	\$ 0
Total - Revolving Fund Revenues	\$ 17,066	\$ 0	\$ 0
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 15,742	\$ 0	\$ 0
Miscellaneous Revenues	140	0	0
Recovery of Damages	165,887	0	0
Total - Utilities or Other Enterprises	\$ 181,769	\$ 0	\$ 0
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	\$ 15,239,164	\$ 17,998,017	\$ 19,296,000
Recov Debt Sv-Swdf Sp Fd	28,738,847	30,118,554	31,195,000
Recov Debt Svc-Hsg Sp Fd	4,603,187	3,828,219	3,876,000
Recov Debt Svc-Swr Fund	77,817	77,698	82,000
Recov Debt Svc-HART	0	53,638,936	227,712,000
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	2,126,878	1,822,498	1,837,000
Recov D/S-Spec Events Fd	3,376,116	3,439,914	4,274,000
Recov D/S-Hanauma Bay Fd	1,175,297	0	1,049,000
Recov Debt Svc-Zoo Fund	3,492,161	3,044,784	3,317,000
Recov Debt Svc-Hwy Fund	128,226,973	135,411,927	135,626,000
Recov Case - Zoo Fund	769,300	730,700	799,400
Recov CASE-Spec Events Fd	777,700	705,700	809,500

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Recov CASE-Hanauma Bay Fd	420,600	0	423,700
Recov CASE - Hwy Beaut Fd	284,100	254,800	246,200
Recov CASE - Sw Sp Fd	12,611,800	12,610,000	13,960,900
Recov CASE-Golf Fund	934,100	820,500	897,300
Recov CASE-Hwy Fund	15,726,400	13,183,000	14,306,800
Recov CASE-Sewer Fund	21,137,600	20,790,200	23,695,100
Recov CASE-Liquor Comm Fd	369,300	357,300	376,200
Recov CASE-Patsy T Mink Central Oahu Reg Pk Fd	22,200	1,700	1,700
Recov CASE - Bikeway Fd	82,000	52,400	98,300
Recov CASE-Waipio Peninsula Soccer Park Fund	5,600	5,600	5,600
Recov CASE-Hsg Dev Sp Fd	265,900	231,700	229,300
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	2,218,056	1,101,336	861,380
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Trf-Sewer Fund for Rent	472,500	472,500	472,500
Total - Non-Revenue Receipts	\$ 246,752,096	\$ 304,296,483	\$ 489,046,380
Unreserved Fund Balance	\$ 258,149,471	\$ 250,059,532	\$ 170,124,711
Interfund Transfer	\$ (361,804,206)	\$ (320,900,853)	\$ (342,655,009)
Total - General Fund	\$ 1,751,155,261	\$ 1,827,675,105	\$ 2,062,107,967

Detailed Statement of Revenues and Surplus

Highway Fund (120)

This fund accounts for the disposition of proceeds from special revenues earmarked by law for highway and related activities. Major revenue sources include the City fuel tax, vehicle weight tax, and public utility franchise tax.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Taxes			
Franchise Tax - HECO	\$ 39,826,061	\$ 41,000,000	\$ 41,400,000
Franchise Tax - GASCO	1,942,447	2,400,000	2,400,000
Fuel Tax - Current Year	41,226,315	37,319,663	37,717,235
Total - Taxes	\$ 82,994,823	\$ 80,719,663	\$ 81,517,235
Licenses and Permits			
Storm Drain Conn Fee	\$ 13,100	\$ 10,000	\$ 10,000
Non-Storm Wtr Dischg Pmt	0	5,000	5,000
Grading Excavation & Fill	452,368	450,000	450,000
Motor Vehicle Weight Tax	184,521,694	181,857,140	181,857,140
Dlnqt Mtr Veh Wt Tax Pen	1,404,398	1,377,920	1,377,920
Other Vehicle Weight Tax	4,708,037	4,630,570	4,630,570
Dlnqt Othr Veh Wt Tax Pen	37,680	36,640	36,640
Motor Vehicle Drivers Lic	(7)	0	0
Taxi Stand Permit Fee	870	630	630
Taxi Stand Decals	12	10	10
Frt Curb Load Zone-Permit	385,587	384,850	384,850
Frt Curb Load Zone-Decals	67,687	67,410	67,410
Pass Loading Zone-Permit	3,334	3,330	3,330
Pass Loading Zone-Decals	680	680	680
Excav/Rep-St & Sidewalk	295,902	300,000	300,000
Total - Licenses and Permits	\$ 191,891,342	\$ 189,124,180	\$ 189,124,180
Charges for Services			
Witness Fees	\$ 9	\$ 10	\$ 15
Sidewalk Specs File Fee	13,066	13,000	13,000
Driveway Specs File Fee	5,400	5,000	5,000
Sidewalk Area Cleaning	0	224,000	235,000
Sidewalk Repair	196,728	16,000	20,000
Parking Placards	3,100	2,400	2,400
Street Parking Meter	3,377,431	4,540,000	4,540,000
Frm Damaged Parking Meter	2,153	2,000	2,000
Kuhio-Kaiolu Parking Lot	20,800	25,000	25,000
Kaimuki Parking Lot #2	94,789	150,000	150,000
Kailua Parking Lot	145,786	175,000	175,000
Kalakaua Parking Lot	172,883	180,000	200,000
Civic Center Parking Lot	44,411	50,000	50,000
Parking Chgs - Salt Lake-	27,039	40,000	40,000
Parking Charges-Palace Sq	48,061	55,000	60,000
HPD Parking Lot	13,597	15,000	15,000
Kailua Elderly Hsg P/Lot	98,395	100,000	100,000

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Lamppost Banner Display	7,800	8,000	10,000
Total - Charges for Services	\$ 4,271,448	\$ 5,600,410	\$ 5,642,415
Fines and Forfeits			
Fines-Storm Water	\$ 6,400	\$ 25,000	\$ 25,000
Liquidated Contr Damages	10,544	0	0
Total - Fines and Forfeits	\$ 16,944	\$ 25,000	\$ 25,000
Miscellaneous Revenues			
Marin Tower Pkg Garage	\$ 23,468	\$ 44,931	\$ 200,000
Harbor Court Garage	178,339	200,000	294,000
Kaimuki Parking Lot Concession	147,152	240,000	540,000
Other Sources-Interest Earnings	603	0	0
Rental for Use of Land	26,770	26,000	0
Kukui Plaza Garage	46,900	72,000	150,000
Smith-Beretania Parking	43,550	60,000	140,000
Recov-Damaged St Lights	196,691	180,000	45,000
Recov-Damaged Traf Signal	98,607	100,000	100,000
Recovery of Traffic Signs	22,819	0	0
Other Comp-Loss of Fixed Asset	31,142	0	0
Recov-Overhead Charges	15,243	0	0
Recov-Overtime Inspection	11,606	3,000	3,000
Recovery-Interest-Federal Subsidy	1,041,111	477,390	477,390
Reimb State-Traf Sig Main	1,397,938	700,000	750,000
Sund Refunds-Prior Expend	295,085	250,000	250,000
Vacation Accum Deposits	28,874	0	0
Misc Rev/Cash Over/Short	(10,021)	0	0
Sale-Other Mtls & Suppl	2,839	0	0
Total - Miscellaneous Revenues	\$ 3,598,716	\$ 2,353,321	\$ 2,949,390
Unreserved Fund Balance	\$ 15,367,697	\$ 12,510,712	\$ 21,183,922
Interfund Transfer	\$ (162,425,040)	\$ (156,859,119)	\$ (150,956,608)
Total - Highway Fund	\$ 135,715,930	\$ 133,474,167	\$ 149,485,534

Detailed Statement of Revenues and Surplus

Highway Beautification Fund (130)

The Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund accounts for receipts (\$7.00 per vehicle) collected for each certificate of registration. These monies are expended primarily for the beautification of highways under the jurisdiction of the City and the disposition of abandoned vehicles.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Hwy Beautification Fees	\$ 4,713,578	\$ 4,688,780	\$ 4,688,780
Total - Charges for Services	\$ 4,713,578	\$ 4,688,780	\$ 4,688,780
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 810	\$ 0	\$ 0
Vacation Accum Deposits	6,079	0	0
Total - Miscellaneous Revenues	\$ 6,889	\$ 0	\$ 0
Unreserved Fund Balance	\$ 3,472,171	\$ 4,042,774	\$ 3,603,941
Interfund Transfer	\$ (284,100)	\$ (254,800)	\$ (246,200)
Total - Highway Beautification Fund	\$ 7,908,538	\$ 8,476,754	\$ 8,046,521

Highway Beautification Fund

Detailed Statement of Revenues and Surplus

Bikeway Fund Fund (140)

This fund accounts for receipts from bicycle and moped registration fees, which are earmarked for operating costs and acquisition, design, construction, improvement, repair and maintenance costs related to bikeways, including the installation and repair of storm drains and bridges.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Bicycle Licenses	\$ 431,412	\$ 427,630	\$ 427,630
Moped Annual License Fee	105,038	102,850	102,850
Total - Licenses and Permits	\$ 536,450	\$ 530,480	\$ 530,480
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 428,671	\$ 192,074	\$ 914,500
Total - Non-Revenue Receipts	\$ 428,671	\$ 192,074	\$ 914,500
Unreserved Fund Balance	\$ 2,434,721	\$ 1,735,217	\$ 641,638
Interfund Transfer	\$ (82,000)	\$ (52,400)	\$ (98,300)
Total - Bikeway Fund	\$ 3,317,842	\$ 2,405,371	\$ 1,988,318

Bikeway Fund Fund

Detailed Statement of Revenues and Surplus

Parks and Playgrounds Fund (150)

This fund accounts for all monies received in lieu of providing land in perpetuity or dedicating land, together with facilities for park and playground purposes. These monies must be expended for the purchase of land for parks and playgrounds, purchase of park and playground equipment, and/or other improvement of existing parks and playgrounds.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Subdividers-Park/Playgrnd	\$ 515,073	\$ 2,584,544	\$ 0
Total - Miscellaneous Revenues	\$ 515,073	\$ 2,584,544	\$ 0
Unreserved Fund Balance	\$ 3,940,664	\$ 4,065,613	\$ 4,986,460
Total - Parks and Playgrounds Fund	\$ 4,455,737	\$ 6,650,157	\$ 4,986,460

Detailed Statement of Revenues and Surplus

Sewer Fund (170)

This fund accounts for all monies received pursuant to the provisions of the Federal Water Pollution Control Act amendments of 1972 and the Hawaii Revised Statutes and expended for the purposes authorized.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Sale of Gasoline and Oil	\$ 818,860	\$ 0	\$ 0
Duplicate Copy-Any Record	315	100	100
Sewer Lateral Instal	214,023	128,677	129,385
Sewer Service Charges	449,468,320	464,000,000	455,000,000
Other Sewer Chgs	63,502	15,183	15,267
Wstwr Sys Facil Chgs	7,601,551	10,902,400	11,228,800
Total - Charges for Services	\$ 458,166,571	\$ 475,046,360	\$ 466,373,552
Fines and Forfeits			
Fines Miscellaneous	\$ 12,000	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 12,000	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ (4,698,624)	\$ 0	\$ 0
Investments-Pool	8,848,319	4,153,000	891,000
Rental for Use of Land	76,955	0	0
Recov-Overtime Inspection	108,096	0	0
Recov-Crt Odr Restitution	18	0	0
Sund Refunds-Prior Expend	411,906	0	0
Vacation Accum Deposits	48,082	0	0
Sale of Scrap Materials	301	0	0
Total - Miscellaneous Revenues	\$ 4,795,053	\$ 4,153,000	\$ 891,000
Unreserved Fund Balance	\$ 819,661,624	\$ 846,899,314	\$ 516,487,595
Interfund Transfer	\$ (21,722,917)	\$ (21,375,398)	\$ (24,284,600)
Total - Sewer Fund	\$ 1,260,912,331	\$ 1,304,723,276	\$ 959,467,547

Detailed Statement of Revenues and Surplus

Transportation Fund (180)

This fund accounts for all monies generated by or received from bus, handi-van and rail, and Joint Traffic Management Center (JTMC) parking garage. The funds from the bus, handi-van and rail are used for the management, operation, maintenance and administration of the bus, handi-van and rail transportation system. JTMC parking garage revenues are used for expenses of operation, maintenance, improvement and betterment of the JTMC parking garage facilities.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Witness Fees	\$ 5	\$ 0	\$ 0
JTMC Parking	178,425	200,000	200,000
Spc Handicap Transp Fares	1,173,952	1,320,000	1,320,000
Total - Charges for Services	\$ 1,352,382	\$ 1,520,000	\$ 1,520,000
Miscellaneous Revenues			
Other Sources-Interest Earnings	\$ 16	\$ 0	\$ 0
Rental Units (City Prop)	260,050	0	0
Other City Facilities	75,437	0	0
Sund Refunds-Prior Expend	1,774,172	0	0
Vacation Accum Deposits	37,684	0	0
Misc Rev/Cash Over/Short	54	0	0
Total - Miscellaneous Revenues	\$ 2,147,413	\$ 0	\$ 0
Utilities or Other Enterprises			
Bus Fare	\$ 24,434,649	\$ 36,540,000	\$ 41,760,000
U-Pass	1,376,255	2,500,000	2,500,000
Recovery of Damages	52,755	0	0
Bus Advertising	56,596	72,000	168,000
Ots-Employee Parking Chge	161,096	160,000	160,000
Other Bus Transportation	718	0	0
Total - Utilities or Other Enterprises	\$ 26,082,069	\$ 39,272,000	\$ 44,588,000
Non-Revenue Receipts			
Bus Subsidy-General Fund	\$ 189,990,852	\$ 179,896,150	\$ 174,997,806
Bus Subsidy-Highway Fund	18,471,667	5,767,274	1,023,808
Total - Non-Revenue Receipts	\$ 208,462,519	\$ 185,663,424	\$ 176,021,614
Unreserved Fund Balance	\$ 4,404,540	\$ 50,994,489	\$ 64,625,823
Total - Transportation Fund	\$ 242,448,923	\$ 277,449,913	\$ 286,755,437

Detailed Statement of Revenues and Surplus

Liquor Commission Fund (190)

This fund accounts for all monies collected by as well as received on behalf of the Liquor Commission and used for the operational and administrative costs of the Liquor Commission.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Direct Wine Shipper	\$ 94,410	\$ 85,000	\$ 85,000
Personal Shipment Permit	3,929	2,250	2,250
Basic Liquor Lic(New Lic)	145,970	200,000	200,000
Liquor Applcn Filing Fee	5,625	3,000	3,000
Addtl Liqr Lic (Gr Sale)	2,420,701	2,100,000	2,525,421
Renewal Liquor License	2,952,541	2,900,000	2,900,000
Total - Licenses and Permits	\$ 5,623,176	\$ 5,290,250	\$ 5,715,671
Charges for Services			
Service Fee for Card Payment	\$ (13,835)	\$ 0	\$ 0
Liqr Licensee Change Name	1,575	3,000	3,000
Charge for Photo Id	66,960	100,000	100,000
Charges for Publications	1,325	3,000	3,000
Duplicate Copy-Any Record	3,392	1,500	1,500
City Employees Parking	7,830	7,830	7,800
Total - Charges for Services	\$ 67,247	\$ 115,330	\$ 115,300
Fines and Forfeits			
Fines-Liquor Commission	\$ 167,430	\$ 186,000	\$ 150,000
Total - Fines and Forfeits	\$ 167,430	\$ 186,000	\$ 150,000
Miscellaneous Revenues			
Vacation Accum Deposits	\$ 113	\$ 0	\$ 0
Misc Rev/Cash Over/Short	10	0	0
Total - Miscellaneous Revenues	\$ 123	\$ 0	\$ 0
Unreserved Fund Balance	\$ 2,850,210	\$ 2,299,522	\$ 1,918,655
Interfund Transfer	\$ (369,300)	\$ (357,300)	\$ (376,200)
Total - Liquor Commission Fund	\$ 8,338,886	\$ 7,533,802	\$ 7,523,426

Detailed Statement of Revenues and Surplus

Rental Assistance Fund (203)

This fund accounts for all net receipts from the Hale Pauahi parking structure which are expended for monthly rental assistance payments to landlords on behalf of an eligible applicant.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Parking Stalls	\$ 0	\$ 136,262	\$ 233,000
Total - Miscellaneous Revenues	\$ 0	\$ 136,262	\$ 233,000
Unreserved Fund Balance	\$ 1,891,304	\$ 1,703,143	\$ 1,618,055
Total - Rental Assistance Fund	\$ 1,891,304	\$ 1,839,405	\$ 1,851,055

Detailed Statement of Revenues and Surplus

Grants in Aid Fund (220)

This fund shall be used by the City to award grants in aid to federal income tax exempt non-profit organizations that provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Investments-Pool	\$ 73,030	\$ 9,000	\$ 8,000
Total - Miscellaneous Revenues	\$ 73,030	\$ 9,000	\$ 8,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 7,721,313	\$ 8,714,999	\$ 8,722,343
Total - Non-Revenue Receipts	\$ 7,721,313	\$ 8,714,999	\$ 8,722,343
Unreserved Fund Balance	\$ 2,015,339	\$ 1,108,453	\$ 1,006,082
Total - Grants in Aid Fund	\$ 9,809,682	\$ 9,832,452	\$ 9,736,425

Detailed Statement of Revenues and Surplus

Hanauma Bay Nature Preserve Fund (230)

This fund accounts for receipts from the parking, admission and other fees to Hanauma Bay Nature Preserve and is earmarked primarily for the operation, maintenance, and improvement of the Nature Preserve.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Hanauma Bay Parking	\$ 92,458	\$ 252,000	\$ 774,000
Hanauma Bay-Admission	1,031,693	6,174,000	7,056,000
Total - Charges for Services	\$ 1,124,151	\$ 6,426,000	\$ 7,830,000
Miscellaneous Revenues			
Investments-Pool	\$ 48,792	\$ 7,000	\$ 2,000
Perquisite Housing	3,090	3,090	3,090
Hanauma Beach Park Conces	0	70,000	65,000
Hanauma Snorkling Rental	32,892	550,000	550,000
Hanauma Gift Shop Concess	57,912	240,000	50,000
Automatic Teller Machines	0	500	500
Sund Refunds-Prior Expend	31,230	0	0
Misc Rev/Cash Over/Short	(53)	0	0
Total - Miscellaneous Revenues	\$ 173,863	\$ 870,590	\$ 670,590
Unreserved Fund Balance	\$ 5,033,516	\$ 0	\$ 397,757
Interfund Transfer	\$ (1,595,897)	\$ 0	\$ (1,472,700)
Total - Hanauma Bay Nature Preserve Fund	\$ 4,735,633	\$ 7,296,590	\$ 7,425,647

Detailed Statement of Revenues and Surplus

Reserve for Fiscal Stability Fund (240)

This fund is designated as a reserve for economic and revenue downturns and emergency situations.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Easement Grants	\$ 0	\$ 1,908,092	\$ 2,021,402
Total - Licenses and Permits	\$ 0	\$ 1,908,092	\$ 2,021,402
Miscellaneous Revenues			
Investments-Pool	\$ 936,570	\$ 120,000	\$ 96,000
Land	160,000	957,000	275,000
Total - Miscellaneous Revenues	\$ 1,096,570	\$ 1,077,000	\$ 371,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000
Total - Non-Revenue Receipts	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000
Unreserved Fund Balance	\$ 129,943,355	\$ 138,039,925	\$ 148,025,017
Total - Reserve for Fiscal Stability Fund	\$ 138,039,925	\$ 148,025,017	\$ 157,417,419

Reserve for Fiscal Stability Fund

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

This fund accounts for all revenues derived from the operation of the City's Refuse Division, solid waste disposal programs, glass recycling program, and other recycling programs.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Refuse Collector-Lic	\$ 6,625	\$ 7,000	\$ 7,000
Refuse Collector-Decal	1,020	900	900
Glass Recycler	500	300	300
Total - Licenses and Permits	\$ 8,145	\$ 8,200	\$ 8,200
Intergovernmental Revenue			
Pymt Fr St-Glass Disp Fee	\$ 336,288	\$ 500,000	\$ 500,000
Total - Intergovernmental Revenue	\$ 336,288	\$ 500,000	\$ 500,000
Charges for Services			
Pre-Paid Coll/Disp Chgs	\$ 105,776	\$ 0	\$ 0
Business Premises	344,503	420,000	340,000
Disposal Charges	5,052,451	3,400,000	3,400,000
Disp Chgs Surcharge-Other	3,789,047	4,150,000	3,700,000
Disp Chgs Surcharge - C&C	2,483,935	2,500,000	2,500,000
Total - Charges for Services	\$ 11,775,712	\$ 10,470,000	\$ 9,940,000
Fines and Forfeits			
Fines-Unpaid Civil	\$ 9,250	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 9,250	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ (567,591)	\$ 0	\$ 0
Investments-Pool	1,013,424	129,000	102,000
Recovery-Damaged Refuse Carts	1,950	0	0
Sund Refunds-Prior Expend	946,185	0	0
Vacation Accum Deposits	55,167	0	0
Total - Miscellaneous Revenues	\$ 1,449,135	\$ 129,000	\$ 102,000
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 24,835,748	\$ 31,000,000	\$ 26,000,000
Electrical Energy Revenue	66,388,137	67,000,000	65,000,000
Tip Fees-Other	22,777,841	21,500,000	21,500,000
S/H Disposal Chrg H-Power	755,507	0	0
Easement-AES Barbers Pt	79,753	0	0
Total - Utilities or Other Enterprises	\$ 114,836,986	\$ 119,500,000	\$ 112,500,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 107,444,616	\$ 84,605,573	\$ 109,851,445
Total - Non-Revenue Receipts	\$ 107,444,616	\$ 84,605,573	\$ 109,851,445
Unreserved Fund Balance	\$ 67,506,221	\$ 108,177,903	\$ 71,006,010
Interfund Transfer	\$ (56,853,311)	\$ (62,894,946)	\$ (64,715,400)
Total - Refuse Genl Operating Acct -SWSF	\$ 246,513,042	\$ 260,495,730	\$ 239,192,255

Detailed Statement of Revenues and Surplus

Land Conservation Fund (260)

The fund accounts for all gifts, voluntary contributions to the city, and all revenues designated by ordinance or resolution for deposit into the fund. All monies deposited into this fund shall be used to purchase or otherwise acquire lands or property entitlements for natural resource land conservation purposes of the city.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Unreserved Fund Balance			
Unreserved Fund Balance	\$ 220	\$ 220	\$ 220
Total - Unreserved Fund Balance	\$ 220	\$ 220	\$ 220
Total - Land Conservation Fund	\$ 220	\$ 220	\$ 220

Detailed Statement of Revenues and Surplus

Clean Water and Natural Lands Fund (270)

This fund accounts for monies transferred from real property tax revenues to be used to purchase or otherwise acquire real estate or any interest therein for land conservation in the city. The monies may be used for the purposes of: protection of watershed lands to preserve water quality and water supply; preservation of forests, beaches, coastal areas and agricultural lands; public outdoor recreation and education, including access to beaches and mountains; preservation of historic or cultural important land areas and sites; protection of significant habitats or ecosystems, including buffer zones; conservation of land in order to reduce erosion, floods, landslides, and runoff; and acquisition of public access to public land and open spaces.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Investments-Pool	\$ 213,247	\$ 43,000	\$ 25,000
Sund Refunds-Prior Expend	65	0	0
Total - Miscellaneous Revenues	\$ 213,312	\$ 43,000	\$ 25,000
Non-Revenue Receipts			
Transfer Fr General Fd-RPT	\$ 6,709,727	\$ 6,892,545	\$ 7,524,240
Total - Non-Revenue Receipts	\$ 6,709,727	\$ 6,892,545	\$ 7,524,240
Unreserved Fund Balance	\$ 32,858,311	\$ 39,181,350	\$ 10,721,911
Total - Clean Water and Natural Lands Fund	\$ 39,781,350	\$ 46,116,895	\$ 18,271,151

Detailed Statement of Revenues and Surplus

Affordable Housing Fund (280)

This fund accounts for monies transferred from real property tax revenues to provide for and maintain affordable rental housing for persons earning sixty percent or less of the median household income in the city. Monies may be used for: the provision and expansion of affordable rental housing and suitable living environments in projects, which may include mixed-use, mixed-income projects, having residential units that are principally for persons of low and moderate income through land acquisition for, development of, construction of, and/or capital improvements or rehabilitation to such housing, provided that the funded housing remains affordable for at least sixty years.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Investments-Pool	\$ 237,280	\$ 31,000	\$ 18,000
Total - Miscellaneous Revenues	\$ 237,280	\$ 31,000	\$ 18,000
Non-Revenue Receipts			
Transfer Fr General Fd-RPT	\$ 6,709,727	\$ 6,892,545	\$ 7,524,240
Total - Non-Revenue Receipts	\$ 6,709,727	\$ 6,892,545	\$ 7,524,240
Unreserved Fund Balance	\$ 26,599,654	\$ 23,452,974	\$ 0
Total - Affordable Housing Fund	\$ 33,546,661	\$ 30,376,519	\$ 7,542,240

Detailed Statement of Revenues and Surplus

Community Development Fund (310)

This fund accounts for monies provided by the Federal government under the Housing and Community Development Act of 1974, as amended; the National Affordable Housing Act of 1990, as amended; monies generated as program income; and monies carried over from prior years. Funds are expended to carry out the objectives of the Acts. Funds under the HOME program are funded under the Federal Grants Projects Fund beginning in fiscal year 1977.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
CDBG, PI-93-383	\$ 0	\$ 8,299,867	\$ 8,299,867
CDBG-Program Income	127,434	525,000	525,000
US Dept of Housing and Urban Development	1,371,816	0	0
Total - Intergovernmental Revenue	\$ 1,499,250	\$ 8,824,867	\$ 8,824,867
Total - Community Development Fund	\$ 1,499,250	\$ 8,824,867	\$ 8,824,867

Detailed Statement of Revenues and Surplus

Patsy T. Mink Central Oahu Regional Park Fund (321)

This fund accounts for monies generated from the Patsy T. Mink Central Oahu Regional Park. Funds are expended for the improvement, maintenance and repair of the Park. All appropriations from this fund must be used to supplement, and not supplant, other city fund appropriations for the Patsy T. Mink Central Oahu Regional Park.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Attendant Services	\$ 7,736	\$ 72,450	\$ 75,750
Parks District V Fees	14,950	138,150	144,400
Total - Charges for Services	\$ 22,686	\$ 210,600	\$ 220,150
Miscellaneous Revenues			
Total - Miscellaneous Revenues	\$ 0	\$ 0	\$ 0
Unreserved Fund Balance	\$ 227,276	\$ 227,762	\$ 403,602
Interfund Transfer	\$ (22,200)	\$ (1,700)	\$ (1,700)
Total - Patsy T. Mink Central Oahu Regional Park Fund	\$ 227,762	\$ 436,662	\$ 622,052

Detailed Statement of Revenues and Surplus

Waipio Peninsula Soccer Park Fund (322)

This fund accounts for monies generated from the Waipio Peninsula Soccer Park. Funds are expended for the improvement, maintenance and repair of the Park. All appropriations from this fund must be used to supplement, and not supplant, other city fund appropriations for the Waipio Peninsula Soccer Park.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Attendant Services	\$ 5,200	\$ 14,740	\$ 15,420
Parks District V Fees	2,546	69,860	73,040
Total - Charges for Services	\$ 7,746	\$ 84,600	\$ 88,460
Unreserved Fund Balance	\$ 268,637	\$ 270,782	\$ 243,287
Interfund Transfer	\$ (5,600)	\$ (5,600)	\$ (5,600)
Total - Waipio Peninsula Soccer Park Fund	\$ 270,783	\$ 349,782	\$ 326,147

Detailed Statement of Revenues and Surplus

Honolulu Zoo Fund (323)

This fund accounts for monies generated by operations of the Honolulu Zoo and monies transferred from real property tax revenues. The monies may be used for the operations, repair, maintenance, and improvement of the Honolulu Zoo, salaries of persons employed at the Zoo and related expenses, acquisition of zoo animals, and debt service for capital improvements at the Zoo.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Service Fee for Card Payment	\$ 8,574	\$ 0	\$ 0
Zoo Parking Lot	848,760	1,100,000	1,200,000
Honolulu Zoo	2,018,741	1,600,000	4,280,000
Total - Charges for Services	\$ 2,876,075	\$ 2,700,000	\$ 5,480,000
Miscellaneous Revenues			
Investments-Pool	\$ 11,370	\$ 1,000	\$ 1,000
Honolulu Zoo Food Conces	125,481	275,000	300,000
Sund Refunds-Prior Expend	16,052	0	0
Misc Rev/Cash Over/Short	36	0	0
Total - Miscellaneous Revenues	\$ 152,939	\$ 276,000	\$ 301,000
Utilities or Other Enterprises			
Recovery of Damages	\$ 240	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 240	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 3,579,296	\$ 5,762,313	\$ 2,237,537
Transfer Fr General Fd-RPT	6,709,727	6,892,545	7,524,240
Total - Non-Revenue Receipts	\$ 10,289,023	\$ 12,654,858	\$ 9,761,777
Unreserved Fund Balance	\$ 1,755,038	\$ 548,658	\$ 1,244,112
Interfund Transfer	\$ (4,261,461)	\$ (3,775,484)	\$ (4,116,400)
Total - Honolulu Zoo Fund	\$ 10,811,854	\$ 12,404,032	\$ 12,670,489

Detailed Statement of Revenues and Surplus

Golf Fund (350)

This fund accounts for all receipts derived from the operation of the City's golf facilities. All funds are expended for the management, operation and maintenance of the municipal golf courses.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Golf Course Fees	\$ 6,096,437	\$ 6,280,820	\$ 9,567,186
Total - Charges for Services	\$ 6,096,437	\$ 6,280,820	\$ 9,567,186
Miscellaneous Revenues			
Golf Course Cart Rentals	\$ 2,686,518	\$ 2,457,194	\$ 2,682,148
Rental for Use of Land	6,000	6,000	6,000
Golf Course-Pro Shops	2,960	6,600	6,600
Golf Course Food Conces	26,351	36,000	50,000
Golf Course Driving Range	429,499	375,000	300,000
Sund Refunds-Prior Expend	367	0	0
Sund Refunds-Curr Exp	248	0	0
Misc Rev/Cash Over/Short	45	0	0
Total - Miscellaneous Revenues	\$ 3,151,988	\$ 2,880,794	\$ 3,044,748
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 11,913,894	\$ 3,903,772	\$ 4,722,521
Total - Non-Revenue Receipts	\$ 11,913,894	\$ 3,903,772	\$ 4,722,521
Unreserved Fund Balance	\$ 1,104,214	\$ 5,007,702	\$ 1,508,659
Interfund Transfer	\$ (3,060,978)	\$ (2,642,998)	\$ (2,734,300)
Total - Golf Fund	\$ 19,205,555	\$ 15,430,090	\$ 16,108,814

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

This fund accounts for all revenues derived from the operation of the City's auditorium facilities and Waikiki Shell. All funds are expended for the operation of the Department of Enterprise Services.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Surcharge On Tickets	\$ 0	\$ 15,000	\$ 50,000
Other Misc Services	2,846	2,800	2,800
Total - Charges for Services	\$ 2,846	\$ 17,800	\$ 52,800
Miscellaneous Revenues			
Investments-Pool	\$ 28,778	\$ 4,000	\$ 2,000
Rental for Use of Land	695	500	8,000
Arena	0	200,000	300,000
Assembly Hall (Pikake Room)	118,640	120,000	50,000
Meeting Room	204,218	50,000	90,000
Exhibition Pavilion	0	150,000	100,000
Theater-Concert Hall	123,599	285,000	500,000
Waikiki Shell	14,016	50,000	100,000
Galleria (Other Area)	26,310	35,000	10,000
Riser and Chair Setup	0	3,600	2,250
Chair and Table Setup	63,865	20,000	105,000
Stage Setup	6,666	20,000	70,000
Moving Equipment	0	1,000	0
Ushering Service	65,694	100,000	250,000
Spotlight and Sound Setup	2,608	25,000	90,000
Excessive Cleanup	7,972	1,000	15,000
Piano	0	5,000	7,000
Box Office Service	200	25,000	300,000
Other Personal Services	28,851	50,000	45,000
Food Conces-Auditoriums	0	0	350,000
Parking-Auditoriums	1,283,159	1,500,000	1,750,000
Other-Auditoriums	0	1,000	1,000
Ala Moana Conces-Waikiki	42,739	60,000	70,000
Kapiolani Beach Conces	136,162	280,000	300,000
Waikiki Beach Food Conces	45,500	140,000	170,000
Sandy Beach Mob Fd Conces	12,745	50,000	60,000
Waikiki Surfbld Lockr Conc	144,675	0	0
Pouring Rts-Vending Mach	16,732	35,000	50,000
Koko Head Stables Conces	7,840	7,845	7,845
Waikiki Beach Conces-Othr	0	1,300,000	1,500,000
Automatic Teller Machines	12,717	3,000	3,000
Sund Refunds-Prior Expend	9,803	0	0
Vacation Accum Deposits	27,353	0	0
Total - Miscellaneous Revenues	\$ 2,431,537	\$ 4,521,945	\$ 6,306,095
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 9,135,322	\$ 8,679,323	\$ 10,543,440

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Total - Non-Revenue Receipts	\$ 9,135,322	\$ 8,679,323	\$ 10,543,440
Unreserved Fund Balance	\$ 2,822,094	\$ 1,288,350	\$ 97,247
Interfund Transfer	\$ (4,153,816)	\$ (4,145,614)	\$ (5,083,500)
Total - Special Events Fund	\$ 10,237,983	\$ 10,361,804	\$ 11,916,082

Detailed Statement of Revenues and Surplus

Special Projects Fund (380)

This fund accounts for all monies received under special contracts entered into, by and between the City and the State. Monies received from various sources for operating and capital improvement expenditures for which no financing has been provided in other funds, such as contributions from property owners exclusive of improvement district assessment collections, are also accounted for in this fund.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
Hawaii Tourism Authority	\$ 90,290	\$ 0	\$ 0
State of Hawaii Act	482,000	0	0
Program On Aging-State Sh	0	535,320	12,220,707
LEPC Emergency Planning	20,466	67,500	67,500
Wireless Enhanced 911	2,842,484	1,300,000	1,366,300
AFC Admin Assist's Pay	245,400	245,400	245,400
State Department of Transportation	0	0	112,602
State Department of Health	3,432,258	12,178,852	831,086
State Department of Human Services	2,400,627	3,178,770	3,362,621
State Dept of Land & Natural Resources	748,159	1,260,000	1,300,000
State Dept of the Attorney General	820,065	0	791,472
Total - Intergovernmental Revenue	\$ 11,081,749	\$ 18,765,842	\$ 20,297,688
Charges for Services			
Plan Review Fee	\$ 674,505	\$ 905,228	\$ 828,786
Total - Charges for Services	\$ 674,505	\$ 905,228	\$ 828,786
Miscellaneous Revenues			
Contributions to The City	\$ 243,884	\$ 0	\$ 0
Private Grants to The City	1,252,235	0	0
Sund Refunds-Prior Expend	447	0	0
Total - Miscellaneous Revenues	\$ 1,496,566	\$ 0	\$ 0
Utilities or Other Enterprises			
Temporary Deposits	\$ 23,176	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 23,176	\$ 0	\$ 0
Total - Special Projects Fund	\$ 13,275,996	\$ 19,671,070	\$ 21,126,474

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

This fund accounts for all monies received from the Federal government as grants for specific projects as well as supporting monies from other sources, where such monies are not accountable in any other fund. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Federal Grants Fund - Operating			
Intergovernmental Revenue			
HOME Grant	\$ 1,403,114	\$ 1,953,907	\$ 3,611,826
HUD-Youthbuild Prgm	0	0	452,445
Housing Opportunity-HOPWA	23,613	19,934	19,934
Youth Offender Demo Pgm	0	0	82,000
Voc Rehab Svs for Blind	131,518	0	0
Program On Aging	0	4,782,286	4,780,071
Federal DOT Grants	18,281	0	0
EPA Grant Projects	241,075	0	0
FTA-49 USC Chapter 53	92,175,228	112,686,613	161,357,389
FHWA Traffic Ctrl Ctr Ops	0	122,000	120,000
FHWA-Bridge Inspections	0	1,200,000	2,400,000
US Dept of Transportation-FHWA	37,851	0	0
Emerg Shelter Grants Prgm	1,772,219	52,983	52,983
Community Prosecution	72,432	0	0
US Dept of Agriculture	69,605	296,900	500,280
US Dept of Health & Human Services	2,295,099	110,000	613,000
US Dept of Justice	2,548,554	2,018,152	2,443,978
US Dept of Labor	3,758,575	4,421,671	5,990,208
US Dept of Transportation	1,169,006	0	0
US Dept of Education	32,800	162,000	592,000
Dea Marijuana Grant	44,670	0	0
US Dept of Treasury	51,394,355	0	250,000
US Dept of Housing and Urban Development	1,335,500	1,510,000	1,868,000
HIDTA Program	1,630,520	0	0
Homeland Security Grants	1,872,401	0	0
Total - Intergovernmental Revenue	\$ 162,026,416	\$ 129,336,446	\$ 185,134,114
Charges for Services			
Miscellaneous-Sanitation	\$ 10,242	\$ 0	\$ 0
Total - Charges for Services	\$ 10,242	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ 84	\$ 0	\$ 0
Sund Refunds-Prior Expend	6,074	0	0
Total - Miscellaneous Revenues	\$ 6,158	\$ 0	\$ 0
Non-Revenue Receipts			
State Grants	\$ 0	\$ 66,000	\$ 64,000
Federal Grants	0	81,792	81,792
Total - Non-Revenue Receipts	\$ 0	\$ 147,792	\$ 145,792

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Total - Federal Grants Fund - Operating	\$ 162,042,816	\$ 129,484,238	\$ 185,279,906
Federal Grants Fund - CIP			
Intergovernmental Revenue			
HOME Grant	\$ 276,482	\$ 1,664,359	\$ 1,206,440
CDBG-Program Income	306,355	0	0
Housing Opportunity-HOPWA	0	644,560	644,560
HOME Grant-Program Income	1,317,224	0	0
FTA-49 USC Chapter 53	25,148,800	47,046,950	47,315,000
FHWA Traffic Ctrl Ctr Ops	0	8,792,000	12,978,000
US Dept of Transportation-FHWA	0	6,268,000	10,725,000
Emerg Shelter Grants Prgm	49,271	653,467	653,467
US Dept of Housing and Urban Development	51,418	0	0
Total - Intergovernmental Revenue	\$ 27,149,550	\$ 65,069,336	\$ 73,522,467
Total - Federal Grants Fund - CIP	\$ 27,149,550	\$ 65,069,336	\$ 73,522,467
Total - Federal Grants Fund - (390)	\$ 189,192,366	\$ 194,553,574	\$ 258,802,373

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Rehab Fund (410)

This fund makes loan monies available-primarily to low and moderate income applicants unable to secure or qualify for funds-under the Rehabilitation Loan Program sponsored by the Federal government.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Investments	\$ 2,818	\$ 0	\$ 0
Other Sources-Interest Earnings	350	0	0
Total - Miscellaneous Revenues	\$ 3,168	\$ 0	\$ 0
Revolving Fund Revenues			
Principal	\$ 483,827	\$ 2,004,300	\$ 2,004,300
Interest	7,112	0	0
Late Charge	2,478	0	0
Total - Revolving Fund Revenues	\$ 493,417	\$ 2,004,300	\$ 2,004,300
Total - Housing & Comm Dev Rehab Fund	\$ 496,585	\$ 2,004,300	\$ 2,004,300

Detailed Statement of Revenues and Surplus

Pauahi Project Expend, HI R-15 Fund (430)

This fund was created to facilitate financing of the Pauahi Project redevelopment plan providing for the acquisition, clearance, construction of site improvements, and sale or lease of home, apartment, and commercial sites to private parties for development in accordance with said plans.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Investments	\$ 7,074	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 7,074	\$ 0	\$ 0
Unreserved Fund Balance	\$ 1,010,167	\$ 1,017,241	\$ 1,017,241
Total - Pauahi Project Expend, HI R-15 Fund	\$ 1,017,241	\$ 1,017,241	\$ 1,017,241

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Sec 8 Fund (470)

This fund accounts for all monies received from the Federal government under the Housing and Community Development Act of 1974 for the purpose set forth under Title II of the Act.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 1,604,755	\$ 1,275,612	\$ 1,480,020
Sec 8 Mod Rehab (001)	117,532	187,200	187,200
Sec 8 Exstg Hsg Vou Prgm	66,061,700	63,039,510	70,443,675
Total - Intergovernmental Revenue	\$ 67,783,987	\$ 64,502,322	\$ 72,110,895
Miscellaneous Revenues			
Investments	\$ 2,942	\$ 0	\$ 0
Other Sources-Interest Earnings	21,167	0	0
Other Escheats	8,575	0	0
Sund Refunds-Prior Expend	5	0	0
Total - Miscellaneous Revenues	\$ 32,689	\$ 0	\$ 0
Total - Housing & Comm Dev Sec 8 Fund	\$ 67,816,676	\$ 64,502,322	\$ 72,110,895

Detailed Statement of Revenues and Surplus

Leasehold Conversion Fund (490)

This fund accounts for all monies to assist lessees of land upon which are situated either residential condominium, cooperative housing, or residential planned development to purchase those lands at fair and reasonable prices.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Investments	\$ 83	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 83	\$ 0	\$ 0
Unreserved Fund Balance	\$ 129,518	\$ 129,600	\$ 129,600
Total - Leasehold Conversion Fund	\$ 129,601	\$ 129,600	\$ 129,600

Detailed Statement of Revenues and Surplus

General Improvement Bond Fund (610)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for public improvements specified to be expended from this fund.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Fines and Forfeits			
Liquidated Contr Damages	\$ 12,200	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 12,200	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds	\$ 161,001,077	\$ 107,010,310	\$ 143,636,250
Total - Non-Revenue Receipts	\$ 161,001,077	\$ 107,010,310	\$ 143,636,250
Total - General Improvement Bond Fund	\$ 161,013,277	\$ 107,010,310	\$ 143,636,250

Detailed Statement of Revenues and Surplus

Highway Improvement Bond Fund (620)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for highway and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 187,354	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 187,354	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds	\$ 120,001,282	\$ 142,681,000	\$ 115,262,000
Total - Non-Revenue Receipts	\$ 120,001,282	\$ 142,681,000	\$ 115,262,000
Total - Highway Improvement Bond Fund	\$ 120,188,636	\$ 142,681,000	\$ 115,262,000

Detailed Statement of Revenues and Surplus

Capital Projects Fund (640)

This fund accounts for monies received from sources other than the federal government, in form of grants, entitlements, shared revenues or payments in lieu of taxes, to fund capital projects, and city monies appropriated for capital projects.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Othr Share of Constr Cost	\$ 0	\$ 100,000	\$ 100,000
Total - Miscellaneous Revenues	\$ 0	\$ 100,000	\$ 100,000
Non-Revenue Receipts			
Id B&I Rdmpn Fund	\$ 428	\$ 0	\$ 0
State Grants	0	0	2,624,000
Total - Non-Revenue Receipts	\$ 428	\$ 0	\$ 2,624,000
Total - Capital Projects Fund	\$ 428	\$ 100,000	\$ 2,724,000

Detailed Statement of Revenues and Surplus

Housing Development Special Fund (655)

This fund accounts for the proceeds of general obligation bonds and bond anticipation notes authorized and issued for the purpose of developing housing for sale or for rental and for the proceeds from the sale or rental of housing.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Easement Grants	\$ 74,874	\$ 65,000	\$ 65,000
Total - Licenses and Permits	\$ 74,874	\$ 65,000	\$ 65,000
Charges for Services			
Chinatown Gateway-Parking	\$ 43,550	\$ 38,610	\$ 150,000
River-Nimitz-Parking	49,320	60,000	60,000
Total - Charges for Services	\$ 92,870	\$ 98,610	\$ 210,000
Miscellaneous Revenues			
Rental Units (Hcd Prop)	\$ 30,115	\$ 0	\$ 0
Sund Refunds-Prior Expend	19,318	0	0
Hsg Buyback-Shared Equity	2,803,694	0	0
Total - Miscellaneous Revenues	\$ 2,853,127	\$ 0	\$ 0
Revolving Fund Revenues			
Repay Dchd Loans-Others	\$ 48,431	\$ 0	\$ 0
Total - Revolving Fund Revenues	\$ 48,431	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,461,061	\$ 1,469,014	\$ 1,092,697
Total - Non-Revenue Receipts	\$ 4,461,061	\$ 1,469,014	\$ 1,092,697
Unreserved Fund Balance	\$ 3,998,027	\$ 6,641,515	\$ 3,447,985
Interfund Transfer	\$ (4,869,087)	\$ (4,059,919)	\$ (4,105,300)
Total - Housing Development Special Fund	\$ 6,659,303	\$ 4,214,220	\$ 710,382

Detailed Statement of Revenues and Surplus

Sewer Revenue Bond (670)

This fund accounts for proceeds of revenue bonds issued to pay all or part of those appropriations for improvements, repairs, and maintenance of the wastewater system.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Miscellaneous Revenues			
Investments	\$ (635,718)	\$ 0	\$ 0
Investments-Pool	2,259,600	487,000	105,000
Total - Miscellaneous Revenues	\$ 1,623,882	\$ 487,000	\$ 105,000
Non-Revenue Receipts			
Sale of Sewer Rev Bonds	\$ 2,468	\$ 335,837,000	\$ 79,800,000
State Revolving Fund	27,328,510	0	0
Total - Non-Revenue Receipts	\$ 27,330,978	\$ 335,837,000	\$ 79,800,000
Total - Sewer Revenue Bond	\$ 28,954,860	\$ 336,324,000	\$ 79,905,000

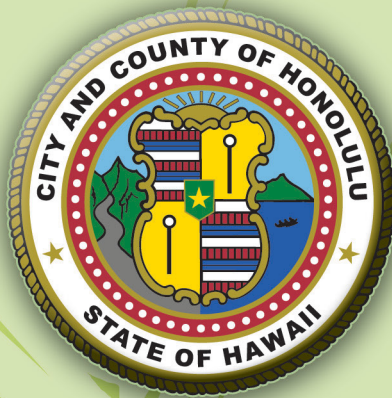
Detailed Statement of Revenues and Surplus

Sld Wst Improvement Bond Fund (680)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for solid waste disposal and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Non-Revenue Receipts			
General Obligation Bonds-Taxable	\$ 41,002,608	\$ 0	\$ 0
General Obligation Bonds	40,000,232	108,850,000	55,162,000
Total - Non-Revenue Receipts	\$ 81,002,840	\$ 108,850,000	\$ 55,162,000
Total - Sld Wst Improvement Bond Fund	\$ 81,002,840	\$ 108,850,000	\$ 55,162,000

Departmental Revenue Summary



Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Taxes			
Real Property Taxes - Current Year	\$ 411,305,596	\$ 1,404,724,000	\$ 1,504,848,000
Real Property Taxes - Prior Year	7,782,075	4,700,000	3,000,000
R P T - Lock Box	529,534,806	0	0
R P T Mortgage Company	452,991,864	0	0
RPT-Omitted Properties	13,868,427	0	0
RPT - Epay	35,985,892	0	0
Public Svc Company Tax	39,239,877	42,000,000	44,000,000
Franchise Tax - HECO	39,826,061	41,000,000	41,400,000
Franchise Tax - GASCO	1,942,447	2,400,000	2,400,000
Fuel Tax - Current Year	41,226,315	37,319,663	37,717,235
County Transient Accommodation Tax	0	40,080,000	85,794,000
Total - Taxes	\$ 1,573,703,360	\$ 1,572,223,663	\$ 1,719,159,235
Licenses and Permits			
Direct Wine Shipper	\$ 94,410	\$ 85,000	\$ 85,000
Personal Shipment Permit	3,929	2,250	2,250
Basic Liquor Lic(New Lic)	145,970	200,000	200,000
Liquor Applcn Filing Fee	5,625	3,000	3,000
Addtl Liqr Lic (Gr Sale)	2,420,701	2,100,000	2,525,421
Renewal Liquor License	2,952,541	2,900,000	2,900,000
Easement Grants	14,900	1,908,092	2,021,402
Total - Licenses and Permits	\$ 5,638,076	\$ 7,198,342	\$ 7,737,073
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 2,271	\$ 0	\$ 0
Sec 8 Mod Rehab (001)	939	0	0
HOME Grant	34,544	1,697,948	1,264,740
CDBG, PI-93-383	0	7,365,083	6,545,353
Sec 8 Exstg Hsg Vou Prgm	88,154	0	0
CDBG-Program Income	47,549	525,000	525,000
Housing Opportunity-HOPWA	0	644,560	644,560
Emerg Shelter Grants Prgm	2,799	653,467	653,467
US Dept of Labor	382,343	791,855	791,855
US Dept of Housing and Urban Development	582,648	0	0
Fish and Wildlife Svcs	59,293	55,980	53,075
Total - Intergovernmental Revenue	\$ 1,200,540	\$ 11,733,893	\$ 10,478,050
Charges for Services			
Duplication-Master Tapes	\$ 44,565	\$ 32,900	\$ 32,900
Svc Fee-Dishonored Checks	425	600	600
Service Fee for Card Payment	(11,383)	0	0
Liqr Licensee Change Name	1,575	3,000	3,000
Charge for Photo Id	66,960	100,000	100,000
Adm Fee-Mult-Fam Hsg Prgm	0	14,000	22,897
Military Hsg Fee-Lieu Rpt	986,435	990,000	991,646

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Publications	1,325	3,000	3,000
Duplicate Copy-Any Record	7,759	5,200	5,200
Copy-Map, Plan, Diagram	384	400	400
Cert-Correctness of Info	12	20	20
Prop Tax Record Search	2,797	3,200	3,200
City Employees Parking	7,830	7,830	7,800
Pre-Paid Coll/Disp Chgs	105,776	0	0
Miscellaneous-Sanitation	10,242	0	0
Total - Charges for Services	\$ 1,224,702	\$ 1,160,150	\$ 1,170,663
Fines and Forfeits			
Fines-Liquor Commission	\$ 167,430	\$ 186,000	\$ 150,000
Total - Fines and Forfeits	\$ 167,430	\$ 186,000	\$ 150,000
Miscellaneous Revenues			
Investments	\$ (11,297,294)	\$ 0	\$ 0
Investments-Pool	23,482,553	6,459,000	2,292,000
Rental Units (City Prop)	32,197	103,764	109,200
Rental Units (Hcd Prop)	205,613	221,000	221,000
Rental for Use of Land	260,266	306,000	83,040
Land	0	957,000	275,000
Other Escheats	236,765	50,000	50,000
Othr Share of Constr Cost	0	100,000	100,000
Subdividers-Park/Playgrnd	515,073	2,584,544	0
Recovery-Interest-Federal Subsidy	1,561,666	716,084	716,084
Recov-Direct Costs HART	2,101,626	823,628	1,123,261
Other Sundry Realization	3,419	0	0
Sund Refunds-Prior Expend	115,287	0	0
Sundry Ref-Pcard Rebate	560,969	0	0
Vacation Accum Deposits	18,998	4,700	4,700
Misc Rev/Cash Over/Short	9	0	0
Sale-Other Mtls & Suppl	474,803	250,000	250,000
Total - Miscellaneous Revenues	\$ 18,271,950	\$ 12,575,720	\$ 5,224,285
Utilities or Other Enterprises			
Recovery of Damages	\$ 165,887	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 165,887	\$ 0	\$ 0
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	\$ 15,239,164	\$ 17,998,017	\$ 19,296,000
Recov Debt Sv-Swdf Sp Fd	28,738,847	30,118,554	31,195,000
Recov Debt Svc-Hsg Sp Fd	4,603,187	3,828,219	3,876,000
Recov Debt Svc-Swr Fund	77,817	77,698	82,000
Recov Debt Svc-HART	0	53,638,936	227,712,000
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	2,126,878	1,822,498	1,837,000
Recov D/S-Spec Events Fd	3,376,116	3,439,914	4,274,000

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Recov D/S-Hanauma Bay Fd	1,175,297	0	1,049,000
Recov Debt Svc-Hwy Fund	128,226,973	135,411,927	135,626,000
Recov Case - Zoo Fund	769,300	730,700	799,400
Recov Debt Svc-Zoo Fund	3,492,161	3,044,784	3,317,000
Recov CASE-Spec Events Fd	777,700	705,700	809,500
Recov CASE-Hanauma Bay Fd	420,600	0	423,700
Recov CASE - Hwy Beaut Fd	284,100	254,800	246,200
Recov CASE - Sw Sp Fd	12,611,800	12,610,000	13,960,900
Recov CASE-Golf Fund	934,100	820,500	897,300
Recov CASE-Hwy Fund	15,726,400	13,183,000	14,306,800
Recov CASE-Sewer Fund	21,137,600	20,790,200	23,695,100
Recov CASE-Liquor Comm Fd	369,300	357,300	376,200
Recov CASE-Patsy T Mink Central Oahu Reg Pk Fd	22,200	1,700	1,700
Recov CASE - Bikeway Fd	82,000	52,400	98,300
Recov CASE-Waipio Peninsula Soccer Park Fund	5,600	5,600	5,600
Recov CASE-Hsg Dev Sp Fd	265,900	231,700	229,300
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	2,218,056	1,101,336	861,380
Transfer Fr General Fd	151,684,173	120,327,068	145,084,483
Transfer Fr General Fd-RPT	20,129,181	20,677,635	22,572,720
Bus Subsidy-General Fund	189,990,852	179,896,150	174,997,806
Bus Subsidy-Highway Fund	18,471,667	5,767,274	1,023,808
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Id B&I Rdmpn Fund	428	0	0
Trf-Sewer Fund for Rent	472,500	472,500	472,500
General Obligation Bonds-Taxable	41,002,608	0	0
General Obligation Bonds	321,002,591	358,541,310	314,060,250
Sale of Sewer Rev Bonds	2,468	335,837,000	79,800,000
State Grants	0	0	2,624,000
Total - Non-Revenue Receipts	\$ 989,036,064	\$ 1,325,342,920	\$ 1,229,209,447
Total - Department of Budget and Fiscal Services	\$ 2,589,408,009	\$ 2,930,420,688	\$ 2,973,128,753

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 1,602,484	\$ 1,275,612	\$ 1,480,020
Sec 8 Mod Rehab (001)	116,593	187,200	187,200
HOME Grant	1,645,052	1,920,318	3,553,526
HUD-Youthbuild Prgm	0	0	452,445
CDBG, PI-93-383	0	934,784	1,754,514
Sec 8 Exstg Hsg Vou Prgm	65,973,546	63,039,510	70,443,675
CDBG-Program Income	386,240	0	0
Housing Opportunity-HOPWA	23,613	19,934	19,934
Youth Offender Demo Pgm	0	0	82,000
Voc Rehab Svs for Blind	131,518	0	0
Program On Aging	0	4,782,286	4,780,071
HOME Grant-Program Income	1,317,224	0	0
Emerg Shelter Grants Prgm	1,818,691	52,983	52,983
Community Prosecution	72,432	0	0
US Dept of Health & Human Services	2,176,524	110,000	613,000
US Dept of Justice	0	0	392,000
US Dept of Labor	3,376,232	3,629,816	5,198,353
US Dept of Education	12,800	162,000	592,000
US Dept of Housing and Urban Development	2,176,086	1,510,000	1,868,000
Program On Aging-State Sh	0	535,320	12,220,707
State Department of Human Services	2,104,044	3,178,770	3,362,621
State Department of Health	3,417,878	12,178,852	831,086
Total - Intergovernmental Revenue	\$ 86,350,957	\$ 93,517,385	\$ 107,884,135
Charges for Services			
Adm Fee-Mult-Fam Hsg Prgm	\$ 23,062	\$ 0	\$ 0
Total - Charges for Services	\$ 23,062	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ 14,573	\$ 0	\$ 0
Other Sources-Interest Earnings	21,766	0	0
Rental Units (City Prop)	143,195	0	0
Rental Units (Hcd Prop)	17,324	0	0
Rental for Use of Land	2,100	0	0
Parking Stalls	0	136,262	233,000
Other Escheats	8,575	0	0
Sund Refunds-Prior Expend	9,055	0	0
Vacation Accum Deposits	60,909	0	0
Hsg Buyback-Shared Equity	2,803,694	0	0
Total - Miscellaneous Revenues	\$ 3,081,191	\$ 136,262	\$ 233,000
Revolving Fund Revenues			
Principal	\$ 483,827	\$ 2,004,300	\$ 2,004,300
Interest	7,112	0	0
Late Charge	2,478	0	0

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Repay Dchd Loans-Others	65,497	0	0
Total - Revolving Fund Revenues	\$ 558,914	\$ 2,004,300	\$ 2,004,300
Non-Revenue Receipts			
Federal Grants	\$ 0	\$ 81,792	\$ 81,792
Total - Non-Revenue Receipts	\$ 0	\$ 81,792	\$ 81,792
Total - Department of Community Services	\$ 90,014,124	\$ 95,739,739	\$ 110,203,227

Departmental Revenue Summary

Department of the Corporation Counsel

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Legal Services (BWS)	\$ 0	\$ 216,600	\$ 222,200
Duplicate Copy-Any Record	198	200	200
Miscellaneous-Sanitation	1,344	0	0
Total - Charges for Services	\$ 1,542	\$ 216,800	\$ 222,400
Miscellaneous Revenues			
Vacation Accum Deposits	\$ 80,478	\$ 0	\$ 0
Total - Miscellaneous Revenues	\$ 80,478	\$ 0	\$ 0
Total - Department of the Corporation Counsel	\$ 82,020	\$ 216,800	\$ 222,400

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 4,000	\$ 900	\$ 900
Firearms	398	330	330
Second-Hand & Junk Dealer	9,333	8,300	8,300
Used Mtr Veh Part Dealer	671	580	580
Wreck Salv Reblid Mtr Veh	658	560	560
Peddler/Itinerant Vendor	1,375	1,270	1,270
Tear Gas/Othr Noxious Sub	225	60	60
Scrap Dealers	3,042	2,700	2,700
Refuse Collector-Lic	6,625	7,000	7,000
Glass Recycler	500	300	300
Motor Vehicle Weight Tax	184,521,694	181,857,140	181,857,140
Motor Vehicle Plate Fees	479,808	487,840	487,840
Mtr Veh Spc No Plate Fee	803,697	796,350	796,350
Motor Vehicle Tag Fees	374,580	373,150	373,150
Motor Veh Trfr Fee & Pen	3,164,438	3,074,400	3,074,400
Dupl Regis/Ownership Cert	149,325	145,500	145,500
Dlnqt Mtr Veh Wt Tax Pen	1,404,398	1,377,920	1,377,920
Correction Fees	8,870	6,400	6,400
Mvr-Annual Fee	14,448,498	14,225,200	14,225,200
Reconstr Inspec Fees	54,985	53,520	53,520
Other Vehicle Weight Tax	4,708,037	4,630,570	4,630,570
Dlnqt Othr Veh Wt Tax Pen	37,680	36,640	36,640
Bicycle Licenses	431,412	427,630	427,630
Moped Annual License Fee	238,604	236,780	236,780
Nonresident Vehicle Prmt	13,605	13,300	13,300
Motor Vehicle Drivers Lic	4,708,425	3,300,750	3,048,210
Private Trans Reg Fees	31,825	31,830	31,830
Dog Licenses	344	0	0
Dog Tag Fees	4	0	0
Newsstands	4,025	4,030	4,030
Taxi Stand Permit Fee	870	630	630
Taxi Stand Decals	12	10	10
Dispensing Rack	20,140	28,420	28,420
Frt Curb Load Zone-Permit	385,587	384,850	384,850
Frt Curb Load Zone-Decals	67,687	67,410	67,410
Pass Loading Zone-Permit	3,334	3,330	3,330
Pass Loading Zone-Decals	680	680	680
Total - Licenses and Permits	\$ 216,089,391	\$ 211,586,280	\$ 211,333,740
Charges for Services			
Svc Fee-Dishonored Checks	\$ 12,995	\$ 13,720	\$ 13,720
Service Fee for Card Payment	262,860	247,810	247,810
Witness Fees	4	0	0
Duplicate Copy-Any Record	65	60	60

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Spay-Neuter Service	306,665	0	0
Hwy Beautification Fees	4,713,578	4,688,780	4,688,780
Total - Charges for Services	\$ 5,296,167	\$ 4,950,370	\$ 4,950,370
Miscellaneous Revenues			
Recov of Utility Charges	\$ 3,009	\$ 3,010	\$ 3,010
Recov State-Motor Vehicle	1,006,493	1,208,640	1,127,020
Recov State-Hawaii State ID	592,361	881,520	819,740
Recov-State-Comm1 Drv Lic	379,544	694,060	661,390
Reimb State-MV Insp Prgm	731,104	809,920	795,320
Reimb State - DPP Placard	102,537	101,060	101,060
Reimb From Org. Plates	41,150	43,700	43,700
Towing Service Premiums	120,000	120,000	120,000
Sund Refunds-Prior Expend	38,209	0	0
Vacation Accum Deposits	6,818	0	0
Misc Rev/Cash Over/Short	(7,353)	0	0
Auction Sale-Impound Veh	404,940	404,940	404,940
Sale-Other Mtls & Suppl	400	400	400
Total - Miscellaneous Revenues	\$ 3,419,212	\$ 4,267,250	\$ 4,076,580
Total - Department of Customer Services	\$ 224,804,770	\$ 220,803,900	\$ 220,360,690

Departmental Revenue Summary

Department of Design and Construction

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
FHWA-Bridge Inspections	\$ 0	\$ 1,200,000	\$ 2,400,000
Total - Intergovernmental Revenue	\$ 0	\$ 1,200,000	\$ 2,400,000
Charges for Services			
Duplicate Copy-Any Record	\$ 209	\$ 0	\$ 0
Total - Charges for Services	\$ 209	\$ 0	\$ 0
Fines and Forfeits			
Liquidated Contr Damages	\$ 14,400	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 14,400	\$ 0	\$ 0
Miscellaneous Revenues			
Recovery-Recycled Materials	\$ 62	\$ 0	\$ 0
Recov-Overtime Inspection	6,703	0	0
Sund Refunds-Prior Expend	1,086,215	0	0
Sund Refunds-Curr Exp	3	0	0
Vacation Accum Deposits	25,769	0	0
Total - Miscellaneous Revenues	\$ 1,118,752	\$ 0	\$ 0
Total - Department of Design and Construction	\$ 1,133,361	\$ 1,200,000	\$ 2,400,000

Departmental Revenue Summary

Department of Emergency Management

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
Homeland Security Grants	\$ 1,872,401	\$ 0	\$ 0
LEPC Emergency Planning	20,466	67,500	67,500
Total - Intergovernmental Revenue	\$ 1,892,867	\$ 67,500	\$ 67,500
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 281,368	\$ 0	\$ 0
Sund Refunds-Curr Exp	68,554	0	0
Total - Miscellaneous Revenues	\$ 349,922	\$ 0	\$ 0
Total - Department of Emergency Management	\$ 2,242,789	\$ 67,500	\$ 67,500

Departmental Revenue Summary

Department of Emergency Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
Wireless Enhanced 911	\$ 353,999	\$ 0	\$ 0
State Dept of Land & Natural Resources	748,159	1,260,000	1,300,000
Total - Intergovernmental Revenue	\$ 1,102,158	\$ 1,260,000	\$ 1,300,000
Charges for Services			
Duplicate Copy-Any Record	\$ 1,311	\$ 0	\$ 0
Abstract of Information	760	2,250	2,250
Total - Charges for Services	\$ 2,071	\$ 2,250	\$ 2,250
Miscellaneous Revenues			
Recov State-Emerg Amb Svc	\$ 42,264,599	\$ 37,952,318	\$ 41,747,550
Sund Refunds-Prior Expend	382,263	0	0
Sund Refunds-Curr Exp	61,870	0	0
Total - Miscellaneous Revenues	\$ 42,708,732	\$ 37,952,318	\$ 41,747,550
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 15,742	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 15,742	\$ 0	\$ 0
Total - Department of Emergency Services	\$ 43,828,703	\$ 39,214,568	\$ 43,049,800

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Service Fee for Card Payment	\$ 8,574	\$ 0	\$ 0
Surcharge On Tickets	0	15,000	50,000
Other Misc Services	2,846	2,800	2,800
Zoo Parking Lot	848,760	1,100,000	1,200,000
Golf Course Fees	6,096,437	6,280,820	9,567,186
Honolulu Zoo	2,018,741	1,600,000	4,280,000
Total - Charges for Services	\$ 8,975,358	\$ 8,998,620	\$ 15,099,986
Miscellaneous Revenues			
Golf Course Cart Rentals	\$ 2,686,518	\$ 2,457,194	\$ 2,682,148
Rental for Use of Land	6,695	6,500	14,000
Arena	0	200,000	300,000
Assembly Hall (Pikake Room)	118,640	120,000	50,000
Meeting Room	204,218	50,000	90,000
Exhibition Pavilion	0	150,000	100,000
Theater-Concert Hall	123,599	285,000	500,000
Waikiki Shell	14,016	50,000	100,000
Galleria (Other Area)	26,310	35,000	10,000
Riser and Chair Setup	0	3,600	2,250
Chair and Table Setup	63,865	20,000	105,000
Stage Setup	6,666	20,000	70,000
Moving Equipment	0	1,000	0
Ushering Service	65,694	100,000	250,000
Spotlight and Sound Setup	2,608	25,000	90,000
Excessive Cleanup	7,972	1,000	15,000
Piano	0	5,000	7,000
Box Office Service	200	25,000	300,000
Other Personal Services	28,851	50,000	45,000
Food Conces-Auditoriums	0	0	350,000
Golf Course-Pro Shops	2,960	6,600	6,600
Parking-Auditoriums	1,283,159	1,500,000	1,750,000
Other-Auditoriums	0	1,000	1,000
Ala Moana Conces-Waikiki	42,739	60,000	70,000
Hanauma Beach Park Conces	0	70,000	65,000
Honolulu Zoo Food Conces	125,481	275,000	300,000
Kapiolani Beach Conces	136,162	280,000	300,000
Waikiki Beach Food Conces	45,500	140,000	170,000
Sandy Beach Mob Fd Conces	12,745	50,000	60,000
Waikiki Surfbd Lockr Conc	144,675	0	0
Pouring Rts-Vending Mach	16,732	35,000	50,000
Koko Head Stables Conces	7,840	7,845	7,845
Hanauma Snorkling Rental	32,892	550,000	550,000
Waikiki Beach Conces-Othr	0	1,300,000	1,500,000
Hanauma Gift Shop Concess	57,912	240,000	50,000

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Golf Course Food Conces	26,351	36,000	50,000
Golf Course Driving Range	429,499	375,000	300,000
Automatic Teller Machines	12,717	3,000	3,000
Contributions to The City	2,645	0	0
Develop Prem-Royal Kunia	45,831	40,000	41,000
Sund Refunds-Prior Expend	26,222	0	0
Sund Refunds-Curr Exp	248	0	0
Vacation Accum Deposits	27,353	0	0
Misc Rev/Cash Over/Short	81	0	0
Total - Miscellaneous Revenues	\$ 5,835,596	\$ 8,573,739	\$ 10,354,843
Utilities or Other Enterprises			
Recovery of Damages	\$ 240	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 240	\$ 0	\$ 0
Total - Department of Enterprise Services	\$ 14,811,194	\$ 17,572,359	\$ 25,454,829

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Refuse Collector-Decal	\$ 1,020	\$ 900	\$ 900
Total - Licenses and Permits	\$ 1,020	\$ 900	\$ 900
Intergovernmental Revenue			
EPA Grant Projects	\$ 241,075	\$ 0	\$ 0
Pymt Fr St-Glass Disp Fee	336,288	500,000	500,000
Total - Intergovernmental Revenue	\$ 577,363	\$ 500,000	\$ 500,000
Charges for Services			
Sale of Gasoline and Oil	\$ 818,860	\$ 0	\$ 0
Duplicate Copy-Any Record	315	100	100
Sewer Lateral Instal	214,023	128,677	129,385
Sewer Service Charges	449,468,320	464,000,000	455,000,000
Other Sewer Chgs	63,502	15,183	15,267
Wstwr Sys Facil Chgs	7,601,551	10,902,400	11,228,800
Business Premises	344,503	420,000	340,000
Disposal Charges	5,052,451	3,400,000	3,400,000
Disp Chgs Surcharge-Other	3,789,047	4,150,000	3,700,000
Disp Chgs Surcharge - C&C	2,483,935	2,500,000	2,500,000
Total - Charges for Services	\$ 469,836,507	\$ 485,516,360	\$ 476,313,552
Fines and Forfeits			
Fines-Unpaid Civil	\$ 9,250	\$ 0	\$ 0
Fines Miscellaneous	12,000	0	0
Total - Fines and Forfeits	\$ 21,250	\$ 0	\$ 0
Miscellaneous Revenues			
Rental for Use of Land	\$ 76,955	\$ 0	\$ 0
Recov-Overtime Inspection	108,096	0	0
Recov-Crt Odr Restitution	18	0	0
Recovery-Damaged Refuse Carts	1,950	0	0
Sund Refunds-Prior Expend	1,358,091	0	0
Vacation Accum Deposits	88,270	0	0
Sale of Scrap Materials	301	0	0
Total - Miscellaneous Revenues	\$ 1,633,681	\$ 0	\$ 0
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 24,835,748	\$ 31,000,000	\$ 26,000,000
Electrical Energy Revenue	66,388,137	67,000,000	65,000,000
Tip Fees-Other	22,777,841	21,500,000	21,500,000
S/H Disposal Chrg H-Power	755,507	0	0
Easement-AES Barbers Pt	79,753	0	0
Total - Utilities or Other Enterprises	\$ 114,836,986	\$ 119,500,000	\$ 112,500,000
Non-Revenue Receipts			
State Revolving Fund	\$ 27,328,510	\$ 0	\$ 0
Total - Non-Revenue Receipts	\$ 27,328,510	\$ 0	\$ 0

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Total - Department of Environmental Services	\$ 614,235,317	\$ 605,517,260	\$ 589,314,452

Departmental Revenue Summary

Department of Facility Maintenance

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Non-Storm Wtr Dischg Pmt	\$ 0	\$ 5,000	\$ 5,000
Total - Licenses and Permits	\$ 0	\$ 5,000	\$ 5,000
Charges for Services			
Sale of Gasoline and Oil	\$ 69,162	\$ 55,000	\$ 85,000
Duplicate Copy-Any Record	130	0	0
Sidewalk Area Cleaning	0	224,000	235,000
Sidewalk Repair	196,728	16,000	20,000
City Employees Parking	761,750	760,000	770,000
Kapalama Hale Parking Facility	18,890	40,000	40,000
Lamppost Banner Display	7,800	8,000	10,000
Total - Charges for Services	\$ 1,054,460	\$ 1,103,000	\$ 1,160,000
Fines and Forfeits			
Fines-Storm Water	\$ 7,400	\$ 25,000	\$ 25,000
Total - Fines and Forfeits	\$ 7,400	\$ 25,000	\$ 25,000
Miscellaneous Revenues			
Perquisite Housing	\$ 24,854	\$ 16,830	\$ 16,830
Telecom Facilities Rental	8,813	88,000	157,000
Recov-Damaged St Lights	196,691	180,000	45,000
Recovery of Traffic Signs	22,819	0	0
Other Comp-Loss of Fixed Asset	31,142	0	0
Contributions to The City	5,950	0	0
Recov-Overhead Charges	15,243	0	0
Recov-Crt Odr Restitution	10	0	0
Sund Refunds-Prior Expend	5,281	0	0
Vacation Accum Deposits	12,988	0	0
Sale-Other Mtls & Suppl	2,839	0	0
Total - Miscellaneous Revenues	\$ 326,630	\$ 284,830	\$ 218,830
Total - Department of Facility Maintenance	\$ 1,388,490	\$ 1,417,830	\$ 1,408,830

Departmental Revenue Summary

Honolulu Fire Department

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Fire Code Permit & Lic	\$ 71,289	\$ 783,701	\$ 783,701
Fireworks License Fees	417,525	58,569	58,569
Total - Licenses and Permits	\$ 488,814	\$ 842,270	\$ 842,270
Intergovernmental Revenue			
US Dept of Transportation	\$ 31,655	\$ 0	\$ 0
Wireless Enhanced 911	647,569	0	0
AFC Admin Assist's Pay	245,400	245,400	245,400
Total - Intergovernmental Revenue	\$ 924,624	\$ 245,400	\$ 245,400
Charges for Services			
Service Fee for Card Payment	\$ 2,077	\$ 0	\$ 0
Plan Review Fee	674,505	905,228	828,786
Duplicate Copy-Any Record	187	748	275
Total - Charges for Services	\$ 676,769	\$ 905,976	\$ 829,061
Fines and Forfeits			
Liquidated Contr Damages	\$ 12,200	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 12,200	\$ 0	\$ 0
Miscellaneous Revenues			
Rental-Amb Facil-Fire Stn	\$ 63,900	\$ 63,900	\$ 63,900
Rental of Equipment	0	0	10,000
Contributions to The City	7,807	0	0
Misc Recov,Collect,Etc	1,558	0	0
Sund Refunds-Prior Expend	349,499	0	0
Sund Refunds-Curr Exp	307,118	0	0
Vacation Accum Deposits	24,373	0	0
Total - Miscellaneous Revenues	\$ 754,255	\$ 63,900	\$ 73,900
Utilities or Other Enterprises			
Temporary Deposits	\$ 23,176	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 23,176	\$ 0	\$ 0
Total - Honolulu Fire Department	\$ 2,879,838	\$ 2,057,546	\$ 1,990,631

Departmental Revenue Summary

Department of Human Resources

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Witness Fees	\$ 4	\$ 0	\$ 0
Duplicate Copy-Any Record	10	50	50
Total - Charges for Services	\$ 14	\$ 50	\$ 50
Miscellaneous Revenues			
Recov-Workers' Comp Paymt	\$ 151	\$ 432,470	\$ 400,000
Recov-Crt Odr Restitution	25	0	0
Recov Work Comp-3Rd Party	118,183	100,000	100,000
Vacation Accum Deposits	46,561	0	0
Total - Miscellaneous Revenues	\$ 164,920	\$ 532,470	\$ 500,000
Total - Department of Human Resources	\$ 164,934	\$ 532,520	\$ 500,050

Departmental Revenue Summary

Department of Information Technology

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Easement Grants	\$ 166,823	\$ 150,000	\$ 145,000
Total - Licenses and Permits	\$ 166,823	\$ 150,000	\$ 145,000
Intergovernmental Revenue			
Wireless Enhanced 911	\$ 1,241,692	\$ 1,300,000	\$ 1,366,300
Total - Intergovernmental Revenue	\$ 1,241,692	\$ 1,300,000	\$ 1,366,300
Charges for Services			
Duplication-Master Tapes	\$ 14,083	\$ 12,500	\$ 12,000
Data Proc Svc-State	601,688	600,000	600,000
Data Proc Svc-US Govt	1,619	1,500	1,500
Data Proc Svc-Othr County	435,493	400,000	400,000
Total - Charges for Services	\$ 1,052,883	\$ 1,014,000	\$ 1,013,500
Miscellaneous Revenues			
Rental Units (Hcd Prop)	\$ 28,392	\$ 0	\$ 0
Rental for Use of Land	35,023	35,000	35,000
Sund Refunds-Prior Expend	80,504	0	0
Total - Miscellaneous Revenues	\$ 143,919	\$ 35,000	\$ 35,000
Non-Revenue Receipts			
State Grants	\$ 0	\$ 66,000	\$ 64,000
Total - Non-Revenue Receipts	\$ 0	\$ 66,000	\$ 64,000
Total - Department of Information Technology	\$ 2,605,317	\$ 2,565,000	\$ 2,623,800

Departmental Revenue Summary

Department of Land Management

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Short-Term Rental Reg/Renewal Fees	\$ 0	\$ 3,600	\$ 3,600
Total - Charges for Services	\$ 0	\$ 3,600	\$ 3,600
Miscellaneous Revenues			
Rental Units (City Prop)	\$ 4,800	\$ 503,835	\$ 1,194,061
Rental for Use of Land	54,000	54,000	54,000
Parking Stalls	294,277	287,136	406,336
Telecom Facilities Rental	22,783	10,000	10,000
Land	160,000	0	0
Total - Miscellaneous Revenues	\$ 535,860	\$ 854,971	\$ 1,664,397
Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 22	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 22	\$ 0	\$ 0
Total - Department of Land Management	\$ 535,882	\$ 858,571	\$ 1,667,997

Departmental Revenue Summary

Office of the Mayor

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
US Dept of Treasury	\$ 51,394,355	\$ 0	\$ 0
Total - Intergovernmental Revenue	\$ 51,394,355	\$ 0	\$ 0
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 31,063	\$ 0	\$ 0
Vacation Accum Deposits	24,543	0	0
Total - Miscellaneous Revenues	\$ 55,606	\$ 0	\$ 0
Total - Office of the Mayor	\$ 51,449,961	\$ 0	\$ 0

Departmental Revenue Summary

Office of the Managing Director

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
Hawaii Tourism Authority	\$ 70,000	\$ 0	\$ 0
Total - Intergovernmental Revenue	\$ 70,000	\$ 0	\$ 0
Miscellaneous Revenues			
Contributions to The City	\$ 10,000	\$ 0	\$ 0
Private Grants to The City	200,000	0	0
Sund Refunds-Prior Expend	5,587	0	0
Total - Miscellaneous Revenues	\$ 215,587	\$ 0	\$ 0
Total - Office of the Managing Director	\$ 285,587	\$ 0	\$ 0

Managing Director

Departmental Revenue Summary

Neighborhood Commission

Source of Receipts	FY 2019 Actual	FY 2020 Estimate	FY 2021 Estimated
Total - Neighborhood Commission	\$ 0	\$ 0	\$ 0

Departmental Revenue Summary

Royal Hawaiian Band

Source of Receipts	FY 2020 Actual	FY 2021 Estimate	FY 2022 Est Rev
Charges for Services			
Band Collection	\$ 1,200	\$ 0	\$ 0
Total - Charges for Services	\$ 1,200	\$ 0	\$ 0
Total - Royal Hawaiian Band	\$ 1,200	\$ 0	\$ 0

Departmental Revenue Summary

Department of the Medical Examiner

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Charges for Services			
Medical Examiner's Report	\$ 2,360	\$ 2,500	\$ 2,500
Total - Charges for Services	\$ 2,360	\$ 2,500	\$ 2,500
Total - Department of the Medical Examiner	\$ 2,360	\$ 2,500	\$ 2,500

Medical Examiner

Departmental Revenue Summary

Department of Parks and Recreation

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Camping Permits	\$ 173,836	\$ 300,000	\$ 330,000
Total - Licenses and Permits	\$ 173,836	\$ 300,000	\$ 330,000
Intergovernmental Revenue			
US Dept of Agriculture	\$ 69,605	\$ 296,900	\$ 500,280
US Dept of Education	20,000	0	0
Hawaii Tourism Authority	20,290	0	0
Total - Intergovernmental Revenue	\$ 109,895	\$ 296,900	\$ 500,280
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Duplicate Copy-Any Record	172	0	0
Attendant Services	10,508	207,190	481,170
Kitchen & Facility Usage	0	3,370	6,320
Hanauma Bay Parking	92,458	252,000	774,000
Scuba and Snorkeling	(8,063)	11,240	21,080
Commercial Filming	15,952	33,390	62,610
Summer Fun Program	0	116,250	190,000
Fall and Spring Programs	91,481	0	0
Parks District V Fees	18,230	208,010	217,440
Foster Botanic Garden	113,408	113,000	135,000
Hanauma Bay-Admission	1,031,693	6,174,000	7,056,000
Fees for Community Garden	53,702	38,000	40,000
Total - Charges for Services	\$ 1,419,566	\$ 7,156,450	\$ 8,983,620
Fines and Forfeits			
Liquidated Contr Damages	\$ 700	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 700	\$ 0	\$ 0
Miscellaneous Revenues			
Other Rents Recreat Facil	\$ 0	\$ 940	\$ 1,770
Perquisite Housing	4,709	4,690	4,690
Automatic Teller Machines	0	500	500
Contributions to The City	132,482	0	0
Recov-Crt Odr Restitution	610	0	0
Sund Refunds-Prior Expend	325,883	0	0
Vacation Accum Deposits	26,073	0	0
Misc Rev/Cash Over/Short	(53)	0	0
Sale of Scrap Materials	83	0	0
Total - Miscellaneous Revenues	\$ 489,787	\$ 6,130	\$ 6,960
Total - Department of Parks and Recreation	\$ 2,193,784	\$ 7,759,480	\$ 9,820,860

Departmental Revenue Summary

Department of Planning and Permitting

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Regis-Third Party Reviewr	\$ 23,300	\$ 23,000	\$ 23,000
Building Permits	20,961,520	21,000,000	21,000,000
Storm Drain Conn Fee	13,100	10,000	10,000
NPDES fee	765,750	800,000	800,000
Signs	14,809	15,000	15,000
Grading Excavation & Fill	452,368	450,000	450,000
Excav/Rep-St & Sidewalk	295,902	300,000	300,000
Total - Licenses and Permits	\$ 22,526,749	\$ 22,598,000	\$ 22,598,000
Charges for Services			
Svc Fee-Dishonored Checks	\$ 275	\$ 400	\$ 400
Subdivision Fees	92,350	100,000	100,000
Zoning Reg Applcn Fees	252,830	275,000	275,000
Witness Fees	34	0	0
Short-Term Rental Reg/Renewal Fees	0	300,000	500,000
Nonconform Certi Renewal	472,800	0	475,000
Plan Review Fee	1,461,303	1,500,000	1,500,000
Exam Fees-Spec Inspectors	200	200	200
Reg Fees-Spec Inspectors	170	5,000	5,000
Zoning/Flood Clear Fee	75,850	70,000	70,000
Sidewalk Specs File Fee	13,066	13,000	13,000
Driveway Specs File Fee	5,400	5,000	5,000
Duplicate Copy-Any Record	72,005	70,000	70,000
Copy-Map, Plan, Diagram	46	100	100
Other Misc Services	7,800	20,000	20,000
Electrical Inspection	200	10,000	10,000
Bldg Code Variance/Appeal	2,000	2,000	2,000
Total - Charges for Services	\$ 2,456,329	\$ 2,370,700	\$ 3,045,700
Fines and Forfeits			
Fines-Short Term Rental Civil Penalties	\$ 0	\$ 50,000	\$ 50,000
Fines-Viol Bldg Elec Etc	528,725	800,000	800,000
Total - Fines and Forfeits	\$ 528,725	\$ 850,000	\$ 850,000
Miscellaneous Revenues			
Recov-Overtime Inspection	\$ 11,606	\$ 0	\$ 0
Reimb of Admin Cost-Ewa	35,298	36,000	36,000
Sund Refunds-Prior Expend	25,135	0	0
Vacation Accum Deposits	32,883	0	0
Total - Miscellaneous Revenues	\$ 104,922	\$ 36,000	\$ 36,000
Total - Department of Planning and Permitting	\$ 25,616,725	\$ 25,854,700	\$ 26,529,700

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Licenses and Permits			
Firearms	\$ 990	\$ 1,300	\$ 1,300
HPD Alarm Permits	5,041	190,000	190,000
Total - Licenses and Permits	\$ 6,031	\$ 191,300	\$ 191,300
Intergovernmental Revenue			
US Dept of Health & Human Services	\$ 118,575	\$ 0	\$ 0
US Dept of Justice	506,988	0	0
US Dept of Transportation	1,137,351	0	0
Dea Marijuana Grant	44,670	0	0
HIDTA Program	1,630,520	0	0
Wireless Enhanced 911	599,224	0	0
State Department of Human Services	296,583	0	0
Total - Intergovernmental Revenue	\$ 4,333,911	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 0	\$ 200	\$ 200
Duplicate Copy-Any Record	64,521	75,000	65,000
HPD Alarm Service Charges	0	110,000	90,000
HPD Special Duty Fees	341,095	310,000	310,000
Street Parking Meter	1,960,413	2,500,000	2,500,000
Frm Damaged Parking Meter	2,153	2,000	2,000
Kuhio-Kaiolu Parking Lot	20,800	25,000	25,000
Kaimuki Parking Lot #2	94,789	150,000	150,000
Kailua Parking Lot	145,786	175,000	175,000
Kalakaua Parking Lot	172,883	180,000	200,000
Civic Center Parking Lot	44,411	50,000	50,000
River-Nimitz-Parking	49,320	60,000	60,000
Parking Chgs - Salt Lake-	27,039	40,000	40,000
Parking Charges-Palace Sq	48,061	55,000	60,000
HPD Parking Lot	156,512	140,000	145,000
Kailua Elderly Hsg P/Lot	98,395	100,000	100,000
Total - Charges for Services	\$ 3,226,178	\$ 3,972,200	\$ 3,972,200
Fines and Forfeits			
HPD Alarm Fines	\$ 0	\$ 75,000	\$ 75,000
Forfeiture of Seized Prop	133,115	25,000	50,000
Total - Fines and Forfeits	\$ 133,115	\$ 100,000	\$ 125,000
Miscellaneous Revenues			
Investments	\$ 84	\$ 0	\$ 0
Rental of Equipment	420	5,000	5,000
Contributions to The City	85,000	0	0
Police Department	553,862	19,500	19,500
Sund Refunds-Prior Expend	2,890,103	2,050,000	1,950,000
Sund Refunds-Curr Exp	56,822	70,000	80,000
Vacation Accum Deposits	59,864	40,000	40,000

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Misc Rev/Cash Over/Short	3	0	0
Auction Sale-Unclaim Prop	37,835	37,000	37,000
Misc Deposit Adjustments	1,664	0	0
Total - Miscellaneous Revenues	\$ 3,685,657	\$ 2,221,500	\$ 2,131,500
Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 100	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 100	\$ 0	\$ 0
Total - Honolulu Police Department	\$ 11,384,992	\$ 6,485,000	\$ 6,420,000

Departmental Revenue Summary

Department of the Prosecuting Attorney

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
US Dept of Justice	\$ 2,041,566	\$ 2,018,152	\$ 2,051,978
US Dept of Treasury	0	0	250,000
State Department of Transportation	0	0	112,602
State Dept of the Attorney General	820,065	0	791,472
Federal DOT Grants	18,281	0	0
Total - Intergovernmental Revenue	\$ 2,879,912	\$ 2,018,152	\$ 3,206,052
Charges for Services			
Duplicate Copy-Any Record	\$ 805	\$ 0	\$ 0
Total - Charges for Services	\$ 805	\$ 0	\$ 0
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 314	\$ 0	\$ 0
Vacation Accum Deposits	85,826	0	0
Total - Miscellaneous Revenues	\$ 86,140	\$ 0	\$ 0
Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 18	\$ 0	\$ 0
Total - Utilities or Other Enterprises	\$ 18	\$ 0	\$ 0
Total - Department of the Prosecuting Attorney	\$ 2,966,875	\$ 2,018,152	\$ 3,206,052

Departmental Revenue Summary

Department of Transportation Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Intergovernmental Revenue			
FTA-49 USC Chapter 53	\$ 117,324,028	\$ 159,733,563	\$ 208,672,389
FHWA Traffic Ctrl Ctr Ops	0	8,914,000	13,098,000
US Dept of Transportation-FHWA	37,851	6,268,000	10,725,000
State Department of Health	14,380	0	0
Total - Intergovernmental Revenue	\$ 117,376,259	\$ 174,915,563	\$ 232,495,389
Charges for Services			
Svc Fee-Dishonored Checks	\$ 150	\$ 0	\$ 0
Witness Fees	14	10	15
JTMC Parking	178,425	200,000	200,000
Parking Placards	3,100	2,400	2,400
Street Parking Meter	1,417,018	2,040,000	2,040,000
Chinatown Gateway-Parking	43,550	38,610	150,000
Spc Handicap Transp Fares	1,173,952	1,320,000	1,320,000
Total - Charges for Services	\$ 2,816,209	\$ 3,601,020	\$ 3,712,415
Fines and Forfeits			
Liquidated Contr Damages	\$ 10,544	\$ 0	\$ 0
Total - Fines and Forfeits	\$ 10,544	\$ 0	\$ 0
Miscellaneous Revenues			
Other Sources-Interest Earnings	\$ 619	\$ 0	\$ 0
Rental Units (City Prop)	260,050	0	0
Other City Facilities	75,437	0	0
Marin Tower Pkg Garage	23,468	44,931	200,000
Harbor Court Garage	178,339	200,000	294,000
Kaimuki Parking Lot Concession	147,152	240,000	540,000
Kukui Plaza Garage	46,900	72,000	150,000
Smith-Beretania Parking	43,550	60,000	140,000
Recov-Damaged Traf Signal	98,607	100,000	100,000
Recov-Overtime Inspection	0	3,000	3,000
Reimb State-Traf Sig Main	1,397,938	700,000	750,000
Sund Refunds-Prior Expend	1,868,678	0	0
Vacation Accum Deposits	59,118	0	0
Misc Rev/Cash Over/Short	137	0	0
Total - Miscellaneous Revenues	\$ 4,199,993	\$ 1,419,931	\$ 2,177,000
Utilities or Other Enterprises			
Bus Fare	\$ 24,434,649	\$ 36,540,000	\$ 41,760,000
U-Pass	1,376,255	2,500,000	2,500,000
Recovery of Damages	52,755	0	0
Bus Advertising	56,596	72,000	168,000
Ots-Employee Parking Chge	161,096	160,000	160,000
Other Bus Transportation	718	0	0
Total - Utilities or Other Enterprises	\$ 26,082,069	\$ 39,272,000	\$ 44,588,000

Departmental Revenue Summary

Department of Transportation Services

Source of Receipts	FY 2021 Actual	FY 2022 Estimate	FY 2023 Est Rev
Total - Department of Transportation Services	\$ 150,485,074	\$ 219,208,514	\$ 282,972,804

Transportation Services

Cash Projections for Trust Funds, Debt Service Funds, and Revolving Funds

FUNDS	Cash Balance (incl cash in transit)	ACTUAL FY 2021	Disbursements	Cash Balance	ESTIMATED FY2022	Disbursements	ESTIMATED FY2023	Disbursements	Estimated Cash Balance
	6/30/2020	Receipts	Disbursements	6/30/2021	Receipts	Disbursements	Receipts	Disbursements	6/30/2023
TRUST FUNDS									
General Trust Fund	\$ 49,563,441	\$ 100,898,743	\$ 99,119,429	\$ 51,342,755	\$ 113,194,273	\$ 115,413,632	\$ 107,046,508	\$ 107,266,531	\$ 48,903,373
Treasury Trust Fund	2,297,660	199,033	1,315,700	1,180,993	7,763,451	6,959,439	10,092,486	9,047,270	3,030,221
Real Property Tax Trust Fund	10,631,668	2,596,755	3,319,136	9,909,287	6,714,585	6,344,286	4,655,670	4,831,711	10,103,545
Total	\$ 62,492,769	\$ 103,694,531	\$ 103,754,265	\$ 62,433,035	\$ 127,672,309	\$ 128,717,357	\$ 121,794,664	\$ 121,145,512	\$ 62,037,139
DEBT SERVICE FUNDS									
General Obligation Bond and Interest Redemption Fund	\$ 74,082,484	\$ 347,222,567	\$ 346,972,837	\$ 74,332,214	\$ 371,482,710	\$ 371,482,710	\$ 387,185,513	\$ 387,185,513	\$ 74,332,214
Improvement District Bond and Interest Redemption Fund	171,489	428	428	171,489	313	0	1,280	216	172,866
Total	\$ 74,253,973	\$ 347,222,995	\$ 346,973,265	\$ 74,503,703	\$ 371,483,023	\$ 371,482,710	\$ 387,186,793	\$ 387,185,729	\$ 74,505,080
REVOLVING FUNDS									
Improvement District Revolving Fund	\$ 1,962,572	\$ -	\$ -	\$ 1,962,572	\$ -	\$ -	\$ -	\$ -	\$ 1,962,572
Housing and Community Development Revolving Fund	236,518	1,656	0	238,174	24	0	1,910	0	240,108
Total	\$ 2,199,090	\$ 1,656	\$ -	\$ 2,200,746	\$ 24	\$ -	\$ 1,910	\$ -	\$ 2,202,680

Fund Definitions

General Trust Fund — This fund accounts for monies received by the various agencies of the City for specific purposes, as trustee, donee, escrow agent, beneficiary, custodian or security holder, for which no special trust fund exists. This fund is distinguished from the Treasury Trust Fund in that all disbursements are made through claims vouchers.

Treasury Trust Fund — Monies of the same nature as are accounted for in the General Trust Fund but which require expeditious disbursements are deposited in this fund. In contrast with the General Trust Fund, disbursements are made from this fund through commercial checking accounts authorized by the Director of Budget and Fiscal Services instead of by claims vouchers.

Real Property Tax Trust Fund — This fund is used for the purpose of making refunds and adjustments relating to real property taxes.

General Obligation Bond and Interest Redemption Fund — This fund accounts for the payment of principal and interest on general obligation serial bonds issued by the City.

Improvement District Bond and Interest Redemption Fund — This fund accounts for the redemption of maturing City improvement district assessment bonds and collections of special assessments.

Improvement District Revolving Fund — Monies in this revolving fund are available to cover deficiencies, advance interest due, reimburse the General Fund in the event the payment of assessments are late or insufficient, and pay all expenses in connection with the sale of delinquent lots as bid for and purchased for the City by the Director of Budget and Fiscal Services.

Housing and Community Development Revolving Fund — This fund serves as a working capital fund to facilitate the expenditure of joint costs.

Revenues

Overview of Budgeted Funds

Major Funds

GOVERNMENTAL FUNDS

General Funds

Sewer Revenue Bond Fund

PROPRIETARY FUNDS

Sewer Fund

NON Major Funds

GOVERNMENTAL FUNDS

Highway Fund

Liquor Commission Fund

Bikeway Fund

Parks and Playground Fund

Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund

Special Events Fund

Honolulu Zoo Fund

Golf Fund

Hanauma Bay Nature Preserve Fund

Rental Assistance Fund

Leasehold Conversion Fund

Land Conservation Fund

Clean Water and Natural Lands Fund

Affordable Housing Fund

Patsy T. Mink Central Oahu Regional Park Fund

Waipio Peninsula Soccer Park Fund

Grants in Aid Fund

Community Development Fund

Housing and Community Development Rehabilitation Loan Fund

Pauahi Project Expend. HI R-15 Fund

Housing and Community Development Section 8 Contract Fund

Federal Grants Fund

Special Projects Fund

Capital Projects Fund

General Improvement Bond Fund

Highway Improvement Bond Fund

PROPRIETARY FUNDS

Transportation Fund

Solid Waste Special Fund

Housing Development Special Fund

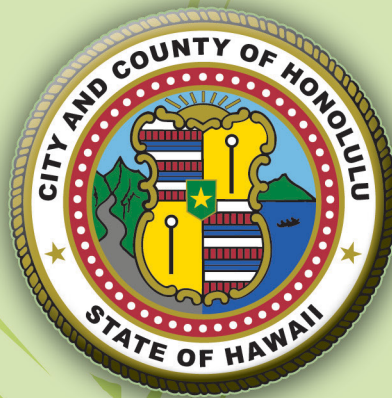
NON Major Funds (Continued)

FIDUCIARY FUNDS (NOT USED FOR BUDGET PURPOSES)

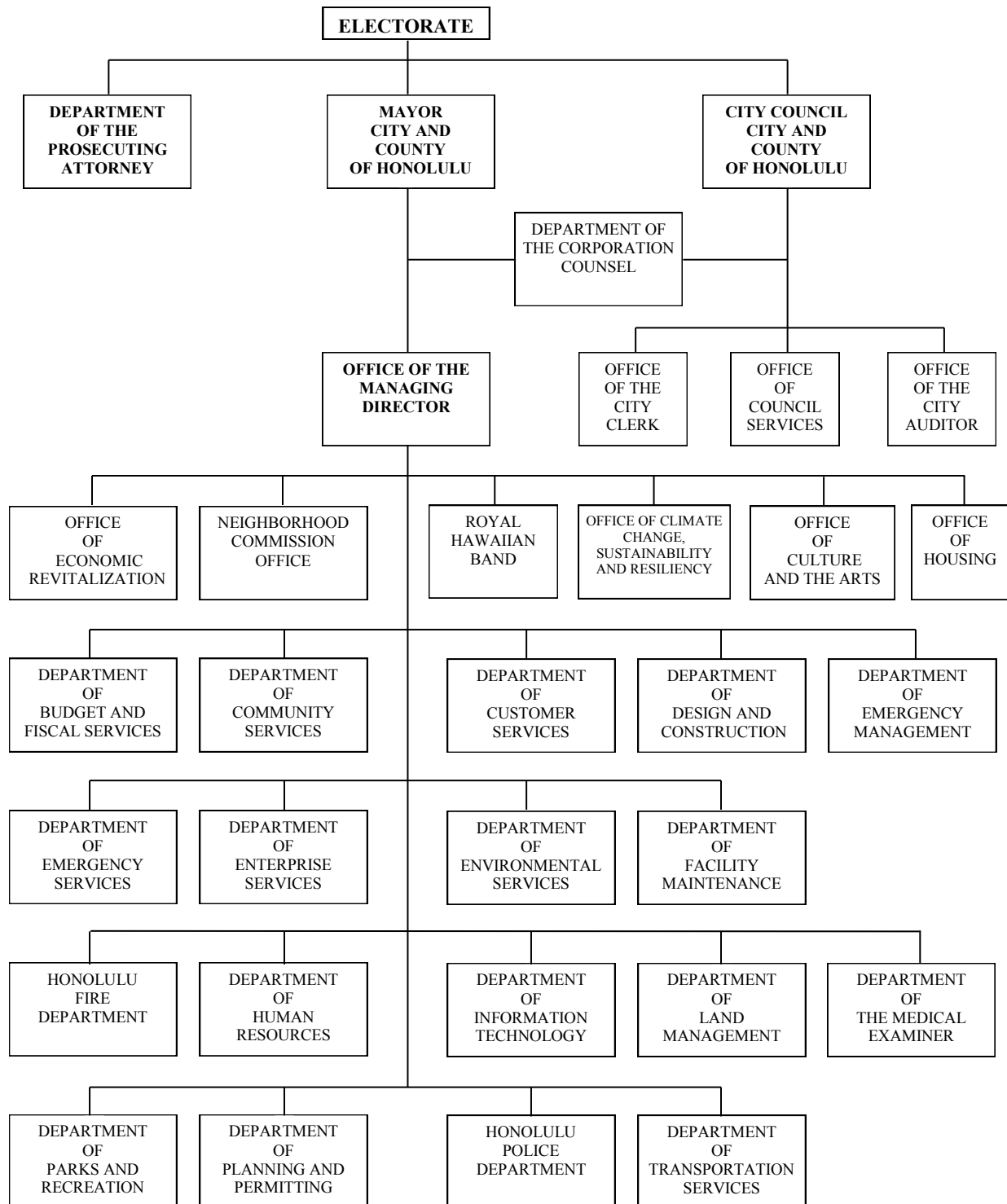
- General Trust Fund
- Treasury Trust Fund
- Real Property Tax Trust Fund
- Payroll Clearance Fund

This Page Intentionally Left Blank

Appendix



CITY AND COUNTY OF HONOLULU ORGANIZATION CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City & County of Honolulu
Hawaii**

For the Fiscal Year Beginning

July 01, 2021

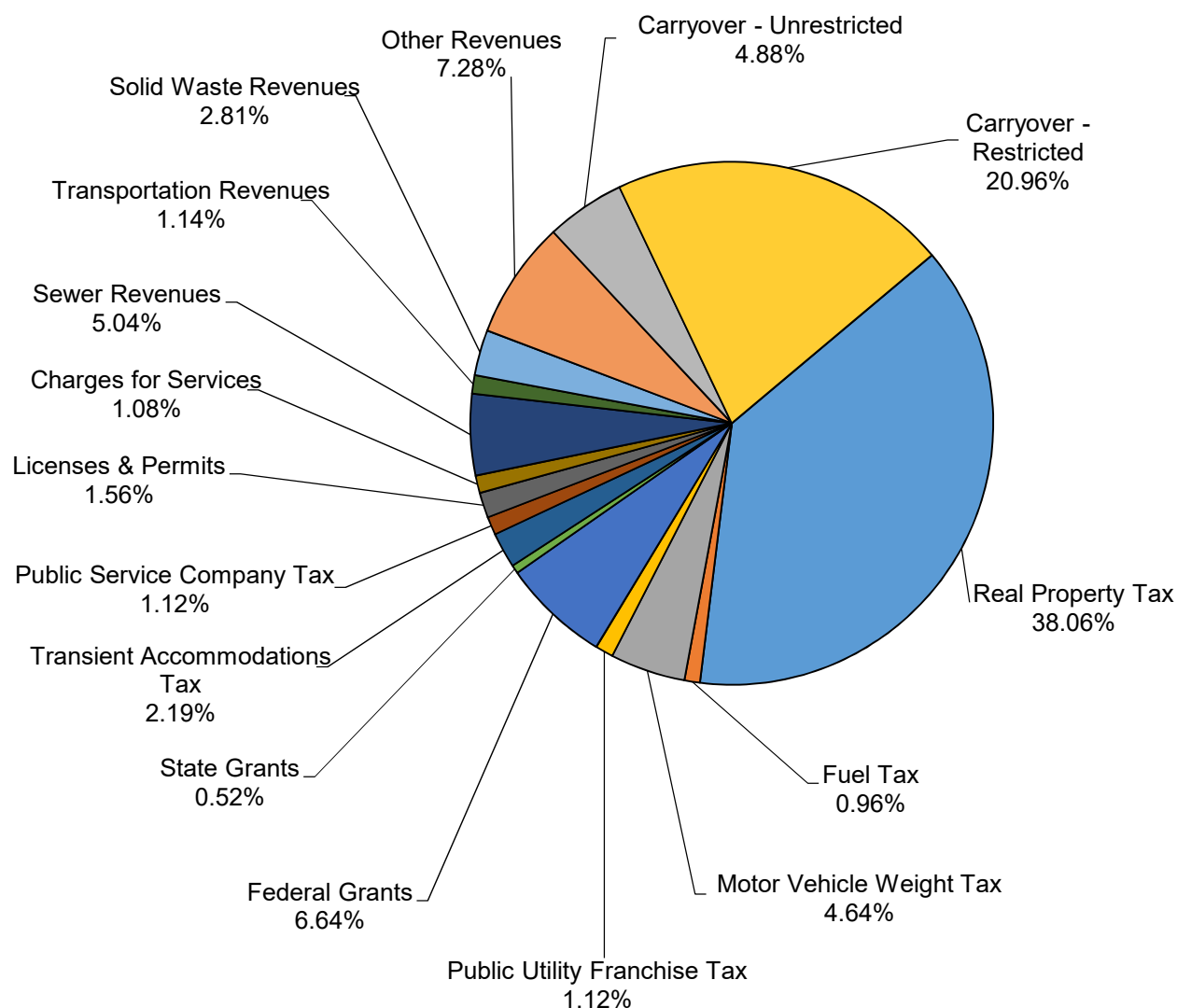
Christopher P. Morill

Executive Director

Where the City Gets Its Dollars

FY2023 Operating Resources

(\$3.92 Billion)

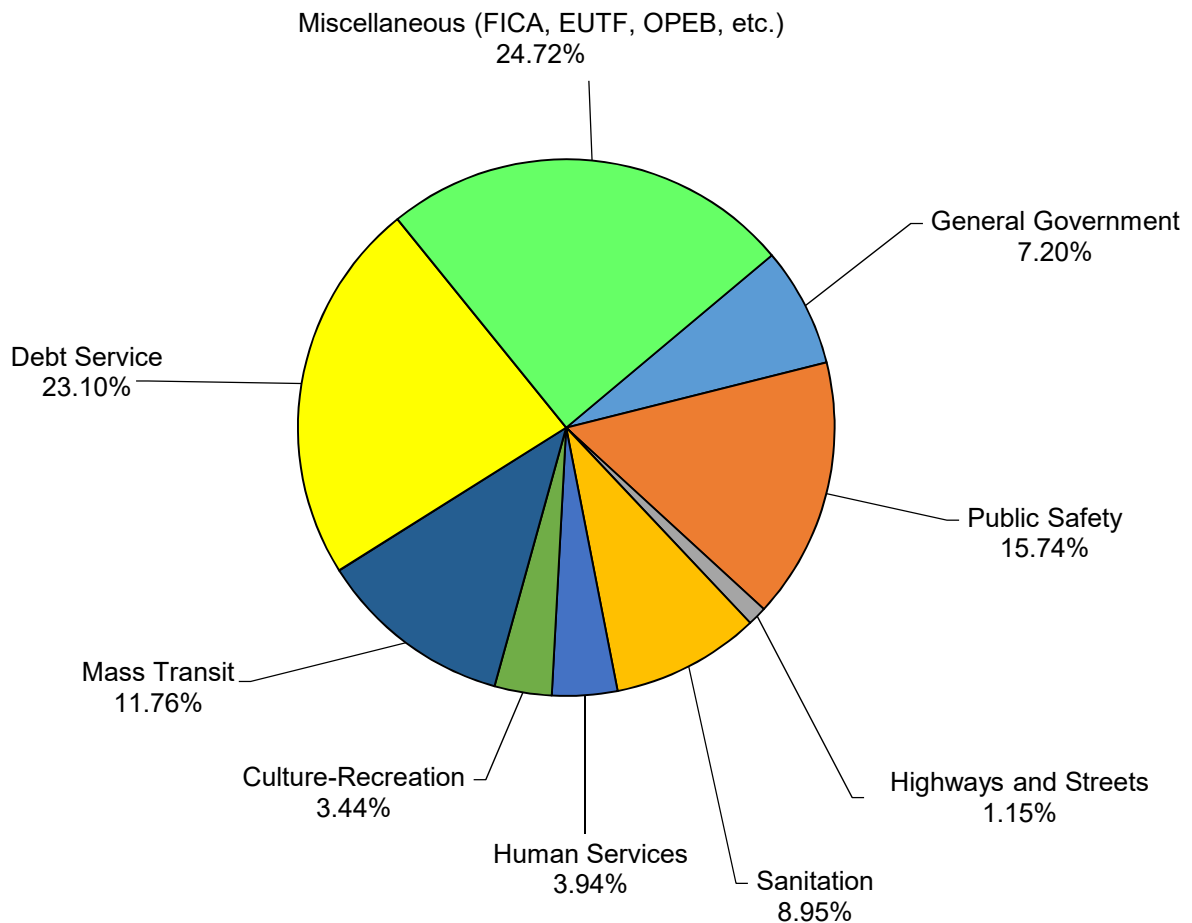


Note: This pie chart shows the different sources of funding for the City's operations. Carryover includes unappropriated and restricted fund balances.

Where the City Spends Its Dollars

FY2023 Operating Expenditures

(\$3.35 Billion)

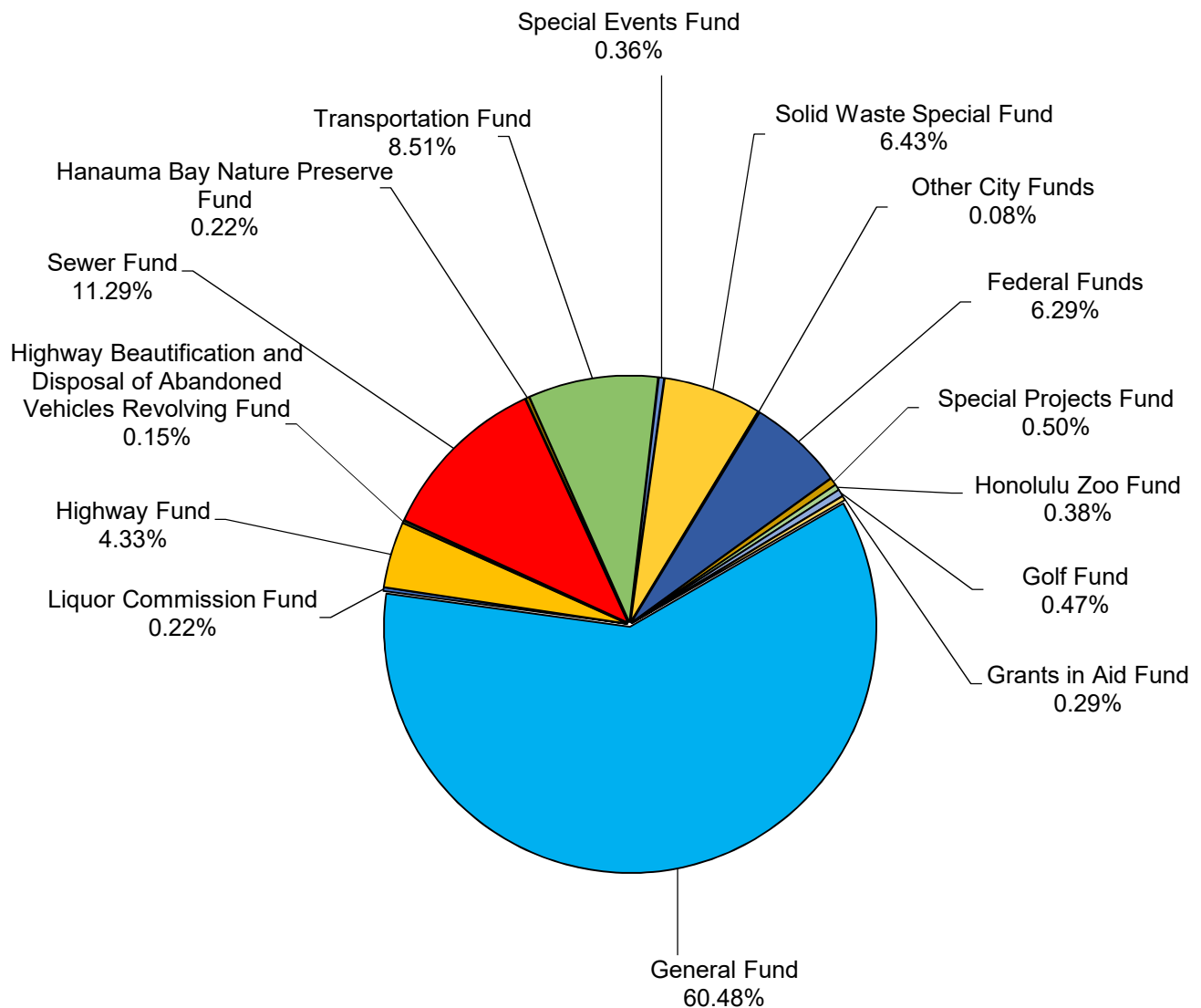


Note: This pie chart shows the amount spent on different types of City operations.

General and Special Funds

FY2023 Operating Budget

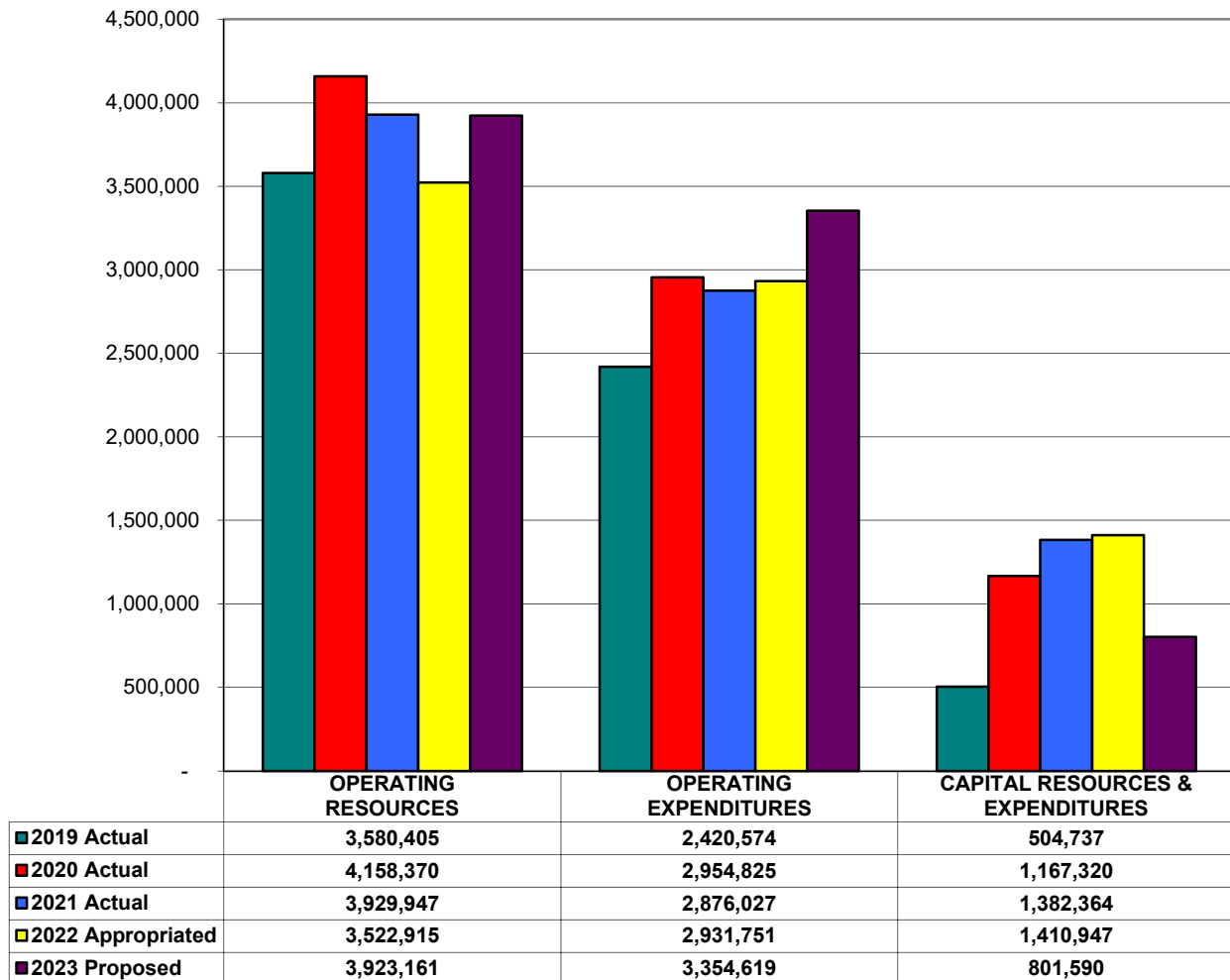
(\$3.35 Billion)



Note: This pie chart shows the different sources of funding for the City's operations.

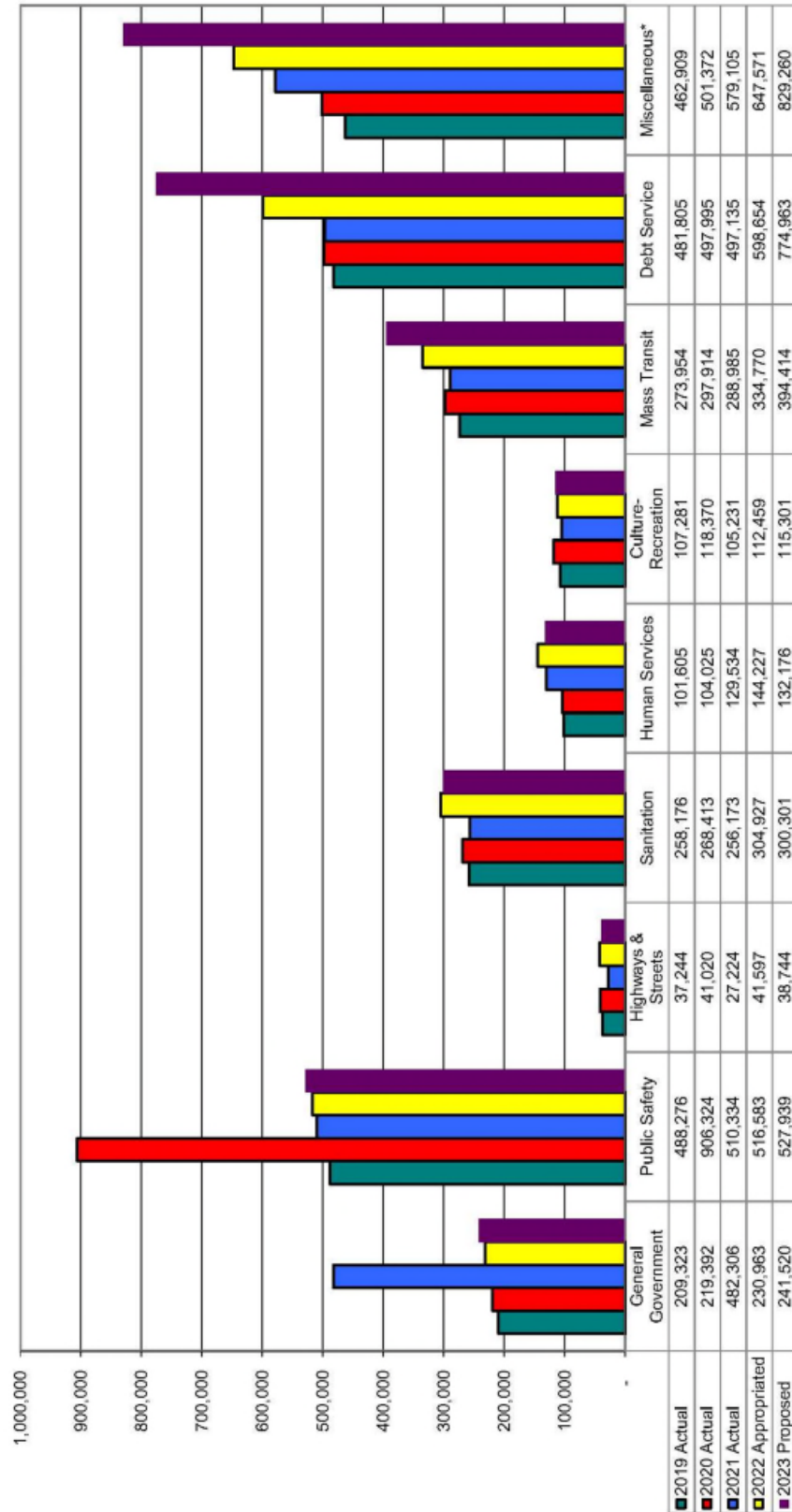
Five Year History of Resources and Expenditures

(Dollars in Thousands)

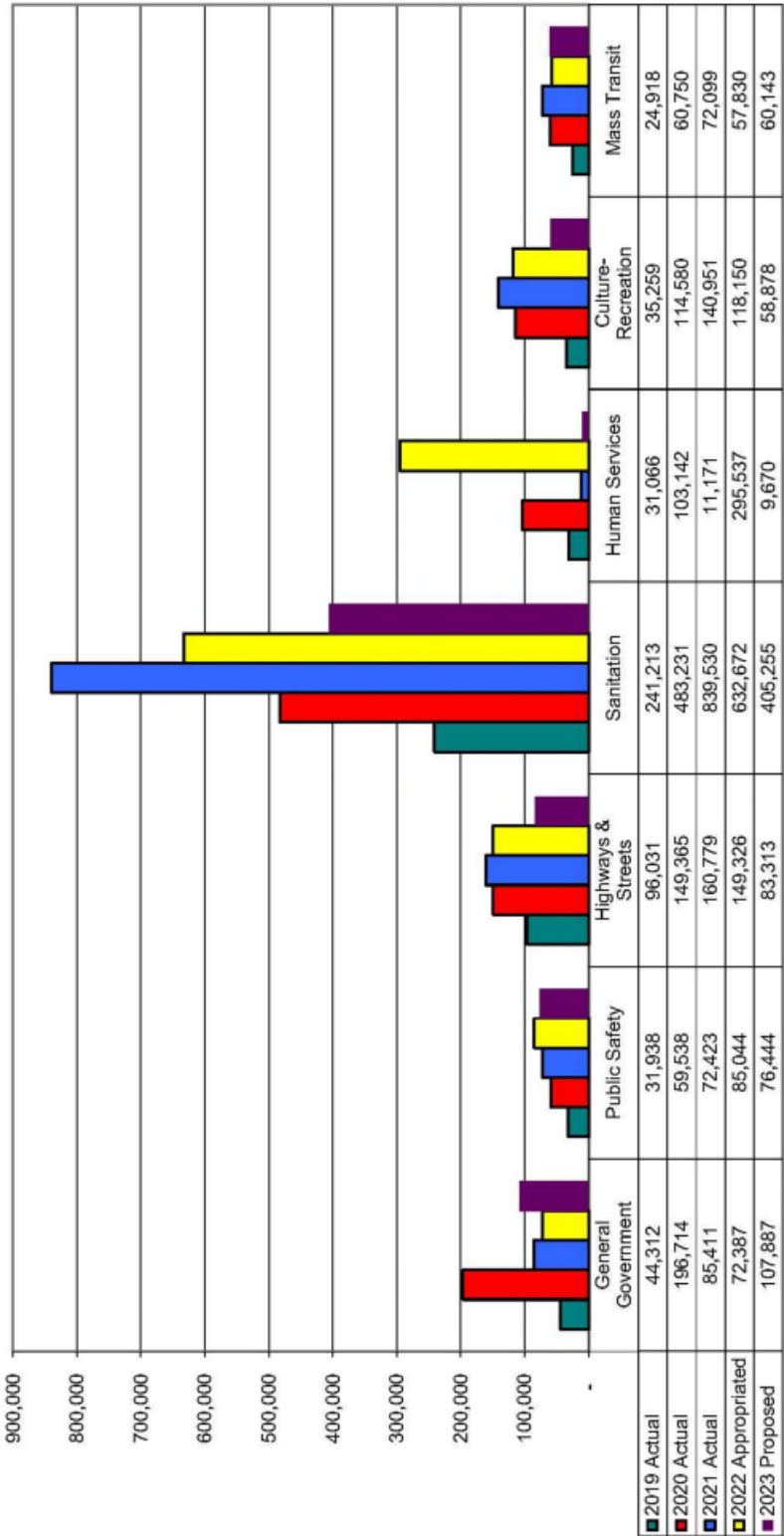


Note: 2021 Capital Resources and Expenditures reflect appropriated amounts. The 2021 Capital Budget begins on July 1, 2020 and ends on June 30, 2022.

Five Year History of Executive Operating Expenditures by Function (Dollars in Thousands) **ALL FUNDS**



Five Year History of Executive Capital Expenditures by Function
(Dollars in Thousands)
ALL FUNDS



Summary Financial Data

BUDGET AT A GLANCE OPERATING BUDGET EXPENDITURES BY COST ELEMENT Fiscal Year 2023

Department / Agency	Salaries	Current Expenses	Equipment	Total
Budget & Fiscal Services	\$ 21,138,953	\$ 5,109,566	\$ 823,000	\$ 27,071,519
Community Services	13,335,735	118,814,691	26,000	132,176,426
Corporation Counsel	9,141,447	3,996,077	-	13,137,524
Customer Services	13,380,114	11,301,262	-	24,681,376
Design and Construction	11,952,925	10,959,056	-	22,911,981
Emergency Management	935,700	296,843	-	1,232,543
Emergency Services	46,540,357	9,000,740	752,002	56,293,099
Enterprise Services	14,223,326	9,779,519	12,000	24,014,845
Environmental Services	75,833,062	224,467,842	-	300,300,904
Facility Maintenance	35,893,506	67,478,936	1,000,000	104,372,442
Fire	123,269,674	15,358,953	330,000	138,958,627
Human Resources	6,238,667	622,306	-	6,860,973
Information Technology	9,394,073	16,008,039	850,000	26,252,112
Land Management	989,230	2,492,705	-	3,481,935
Mayor	666,432	89,355	-	755,787
Managing Director	2,808,414	2,917,905	-	5,726,319
Neighborhood Commission	595,776	325,160	-	920,936
Royal Hawaiian Band	2,324,420	246,304	13,000	2,583,724
Medical Examiner	2,196,134	1,433,519	65,000	3,694,653
Parks and Recreation	51,419,416	37,282,846	-	88,702,262
Planning and Permitting	20,086,187	5,921,073	-	26,007,260
Police	269,353,235	41,632,069	1,281,000	312,266,304
Prosecuting Attorney	19,345,648	5,056,724	-	24,402,372
Transportation Services	157,686,268	245,394,836	508,500	403,589,604
	\$ 908,748,699	\$ 835,986,326	\$ 5,660,502	\$ 1,750,395,527
Debt Service	\$ -	\$ 774,963,000	\$ -	\$ 774,963,000
Retirement System Contributions	-	304,105,000	-	304,105,000
FICA and Pension Costs	-	42,882,000	-	42,882,000
Health Benefits Contributions	-	75,652,000	-	75,652,000
Other Post-Employment Benefits	-	188,091,000	-	188,091,000
Provision for Vacant Positions	-	59,592,000	-	59,592,000
Miscellaneous	-	158,938,000	-	158,938,000
	\$ -	\$ 1,604,223,000	\$ -	\$ 1,604,223,000
TOTAL EXPENDITURES	\$ 908,748,699	\$ 2,440,209,326	\$ 5,660,502	\$ 3,354,618,527

AT A GLANCE FY 2023
SUMMARY OF OPERATING AND CAPITAL BUDGET
Revenue, Expenditures and Unreserved Fund Balance

	General Fund	Special Revenue Funds	Enterprise Funds	Total Funds
REVENUES				
Operating Revenue	\$ 1,969,003,406	\$ 484,955,256	\$ 354,003,616	\$ 2,807,962,278
Capital Revenue	8,461,859	375,367,501	417,761,136	801,590,496
TOTAL REVENUE	\$ 1,977,465,265	\$ 860,322,757	\$ 771,764,752	\$ 3,609,552,774
EXPENDITURES				
Executive Operating Budget	\$ 2,028,914,529	\$ 445,192,421	\$ 880,511,577	\$ 3,354,618,527
Legislative Operating Budget	24,493,544	-	134,000	24,627,544
Executive Capital Budget	8,461,859	375,367,501	417,761,136	801,590,496
TOTAL EXPENDITURES	\$ 2,061,869,932	\$ 820,559,922	\$ 1,298,406,713	\$ 4,180,836,567
REVENUE OVER/(UNDER) EXPENDITURES	\$ (84,404,667)	\$ 39,762,835	\$ (526,641,961)	\$ (571,283,793)
NET INTERFUND TRANSFERS	\$ (85,482,009)	\$ (108,378,447)	\$ 193,860,456	\$ -
NET CHANGE IN FUND BALANCE	\$ (169,886,676)	\$ (68,615,612)	\$ (332,781,505)	\$ (571,283,793)
UNRESERVED FUND BALANCE				
Beginning	\$ 170,124,711	\$ 198,747,406	\$ 655,567,413	\$ 1,024,439,530
Net Change	(169,886,676)	(68,615,612)	(332,781,505)	(571,283,793)
Ending	\$ 238,035	\$ 130,131,794	\$ 322,785,908	\$ 453,155,737

STRATEGIC PLANNING SIX-YEAR PROJECTION BY FUNCTION
(Dollars in Millions)

	ESTIMATED					
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
OPERATING EXPENDITURES						
<i>Executive</i>						
General Government	\$ 241.5	\$ 245.9	\$ 252.4	\$ 258.1	\$ 263.9	\$ 269.7
Public Safety	527.9	557.2	573.4	590.6	604.0	625.2
Highways and Streets	38.7	41.8	43.5	48.1	50.0	53.0
Sanitation	300.3	309.9	319.8	328.7	337.8	345.8
Human Services	132.2	134.2	136.3	138.4	140.6	142.7
Culture-Recreation	115.3	117.4	119.5	121.6	123.8	126.0
Utilities or Other Enterprises (Mass Transit)	394.4	426.9	451.8	465.2	500.1	519.0
Debt Service	547.3	595.8	608.0	637.8	687.7	712.9
Retirement System Contributions	304.1	324.9	349.8	383.4	391.9	400.6
FICA and Pension Costs	42.9	44.7	45.8	46.9	48.0	49.1
Health Benefits Contributions	75.7	75.2	81.9	89.3	97.3	106.1
Other Post-Employment Benefits	188.1	190.9	196.2	203.8	210.9	218.5
Provision for Vacant Positions	59.6	60.8	62.0	63.2	64.5	65.8
Miscellaneous	158.9	200.8	280.5	399.8	407.7	415.8
<i>Legislative</i>						
General Government	24.6	25.0	25.4	25.8	26.1	26.5
TOTAL OPERATING EXPENDITURES	\$ 3,151.5	\$ 3,351.4	\$ 3,546.3	\$ 3,800.7	\$ 3,954.3	\$ 4,076.7
HART Related Debt Service	\$ 227.7	\$ 117.0	\$ 124.8	\$ 239.9	\$ 358.9	\$ 360.5

STRATEGIC PLANNING SIX-YEAR PROJECTION BY FUNCTION
(Dollars in Millions)

	E S T I M A T E D					
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
CAPITAL EXPENDITURES						
General Government	\$ 107.9	\$ 69.2	\$ 65.3	\$ 54.5	\$ 55.0	\$ 49.8
Public Safety	76.4	62.4	57.7	67.2	98.7	72.1
Highways and Streets	83.3	94.0	95.6	111.0	68.2	100.9
Sanitation	405.3	698.9	682.5	410.4	355.7	328.6
Human Services	9.7	10.0	10.0	10.0	10.0	10.0
Culture-Recreation	58.9	41.5	45.8	36.3	38.1	44.7
Utilities or Other Enterprises (Mass Transit)	60.1	62.6	50.1	51.1	44.9	44.9
TOTAL CAPITAL EXPENDITURES	\$ 801.6	\$ 1,038.6	\$1,007.0	\$ 740.5	\$ 670.6	\$ 651.0

Operating Expenditure Assumptions:

- Annual increase in salaries assumes increases of 2% per year
- Annual increase in current expense & equipment 1.5%
- Debt service projections are based on prior year debt issuances and estimated future year debt issuances in the 6-Year CIP.
- HART General Obligation Bond debt service amounts are from the HART
- ERS – Rates in State law
- Health Benefits - 9% annual increase
- OPEB – FY 23 and thereafter if based on state law funding requirement
- Risk Management - 5% annual increase
- Other provisionals - 0% increase

SIX-YEAR PROJECTION OF RESOURCES

(Dollars in Millions)

	ESTIMATED					
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
OPERATING RESOURCES	-					
Real Property Tax	\$ 1,493.6	\$ 1,583.1	\$ 1,662.1	\$ 1,745.1	\$ 1,832.2	\$ 1,923.6
Fuel Tax	37.7	37.9	38.1	38.3	38.5	38.6
Motor Vehicle Weight Tax	181.9	181.9	181.9	181.9	181.9	181.9
Public Utility Franchise Tax	43.8	44.4	45.4	46.4	47.2	48.1
Federal Grants	260.4	96.5	94.5	95.0	95.0	95.1
State Grants	20.4	17.4	17.6	17.7	17.7	17.7
Transient Accommodations Tax	85.8	88.4	91.0	93.8	96.6	99.5
Public Service Company Tax	44.0	44.0	44.0	44.0	44.0	44.0
Licenses and Permits	61.3	59.1	59.3	61.2	61.3	60.7
Charges for Services	42.4	42.7	43.2	42.8	43.3	42.8
Sewer Revenues	197.6	57.2	53.4	119.7	182.7	223.5
Bus Transportation Revenues	44.7	46.8	57.2	57.2	57.2	57.2
Solid Waste Disposal Revenues	110.2	122.9	122.9	122.9	122.9	122.9
Other Revenues	58.1	80.4	85.8	91.8	97.5	103.6
Subtotal-Operating Resources	2,681.9	2,502.7	2,596.4	2,757.8	2,918.0	3,059.2
Carry-Over	1,024.4	1,061.5	1,028.5	968.2	925.0	919.4
TOTAL OPERATING RESOURCES	\$ 3,706.3	\$ 3,564.2	\$ 3,624.9	\$ 3,726.0	\$ 3,843.0	\$ 3,978.6
HART Reimbursement for Debt Service	\$ 227.7	\$ 117.0	\$ 124.8	\$ 239.9	\$ 358.9	\$ 360.5

SIX-YEAR PROJECTION OF RESOURCES

(Dollars in Millions)

	ESTIMATED					
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
CAPITAL RESOURCES						
General Obligation Bonds	\$ 314.1	\$ 445.8	\$ 304.0	\$ 310.7	\$ 269.2	\$ 258.5
General Fund	8.5	0.2	0.2	0.2	0.2	0.2
Bikeway Fund	1.1	0.6	0.6	0.6	0.6	0.6
Hanauma Bay Nature Preserve Fund	0.1	-	-	-	-	-
Parks and Playgrounds Fund	3.7	-	-	-	-	-
Sewer Fund	268.8	409.5	513.7	347.7	285.1	244.7
Sewer Revenue Bond Improvement Fund	79.8	94.0	115.3	2.2	52.0	76.0
Federal Grants Fund	73.5	73.4	58.0	64.0	48.3	55.9
Community Development Fund	5.7	-	-	-	-	-
Capital Projects Fund	2.7	-	0.1	-	0.1	-
Utilities' Share	-	0.1	0.1	0.1	0.1	0.1
Transportation Fund	1.2	-	-	-	-	-
Golf Fund	0.3	-	-	-	-	-
Highway Fund	4.2	-	-	-	-	-
Honolulu Zoo Fund	-	-	-	-	-	-
Solid Waste Special Fund	12.8	-	-	-	-	-
Clean Water and Natural Lands Fund	17.9	7.5	7.5	7.5	7.5	7.5
Affordable Housing Fund	7.2	7.5	7.5	7.5	7.5	7.5
TOTAL CAPITAL RESOURCES	\$ 801.6	\$ 1,038.6	\$ 1,007.0	\$ 740.5	\$ 670.6	\$ 651.0

Resource Assumptions:

- Real Property Tax increase of 5% in FY 2024 through FY 2028.
- FY23 Real Property Tax includes \$1,493 M. Operating Resources and \$14 M. Capital Resources amounting to \$1,507 M.
- The future year projections for the Public Service Company, Franchise and Fuel Taxes are based on the Council of Revenues projections and actual revenue trends.
- The County Transient Accommodations Tax is based on estimates provided by the State Department of Taxation.
- All remaining multi-year projections were made by the City agencies based on their historical experience.
- Reimbursements from HART for debt service equals the amount of HART debt service for general obligation bonds.

SUMMARY OF SIX-YEAR PROJECTION OF EXPENDITURES AND RESOURCES
(Dollars in Millions)

	ESTIMATED					
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
EXPENDITURES						
OPERATING	\$ 3,151.5	\$ 3,351.4	\$ 3,546.3	\$ 3,800.7	\$ 3,954.3	\$ 4,076.7
CAPITAL	801.6	1,038.6	1,007.0	740.5	670.6	651.0
TOTAL EXPENDITURES	\$ 3,953.1	\$ 4,390.0	\$ 4,553.3	\$ 4,541.2	\$ 4,624.9	\$ 4,727.7
RESOURCES						
OPERATING	\$ 3,706.3	\$ 3,564.2	\$ 3,624.9	\$ 3,726.0	\$ 3,843.0	\$ 3,978.6
CAPITAL	801.6	1,038.6	1,007.0	740.5	670.6	651.0
TOTAL RESOURCES	\$ 4,507.8	\$ 4,602.8	\$ 4,631.9	\$ 4,466.5	\$ 4,513.6	\$ 4,629.6
DIFFERENCE	\$ 554.8	\$ 212.8	\$ 78.6	\$ (74.7)	\$ (111.3)	\$ (98.1)
HART Related Debt Service	\$ 227.7	\$ 117.0	\$ 124.8	\$ 239.9	\$ 358.9	\$ 360.5
HART Reimbursement for Debt Service	\$ 227.7	\$ 117.0	\$ 124.8	\$ 239.9	\$ 358.9	\$ 360.5

The projections reflect the City's commitments for collective bargaining that are still in negotiation or arbitration, Rail operations and maintenance costs, ERS increases due to spiking, and reductions in federal funding as we recover from the COVID-19 pandemic. The combination of these changes and revenue projections that assume no rate changes, cause the negative difference between revenues and expenditures in FY 2026 through FY 2028. Projections of future expenses and revenues are preliminary in nature and actual expenses and revenues may differ significantly from projected amounts.

FUNDING SOURCES BY DEPARTMENT

Funds	Departments																							
	BFS	DCS	COR	CSD	DDC	DEM	ESD	DES	ENV	DFM	HFD	DHR	DIT	DLM	MAY	MDO	NCO	RHB	MED	DPR	DPP	HPD	PAT	DTS
GN	•	•	•	•	•	•	•			•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
HW					•					•											•	•		•
SW	•		•		•				•	•			•											
BT										•														•
LC	•		•										•											
BK										•														•
HB				•						•											•			
SV	•							•																
PD								•																
ZO																								
GC								•																
WF	•								•	•	•		•											
HN							•													•				
RA		•																						
LE																								
HD	•																							
CF														•										
AF		•																						
PB																				•				
PC																				•	•			
GR	•	•																						
CD	•	•																						
RL		•																						
SE	•	•																						
FG	•	•			•	•							•								•		•	•
SP		•				•	•																•	•

Funding Sources by Department

Funding Sources by Department – Legends

Departments:

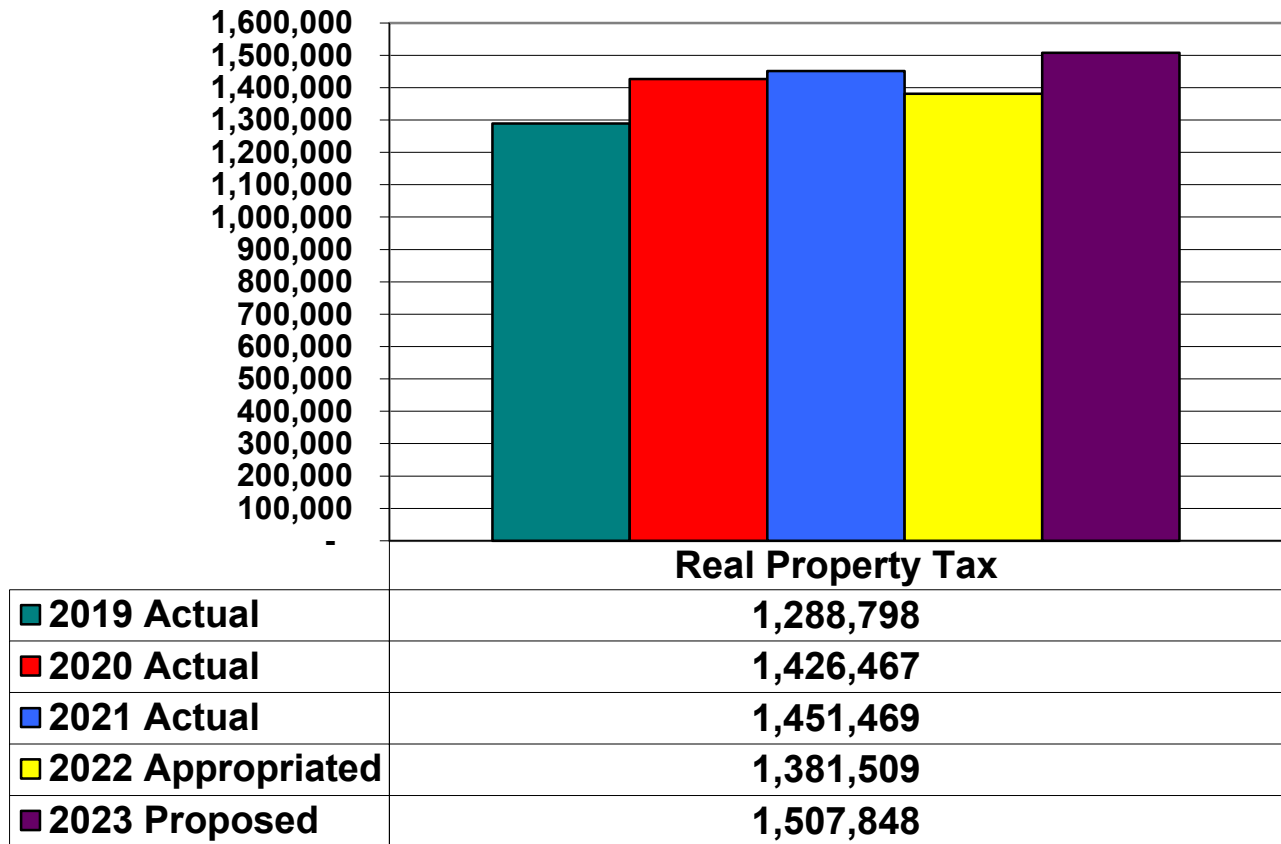
BFS	Budget and Fiscal Services
COR	Corporation Counsel
CSD	Customer Services
DCS	Community Services
DDC	Design and Construction
DEM	Emergency Management
DES	Environmental Services
DFM	Facility Maintenance
DHR	Human Resources
DIT	Information Technology
DLM	Land Management
DPP	Planning and Permitting
DPR	Parks and Recreation
DTS	Transportation Services
ENV	Environmental Services
ESD	Emergency Services
HFD	Honolulu Fire
HPD	Honolulu Police
MAY	Mayor
MDO	Managing Director
MED	Medical Examiner
NCO	Neighborhood Commission
PAT	Prosecuting Attorney
RHB	Royal Hawaiian Band

Funds:

AF	Affordable Housing Fund
BK	Bikeway Fund
BT	Transportation Fund
CF	Clean Water and Natural Lands Fund
GC	Golf Fund
GN	General Funds
GR	Grants in Aid Fund
HB	Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund
HD	Housing Development Special Fund
HN	Hanauma Bay Nature Preserve Fund
HW	Highway Fund
LC	Liquor Commission Fund
LE	Leasehold Conversion Fund
PB	Patsy T. Mink Central Oahu Regional Park Fund
PC	Waipio Peninsula Soccer Park Fund
PD	Honolulu Zoo Fund
RA	Rental Assistance Fund
SV	Special Event Fund
SW	Sewer Fund
WF	Solid Waste Special Fund
Federal Funds:	
CD	Community Development Fund
FG	Federal Grants Fund
RL	Housing and Community Development Rehabilitation Loan Fund
SE	Housing and Community Development Section 8 Contract Fund
SP	Special Projects Fund

Real Property Tax

(Dollars in Thousands)



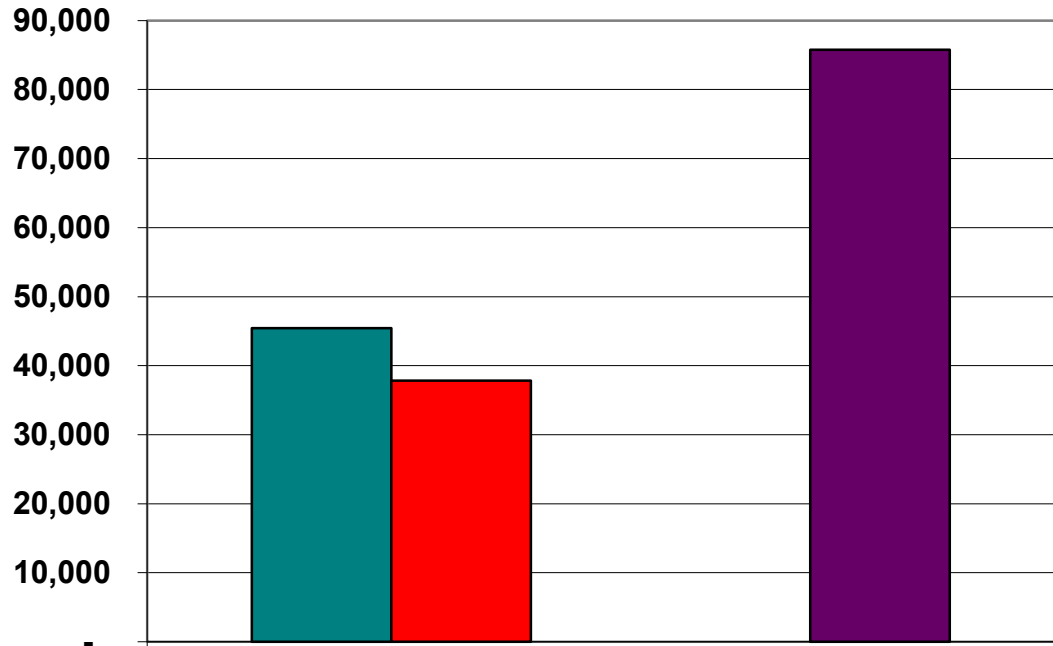
The Real Property Tax is a tax on real property (land and improvements) based on the assessed valuation at 100% of fair market value in its entirety. The exemption for owner-occupied homes is \$100,000 with a higher exemption of \$140,000 allowed for those 65 years of age and older. Rates are set for various classes of property.

The 2023 proposed revenue is based upon estimates of the assessed values by the City's Real Property Tax Division, for all classes, at proposed rates of real property.

Revenues from Real Property Tax are reflected in the General Fund.

Transient Accommodations Tax

(Dollars in Thousands)



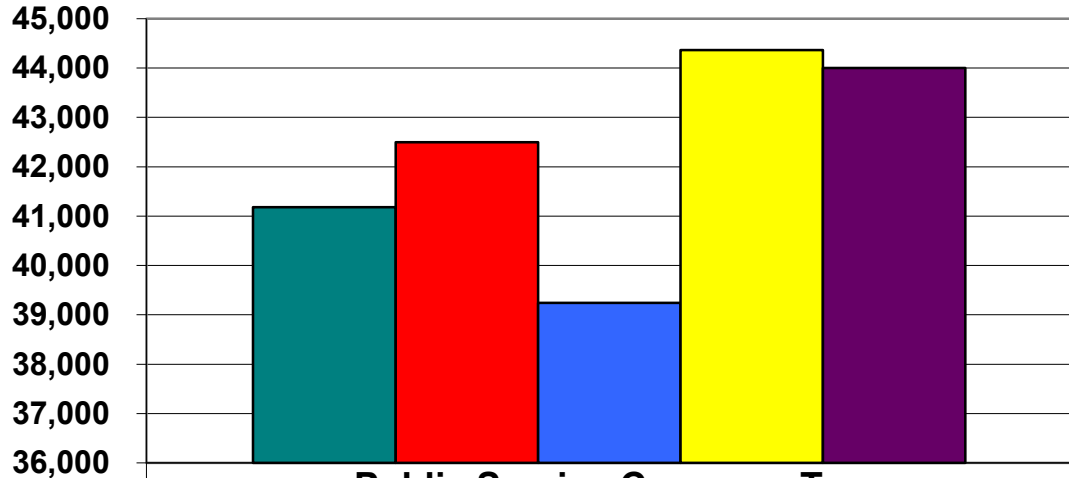
Transient Accommodations Tax	
2019 Actual	45,423
2020 Actual	37,853
2021 Actual	-
2022 Appropriated	-
2023 Proposed	85,794

Act 1 (2017) raised the TAT rate to 10.25% of gross proceeds received as a compensation for the furnishing of transient accommodations. The Act also increased the allocation to the counties to up to \$103 million with the City and County of Honolulu receiving up to \$45,423,000 for its 44.1% share. Due to the economic downturn caused by the COVID-19 pandemic, TAT allotments from the State were suspended indefinitely by Governor's Sixth Supplementary Emergency Proclamation dated April 16, 2020. Act 1, Session Laws of Hawaii 2021, 1st Special Session, permanently discontinued allotments from the State, however it enabled the Counties to create their own TAT surcharge not to exceed 3%. Upon passage of Ordinance 21-33 in December 2021, the City and County of Honolulu began assessing a 3% transient accommodations tax on properties within the City that are eligible under HRS Chapter 237D. The table above shows the full anticipated amount the City expects to collect in FY2023 which will be divided between HART and the City 33.33% / 66.67% respectively during the initial two years of the tax.

Revenues from the Transient Accommodations Tax are reflected in the General Fund.

Public Service Company Tax

(Dollars in Thousands)



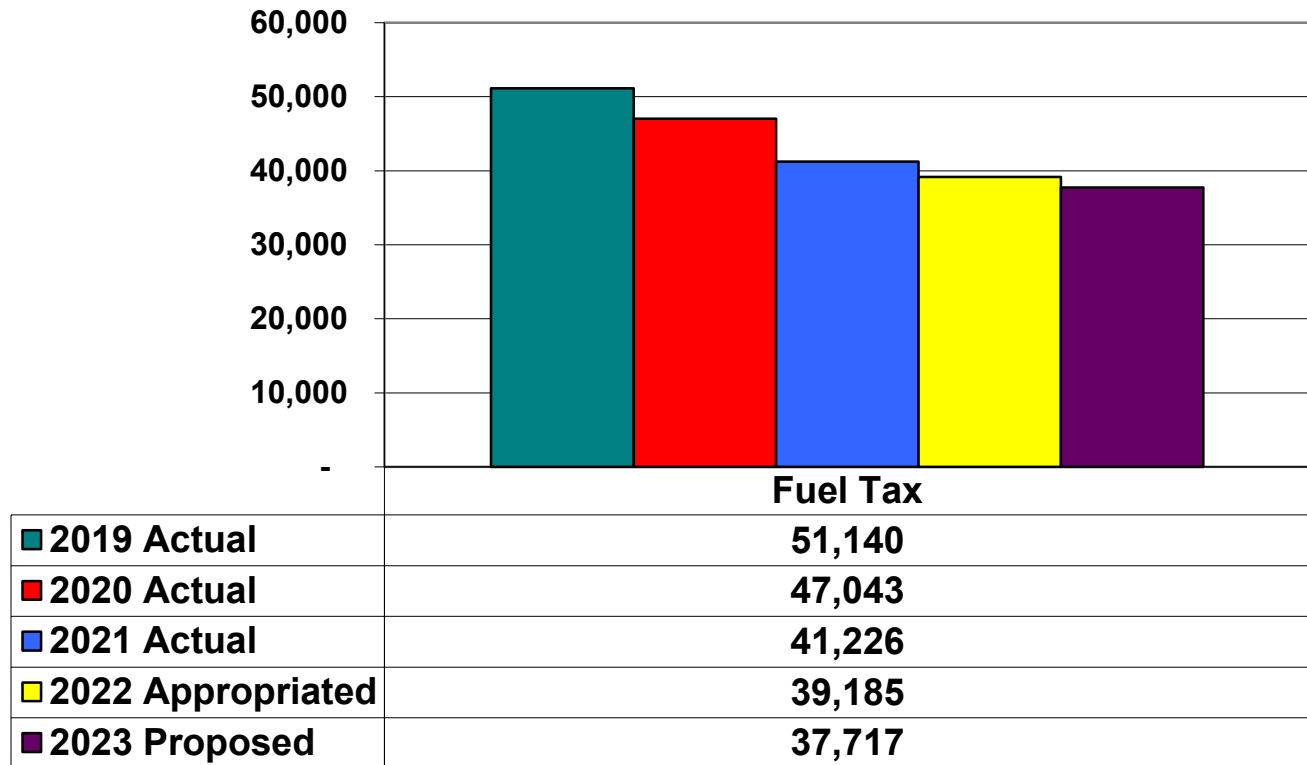
Public Service Company Tax	
2019 Actual	41,182
2020 Actual	42,498
2021 Actual	39,240
2022 Appropriated	44,362
2023 Proposed	44,000

Revenue from the Public Service Company Tax reflects a 1.885 percent tax on the gross income of public service companies, as defined by Chapter 239 of the Hawaii Revised Statutes. The 2023 proposed estimate is based on growth projections in the Council on Revenue's General Fund Forecast.

Public Service Company Tax revenues are reflected in the General Fund.

Fuel Taxes

(Dollars in Thousands)

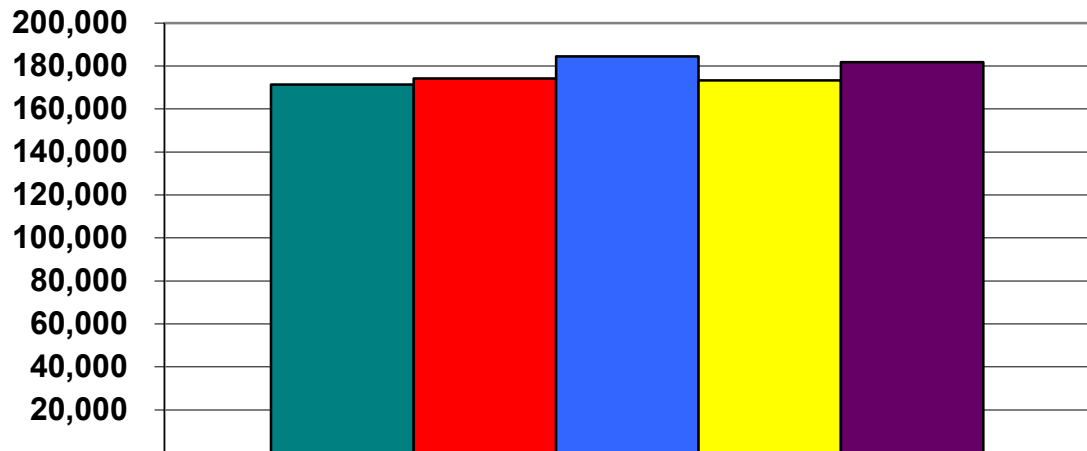


The Fuel Tax reflects a tax imposed on liquid fuels sold or used within the City's jurisdiction. The tax does not apply to aviation fuel nor diesel fuel used on non-public highways.

Revenues from Fuel Taxes are reflected in the Highway Fund.

Motor Vehicle Weight Tax

(Dollars in Thousands)



Motor Vehicle Weight Tax	
2019 Actual	171,423
2020 Actual	174,263
2021 Actual	184,522
2022 Appropriated	173,267
2023 Proposed	181,857

The Motor Vehicle Weight Tax is a tax imposed on the net weight of all vehicles used on the public highways. The following tax rates have been in effect since January 1, 2019:

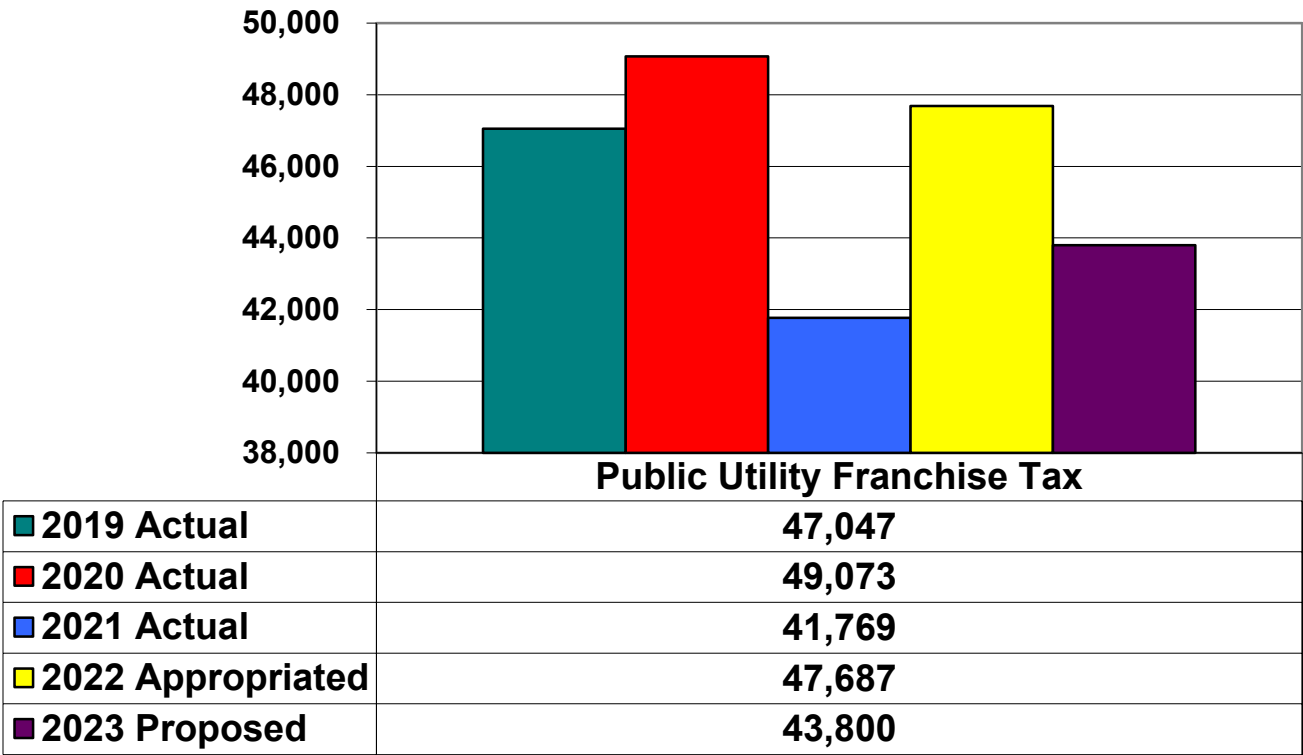
Passenger vehicles and noncommercial vehicles not exceeding 6,500 pounds (automobiles, buses and ambulances) - tax rate currently at 7 cents per pound (net weight).

Motor vehicles and other vehicles designed for other than carrying passengers (trucks, truck-tractors, road tractors, trailers and semi-trailers) - tax rate currently at 7.5 cents per pound (net weight).

Motor Vehicle Weight Tax revenues are reflected in the Highway Fund.

Public Utility Franchise Tax

(Dollars in Thousands)

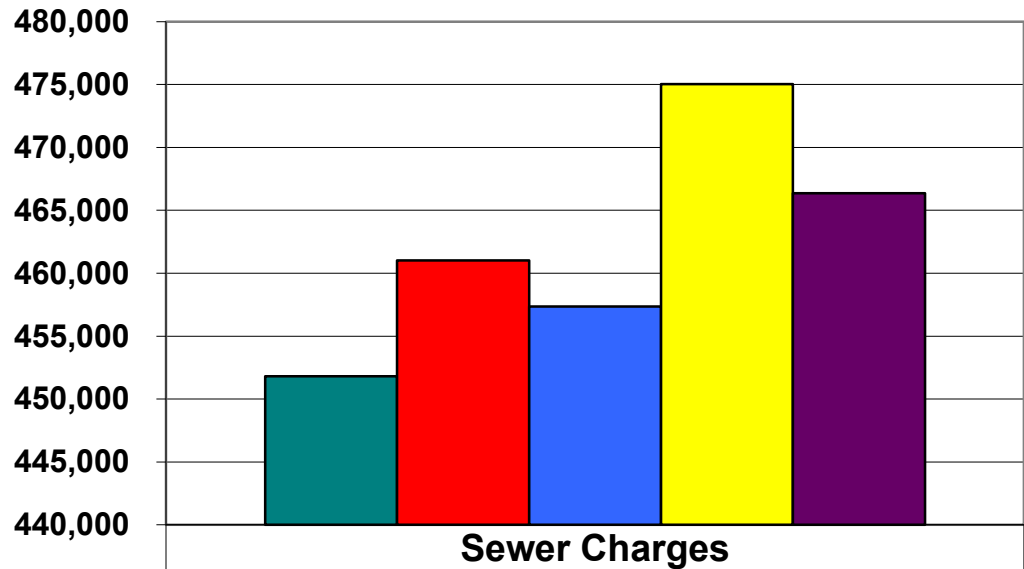


Revenue from the Public Utility Franchise Tax reflects a 2.5% tax on the gross receipts for sales of electric power and gas companies (but not telephone or cable television companies). The 2023 proposed estimate anticipates lower revenues as the economy continues to recover from the COVID-19 pandemic.

Public Utility Franchise Tax revenues are reflected in the Highway Fund.

Sewer Service Charges

(Dollars in Thousands)



2019 Actual	451,808
2020 Actual	461,009
2021 Actual	457,347
2022 Appropriated	475,046
2023 Proposed	466,373

Sewer Service Charges reflect charges primarily related to the discharge of wastewater from residential dwellings and non-residential facilities. The 2023 proposed estimate is developed by the City's Department of Environmental Services and takes into account historical data, and certain additional demand requirements.

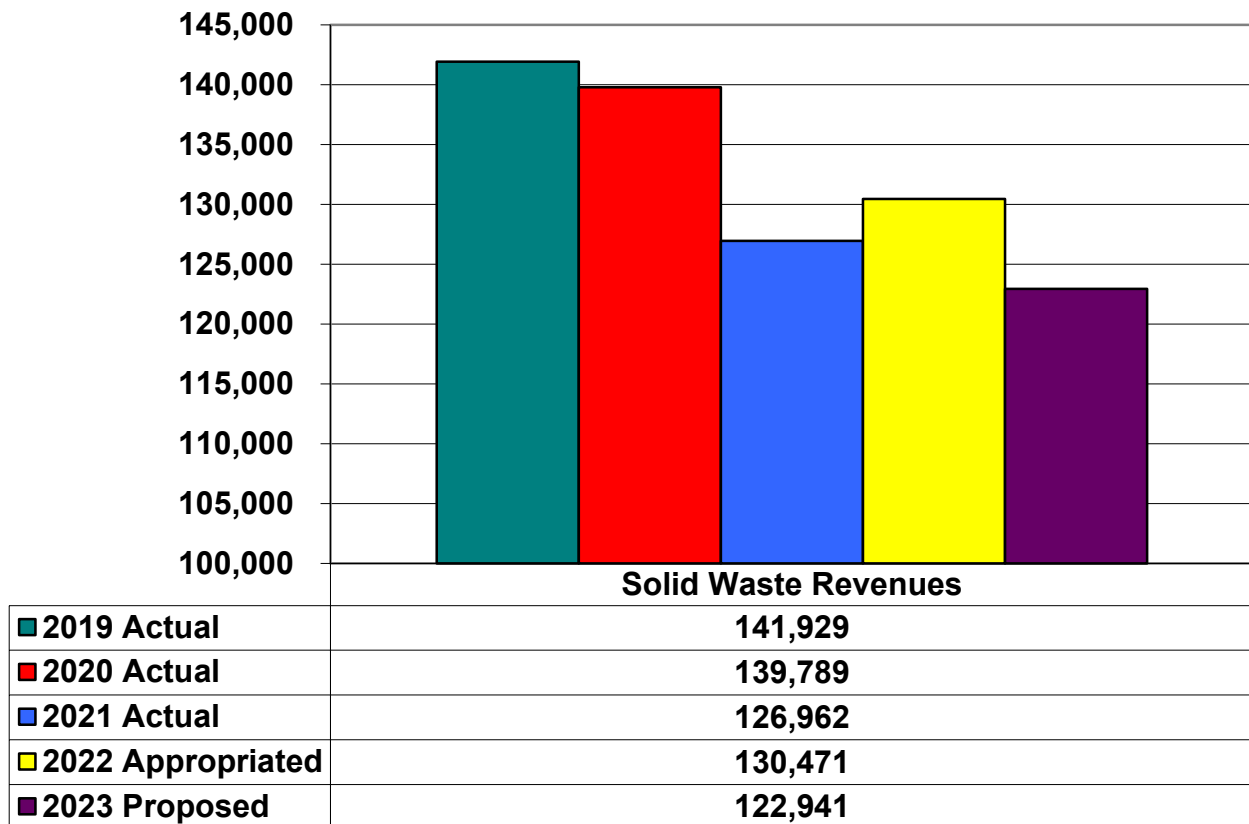
Sewer Service Charges are reflected in the Sewer Fund.

The following are the current basic Sewer Service Charges, effective July 1, 2016.

Residential - 7/1/2016	
Single family & duplex dwellings per dwelling unit per month:	
Monthly base charge	\$77.55
Monthly usage charge per 1,000 gallons of metered water consumed	\$4.63
Multiple unit dwellings per dwelling unit per month:	
Monthly base charge	\$53.32
Monthly usage charge per 1,000 gallons of metered water consumed	\$4.63
Non-Residential:	
Various rates based on water usage or wastewater discharge	

Solid Waste Revenues

(Dollars in Thousands)



Solid Waste revenues are primarily fees charged for the disposal of refuse and other solid wastes delivered to disposal facilities by any business or any federal or state agency. The 2023 proposed estimate is based upon estimates from the Department of Environmental Services.

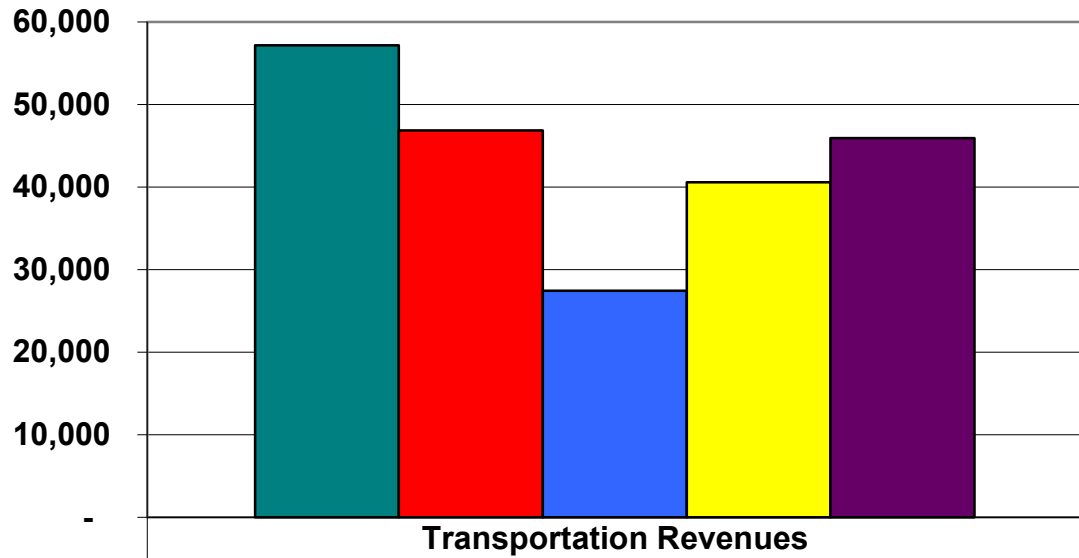
The rates below for disposal of refuse delivered to disposal facilities have been in effect since January 1, 2005:

- H-Power Facility - \$81.00 per ton
- Transfer Stations - \$110.60 per ton
- Landfills - \$81.00 per ton

Solid Waste revenues are reflected in the Solid Waste Special Fund.

Transportation Revenues

(Dollars in Thousands)



■ 2019 Actual	57,140
■ 2020 Actual	46,850
■ 2021 Actual	27,422
■ 2022 Appropriated	40,554
■ 2023 Proposed	45,908

Transportation Revenues reflect revenues collected primarily from the City's island wide public transit system. The 2023 proposed estimate is based upon estimates from the Department of Transportation Services.

Transportation revenues are reflected in the Transportation Fund.

Summarized below are the authorized fares effective July 1, 2022:

Adult one-way cash fare	\$3.00
Youth one-way cash fare	1.50
Senior / Disabled one-way cash fare	1.25
Adult 1-day pass	7.50
Youth 1-day pass	3.75
Senior / Disabled 1-day pass	3.00
Adult monthly pass	80.00
Youth monthly pass	40.00
Senior / Disabled monthly pass	20.00
Adult annual pass	880.00
Youth annual pass	440.00
Senior annual pass	45.00
Disabled annual pass	45.00

Summary of Resources by Source

SUMMARY OF RESOURCES BY SOURCE

Source	FY 2021 Actual*	FY 2022 Appropriated	FY 2023 Proposed
<i>OPERATING RESOURCES</i>			
Real Property Tax	\$ 1,438,741,921	\$ 1,368,415,863	\$ 1,493,551,944
Fuel Tax	41,226,315	39,184,731	37,717,235
Motor Vehicle Weight Tax	184,521,694	173,267,340	181,857,140
Public Utility Franchise Tax	41,768,508	47,687,023	43,800,000
Federal Grants	224,474,781	229,075,238	260,415,504
State Grants	34,081,749	17,826,980	20,361,688
Transient Accommodations Tax	-	-	85,794,000
Public Service Company Tax	39,239,877	44,362,000	44,000,000
Licenses and Permits	60,568,026	63,029,172	61,325,243
Charges for Services	27,790,474	37,120,076	42,437,415
Sewer Charges	217,730,856	270,946,260	197,580,316
Transportation Revenues	27,422,148	40,554,400	44,677,000
Solid Waste Revenues	126,962,064	130,470,900	110,165,900
Other Revenues	90,131,497	154,170,835	285,760,088
Carry-Over	1,375,286,728	906,804,602	1,013,717,619
TOTAL OPERATING RESOURCES	\$ 3,929,946,638	\$ 3,522,915,420	\$ 3,923,161,092
<i>CAPITAL RESOURCES</i>			
General Obligation Bonds			
General Obligation Bonds	\$ 452,827,899	\$ 741,925,810	\$ 314,060,250
General Fund			
Other Revenues	200,000	200,000	8,461,859
Highway Fund			
Other Revenues	-	-	4,245,700
Solid Waste Special Fund			
Solid Waste Revenues	-	-	12,775,000
Transportation Fund			
Transportation Revenues	-	-	1,231,000
Special Events Fund			
Other Revenues	-	-	-
Golf Fund			
Other Revenues	-	-	329,000
Honolulu Zoo Fund			
Other Revenues	-	-	12,000
Bikeway Fund			
Other Revenues	750,000	200,000	1,055,000
Hanauma Bay Nature Preserve Fund			
Charges for Services	-	1,241,000	70,000
Parks and Playgrounds Fund			
Other Revenues	1,797,100	996,006	3,713,953

Summary of Resources by Source

Source	FY 2021 Actual*	FY 2022 Appropriated	FY 2023 Proposed
Sewer Fund			
Sewer Charges	239,616,540	204,100,000	268,793,136
Sewer Revenue Bond Improvement Fund			
Revenue Bonds	552,500,000	335,837,000	79,800,000
Other Revenues - Investments	-	-	-
Federal Grants Fund			
Federal Grants	101,641,630	65,069,336	73,522,467
Community Development Fund			
Federal Grants	6,834,872	6,541,887	5,736,164
State Funds			
State Grants	-	-	-
Developer			
Other Revenues	-	-	-
Housing Development Special Fund			
Other Revenues	-	-	-
Utilities' Share			
Other Revenues	100,000	100,000	-
Clean Water and Natural Lands Fund			
Real Property Tax	6,464,796	6,646,561	7,148,028
Other Revenues	476,000	27,000	25,000
Carry-Over	11,041,204	10,493,439	10,721,911
Affordable Housing Fund			
Real Property Tax	6,261,943	6,446,576	7,148,028
Other Revenues	736,000	31,000	18,000
Carry-Over	1,116,057	31,091,424	-
Ewa Highway Impact Fee			
Other Revenues	-	-	-
Capital Projects Fund			
Other Revenues	-	-	2,724,000
HCD Rehabilitation Loan Fund			
Federal Grants	-	-	-
General Trust Fund			
Other Revenues	-	-	-
TOTAL CAPITAL RESOURCES	\$ 1,382,364,041	\$ 1,410,947,039	\$ 801,590,496
TOTAL RESOURCES			
	\$ 5,312,310,679	\$ 4,933,862,459	\$ 4,724,751,588

*The capital budget for fiscal year 2021 ends on June 30, 2022.

The actuals reported for Capital Resources reflect the appropriated amounts.

Debt and Financial Policies of the City

The Debt and Financial Policies of the City and County of Honolulu is guided by Resolution No. 06-222, adopted on July 19, 2006. The policies state:

I. OPERATING BUDGET

A. OVERALL

1. The operating budget details a financing and spending program to meet the goals and objectives of the City which have been established by the City administration, the City Council and the public. It contains information and data regarding expected revenues, expected expenditures and expected service and performance outcomes. To the extent feasible, the budget also should include outcome measures which reflect each programs' success in meeting established goals and objectives.
2. Operating expenses are the costs for personnel, materials, equipment required for a government entity to function. Operating expenses are expenditures for day to day operations and exclude expenditures for capital purposes, as defined herein. Operating expenses include the cost of paying salaries and benefits to civil service employees except that salaries for employees funded with cash from the sewer fund may be included in the capital budget.
3. The City administration shall have written policies with respect to the preparation and implementation of the City's operating budget that incorporate the guidelines and definitions contained herein.
4. As a comprehensive business plan, the budget includes the following elements as recommended by the Government Finance Officers Association: public policies, financial plan, operations plan, and communications device.
5. The City's annual budget presentation should display the City's service delivery/performance plan in a public friendly format.

6. Under the Mayor's direction, the Department Directors have primary responsibility to formulate budget proposals and implement the budgets appropriated by the City Council and allotted by the Mayor.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating and capital budgets by maximizing its level of public services while minimizing its level of debt.
2. Cash balances in excess of the amount required to maintain a long-term contingency reserve shall be used to fund one-time or non-recurring costs.

C. RESERVE FOR FISCAL STABILITY FUND

1. The City shall maintain the reserve for fiscal stability fund to accommodate economic and revenue downturns and emergency situations.
2. The City shall make every effort to attain a minimal fund balance of five percent and an optimal fund balance of eight percent of annual General Fund and Highway Fund operating expenditures.
3. The City shall make every effort to replenish monies expended from the fund when conditions that necessitated the expenditure cease to exist.

D. REVENUES

1. The City shall make every effort to maintain a very high tax collection rate (over 98.5 percent) to the extent consistent with the marginal costs of collection.
2. The City shall place increased emphasis on user fees to finance municipal services.
3. The City shall seek to diversify its revenue mix to be less dependent on property tax revenues and temporary revenues.

4. The City annually shall review all revenue schedules, including taxes, rates, licenses, user fees, and other charges to determine the appropriate level of each revenue source required for the operating and capital costs of the programs they finance. Multi-year rate schedules shall be established whenever feasible.
5. The City shall maintain a sewer fee rate structure which is adequate to insure that the programs the sewer funds finance remain firmly and separately self-supporting, including the costs of operations, maintenance, and debt service; provided that this shall not preclude the use of community facilities districts, benefit districts, unilateral agreements, development agreements, user fees and impact fees to pay for sewer capital improvements.
6. The City shall make every effort to maximize investment income by achieving and maintaining a high level of prudent and legally appropriate cash investments.
7. The City diligently shall seek Federal, State and other revenues to fund its current and new programs. However, the City shall ensure that its long-term financial planning considers the eventual loss of these temporary financing sources.
8. No monies from the sale of any city property shall be budgeted as revenue in the executive operating budget unless the City has an executed contract with a realtor concerning the listing of the property and public notice of the listing of the property has been given.

E. SELF-INSURANCE PROGRAM

1. The City shall continue to set aside funding in the City's risk management account. As the City's mix and level of liabilities increase, the City should implement a cost-effective program to mitigate the expense of commercial insurance.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. Administrative costs should reflect an appropriate balance between resources allocated for direct services to the public and resources allocated to ensure sound management, internal controls, and legal compliance.

G. MULTI-YEAR ESTIMATES

1. With every annual budget, the Mayor shall propose a six-year operating and capital expenditure and revenue plan for the City which shall include estimated operating costs for future capital project proposals that are included in the Capital Program. The plan for the operating and capital components shall detail the six-year projections according to the categories of expenditures and revenues shown in tables A and B, made a part hereof, and shall show how future expenditures are to be met by existing or new revenue sources.
2. This budget data shall be presented to elected officials in a form that will facilitate annual budget decisions, based on a multi-year strategic planning perspective.

H. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the annual budget decision making process through public hearings and community meetings. Such involvement shall include assistance in establishing program and budget priorities for the City.
2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the City Council and the Mayor.

I. USER FEES

1. Whenever the City charges user fees, those fees shall be phased toward covering 100 percent of the cost of service delivery, including debt service costs, unless such amount prevents an individual from obtaining an essential service.
2. Fees may be less than 100 percent if certain factors (e.g., market forces, competitive position, etc.) need to be considered.

J. NON-PROFIT ORGANIZATIONS

1. All grants of public funds to private organizations shall be based on standards established in ordinance.

II. CAPITAL BUDGET

A. OVERALL

1. Capital costs funded in the capital budget shall be limited to costs that do not recur annually. These include equipment having a unit cost of \$5,000 or more and estimated service life of 5 years or more, except for equipment funded with cash from the sewer fund. Items such as light poles and playground equipment whose individual cost is less than \$5,000 may be funded in the capital budget if aggregated and made an integral part of a project costing \$25,000 or more and the estimated service life of every major component of the project is 5 years or more, such as a project to replace all of the light poles in neighborhood or a project to replace a park's facilities including playground equipment. To be included, improvement and replacement costs of public infrastructure must substantially expand the capacity or extend the life of the public infrastructure. Eligible capital costs would include the repaving of parking lots but not painting and slurry sealing of parking lots. It would include the installation of a new roofing surface but not spot patching of a roof. Contracts to hire engineering and design professionals under a personal services contract with a definite termination date may also be included. Costs associated with paying the salaries of civil service employees shall not be included except for salaries funded with cash from the sewer fund. Major renovations costing more than \$5,000 to existing facilities may qualify as a capital project. Routine maintenance of existing facilities, however, shall not qualify; instead, such costs shall be included in the operating budget. All other necessary costs that do not qualify for funding in the capital budget shall be included in the operating budget and deemed operational costs.
2. The City administration shall have written policies with respect to the preparation and implementation of the City's capital budget that incorporate the guidelines and definitions contained herein.
3. The preparation and adoption of the capital budget shall be coordinated with the operating budget so that the City may ensure that sufficient resources are available to operate and maintain its facilities.

B. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the capital budget should be based on a thorough analysis of each project and be as reliable as the level of detail known about the project. Project cost estimates for the six-year Capital Program may vary in reliability depending on when they are to be undertaken during the first through sixth year of the Program.
2. Capital project proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.
3. All proposals for the expenditure of capital funds shall be formulated and presented to the City Council within the framework of the capital budget.
4. Project proposals will include the project's impact on the operating budget including, but not limited to, additional personnel requirements and long-term maintenance costs necessary to support the project.
5. At the time of a contract award, each project shall include a reasonable provision for contingencies. The amount set aside for contingencies shall correspond with industry standards and should not exceed ten percent of the estimated project costs.
6. The City administration shall minimize administrative costs of the Capital Program.
7. The annual capital budget shall include those projects which can reasonably be accomplished in the time frame indicated. The capital budget shall include a projected time schedule for each project.

C. CAPITAL PROGRAM POLICIES

1. Citizen participation in the Capital Program formulation is a priority for the City. Among the activities which shall be conducted to address this need are the following:
 - a) Community meetings shall be held in a timely manner to receive community input to the Capital Program before it is submitted to the City Council.
 - b) Council deliberations on the Capital Program shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
 - c) Prior to the adoption of the Capital Program, the Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed Capital Program.
2. All projects included in the Capital Program shall be consistent with the City's General Plan and Development Plans. The goals and policies for services, facilities, and transportation should serve as guidelines for the development of the Capital Program.
3. Capital projects shall be financed when possible through user fees, impact fees, community facilities districts, benefit districts, unilateral agreements and development agreements.
4. Projects that involve intergovernmental cooperation in planning and funding shall be established by an agreement that sets forth the basic responsibilities of the parties involved.
5. The City annually shall review and establish criteria to evaluate capital project proposals. Factors to be considered for priority-ranking include the following:
 - a) Projects required to meet public health and safety needs;
 - b) Projects mandated by federal or state law;
 - c) Projects which have a positive impact on the operating budget (i.e., reduces expenditures, increases revenues);
 - d) Projects which are programmed in the operating budget multi-year estimates;

- e) Projects which can be completed or significantly advanced during the six-year Capital Program; and
- f) Projects which realistically can be initiated during the year they are scheduled.

III. DEBT POLICIES

- A. Debt shall not be used to finance ongoing operational costs as defined herein.
- B. Whenever possible, the City shall pursue alternative sources of funding in order to minimize the level of debt.
- C. When feasible, the City shall use special assessment, revenue, or reimbursable bonds in lieu of general obligation debt.
- D. Long-term general obligation debt may be incurred when necessary, based on the City's ability to pay. This debt shall be limited to those capital projects that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project also should be integrated with the City's long-term financial plan and Capital Program.
- E. The maturity date for any debt shall not exceed the reasonable expected useful life of the project so financed.
- F. The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus. A rating agency presentation/update shall be conducted at least once annually.
- G. The City shall establish affordability guidelines in order to preserve credit quality. Guidelines, which may be suspended for emergency purposes or because of unusual circumstances, are as follows:
 1. Debt service for general obligation bonds including self-supported bonds as a percentage of the City's total Operating budget, including enterprise and special revenue funds, should not exceed 20 percent.
 2. Debt service on direct debt, excluding self-supported bonds, as a percentage of General Fund revenues should not exceed 20 percent.

Debt and Financial Policies of the City

- H. The total outstanding principal of the City's variable rate debt should not exceed 120% of the City's total short-term investments.
- I. Variable rate debt should be used only as a source of interim or construction financing, financing of equipment with a useful life of five years, and short-term financing of debt service. In the event variable rate debt is used to finance debt service, the variable rate debt shall be refunded as a part of the next long-term bond issuance.
- J. Whenever possible, the City shall seek State funding for financing of qualified wastewater projects.
- K. The City continually shall review outstanding City debt and initiate refinancing when feasible.
- L. Unless the refunding of bonds is for the purpose of restructuring existing debt service on outstanding bonds or to refund outstanding bonds which bear interest at a rate or rates which shall vary from time to time, the City shall refund callable fixed rate bonds only if the present value savings which shall inure to the City as a result of the refunding shall not be less than 2%.

FACT SHEET ON BUDGET TRENDS

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023
<i>REAL PROPERTY TAX:</i>					
Net Assessed Value [a,b].	\$ 226,641,985	\$ 242,256,423	\$ 242,631,369	\$ 240,122,162	\$ 265,462,517
Average Rate [c]	5.69	5.89	5.98	5.75	5.68
Collections [a]	\$ 1,288,798	\$ 1,426,467	\$ 1,451,469	\$ 1,381,509	\$ 1,507,848
EXECUTIVE AND LEGISLATIVE					
<i>OPERATING BUDGETS:</i>					
Appropriations [a]	\$ 2,631,138	\$ 2,858,785	\$ 2,938,921	\$ 2,955,259	\$ 3,379,246
<i>CAPITAL BUDGET:</i>					
Appropriations [a]	\$ 1,009,774	\$ 1,167,318	\$ 1,382,364	\$ 1,410,947	\$ 801,590
<i>LONG-TERM DEBT:</i>					
Debt Service Charges [a]	\$ 540,896	\$ 586,253	\$ 583,754	\$ 598,654	\$ 774,963
<i>NUMBER OF POSITIONS: [d]</i>					
Police	2,715	2,765	2,869	2,842	2,842
Fire	1,172	1,188	1,190	1,190	1,190
Environmental Services	1,174	1,174	1,174	1,174	1,174
Parks and Recreation	1,154	1,190	1,187	1,180	1,195
Prosecuting Attorney	308	311	302	299	304
Other Executive Agencies	3,755	3,834	3,958	3,920	4,038
Total Executive Branch	10,278	10,462	10,680	10,605	10,743
MOTOR VEHICLE REGISTRATIONS [e,f,g]					
	795,949	795,949	795,949	795,949	795,949
RESIDENT POPULATION (July 1st) [f,g]					
	973,491	963,826	963,826	963,826	963,826

- a) Dollars in thousands
- b) Valuation 100% of fair market value
- c) Per thousand dollars
- d) Rounded; temporary and contract positions included; authorized full-time equivalent positions
- e) Calendar year
- f) Source: State of Hawaii Data Book 2020
- g) 2020 - 2023 based on estimates

CITY AND COUNTY PROFILE

Features	[unit]
Land Area *	597.6 square miles
Racial Composition (based on Hawaii State Department of Health survey)	
Hawaiian	21.7 percent
Caucasian	15.4 percent
Japanese	28.0 percent
Filipino	14.0 percent
Chinese	7.6 percent
Other	13.3 percent
Median Age *	40 years
Age Composition *	
Under 18 years	21.0 percent
18 - 64 years	59.4 percent
65 years and over	19.6 percent
Elections ***	
Registered Voters, Primary Election 2020	525,153
Votes Cast, Primary Election 2020	275,744
Registered Voters, General Election 2020	549,935
Votes Cast, General Election 2020	385,442
Educational Attainment of Persons 25 Years Old and Over *	
Less than High School Diploma	7.4 percent
High School Graduate or Higher	92.6 percent
Bachelor's Degree or Higher	35.8 percent
Median Household Income **	86,946
Number of Housing Units (7/1/2020) *	356,788
Building Permits Issued (Fiscal 2020) ****	
Number Issued	15,182
Estimated Value (dollars in thousands)	1,816,672
Unemployment Rate (2020) *****	11.6 percent

* 2020 State of Hawaii Data Book

** U. S. Census Bureau

*** Office of Elections

**** Honolulu Department of Planning and Permitting

***** Hawaii State Department of Labor and Industrial Relations

The Budget Process

Introduction

At first exposure, the annual budget may appear to be complicated and difficult to understand. This section describes the many facets of the budget process so that it is easier for our readers to use.

Each year, the City adopts three budgets:

- The **Executive Operating Budget** explains where the City gets its money and how it will be spent to pay for day-to-day operations of the executive branch.
- The **Legislative Budget** describes how the City Council and its activities will be funded.
- The **Capital Budget** lists and describes long-lived projects, such as highways, parks and buildings, which the City will undertake during the next six years as well as identifying in what years appropriations will be required. The Capital Budget is commonly referred to as the “CIP” for Capital Improvement Program.

The following sections explain how the budgets are put together and what they contain.

The Annual Budget

The annual budget of the City and County of Honolulu establishes the City’s policies and fulfills the legal requirement that a balanced financial plan be adopted to set the spending limits of the City. The budget also estimates the revenues and other financial resources that will be used to pay for the City’s operations during the fiscal year. Honolulu’s fiscal year begins on the first day of July and ends on the last day of June of the following year.

The Mayor’s budget message identifies the City’s major goals and objectives and explains how the administration plans to achieve them.

The budget ensures that executive and legislative policies will be followed by detailing costs, making historical comparisons, and establishing performance measures against which City agencies can be evaluated throughout the year.

The budget process includes many open meetings and public hearings in order to ensure the public’s participation and input. The budget itself is a public information document providing readers with an overview of the City and its workings.

The budget is based on guidelines and restrictions established by the Hawaii Constitution, State statutes, Honolulu’s City Charter and City ordinances.

The Revised Charter of the City and County of Honolulu provides for an annual executive budget consisting of an operating budget and a capital budget including a statement of relationships between operating and capital items for the executive branch. Section 9 of the Revised Charter sets forth the contents of the budgets, the officers or agencies responsible for their preparation, and the manner and timetable of the Council’s review process. To comply with these requirements, the City administration prepares an Executive Program and Operating Budget (Volume I) and an Executive Program and Capital Budget (Volume II). The budget documents must be submitted to the City Council by March 2, 120 days before the start of the fiscal year, as required by the Charter.

In addition to the two Budget Volumes, the City administration also prepares and submits to the City Council a bill for an Operating Budget ordinance and a bill for a Capital Budget ordinance. These proposed ordinances provide for appropriations to fund the activities of the executive branch. Requirements and presentation details of the budget ordinances are set forth in Articles 17 and 18 of Section 2, Revised Ordinances of Honolulu.

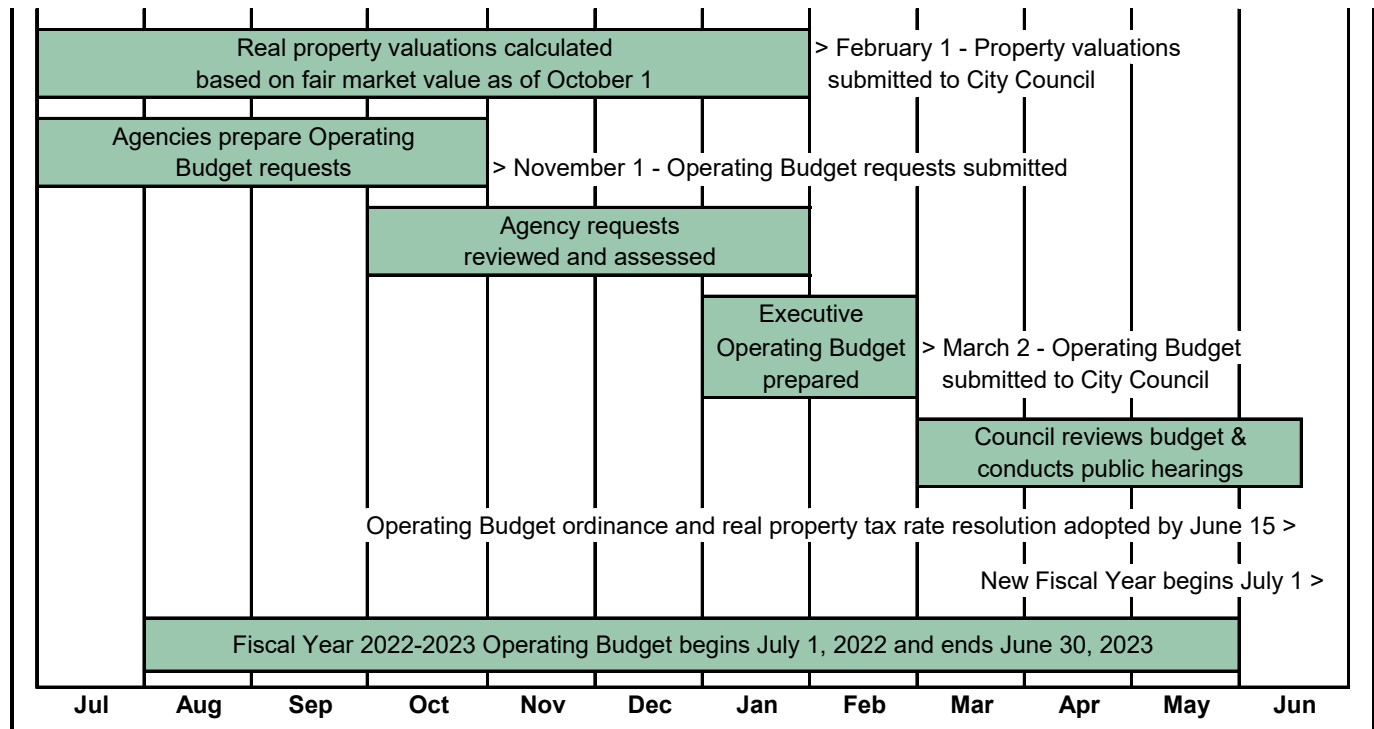
The Revised City Charter can be found on-line at www.honolulu.gov/cor/rch. The Revised Ordinances of Honolulu can be accessed at www.honolulu.gov/ocs/roh/rohononline. Additional information concerning public hearings, a synopsis of the budget ordinance, City Council actions and the budget ordinances’ status can be found at www.honolulu.gov/council. The site is maintained by the Department of Information Technology, City and County of Honolulu. To report problems, [contact www.honolulu.gov/form/website-support-form.html?view=form](http://www.honolulu.gov/form/website-support-form.html?view=form).

The Budget Process

The Operating Budget

Appropriations contained in the executive operating budget ordinances are valid only for the fiscal year for which they were made.

Any part of the appropriations which is not spent or reserved to pay for expenses lapses after June 30, the end of the fiscal year.



Revenue Estimating Process

The revenue estimating process determines how much money will be available to pay for City services during the following fiscal year. The process begins in July with an analysis of current revenue collections, Oahu's economic trends, projections of the State of Hawaii's Council on Revenues and other data. Revenue estimates for the current year are forwarded to the executive agencies in September. Based on their past experience and knowledge of factors which may affect future collections, the agencies respond in October with their estimate of revenues for the next six years.

Real property assessments are calculated throughout the year. For the purpose of determining the following fiscal year's real property tax revenues, valuations are calculated based on the fair market value as of October 1. The valuations are submitted to the City Council by February 1 in accordance with Ordinance 8-11.1(e).

The Operating Budget Preparation Process

Guidelines for the preparation of the operating budget are forwarded to the executive agencies in September. Agencies respond in November with

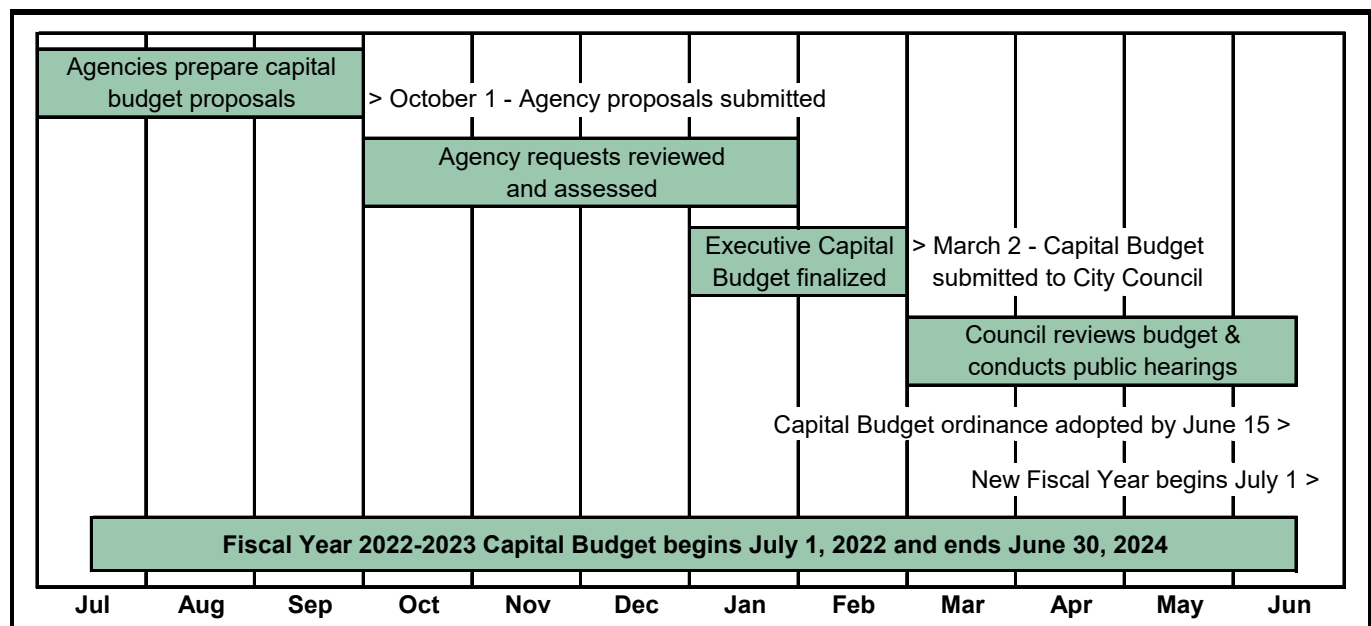
details of expenditure proposals and their justifications. Agency requests are reviewed, assessed and weighed against anticipated revenues and the requirements of non-agency expenditures such as debt service, employees' health benefit costs and retirement benefit contributions. The Mayor makes the final program decisions and submits the operating budget proposal to the City Council by March 2 in accordance with City Charter Section 9-102.1.

Appropriations in the executive capital budget ordinance are valid only for the fiscal year for which they were made and for 12 months thereafter.

Any part of the appropriations not spent or encumbered to pay expenses lapses 12 months after the end of the fiscal year. Capital budget appropriations are available for a 24 month period beginning from the first day of July until the last day of June of the succeeding fiscal year.

The Capital Budget

CAPITAL BUDGET CALENDAR



The Capital Budget Preparation Process

Budget preparation instructions are forwarded to executive agencies in July. Upon receipt, agencies prepare project proposals and submit them by October 1.

All proposed projects are reviewed and assessed by the Mayor and his staff, with the finalized proposed Capital Budget submitted to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Legislative Budget

As with the executive operating budget, legislative budget appropriations are valid only for the fiscal year for which they are made. Any part of the appropriation that has not been spent or reserved to pay expenses lapses at the end of the fiscal year. The fiscal year begins on the first day of July and ends on the last day of June of the following year.

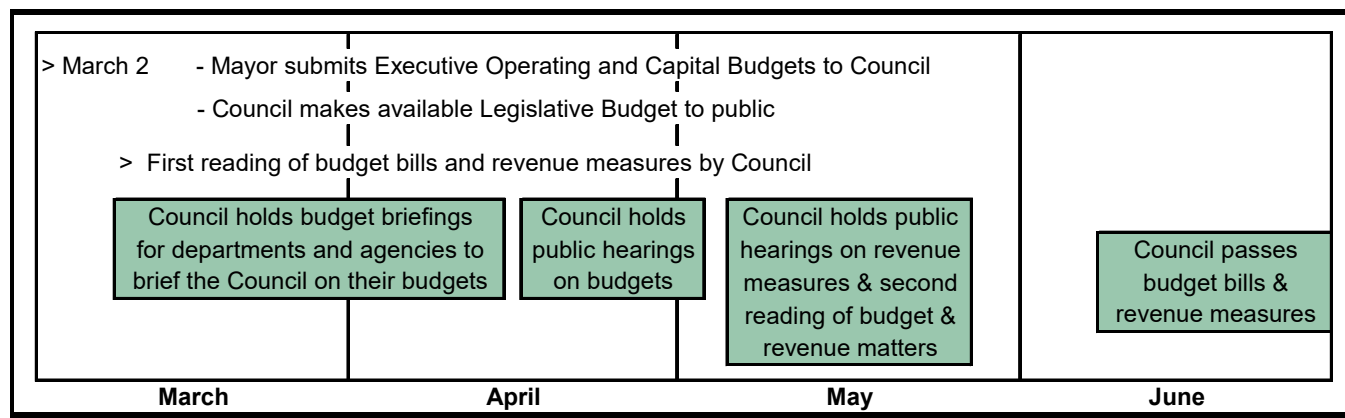
The legislative budget must be prepared and available for public review by March 2. The City Council conducts hearings and must pass the legislative budget ordinance by June 15.

Consideration and Adoption by the City Council

Upon receipt of the executive program, annual budget and proposed ordinances from the Mayor, the Council immediately notifies the public of its intention to hold public hearing on the executive submissions and also on the legislative annual budget and ordinance. Upon the conclusion of the hearings, the Council may add new items to, delete

or amend any item in the executive and legislative proposals. Like other bills, the Council adopts the executive and legislative programs and budget ordinances by majority vote after three readings on separate days. The Council must pass legislation establishing the real property tax rates and all budget ordinances by June 15. If final action is not taken on or prior to that day, the executive budget ordinances as submitted by the Mayor go into effect

COUNCIL DELIBERATION CALENDAR



The Mayor has 10 working days in which to (1) sign the ordinances, (2) veto the measures or (3) to

return the measures unsigned, in which case the measures become law as if he had approved them.

For information about how bills become law or the Council's procedures and schedules, see <https://www.honolulu.citycouncil.org/legislation-101>.

Amendments to the Budget and Other Appropriations

Amendments to the executive budget ordinances and program may be submitted by the Mayor and considered by the Council under the same procedures prescribed for the enactment of the annual executive budget ordinances and program, and amendments to the legislative budget ordinance may be initiated and considered by the Council under the same procedures prescribed for the adoption of the annual legislative budget ordinance, provided that:

- a) No amendment shall increase the aggregate of authorized expenditures to an amount greater than the estimate of available resources for the fiscal year.

- b) Amendments to the capital budget ordinance shall conform to the operating and capital program, as amended.

Appropriations for items not included in the annual executive or legislative budget ordinances may be proposed by the Council or by the Mayor and enacted for the following purposes only:

- a) To meet contingencies which could not be anticipated when the budget ordinances were passed.
- b) To pay the expenses of holding special elections and elections on proposals to amend the charter.

No part of the budget ordinances can be amended, revised or repealed by the Council except by another ordinance.

Budget and Budgetary Accounting

The budgets are on a basis consistent with GAAP (generally accepted accounting practices, see GLOSSARY OF TERMS) except that encumbrances are treated as budgeted expenditures in the year the commitments are made.

Formal budgetary integration is employed (i.e., annual operating budgets are legally adopted) for the general fund and special revenue funds (except the revolving funds). Effective budgetary control for debt service, trust and agency, and revolving funds is achieved through bond indentures, contractual provisions and

legislation. Formal budgetary integration is not employed for capital projects because effective budgetary control is achieved through contractual provisions and project oversight. Flexible budgeting (i.e., the relationship of costs to revenues) is employed for enterprise funds.

The Mayor is authorized to transfer appropriations between activities within a department. To transfer appropriations between departments, the legal level of budgeting, amendment must be made to the enacted budget ordinance. Amendments to the enacted budget ordinance may be proposed by the Council or by the Mayor.

Glossary of Terms

Administration — The Executive branch of the City and County of Honolulu headed by an elected Mayor.

Activity — The smallest unit of budgetary accountability and control that encompasses specific and distinguishable lines of work performed by an organizational unit to accomplish a function for which the City is responsible.

Agency — Any department, office, board, commission or other governmental unit of the City.

Allotment — An agency's plan of estimated expenditures, revenues, cash disbursements, and cash receipts for each quarter of the fiscal year.

Appropriation — Authorization granted by the City Council to make expenditures and incur obligations for purposes specified in the appropriation ordinance.

Assessed Valuation — The value of real estate or other property used as a basis for levying real property taxes.

Authorized Positions — The maximum number of positions approved in the adopted operating budget.

Bond — A written instrument to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. The most common types of bonds are general obligation and revenue bonds that are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Bond Funds — Monies derived from the issuance of bonds used to finance authorized capital expenditures.

Budget (Proposed and Adopted) — The Mayor submits to the City Council a proposed budget reflecting the expenditure and revenue level for the coming fiscal year. When the Mayor and City Council have formally endorsed the expenditure and revenue level, the proposed budget becomes the adopted budget, appropriating funds and establishing legal expenditure limits.

Budget Issue — Items that require special management attention, including, but not limited to, proposed new programs or projects, expansion of current services, items to be delineated as an issue such as new equipment, or drastically increased costs for continuation of programs or items as they currently exist.

Budget Message — A document included with the budget through which the Mayor provides the City Council and the public with a general summary of the most important budget issues, changes from recent

fiscal years, and recommendations regarding the financial policy for the coming fiscal year(s).

Budget Ordinance — The official enactment by the City Council creating an adopted budget to establish legal authority for City officials to expend and obligate resources.

ACFR — The Annual Comprehensive Financial Report which is an audited and printed copy of the City's financial statement at the end of each fiscal year.

Capital Budget — A plan for capital expenditures to be incurred during the budget year (see "fiscal year") from funds appropriated for projects scheduled in the capital program for the first year thereof.

Capital Improvement Program (CIP) — A plan for capital expenditures to be incurred each year over a fixed period of years, specifying the full resources estimated to be available to finance the projected expenditures.

Carry-over — See Fund Balance, Unreserved.

Character of Expenditure — A classification identifying the purpose of the expenditures. The operating budget classifies expenditures as salaries, current expenses, and equipment.

City — Refers to the City and County of Honolulu.

City Council — The Legislative branch of the City consisting of nine councilmembers, each elected from one of Oahu's nine separate geographic districts; for a term of two or four years.

Contingency — Funds reserved to cover unforeseen expenditures that occur during the fiscal year.

Collective Bargaining Unit — An organized group of employees represented by a labor union for the purpose of collective decision making with public employers.

Contingency — A budgetary reserve set aside for unforeseen or large, shared expenditures that require flexibility in its allotment.

Cost Elements — See "Character of Expenditure."

Current Expenses — A Character of Expenditure. Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not classified as capitalized assets.

Current Services — The amount of budgetary resources needed to provide the existing level of services based on the current workload.

Debt Service — The principal and interest payments on an obligation resulting from the issuance of bonds and notes.

Employees' Retirement System (ERS), State of Hawaii — A statewide entity that provides retirement allowances and other benefits to State and County government employees.

Employer-Union Trust Fund (EUTF), Hawaii — A statewide entity that provides health and other benefit plans to State and County government employees and retirees.

Encumbrance — Commitments to incur obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when expended.

Enterprise Fund — A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business (a) where the intent of the governing body is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Funds included are sewer fund, solid waste special fund, housing development special fund and transportation fund. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Equipment — A Character of Expenditure. Expenditures to acquire new or replacement assets that are less than \$5,000 with a useful life of more than five years or more than \$5,000 with a useful life of less than five years.

Expenditures — Cost of goods delivered or services rendered, whether paid or unpaid, including expenses and capital outlays. Expenditures are distinguished from encumbrances in that expenditures relate to goods delivered or services rendered, whereas encumbrances represent commitments or obligations for goods to be delivered or services to be rendered in the future and for which no actual liability has yet been incurred.

Federal Aid — Funds received from the Federal Government.

FICA — Federal Insurance Contributions Act, a payroll expenditure representing social security tax.

Fiscal Year — The fiscal year of the City begins on the first day of July and ends on the last day of June of the succeeding year. (Appropriations in the capital

budget ordinance are valid for the fiscal year for which they are made and continue for 12 months thereafter.)

Fringe Benefits — Payments made by the City to cover social security, retirement, health insurance, workers' compensation, and other benefits for its employees and retirees.

Full-Time Equivalent Position — A number representing a part-time position converted to the decimal equivalent of a full-time position. Most full-time employees (1.00 FTE) are paid for 2,080 hours in a year. A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations.

Fund Balance, Unreserved — Actual or estimated unreserved fund balance carried over from the prior fiscal year and available for appropriation. The estimated fund balance together with the estimated revenues and inter-fund transfers for the upcoming year determine the maximum amount available for appropriation in the proposed year's budget.

General Fund — The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. General Fund revenues include all General Fund resources, excluding non-revenue receipts and unreserved fund balance.

General Obligation Bonds — Bonds for which the full faith and credit of the City are pledged for the payment of debt service.

Generally Accepted Accounting Principles (GAAP) — GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. GAAP provide a standard by which to measure financial presentations.

Goal — A broad statement of a desired end result.

Grant — A funding source that includes State, Federal and private subsidies received in aid of a public undertaking.

Honolulu, City and County — The consolidated city-county was incorporated in 1907 and consists of the entire island of Oahu. Honolulu is the 11th largest City in the United States and has a population of over 900,000. The City and County of Honolulu consists of 22 agencies and departments.

Glossary of Terms

Inter-Fund Transfer — Legally authorized transfer from a fund receiving revenues to a fund through which the resources are to be expended.

Lapse — The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.

Line-item — See “Object Code”.

Means of Financing — The source of funds from which appropriations are made.

Modified Accrual Basis of Accounting — Under this system of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Multi-Year Financial Outlook — A six-year forecast of expenditures and revenues of both the operating and capital budgets.

Object Code — A numeric code that is used to categorize the expense or revenue type of a transaction.

O'ahu — Known as “The Gathering Place”, O'ahu is the third largest of the Hawaiian Islands and most populous island in the State of Hawaii. The state capital Honolulu is located on the southeast coast. In the greatest dimension, the island is 44 miles long and 30 miles across.

Objective — A statement of the end result, product, or condition desired, for the accomplishment of which a course of action is to be taken.

Operating Budget — A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.

Operating Costs — The recurring costs of operating, supporting and maintaining authorized programs, including costs for salaries, employee fringe benefits, current expenses (supplies and materials) and equipment (including motor vehicles).

Operating Funds — Resources derived from recurring revenue sources that are used to finance ongoing operating expenditures and pay-as-you-go capital projects and are reflected in the appropriation ordinances.

Ordinance — A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with

any higher form of law, such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

Other Post-Employment Benefits (OPEB) — The Governmental Accounting Standards Board adopted Statements 43 and 45 which require state and local governments to account for the value of liabilities accrued over an employee's working lifetime and for the values of those benefits to be reported annually on the ACFR. OPEB includes medical, prescription drug, dental, vision and life insurance benefits.

Positions — The full-time equivalent of salaried personnel. Positions are categorized as Permanent, Temporary, or Contract.

Program — A group of related activities performed by one or more organizational units for the purpose of accomplishing a specific function of the City.

Program Measures — The numerical means (such as the number of persons serviced by a program) of expressing the magnitude of a program or the degree to which the program's objective is attained.

Provisional Accounts — An amount that is budgeted centrally that allows for flexibility in expenditure when an allocation by department is indeterminable.

Proviso — A condition, stipulation, or limitation inserted in a budget ordinance.

Real Property — All land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them that cannot be removed without substantial damage to such land and improvements.

Real Property, Net Taxable Valuation — The fair market value of property less exemptions provided by ordinances.

Real Property Tax Rate — A value, which when used to multiply the net taxable real property valuation, yields real property tax revenues for the City. The tax rate for Honolulu is expressed as dollars per \$1,000 of property value and is set by the City Council.

Reserve — An account used to earmark a portion of the fund balance as legally segregated for a specific use.

Resolution — A special order of the City Council that requires less legal formality than an ordinance in terms of public notice and the number of public readings prior to approval.

Resources — Amount available for appropriation including estimated revenues, inter-fund transfers and unreserved fund balances.

Revenue Bonds — A debt instrument whereby the debt service is payable solely from the revenues generated by the operations of the facilities being financed by the bonds or by other non-tax sources.

Revolving Fund — A fund used to finance certain goods and services provided by City agencies on a self-supporting basis. It is used to pay for the cost of goods and services and is replenished through charges made for those goods or services or through transfers from other accounts or funds.

Salaries — A Character of Expenditure. The amount budgeted or paid to City employees. The amounts may include regular pay, overtime and other premium pays as required by statute and collective bargaining agreements.

Special Revenue Funds — Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund, enterprise funds and revolving and trust funds.

Special Assessment — A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Also park land or a monetary assessment fee received from new developments.

Subsidized Funds — Funds that have dedicated sources that are to be used for specific purposes or functions, but are not able to cover all operating expenses with only their dedicated sources of revenue. Subsidies from other funds such as the General Fund is required.

Supplemental Budget — An amendment to the original budget ordinance.

Tax Exempt Commercial Paper (TECP) — A short-term promissory note supported by a bank line or letter of credit used as bridge financing for bond financed projects.

Tax Revenues — The amounts collected from compulsory charges, in the form of taxes, levied by the City for the purpose of financing services performed for the public benefit. Sources of City tax revenues include the real property tax, fuel tax, vehicle weight tax, public service company tax, public utility franchise tax and county transient accommodations tax.

Transient Accommodations Tax (TAT) — Also known as the “hotel room tax,” the TAT is a tax on transient accommodation gross proceeds received as compensation for the furnishing of public improvements and services.

Trust Fund — A fund used to account for assets held by the City as a trustee or agent for individuals, private organizations, other governmental units, and/or other funds and which was created or established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.

Unreserved Fund Balance — See “Fund Balance, Unreserved”.

User Fees — Fees for a public service paid by the user of the service.

Valuation — See “Real Property, Net Taxable Valuation”.

Vacancy Cutback — An amount that is deducted from an agency's salary budget that is attributable to delays in hiring, employee turnover, or attrition.

Summary of Provisionals

Executive Program

The Miscellaneous Function consists of centralized accounts that cover operational costs attributable to several or all City agencies. These accounts for the

FY 2023 budget and their purposes are outlined below.

Account	Purpose
Retirement System Contributions	Funds mandatory employer's share of contributions to the State Employees' Retirement System.
Pension Contributions	Funds mandatory employer's share of pension contributions.
FICA Tax	Funds mandatory employer's share of contributions to the FICA tax.
Workers' Compensation	Funds medical, disability, and other benefits, and claims handling expenses for employees' work-related injuries and illnesses.
Unemployment Compensation	Funds mandatory employer's contribution to the State Unemployment Compensation Fund.
Health Benefits Contributions	Funds mandatory employer's contributions to the Hawaii Employer-Union Benefits Trust Fund.
Provision for Salary Adjustments and Accrued Vacation Pay	Funds salary, fringe benefit, and collective bargaining related requirements that have not been budgeted in agencies' accounts; and funds lump-sum payments for accrued vacation requirements for individuals who leave City employment.
Provision for Judgments, Settlements and Losses	Funds the City's legal liability for judgments, settlements and losses not covered by insurance.
Provision for Risk Management	Funds the City's insurance costs including premiums and deductible, and risk management information, claims adjustment, actuarial and other services required for the sound administration of the City's risk financing program.
Provision for Grants, Partnerships and Security	Funds City advances and matching funding requirements of Federal and State grants, City's participation in public-private partnerships and security services and needs for international events.
Provision for Energy Costs	Funds energy costs that exceed amounts appropriated in departmental budgets.
Provision for Other Post-Employment Benefits (OPEB)	Funds the City's costs to provide health care, life insurance and other post-employment benefits to retirees and their dependents.
Provision for Vacant Positions	Funds expenditures associated with any position vacancy and unbudgeted salary expenses incurred during the fiscal year.
HART Share – County Transient Accommodation Tax	Funds HART's share of the County Transient Accommodation Tax.

Highlights of FY 2023 Provisionals

Provision for Energy Costs — The amount in the Energy Provisional increases in FY 2023 due to the uncertainty of world events and its impact to crude oil and fuel prices.

Provision for Vacant Positions — Funding of vacant positions funded by the General, Highway, and subsidized funds is transferred to this provisional account. Funding for Special funds, Federal and State grants, State-reimbursed, and uniformed fire, police, and water safety officer vacancies are provided within the salaries of each agency.

Provision for Salary Adjustments and Accrued Vacation Pay — An increase in funding is proposed in FY 2023 to provide for collective bargaining related costs.

Retirement System Contributions — The FY 2023 budget for retirement system contributions uses rates from Act 17 (2017), which included multi-year increases in the rates used to calculate the employer's share of payments for active members in order to address growing unfunded liabilities. The budget also includes additional payments to the Employee

Retirement System for employees whose increased pay in the period prior to retirement resulted in increased retirement payments, commonly known as spiking.

Health Benefits Contributions — The FY 2023 budget for health benefits contributions includes the employer's contribution to the EUTF Trust Fund for active members. The employer's pay-as-you-go contribution for retirees is included in the Other Post-Employment Benefits appropriation.

Other Post-Employment Benefits — The FY 2023 budget for Other Post-Employment Benefits includes the full amount of the City's costs of providing health care, life insurance and other post-employment benefits to retirees and their dependents, including the employer's pay-as-you-go contribution for retirees.

HART Share – County Transient Accommodation Tax (TAT) -- Ordinance 21-33 provided that a certain percentage of TAT taxes are deposited in the Transit Fund. This provisional provides for the HART share of the county TAT.

Highlights of FY 2023 Provisionals

Executive Budget

Activity	Expended FY 2021	Appropriated FY 2022	Proposed Budget for Fiscal Year 2023		
			Current Services	Budget Issues	Total
Retirement System Contributions	\$ 253,807,097	\$ 266,052,000	\$ 304,105,000	\$ -	\$ 304,105,000
Pension Contributions	4,646	5,000	5,000	-	5,000
FICA Tax	32,114,450	36,939,000	42,877,000	-	42,877,000
Workers' Compensation	21,377,054	24,088,000	24,836,000	-	24,836,000
Unemployment Compensation	1,175,061	800,000	900,000	-	900,000
Health Benefits Contributions	60,276,708	68,952,000	75,652,000	-	75,652,000
Provision for Salary Adjustments and Accrued Vacation Pay	-	2,090,000	37,213,000	-	37,213,000
Provision for Judgments, Settlements & Losses	7,949,154	9,500,000	22,500,000	-	22,500,000
Provision for Risk Management	12,294,968	17,504,000	18,435,000	-	18,435,000
Provision for Grants, Partnerships and Security	-	1,200,000	6,500,000	-	6,500,000
Provision for Energy Costs	-	5,500,000	6,600,000	-	6,600,000
Provision for Other Post-Employment Benefits	190,106,000	197,569,000	188,091,000	-	188,091,000
Provision for HART Share - County Transient Accommodation Tax	-	-	41,954,000	-	41,954,000
Provision for Vacant Positions	-	17,372,385	59,592,000	-	59,592,000
Total	\$ 579,105,138	\$ 647,571,385	\$ 829,260,000	\$ -	\$ 829,260,000

*These provisionals are transferred to departments, and the expenditures are recorded in the departments receiving the transfers.

Note-Approximately \$2.5 million and \$12.4 million was transferred from the Provision for Salary Adjustments and the Provision for Vacant Positions, respectively, to the departments.

Highlights of FY 2023 Provisionals

Summary of Miscellaneous Function by Fund

Source of Funds	Expended FY 2021	Appropriated FY 2022	Proposed Budget for Fiscal Year 2023		
			Current Services	Budget Issues	Total
General Fund	\$ 458,556,459	\$ 521,350,878	\$ 667,946,000	\$ -	\$ 667,946,000
Highway Fund	48,598,172	41,536,238	60,600,000	-	60,600,000
Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund	1,046,978	876,000	991,000	-	991,000
Bikeway Fund	191,507	181,000	216,000	-	216,000
Sewer Fund	30,239,552	35,051,561	39,450,000	-	39,450,000
Transportation Fund	2,096,314	7,071,770	9,506,000	-	9,506,000
Liquor Commission Fund	2,391,904	2,314,000	2,676,000	-	2,676,000
Honolulu Zoo Fund	3,510,449	4,313,640	5,311,000	-	5,311,000
Special Events Fund	3,777,067	3,684,157	5,165,000	-	5,165,000
Hanauma Bay Nature Preserve Fund	1,523,495	1,703,000	1,811,000	-	1,811,000
Solid Waste Special Fund	22,592,321	24,839,783	29,764,000	-	29,764,000
Golf Fund	4,580,920	4,649,358	5,824,000	-	5,824,000
Total	\$ 579,105,138	\$ 647,571,385	\$ 829,260,000	\$ -	\$ 829,260,000

Debt Service

The City issues various types of bonds to finance long term capital projects and improvements. General obligation bonds are issued for projects funded by the General, Highway and certain special funds. The City's full faith and credit is pledged for payment of these bonds. Revenue bonds are issued for wastewater projects, and the repayment for these bonds is paid solely from the Sewer Fund, which collects fees from users of the wastewater system. Clean Water State Revolving Fund loans provide a low-interest rate alternative to bond funding for some wastewater projects. Tax exempt commercial paper is issued for bridge financing for bond financed projects.

Debt service is the payment of principal and interest on the debt issued by the City. The calculation of debt service is based on the actual amortization schedules of outstanding debt as well as projections for future debt issuances. Projected debt service costs beyond fiscal year 2021 relate to the City's six-year Capital Program and Budget and are reflected in the Multi-Year Financial Outlook. Debt service expenses are included in the operating budget.

Bond Ratings

The following summarized the most recently published bond ratings.

Opinion Date	GENERAL FUND			SEWER FUND		
	CITY (EXCL HART)		HART	SEWER REVENUE BONDS		
	Fitch	Moody's	Moody's	Fitch	Moody's	
	7/10/2020	7/15/2020	7/14/2021	12/4/2020	12/8/2020	
Rating	AA+	Aa1	Aa1	Senior AA	Senior Aa2	
Outlook	Stable	Negative	Negative	Stable	Stable	

Executive Program Highlights for the Fiscal Year 2023

One general obligation bond issue totaling \$240 million, one sewer revenue bond issue totaling \$225 million, and Clean Water State Revolving Fund loans relating to sewer projects totaling \$10 million are programmed for fiscal year 2023. In addition, during fiscal year 2023, the City anticipates issuing approximately \$250 million in fixed rate debt to meet the cash flow requirements of the Honolulu Authority for Rapid Transportation (HART) which functions as a semi-autonomous unit of the City. Approximately \$9.7 billion in general obligation bonds and \$1.7 billion in sewer revenue bonds are authorized and unissued as of December 31, 2021.

	GENERAL FUND							
	CITY BONDS (EXCL HART)				HART			
	Interest	Principal	Total	Interest	Principal	Total	Interest	Total
FY 21 ACTUAL	128,816,710	183,552,287	312,368,997	34,603,840	-	34,603,840	163,420,550	346,972,837
FY 22 BUDGET	140,732,349	194,277,579	335,009,929	74,661,201	-	74,661,201	215,393,550	409,671,130
FY 23 BUDGET	135,590,617	201,651,599	337,242,216	63,187,000	164,525,000	227,712,000	198,777,617	564,954,216
FY 24 ESTIMATE	132,357,245	219,682,958	352,040,203	53,710,750	63,275,000	116,985,750	186,067,995	469,025,953
FY 25 ESTIMATE	133,774,968	204,617,076	338,392,044	50,547,000	74,295,834	124,842,834	184,321,968	463,234,878
FY 26 ESTIMATE	134,324,889	212,728,593	347,053,482	63,332,209	176,527,027	239,859,236	197,657,098	586,912,718
FY 27 ESTIMATE	135,889,336	228,863,258	364,752,594	74,005,857	284,920,226	358,926,083	209,895,193	723,678,677
FY 28 ESTIMATE	136,137,142	236,109,415	372,246,557	61,259,845	299,201,173	360,461,018	197,396,987	732,707,575

	SEWER FUND		
	SEWER REVENUE BONDS		
	Interest	Principal	Total
FY 21 ACTUAL	\$85,344,890	\$99,420,798	\$184,765,688
FY 22 BUDGET	80,490,437	108,489,686	188,980,123
FY 23 BUDGET	91,272,685	118,734,110	210,006,795
FY 24 ESTIMATE	116,259,555	122,875,231	239,134,786
FY 25 ESTIMATE	127,434,737	124,975,262	252,409,999
FY 26 ESTIMATE	138,740,074	129,389,316	268,129,390
FY 27 ESTIMATE	148,487,416	147,023,994	295,511,410
FY 28 ESTIMATE	156,830,749	153,064,315	309,895,064

*HART related principal, interest and TECP are from HART projections.

Statement of Legal Debt Margin

December 31, 2021

Statement of Legal Debt Margin, December 31, 2021	
Gross Assessed Valuation of Real Property, January 31, 2022	\$305,265,268,100
Less Exempt Valuation	37,705,376,900
Assessor's Net Taxable Valuation	\$267,559,891,200
Less Valuation on Appeal	4,194,748,000
Taxpayers' Valuation	\$263,365,143,200
Add 50 percent of Valuations on Appeal	2,097,374,000
Net Assessed Valuation of Taxable Real Property for Rate Purposes	\$265,462,517,200
Debt Limit -- 15 percent of Net Assessed Valuation of Taxable Real Property	\$ 39,819,377,580
Less Net Funded and Other Indebtedness	3,633,738,283
Legal Debt Margin	\$ 36,185,639,297
Less Bonds Authorized and Unissued	9,672,482,691
Net Legal Debt Margin	\$ 26,513,156,606

The State Constitution limits the City's funded debt to 15 percent of the net assessed valuation of taxable real property. Based on the above figures, the ratio of net funded debt to net assessed valuation is 1.37 percent.

The City's ability to pay its debt is determined by comparing net funded and other debt to net assessed valuation of taxable real property. Funded debt is debt for which the City has pledged its full faith and credit. Net funded debt is

debt minus self-supporting debt, such as revenue bonds. Bond rating agencies recommend that net funded and other debt not exceed 5 percent of net assessed valuation. The current ratio is less than 2 percent.